BEFORE THE

INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE ORGANIZED PURSUANT TO THE CALIFORNIA STEM CELL RESEARCH AND CURES ACT

REGULAR MEETING

LOCATION: HILTON SFO BAYFRONT HOTEL

600 AIRPORT BOULEVARD BURLINGAME, CALIFORNIA

DATE: WEDNESDAY, OCTOBER 9, 2013

9 A.M.

REPORTER: BETH C. DRAIN, CSR

CSR. NO. 7152

BRS FILE NO.: 92763

INDEX

ITEM DESCRIPTION	PAGE NO.
REPORTS & DISCUSSION ITEMS	
1. CALL TO ORDER.	4
2. PLEDGE OF ALLEGIANCE.	4
3. ROLL CALL.	4
4. CHAIRMAN'S REPORT.	6
5. PRESIDENT'S REPORT	12
ACTION ITEMS	
6. CONSIDERATION OF APPOINTMENT OF NEW SCIENTIFIC MEMBERS AND REAPPOINTMENT OF EXISTING MEMBERS TO THE GRANTS WORKING GROUP	35
7. CONSIDERATION OF APPOINTMENT OF A NEW ICOC PATIENT ADVOCATE MEMBER TO THE GRANTS WORKING GROUP.	37
8. REQUEST FOR CONSENT TO INITIATE RULEMAKING TO AMEND CONFLICT OF INTEREST REGULATIONS FOR NON-ICOC MEMBERS OF THE GRANTS WORKING GROUP	38
9. CONSIDERATION OF MINUTES FROM THE MAY, JULY & AUGUST ICOC BOARD MEETINGS	61
DISCUSSION ITEMS	
10. UPDATE ON CIRM'S TRANSLATIONAL PROGRAM	61

2

I N D E X (CONT'D.)

ACTION ITEMS

11. CONSIDERATION OF PRESENTATION BY CIRM STAFF REGARDING REPORT FROM THE SCIENTIFIC ADVISORY BOARD

138

CLOSED SESSION

NOT REPORTED

DISCUSSION ITEMS

13. PUBLIC COMMENT

NONE

1	SAN FRANCISCO, CALIFORNIA;
2	WEDNESDAY, OCTOBER 9, 2013; 9 A.M.
3	
4	CHAIRMAN THOMAS: ALL MEMBERS OF THE BOARD
5	PLEASE TAKE YOUR SEATS. I'D LIKE TO WELCOME
6	EVERYBODY TO THE OCTOBER 10TH BOARD MEETING OF THE
7	ICOC OR AS SOME OF US PREFER TO REFER TO IT AS TWO
8	DAYS AFTER JUAN URIBE'S MONUMENTAL HOME RUN THAT
9	SENT THE DODGERS INTO THE NLCS. NOT SINCE CURT
10	GIBSON HAS DODGER STADIUM SHOOK SO MUCH AS IT DID AT
11	THAT MOMENT. WE WOULD LIKE TO THANK ALL OF YOU
12	GIANT FANS FOR SENDING JUAN URIBE OUR WAY.
13	MR. TORRES: AND BRIAN WILSON.
14	CHAIRMAN THOMAS: WAS THAT BETTINA, THE
15	GIANTS FAN, I JUST HEARD THERE? WHO WAS THAT?
16	OKAY. SO FIRST ORDER OF BUSINESS HERE IS,
17	MARIA, WILL YOU PLEASE LEAD US IN THE PLEDGE OF
18	ALLEGIANCE.
19	(THE PLEDGE OF ALLEGIANCE.)
20	CHAIRMAN THOMAS: MARIA, WILL YOU PLEASE
21	CALL THE ROLL.
22	MS. BONNEVILLE: LINDA BOXER.
23	DR. BOXER: HERE.
24	MS. BONNEVILLE: SUE BRYANT.
25	DR. BRYANT: HERE.
	1
	4

1	MS. BONNEVILLE: KEN BURTIS.
2	DR. BURTIS: HERE.
3	MS. BONNEVILLE: ANNE-MARIE DULIEGE.
4	DR. DULIEGE: HERE.
5	MS. BONNEVILLE: MARCY FEIT. JUDY GASSON.
6	DR. GASSON: HERE.
7	MS. BONNEVILLE: MICHAEL GOLDBERG.
8	MR. GOLDBERG: HERE.
9	MS. BONNEVILLE: SAM HAWGOOD. STEPHEN
10	JUELSGAARD.
11	MR. JUELSGAARD: HERE.
12	MS. BONNEVILLE: TED KRONTIRIS.
13	DR. KRONTIRIS: HERE.
14	MS. BONNEVILLE: SHERRY LANSING. BERT
15	LUBIN. MICHAEL MARLETTA. SHLOMO MELMED.
16	DR. MELMED: HERE.
17	MS. BONNEVILLE: KIRK PETERSON.
18	DR. PETERSON: HERE.
19	MS. BONNEVILLE: FRANCISCO PRIETO. CARMEN
20	PULIAFITO.
21	DR. PULIAFITO: PRESENT.
22	MS. BONNEVILLE: ROBERT QUINT. AL
23	ROWLETT.
24	DR. ROWLETT: HERE.
25	MS. BONNEVILLE: JOAN SAMUELSON. JEFF
	F
	5

1	SHEEHY.
2	MR. SHEEHY: HERE.
3	MS. BONNEVILLE: OSWALD STEWARD.
4	DR. STEWARD: HERE.
5	MS. BONNEVILLE: JONATHAN THOMAS.
6	CHAIRMAN THOMAS: HERE.
7	MS. BONNEVILLE: ART TORRES.
8	MR. TORRES: HERE.
9	MS. BONNEVILLE: KRISTINA VUORI.
10	DR. VUORI: HERE.
11	MS. BONNEVILLE: DIANE WINOKUR.
12	CHAIRMAN THOMAS: THANK YOU. PROCEED NOW
13	TO THE CHAIRMAN'S REPORT. FIRST OF ALL, WE HAVE TWO
14	NEW MEMBERS IN ATTENDANCE, LINDA BOXER AND JUDY
15	GASSON. WOULD LIKE THEM IN TURN TO PLEASE INTRODUCE
16	THEMSELVES AND SAY A FEW WORDS ABOUT WHAT THEY DO
17	AND WHERE THEY'RE FROM.
18	DR. BOXER: LINDA BOXER FROM STANFORD.
19	I'M THE ALTERNATE FOR DEAN LLOYD MINOR, SO I'M THE
20	VICE DEAN OF THE SCHOOL OF MEDICINE SINCE SEPTEMBER
21	1ST, WORKING WITH LLOYD IN HIS FIRST YEAR AS DEAN.
22	I'M A HEMATOLOGIST, GOT MY M.D., PH.D. AT
23	STANFORD, HAVE BEEN AT STANFORD ESSENTIALLY A LONG
24	TIME, AND THEN THE CHIEF OF HEMATOLOGY FOR ABOUT TEN
25	YEARS NOW. WAS INTERIM CHAIR OF THE DEPARTMENT OF
	6

1	MEDICINE FOR A COUPLE OF YEARS AND NOW TAKING ON THE
2	ROLE OF VICE DEAN. I STILL PRACTICE AS A
3	HEMATOLOGIST WITH AN INTEREST IN HEMATOLOGY. ALSO I
4	HAVE A LAB THAT FOCUSES ON B CELL MALIGNANCIES.
5	DR. GASSON: I'M JUDY GASSON FROM UCLA,
6	AND I'M A BASIC SCIENTIST. WHEN I WAS A FULL-TIME
7	RESEARCHER, MY RESEARCH WAS ON NORMAL AND NEOPLASTIC
8	BLOOD CELL PRODUCTION, STEM CELLS. SINCE 1995 I'VE
9	BEEN THE DIRECTOR OF THE CANCER CENTER AND PRESIDENT
10	OF THE CANCER CENTER FOUNDATION. AND FOR THE LAST
11	YEAR I'VE BEEN SENIOR ASSOCIATE DEAN FOR RESEARCH IN
12	THE DAVID GEFFEN SCHOOL OF MEDICINE. AND I'M VERY
13	HAPPY TO BE HERE.
14	CHAIRMAN THOMAS: THANK YOU AND A VERY
15	PLEASANT WELCOME TO THE TEAM TO BOTH OF YOU. WE'RE
16	DELIGHTED THAT YOU'RE HERE AND PART OF OUR EFFORT.
17	YES, SENATOR TORRES.
18	MR. TORRES: AS THOSE INTRODUCTIONS WERE
19	OCCURRING, IT REMINDED ME THAT WE OWE
20	CONGRATULATIONS TO STANFORD AND USC FOR SHARING THE
21	NOBEL PRIZE IN CHEMISTRY TODAY. CONGRATULATIONS.
22	(APPLAUSE.)
23	CHAIRMAN THOMAS: THANK YOU, MR. SENATOR.
24	LIKE JUST TO START BY REFLECTING FURTHER
25	ON OUR LATE COLLEAGUE DUANE ROTH. THROUGHOUT THE
	7

1	COURSE OF THE PAST COUPLE MONTHS SINCE OUR LAST
2	BOARD MEETING, THE TRIBUTES AND COMMENTS ABOUT DUANE
3	HAVE CONTINUED TO POUR IN. BARELY A DAY GOES BY
4	WHERE I DON'T HEAR SOMEBODY COMING UP TO ME AND
5	SPEAKING ABOUT DUANE, TALKING ABOUT WHAT HE MEANT,
6	HOW IMPORTANT HE WAS TO THE MISSION, AND HOW CENTRAL
7	A FIGURE HE WAS IN THE SAN DIEGO COMMUNITY. AND I
8	WANTED TO LET EVERYBODY KNOW, IN ADDITION TO THE
9	MEASURES THAT WE DISCUSSED AT THE LAST BOARD MEETING
10	AND THINGS WE WOULD PUT IN PLACE IN DUANE'S HONOR,
11	ON DECEMBER 9TH, KRISTINA, THE AUDITORIUM AT THE
12	SANFORD CONSORTIUM FOR REGENERATIVE MEDICINE WILL BE
13	DEDICATED AND NAMED IN DUANE'S HONOR. YOU WILL BE
14	RECEIVING INVITATIONS TO THAT.
15	SO, DUANE, WE'RE CONTINUING TO THINK OF
16	YOU AND MISS YOU VERY MUCH.
17	WANTED TO SAY A COUPLE COMMENTS ABOUT SORT
18	OF THESE ARE INTERESTING TIMES FOR THE FIELD OF
19	BIOTECH AND MEDICAL RESEARCH. ON THE ONE HAND,
20	WE'VE BEEN SEEING A DRAMATIC UPSURGE IN INTEREST IN
21	BIOTECH AS REFLECTED BY THE DRAMATIC INCREASE IN
22	IPO'S IN THE AREA IN 2013. SIMILARLY, THERE HAVE
23	BEEN A SIGNIFICANT INCREASE YEAR TO YEAR IN VENTURE
24	CAPITAL THAT'S COMING INTO LIFE SCIENCES AND BIOTECH
25	IN PARTICULAR.

1	WE'VE HAD, AS YOU KNOW, CALIFORNIA LEADING
2	THE WAY IN THIS. WE HAD A NICE PIECE RECENTLY THAT
3	TALKED ABOUT HOW CALIFORNIA NOW LEADS MASSACHUSETTS
4	IN BIOTECH JOB GROWTH, WHICH WE ARE VERY PROUD OF.
5	AND WE'VE FREQUENTLY SPOKEN ABOUT HOW, AS
6	BIOTECH CONTINUES IN ITS IMPORTANCE, THAT WE BELIEVE
7	THAT SOMEDAY WE'LL BE THE NEW SILICON VALLEY OF
8	CALIFORNIA. AND INTERESTINGLY ENOUGH, WE HAD
9	SOMETHING HAPPEN LAST COUPLE WEEKS THAT BROUGHT
10	SILICON VALLEY AND BIOTECH TOGETHER, WHICH WAS THE
11	ADVENT OF THE CALIFORNIA LIFE COMPANY OR CALICO,
12	WHICH WAS FUNDED BY GOOGLE VENTURES HEADED BY ART
13	LEVINSON, FORMER COLLEAGUE OF MR. JUELSGAARD,
14	CURRENT CHAIRMAN OF THE BOARD OF GENENTECH AND
15	APPLE. AND AS YOU PROBABLY SAW THE ARTICLES ABOUT
16	THAT, VERY INTERESTING UNDERTAKING WHERE BASICALLY
17	THEIR TASK IS TO FIGURE OUT HOW TO INCREASE LIFE
18	SPAN, OR AS <i>TIME MAGAZINE</i> SAID ON ITS COVER, "CAN
19	GOOGLE CHEAT DEATH?" SO YOU HAD AN INTERESTING
20	CONFLUENCE OF SILICON VALLEY AND BIOTECH WITH THAT
21	DEVELOPMENT. SO THERE'S LOTS OF VERY POSITIVE
22	THINGS IN GENERAL GOING ON IN THE AREA.
23	AGAINST THAT, HOWEVER, THERE'S SOME
24	NEGATIVE THINGS AS WELL. FIRST AND FOREMOST BEING
25	THE SEQUESTER AND WHAT IT'S DOING TO FEDERAL FUNDING
	9
	,

1	FOR RESEARCH, WHICH IS NOTHING SHORT OF DEVASTATING.
2	PRIOR TO THE LAST WEEK'S DEVELOPMENTS BACK IN
3	WASHINGTON, THERE WAS A LOT OF CONCERN GIVEN THE
4	BUDGET FOR RESEARCH AS IT STOOD AT THAT POINT AND
5	HOW IT WOULD IMPACT MEDICAL RESEARCH. THE
6	HUFFINGTON POST RAN A PIECE THAT SAID AS MANY AS 20
7	PERCENT OF SCIENTISTS FUNDED BY MEDICAL RESEARCH IN
8	THE COUNTRY ARE CONTEMPLATING MOVING OUTSIDE THE
9	UNITED STATES BECAUSE OF THIS LACK OF EMPHASIS THAT
10	CONTINUES TO PLAGUE THE RESEARCH AREA IN WASHINGTON.
11	THAT'S BROUGHT HOME BY STATS HERE NEAR AND
12	DEAR TO US IN CALIFORNIA. UCSF HAS REPORTED THAT
13	HALF OF THE SCIENTISTS INVOLVED IN MEDICAL RESEARCH
14	ARE EITHER DELAYING OR CANCELING THEIR PROJECTS
15	BASED ON THIS PROBLEM WITH NIH AND THE FEDERAL
16	FUNDING. THIS OBVIOUSLY, WITH THE ADVENT OF THE
17	GOVERNMENT SHUTDOWN THE LAST FEW DAYS, IS ONLY
18	GETTING WORSE SO THAT THE FUTURE IS VERY UNCLEAR.
19	ALL OF WHICH, OF COURSE, REINFORCES THE IMPORTANCE
20	OF WHAT WE DO HERE. WE'RE FORTUNATE TO BE INSULATED
21	FROM ALL OF THE ISSUES PLAGUING THE FEDERAL
22	GOVERNMENT, AND WE HAVE SEEN OUR PRACTICE CONTINUE
23	APACE.
24	IN THE LAST COUPLE WEEKS, FOR EXAMPLE,
25	WE'VE HAD A COUPLE OF GRANTS WORKING GROUP MEETINGS,

1	ONE ON DISEASE TEAM III, ONE ON BASIC BIOLOGY V, AND
2	CIRM CONTINUES ALONG IN ITS VERY IMPORTANT MISSION
3	OF ADVANCING REGENERATIVE MEDICINE RESEARCH IN THE
4	FACE OF ALL THE PROBLEMS PLAGUING THE FIELD DUE TO
5	OTHERS NOT BEING ABLE TO PUT THE EMPHASIS THAT WE
6	BELIEVE IS PROPER ON THE FIELD.
7	SO AS WE SIT HERE TODAY AND GO FORWARD, WE
8	NEED TO FEEL ACTUALLY VERY GOOD ABOUT WHAT WE'RE
9	DOING. WE ARE SORT OF ALONE IN CERTAIN RESPECTS
10	NATIONALLY BECAUSE OF THE PROBLEMS EVERYBODY ELSE IS
11	HAVING. AND WE'RE VERY FORTUNATE, AS WE ALWAYS
12	NOTE, THAT THE VOTERS HAD THE FORESIGHT TO FUND THIS
13	WONDERFUL UNDERTAKING. AND WE CONTINUE ALONG IN
14	THAT REGARD.
15	SO I THINK THAT THE LAST THING I WANT TO
16	SAY ON THE SUBJECT, AND I DON'T WANT TO SAY TOO MUCH
17	BECAUSE KEVIN IS GOING TO REPORT IN ON THIS, BUT
18	PART AND PARCEL OF WHAT WE'VE BEEN DOING AS WE MARCH
19	ALONG AND OUR WORK CONTINUES TO MORE AND MORE HEAD
20	TOWARDS THE CLINIC, ETC., WE'RE PUTTING EVER MORE
21	EMPHASIS ON GETTING THE WORD OUT ABOUT WHAT WE'RE
22	DOING. YOU'LL HEAR FROM KEVIN ABOUT THE SECOND IN
23	THE SERIES OF PATIENT ADVOCATE MEETINGS, THIS ONE
24	HELD AT USC THANK YOU, CARMEN AS WELL AS A
25	TREMENDOUS AND EXTREMELY SUCCESSFUL TOWN HALL HELD
	11
	11

1	LAST WEEK, WHICH, KEVIN, I'M SURE JEFF WILL WANT TO
2	TELL US ALL ABOUT AS HE LED THIS TERRIFIC EFFORT TO
3	EDUCATE THOSE ON PROGRESS MADE IN THE HIV SPACE,
4	WHICH INCLUDED A NUMBER OF CIRM-FUNDED PROJECTS.
5	SO VERY INTERESTING TIMES. I THINK THAT
6	WE NEED TO KEEP OUR NOSE TO THE GRINDSTONE. YOU
7	WILL HEAR TODAY ABOUT SOME RECOMMENDATIONS, THE
8	FIRST WAVE OF DISCUSSIONS ON PRIORITIZATION OF WHERE
9	WE GO FROM HERE GIVEN THE STATUS OF OUR FUNDING
10	GOING FORWARD. AND I THINK THAT THAT WILL BE A MOST
11	INTERESTING DISCUSSION WHICH WILL BE TEED UP TODAY
12	AND CONTINUED TO THE DECEMBER BOARD MEETING WHERE WE
13	WILL MAKE SOME HARD DECISIONS ON STRATEGIC
14	DIRECTION.
15	SO WITH THAT, AGAIN, WELCOME EVERYBODY.
16	I'D LIKE TO TURN OVER NOW TO ELLEN TO GIVE THE
17	PRESIDENT'S REPORT. DR. FEIGAL.
18	DR. FEIGAL: WELL, THANK YOU VERY MUCH AND
19	GOOD MORNING. AND I JUST WANT TO START OUT BY
20	SAYING ALAN TROUNSON IS SORRY HE COULDN'T BE HERE
21	TODAY. HE'S ACTUALLY AT THE HERRENHAUSEN SYMPOSIUM
22	IN GERMANY, WHICH IS A SYMPOSIUM THAT'S FOCUSED ON
23	STEM CELLS AND REGENERATIVE MEDICINE, LOOKING AT THE
24	GAPS AND OPPORTUNITIES TO MOVE THE STEM CELL FIELD
25	FORWARD. SO WE LOOK FORWARD TO HIM COMING BACK TO

1	REPORT BACK ON HIS LEARNINGS FROM THAT CONFERENCE.
2	WHAT I'D LIKE TO DO IS SHARE WITH YOU SOME
3	VIGNETTES OF SOME IMPORTANT SCIENCE THAT'S TAKEN
4	PLACE IN THE FIELD LATELY AND HAS BEEN PUBLISHED.
5	THE FIRST ONE THAT I WANT TO TALK ABOUT IS AN
6	ARTICLE THAT WAS PUBLISHED IN NATURE ABOUT A MONTH
7	AGO ON IPS CELLS FORMING ORGANOIDS WITH MULTIPLE
8	TYPES OF BRAIN CELLS. AND THIS RESEARCH WAS DONE BY
9	A TEAM THAT'S LED BY DR. KNOBLICH AT THE AUSTRIAN
10	ACADEMY OF SCIENCES IN VIENNA.
11	AND IT USED AN IPS-TYPE CELL TO PRODUCE
12	BRAIN ORGANOIDS IN THE LAB TO SERVE AS A MODEL FOR
13	NORMAL BRAIN DEVELOPMENT AND USED THE MODEL TO
14	REVEAL A POSSIBLE CAUSE OF THE SMALL BRAIN BIRTH
15	DEFECT KNOWN AS MICROCEPHALY. AS I NOTED, THEY
16	PUBLISHED THE ARTICLE JUST A FEW WEEKS AGO.
17	THIS TEAM BUILT ON SEVERAL RECENT REPORTS
18	THAT HAVE SHOWN THE STRONG CAPACITY FOR STEM CELLS
19	TO SELF-ORGANIZE INTO MULTIPLE LAYERS OF TISSUES IF
20	THEY ARE GIVEN THE RIGHT ENVIRONMENT. SO THE
21	PEA-SIZED BRAIN TISSUES THAT THEY CREATED AND CALLED
22	CEREBRAL ORGANOIDS ARE THE MOST COMPLEX NEURAL
23	STRUCTURES SO FAR. THEY VERIFIED THE ORGANOIDS
24	CONTAIN SEVERAL TYPES OF BRAIN CELLS, AND THE
25	DIFFERENT TYPES OF CELLS SEEM TO INTERACT, ALTHOUGH

1	THE ORGANIZATION OF THE VARIOUS CELLS DID NOT MATCH
2	THE HUMAN BRAIN. THEY ALSO DID NOT FORM BLOOD
3	VESSELS WHICH PROBABLY ACCOUNTS FOR THE LIMITED SIZE
4	OF THE ORGANOIDS.
5	ONE KEY TO THE RESEARCH PROTOCOL, AS WITH
6	MOST OF THE GROUPS WHO ARE BUILDING MORE COMPLEX
7	TISSUES, WAS TO GROW THE CELLS IN A
8	THREE-DIMENSIONAL CULTURE. THEY USED A GEL THAT
9	SOMEWHAT MIMICKED THE CONNECTIVE TISSUE THAT WOULD
10	BE FOUND IN THE DEVELOPING BRAIN, AND THE CELLS
11	FORMED THE INITIAL ORGANOIDS VERY QUICKLY, WITHIN
12	EIGHT TO TEN DAYS, AND WENT ON TO DEVELOP DISTINCT
13	NERVE TISSUES WITHIN 20 TO 30 DAYS. AND ALTHOUGH
14	THEIR SIZE WAS LIMITED, THEY LOOK LIKE THEY CAN
15	SURVIVE INDEFINITELY, CURRENTLY UP TO ABOUT TEN
16	MONTHS.
17	SO THIS IS REALLY JUST TO GIVE YOU A TASTE
18	THAT THE RESEARCH HAS CREATED A VERY ELEGANT MODEL
19	FOR STUDYING BRAIN DEVELOPMENT AS WELL AS TRYING TO
20	UNDERSTAND ERRORS IN BRAIN DEVELOPMENT.
21	THE NEXT VERY INTERESTING RESEARCH PIECE
22	WAS AN ARTICLE FROM MICHAEL CLARK FROM STANFORD THAT
23	WAS PUBLISHED IN <i>NATURE</i> ABOUT A MONTH AGO LOOKING AT
24	A STEM CELL DEFECT THAT'S LINKED TO DOWN'S SYNDROME
25	AND IN SOME POINTS TO POTENTIAL THERAPY. THIS TEAM
	14

1	WAS PARTIALLY FUNDED BY CIRM. IT WAS LED BY MICHAEL
2	CLARK AT STANFORD.
3	AND HE FOUND A GENE THAT LEADS TO DEFECTS
4	IN STEM CELLS THAT COULD ACCOUNT FOR SOME OR IS
5	THOUGHT TO ACCOUNT FOR SOME OF THE PREMATURE AGING
6	AND OTHER SYMPTOMS SEEN IN DOWN'S SYNDROME.
7	AND CLARK'S TEAM DIDN'T REALLY SET OUT TO
8	STUDY THE DOWN'S SYNDROME LINK. THEY WERE ACTUALLY
9	CONDUCTING THEIR USUAL LINE OF STUDY RELATED TO
10	CANCER. AND SPECIFICALLY THEY WERE LOOKING AT THE
11	GENETIC REGULATION OF GROWTH AND SELF-RENEWAL IN
12	NORMAL STEM CELLS AND IN CANCER STEM CELLS. AND
13	THEY FOUND A GENE THAT SEEMED TO PLAY A ROLE. IT'S
14	CALLED USP-16. AND IT WAS ON CHROMOSOME 21, THE
15	CHROMOSOME THAT HAS AN ABNORMAL THIRD COPY IN PEOPLE
16	WITH DOWN'S SYNDROME.
17	SO WITH ANOTHER GROUP ON CAMPUS THAT HAS
18	MOUSE MODELS OF DOWN'S SYNDROME, INCLUDING ONE THAT
19	HAD THREE COPIES OF THE USP-16 GENE, THEY TOOK CELLS
20	FROM THE BRAINS OF THESE YOUNG MICE AND LOOKED AT
21	THE ABILITY OF THE INTERMEDIATE NEUROPROGENITOR STEM
22	CELLS TO GROW. IN CULTURE THESE CELLS FROM NORMAL
23	MICE WILL FORM CLUMPS CALLED NEUROSPHERES, BUT ONLY
24	ONE OUT OF ABOUT A THOUSAND OF THE CELLS WITH THE
25	EXTRA USP-16 GENE WERE ABLE TO MATURE LIKE THIS.
	15

1	AND BY CONTRAST, ONE OF ABOUT 21 ABNORMAL BRAIN
2	CELLS DID SO.
3	SO TO FURTHER VERIFY THE ROLE OF THE EXTRA
4	COPY OF THE GENE, THE GROUP BRED MICE IN WHICH THE
5	GENE WAS NOT ACTIVE ON ONE OF THE THREE COPIES OF
6	THE CHROMOSOME. AND IN BRAIN CELLS FROM THOSE MICE
7	THE ABILITY OF THE PROGENITOR STEM CELLS TO GROW
8	RETURNED TO NORMAL. AND THIS DEFECT APPEARS TO
9	AFFECT STEM CELLS THROUGHOUT THE BODY. SO THEY ALSO
10	LOOKED AT THE HYPOTHESIS IN HUMAN SKIN CELLS, AND
11	THEY FOUND THAT IN NORMAL HUMAN TISSUE, WHEN THE
12	CELLS ARE MANIPULATED SO THAT AN EXTRA COPY OF THIS
13	GENE IS TURNED ON, THE CELLS DON'T PROLIFERATE
14	NORMALLY.
15	SO THIS IS REALLY JUST SOME VERY
16	INTRIGUING RESEARCH TO SUGGEST THAT THERE MIGHT BE A
17	WAY TO REDUCE THE LEVEL OF THE PROTEIN CODED BY
18	USP-16 IN PEOPLE WITH DOWN'S SYNDROME AS A POTENTIAL
19	WAY OR APPROACH TO AMELIORATE AT LEAST SOME OF THE
20	SYMPTOMS OF THE CONDITION.
21	THE THIRD STUDY THAT I WANTED TO TELL YOU
22	ABOUT IS REALLY A STUDY THAT WAS DONE BY KEN CHIEN
23	AT HARVARD AND REPORTED IN NATURE BIOTECH ALSO LAST
24	MONTH. HIS COLLEAGUES AND ALSO COLLEAGUES AT THE
25	KAROLINSKA IN SWEDEN USED GENETIC MANIPULATION TO

1	GET NATIVE HEART STEM CELLS TO PRODUCE HEALTHY NEW
2	BLOOD VESSELS AT THE SITE OF AN INDUCED HEART ATTACK
3	IN MICE.
4	THEY TARGETED A PROTEIN CALLED VEG-F THAT
5	HAD PRODUCED MODEST OR VERY POOR RESULTS IN THE
6	PAST. VEG-F IS JUST AN ABBREVIATION FOR VASCULAR
7	ENDOTHELIAL GROWTH FACTOR. AND IT WOULD SEEM TO BE
8	A LOGICAL CHOICE IF YOU WANT TO CREATE NEW BLOOD
9	VESSELS TO GROW INTO HEART MUSCLE RATHER THAN SCAR
10	TISSUE. BUT WHEN THIS PROTEIN WAS INJECTED
11	DIRECTLY, IT DID NOT SEEM TO SURVIVE LONG ENOUGH TO
12	DO MUCH GOOD. AND WHEN THE DNA FOR THE GENE WAS
13	INSERTED, IT SEEMED TO OVEREXPRESS AND RESULT IN TOO
14	MANY VESSELS THAT WERE LEAKY AND CAUSED EDEMA.
15	SO CHIEN AND HIS TEAM DECIDED TO USE A
16	SYNTHETIC FORM OF RNA, THE INTERMEDIATE GENETIC
17	MATERIAL THAT CARRIES THE CODE FOR THE PROTEIN, INTO
18	THE PART OF THE CELL WHERE THE PROTEIN COULD BE
19	ASSEMBLED. AND THE ADVANTAGE OF THE RNA CONSTRUCT
20	WAS THAT THE SIGNAL TO PRODUCE THE PROTEIN COULD BE
21	PULSED, AND IT RESULTED IN SHORT BURSTS OF
22	EXPRESSION. SO THAT IN MICE THAT HAD AN INDUCED
23	HEART ATTACK, THE TREATMENT ACTUALLY REDUCED THE
24	INFARCT SIZE AND IMPROVED SURVIVAL.
25	THE LAST REALLY RESEARCH FINDING THAT I
	17

1	WANT TO REPORT TO YOU WAS WORK THAT WAS DONE BY HANS
2	CLEVERS AT THE HUBRECHT INSTITUTE IN THE
3	NETHERLANDS. AND THIS IS WORK THAT ACTUALLY BUILT
4	ON THEIR PRIOR WORK TO CREATE COMPLEX TISSUES TO
5	ISOLATE PROGENITOR STAGE STEM CELLS IN THE PANCREAS
6	THAT ARE ABLE TO FORM TWO KEY ISSUES OF THE ORGAN,
7	BETA CELLS AND DUCT CELLS. AND THEY USED MOUSE
8	CELLS AND PUBLISHED THEIR WORK IN EMBO LAST MONTH.
9	HIS PRIOR WORK HAD ELUCIDATED AND USED AN
10	INTERPLAY IN THE CELL'S INTERNAL SIGNALING. IT'S
11	KNOWN THAT VERY SPECIFIC SIGNALS ARE NECESSARY TO
12	ACTIVATE THE ADULT STEM CELLS. IN PROLIFERATING
13	ADULT STEM CELLS, THE GENE KNOWN AS WNT IS TURNED
14	ON, AND THE CELL SURFACE HAS A RECEPTOR FOR PROTEINS
15	THAT PROMOTE WNT CALLED R-SPONDINS. AND PREVIOUSLY
16	HE HAD GROWN INTESTINAL STEM CELLS IN
17	THREE-DIMENSIONAL CULTURES ALONG WITH THIS R-SPONDIN
18	AND CREATED VERY COMPLEX INTESTINAL TISSUE.
19	BUT THE PANCREAS IN NORMAL SITUATIONS DOES
20	NOT HAVE CELLS WITH ACTIVE WNT OR THE R-SPONDIN
21	RECEPTOR. SO IT HAS BEEN VERY HARD TO ISOLATE
22	PANCREATIC PROGENITOR STEM CELLS THAT CAN BE
23	EXPANDED IN THE LAB.
24	NOW HIS TEAM HAS SHOWN THAT IF YOU INJURE
25	THE DUCT OF THE PANCREAS, YOU INDUCE THIS RECEPTOR

1	AND IN TURN WNT AND THAT YOU CAN ALSO INDUCE THE
2	RECEPTOR BY BREAKING UP THE DUCT TISSUE AND GROWING
3	IT IN THE LAB IN CULTURES RICH IN R-SPONDIN.
4	SO THESE ARE JUST SOME EXAMPLES OF SOME
5	VERY INTERESTING WORK THAT'S BEEN GOING ON THAT HAVE
6	RELEVANCE TO THE STEM CELL FIELD, SOME OF WHICH WAS
7	PARTIALLY FUNDED BY CIRM, BUT THINGS THAT I THINK
8	WOULD BE OF INTEREST TO YOU IN REALLY TRYING TO
9	ADVANCE THE FIELD IN MOVING FORWARD.
10	WHAT I'D NOW LIKE TO DO IS REALLY GO
11	THROUGH SOME OF OUR SCIENTIFIC PROGRAMS AND GIVE YOU
12	SORT OF A LIST OF THE CALENDAR OF EVENTS OF WHAT TO
13	EXPECT IN THE NEXT SIX MONTHS OR SO.
14	THE FIRST ONE THAT I WANT TO MENTION IS
15	THE DISEASE TEAM III. THIS GROUP OF DISEASE TEAM
16	AWARDS WAS ACTUALLY ALSO NAMED IN HONOR OF DUANE
17	ROTH. AND JUST FOR THOSE OF YOU WHO ARE NEW
18	MEMBERS, HE WAS A BOARD MEMBER THAT WAS VERY WELL
19	KNOWN IN THE SAN DIEGO COMMUNITY AND ALSO WAS JUST A
20	REAL MOVER AND SHAKER FOR HAVING US DEVELOP THESE
21	DISEASE TEAM PROGRAMS. AND WE THOUGHT IT WOULD BE
22	SOMETHING HE WOULD HAVE APPRECIATED TO HONOR HIM IN
23	THIS WAY BY NAMING THE AWARD AFTER HIM.
24	THESE DISEASE TEAM AWARDS, WE'RE GOING
25	THROUGH, WE'VE ALREADY HAD THE REVIEW, WE'RE PLOWING

1	THROUGH THE DIFFERENT SUMMARIES. WE'LL BE TAKING
2	THIS TO THE BOARD IN DECEMBER OF THIS YEAR.
3	THE NEXT GROUP OF BIG INITIATIVES IS
4	REALLY THE FIFTH ITERATION OF OUR BASIC BIOLOGY.
5	AND IN THIS THE ICOC FUNDING DECISION IS PLANNED FOR
6	JANUARY, SO EARLY NEXT YEAR.
7	THE GENOMICS INITIATIVE, WHICH WAS REALLY
8	TO ADVANCE THAT INTERFACE BETWEEN GENOMICS AND STEM
9	CELL BIOLOGY, IS GOING TO BE REVIEWED IN NOVEMBER,
10	AND THEN THE RECOMMENDATIONS FROM THAT REVIEW WILL
11	BE BROUGHT BACK TO THIS BOARD SOMETIME IN THE NEXT
12	SEVERAL MONTHS.
13	AND THE STRATEGIC PARTNERSHIP III IS GOING
14	THROUGH REVIEW WILL GO THROUGH REVIEW IN FEBRUARY
15	OF 2014.
16	RESEARCH LEADERSHIP, AN EXTENSION OF THOSE
17	AWARDS FOR CAREER DEVELOPMENT AND REALLY GETTING
18	SOME OF THE RAINMAKERS INTO THE FIELD AND HELP
19	EXPAND AND POPULATE THE FIELD OF STEM CELL RESEARCH,
20	IS GOING TO BE REVIEWED IN MARCH OF 2014.
21	I ALSO WANT TO ACKNOWLEDGE THE SCIENCE
22	OFFICERS WHO ARE WORKING ON THESE DIFFERENT
23	INITIATIVES. FOR DISEASE TEAM III IT'S BEEN
24	DRS. BETTINA STEFFEN AND KEVIN WHITTLESEA, WHO HAVE
25	BEEN REALLY LEADING THE CHARGE IN MAKING THIS GO
	20

1	FORWARD.
2	FOR BASIC BIOLOGY V IT'S BEEN DR. KELLY
3	SHEPHERD. FOR THE GENOMICS IT'S DR. MICHAEL YAFFE.
4	FOR THE STRATEGIC PARTNERSHIP IT'S BEEN DR. INGRID
5	CARAS, WHO'S BEEN LEADING IT, WITH A GREAT DEAL OF
6	SUPPORT FROM DR. KATHERINE PRIEST. AND FOR THE
7	RESEARCH LEADERSHIP EXTENSION, IT'S BEEN DR. MICHAEL
8	YAFFE.
9	THE OTHER INITIATIVES THAT ARE GOING
10	THROUGH ARE THE TOOLS AND TECHNOLOGIES, THE THIRD
11	ITERATION. THIS IS BEING MOVED ALONG BY SCIENCE
12	OFFICER DR. LILA COLLINS, AND WE PLAN ON POSTING
13	THAT RFA THIS MONTH. AND THE ALPHA CLINICS, WHICH
14	IS BEING WORKED BY THE MEDICAL AND SCIENCE OFFICERS
15	DR. MARIA MILLAN AND DR. NATALIE DEWITT, IS BEING
16	FINALIZED FOR RFA POSTING ALSO LATER THIS MONTH.
17	WE'VE BEEN BUSY WITH OUR PUBLIC OUTREACH
18	AND ENGAGEMENT. I KNOW THAT JONATHAN THOMAS, OUR
19	CHAIR, HAS MENTIONED THAT. AND IT SOUNDS LIKE KEVIN
20	MCCORMACK MIGHT GO INTO MORE DETAIL ABOUT IT AS
21	WELL. BUT I DO WANT TO MENTION SOME OF JUST THE KEY
22	POINTS WHICH MIGHT BE ELABORATED ON LATER. AS I
23	THINK YOU ALL KNOW, OCTOBER 2D WAS STEM CELL
24	AWARENESS DAY. WE HAD 20 EVENTS IN FOUR COUNTRIES
25	AND FOUR U.S. STATES. WE REACHED MORE THAN 4500

1	HIGH SCHOOL STUDENTS IN CALIFORNIA.
2	WE ALSO HAD A PATIENT ADVOCATE DAY IN LOS
3	ANGELES, AND CHAIRMAN THOMAS WAS REALLY ONE OF THE
4	FEATURED MEMBERS OF THAT PATIENT ADVOCATE DAY.
5	PEOPLE COULD COME AND JOIN IN A ROUNDTABLE
6	DISCUSSION. IT'S MY UNDERSTANDING, I WASN'T ABLE TO
7	BE THERE, BUT IT'S MY UNDERSTANDING FROM THE PEOPLE
8	THAT DID ATTEND THAT IT WAS A VERY CONSTRUCTIVE,
9	VERY INTERACTIVE EVENT AND WILL REALLY CONTINUE IN
10	SUBSEQUENT ITERATIONS IN OTHER CITIES.
11	I ALSO WANT TO MENTION WE HELD A PUBLIC
12	TOWN HALL ON HIV CURE RESEARCH. HERE YOU SEE THE
13	PHOTOS OF THE DIFFERENT SCIENTISTS THAT PARTICIPATED
14	IN THE PANEL. AND I'LL GO THROUGH THEIR NAMES. BUT
15	NOT TO BE FORGOTTEN, THE CIRM FAMILY WHO ALSO
16	ACTIVELY PARTICIPATED IN ORCHESTRATING,
17	COORDINATING, AND PARTICIPATING IN THE EVENT, JEFF
18	SHEEHY INTRODUCED THE WHOLE DAY OR THE WHOLE SEMINAR
19	ACTUALLY, IT WAS LATER EVENING THAT DAY, AND REALLY
20	PROVIDED HIS PERSPECTIVES AND INSIGHTS FROM THE HIV
21	COMMUNITY AND HIS WORK IN THIS AREA. ALAN TROUNSON
22	ALSO JOINED THE PANEL, AND THEN OUR OWN MEDICAL
23	OFFICER MARIA MILLAN VERY SKILLFULLY MODERATED THIS
24	VERY ENGAGING SET OF INTERACTIONS.
25	THE PHOTOS OF THE DIFFERENT PEOPLE THAT

1	JOINED ON THE PANEL WERE FROM ALL OVER THE COUNTRY.
2	THEY INCLUDED STEVE DEEKS AND MIKE MCCUNE FROM UC
3	SAN FRANCISCO, WARNER GREENE FROM THE GLADSTONE,
4	HANS-PETER KIEM FROM THE FRED HUTCHISON IN SEATTLE,
5	AND LOUIS BRETON FROM CAL-IMMUNE, WHICH HAS THE
6	CLINICAL TRIAL IN HIV THAT CIRM IS FUNDING.
7	IN ADDITION, CIRM HAS BEEN TRYING TO PUT
8	TOGETHER MORE MINI SYMPOSIA. IT TAKES QUITE A WHILE
9	TO ORGANIZE A LOT OF THE VERY MAJOR CONFERENCES,
10	MAKE SURE ALL THE DIFFERENT SCHEDULES LINED UP. ONE
11	OF THE THINGS WE'RE EXPERIMENTING WITH TO GET MORE
12	EXTERNAL INPUTS ON WAYS THAT WE SHAPE OUR SCIENCE IS
13	REALLY PUTTING TOGETHER MINI SYMPOSIA. ONE OF THE
14	FIRST ONES WE HELD WAS IN AUGUST, AND IT WAS CALLED
15	"BREAKING THE BOTTLENECK," LOOKING AT THE WAY TO
16	DERIVE DEFINITIVE HEMATOPOIETIC STEM CELL LINEAGES
17	FROM HUMAN PLURIPOTENT STEM CELLS. SO IT'S BEEN A
18	VERY, I GUESS, WHAT YOU MIGHT CALL THE HOLY GRAIL IS
19	TO TRY AND FIGURE OUT HOW TO DEVELOP THIS
20	PLURIPOTENT HEMATOPOIETIC STEM CELL THAT COULD GO TO
21	ALL THE DIFFERENT LINEAGES FROM HUMAN PLURIPOTENT
22	STEM CELLS.
23	THE GOAL OF THIS WORKSHOP WAS REALLY TO
24	DEFINE AND DISCUSS SOME OF THE KEY SCIENTIFIC AND
25	TECHNICAL BOTTLENECKS THAT PREVENT SUCCESSFUL
	23

1	DERIVATION OF THESE FULLY FUNCTIONAL HSC LINEAGES
2	FROM PLURIPOTENT STEM CELLS AND HOW CIRM MIGHT ACT
3	TO ADDRESS THESE CHALLENGES. THIS COULD HAVE
4	IMPACTS NOT ONLY ON BASIC AND DEVELOPMENTAL BIOLOGY,
5	BUT ALSO ON TRANSLATION OF STEM CELL SCIENCE FROM
6	THE BENCH TO THE BEDSIDE FOR MANY HEMATOLOGIC AND
7	NONHEMATOLOGICAL DISEASES, INCLUDING IMPORTANT
8	ERRORS IN METABOLISM AND GENETIC DISEASES.
9	THERE WERE PRESENTATIONS FROM SIX EXTERNAL
10	THOUGHT LEADERS, INCLUDING FOUR CIRM INVESTIGATORS,
11	AND THEN THERE WAS A VERY CONSTRUCTIVE AND
12	PRODUCTIVE INTERACTIVE PANEL DISCUSSION.
13	THE PLAN IS TO REALLY TRY AND CAPTURE THE
14	HIGHLIGHTS OF THIS, TO DISSEMINATE THE RESULTS IN A
15	WHITE PAPER, AND TO THINK OF WAYS THAT THERE MIGHT
16	BE ACTUAL ITEMS IN TERMS OF CONSIDERING SHAPING THIS
17	AS ONE OF OUR PRIORITIES IN AN UPCOMING RFA AND A
18	VARIETY OF OTHER WAYS TO PROMOTE INNOVATIVE
19	COLLABORATIONS IN THIS AREA.
20	ANOTHER WAY THAT CIRM REALLY WORKS TO TRY
21	AND HELP OVERCOME THE CHALLENGES AND SOME OF THE
22	GAPS AND OBSTACLES IN MOVING STEM CELL SCIENCE
23	FORWARD IS DEALING WITH REGULATORY AGENCIES.
24	THERE'S A GREAT DEGREE OF REGULATORY UNCERTAINTY
25	WITH PIONEERING, INNOVATIVE THERAPIES. NOT ONLY ARE

1	THERE SCIENTIFIC AND TECHNICAL CHALLENGE, BUT THEN
2	THERE'S THE CHALLENGES OF EVEN JUST TRYING TO
3	NAVIGATE A REGULATORY PATHWAY.
4	SO IN SEPTEMBER THIS YEAR I WORKED WITH A
5	VARIETY OF ORGANIZATIONS, THE ALLIANCE FOR
6	REGENERATIVE MEDICINE, THE CATAPULT CELL THERAPY
7	FROM THE UK, THE CANADIAN CENTER FOR
8	COMMERCIALIZATION, AND THE ECONOMIC AND SCIENCE
9	RESEARCH COUNCIL OF THE UK, AND THE MEDICAL RESEARCH
10	COUNCIL, ONE OF THE MAJOR FUNDING AGENCIES OF THE
11	MRC, TO PUT TOGETHER A CONFERENCE IN WASHINGTON,
12	D.C. ON REGULATORY PATHWAYS. SO IT WAS AN
13	INTERNATIONAL WORKSHOP FOCUSED ON CELL THERAPIES.
14	IT WAS BEFORE THE SHUTDOWN, SO WE JUST SNEAKED IT
15	IN.
16	BASICALLY IT WAS AN INTERNATIONAL WORKSHOP
17	WITH A FOCUS ON NORTH AMERICAN, EUROPEAN, AND
18	JAPANESE REGULATORY FRAMEWORKS FOR DEVELOPING
19	CELL-BASED THERAPIES. IT'S A MAJOR ISSUE BECAUSE A
20	LOT OF COMPANIES ARE WORKING ON GLOBAL STRATEGIES.
21	AND IT'S VERY COMPLICATED WHEN THERE'S DIFFERENT
22	REGULATIONS, GUIDELINES IN DIFFERENT COUNTRIES. SO
23	PART OF IT WAS REALLY TRYING TO GET OUR ARMS AROUND
24	OR AT LEAST TRYING TO GET SOME MEASURE OF
25	CONVERGENCE, IF NOT HARMONIZATION, ON THE CELL
	25
	L 2

1	PATHWAYS. AND IT WAS VERY INTERACTIVE.
2	WE'RE PLOWING THROUGH THE DIFFERENT THINGS
3	THAT WE HEARD FROM THE CONFERENCE. IT WENT FROM
4	EVERYTHING FROM CELL SOURCE AND MANUFACTURING TO
5	PRECLINICAL ANIMAL MODELS TO CLINICAL DESIGN ISSUES,
6	AND HOW DO YOU CHOOSE THE PATIENT POPULATION AND THE
7	BENEFIT RISK RATIO, TO APPROVAL PATHWAYS, AND ARE
8	THERE SOME CREATIVE AND NOVEL WAYS WITHIN THE
9	REGULATORY FRAMEWORK TO MOVE THIS FIELD FORWARD IN A
10	MORE EXPEDITED AND ACCELERATED WAY.
11	WE ALSO WORK WITH FDA IN EDUCATIONAL
12	WEBINARS AND DEVELOPING THINKING ABOUT PATHWAYS FOR
13	CELL THERAPY. WE HAVE PLANNED A CIRM WEBINAR ON
14	MOVING CELL-BASED THERAPIES TO THE CLINIC FOR
15	PARKINSON'S DISEASE. THIS IS GOING TO TAKE PLACE ON
16	NOVEMBER 14TH. YOU'RE ALL WELCOME TO JOIN. IN
17	GENERAL, WE HAVE ANYWHERE FROM 200 TO 400 PEOPLE
18	JOIN THESE WEBINARS. WE HAVE SPEAKERS FROM THE FDA,
19	ACADEMIA, AND INDUSTRY. OUR SPEAKERS FOR THIS
20	UPCOMING PARKINSON'S DISEASE SEMINAR WILL BE WILSON
21	BRYAN, WHO HEADS UP CLINICAL EVALUATION IN PHARM TOX
22	AT THE FDA, JEFF KORDOWER, WHO'S PROFESSOR OF
23	NEUROLOGIC SCIENCES AND NEUROLOGY AT RUSH UNIVERSITY
24	MEDICAL CENTER, AND KARL JOHE, WHO'S CHIEF
25	SCIENTIFIC OFFICER FOR NEURAL STEM.

1	THESE ARE PEOPLE WHO ARE VERY
2	KNOWLEDGEABLE ABOUT WHAT'S GOING ON PRECLINICALLY.
3	THEY'RE ALSO VERY KNOWLEDGEABLE ABOUT WHAT'S BEEN
4	TRIED IN THE PAST IN TERMS OF FETAL CELL TRANSPLANTS
5	AND WHAT WE LEARNED FROM THEM. AND IN ADDITION,
6	ROSA CANET-AVILAS HAS BEEN WORKING ON A WHITE PAPER
7	FROM A CIRM-SPONSORED WORKSHOP THAT WE HELD EARLIER
8	THIS YEAR. AND THE PLAN IS TO HAVE THIS IN TIME IN
9	ADVANCE OF THE WORKSHOP SO THAT IT CAN SERVE AS A
10	REFERENCE.
11	ON THE BUSINESS DEVELOPMENT END, I KNOW
12	THAT ELONA BAUM, NEIL LITTMAN, IN CONJUNCTION WITH
13	BEN HUANG HAVE BEEN VERY ACTIVE IN WORKING ON
14	ENGAGEMENT WITH INDUSTRY AND HOW TO WORK WITH THE
15	COMMERCIAL SECTOR IN WORKING WITH ACADEMIC
16	INVESTIGATORS WORKING WITH CIRM TO MOVE THE STEM
17	CELL SCIENCE FORWARD. SO ON OCTOBER 14TH AND 16TH
18	THERE'S STEM CELL MEETING ON THE MESA. THIS IS ONE
19	OF THE MAJOR PARTNERING FORUMS BETWEEN ACADEMIC AND
20	COMPANIES. WE'LL HAVE REPRESENTATIVES FROM
21	REGENERATIVE MEDICINE COMPANIES, THE PHARMA, AND
22	INVESTMENT COMMUNITY. AND THERE WILL BE A VARIETY
23	OF INVESTIGATORS FROM OUR CIRM-FUNDED PROGRAMS.
24	ALSO DIFFERENT OF OUR DISEASE TEAMS AND
25	DEVELOPMENT TEAMS PARTICIPATED IN WHAT'S CALLED A
	27
	<i>L i</i>

1	PITCH PRACTICE WITH, I GUESS, VOLUNTEER VENTURE
2	CAPITALISTS PROVIDING INPUT TO TRY AND PREP THEM FOR
3	HOW TO GET YOUR MESSAGE ACROSS IN A CONCISE, CLEAR,
4	AND CRISP WAY.
5	THERE'S A ROUNDTABLE MEETING ON OCTOBER
6	16TH AS A FOLLOW-UP TO A JUNE WORKSHOP THAT CIRM
7	HELD ON TECHNOLOGY HURDLES. AND TOPICS TO INCLUDE
8	WILL BE ABOUT BUILDING A STEM CELL TOOL KIT AND ALSO
9	ABOUT SUSPENSION CULTURE FOR INCREASING TITER. SO
10	SOME OF THIS IS REALLY ALSO ABOUT WORKING WITH
11	COMPANIES WHO WORK ON TOOLS AND TECHNOLOGIES. SO
12	IT'S NOT JUST THERAPEUTIC COMPANIES THAT WE'RE
13	WORKING WITH, BUT THOSE THAT CAN ACTUALLY HELP
14	ADVANCE THE FIELD BY WORKING ON SOME OF THE
15	BOTTLENECKS IN THE FIELD.
16	A CONFERENCE THAT'S UPCOMING THAT I DON'T
17	HAVE ON THE SLIDE, BUT I JUST WANT TO MENTION, IS
18	THAT CIRM IS WORKING ON AN ORGANIZING COMMITTEE WITH
19	THE INSTITUTE OF MEDICINE, THE NATIONAL ACADEMY OF
20	SCIENCES, AND THE ISSCR I SERVE ON THAT
21	COMMITTEE ON BEHALF OF CIRM TO WORK ON A STEM
22	CELL WORKSHOP IN WASHINGTON, D.C. ON NOVEMBER 18TH.
23	THERE'S GOING TO BE AMONG THE TOPICS THAT ARE
24	GOING TO BE ADDRESSED ARE ADDRESSING THE CONCERNS
25	ABOUT UNPROVEN STEM CELL TREATMENTS THAT ARE BEING

1	OFFERED BY VARIOUS CLINICS THROUGHOUT THE WORLD AND
2	WILL EXAMINE THE EXTENT OF HOW MUCH THESE
3	UNSUBSTANTIATED STEM CELL OFFERINGS ARE GOING ON,
4	THE RISKS THAT THEY MAY POSE TO INDIVIDUAL HEALTH IN
5	THE STEM CELL FIELD, AND TALK ABOUT THE EVIDENCE
6	BASE THAT'S REALLY NEEDED TO SUBSTANTIATE THE
7	CLINICAL APPLICATION OF STEM CELL.
8	THERE WILL ALSO BE DISCUSSIONS ON THE
9	TECHNOLOGY, ON LEGAL ISSUES FOR ESTABLISHING
10	STANDARDS AND CRITERIA TO GOVERN STEM CELL TRIALS
11	AND TREATMENT. AND THERE WILL BE STAKEHOLDERS FROM
12	RESEARCHERS, FROM LEADERS FROM GOVERNMENT AGENCIES,
13	FROM ACADEMIC INSTITUTIONS, INDUSTRY, AS WELL AS
14	PATIENTS TO GET ALL THE DIFFERENT PERSPECTIVES IN
15	THE ROOM. THAT'S GOING TO BE HELD NOVEMBER 18TH.
16	AND NOW WHAT I'D LIKE TO DO IS TURN IT
17	OVER TO CHILA TO GIVE AN UPDATE ON THE FINANCIAL
18	REPORT.
19	MS. SILVA-MARTIN: THANK YOU, DR. FEIGAL.
20	GOOD MORNING. THIS MORNING I'M GOING TO PROVIDE YOU
21	WITH A BRIEF FINANCIAL UPDATE. THIS FIRST SLIDE
22	PROVIDES YOU HIGHLIGHTS ON OUR CURRENT OPERATIONS.
23	THE FIRST BULLET REFLECTS OUR OPERATING EXPENDITURES
24	FOR THE FIRST TWO MONTHS OF THE FISCAL YEAR, WHAT'S
25	BEEN RECORDED IN THE FINANCIAL STATEMENTS. AS YOU

1	CAN SEE, IT'S ABOUT \$2 MILLION, NOT MUCH DIFFERENT
2	FROM WHAT WE RECORDED DURING THE SAME PERIOD LAST
3	FISCAL YEAR.
4	I DO WANT TO POINT OUT WITH RESPECT TO OUR
5	OPERATIONAL EXPENDITURES IS THAT WE DO EXPERIENCE A
6	LAG, PARTICULARLY AT THE BEGINNING OF THE FISCAL
7	YEAR, BECAUSE OUR ACCOUNTING STAFF ARE BUSY WORKING
8	ON THE YEAR-END PROCESS FOR THE FIRST TWO MONTHS OF
9	THE FISCAL YEAR. AND RIGHT AFTER THEY CONCLUDE
10	THAT, THEY GO RIGHT INTO THE FINANCIAL AUDIT,
11	RESPONDING TO QUESTIONS AND INQUIRIES FROM THE
12	AUDITORS.
13	OUR GRANT DISBURSEMENTS FOR THE FIRST
14	QUARTER OF THIS FISCAL YEAR WERE AT 59.3 MILLION,
15	ABOUT \$20 MILLION MORE THAN WE DISBURSED IN THE
16	PRIOR PERIOD.
17	THIS NEXT SLIDE REALLY PROVIDES YOU OUR
18	OPERATING EXPENDITURES IN A LITTLE BIT MORE DETAIL.
19	I'M NOT REALLY GOING TO COVER IT OTHER THAN TO SAY
20	THAT IT JUST REFLECTS THE FIRST TWO MONTHS. AGAIN,
21	WE HAVE LAGS IN THE RECORDING OF THE EXPENDITURES.
22	ONE THING I DID WANT TO POINT OUT IS THAT
23	YOU CAN SEE OUR EXTERNAL SERVICES HAVE GONE DOWN
24	SIGNIFICANTLY, AND THAT WAS BECAUSE WE COMMITTED TO
25	REDUCING THOSE COSTS AND WE DID MOVE SOME OF THOSE
	30

1	COSTS FROM CONSULTING WORK TO POSITIONS.
2	I DID WANT TO REPORT THAT WE HAVE
3	COMPLETED THE AUDIT. WE HAVE AN ANNUAL AUDIT EVERY
4	YEAR, AND WHAT THEY DO IS THEY COME IN AND REVIEW
5	OUR INTERNAL CONTROLS. AND THEY FOUND THAT THERE
6	WAS NO DEFICIENCIES IN THIS AREA. THEY ALSO TEST
7	COMPLIANCE WITH RULES, LAWS, REGULATIONS, POLICIES.
8	AND, AGAIN, THEY FOUND NO INSTANCES OF
9	NONCOMPLIANCE.
10	I DO ANTICIPATE THAT THE MGO, MACIAS, GINI
11	& O'CONNELL, WILL COME TO THE DECEMBER BOARD MEETING
12	AND PROVIDE YOU WITH A FULL REPORT AT THAT TIME.
13	WE CONTINUE TO RECEIVE FUNDING ON A
14	MONTHLY BASIS THROUGH COMMERCIAL PAPER. AND SO AS A
15	RESULT, WE HAVE A VERY HEALTHY CASH BALANCE TO MEET
16	OUR OPERATIONAL NEEDS OF \$61.4 MILLION.
17	AND THEN THE LAST SLIDE, THE LAST THING I
18	WANTED TO COVER WAS DONATIONS. WE DID RECEIVE A
19	\$1,000 DONATION FROM THE AMALGAMATED TRANSIT UNION
20	LOCAL 1277 LOCATED IN LOS ANGELES.
21	THAT CONCLUDES THE FINANCIAL REPORT. ARE
22	THERE ANY QUESTIONS? THANK YOU.
23	MR. TORRES: THE UNION PRESIDENT IS A DEAR
24	FRIEND, AND IT WAS TOTALLY UNEXPECTED, BUT THANK YOU
25	AGAIN, MR. LINDSAY.

1	CHAIRMAN THOMAS: THANK YOU, ELLEN AND
2	CHILA. AND, CHILA, CONGRATULATIONS ON ANOTHER
3	PERFECT AUDIT. WE ALWAYS LOVE HEARING THAT AND
4	APPRECIATE ALL OF YOUR HARD WORK AND ALL OF THOSE
5	WHO HELP YOU GET US INTO THAT POSITION. SO THANK
6	YOU VERY MUCH.
7	I APPARENTLY THRUST AN AGENDA TOPIC ON
8	KEVIN THAT DOESN'T EXIST. AND SO WHAT I'D LIKE TO
9	DO, SINCE I WOULD BE REMISS IF WE DIDN'T, IS GIVE
10	JEFF A CHANCE TO COMMENT ON THE TOWN HALL OF LAST
11	WEEK FROM HIS PERSPECTIVE AND HOW IT WENT. SO
12	MR. SHEEHY.
13	MR. SHEEHY: THANK YOU, J.T. WELL, FIRST
14	OF ALL, I JUST REALLY WANT TO ACKNOWLEDGE THE WORK
15	OF KEVIN AND CIRM COMMUNICATIONS STAFF AND MARIA
16	MILLAN. IT WAS A PHENOMENAL EFFORT THAT THEY PUT
17	FORTH TO ORGANIZE THIS FORUM. AND I THINK IT WAS
18	IMPORTANT FOR US TO DO SOMETHING LIKE THIS.
19	THIS IS ONE OUR FIRST CLINICAL TRIALS.
20	AND TO HAVE THESE KINDS OF COMMUNICATIONS WITH THE
21	COMMUNITY, TALKING ABOUT HOW OUR RESEARCH FITS INTO
22	THE BROADER CONTEXT OF CURE RESEARCH, SPECIFICALLY
23	IN THIS INSTANCE WITHIN THE DISEASE AREA OF
24	HIV/AIDS, BUT I THINK THIS WOULD BE TRUE ANY TIME WE
25	GO INTO A SET OF PATIENTS WITH THE TYPES OF
	32

1	TECHNOLOGIES THAT WE'RE DEVELOPING WHICH ARE NOT
2	WITHOUT RISK. I THINK IT'S VERY IMPORTANT THAT THE
3	COMMUNITY BE WELL INFORMED ABOUT WHAT WE'RE TRYING
4	TO DO AND HOW IT FITS IN OTHER EFFORTS.
5	AND SO FROM THAT PERSPECTIVE, I THINK IT
6	WAS VERY VALUABLE TO BRING THE COMMUNITY IN AND HAVE
7	THAT DIALOGUE. BUT I ALSO THINK IT WAS VERY
8	IMPORTANT AND VERY VALUABLE FOR CIRM TO HAVE THEIR
9	RESEARCH PUT IN THE SAME CONTEXT AS REALLY WHAT ARE
10	THE THREE LEADING PROJECTS WORKING TOWARDS A CURE
11	THAT ARE BEING FUNDED BY NIH. SO A LOT OF TIMES
12	WE'RE KIND OF OUT HERE IN CALIFORNIA AND OUTLIERS
13	AND NOT REALLY THOUGHT OF IN THE SAME CONTEXT AS
14	SOME OF THE OTHER PROJECTS THAT ARE GOING ON. AND
15	ESPECIALLY IN HIV AND AIDS, IT'S KIND OF LIKE CIRM,
16	WHAT'S CIRM? WHAT ARE THEY DOING? AND THIS WAS A
17	GREAT OPPORTUNITY TO REALLY TALK ABOUT OUR WORK AND
18	SHOW NOT ONLY IS WHAT WE'RE FUNDING EXTRAORDINARY
19	AND VALUABLE, BUT IT IS AT LEAST ON PAR WITH WHAT
20	THE NIH IS FUNDING. AND IN MANY WAYS WE MAY BE
21	LEADING THE WAY BECAUSE WE'RE ACTUALLY IN THE CLINIC
22	AT THIS POINT.
23	SO I JUST THOUGHT IT WAS TREMENDOUS. THE
24	PEOPLE WE HAD IN THE COMMUNITY WERE REALLY LEADERS
25	IN THE HIV/AIDS COMMUNITY THAT HAVE BEEN WORKING
	33

1	SINCE THE VERY EARLY DAYS OF THE EPIDEMIC. SO A LOT
2	OF FRIENDS, A LOT OF PEOPLE WHO FRANKLY WE'RE LUCKY
3	TO STILL HAVE WITH US. WE'VE LOST SO MANY IN SAN
4	FRANCISCO OVER THE LAST 30 PLUS YEARS, AND WE'RE
5	STILL FIGHTING. AND IT'S JUST GREAT TO HAVE CIRM BE
6	A PARTNER WITH US IN THIS STRUGGLE AND TO HAVE US
7	ALL PULLING TOGETHER.
8	SO, AGAIN, I WANT TO THANK KEVIN AND
9	MARIA, WHO WAS THE MODERATOR, ALAN WHO CAME AND
10	DELIVERED A NICE TALK FOR THEIR EFFORTS. IT REALLY
11	WAS, I THINK, A GREAT WAY TO LEARN ABOUT WHAT CIRM
12	IS DOING AND A GREAT WAY TO HAVE A VERY SERIOUS
13	ENGAGED DIALOGUE WITH THE COMMUNITY.
14	CHAIRMAN THOMAS: THANK YOU, MR. SHEEHY.
15	I ECHO CONGRATULATIONS TO EVERYBODY. IT WAS A
16	WONDERFUL, VERY WELL-ATTENDED, AND HIGHLY
17	SOPHISTICATED EVENT, NOT JUST FROM THE STANDPOINT OF
18	THE SPEAKERS AND PANELISTS, BUT THE DEPTH OF
19	QUESTIONS THAT WERE ASKED AND THE UNDERSTANDING OF
20	THE SCIENCE INVOLVED WAS VERY, VERY IMPRESSIVE. SO
21	THE WHOLE THING WAS JUST FIRST-RATE. SO
22	CONGRATULATIONS.
23	DR. DULIEGE: JON, IF I MAY JUST SECOND
24	WHAT YOU SAID AND CONGRATULATE YOU, JEFF, FOR HAVING
	,,
25	ASSEMBLED THIS EFFORT, PARTICULARLY THE PEOPLE THAT

_	
1	YOU HAD ON THE PANEL WERE ALL ABSOLUTELY TOPNOTCH
2	CLASS FOR THIS. SO THAT WAS AN EXTRAORDINARY EVENT.
3	FROM THE SCIENTIFIC PERSPECTIVE, WHAT I
4	PARTICULARLY LIKED, AND I MENTIONED THIS IN THE END,
5	WAS THAT ALL OF THESE RESEARCHERS HAVE ESSENTIALLY
6	SPENT THEIR LIFE TRYING TO FIND IMPROVEMENT, IF NOT
7	POSSIBLE CURE, FOR THIS DISEASE, AND IN MANY WAYS
8	THIS HAS BEEN REALLY AN EXTRAORDINARILY HARSH
9	SCIENTIFIC ENDEAVOR THEY HAVE PURSUED. AND THIS
10	TIME FOR THE FIRST TIME IN A LONG PERIOD OF TIME I
11	FELT A SENSE OF CAUTIOUS OPTIMISM AT THE END ABOUT
12	THE FACT THAT, AS THEY SEE IT, CURE IS NOT AN IF,
13	BUT WHEN. I THINK THAT WAS VERY REFRESHING. YES,
14	THEY WERE VERY CAUTIOUS. IT CERTAINLY IS NOT MEANT
15	TO BE FOR TOMORROW AND TO GIVE FALSE HOPES THERE.
16	SO THANK YOU SO MUCH, JEFF, FOR THIS.
17	CHAIRMAN THOMAS: THANK YOU, ANNE-MARIE.
18	WE'LL GO ON NOW TO THE ACTION ITEMS ON THE
19	AGENDA, STARTING WITH NO. 6, CONSIDERATION OF
20	APPOINTMENT OF NEW SCIENTIFIC MEMBERS AND
21	REAPPOINTMENT OF EXISTING MEMBERS TO THE GRANTS
22	WORKING GROUP. DR. SAMBRANO.
23	DR. SAMBRANO: THANK YOU. MR. CHAIRMAN,
24	MEMBERS OF THE BOARD, MEMBERS OF THE PUBLIC, WE'RE
25	COMING TO YOU TODAY WITH SOME NEW NOMINEES FOR
	2 -

1	GRANTS WORKING GROUP MEMBERS AS WELL AS SOME
2	REAPPOINTMENT OF OLD MEMBERS WHOSE TERMS ARE JUST
3	ABOUT TO EXPIRE.
4	ALL OF THE BIOGRAPHIES ARE IN YOUR BOOKS,
5	AND I WILL LIST THE NAMES OF THE NEW NOMINEES. THEY
6	ARE DRS. BRAD BERNSTEIN, RICHARD GIBBS, MARTIN PERA,
7	BARRY ROSEN, AND STEVEN RUSSELL. FOR REAPPOINTMENT
8	WE ARE INTERESTED IN REAPPOINTING DRS. THOR
9	LEMISCHKA FOR A PERIOD OF TWO YEARS, SHELLY HEIMFELD
10	FOR A PERIOD OF SIX YEARS, AND THOMAS ZWAKA FOR A
11	PERIOD OF SIX YEARS. AND I WILL JUST NOTE THAT
12	DR. ZWAKA, ALTHOUGH IT WAS INDICATED IN THE BIO,
13	HE'S ACTUALLY RECENTLY MOVED AND IS NOW AT MT. SINAI
14	MEDICAL CENTER IN NEW YORK.
15	SO WE ARE SEEKING THE APPOINTMENT AND
16	REAPPOINTMENT OF THESE MEMBERS.
17	CHAIRMAN THOMAS: THERE ANY QUESTIONS OF
18	DR. SAMBRANO ON THIS POINT? DO I HEAR A MOTION TO
19	APPROVE?
20	MR. GOLDBERG: MOTION TO APPROVE.
21	CHAIRMAN THOMAS: MOVED BY MR. GOLDBERG.
22	DR. DULIEGE: SECOND.
23	CHAIRMAN THOMAS: SECOND BY ANNE-MARIE
24	DULIEGE. ANY PUBLIC COMMENT ON THE SUBJECT? ALL
25	THOSE IN FAVOR PLEASE SAY AYE. OPPOSED? MOTION
	36

	BARRISTERS' REPORTING SERVICE
1	PASSES. THANK YOU.
2	THE NEXT ITEM IS CONSIDERATION OF THE
3	APPOINTMENT OF A NEW ICOC PATIENT ADVOCATE MEMBER TO
4	THE GRANTS WORKING GROUP. AND I WILL HANDLE THIS.
5	WE WOULD LIKE TO, FOR YOUR CONSIDERATION, NOMINATE
6	AL ROWLETT TO JOIN THE GRANTS WORKING GROUP. DO I
7	HEAR A MOTION TO THAT EFFECT?
8	MR. TORRES: SO MOVED.
9	DR. DULIEGE: SECOND.
10	MR. SHEEHY: SECOND.
11	CHAIRMAN THOMAS: SECONDED BY MR. SHEEHY.
12	ANY COMMENTS BY MEMBERS OF THE BOARD? ANY COMMENTS
13	BY MEMBERS OF THE PUBLIC?
14	BEFORE WE VOTE, I'D JUST LIKE TO SAY, AL,
15	WE'RE DELIGHTED YOU'RE GOING TO BE JOINING US. AND
16	YOU WILL, AS YOU HAVE, FIND THIS TO BE A MOST
17	INTERESTING AND UNIQUE EXPERIENCE.
18	MR. ROWLETT: THANK YOU. I'M LOOKING
19	FORWARD TO THE OPPORTUNITY.
20	CHAIRMAN THOMAS: ALL THOSE IN FAVOR
21	PLEASE SAY AYE. OPPOSED? MOTION CARRIES.
22	OKAY.
23	MR. HARRISON: JUST TO NOTE, I THINK
24	MR. ROWLETT INTENDED TO ABSTAIN FROM THAT VOTE.
25	MR. ROWLETT: I ABSTAIN.
	37
	٠,١

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	CHAIRMAN THOMAS: IT'S ALWAYS NICE WHEN
2	MR. HARRISON TELLS YOU WHAT YOU ACTUALLY MEANT TO BE
3	DOING. HE IS LIKE THAT WITH ME ON A ROUTINE BASIS,
4	I ASSURE YOU. SO WELCOME TO THE CLUB, AL.
5	MARIA, SHOULD WE PROCEED TO ITEM NO. 8
6	NOW? ITEM NO. 8, REQUEST FOR CONSENT TO INITIATE
7	RULEMAKING ON AMENDING CONFLICT OF INTEREST
8	REGULATIONS FOR NON-ICOC MEMBERS OF THE GRANTS
9	WORKING GROUP. MR. STEIN.
10	MR. STEIN: THANK YOU, MR. CHAIRMAN,
11	MEMBERS OF THE BOARD. GOOD MORNING. THIS ITEM IS A
12	REQUEST FOR CONSENT FROM THE BOARD TO START A
13	RULEMAKING PROCESS TO AMEND OUR CONFLICT OF INTEREST
14	REGULATIONS FOR NON-ICOC MEMBERS OF THE GRANTS
15	WORKING GROUP. THESE RULES COVER THE SCIENTIFIC
16	MEMBERS OF THE GRANTS WORKING GROUP ONLY. THEY DO
17	NOT COVER PATIENT ADVOCATE MEMBERS OF THE BOARD OR
18	THE CHAIRMAN, WHO ALSO SIT ON THE GRANTS WORKING
19	GROUP.
20	WE PROVIDED YOU WITH A MEMO ALONG WITH A
21	SET OF PROPOSED AMENDMENTS TO THE REGULATION AS AN
22	ATTACHMENT. I WANT TO EMPHASIZE THAT WE'RE NOT
23	SEEKING APPROVAL OR ADOPTION OF THE PROPOSED
24	AMENDMENTS TODAY. WE'RE JUST ASKING FOR A GREEN
25	LIGHT TO START A RULEMAKING PROCESS. WE'LL BE

1	POSTING AND SOLICITING INPUT ON THE PROPOSED
2	AMENDMENTS FROM THE BOARD, FROM THE PUBLIC, AND OUR
3	GRANTEES, AND WE'LL REVISE THE PROPOSED AMENDMENTS
4	BASED ON THAT INPUT.
5	ONCE WE ARRIVE AT A FINAL PROPOSAL, WE'LL
6	BE RETURNING TO THE BOARD FOR ADOPTION PROBABLY IN
7	FOUR TO SIX MONTHS DEPENDING ON THE EXTENT OF THE
8	COMMENTS WE RECEIVE.
9	THE CONFLICT OF INTEREST RULES HAVE BEEN
10	IN EFFECT SINCE CIRM BEGAN ITS OPERATIONS. SOME
11	TIME AGO WE BEGAN WORKING WITH OUR OUTSIDE COUNSEL,
12	THE REMCHO FIRM IN THE PERSON OF MR. HARRISON, ON
13	CLARIFYING CERTAIN PROVISIONS TO MAKE THE RULES MORE
14	EASILY UNDERSTANDABLE. MAKING THE RULES
15	UNDERSTANDABLE AND EASY TO APPLY FOR OUR REVIEWERS
16	IS CRITICALLY IMPORTANT TO PREVENTING CONFLICTS FROM
17	ARISING IN THE FIRST PLACE.
18	SINCE THE RULES WERE ADOPTED, THERE HAVE
19	BEEN ONLY TWO CONFIRMED VIOLATIONS. BOTH OF THEM
20	WERE INADVERTENT, AND BOTH OF THEM WERE FAIRLY
21	TECHNICAL. EACH TIME WE INFORMED THE LEGISLATURE
22	THAT AN INADVERTENT VIOLATION HAD OCCURRED AND THAT
23	WE INTENDED TO CLARIFY THE RULES IN AN EFFORT TO
24	PREVENT FUTURE CONFLICTS FROM ARISING. IN FACT, THE
25	REMCHO FIRM HAD BEGUN WORKING ON THESE CLARIFYING

1	AMENDMENTS BEFORE EITHER OF THOSE VIOLATIONS
2	OCCURRED, WHICH BRINGS US TO TODAY.
3	THE PROPOSED AMENDMENTS IN THE MEMO ARE
4	PRIMARILY A MATTER OF CLEANING UP REGULATORY
5	LANGUAGE IN AN EFFORT TO CLARIFY IT. THEY DO NOT
6	AMOUNT TO A MAJOR OVERALL OF THE RULES. WE ARE
7	TRYING TO FINE-TUNE THE RULES SO THAT THEY REACH
8	ONLY INTERESTS THAT CAN GENUINELY BE DEEMED
9	MATERIAL.
10	OUR GOAL IS TO TRY TO STRIKE THE RIGHT
11	BALANCE SO THAT THE RULES PREVENT GENUINELY MATERIAL
12	CONFLICTS FROM INJECTING BIAS INTO THE GRANT REVIEW
13	PROCESS, BUT AT THE SAME TIME DO NOT CAST SO BROAD A
14	NET THAT THE GRANTS WORKING GROUP IS PREVENTED FROM
15	RECRUITING THE BEST SCIENTIFIC AND MEDICAL EXPERTS
16	IN THE FIELD.
17	BEFORE I GIVE YOU A BRIEF SUMMARY OF THE
18	PROPOSED RULES, I WANT TO PUT THEM IN A LITTLE BIT
19	OF CONTEXT FOR YOU. UNDER STATE LAW A FINANCIAL
20	CONFLICT OF INTEREST IS THE ONLY BASIS FOR RECUSAL.
21	OUR CONFLICT OF INTEREST RULES GO BEYOND STATE LAW
22	IN THAT THEY PROHIBIT PERSONAL AND PROFESSIONAL
23	INTERESTS AS CONFLICTS AS WELL AS FINANCIAL
24	CONFLICTS.
25	SO I WANT TO EMPHASIZE THAT NOTHING IN THE
	40
	Į TV

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	PROPOSED AMENDMENTS WE'RE PUTTING FORWARD TODAY
2	CHANGE THAT. THE RULES STILL PROHIBIT PERSONAL AND
3	PROFESSIONAL CONFLICTS. ALSO, NOTHING IN THE
4	PROPOSED AMENDMENTS CHANGED THE BASIC RULE THAT A
5	REVIEWER WHO STANDS TO RECEIVE ANY AMOUNT OF MONEY
6	FROM THE GRANT BEING REVIEWED IS DISQUALIFIED. THE
7	RULES ALSO CONTINUE TO REQUIRE RECUSAL WHERE A
8	REVIEWER HAS A FINANCIAL INTEREST OF \$5,000 OR MORE
9	IN THE APPLICANT INSTITUTION AS OPPOSED TO THE
10	PARTICULAR GRANT BEING REVIEWED.
11	SO I'LL JUST TURN BRIEFLY TO THE PROPOSED
12	AMENDMENTS. THEY AFFECT ALL THREE CATEGORIES OF
13	CONFLICTS: FINANCIAL, PERSONAL, AND PROFESSIONAL.
14	WITH RESPECT TO FINANCIAL INTERESTS, THE
15	MAJOR CHANGE HERE REGARDS CONFLICTS THAT ARISE WHEN
16	A REVIEWER AND SOMEONE WHO'S INVOLVED IN THE GRANT
17	OR WITH THE APPLICANT INSTITUTION HAVE A, QUOTE,
18	UNQUOTE, COMMON FINANCIAL INTEREST. THE TERM
19	"COMMON FINANCIAL INTEREST" IS VAGUE AND IT'S PROVEN
20	DIFFICULT TO APPLY. IT'S NOT DEFINED IN OUR
21	REGULATIONS OR IN STATE LAW. SO THERE'S NOTHING
22	OUTSIDE OUR REGULATIONS WE COULD USE AS A BASIS FOR
23	INTERPRETING IT.
24	THE PROPOSED AMENDMENTS ADDRESS THAT
25	AMBIGUITY BY TRIGGERING A CONFLICT WHERE A MEMBER OF

1	THE REVIEWER'S IMMEDIATE FAMILY HAS AN INTEREST IN
2	THE GRANT OR THE APPLICANT INSTITUTION. AND THE
3	AMENDMENTS DEFINE IMMEDIATE FAMILY TO INCLUDE
4	SPOUSE, DOMESTIC PARTNER, OR DEPENDENT CHILDREN.
5	THAT DEFINITION OF IMMEDIATE FAMILY IS BORROWED FROM
6	STATE CONFLICT OF INTEREST LAW. SO IT'S A TERM
7	THAT'S WELL UNDERSTOOD.
8	WITH RESPECT TO PERSONAL AND PROFESSIONAL
9	INTERESTS, THE CURRENT RULES REQUIRE RECUSAL WHERE
10	THE REVIEWER HAS A PERSONAL OR PROFESSIONAL
11	ASSOCIATION WITH AN INVESTIGATOR ON THE APPLICANT'S
12	RESEARCH TEAM. IN MOST CASES THERE'S NO REQUIREMENT
13	THAT THE INVESTIGATOR BE IN A POSITION TO EARN ANY
14	SALARY OR COMPENSATION FROM THE GRANT. IN ONE CASE
15	THE CONFLICT EXISTS IF THE INVESTIGATOR STANDS TO
16	RECEIVE ANY SALARY FROM THE GRANT NO MATTER HOW
17	SMALL THE AMOUNT.
18	THE PROPOSED AMENDMENTS THAT YOU SEE IN
19	THE PACKAGE DO TWO THINGS PRIMARILY. FIRST, THEY
20	FILL A GAP BY APPLYING THE RULES TO BOTH SALARIED
21	EMPLOYEES AND PAID CONSULTANTS. PAID CONSULTANTS
22	WERE NOT EXPLICITLY COVERED BY THE RULES ARE NOT
23	EXPLICITLY COVERED BY THE RULES AS THEY STAND NOW.
24	SECOND, THE PROPOSED AMENDMENTS TRIGGER A CONFLICT
25	WHERE THE INVESTIGATOR STANDS TO EARN \$5,000 OR MORE

1	IN CONSULTING FEES OR INCOME FROM THE GRANT.
2	AND I WOULD NOTE THAT THAT'S THE SAME
3	DISQUALIFICATION TRIGGER THAT'S IN THE RULES
4	CURRENTLY FOR INCOME RECEIVED BY A REVIEWER HIM OR
5	HERSELF FROM THE APPLICANT INSTITUTION.
6	SO THAT IS A VERY BRIEF SUMMARY OF THE
7	AMENDMENTS. I'M HAPPY TO TAKE QUESTIONS AND
8	COMMENTS. AS I SAID, THIS IS REALLY THE FIRST STEP
9	IN AN ITERATIVE PROCESS IN WHICH WE'LL BE REVISING
10	THESE AMENDMENTS BEFORE WE COME BACK TO THE BOARD
11	FOR FINAL ADOPTION.
12	MR. SHEEHY: SO I HAVE A COUPLE OF
13	QUESTIONS. SO THE TWO CONFLICTS THAT HAVE HAPPENED,
14	WOULD THEY STILL BE CONFLICTS UNDER THESE CHANGES IN
15	RULES?
16	MR. STEIN: I DO NOT BELIEVE THEY WOULD
17	HAVE BEEN A CONFLICT. IN EACH OF THOSE CASES, THE
18	INVESTIGATOR WITH WHOM THE REVIEWER HAD A PERSONAL
19	OR PROFESSIONAL RELATIONSHIP STOOD TO EARN LESS THAN
20	\$5,000 A YEAR FROM THE GRANT BEING REVIEWED.
21	MR. SHEEHY: WELL, THEN, I THINK IT'S NOT
22	POSSIBLE FOR ME TO EVEN SUPPORT THE INITIATION OF
23	THIS PROCESS BECAUSE IN THE LAST CASE, AT LEAST WHAT
24	I'VE BEEN TOLD, THE IDENTIFICATION OF THE CONFLICT,
25	WHICH WAS THE REVIEWER AND THE GRANTEE HELD PROPERTY

1	TOGETHER, AND THE IDENTIFICATION OF THAT CONFLICT
2	WAS MADE BY A FELLOW REVIEWER. SO IF WE HAVE A
3	CONFLICT THAT IS DEEMED MATERIAL BY MEMBERS OF THE
4	SCIENTIFIC COMMUNITY, IT'S HARD FOR ME TO UNDERSTAND
5	WHY THE NET THAT WE'RE CASTING WE SHOULD MAKE THE
6	HOLES BIGGER IN ORDER TO LET THE FISH OUT.
7	WE'VE ALWAYS PRIDED OURSELVES ON HAVING
8	VERY STRINGENT CONFLICT OF INTEREST RULES. AND TO
9	MY KNOWLEDGE, WE HAVE NOT HAD A PROBLEM GETTING
10	REVIEWERS. SO I THINK IN MY MIND HAVING SOMEONE
11	REVIEW A GRANT FOR SOMEONE WITH WHOM THEY HAVE HELD
12	PROPERTY TOGETHER FOR A LONG PERIOD OF TIME IS
13	INAPPROPRIATE. SO I REALLY WOULD NOT LIKE TO MAKE
14	THAT NET LARGER.
15	AND THE OTHER INSTANCE, THOUGH, HOWEVER, I
16	DON'T KNOW THAT YOU REALLY HAVE NECESSARILY
17	ADDRESSED THE PROBLEM BECAUSE I THINK IF THERE IS A
18	PROBLEM, IT RELATES TO THE BREADTH OF THE
19	PUBLICATION CO-AUTHORSHIP AND THE LACK OF
20	SPECIFICATION WITHIN THAT CONTEXT. THAT REVIEWER
21	WAS DEEMED IN CONFLICT BECAUSE HE HAD BEEN ON A
22	REVIEW PAPER. AND I THINK FOR PEOPLE WHO ARE
23	SCIENTISTS, AND I'M NOT A SCIENTIST, BUT YOU GET
24	THESE REVIEW PAPERS WHERE EVERYBODY WHO'S EVER SAID
25	ANYTHING IN A FIELD IS KIND OF BROUGHT IN BECAUSE IN

1	SOME WAY OR ANOTHER THEY CONTRIBUTED TO IT. IT'S
2	NOT THE SAME THING AS WHEN YOU HAVE CONTRIBUTED TO
3	AN ORIGINAL PIECE OF RESEARCH AND YOU WORKED
4	TOGETHER AS A TEAM. THAT SEEMS TO ME LIKE SOMETHING
5	THAT IS A PUBLICATION CONFLICT, NOT HAPPENED TO HAVE
6	A CO-AUTHOR ON A REVIEW ARTICLE IN WHICH EVERYBODY
7	WHO'S KIND OF SENIOR IN THE FIELD GETS SOME SORT OF
8	LITTLE PIECE BECAUSE THEY'VE ALLOWED BITS AND PIECES
9	OF THEIR SCIENCE TO BE USED IN THIS REVIEW ARTICLE.
10	THAT'S NOT ADDRESSED.
11	I HAVE TO SAY I FEEL LIKE THIS IS ONE OF
12	THESE ISSUES THAT REALLY SHOULD BE TEASED OUT IN
13	COMMITTEE AND NOT BROUGHT TO THE BOARD BECAUSE I CAN
14	TELL YOU ON THIS FIRST, JUST TO STIPULATE THE
15	STIPULATION THAT WE WANT TO CHANGE OUR RULES TO
16	REDUCE THE RISK THAT CONFLICTS WILL ARISE IN THE
17	FUTURE SOUNDS LIKE WE WANT TO CHANGE OUR RULES AND
18	MAKE SURE TO ELIMINATE THE POSSIBILITY OF CONFLICTS
19	BY MAKING OUR RULES LESS STRICT. AND THAT WORRIES
20	ME, AND I THINK THAT THAT IS NOT HELPFUL FOR OUR
21	PROGRAM.
22	SO I COULD NOT SUPPORT THIS GOING FORWARD
23	AT THIS TIME.
24	MS. BAUM: JUST FOR CLARITY, I DON'T THINK
25	WE'RE TRYING TO LIMIT THE RULES SO THEY'RE LESS

1	STRICT. AND WE'LL CERTAINLY TAKE UNDER SUBMISSION
2	YOUR SUGGESTIONS. I THINK THAT IT'S MAYBE THE
3	INSTANCE THAT YOU REFER IS MORE, I THINK, A BETTER
4	DEFINITION OF PERSONAL CONFLICT. AND SO I THINK WE
5	WILL DEFINITELY TAKE THIS AND REWORK IT AND COME
6	BACK TO YOU, BUT WE NEED TO MAKE IT CLEAR, AND THAT
7	IS THE ACTUAL INTENT. THERE'S DIFFERENT BUCKETS.
8	SO I THINK WE'RE TRYING TO CLARIFY WHAT THE
9	FINANCIAL BUCKET IS, BUT THEN THERE'S ALSO THE
10	DEFINITION OF PERSONAL CONFLICTS WHICH WE'LL MAKE
11	SURE CAPTURE THE APPROPRIATE ITEMS.
12	MR. SHEEHY: IF NOT IT'S INAPPROPRIATE,
13	COULD I JUST MOVE TO HAVE THIS SENT TO COMMITTEE,
14	WHATEVER COMMITTEE YOU'D LIKE TO SEND IT TO. THE
15	SCIENCE SUBCOMMITTEE IS FINE WITH ME OR GOVERNANCE
16	IS FINE, EITHER ONE.
17	CHAIRMAN THOMAS: I THINK THAT'S A GOOD
18	IDEA. BEFORE YOU DO THAT, MR. SHEEHY, CAN WE JUST
19	HEAR FROM MR. JUELSGAARD, WHO I SAID WE'D CALL UPON.
20	WE'LL GET TO THAT IN ONE SECOND. THANK YOU.
21	DR. JUELSGAARD: THANK YOU, MR. THOMAS.
22	SO I WASN'T HERE WHEN THESE CONFLICT OF INTEREST
23	RULES WERE ADOPTED. I CAME IN AFTER THEY WERE
24	ADOPTED. AND SO I HAVE A SERIES OF QUESTIONS, SOME
25	OF THEM MORE LARGE PICTURE IN NATURE AND SOME OF

1	THEM MORE RELATED TO THE SPECIFIC LANGUAGE.
2	LISTENING TO MR. SHEEHY'S COMMENTARY AND
3	THIS FIRST EXAMPLE OF A SHARING OF AN INTEREST IN
4	PROPERTY, WHICH I VIEW TO BE AN ECONOMIC ISSUE AND
5	IS, AS I UNDERSTAND IT, UNDER CALIFORNIA LAW
6	INAPPROPRIATE CONTEXT FOR JUDGING CONFLICT OF
7	INTEREST. WHAT TROUBLES A LITTLE BIT ARE THE OTHER
8	TWO CONTEXTS, THE NOTION OF A PROFESSIONAL OR A
9	PERSONAL CONFLICT OF INTEREST.
10	AND MY CONCERNS ARE, ONE, ARE THOSE
11	LEGITIMATELY CONCERNS FOR A CONFLICT OF INTEREST,
12	AND TWO IS THE DEFINITION OF THOSE SORTS OF THINGS.
13	SO BEFORE I START ASKING SOME QUESTIONS
14	ABOUT THEM GENERALLY AND MORE SPECIFICALLY, CAN
15	SOMEBODY TELL ME ABOUT THE GENESIS SINCE OBVIOUSLY
16	IT'S NOT A MATTER OF CALIFORNIA LAW AS I UNDERSTAND
17	IT. IT MUST COME FROM SOME OTHER AREA TO ADOPT
18	THOSE PRINCIPLES OF CONFLICT OF INTEREST TO IMPORT
19	THEM INTO THIS STATE ORGANIZATION OR STATE AGENCY.
20	SO WHY DO WE HAVE PERSONAL AND PROFESSIONAL
21	CONFLICTS OF INTEREST WHEN THEY'RE NOT NECESSARILY A
22	MATTER OF CALIFORNIA CONFLICT OF INTEREST LAW?
23	MR. STEIN: THE SHORT ANSWER IS THAT PROP
24	71 DIRECTED THE ICOC TO ADOPT CONFLICT RULES THAT
25	WERE, QUOTE, UNQUOTE, BASED ON CONFLICT RULES
	47
	T/

1	ADOPTED BY THE NATIONAL INSTITUTES OF HEALTH. AND
2	IN 2004-2005, WHEN THE ICOC FIRST ADOPTED THESE
3	RULES, THE NIH RULES CONTAINED PROHIBITIONS ON
4	PERSONAL AND PROFESSIONAL CONFLICTS. THAT'S MY
5	UNDERSTANDING OF THE GENESIS OF THE RULE.
6	MR. SHEEHY: YOU HAVE TO REMEMBER THAT OUR
7	FIRST PRESIDENT WAS ZACH HALL, WHO HAD HEADED ONE OF
8	THE INSTITUTES OF THE NATIONAL INSTITUTES OF HEALTH,
9	AND ARLENE CHIU WAS IN CHARGE OF REALLY SETTING UP
10	OUR PEER REVIEW PROCESS. AND SHE HAD BEEN SHE
11	WORKED WITH ZACH AT THAT PARTICULAR NATIONAL
12	INSTITUTE. SO THEY DEVISED THE TWO OF THEM ARE
13	THE GENESIS OF THESE RULES. SO THERE'S A DIRECT
14	CORRELATION BETWEEN WHAT HAPPENS AT NIH AND THE WAY
15	OUR RULES WERE DESIGNED.
16	DR. JUELSGAARD: SO JUST TO BE CLEAR ABOUT
17	THAT, WHEN YOU SAY THERE'S A DIRECT CORRELATION,
18	JEFF, IF I WERE TO LOOK AT THE NIH CONFLICT OF
19	INTEREST RULES, OURS WOULD BE NO NARROWER THAN
20	THEIRS ARE. IS THAT A FAIR STATEMENT, OR ARE OURS
21	NARROWER THAN THE NIH'S?
22	MR. STEIN: I CAN ADDRESS THAT A LITTLE
23	BIT. I ADMITTEDLY AM NOT AN EXPERT ON THE NIH
24	CONFLICT RULES. OUR RULES ARE BASED ON THE NIH
25	RULES, BUT THEY ARE NOT IDENTICAL TO. WE DID NOT
	40

1	ADOPT THEM LOCK, STOCK, AND BARREL. THERE ARE A FEW
2	PLACES WHERE OUR RULES DEVIATE FROM THE NIH RULES.
3	ONE EXAMPLE, I BELIEVE, HAS TO DO WITH
4	FINANCIAL BENEFITS THAT A REVIEWER MAY RECEIVE FROM
5	THE APPLICANT INSTITUTION AS OPPOSED TO FROM THE
6	GRANT ITSELF. OUR RULES HAVE A LIMIT OF \$5,000 IN A
7	YEAR, AND THE NIH RULE, AS I READ IT, NOW AT LEAST,
8	HAS A HIGHER THRESHOLD, \$10,000. SO THAT'S ONE
9	DIFFERENCE.
10	OUR RULES ARE, LIKE I SAID, LOOSELY BASED
11	IN THAT WE PROHIBIT PERSONAL AND PROFESSIONAL
12	CONFLICTS, BUT THEY ARE NOT IDENTICAL.
13	DR. JUELSGAARD: LET ME JUST ASK ABOUT A
14	SPECIFIC ONE BECAUSE THIS IS PERHAPS FOR ME ONE OF
15	THE MOST TROUBLING OF THE CONFLICT NOTIONS AND IN
16	SOME SENSE FOR ME IS ANTITHETICAL TO THE WHOLE
17	NATURE OF SCIENCE. AND SO I'LL, WITHOUT PICKING IT
18	OUT OF THE SPECIFIC, IT'S UNDER PROFESSIONAL
19	CONFLICTS, PICKING OUT THE EXACT NUMBER. IT'S
20	PERSON LISTED ON A GRANT APPLICATION AS A PRINCIPAL
21	INVESTIGATOR OR A CO-PRINCIPAL INVESTIGATOR AS
22	SOMEONE WHO WILL RECEIVE A SALARY OR CONSULTING FEE
23	OF \$5,000 OR MORE PER YEAR FROM THE GRANT IS A
24	PERSON WITH WHOM THE MEMBER HAS HAD LONG-STANDING
25	SCIENTIFIC DIFFERENCES OR DISAGREEMENTS THAT ARE

_	DARKISIERS REPORTING SERVICE
1	KNOWN TO THE PROFESSIONAL COMMUNITY AND COULD BE
2	PERCEIVED AS AFFECTING THE MEMBER'S OBJECTIVITY.
3	SO I GUESS OVER THE YEARS IN MY
4	INVOLVEMENT WITH SCIENCE AND MORE PERHAPS NOT
5	DIRECTLY IN SCIENTIFIC JUDGMENTS, BUT MORE AS AN
6	OBSERVER, THE NOTION OF DIFFERENCES AND
7	DISAGREEMENTS HAVE BEEN, IN MY MIND AND MANY OTHERS,
8	I THINK, PERCEIVED AS A HEALTHY THING. SO THE
9	NOTION THAT SCIENCE IS MONOLITHIC IN NATURE IS, I
10	THINK, ABHORRENT TO A LOT OF PEOPLE.
11	SO WHAT PURPOSE DOES THIS PARTICULAR
12	FIRST OF ALL, DOES THE NIH HAVE A SIMILAR SITUATION
13	AND WHAT PURPOSE DOES IT REALLY SERVE?
14	MR. STEIN: I BELIEVE IT DID AT THE TIME
15	THE RULES WERE ADOPTED. I CAN'T SPEAK TO WHAT THE
16	NIH RULES SAY PRECISELY ON THIS TOPIC AS OF TODAY.
17	NIH RECENTLY REVISED ITS RULES.
18	THE PURPOSE OF THE RULE IS A BELIEF THAT
19	SOMEONE WHO HAS LONG-STANDING SCIENTIFIC DIFFERENCES
20	WITH SOMEBODY INVOLVED IN THE RESEARCH GRANT COULD
21	BE PERCEIVED AS NOT BEING ABLE TO PROVIDE CIRM WITH
22	OBJECTIVE, MUTUAL ADVICE ABOUT THE PROJECT. THAT'S
23	THE BASIS FOR IT. AND IT SOUNDS TO ME LIKE YOU HAVE
24	A FUNDAMENTAL POLICY DISAGREEMENT WITH THAT.
25	DR. JUELSGAARD: SO REMEMBER THAT, AND I
	F.O.
	50

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	WENT TO MY FIRST GRANTS WORKING GROUP SESSION AT THE
2	LAST ONE, AND I WAS THERE FOR THE THREE DAYS THAT IT
3	WENT ON. AND I SAW I THINK THERE WERE AROUND 15
4	PEOPLE SITTING AROUND A TABLE, ALL MEMBERS OF THE
5	GRANTS WORKING GROUP, ALL HAVING THE OPPORTUNITY TO
6	EXPRESS THEIR OPINIONS ABOUT DIFFERENT ASPECTS OF
7	EACH APPLICATION THAT HAD BEEN PRESENTED. AND THE
8	NOTION OF SAYING TO SOMEBODY, "WELL, WE KNOW YOU
9	DISAGREE WITH WHAT THIS PERSON SAYS, SO THEREFORE
10	JUST BE QUIET. WE DON'T EVEN WANT TO HEAR FROM
11	YOU," I JUST FIND A LITTLE DISCONCERTING.
12	AT THE END OF THE DAY, LET OTHER PEOPLE
13	JUDGE. THERE ARE A WHOLE BUNCH OF PEOPLE PROVIDING
14	VOTES, IF YOU WILL; THAT IS, SCORES. AND THE IDEA
15	THAT ONE PERSON WOULD SOMEHOW DRASTICALLY AFFECT THE
16	OUTCOME OF THIS BECAUSE THEY CAN SWAY ALL THE OTHER
17	PEOPLE, IN ESSENCE, WHAT YOU'RE DOING IS YOU'RE
18	SIMPLY SAYING WE DON'T WANT TO HEAR FROM YOU. WE
19	BELIEVE THAT YOUR OPINION, BECAUSE YOU DON'T AGREE
20	WITH SOMEBODY ELSE, ISN'T WORTH BEING HEARD. AND AS
21	I SAID, I JUST FIND THAT PRETTY DISCONCERTING.
22	CHAIRMAN THOMAS: DR. KRONTIRIS HAD A
23	COMMENT, I BELIEVE, ON THIS POINT. OKAY. LET'S GO
24	TO DR. SAMBRANO AND THEN MARCY FEIT, PLEASE.
25	DR. SAMBRANO: I JUST WANT TO CLARIFY.
	51

1	MR. JUELSGAARD, I THINK YOU'RE CORRECT. WE DO WANT
2	TO ENCOURAGE REVIEWERS WHO HAVE DIFFERENCES OF
3	OPINION TO EXPRESS THOSE DIFFERENCES OF OPINION. I
4	THINK WHAT THIS RULE IS TRYING TO CAPTURE IS WHEN
5	YOU HAVE A LONG-STANDING VIEW. FOR EXAMPLE, IF YOU
6	HAVE A SCIENTIST WHO ADAMANTLY BELIEVES THIS CANNOT
7	POSSIBLY BE TRUE, I AM NOT EVEN GOING TO CONSIDER
8	THIS PROPOSAL BECAUSE THIS IS WHAT I BELIEVE, OR
9	BECAUSE IN VENUES SUCH AS CONFERENCES, A CERTAIN
10	REVIEWER HAS SPOKEN OUT AGAINST THIS INVESTIGATOR,
11	THAT RISES TO A DIFFERENT LEVEL OF DISAGREEMENT
12	WHICH WE ARE TRYING TO CAPTURE HERE WHERE WE THINK
13	THIS IS NOT GOING TO BE A REVIEWER WHO'S GOING TO
14	PROVIDE AN UNBIASED, FAIR REVIEW.
15	SOMEBODY WHO MAY DISAGREE IS A NORMAL PART
16	OF THE PROCESS OF REVIEWING ANY SCIENTIFIC PROPOSAL.
17	IT'S JUST WE WANT TO PUT IT IN A SETTING WHERE AND
18	IN A CONTEXT WHERE THAT PROPOSAL IS GOING TO BE
19	LOOKED AT OPENLY AND BOTH THE GOOD AND THE BAD AND
20	THE AGREEMENTS AND DISAGREEMENTS ARE GOING TO COME
21	INTO PLAY IN A FAIR WAY.
22	DR. JUELSGAARD: WELL, I HEAR THAT ANSWER
23	AND I GUESS JUST FUNDAMENTALLY IT DOESN'T RING FOR
24	ME, TRUE THAT IS. THE IDEA THAT BY WE WOULD CALL
25	THIS IN THE WORLD THAT I DEAL WITH SORT OF A PRIMA

1	FACIE CASE THAT WHAT THE APPLICANT PRESENTS IS TRUE.
2	AND THE IDEA THAT THERE'S SOMEBODY WHO STRONGLY
3	OBJECTS TO WHAT THEY'RE PRESENTING OR THEIR BELIEF
4	SYSTEM IS NOT TO BE HEARD, IN ESSENCE, GIVES A REAL
5	LEG UP TO THAT PARTICULAR APPLICANT. YOU SIMPLY BOX
6	OUT AN ALTERNATIVE POINT OF VIEW.
7	SO I'M BACK TO THE QUESTION OF, ONE, DOES
8	THE NIH REALLY HAVE THAT AS A POLICY? AND TWO, DO
9	WE REALLY THINK THAT THAT'S A POLICY THAT WE SHOULD
10	FOLLOW?
11	MR. STEIN: THEY DO HAVE THIS AS A POLICY.
12	AND, AGAIN, THE POINT OF THIS RULEMAKING PROCESS IS
13	TO SOLICIT INPUT FROM THE BOARD ABOUT HOW THE RULE
14	SHOULD BE AMENDED. AND WE CAN CERTAINLY GO BACK AND
15	LOOK AT THAT ISSUE IN MORE DETAIL AS PART OF THIS
16	RULEMAKING PROCESS. LIKE I SAID, WE'RE NOT HERE
17	ASKING FOR APPROVAL OF THE PROPOSED AMENDMENTS
18	TODAY. THIS IS REALLY THE START OF A PROCESS. AND
19	IF THE BOARD WANTS TO GO BEYOND MAKING THE
20	CLARIFICATIONS AND OTHER CHANGES THAT WE PUT FORWARD
21	SO FAR, WE CAN CERTAINLY DO THAT. WE CAN EXAMINE
22	ANY OF THE POLICY ISSUES THAT UNDERLIE THESE RULES.
23	MS. FEIT: JUST A COMMENT IN CONCERT WITH
24	DR. JUELSGAARD ABOUT THIS ITEM. YOU KNOW, IF WE'RE
25	ENCOURAGING COLLABORATION, AND WE ARE, AT SOME POINT

1	WE'RE GOING TO RUN INTO WHERE WE CAN'T HAVE ANYBODY
2	REVIEW BECAUSE EVERYBODY IS COLLABORATING. THAT'S
3	MY CONCERN BECAUSE WE ARE ENCOURAGING THAT ACROSS
4	THE BOARD. SO THAT'S ONE ISSUE.
5	BUT THE SECOND ISSUE, TO SPEAK ON THE
6	CONFLICT, IS IN ALL THE TIMES THAT I'VE SAT IN ON
7	THE GRANT REVIEWS, WHENEVER THERE'S AN OUTLIER
8	SCORE, OBVIOUSLY THAT REPRESENTS AN OUTLYING
9	OPINION, I'M ALWAYS IMPRESSED HOW IT'S RESOLVED AND
10	BROUGHT MORE TO THE CENTER. I THINK THERE HAS ONLY
11	BEEN ONE TIME WHERE THERE WAS JUST ONE MINOR COMMENT
12	MADE BY A RESEARCHER, AND IT DID NOT AFFECT THE
13	REVIEW AND IT DID NOT AFFECT THE OUTCOME.
14	BUT I DO FEEL THAT HAVING THE DIVERSE
15	OPINION IS REALLY IMPORTANT. AND I WOULDN'T WANT TO
16	HAVE ANYTHING IN WRITING THAT WOULD DAMP THAT
17	BECAUSE WHEN YOU LISTEN TO THE REVIEWERS, THEY
18	REALLY ARE SINCERE ABOUT THE DIRECTION AND THEIR
19	EXPERIENCE. AND I THINK IT'S IMPORTANT, AND THEY
20	DON'T ALWAYS AGREE.
21	CHAIRMAN THOMAS: MR. JUELSGAARD.
22	DR. JUELSGAARD: JUST TO MOVE BEYOND THIS,
23	AND I UNDERSTAND THAT THIS IS STILL A WORK IN
24	PROGRESS AND THERE ARE WAYS TO HAVE INPUT, AND THERE
25	ARE A NUMBER OF THINGS, SOME LANGUAGE THINGS THAT

1	ARE IN HERE THAT I THINK REALLY ARE VERY AMBIGUOUS.
2	THE NOTION OF A CLOSE PERSONAL FRIEND, FOR EXAMPLE,
3	HOW THE HECK IS THAT DEFINED? AND ON PERSONAL
4	DIFFERENCES, HOW IS THAT DEFINED?
5	PUTTING THAT ASIDE, LET ME ASK YOU.
6	THERE'S ONE PROVISION THAT CALLS FOR DISCLOSURE, AND
7	THERE ARE POTENTIALLY SIX DIFFERENT DISCLOSURES THAT
8	MIGHT HAVE TO BE MADE. THESE ARE ABOUT FINANCIAL
9	HOLDINGS OR OTHER FINANCIALLY RELATED HOLDINGS.
10	WHAT HAPPENS WHEN THESE DISCLOSURES TAKE PLACE?
11	WHAT'S THE RESULT OF THE DISCLOSURES? WHAT HAPPENS
12	AS A CONSEQUENCE OF THEM? SO, FOR EXAMPLE, SOMEBODY
13	HAS AN INVESTMENT IN A PRIVATELY HELD BIOTECHNOLOGY
14	COMPANY.
15	MR. STEIN: THE DISCLOSURE REQUIREMENT IS
16	REALLY WHAT I WOULD CALL A BACKSTOP OR ANOTHER
17	SOURCE OF INFORMATION THAT CIRM STAFF RELIES ON TO
18	DETERMINE WHETHER OR NOT A REVIEWER MAY HAVE A
19	CONFLICT. IN THE FIRST INSTANCE WE RELY ON THE
20	REVIEWERS THEMSELVES TO SCREEN THEMSELVES FOR
21	POTENTIAL CONFLICTS, PERSONAL, FINANCIAL, OR
22	PROFESSIONAL. WE GIVE EACH REVIEWER A LONG LIST OF
23	THE PI, THE CO-PI, AND ANYBODY ELSE INVOLVED IN THE
24	GRANT AND ASK THEM TO GO OFF AND CHECK A CONFLICT
25	WITH ANYBODY WITH WHOM THEY HAVE A CONFLICT UNDER

1	THE RULES.
2	THE DISCLOSURE FORM THAT YOU'RE TALKING
3	ABOUT, THE DISCLOSURE REQUIREMENT, GIVES US ANOTHER
4	SOURCE OF INFORMATION AGAINST WHICH WE CAN CHECK
5	WHETHER OR NOT THE REVIEWER MAY HAVE A CONFLICT WITH
6	A PARTICULAR APPLICATION. SO IF A REVIEWER, FOR
7	EXAMPLE, HAD AN INVESTMENT IN A PRIVATE BIOTECH
8	COMPANY AND THAT COMPANY WERE INVOLVED IN SOME
9	FASHION IN THE GRANT BEING REVIEWED, WE WOULD BE
10	AWARE OF THAT.
11	DR. JUELSGAARD: I UNDERSTAND THAT. AND
12	THAT PARTICULAR CASE IS, I THINK, AN APPROPRIATE
13	CASE. AND THE LANGUAGE IF IT SAID HAS AN INVESTMENT
14	IN A PRIVATELY HELD BIOTECHNOLOGY COMPANY THAT IS
15	SOMEHOW INVOLVED IN A GRANT APPLICATION PROCESS,
16	WELL, THEN, WE'RE RIGHT ON POINT. THIS IS SO BROAD.
17	IT JUST SAYS, WELL, IF YOU OR ANY IMMEDIATE MEMBER
18	OF YOUR FAMILY HAS ANY SORT OF INVESTMENT, IT
19	DOESN'T SPECIFY ANY DOLLAR AMOUNT, IN A PRIVATELY
20	HELD BIOTECHNOLOGY COMPANY, PLEASE DISCLOSE IT TO
21	US.
22	AND FOR ME I APPRECIATE PEOPLE MAKING
23	DISCLOSURES. I THINK THEY'RE IMPORTANT, BUT THEY'RE
24	IMPORTANT IN CONTEXT, NOT IMPORTANT IN GENERAL. I
25	THINK YOU REALLY I'M A BIG BELIEVER IN THE RIGHT

56

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	OF PRIVACY AND PEOPLE'S ABILITY TO PROTECT THEIR OWN
2	PERSONAL INFORMATION EXCEPT WHERE THE RULES REQUIRE
3	OTHERWISE. FOR ME IT'S IMPORTANT TO DRAW LINES THAT
4	REALLY MAKE A DIFFERENCE. WHERE IS IT IMPORTANT
5	THAT YOU HAVE DISCLOSURE, AND DRAW THE LINE THERE AS
6	OPPOSED TO MORE GENERALLY.
7	MR. STEIN: WITH RESPECT TO THE SPECIFIC
8	RULE YOU'RE TALKING ABOUT IN THE SITUATION YOU POSE,
9	THE RULES PROHIBIT REVIEWERS FROM RECEIVING INCOME
10	OR COMPENSATION OF ANY AMOUNT FROM THE GRANT ITSELF,
11	BUT ALSO THEY PROHIBIT INDIRECT FINANCIAL BENEFITS.
12	SO THAT IF A REVIEWER STANDS TO RECEIVE \$5,000 OR
13	MORE OR HAS AN INVESTMENT WORTH \$5,000 OR MORE IN
14	THE COMPANY ITSELF UNRELATED TO THE PROPOSAL, THAT'S
15	A CONFLICT AS WELL. SO THAT'S WHY, AT LEAST UNDER
16	THE PRESENT RULES, WE REQUIRE THOSE DISCLOSURES.
17	DR. JUELSGAARD: BUT IF YOU SAID AN
18	INVESTMENT OF \$5,000 OR MORE BY A MEMBER OR HIS
19	IMMEDIATE FAMILY, AND THIS IS JUST IN ANY PRIVATE
20	BIOTECHNOLOGY COMPANY, BUT ONE MORE RELATED TO THE
21	NATURE OF THE APPLICATION DIRECTLY OR INDIRECTLY, I
22	THINK THAT WOULD BE A LOT MORE RELEVANT THAN THIS
23	SORT OF BROAD, SWEEPING NET-LIKE APPROACH TO TELL US
24	ABOUT ANY INVESTMENT YOU HAVE NO MATTER HOW MINOR IN
25	ANY PRIVATELY HELD BIOTECHNOLOGY COMPANY NO MATTER
	57
	J.

1	WHAT KIND OF TECHNOLOGY THEY'RE ASSOCIATED WITH,
2	SOMETHING THAT COULD BE COMPLETELY UNRELATED TO
3	ANYTHING WE'RE EVER INVOLVED WITH.
4	AGAIN, IT'S THE SPECIFICITY OF THESE
5	THINGS, AND IT GOES TO THE MATTER OF DISCLOSURE, AND
6	IT GOES TO HOW BROAD A NET WE'RE GOING TO CAST. AND
7	MY CONCERN IS THAT WE CAST IT NO BROADER THAN IS
8	NECESSARY TO ASSURE OURSELVES THAT WE DON'T HAVE A
9	CONFLICT OF INTEREST AND LET ALL THE REST OF IT
10	REMAIN PRIVATE UNLESS PEOPLE WANT TO DISCLOSE
11	THEMSELVES.
12	MR. STEIN: AGAIN, ALL OF THIS INPUT IS
13	IMPORTANT AND THAT'S WHY WE'RE HERE. WE CAN
14	CERTAINLY TAKE THAT BACK AND LOOK AT THE DISCLOSURE
15	REQUIREMENTS IN THE RULES AND COME BACK TO YOU WITH
16	AMENDMENTS.
17	DR. JUELSGAARD: THANK YOU.
18	CHAIRMAN THOMAS: MR. SHEEHY.
19	MR. SHEEHY: MAYBE NOW MIGHT BE
20	APPROPRIATE TO MAKE MY MOTION BECAUSE IT SOUNDS LIKE
21	WE HAVE A LOT OF ISSUES. I THINK IT WOULD BE VERY
22	HELPFUL, AND I'D LIKE TO ADD THIS TO MY MOTION. IT
23	MIGHT BE POSSIBLE TO SEE IF EITHER I DON'T KNOW
24	IF ZACH HALL IS STILL IN CALIFORNIA. I KNOW ARLENE
25	CHIU IS AROUND. MAYBE THE ARCHITECTS OF OUR
	58

1	POLICIES COULD COME.
2	PART OF WHAT WE NEED TO DO IS HAVE OUR
3	POLICIES BE CONSISTENT WITH WHAT PEOPLE GENERALLY DO
4	IN AN NIH SETTING JUST SO THAT PEOPLE AREN'T HAVING
5	TO KIND OF RESTRUCTURE HOW THEY THINK ABOUT THESE
6	THINGS. SO I THINK HAVING SOME SORT OF COHERENCE
7	WITH WHAT HAPPENS AT NIH AND HAVING SOME DISCUSSION
8	OF HOW THESE RULES CAME INTO PLACE WOULD BE HELPFUL,
9	BUT I REALLY THINK THAT THIS NEEDS TO GO BACK TO
10	COMMITTEE BECAUSE I DON'T THINK WE CAN SOLVE THIS
11	TODAY. AND I DON'T THINK STARTING THE RULEMAKING
12	PROCESS IS AN APPROPRIATE WAY TO BEGIN THIS
13	DISCUSSION. I THINK IT'S BETTER TO STOP NOW, SEND
14	THIS ALL BACK TO COMMITTEE. AND THEN I THINK
15	STEVE'S ISSUES SHOULD BE ADDRESSED.
16	AND, YOU KNOW, WE'VE TALKED ABOUT SOME OF
17	THE DILEMMAS WITH WHETHER OR NOT WE'RE GETTING
18	ADEQUATE AMOUNT OF INDUSTRY PEOPLE INVOLVED IN THE
19	GRANTS WORKING GROUP. SO THIS MAY HAVE BEEN AN
20	UNINTENTIONAL BARRIER. SO I THINK ALL THE QUESTIONS
21	THAT STEVE IS ASKING OR ALL THE QUESTIONS THAT STEVE
22	IS ASKING MIGHT BE PART OF THAT DISCUSSION AS WELL.
23	CHAIRMAN THOMAS: MR. HARRISON, IS THIS
24	SOMETHING THAT REQUIRES A MOTION, OR CAN I REFER IT
25	TO COMMITTEE WITHOUT A VOTE?

1	MR. HARRISON: IT'S AT YOUR PREFERENCE.
2	IF MR. SHEEHY WANTS TO MAKE A MOTION
3	CHAIRMAN THOMAS: MOVED BY MR. SHEEHY.
4	SECONDED BY SENATOR TORRES. ANY FURTHER DISCUSSION
5	BY MEMBERS OF THE BOARD? COMMENTS FROM MEMBERS OF
6	THE PUBLIC? HEARING NONE, ALL THOSE IN FAVOR MR.
7	HARRISON.
8	MR. HARRISON: CAN I JUST CLARIFY THE
9	MOTION SO STAFF UNDERSTAND? ARE YOU ASKING THAT IT
10	BE REFERRED TO THE GOVERNANCE SUBCOMMITTEE?
11	CHAIRMAN THOMAS: YES. IS THAT THE
12	APPROPRIATE COMMITTEE, MR. HARRISON?
13	MR. SHEEHY: IS IT MOST COMFORTABLE
14	LEAVING IT AT THE DISCRETION OF THE CHAIR? IT'S UP
15	TO YOU, J.T. LIKE I SAID, I DON'T THINK ANYBODY HAS
16	REALLY THOUGHT ABOUT THIS. SO WHATEVER YOU WANT TO
17	DO IS FINE WITH ME.
18	CHAIRMAN THOMAS: I THINK REFERRING IT IS
19	ABSOLUTELY THE CORRECT THING TO DO. I'M ASKING MR.
20	HARRISON WHICH OF THE SUBCOMMITTEES WOULD BE
21	APPROPRIATE. I BELIEVE IT WOULD BE GOVERNANCE.
22	SO THE MOTION IS TO REFER THIS DISCUSSION
23	TO GOVERNANCE, TO HOLD OFF INITIATING THE RULEMAKING
24	PROCEDURE PENDING THAT REVIEW, AND THEN WE WILL
25	PROCEED FROM THERE.
	60

1	ALL THOSE IN FAVOR PLEASE SAY AYE.
2	OPPOSED? MOTION CARRIES. THANK YOU, MR. STEIN.
3	THANK YOU, DR. SAMBRANO. THANK YOU, MR. SHEEHY, MR.
4	JUELSGAARD, FOR YOUR VERY VALUABLE COMMENTS.
5	NEXT ITEM, ALWAYS THE MOST CONTROVERSIAL
6	ON THE MENU, CONSIDERATION OF MINUTES FROM THE LAST
7	BOARD MEETINGS. DO I HEAR A MOTION TO APPROVE?
8	MR. JUELSGAARD: SO MOVED.
9	CHAIRMAN THOMAS: SECONDED BY DR.
10	PETERSON.
11	ALL THOSE IN FAVOR PLEASE SAY AYE.
12	OPPOSED? MR. HARRISON. THREE ITEMS IN A ROW YOU'VE
13	RAISED YOUR HAND, MR. HARRISON. IT'S VERY
14	DISTRESSING. ANY COMMENTS BY MEMBERS OF THE PUBLIC
15	ON THE MINUTE MOTION? HEARING NONE, ALL THOSE
16	APPROVE PLEASE SAY AYE. OPPOSED? MOTION CARRIES.
17	SO THAT CONCLUDES THE ACTION ITEMS FOR
18	TODAY. MOVE ON TO DISCUSSION ITEMS, FIRST OF WHICH
19	IS THE LATEST IN THE SERIES OF UPDATES ON CIRM'S
20	TRANSLATIONAL PROGRAM WILL BE PRESENTED BY DR. OLSON
21	AND DR. FEIGAL.
22	DR. OLSON: CHAIRMAN THOMAS, MEMBERS OF
23	THE BOARD, MEMBERS OF THE PUBLIC, WHAT I'D LIKE TO
24	DO WHAT DR. FEIGAL AND I WOULD LIKE TO DO TODAY
25	IS GIVE YOU AN UPDATE, FOLLOW-ON FROM PRESENTATIONS

1	PREVIOUSLY MADE TO YOU IN JANUARY AND MARCH OF THIS
2	YEAR, AND THAT WE LOOK FORWARD TO BEING AN ONGOING
3	EVENT.
4	SO WHAT I'D FIRST LIKE TO REMIND THE BOARD
5	OF IS THAT WE ARE IN THE STRATEGIC PLAN THAT YOU
6	APPROVED IN THE MIDDLE OF LAST YEAR, WE ARE IN THE
7	STAGE OF WHAT WE CALL FOCUS. THAT IS, WE ARE TRYING
8	TO PRIORITIZE THOSE PROJECTS AND INVESTMENTS THAT
9	WILL LEAD TO THE DISCOVERY AND DEVELOPMENT OF CURES,
10	THERAPIES TO RELIEVE PATIENT SUFFERING AND USING
11	STEM CELL THERAPIES TO DO THIS. SO DISCOVERY AND
12	DEVELOPMENT OF THESE THINGS. IN PARTICULAR, WE'RE
13	AT THE STAGE WHERE WE WANT TO THINK ABOUT, WE WANT
14	TO DRIVE CLINICAL TRIALS FOR PATIENTS TO GENERATE
15	PRELIMINARY EVIDENCE OF CLINICAL BENEFIT.
16	I THINK WE ALL KNOW THAT THE PROCESS FROM
17	DISCOVERY TO THERAPY IS A LONG ONE. WE BELIEVE THAT
18	WE'RE AT THE STAGE WHERE WE CAN START TAKING THOSE
19	STEPS TO ACTUALLY DEFINE THE FIRST HINTS OF CLINICAL
20	BENEFIT. AND THEN IN ORDER TO THINK ABOUT MOVING
21	THESE THINGS FORWARD, IN ORDER TO THINK ABOUT
22	LEVERAGING CIRM'S RESOURCES, WE ARE ALSO ENCOURAGING
23	THE FORMATION OF PARTNERSHIPS. SO THOSE WERE SOME
24	OF THE CRITICAL POINTS IN THAT POINT.
25	I JUST WANT TO REMIND YOU THAT THE PROGRAM
	62

1	WE'RE GOING TO TALK ABOUT COVERS THE PRODUCT
2	DEVELOPMENT SPECTRUM. THE EARLY TRANSLATIONAL OR
3	THE RESEARCH PROGRAMS, THE DISEASE TEAM PROGRAM HAVE
4	SPANNED DIFFERENT STAGES ALONG THAT PIPELINE. YOU
5	CAN SEE THAT THE DISEASE TEAM I SHOWED A LOT OF
6	OVERLAP, THE GOAL OF THAT PROGRAM AN IND.
7	SUBSEQUENT PROGRAMS HAVE FOCUSED ON MOVING INTO THE
8	CLINIC AND COMPLETING CLINICAL TRIALS. SO THIS IS
9	WHAT WE ARE GOING TO BE TALKING ABOUT.
10	JUST A BIT OF STATISTICS HERE. THIS IS
11	WHERE THE PROGRAM STANDS AT THIS POINT. THERE HAVE
12	BEEN 98 AWARDS MADE, PROJECTS HAVE BEEN AWARDED FOR
13	A TOTAL OF \$700 MILLION. MANY OF THESE ARE JUST
14	GETTING STARTED, BUT WE ACTUALLY HAVE A LITTLE BIT
15	OF HISTORY ON SOME OF THEM. SO WE LOOK FORWARD TO
16	TELLING YOU.
17	WHAT I WANT TO FOCUS ON NOW IS I WANT TO
18	FOCUS ON THE EARLY TRANSLATIONAL RESEARCH PROGRAM.
19	THERE ARE DISCOVERIES MADE IN BASIC SCIENCE. THIS
20	IS THE PROGRAM THAT ACTUALLY ENABLES THE EARLY STEPS
21	THAT ARE REQUIRED FOR THE TRANSLATION OF PROMISING
22	AND INNOVATIVE STEM CELL DISCOVERIES. THIS IS THE
23	CHANCE FOR INVESTIGATORS TO TEST THERAPEUTIC
24	HYPOTHESES. AND IF THOSE HYPOTHESES ARE BORNE OUT,
25	TO START TAKING THE STEPS THAT WILL ENABLE A ROBUST

1	DECISION AS TO WHETHER THERE IS SOMETHING THAT CAN
2	BE MOVED INTO CLINICAL TRIALS. I REMIND YOU ALL YOU
3	HEAR THESE NUMBERS ABOUT \$2 BILLION THAT ARE
4	REQUIRED TO GET ONE THERAPEUTIC. A LOT OF IT IS THE
5	FAILURES THAT OCCUR IN RESEARCH BECAUSE YOU HAVE A
6	LOT OF HYPOTHESES IN RESEARCH THAT NEVER MAKE IT.
7	BUT IF YOU DON'T DO THE WORK, YOU NEVER KNOW. SO
8	THAT'S ONE THING.
9	SO FOR THE EARLY TRANSLATION IN
10	PARTICULAR, FOR THE PROGRAMS SINCE INCEPTION, WE'VE
11	HAD THREE MAIN GOALS. ACHIEVE IN VITRO OR IN VIVO
12	PROOF OF CONCEPT. SO WE ASK THE PROGRAMS TO TARGET
13	THAT. THAT'S ONE THING. THAT'S OUR DEVELOPMENT
14	CANDIDATE FEASIBILITY AWARD. OR ACHIEVE A
15	DEVELOPMENT CANDIDATE READY TO MOVE INTO
16	IND-ENABLING PRECLINICAL DEVELOPMENT. THAT'S OUR
17	DEVELOPMENT CANDIDATE AWARD. AND, AGAIN, I REMIND
18	YOU THIS IS MOVING A STEP IT'S STILL HYPOTHESIS
19	TESTING, BUT IT'S STARTING TO DO THE
20	CHARACTERIZATION. IT'S STARTING TO SHOW ROBUST
21	DISEASE MODIFICATION ACTIVITY. IT'S STARTING TO SAY
22	WHAT ARE THE ISSUES I'M GOING TO FACE IN MAKING
23	THIS? WHAT DO I SEE IN TERMS OF VERY PILOT SAFETY?
24	SO IT'S STARTING TO THINK ABOUT THOSE THINGS.
25	AND THEN THE FIRST PROGRAM WE DID, OUR

1	FIRST EARLY TRANSLATIONAL AWARD, ALSO INCLUDED A
2	BOTTLENECK COMPONENT. WHAT ARE SOME OF THE MAIN
3	BOTTLENECKS? THAT HAS SINCE, I THINK, BEEN TAKEN
4	OVER BY THE TOOLS AND TECHNOLOGIES, BUT I DO WANT TO
5	AT LEAST TALK ABOUT THOSE HERE.
6	THIS IS JUST A SLIDE THAT GIVES YOU A LOT
7	OF THE DETAILS ABOUT IT. IT NOTES THAT I DO WANT
8	TO REMIND YOU OF THIS, THAT BASICALLY THAT FIRST
9	EARLY TRANSLATION PROGRAM STARTED AT PRETTY MUCH THE
10	END OF 2009. AND AS YOU KNOW, THE FIRST DISEASE
11	TEAM AWARD DIDN'T EVEN START UNTIL 2010. SO THIS
12	JUST GIVES YOU SOME FOR YOUR INFORMATION.
13	I AM GOING TO FOCUS MY UPDATE TODAY
14	PRIMARILY ON THE ET I PROGRAMS AND SOME OF THE ET II
15	PROGRAMS. MOST OF THE ET I PROJECTS ARE FINISHED AT
16	THIS POINT, NOT ALL OF THEM, BUT MOST OF THEM. AND
17	SO THAT'S WHAT I'M GOING TO TALK ABOUT.
18	THIS IS A VISUAL OF HOW THE MONEY AND THE
19	NUMBERS GO WITHIN THIS ET PROGRAM. SO YOU CAN
20	SEE OH, I ACTUALLY DID WANT TO MAKE A POINT, AND
21	I THINK I HIGHLIGHTED THIS IN THE DETAIL SLIDE, THAT
22	THE BOARD HAS COMMITTED 256 MILLION TO THIS PROGRAM.
23	SO FAR WE'VE ACTUALLY SPENT 241. SO WHAT THE BOARD
24	COMMITS THEN STAFF GOES THROUGH, AND SOME EXPENSES
25	ARE NOT ALLOWED, SOME FACILITIES B COSTS COME OFF,
	65

1	AND THERE IS AN OCCASIONAL AWARD WHERE WE REDUCE OR
2	AN AWARD HAS BEEN STOPPED IN ONE INSTANCE. THE
3	ACTUALS, THE NUMBERS I WILL ALWAYS GIVE YOU ARE WHAT
4	THE BOARD COMMITTED BECAUSE THE OTHERS ARE ALWAYS
5	CHANGING. AND THAT'S ACTUALLY WHAT YOU GET WHEN I
6	DO THE FINANCIAL UPDATE ON THE RFA FUNDING.
7	ANOTHER THING THAT I WANTED TO REMIND YOU
8	ABOUT, AS PART OF THIS MOVE THE STEM CELL FIELD
9	FORWARD, AS PART OF THE DISCOVERY, WE HAVE HAD
10	PRETTY MUCH A PRIORITY IN THE EARLY TRANSLATION
11	PROGRAM. AND THEY'RE LISTED HERE. ADVANCE CELL
12	THERAPIES DERIVED FROM PLURIPOTENT STEM CELLS. THAT
13	IS UNIQUELY CELL THERAPY, I THINK, IS UNIQUELY
14	WITHIN OUR REMIT. PLURIPOTENT STEM CELLS, BECAUSE
15	THEY REPRESENT AN INEXHAUSTIBLE STARTING MATERIAL
16	FOR POTENTIAL CELL THERAPIES THAT REALLY CAN MAKE A
17	SIGNIFICANT DIFFERENCE AND I EMPHASIZE THAT. I
18	DON'T THINK ANYBODY WANTS TO GO THROUGH THE
19	CHALLENGES OF A CELL THERAPY WHERE IT DOESN'T MAKE
20	SENSE. BUT THIS HAS BEEN A FOCUS. AND YOU CAN GET
21	CELLS FROM PLURIPOTENT CELLS THAT YOU SIMPLY CANNOT
22	GET IN ANY OTHER WAYS.
23	ADVANCE THERAPEUTIC CANDIDATES USING CELLS
24	DERIVED FROM HUMAN PLURIPOTENT CELLS. THIS IS THE
25	WHOLE UNDERSTANDING DISEASE MECHANISM. THIS IS THE

_ [
1	WHOLE BEING ABLE TO USE THE ACTUAL CELL TYPE INSTEAD
2	OF A MURINE NEURON OR SOMETHING TO SCREEN WITH
3	DRUGS. SO THIS HAS BEEN A PRIORITY IN AT LEAST TWO
4	OF THE FOUR.
5	AND THEN FINALLY, AS I NOTED IN ET I, WE
6	ALSO FOCUSED ON BOTTLENECKS TO THE ADVANCEMENT TO
7	THE CLINIC OF EFFECTIVE, NOVEL CELL THERAPEUTICS,
8	PARTICULARLY THOSE THAT WERE DERIVED FROM
9	PLURIPOTENT STEM CELLS.
10	I JUST WANTED TO MAKE THE POINT THAT THESE
11	PRIORITIES HAVE, IN FACT, BEEN REFLECTED IN OUR
12	FUNDING IN THE RECOMMENDATIONS OF THE GRANTS
13	WORKING GROUP TO THIS BOARD AND IN OUR FUNDING
14	DECISIONS. SO ROUGHLY 37 PERCENT OF THE PROJECTS
15	AND THE DOLLARS HAVE GONE TO THE EARLY TRANSLATIONAL
16	STUDIES ON CELL THERAPIES THAT ARE DERIVED FROM
17	PLURIPOTENT STEM CELLS. ROUGHLY 11 TO 15 PERCENT OF
18	THE PROJECTS AND THE DOLLARS ALLOCATED TO THIS
19	PROGRAM HAVE GONE TO THE USE OF THE DERIVATIVES OF
20	PLURIPOTENT STEM CELLS FOR DISCOVERY. AND THEN,
21	AGAIN, ROUGHLY 9 PERCENT HAVE GONE TO ESSENTIALLY
22	DEALING WITH SOME OF THE CHALLENGES PARTICULARLY
23	FOCUSED ON PLURIPOTENT STEM CELLS.
24	THE OTHER 47 PERCENT OR SO HAS GONE TO
25	OTHERS. AND, AGAIN, HERE IS THE DETAIL ON THAT FOR

YOUR INFORMATION.
OKAY. SO I JUST WANT TO GIVE YOU SORT OF
A BROAD HIGHLIGHT. HOW ARE WE WORKING TO ADVANCE
THE FIELD? YOU WORK TO ADVANCE THE FIELD BY
PUBLISHING YOUR RESULTS. YOU TRY AND PROTECT CIRM'S
INVESTMENT. OR IF YOU REALLY HAVE SOMETHING NOVEL,
YOU FILE INVENTIONS. AND THEN WE'RE ALSO TRYING TO
LEVERAGE. SO JUST THESE KINDS OF THINGS. AND THESE
ARE ALMOST ALL DUE TO ESSENTIALLY FROM THE EARLY
TRANSLATION I AND II PROGRAMS. ET III PROJECTS
HAVEN'T EVEN COMPLETED THEIR FIRST FULL YEAR YET.
SO THERE'S VIRTUALLY NO CONTRIBUTION FROM THIS. AND
ET IV WAS JUST APPROVED BY THIS BOARD AT THEIR
AUGUST MEETING, SO THEY ARE BASICALLY JUST BEING
LAUNCHED.
AS YOU CAN SEE, OUR INVESTIGATORS ARE
MAKING CONTRIBUTIONS TO THE FIELD. THEY ARE
ADVANCING THE FIELD. THEY ARE ATTRACTING
CO-FUNDING. THE EARLY TRANSLATION PROGRAM HAS
ACTUALLY BEEN ONE OF THE MORE POPULAR PROGRAMS FOR
COLLABORATIVE FUNDING PARTNERS. WE'VE HAD FIVE
DIFFERENT PARTNERS WHO CONTRIBUTE OVER 14.3 MILLION
TO 14 AWARDED PROGRAMS WHICH LEVERAGED 55 MILLION IN
CIRM INVESTMENT.
THIS JUST SHOWS YOU AS A SCHEMATIC THE
68

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	STAGES IN THE RESEARCH PIPELINE COVERED BY THESE
2	SPECIFIC TYPES OF AWARDS.
3	WHAT I'D LIKE TO DO NOW IS GO THROUGH THE
4	DIFFERENT TYPES OF AWARDS AND JUST GIVE YOU BRIEFLY
5	HIGHLIGHTS FROM EACH OF THESE PROJECTS, PARTICULARLY
6	FOR ET I AND SOME OF THE ET IIS AS WELL.
7	SO BOTTLENECKS AWARDS, THERE WERE EIGHT
8	AWARDS THAT WERE FOCUSED ON TWO CATEGORIES. ONE WAS
9	BETTER MODELS FOR DEVELOPING OR TESTING CANDIDATE
10	THERAPIES. THREE AWARDS FELL WITHIN THAT CATEGORY.
11	AND THEN THE OTHER CATEGORY WAS REALLY
12	CHARACTERIZING OR MITIGATING THE RISKS OF
13	PSC-DERIVED CELL THERAPIES. AND THAT INCLUDED FIVE
14	AWARDS.
15	SO JUST TO LOOK AT BETTER MODELS, THERE
16	WERE THREE. AND I TALKED ABOUT SOME OF THESE A
17	LITTLE BIT IN JANUARY. SO JUST REMIND YOU THE
18	JACKSON LABORATORY WEST HAS ACTUALLY RELEASED THREE
19	MODELS THAT ARE SUITABLE FOR USE OF HUMAN CELLS, AND
20	ONE OF THESE ARE THE BEST MODELS IN MULTIPLE
21	SCLEROSIS, PARKINSON'S DISEASE, AND TYPE 1 DIABETES.
22	THEY NOW ARE NEAR RELEASE OF FIVE OTHER MODELS. SO
23	THESE WILL BE AVAILABLE TO THE COMMUNITY. NOT EVERY
24	LABORATORY HAS ACCESS TO OR HAS THE CAPABILITY.
25	MODELS ARE ACTUALLY NOT THAT EASY TO DO IN MANY

1	CASES. SO NOW THEY HAVE ONES FOR MYOCARDIAL
2	INFARCTION, STROKE, SPINAL CORD INJURY, AND
3	TRAUMATIC BRAIN INJURY.
4	DR. LANGSTON OF THE PARKINSON'S INSTITUTE
5	HAD AN AWARD WHERE, AGAIN, THE MODEL SYSTEM THERE
6	WAS HOW DO YOU EFFECTIVELY MODEL PARKINSON'S
7	DISEASE. HOW DO YOU DISCOVER DRUGS? AND THEY
8	DERIVED OVER 50 LINES FROM PATIENTS THAT ACTUALLY
9	HAD KNOWN CAUSATIVE MUTATIONS. THEY DEFINED SEVERAL
10	NEW PHENOTYPIC READOUTS, AND THIS HAS ACTUALLY LED
11	TO MULTIPLE NEW COLLABORATIONS, INCLUDING ONES WITH
12	INDUSTRY AND NEW FUNDING FROM BOTH PUBLIC AND
13	PRIVATE SOURCES.
14	DR. ALICE TARANTAL AT UC DAVIS HAS HAD A
15	LONG-TERM GOAL OF TREATING INHERITED PEDIATRIC
16	HEMATOLOGIC DISORDERS. AND SHE HAS DEVELOPED AN IN
17	UTERO PRECLINICAL MODEL. WHAT SHE WAS INTERESTED IN
18	DOING IS CAN I SHOW ENGRAFTMENT OF STEM CELLS AND
19	CAN I FOLLOW THEM? AND WHAT SHE'S DONE IS SHE'S
20	BEEN SUCCESSFUL IN DOING THIS WITH CORD BLOOD.
21	SHE'S BEEN ABLE TO MONITOR THEM. I WOULD POINT OUT
22	THAT THIS IS ACTUALLY THE REASON I WAS EXCITED THAT
23	THIS AS A START AS IT SEEMED TO ME A POSSIBLE WAY OF
24	INDUCING TOLERANCE TO A COMPARABLE CELL TYPE IF YOU
25	HAD THE APPROPRIATE THINGS. SO SHE HAS BEEN ABLE TO

1	DO THAT.
2	THE OTHER FIVE PROJECTS IN THESE
3	BOTTLENECK AWARDS ESSENTIALLY WERE ADDRESSED TO
4	MITIGATING THE RISK OF PSC-DERIVED THERAPIES. WHAT
5	WARNER GREENE AT THE GLADSTONE INSTITUTE WAS
6	INTERESTED IN WAS ESSENTIALLY FACTORS THAT AFFECT
7	THE STABILITY OF PLURIPOTENT DERIVED CELL LINES,
8	PARTICULARLY IPSC DERIVED. HAVE YOU ALL HEARD OF
9	JUMPING GENES? YOU MAY HAVE. EVERYBODY HAS IN
10	THEIR GENOME RESIDUAL RETRO ELEMENTS THAT ACTUALLY
11	HAVE THE CAPABILITY OF MOVING AROUND. AND THE
12	QUESTION WAS IF DURING IPSC GENERATION, SINCE YOU'RE
13	REALLY TOTALLY REMODELING CHROMATIN, YOU'RE CHANGING
14	THE WHOLE ACTIVATION, DOES THIS CHANGE?
15	AND WHAT HE'S FOUND IS THAT HE HAS SHOWN
16	THAT REPROGRAMMING MAY BE ASSOCIATED WITH INCREASED
17	ENDOGENOUS RETRO-TRANSPOSITION. SO THIS IS
18	SOMETHING THAT PEOPLE JUST NEED TO BE AWARE OF.
19	THIS IS WHY CHARACTERIZATION OF IPSC LINES IS SO
20	IMPORTANT.
21	DR. XU AT THE SCRIPPS WAS INTERESTED IN
22	LOOKING AT IMPROVED METHODS OF GENERATING IPSC
23	CELLS. NOW, I HAVE TO REMIND YOU, I THINK YOU ALL
24	KNOW, THIS HAS BEEN A REMARKABLY FAST MOVING FIELD.
25	THERE HAVE BEEN LOTS OF WORK IN THIS.

71

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	HE HAS DEVELOPED AND PUBLISHED AN IMPROVED
2	METHOD FOR EPISOMAL, WHICH IS NONINTEGRATIVE IPS
3	GENERATION. AND JUST TO REMIND YOU, THAT IS HOPED,
4	THOUGHT TO BE BETTER BECAUSE WHEN YOU HAVE
5	INTEGRATIVE, OBVIOUSLY YOU INTEGRATE IN SITES THAT
6	COULD CAUSE PROBLEMS.
7	HE HAS ALSO LOOKED AT CAN I MAKE THESE
8	DERIVATIVES OF THESE CELLS SAFER BY USING A SUICIDE
9	GENE STRATEGY TO USE FOR PSC PURGING EITHER IN
10	VITRO? AND HE HAS FOUND THAT, AT LEAST IN HIS
11	HANDS, IT'S NOT WORKED AS WELL.
12	BUT THE WORK THAT HE'S PROBABLY BEST KNOWN
13	FOR IS THE WORK THAT INITIATED THE DEBATE ON THE
14	IMMUNOGENICITY OF PLURIPOTENT-DERIVED CELLS COMPARED
15	TO ES CELLS. SO THAT HAS GENERATED A LOT OF WORK IN
16	THE FIELD, AND I THINK HE HAS NOW COMPLETED FURTHER
17	STUDIES, AND THAT MANUSCRIPT IS UNDER REVIEW.
18	DR. JEAN LORING, AGAIN AT THE SCRIPPS
19	INSTITUTE, IN COLLABORATION WITH A PARTNER PI,
20	DR. LASLETT, WHO IS AT MONASH UNIVERSITY IN THE
21	STATE OF VICTORIA. WHAT THEY WERE DOING IS CAN I
22	FIND MARKERS THAT ARE UNIQUE TO PLURIPOTENT STEM
23	CELLS SO THAT I CAN USE THOSE EITHER FOR DETECTION
24	AND MAYBE FOR PURGING CULTURES OF THOSE? AND THEY
25	GENERATED A NUMBER OF ANTIBODIES, AND SHE DID THE
	72
	, =

1	CHARACTERIZATION WORK AND CHARACTERIZED A LOT OF
2	THEM THAT SEEMED TO BE SPECIFIC FOR NOVEL LIVE
3	PLURIPOTENT STEM CELLS. THEY FOUND ONE THAT LOOKS
4	TO BE BETTER THAN THE COMMONLY AVAILABLE ANTIBODY
5	WITH THAT, AND THEY ARE PURSUING THAT.
6	MICHAEL WEST OF BIOTIME TOOK A DIFFERENT
7	STRATEGY. HE SAID I'M GOING TO ISOLATE I'M GOING
8	TO MOVE CELLS ALONG A DIFFERENTIATION PATHWAY, AND
9	THEN I'M GOING TO CLONALLY ISOLATE, SINGLE CELL
10	CLONALLY ISOLATE THOSE CELLS AND KEEP THEM THERE SO
11	THAT I HAVE A LINE THAT REPRESENTS DIFFERENT STAGES.
12	AND HE GENERATED OVER A HUNDRED LINES.
13	AND WHAT HE WANTED TO DO WAS SAY CAN I USE
14	THOSE LINES, ONE, I'D LIKE TO CHARACTERIZE THEM AND
15	CAN I SHOW THAT THEY ARE MORE EFFECTIVE OR THEY CAN
16	USED FOR THERAPY. AND SO THE THOUGHT THERE WOULD BE
17	THAT POSSIBLY THE RISK OF RESIDUAL PLURIPOTENT
18	CELLS, YOU WOULD EXPECT THE RISK OF PLURIPOTENT
19	CELLS TO BE LOWER. AND THEN ALSO CAN I USE THOSE
20	LINES TO GENERATE UNIQUE MARKERS WHICH CAN BE USED
21	FOR DETECTION, CHARACTERIZATION, AND AGAIN PURGING.
22	AND THAT IS WHAT HE HAS DONE. HE HAS
23	SHOWN THAT OUT OF SEVERAL CHONDROGENIC LINES, HE
24	FOUND ONE THAT ACTUALLY GAVE GOOD GENERATION OF
25	ARTICULAR CARTILAGE. YOU CAN'T MAKE JUST ANY

1	CARTILAGE. YOU HAVE TO MAKE THAT ONE. AND THAT HAS
2	BEEN PUBLISHED, AGAIN SHARED WITH THE FIELD. AND HE
3	FOUND THAT HE COULD USE IT. HE HAS IDENTIFIED A
4	NUMBER OF MARKERS USING A PHAGE DISPLAY TECHNOLOGY
5	THAT HE'S PUBLISHED AND BOTH FILED A PATENT
6	APPLICATION ON. AND THAT WAS ACTUALLY WHOLLY
7	SUPPORTED BY CIRM.
8	DR. OLIVIA KELLY OF VIACYTE WAS REALLY
9	INTERESTED, HOW DO I DEVELOP ASSAYS THAT ARE
10	SENSITIVE ENOUGH TO DETECT RESIDUAL PLURIPOTENT
11	CELLS IN A DIFFERENTIATED PRODUCT? WHAT SHE'S DONE
12	IS SHE'S ACTUALLY DONE WORK TO DEVELOP BOTH IN VIVO
13	OR IN VITRO ASSAYS. AND THIS HAS BEEN WORK DONE
14	ALSO IN COLLABORATION WITH ED STANLEY OF MONASH
15	UNIVERSITY, AGAIN FUNDED BY THE CFP STATE OF
16	VICTORIA OF AUSTRALIA THAT HAS ALLOWED HER TO REALLY
17	DEVELOP ASSAYS OF SENSITIVITY AND SPECIFICITY. AND
18	THIS HAS BEEN PUBLISHED, AND THESE ASSAYS ARE
19	ACTUALLY CONTRIBUTING TOWARDS THE ONGOING CIRM
20	DISEASE TEAM AND NOW RECENTLY INITIATED STRATEGIC
21	PARTNERSHIP I PROJECT.
22	NOW I'D LIKE TO SHIFT GEARS A LITTLE BIT
23	AND TALK ABOUT THE ET I PROJECTS AND SOME OF THE ET
24	II PROJECTS THAT HAVE BEEN TARGETING EITHER PROOF OF
25	CONCEPT OR DEVELOPMENT CANDIDATE. THE OUTCOMES TO

1	DATE, AGAIN, WERE JUST FINISHING UP WITH THE WE
2	FINISHED UP WITH THE ET I IN THE LAST YEAR AND ARE
3	FINISHING ACTUALLY ET II, MOST OF THOSE PROJECTS
4	ARE JUST AT THE START OF THEIR THIRD YEAR. SO TWO
5	HAVE BEEN AWARDED DT II FUNDING, ONE HAS BEEN
6	REVIEWED, RECOMMENDED, AND APPROVED BY THIS BOARD
7	FOR BRIDGE FUNDING, AND FIVE SUBMITTED ELIGIBLE
8	LETTERS OF INTENT FOR DISEASE TEAM III.
9	SO I'M GOING TO GO THROUGH SOME OF THESE,
10	ALL OF THE ET IS AND ESSENTIALLY BY THERAPEUTIC
11	AREA. AND SO I'M GOING TO START WITH THE EYE
12	DISEASE, AND YOU WILL RECALL THAT DR. KLASSEN OF
13	UCI, HE HAD AN EARLY TRANSLATION AWARD WHICH WAS FOR
14	ALLOGENEIC TISSUE-DERIVED RETINAL PROGENITOR CELLS
15	FOR THE TREATMENT OF RETINITIS PIGMENTOSA. HE
16	ACTUALLY SUBMITTED TO AND WAS AWARDED DT FUNDING.
17	SO YOU WILL HEAR MORE ABOUT THAT FROM DR. FEIGAL.
18	DR. FREIDLANDER AT THE SCRIPPS INSTITUTE
19	WAS STUDYING AUTOLOGOUS IPS-DERIVED RPE FOR DRY AMD,
20	A DC AWARD. WHAT HE WAS INTERESTED WHAT HE DID
21	WAS HE ACTUALLY SAID I WANT A BETTER METHOD FOR
22	DIFFERENTIATING THESE. WHAT HE DID WAS HE HAS
23	ACTUALLY REPLACED THREE OUT OF THE FOUR YAMANAKA
24	FACTORS WITH SMALL MOLECULES TO ESSENTIALLY GENERATE
25	A ONE-FACTOR DERIVATION PROTOCOL FOR IPSC. HE HAS

1	DONE EXTENSIVE IN VITRO AND IN VIVO ANALYSIS TO
2	COMPARE THESE TO FOUR FACTOR GENERATED IPSC TO
3	NORMAL FETAL PROGENITORS, TISSUE STEM CELL
4	PROGENITORS, AND HAS SHOWN THAT IT MAY BE SUPERIOR
5	TO CLINICAL USE. AND HE HAS PUBLISHED THESE
6	FINDINGS. HE'S NOW CONDUCTING STUDIES OF THE
7	TECHNOLOGY WITH SKIN BIOPSIES FROM THE ACTUAL
8	PATIENT POPULATION THAT HE'S TARGETING FOR THERAPY.
9	DR. TRAVIS OF UCLA WAS INTERESTED ALSO IN
10	USING PSC-DERIVED RETINAL PIGMENTED EPITHELIUM. AND
11	HE WAS INTERESTED IN THE NOTION OF HOW DOES
12	INFLAMMATION PLAY A ROLE IN THE DEVELOPMENT OF THIS
13	DISEASE? SO WAS INTERESTED IN THE NEGATIVE
14	REGULATORS OF COMPLEMENT. HIS MAIN OUTCOME WAS HE
15	DEFINED HE COMPARED, AGAIN, PSC, ESC MULTIPLE
16	LINE AND HE DEFINED A MOLECULAR SIGNATURE FOR
17	EVALUATING THE FIDELITY OF THE CONVERSION TO RPE.
18	SO IF YOU ARE GOING TO MAKE SOMETHING, YOU HAVE TO
19	BE ABLE TO SAY AT STEPS ALONG THE WAY THAT I'M GOING
20	ALONG THE RIGHT PATH. AND STUDIES LIKE THIS HELP
21	DEFINE THAT YOU ARE GOING ALONG THE RIGHT PATH.
22	HE DEMONSTRATED THAT FUNCTIONAL RPE CELLS
23	CAN BE DERIVED FROM MULTIPLE LINES OF HESC AND
24	HIPSC. AND HE'S PUBLISHED THIS WORK. HE'S
25	CONTINUED OPTIMIZING HIS ESSENTIALLY RPE

1	DIFFERENTIATION PROCESS.
2	SOPHIE DENG OF UCLA HAS A DCF AWARD, AND
3	WHAT SHE'S TRYING TO DO IS ESSENTIALLY BRING TO THE
4	UNITED STATES I THINK WE'VE ALL HEARD ABOUT THE
5	WORK THAT'S BEEN DONE IN ITALY WITH LIMBAL STEM CELL
6	ISOLATION. AND THE ISSUE IN THE UNITED STATES IS
7	THAT AND THERE'S ACTUALLY TEN YEARS OF DATA NOW
8	AT THIS POINT SUPPORTING THE FACT THAT YOU CAN TAKE
9	LIMBAL STEM CELLS AND YOU CAN ACTUALLY GET CORNEA.
10	WHAT HAPPENS IF YOU DON'T HAVE THAT? YOU HAVE A
11	BLURRY CORNEA. YOU CAN'T SEE OUT OF THE EYE. BUT
12	THE ISSUE IN THE STATES HAS BEEN THAT THE FDA HAS
13	WANTED A XENOBIOTIC-FREE CULTURE FOR EXPANSION. YOU
14	NEED TO BE ABLE TO EXPAND THESE CULTURES.
15	SO SHE HAS DEVELOPED XENOBIOTIC-FREE
16	CULTURE CONDITIONS FOR THE EFFECTIVE EXPANSION BASED
17	ON MARKERS AND CRITERIA THAT HAVE BEEN SHOWN TO BE
18	CLINICALLY RELEVANT. SHE'S NOW EXPLORING THE
19	FUNCTIONAL IN A RABBIT MODEL, BUT SHE ACTUALLY IS
20	VERY SHE BELIEVES SHE HAS OVERCOME WHAT WOULD BE
21	THE FDA'S ISSUES WITH THAT. SO WE'LL SEE.
22	OKAY. IN NEURODEGENERATIVE DISEASE, I'M
23	GOING TO TALK ABOUT PROGRAMS IN ALZHEIMER'S DISEASE,
24	HUNTINGTON'S DISEASE, AND PARKINSON'S DISEASE. OUR
25	PROGRAM IN ALZHEIMER'S DISEASE, AS YOU KNOW, LAFERLA

1	AT UCI WAS WORKING WITH ALLOGENEIC ESC OR
2	TISSUE-DERIVED NSC, A DC AWARD. AND HIS WORK
3	CONTRIBUTED HE COLLABORATED WITH STEM CELLS,
4	INC. HIS WORK ACTUALLY CONTRIBUTED TO THE DISEASE
5	TEAM FUNDING THAT WAS AWARDED TO STEM CELLS, INC. AS
6	PART OF THEIR DISEASE TEAM II AWARD.
7	DR. JAN NOLTA AT UC DAVIS WAS WORKING WITH
8	ALLOGENEIC HMSC THAT HAD BEEN ENGINEERED EX-VIVO TO
9	DELIVER AN SIRNA TO SILENCE EXPRESSION OF MUTANT
10	HUNTINGTON MRNA FOR THE TREATMENT OF HUNTINGTON'S
11	DISEASE. THE REASON MSC'S ARE PERCEIVED AS
12	POTENTIAL CELL DELIVERY VEHICLES, THEY TEND TO
13	TARGET AREAS OF INFLAMMATION. AND SO THIS SEEMED TO
14	BE A STRATEGY THAT SHE THOUGHT THAT THEY THOUGHT,
15	THAT THAT TEAM THOUGHT COULD DO SOMETHING. ONE OF
16	THE KEY ISSUES IN THAT FIELD HAS BEEN HOW DO YOU
17	DELIVER, HOW DO YOU GET THIS INTO THE CELL?
18	AND WHAT SHE SHOWED WAS IN IN VITRO MODEL
19	SYSTEMS THAT THERE COULD BE REDUCTION OF THE MUTANT
20	HUNTINGTON PROTEIN IN THE RECIPIENT CELL POPULATION
21	DUE TO TRANSFER OF THE ANTI-HTT SIMRNA FROM THE MSC.
22	AND THEY'RE EXPLORING THE MECHANISM OF THIS. SHE'S
23	PUBLISHED THIS AND A PATENT APPLICATION HAS BEEN
24	FILED.
25	DR. LESLIE THOMPSON OF UC IRVINE IS
	78
	/ 0

1	LOOKING AT ALLOGENEIC HESC-DERIVED NSC. SHE WAS
2	EXPLORING THREE DIFFERENT PROGENITOR POPULATIONS,
3	THE NEURAL STEM CELL POPULATION, THE ASTROCYTE
4	PROGENITOR POPULATION, OR THE NEURAL PROGENITOR
5	POPULATION AS THE BEST SOURCES FOR HUNTINGTON'S
6	DISEASE. SHE HAS SELECTED NEURAL STEM CELLS, HAS
7	SUCCESSFULLY DIFFERENTIATED FROM A GMP-COMPATIBLE
8	HESC CELL LINE, HAS SHOWN NEUROLOGIC AND BEHAVIORAL
9	IMPROVEMENT IN A MOUSE MODEL OF HUNTINGTON'S
10	DISEASE. SHE'S DOING FULL CHARACTERIZATION OF THOSE
11	IN VIVO AND IN VITRO STUDIES AND IS CONDUCTING
12	DOSING STUDIES AT THIS TIME.
13	MR. SHEEHY: COULD I ASK A QUESTION ABOUT
14	THIS? SO DR. THOMPSON WAS AT OUR LAST MEETING
15	SEEKING ADDITIONAL FUNDING TO CONTINUE THIS WORK.
16	SHE DID NOT FARE WELL IN EARLY TRANSLATION III IN
17	ORDER TO CONTINUE THE WORK THAT WE'RE SAYING WAS
18	PROCEEDING SUCCESSFULLY.
19	DR. OLSON: NO. THAT WAS FOR A DIFFERENT
20	PROJECT.
21	MR. SHEEHY: THANK YOU. THAT HELPS.
22	DR. OLSON: SHE IS MAKING PROGRESS
23	OBVIOUSLY.
24	MR. TORRES: WHO ARE THE ITALIANS THAT YOU
25	REFERENCE? IS THAT MILAN, BOLOGNA, OR ROME?
	79

1	DR. OLSON: I'M EMBARRASSED TO SAY I WILL
2	HAVE TO GET THE NAME FOR YOU. IT'S NOT IF DR.
3	ABO WERE HERE, HE'D KNOW IT RIGHT OFF.
4	MR. TORRES: THANKS, PAT. DON'T WORRY
5	ABOUT IT.
6	DR. OLSON: HE'S SPOKEN AT ISSCR. I
7	SHOULD KNOW. GIVE ME A FEW MINUTES AND IT MAY COME
8	TO ME.
9	OKAY. IN PARKINSON'S DISEASE WE ARE IN ET
10	I AND II. WE ARE FUNDING THREE PROGRAMS. DR. EVAN
11	SNYDER AT THE SANFORD BURNHAM, HE IS PURSUING
12	ALLOGENEIC COMMITTED NEURAL PROGENITORS DERIVED FROM
13	ESC, IPSC, OR TISSUE. HE WAS LOOKING TO PICK THE
14	BEST OF THEM. HE WAS TESTING THEM IN A VERY
15	RELEVANT PRECLINICAL MODEL. AND BASED ON HIS
16	STUDIES TO DATE, HE STARTED LATE, BY THE WAY, HE HAS
17	SELECTED GENETICALLY MODIFIED HSC LINES BASED ON
18	COMPARATIVE STUDIES. HE HAS MADE A RESEARCH WORKING
19	BANK. HE IS DEVELOPING OPTIMAL CELL PREPARATION
20	STRATEGIES. HE HAS EXTENSIVE CHARACTERIZATION AND
21	HISTOLOGICAL DATA.
22	DR. SHAMIN ZENG OF THE BUCK INSTITUTE IS
23	PURSUING A STRATEGY WITH, AGAIN, ALLOGENEIC HUMAN
24	PLURIPOTENT STEM CELL-DERIVED DOPAMINERGIC NEURAL
25	PRECURSOR CELLS. THIS IS ALSO A DC AWARD. SHE ALSO

WAS EXPLORING SEVERAL DIFFERENT LINES.
DR. PELEGRINI OF MILAN.
SHE EXPLORED SEVERAL DIFFERENT PLURIPOTENT
LINES AND SELECTED A LEAD AND A BACKUP LINE AS A
SOURCE FOR THESE NEURAL PRECURSOR CELLS. SHE HAS
MADE RESEARCH WORKING CELL BANKS AND DEVELOPED A
SCALABLE GMP-COMPATIBLE PROCESS AND SHOWED
COMPARABILITY BY VARIOUS IN VITRO ASSAYS AND IN VIVO
ASSAYS TO THAT DEVELOPED BY A RESEARCH SCALE
PROCESS.
DR. FRED GAGE OF THE SALK INSTITUTE IS ONE
OF THESE PEOPLE THAT'S INTERESTED IN THE
INTERSECTION OF NEURODEGENERATIVE DISEASE AND
INFLAMMATION. HE HAS A DCF AWARD WHERE HE'S LOOKING
AT PATIENT IPSC-DERIVED, A CO-CULTURE SYSTEM. HE
WANTS TO PUT NEURONS TOGETHER AND ASTROCYTES TO
IDENTIFY ANTI-INFLAMMATORY SMALL MOLECULES AGAINST A
TARGET THAT HE HAS VALIDATED AS BEING IMPORTANT IN
THIS.
SO HE'S LOOKING FOR NEUROPROTECTIVE
MARKERS, AND HE WANTS TO CORRELATE ACTIVITY IN THIS
ASSAY WITH PATIENT DATA FROM HIS PARTNER PI, JORGAN
WINKLER IN GERMANY WHO'S FUNDED BY THE BMBF. WHAT
THEY HAVE DONE IS THEY'VE RECEIVED NOW, THEY'VE
MADE THEY'VE RECEIVED FIBROBLASTS, I BELIEVE,
81

1	FROM OVER TEN PATIENTS THAT ARE CLINICALLY WELL
2	CHARACTERIZED. SO THIS CAN BE VERY VALUABLE.
3	THEY'VE MADE IPSC LINES. THEY'VE GOT THE CO-CULTURE
4	SYSTEM UNDER DEVELOPMENT. THE ASTROCYTES ARE
5	PROVING TO BE A BIT OF A CHALLENGE. AND SO THEY'RE
6	WORKING ON OPTIMIZING ASTROCYTE DIFFERENTIATION, BUT
7	HE TELLS THE SCIENCE OFFICER THEY'RE VERY CLOSE.
8	DR. INDER VERMA OF THE SALK INSTITUTE, HE
9	HAS AN ET I AWARD THAT WAS TARGETING A BLOOD
10	DISORDER. PARTICULARLY HE WAS INTERESTED IN
11	AUTOLOGOUS IPSC HSC GENETICALLY CORRECTED EX VIVO BY
12	HOMOLOGOUS RECOMBINATION TO TREAT FANCONI'S ANEMIA
13	AND X-SCID. HE DEVELOPED IPS LINES FROM THESE
14	PATIENTS, GENERATED PRECLINICAL MOUSE MODELS FOR
15	TESTING THEM, WAS ABLE TO DO THE GENE CORRECTION IN
16	THE IPSC LINES, HOMOLOGOUS RECOMBINATION.
17	MANY OF YOU MAY KNOW DR. VERMA IS WELL
18	KNOWN FOR VECTOROLOGY MOLECULAR BIOLOGY. HE DID
19	DEVELOP AND DEMONSTRATE A ROBUST AND REPRODUCIBLE
20	METHOD FOR THE EFFICIENT GENERATION OF MULTIPOTENT
21	HEMATOPOIETIC PROGENITOR CELLS IN SHORT-TERM
22	ENGRAFTMENT STUDIES. AS YOU HEARD FROM DR. FEIGAL,
23	THE BIG DEAL IN THIS FIELD IS LONG-TERM ENGRAFTMENT.
24	SO THIS HAS JUST BEEN A MAJOR CHALLENGE. SO HE HAS
25	THE MODELS AND THE LINES, AND HE'S NOW CURRENTLY

1	HE'S PUBLISHED THIS. HE'S USING THE TECHNOLOGY HE'S
2	DEVELOPED FOR HOMOLOGOUS RECOMBINATION IN OTHER
3	PROJECTS, INCLUDING AN ET III.
4	WITHIN THE BONE DISORDERS, DR. LONGAKER
5	AND CO-PI HELMS OF STANFORD UNIVERSITY ARE PURSUING
6	DEVELOPMENT OF A STABLE FORMULATION OF WNT3A FOR EX
7	VIVO USE IN COMBINATION WITH BONE MARROW ASPIRATE
8	FOR AUTOLOGOUS BONE REPAIR. THEY DEVELOPED A CELL
9	LINE, METHODS, AND ASSAYS FOR RESEARCH PRODUCTION
10	AND PURIFICATION, DEMONSTRATED THAT TREATMENT WAS
11	STABLE, PRODUCT WAS SUFFICIENT TO STIMULATE
12	OSTEOGENIC GENE EXPRESSION, AND TO GENERATE
13	SIGNIFICANTLY MORE BONE IN FOUR PRECLINICAL
14	MODELS AND COMPARED TO AVAILABLE TREATMENT OPTIONS,
15	AND WAS NOT ASSOCIATED WITH ANY ADVERSE REACTIONS.
16	PATENT APPLICATIONS HAVE BEEN FILED AND THIS WORK
17	HAS BEEN PUBLISHED. IT WAS ALSO REVIEWED AND
18	RECOMMENDED AND APPROVED FOR BRIDGING FUNDING.
19	DR. BRUNO PEAULT AND DR. SHIA SOO FROM
20	UCLA WERE PURSUING A STRATEGY FOR AUTOLOGOUS ADULT
21	PERIVASCULAR STEM CELLS, WHICH IS AN MSC-TYPE CELL,
22	IN COMBINATION WITH AN OSTEOINDUCTIVE PROTEIN ON AN
23	FDA APPROVED ACELLULAR SCAFFOLD FOR BONE REPAIR.
24	THEY'VE SHOWED IN PRECLINICAL MODELS IMPROVED
25	CAPACITY FOR HIGH QUALITY BONE FORMATION OVER
	83

1	CONTROLS, DEVELOPED PROCESSES FOR THE REPRODUCIBLE
2	ISOLATION OF THE PSC OF THE ADULT PERIVASCULAR STEM
3	CELLS, AND A CELL LINE AND PROCESS FOR SCALABLE
4	GMP-COMPATIBLE ISOLATION OF THE OSTEOINDUCTIVE
5	PROGRAM.
6	DR. DAN GAZIT OF CEDARS-SINAI, WHO DR. ARI
7	ABO AND I WILL BE MEETING WITH TOMORROW, ARE
8	PURSUING AN ALLOGENEIC MSC STRATEGY PLUS OR MINUS
9	PARATHYROID HORMONE FOR BONE REPAIR TO TREAT
10	OSTEOPOROSIS-RELATED VERTEBRAL COMPRESSION
11	FRACTURES. THIS WAS A DCF AWARD. THEY'VE DEVELOPED
12	MODELS AND SYSTEMS TO MONITOR THE HOMING. PTH IS
13	BELIEVED TO IMPROVE THE HOMING. AND THEY'VE SHOWED
14	ENHANCED HOMING AND FRACTURE REPAIR COMPARED TO
15	CONTROLS.
16	CARTILAGE DISORDERS, THE CHALLENGE HERE IS
17	ACTUALLY YOU CAN MAKE CARTILAGE, BUT YOU HAVE TO
18	MAKE THE RIGHT KIND OF CARTILAGE. YOU CAN'T MAKE
19	FIBROUS CARTILAGE. YOU HAVE TO MAKE ARTICULAR
20	CARTILAGE. AND SO THIS IS SOMETHING THAT DR. D'LIMA
21	OF SCRIPPS RESEARCH INSTITUTION HAS BEEN INTERESTED
22	IN. AND HIS TARGET THERAPY IS A CHONDROCYTE
23	PROGENITOR EMBEDDED IN A SCAFFOLD AND PLANTED INTO A
24	DEFECT OR A JOINT TO ESSENTIALLY DELAY KNEE
25	REPLACEMENT AS MUCH AS POSSIBLE. HE OPTIMIZED THE
	84
	O 1

1	DIFFERENTIATION CONDITIONS, DEVELOPED
2	CHARACTERIZATION, DEVELOPED AN OPTIMIZED
3	CHARACTERIZATION ASSAY, AND EXPLORED A LOT OF
4	SCAFFOLD COMPONENTS TO GET THE BEST CHONDROGENIC
5	POTENTIAL AND IMPROVED TISSUE QUALITY. HE SELECTED
6	AN ESC CELL LINE SOURCE BASED ON HISTOLOGICAL
7	CRITERIA AND FUNCTION IN IN VIVO AND IN VITRO
8	MODELS, AND HAS CONDUCTED A PILOT SAFETY ASSESSMENT.
9	A VERY DIFFERING APPROACH IS BEING PURSUED
10	BY DR. PETER SCHULTZ OF THE SCRIPPS INSTITUTE. HE
11	HAD FOUND IN A SCREEN THAT A SMALL MOLECULE COMPOUND
12	PRO1 HAD SOME INDUCED CHONDROCYTE DIFFERENTIATION OF
13	RESIDENT HMSC. AND SO IT DIDN'T HAVE SOME OF THE
14	CHARACTERISTICS THAT YOU WOULD WANT FOR A SMALL
15	MOLECULE IF YOU ARE GOING TO USE IT FOR TREATMENT OF
16	OSTEOPOROSIS. SO WHAT HE IS DOING IS HE'S DOING THE
17	MEDICINAL CHEMISTRY AROUND THAT, AND HE'S DEVELOPED
18	THE ASSAYS, PERFORMED THE STRUCTURE ACTIVITY
19	RELATIONSHIPS STUDIES. HE'S MADE SEVERAL HUNDRED
20	PRO1 ANALOGS, IDENTIFIED MOLECULES WITH IMPROVED
21	ACTIVITY IN CELL CULTURE AND IN RELEVANT MODELS, AND
22	IS SYNTHESIZING A FINAL SERIES OF MOLECULES BASED ON
23	THAT PROFILE WITH RESPECT TO ACTIVITY, PK, AND
24	SAFETY PRIOR TO ACTUAL CANDIDATE SELECTION.
25	SO WHAT I'VE DONE IS I'VE TOLD YOU ABOUT

1	THE 16 ET I PROJECTS AND EIGHT OF THE 20 ET II
2	PROJECTS. WHAT I'D LIKE TO DO IN FUTURE MEETINGS IS
3	UPDATE YOU ON THE OTHERS OF THOSE AS FAR AS OTHERS.
4	SO I'LL LOOK FORWARD TO TALKING TO YOU.
5	CHAIRMAN THOMAS: THANK YOU, DR. OLSON. A
6	TIME OUT FOR THE LONG SUFFERING REPORTER. WE'LL
7	RECONVENE IN ABOUT FIVE MINUTES.
8	(A BREAK WAS THEN TAKEN.)
9	CHAIRMAN THOMAS: MEMBERS OF THE BOARD,
10	COULD YOU PLEASE TAKE YOUR SEATS. I THINK WE'RE
11	READY TO RESUME. EVERYBODY PLEASE TAKE YOUR SEATS.
12	DR. OLSON: WHILE PEOPLE ARE TAKING THEIR
13	SEATS, DR. ZENG XU MAY BE SURPRISED TO HEAR THAT HIS
14	AFFILIATION HAS CHANGED. SO I'VE HAD TWO PERSONS AT
15	LEAST COME UP TO ME, AND I JUST WANT TO MAKE THE
16	CORRECTION. DR. ZENG XU, TR 1-01277, IS ACTUALLY AT
17	UCSD AND NOT AT THE SCRIPPS.
18	CHAIRMAN THOMAS: THANK YOU, DR. OLSON.
19	JOAN, YOU HAD A QUESTION FOR DR. OLSON?
20	MS. SAMUELSON: I THINK IT'S A SERIES OF
21	QUESTIONS, AND I DON'T THINK THERE'S TIME NOW TO GET
22	TO THE BOTTOM OF THEM, IF IT'S EVEN POSSIBLE. LET
23	ME JUST MAKE A COMMENT.
24	I TAKE IT THAT THIS IS THE BODY OF WORK
25	THAT PROP 71 FUNDS WERE SET ASIDE TO DEVELOP AND
	86
	UU

1	THIS IS IT. IS THAT RIGHT? AND WE'RE WATCHING.
2	I'M TRYING TO UNDERSTAND IS THIS EVOLVING OR IS
3	IT
4	DR. OLSON: NO.
5	MS. SAMUELSON: A DIFFERENT SLIDE OF A
6	MUCH LARGER BODY OF WORK?
7	DR. OLSON: NO. WHAT I WAS TRYING TO DO
8	IN AT LEAST MY DISCUSSION WAS FOCUS ON ONLY THE
9	EARLY TRANSLATIONAL I PROJECTS AND SOME THAT WERE IN
10	THE SAME THERAPEUTIC AREAS FOR THE EARLY
11	TRANSLATIONAL II AWARDS.
12	THERE ARE OBVIOUSLY OTHER PROJECTS IN BOTH
13	ET II THAT I DID NOT DISCUSS, NOR IN ET III. AND
14	THAT'S SIMPLY BECAUSE I WANTED TO ALLOW DR. FEIGAL
15	TO HAVE A CHANCE TO TALK ABOUT THE DISEASE TEAM AND
16	STRATEGIC PARTNERSHIP PROGRAMS, PLUS, YOU KNOW, SOME
17	OF THE PROGRAMS ARE NOT WELL ENOUGH ALONG TO DISCUSS
18	ANY KIND OF OUTCOME. I THINK WE PROVIDE THIS BOARD
19	AT EVERY REVIEW WHERE WE MAKE FUNDING DECISIONS ON A
20	TRANSLATIONAL PORTFOLIO PROGRAM THE LIST OF ALL THE
21	PROJECTS AND THE APPROACHES IN A SPECIFIC DISEASE
22	AREA. I'M ALSO HAPPY TO ANSWER ANY QUESTIONS
23	INDIVIDUALLY.
24	MS. SAMUELSON: WELL, YOU NAMED THREE IN
25	PARKINSON'S. DOES THAT MEAN THERE'S MORE ET GRANT
	87

1	FUNDED PARKINSON'S-SPECIFIC OR RELATED WORK?
2	DR. OLSON: I THINK SO, BUT MY MIND IS A
3	LITTLE BIT
4	MS. SAMUELSON: I DON'T MEAN TO PUT YOU ON
5	THE SPOT. I'M JUST TRYING TO UNDERSTAND WHERE AND
6	WHEN DOES THE BOARD ENGAGE IN THIS CONVERSATION
7	BECAUSE WE HAVE A FIDUCIARY DUTY TO BE INVOLVED, AND
8	IT'S HARD TO KNOW. BUT PUT ASIDE MY EDITORIAL
9	COMMENT. MY ORIGINAL QUESTION, ARE THERE MORE
10	ET-FUNDED PARKINSON'S PROJECTS?
11	DR. OLSON: IF YOU WAIT ONE MINUTE, I WILL
12	VERIFY THAT FOR YOU.
13	DR. FEIGAL: JOAN, CAN I JUST MAKE A
14	COMMENT?
15	MS. SAMUELSON: YEAH.
16	DR. FEIGAL: THERE'S GOING TO BE AN
17	OPPORTUNITY FOR A LONGER DISCUSSION IN DECEMBER AT
18	THE BOARD WORKSHOP. WHAT WE WERE TRYING TO DO HERE
19	IS GIVE YOU A PROGRESS UPDATE ON THOSE PROGRAMS THAT
20	ARE MATURE ENOUGH TO HAVE SOME OUTCOMES. SO WHAT
21	DR. OLSON DID, WE HAVE FOUR ITERATIONS ACTUALLY OF
22	EARLY TRANSLATION PROGRAMS. WE'VE A TOTAL OF ABOUT
23	70 DIFFERENT PROGRAMS, ABOUT 50 IN EARLY
24	TRANSLATION, ABOUT 21 IN THE DEVELOPMENT, WHICH IS
25	FARTHER DOWN THE DEVELOPMENT PATHWAY. AND SO JUST
	0.0
	88

1	FOR REASONS OF TIME, THERE REALLY ISN'T A CHANCE FOR
2	HER TO GO INDIVIDUALLY THROUGH EACH OF 50 DIFFERENT
3	PROJECTS. SO WHAT SHE TRIED TO DO IS GIVE YOU AN
4	UPDATE ON THOSE THAT ARE MATURE ENOUGH TO HAVE SOME
5	OUTCOMES OF INTEREST. AND THEN WHAT WE CAN DO IS
6	SEND YOU AN UPDATED PORTFOLIO OF ALL THE TABLES THAT
7	LIST THE PROJECTS AND PERHAPS WHEN THEY WERE FUNDED
8	SO YOU CAN SEE WHEN THEY STARTED AND WHEN WE MIGHT
9	EXPECT SOME RESULTS. I DON'T KNOW IF THAT ANSWERS
10	YOUR QUESTION, BUT I TRIED.
11	MS. SAMUELSON: I'M NOT SURE EITHER.
12	OKAY. THANKS. OKAY.
13	CHAIRMAN THOMAS: OKAY. THANK YOU. ANY
14	OTHER QUESTIONS OF DR. OLSON? THANK YOU VERY MUCH,
15	PAT. THAT WAS VERY INFORMATIVE. THANK YOU.
16	NOW WE GO TO DR. FEIGAL FOR DISCUSSION ON
17	DISEASE TEAMS AND THE STRATEGIC PARTNERSHIPS.
18	DR. FEIGAL: NOW WHAT WE'RE GOING TO TALK
19	ABOUT ARE THOSE PROJECTS FOR GETTING BEYOND THE
20	CURING MICE AND WORKING IN THE LABORATORY AND TRYING
21	TO GET AT THOSE ISSUES THAT THE CITIZENS OF
22	CALIFORNIA ASKED FOR WHEN THEY WERE THINKING ABOUT
23	THIS INSTITUTE AND HOW DO WE ADVANCE THIS SCIENCE
24	INTO PATIENTS WITH CHRONIC DISEASE AND INJURY
25	BECAUSE OF THE PROMISE OF THIS TYPE OF TECHNOLOGY,
	80

1	AND IT'S ACTUALLY A VERY BROAD TECHNOLOGY.
2	IT STARTED WITH HUMAN INDUCED HUMAN
3	EMBRYONIC STEM CELL-DERIVED PROGRAMS, BUT HAS
4	EXTENDED AS THE SCIENCE HAS MATURED AND EVOLVED TO A
5	BROAD PLATFORM OF OTHER TYPES OF PLURIPOTENT STEM
6	CELLS, OTHER TYPES OF ADULT STEM CELL TISSUES, IN
7	ADDITION TO THINKING ABOUT THOSE MECHANISMS OF
8	ACTION WHERE STEM CELL TECHNOLOGY CAN HELP REPAIR,
9	REGENERATE, OR REPLACE DISEASED OR DAMAGED TISSUE.
10	IN ADDITION, THERE'S A COMPONENT OF WHAT
11	WE DO THAT'S RELEVANT FOR STEM CELLS IN THE CANCER
12	STEM CELL SPACE. AND SOMETIMES WE LOOK AT PROJECTS
13	AND WE REALLY NEED TO MAKE VERY, VERY SURE THAT
14	THERE'S A CLEAR CONNECTION TO THE CANCER STEM CELL
15	WITH SEVERAL OF THESE APPROACHES BECAUSE THE
16	APPROACHES ON THE CANCER STEM CELLS ARE REALLY
17	GETTING AT HOPEFULLY THE ACHILLES HEEL OF CANCER AND
18	COULD REPRESENT A NEW WAY OF APPROACHING TREATMENT.
19	SO WHAT I'D LIKE TO DO IN THIS TAG TEAM
20	PRESENTATION IS TALK ABOUT THOSE 21 DIFFERENT
21	PROGRAMS THAT ARE FURTHER DOWN THE DEVELOPMENT
22	PATHWAY TO GO INTO PATIENTS. SO THE TWO INITIATIVES
23	THAT WE HAVE IN PLACE, ONE WAS STARTED IN 2010 AND
24	THE OTHER WASN'T STARTED TILL 2012, ARE THE DISEASE
25	TEAM PROGRAMS AND THE STRATEGIC PARTNERSHIP PROGRAM.

90

1	SO WE'RE ONLY THREE YEARS INTO THE INITIAL FUNDING
2	OF SOME OF THESE DEVELOPMENT TEAMS.
3	AND HERE WHAT WE'RE REALLY TRYING TO DO IS
4	MAKE SURE THAT WE'VE ENABLED THE PRECLINICAL
5	DEVELOPMENT TO MOVE THESE PROGRAMS AND PROJECTS DOWN
6	INTO CLINICAL TRIALS FOR PATIENTS. AND THIS IS AN
7	AREA THAT'S OFTEN UNDERFUNDED. IT'S WHAT'S CALLED
8	THE VALLEY OF DEATH OR WHAT WE SOMETIMES CALL THE
9	BRIDGE TO CURES WHERE THERE'S REALLY NOT SUFFICIENT
10	FUNDING TO WORK ON THESE TYPES OF PROGRAMS. AND SO
11	CIRM IS REALLY, IN ADDITION TO FILLING THE NICHE OF
12	FOCUSING ON A STEM CELL TECHNOLOGY, REALLY FOCUSING
13	ON A REAL GAP IN WHAT OTHER PEOPLE FUND. WHAT WE'RE
14	TRYING TO DO IS THE HIGH RISK TYPE OF RESEARCH THAT
15	PROVIDES THE EVIDENCE TO MAKE THESE PROGRAMS AND
16	PROJECTS ATTRACTIVE TO INVESTORS OR COMPANIES SO
17	THAT THEY DO HAVE THE POTENTIAL TO MOVE FORWARD.
18	SO THESE INITIATIVES REALLY FOCUSED ON
19	FILING AN IND SO THAT THESE PROGRAMS CAN ENTER THE
20	FIRST-IN-HUMAN CLINICAL TRIALS OR TAKING THEM ALL
21	THE WAY THROUGH EARLY PHASE CLINICAL TRIALS.
22	SO HERE WHAT WE REALLY WANT TO DO WITH
23	COMPLETION OF A CLINICAL TRIAL IS REALLY FOCUSING ON
24	THOSE THINGS WHERE THEY CAN ESTABLISH A FEASIBLE
25	DOSE, A DELIVERY THAT'S SAFE, WITH SOME EVIDENCE OF

1	BIOLOGIC ACTIVITY, AND/OR SOME CLINICAL PARAMETERS
2	OF EFFICACY FOR THE PATIENT.
3	THIS IS JUST A SNAPSHOT OF WHERE WE ARE AT
4	THIS POINT IN TIME WITH ALL OF OUR TRANSLATIONAL
5	PROGRAMS. SO IF YOU LOOK AT THE YEAR IN WHICH,
6	LET'S SAY, THE EARLY TRANSLATION PROGRAMS, WHICH DR.
7	OLSON JUST WENT THROUGH, WE HAD EIGHT IN THE COHORT
8	OF 2009, 21 IN THE COHORT OF 2011, AND 21 IN THE
9	YEAR 2012, AND THEN WE HAVE ANOTHER COHORT OF
10	APPROXIMATELY 13 THAT WAS JUST RECENTLY FUNDED. SO
11	OF THOSE EARLY COHORTS, '09 AND REALLY '11 IS STILL
12	PRETTY EARLY BECAUSE THESE ARE THREE-YEAR AWARDS,
13	ONE OF THEM FROM 2009 WAS AWARDED A DISEASE TEAM TO
14	ADVANCE TOWARDS AND INTO THE CLINIC. AND TWO OF
15	THEM FROM THAT SAME COHORT PUT IN LETTERS OF INTENT
16	AND APPLICATIONS FOR THE DISEASE TEAM III COHORT.
17	SO THERE IS SOME EVIDENCE OF ADVANCING THESE
18	PROGRAMS FURTHER ALONG THE MATURATION PATHWAY.
19	AND FROM 2011 SO FAR, AND THESE ARE
20	THREE-YEAR AWARDS, ONE OF THOSE 21 WAS AWARDED A
21	DISEASE TEAM AWARD. SO THEY WERE ABLE TO
22	SUCCESSFULLY COMPLETE THEIR ET COMPONENT AND THEN
23	MOVE ON BECAUSE WHAT WE'RE TRYING TO DO IS HAVE A
24	SEAMLESS PATHWAY. WE DON'T WANT THERE TO BE GAPS IN
25	FUNDING. SO WE'RE TRYING TO TIME OUR INITIATIVES SO
	92

THAT THERE'S ACTUALLY A PATHWAY WHERE THEY CAN GET
FUNDING.
IN 2012 IT'S MUCH TOO EARLY TO SEE RESULTS
THERE. AND THEN WITH OUR DEVELOPMENT TEAMS, AND
THESE ARE THE DISEASE TEAMS AND THE STRATEGIC
PARTNERSHIPS, THEY'RE ADVANCING THROUGH THEIR
PRE-IND FDA MEETINGS AND THEY'RE ENTERING CLINICAL
TRIALS. SO IN THE FIRST COHORT THAT'S ONLY THREE
YEARS DOWN THE ROAD FROM THEIR FUNDING IN 2010, OVER
50 PERCENT OF THOSE TEAMS HAVE HAD SUCCESSFUL
INTERACTIONS WITH THE FDA. AND THAT'S THE AGENCY
THAT REVIEWS AND APPROVES WHETHER OR NOT THESE
PRODUCTS CAN GET INTO HUMAN AND ULTIMATELY WHETHER
OR NOT THIS CAN GET INTO THE MARKETPLACE.
OVER 50 PERCENT OF THAT FIRST COHORT IS
SUCCESSFULLY TRACKING ALONG. TWO OF THOSE HAVE
ALREADY FILED IND'S IN 2012, AND SIX ARE EXPECTED TO
FILE IND'S IN 2013 AND 14. AND TWO OF THAT FIRST
COHORT ARE IN CLINICAL TRIALS THIS YEAR. IT'S TOO
EARLY FOR THE SUBSEQUENT COHORTS. THEY'RE ONLY IN
THEIR VERY FIRST YEAR OF FUNDING, BUT I WILL MENTION
THEM SO THAT YOU GET A SENSE OF WHERE WE ARE IN THE
PORTFOLIO EVEN THOUGH IT'S TOO EARLY TO REALLY SEE
OUTCOMES FROM THEM.
CHAIRMAN THOMAS: ELLEN, ON THAT SLIDE,
93

1	DOES THAT MEAN, GIVEN THE NUMBER WE EXPECT TO GET
2	IND'S NEXT YEAR, ALSO THAT WE WILL HAVE EIGHT IN
3	CLINICAL TRIALS BY THE END OF CALENDAR '14?
4	DR. FEIGAL: NO. WHAT WE SAID IN OUR
5	STRATEGIC PLAN IS THAT WE EXPECT TO HAVE THREE TO
6	FIVE IN CLINICAL TRIALS. SO SOME OF THESE MIGHT BE
7	AN OVERLAP OR MIGHT HAVE OTHER SOURCES OF FUNDING.
8	IT'S POSSIBLE THAT IF ALL OF THEM SUCCESSFULLY GO
9	THROUGH, THAT'S A POSSIBILITY. BUT AT THIS POINT IN
10	TIME, FOR OUR GOAL WE SAID WE EXPECT BETWEEN THREE
11	AND FIVE, BUT IT'S POSSIBLE IT COULD BE MORE. IT'S
12	ONE THING TO SUCCESSFULLY GET THROUGH THE REGULATORY
13	NAVIGATION PATHWAY. SCIENCE EVOLVES AND CHANGES,
14	AND IT'S A SECOND QUESTION AS TO WHETHER OR NOT WHAT
15	WAS A GREAT IDEA IN 2010 IS STILL A GREAT IDEA IN
16	2014. SO EVEN THOUGH IT MAY HAVE SUCCESSFUL
17	PASSAGE, IT IS A QUESTION WHETHER OR NOT IT'S STILL
18	SOMETHING THAT WE WANT TO CONTINUE TO INVEST IN.
19	BUT THEY'RE CERTAINLY PROCEEDING DOWN THE PATHWAY
20	AND BEING SUCCESSFUL THERE.
21	FROM THE DISEASE TEAM I, THOSE ARE 14
22	PROJECTS IN THAT FIRST COHORT, AND THEY WERE FUNDED,
23	THAT FIRST COHORT, WITH A GOAL OF FILING AN
24	APPROVABLE IND BY THE END OF THE PROJECT PERIOD IN
25	2014. TWO OF THEM HAVE ALREADY FILED THE IND'S.
	94
	J 1

1	THEY'RE CONDUCTING CIRM-FUNDED CLINICAL TRIALS IN
2	2013. ONE IS IN HIV. THAT'S THE CAL-IMMUNE
3	CLINICAL TRIAL THAT JEFF SHEEHY ALLUDED TO FROM HIS
4	HIV CURE WORKSHOP WHERE HE HAD LOUIS BRETON AS PART
5	OF THE PANEL. HE'S THE CEO OF THAT COMPANY
6	PRESENTING THEIR WORK. AND THEN WE ALSO AWARDED A
7	DT II TO A COMPANY THAT'S MOVING ON THEIR DT I
8	PROJECT AND SUCCESSFULLY APPLIED AND RECEIVED DT II
9	FUNDING. AND THAT PROJECT IS IN THE CLINICAL TRIAL
10	RIGHT NOW FOR PATIENTS WITH A RECENT HEART ATTACK
11	AND EVIDENCE OF CONGESTIVE HEART FAILURE.
12	OVER HALF THE DT I PROJECTS HAVE
13	SUCCESSFULLY ADVANCED THROUGH THEIR PRE-IND MEETING
14	WITH THE FDA. ONE WAS APPROVED FOR STRATEGIC
15	PARTNERSHIP FUNDING, AND THAT'S THE VIACYTE AWARD
16	THAT SUCCESSFULLY IS MOVING THROUGH EARLY
17	TRANSLATION DISEASE TEAM I AND NOW A STRATEGIC
18	PARTNERSHIP I. ONE RECEIVED SUPPLEMENTAL EXTERNAL
19	FUNDING. TWO WERE RECOMMENDED AND APPROVED FOR A
20	CIRM MAJOR SUPPLEMENT FUNDING TO THE TUNE OF \$3
21	MILLION EACH. AND SIX SUBMITTED ELIGIBLE LETTERS OF
22	INTENT FOR THE DISEASE TEAM III RECENT SOLICITATION.
23	THE DISEASE TEAMS II AND THE STRATEGIC
24	PARTNERSHIPS ARE JUST NOW GETTING STARTED, AND
25	THEY'RE IN THEIR FIRST YEAR OF AWARD.
	95

1	I'M GOING TO GO THROUGH SOME OF THE
2	CONTENT OF WHAT'S BEING DONE IN THESE DIFFERENT
3	PROJECTS. BY THE NATURE OF THESE AWARDS, THERE'S A
4	LOT OF PROPRIETARY AND CONFIDENTIAL INFORMATION. IF
5	THERE'S INTEREST IN DIVING FURTHER, SOME OF THIS
6	WILL HAVE TO BE DONE IN CONFIDENTIAL SESSION. WHAT
7	I TRIED TO DO HERE IS WHAT COULD BE PUBLICLY
8	AVAILABLE.
9	SO I CAPTURED THIS BY DISEASE AREA. AND,
10	JOAN, JUST FOR YOUR QUESTION, THIS DOES CAPTURE ALL
11	OF THE DISEASE TEAMS AND EITHER COHORTS ONE OR TWO
12	OF DISEASE TEAM AND COHORTS ONE AND TWO OF STRATEGIC
13	PARTNERSHIP. SO THIS IS THE PORTFOLIO OF THE
14	DEVELOPMENT TEAMS.
15	SO THE FIRST ONE IS THE MARBAN TEAM THAT
16	WAS AT CEDARS-SINAI.
17	MS. SAMUELSON: CAN YOU, THEN, WITH EACH
18	ONE YOU'RE DESCRIBING, NOTE THE DISEASE AREA? AND I
19	GUESS THAT'S IT. YEAH. BECAUSE YOU SAID THIS IS
20	THE TOTAL PART OF OUR PORTFOLIO.
21	DR. FEIGAL: AT THIS POINT IN TIME. SO WE
22	JUST HAD A REVIEW FOR THE THIRD COHORT OF DISEASE
23	TEAMS, AND WE WILL HAVE A REVIEW IN FEBRUARY OF THE
24	THIRD COHORT OF STRATEGIC PARTNERSHIPS.
25	MS. SAMUELSON: BUT THERE MAY BE SOME
	96
	JO

1	ADDED TO THE DISEASE TEAM PORTFOLIO, FOR EXAMPLE, AS
2	SOMETHING ELSE ADVANCES, BUT IT'S JUST GOING TO BE
3	THOSE THAT ARE IN THE PIPELINE AT THIS POINT PRETTY
4	MUCH, RIGHT, GIVEN THE RAPIDITY OF OUR SPENDING AND
5	THE TIME FRAME WE'RE LOOKING AT?
6	DR. FEIGAL: IT DEPENDS ON THE MATURATION
7	AT WHICH THEY ENTER. SO WE HAVE THINGS IN OUR
8	ENDOGENOUS PIPELINE, AND THEN WE HAVE THINGS THAT
9	CAN ENTER EXTERNALLY THAT MAY NOT HAVE BEEN NURTURED
10	ALONG THE WAY BY CIRM. SO IT STILL DOES DEPEND ON
11	THE MATURATION OF WHAT MIGHT COME IN.
12	MS. SAMUELSON: FOR THOSE THAT FELL OUT
13	EARLIER ARE NOT GOING TO BE ABLE TO BE
14	REESTABLISHED, RIGHT?
15	DR. FEIGAL: IF THOSE WHO FELL OUT
16	EARLIER, THERE WAS ONE THAT WAS TERMINATED, TWO THAT
17	WENT BACK TO AN EARLY TRANSLATION AWARD. IT DEPENDS
18	ON HOW THEY DO WITH THEIR EARLY TRANSLATION AWARD IN
19	TERMS OF THE TYPE OF PROGRESS THEY'RE MAKING WHETHER
20	OR NOT THEY CAN REENTER AT A SUBSEQUENT TIME POINT.
21	MS. SAMUELSON: AND IS IT IMPOSSIBLE TO
22	EITHER NAME THE GRANTEE OR GIVE THE DISEASE AREA
23	BECAUSE IT'S JUST TOO SCATTERED A SUMMARY FOR US TO
24	BE ABLE TO TRACK, IT SEEMS TO ME. WE HAVE TO KNOW
25	WHAT YOU'RE TALKING ABOUT.
	97
	9/

1	DR. FEIGAL: YES. WHAT I DID IN THE
2	HANDOUT THAT YOU HAVE, WHICH IS IN THE CONTEXT OF A
3	SLIDE DECK, BUT BASICALLY I GIVE THE PRINCIPAL
4	INVESTIGATOR'S NAME, THE INSTITUTION, AND THE
5	THERAPEUTIC AREA, AS WELL AS THEIR THERAPEUTIC
6	APPROACH. SO THAT IS IN YOUR SLIDE DECK, BUT I'D BE
7	HAPPY TO TALK WITH YOU SEPARATELY TO GO OVER IT.
8	MS. SAMUELSON: I THINK WE SHOULD HAVE
9	THAT IN FRONT OF US WHEN YOU'RE TALKING.
10	DR. FEIGAL: IT WAS SENT TO YOU.
11	MS. SAMUELSON: I BELIEVE YOU.
12	CHAIRMAN THOMAS: ELLEN, WHY DON'T YOU
13	PROCEED, PLEASE.
14	DR. FEIGAL: SO THIS DISEASE TEAM I TEAM,
15	THIS IS THE MARBAN TEAM AT CEDARS-SINAI THAT'S
16	WORKING WITH THE THERAPEUTIC APPROACH OF ALLOGENEIC
17	CARDIAC-DERIVED STEM CELLS. AND THEY COMPLETED
18	THEIR IND-ENABLING PRECLINICAL SAFETY AND EFFICACY
19	STUDIES AND SUCCESSFULLY FILED AN IND IN 2012 FOR
20	THEIR PRODUCT THAT CIRM INVESTED IN, AND THEN THEY
21	HAVE A COMPANY CALLED CAPRICOR, WHICH IS A SPINOUT
22	COMPANY THAT OBTAINED NIH FUNDING FOR THE PHASE I
23	COMPONENT OF THE PHASE I-II CLINICAL TRIAL. THEY
24	HAVE INITIATED THE PHASE I COMPONENT ALREADY IN
25	2013, AND THEY'RE ANTICIPATED TO COMPLETE ENROLLMENT
	QR

1	IN THAT PHASE I COMPONENT BY THE END OF THIS YEAR.
2	WE WILL THEN LOOK AT THE DATA. THEIR DATA SAFETY
3	MONITORING BOARD WILL ALSO LOOK AT THE DATA. WE'LL
4	SEE THAT INFORMATION AND THEN THEY WILL HAVE THE
5	OPPORTUNITY TO PROCEED INTO THE RANDOMIZED PHASE II
6	COMPONENT OF THEIR CLINICAL TRIAL.
7	THE PHASE I PORTION IS DESIGNED TO TEST
8	TWO DIFFERENT DOSES OF THE CARDIAC-DERIVED STEM
9	CELLS IN TWO DIFFERENT PATIENT COHORTS COMPRISED OF
10	EITHER A RECENT OR A CHRONIC HEART FAILURE PATIENT
11	AFTER THEIR HEART ATTACK. TO DATE THE TRIAL HAS
12	PROGRESSED SMOOTHLY, AND SO WE'RE LOOKING FORWARD TO
13	EVALUATING THE DATA PROBABLY IN ANOTHER MONTH OR
14	TWO.
15	THE NEXT TEAM IN THE CARDIOVASCULAR SPACE
16	IS DR. JOSEPH WU AT STANFORD. HE HAS A DISEASE TEAM
17	II AWARD THAT'S IN ITS FIRST YEAR OF FUNDING. HE'S
18	LOOKING AT A DIFFERENT THERAPEUTIC APPROACH IN A
19	DIFFERENT THERAPEUTIC INDICATION. HE'S LOOKING AT
20	HUMAN EMBRYONIC STEM CELL-DERIVED CARDIOMYOCYTES FOR
21	
	THE THERAPEUTIC INDICATION OF END STAGE CONGESTIVE
22	THE THERAPEUTIC INDICATION OF END STAGE CONGESTIVE HEART FAILURE. HE'S STILL IN HIS FIRST YEAR OF
22 23	
	HEART FAILURE. HE'S STILL IN HIS FIRST YEAR OF
23	HEART FAILURE. HE'S STILL IN HIS FIRST YEAR OF AWARD; BUT AFTER THE FIRST THREE MONTHS, ALL

1	HE IS WORKING WITH DR. SRIVASTAVA FROM
2	GLADSTONE ON STANDARDIZING METHODS FOR THE
3	PRECLINICAL SURGICAL MODELS, ON THE PROCESS
4	DEVELOPMENT TO SELECT THE MANUFACTURING PARAMETERS
5	TO DEMONSTRATE THAT THEY HAVE COMPARABLE PRECLINICAL
6	PROOF OF CONCEPT FOR THE MANUFACTURING OF THIS
7	PRODUCT, WHETHER IT'S DERIVED WITH THE IMPROVED
8	MANUFACTURING METHODS OR WITH THE OLD WAY WITH
9	GROWTH FACTORS. AND THE GOAL OF THIS PROJECT IS TO
10	COMPLETE THE IND-ENABLING STUDY SO THAT THIS TEAM
11	CAN SUCCESSFULLY FILE THE IND FOR THE FIRST-IN-HUMAN
12	CLINICAL TRIAL.
13	IN THE VASCULAR SPACE, BUT NOT HEART, BUT
14	IN THE PERIPHERAL VASCULAR SPACE, DR. LAIRD AT UC
15	DAVIS HAS A DISEASE TEAM II AWARD. ONCE AGAIN, THIS
16	IS IN THE FIRST YEAR. HE'S DEVELOPING ALLOGENEIC
17	MESENCHYMAL STEM CELLS THAT ARE ENGINEERED TO
18	EXPRESS VEG-F. THAT'S THE FACTOR I TALKED ABOUT
19	THIS MORNING. AND IT'S DELIVERED BY INTRAMUSCULAR
20	INJECTION FOR PATIENTS WITH CRITICAL LIMB ISCHEMIA.
21	HIS PRECLINICAL STUDIES ARE STILL IN PROGRESS, AND
22	THE GOAL IS TO COMPLETE THE IND-ENABLING STUDIES TO
23	SUCCESSFULLY FILE THAT IND AND ALSO TO COMPLETE A
24	PHASE I CLINICAL TRIAL.
25	SO HE'S VERY AMBITIOUS, HOPES TO COMPLETE
	100
	100

1	THE IND FILING AND BE ON TRACK TO COMPLETE A
2	FIRST-IN-HUMAN CLINICAL TRIAL IN THE THERAPEUTIC
3	INDICATION OF CRITICAL LIMB ISCHEMIA.
4	THE NEXT SET OF PROGRAMS ARE FOCUSED ON
5	HIV. SO THEY'RE BOTH TRYING TO ATTACK THE
6	CO-RECEPTOR FOR HIV, WHICH IS CCR5. JUST BECAUSE OF
7	TIME, I'M PROBABLY NOT GOING TO GO INTO A LOT OF THE
8	BACKGROUND FOR WHY CCR5 IS A GOOD TARGET, BUT
9	SUFFICE IT TO SAY THERE'S BEEN OTHER EXPERIMENTS
10	THAT HAVE BEEN DONE IN CLINICAL TRIALS AND IN
11	EXPERIMENTAL-TYPE TREATMENTS BLOCKING THE CCR5
12	CO-RECEPTOR. THE BERLIN PATIENT, AS YOU MIGHT
13	REMEMBER, RECEIVED A BONE MARROW TRANSPLANT FOR HIS
14	ACUTE LEUKEMIA FROM A DONOR WHO HAD A MUTATED CCR5,
15	AND HE IS STILL HIV FREE MANY YEARS DOWN THE ROAD
16	FROM HIS TRANSPLANT.
17	AT THE HIV CURE WORKSHOP THEY TALKED ABOUT
18	A HOST OF OTHERS IN SLIGHTLY DIFFERENT TYPES OF
19	THERAPEUTIC APPROACHES WHERE THERE SEEMS TO BE
20	EVIDENCE THAT THERE'S NO EVIDENCE OF VIRAL INFECTION
21	SEVERAL MONTHS TO LONGER THAN THAT. SO IT SEEMS TO
22	BE A VERY INTERESTING APPROACH.
23	THEY FILED AND HAVE AN APPROVED IND TO
24	CONDUCT A FIRST-IN-HUMAN CLINICAL TRIAL. THE
25	THERAPEUTIC APPROACH IS THEY TAKE THE PATIENT'S OWN,
	101

1	THE HIV-INFECTED PATIENT'S OWN AUTOLOGOUS
2	HEMATOPOIETIC STEM CELLS AND THEY MODIFY THOSE STEM
3	CELLS AS WELL AS THEIR CD4 POSITIVE T LYMPHOCYTES,
4	WHICH IS THE TARGET FOR HIV, AND THEY MODIFY THEM SO
5	THAT THEY CAN NO LONGER ALLOW ENTRY OF HIV. AND
6	IT'S AT TWO DIFFERENT PLACES. ONE'S AT THE CCR5
7	ENTRY POINT AND THE OTHER IS WHAT'S CALLED THE C 46
8	FUSION ENTRY POINT. SO THEY'RE ATTACKING IT AT TWO
9	DIFFERENT SITES. THEY'VE HAD IRB, THE INSTITUTIONAL
10	REVIEW BOARD, AS WELL AS THE RECOMBINANT DNA
11	ADVISORY COMMITTEE APPROVAL OF THEIR CLINICAL TRIAL
12	AND THEY'RE ENROLLING PATIENTS IN CALIFORNIA AT TWO
13	SITES THIS YEAR.
14	TO DATE THERE'S BEEN NO REPORTS OF SERIOUS
15	SAFETY EVENTS. IN ADDITION, THEY PLAN TO SHARE A
16	TRIAL DESIGN AND DATA FROM A SECOND PLANNED FUTURE
17	EX-U.S. TRIAL WITH THE SAME PRODUCT IN A DIFFERENT
18	SUBGROUP OF HIV PATIENTS, AND THEY'LL SHARE THAT
19	INFORMATION WITH US. AND IF YOU'RE INTERESTED IN
20	MORE DETAILS ABOUT THE CLINICAL TRIAL, IT IS ON
21	CLINICALTRIALS.GOV, AND I PROVIDED THE IDENTIFIER SO
22	YOU CAN LOOK IT UP IF YOU ARE INTERESTED.
23	THE SECOND PROJECT ATTACKING HIV IS WITH
24	DR. ZAIA AT CITY OF HOPE, AND HE'S WORKING WITH A
25	COMPANY CALLED SANGAMO BIOSCIENCES WORKING WITH
	102
	102

1	THEIR TECHNOLOGY OF ZINC FINGER NUCLEASE.
2	THEY'RE USING AN AUTOLOGOUS APPROACH.
3	HERE THEY'RE FOCUSING PRIMARILY ON THE HEMATOPOIETIC
4	STEM CELLS, AND THEY TOO ARE MODIFYING THE CCR5
5	LOCUS, BUT THEY'RE DOING IT WITH A DIFFERENT
6	TECHNOLOGY, WITH A ZINC FINGER NUCLEUS MRNA. AND
7	HERE THEY'RE TRYING TO DISRUPT THE EXPRESSION OF
8	THAT HIV CO-RECEPTOR. THEY HAVE ACHIEVED
9	PRECLINICAL PROOF OF CONCEPT IN DISEASE MODIFYING
10	ACTIVITY IN PRECLINICAL STUDIES. THEY HAVE
11	COMPLETED THEIR PRE-IND MEETING EARLIER THIS YEAR
12	WITH THE FDA. THEY HAVE HAD A RECOMBINANT DNA
13	ADVISORY COMMITTEE REVIEW WHO UNANIMOUSLY APPROVED
14	THEIR CLINICAL PROTOCOL LAST MONTH IN SEPTEMBER, AND
15	THEY'RE TARGETING AND THEY'RE ON TRACK FOR 2014 FOR
16	THEIR IND FILING WITH A PLAN TO ENTER THE
17	FIRST-IN-HUMAN CLINICAL TRIAL FOR HIV PATIENTS.
18	THE NEXT SET OF PROGRAMS I'LL TRY AND
19	SUMMARIZE IS IN THE AREA OF CANCER. WE HAVE FOUR
20	PROGRAMS THAT I'LL HIGHLIGHT THE MAJOR POINTS.
21	THE FIRST INVESTIGATOR IS DR. DENNY SLAMON
22	AT UCLA. HE'S WORKING WITH DR. TAK MAK IN CANADA.
23	THERE'S COLLABORATIVE FUNDING FOR THIS PROGRAM.
24	THEY'RE LOOKING AT A KINASE. IT'S A POLO KINASE 4
25	PROGRAM. THEY'VE COMPLETED WHAT'S CALLED THEIR CTA.
	103

1	THAT'S VERY SIMILAR TO WHAT WE CALL AN IND IN
2	CANADA. AND THEY ARE CLEARED IN CANADA TO DO A
3	CLINICAL TRIAL WITH THAT PRODUCT.
4	AT THE SAME TIME THEY HAVE FILED WITH THE
5	FDA, AND THE FDA HAS REQUESTED A CERTIFICATE OF
6	ANALYSIS BEFORE APPROVING THE IND SUBMISSION. THIS
7	IS BASICALLY RELATED TO THE DRUG PRODUCT
8	MANUFACTURING. THEY EXPECT TO FINISH THEIR DRUG
9	PRODUCT MANUFACTURING IN OCTOBER, THIS MONTH, AND
10	WILL HAVE THE CERTIFICATE OF ANALYSIS WHICH WILL
11	THEN BE SENT TO THE FDA. AND THIS WAS REALLY ONE OF
12	THE MAJOR ITEMS THAT THE FDA WANTED TO SEE, AND IT'S
13	SOMETHING THAT THEY CAN DELIVER ON. THE PROJECT IS
14	MOVING VERY WELL. IT HAS A CLINICAL SUPPLY.
15	THE SECOND KINASE PROGRAM, HE SELECTED A
16	DEVELOPMENT CANDIDATE. THEY'VE DETERMINED THE
17	MAXIMUM TOLERATED DOSE AND SOME PILOT TOXICOLOGY
18	STUDIES, AND THEY'VE CONTRACTED WHAT'S CALLED GOOD
19	MANUFACTURING PRACTICE MANUFACTURING FOR THE GOOD
20	LABORATORY PRACTICE TOXICOLOGY STUDIES.
21	THE TEAM ANTICIPATES SELECTION OF A BACKUP
22	FOR THE SECOND KINASE PROGRAM BY THE END OF THIS
23	YEAR. AS I MENTIONED, THEY DO HAVE COLLABORATIVE
24	FUNDING PROGRAM DOLLARS FROM CANADA IN ADDITION TO
25	CIRM FUNDING. THEY'RE PLANNING A FIRST-IN-HUMAN
	104

1	CLINICAL TRIAL FOR PATIENTS WITH SOLID TUMORS.
2	THE NEXT PROGRAM IN OUR CANCER PORTFOLIO
3	IS ALSO A DISEASE TEAM I PROJECT. IT'S DR. KAREN
4	ABOODY AT THE CITY OF HOPE. SHE'S ALREADY HAD HER
5	PRE-IND MEETING WITH THE FDA, AND HER IND-ENABLING
6	TOX PROTOCOL HAS ALREADY BEEN VETTED.
7	HER THERAPEUTIC APPROACH IS ACTUALLY USING
8	NEURAL STEM CELLS AS A HOMING DEVICE TO ATTACK THE
9	TUMOR BEARING BRAIN CELLS AND DELIVER A PAYLOAD OF A
10	CYTOTOXIC CHEMOTHERAPY. SO HERE SHE'S USING IT AS A
11	DELIVERY VEHICLE TO DELIVER A PAYLOAD WHICH WILL BE
12	TOXIC TO THE BRAIN TUMOR. IT'S A TYPE OF TUMOR
13	THAT'S VERY HARD TO TREAT. IT CAN BE VERY INVASIVE
14	IN THE BRAIN. SO SHE'S TYING TO DO VERY SELECTIVE
15	TARGETING WITH THIS CELL THERAPY APPROACH.
16	SHE'S ALREADY PRESENTED THIS TO THE
17	RECOMBINANT DNA ADVISORY COMMITTEE LAST MONTH.
18	THERE WERE JUST SOME MINOR CHANGES IN THE INFORMED
19	CONSENT THAT SHE WAS ASKED TO MAKE. ONCE AGAIN, IT
20	WAS VERY DOABLE. HER PROOF OF CONCEPT RESULTS HAD
21	SHOWN DECREASED TUMOR VOLUME, PROLONGED SURVIVAL IN
22	A BRAIN TUMOR MODEL WITH A HUMAN GLIOBLASTOMA CELL
23	LINE, AND SHE HAS STUDIES WITH THE PRIMARY BRAIN
24	TUMOR PENDING. HER IND FILING IS ON TRACK FOR
25	FILING FOR A CLINICAL TRIAL FOR PATIENTS WITH BRAIN
	105
	TO)

1	CANCER.
2	IN ADDITION, WHAT HER TEAM HAS DONE IS
3	TRIED TO DEVELOP THE IMAGING TECHNOLOGY TO FIGURE
4	OUT WHERE THESE CELLS GO. ONE OF THE THINGS WE FACE
5	WITH THIS TYPE OF PRODUCT AS OPPOSED TO OTHER TYPES
6	OF BIOLOGICS OR SMALL MOLECULES IS THAT THESE CELLS
7	ARE ALIVE. AND SO THERE'S AN INTEREST IN TRACKING
8	THEM. AND YOU MAY BE ABLE TO DO IT VERY WELL IN THE
9	ANIMAL OR YOU COULD SACRIFICE AN ANIMAL AND LOOK TO
10	SEE WHAT HAPPENED, BUT NOT SO EASY IN HUMANS. SHE'S
11	DEVELOPED A NONINVASIVE IMAGING TECHNOLOGY THAT USES
12	VERY SMALL PARTICLES OF IRON TO TRACK WHERE THE
13	CELLS ARE GOING. THIS WAS APPROVED BY THE FDA TO
14	USE THIS AS AN IMAGING TOOL. SHE'S UTILIZED IT IN
15	THREE PATIENTS IN A DIFFERENT STUDY WITH A DIFFERENT
16	PRODUCT, AND THOSE IMAGES ARE BEING EVALUATED AT
17	THIS TIME.
18	SHE ALSO FOUNDED A COMPANY CALLED
19	THERABIOLOGICS FOR THE DEVELOPMENT OF NEURAL STEM
20	CELL-BASED TREATMENTS THAT HOME TO THE BRAIN CANCER
21	AND DELIVER AN ENZYME TO ENHANCE THE CHEMOTHERAPY
22	DELIVERY. SHE'S GOT SIX PUBLICATIONS THAT
23	ACKNOWLEDGE CIRM FUNDING. SHE'S ALSO BEEN AWARDED
24	NIH NINDS FUNDS FOR PRECLINICAL STUDIES OF THE SAME
25	PRODUCT, BUT IN ANOTHER INDICATION. SHE'S LEVERAGED

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	HER WORK THAT SHE'S DONE HERE WITH CIRM WITH ANOTHER
2	FUNDING AGENCY.
3	DR. WEISSMAN AT STANFORD IS WORKING WITH
4	DR. PERISH VYAS IN THE UK. THEY HAVE IDENTIFIED A
5	NOVEL THERAPEUTIC CANDIDATE. I SHOULD ALSO SAY THEY
6	HAVE MRC FUNDING, MEDICAL RESEARCH COUNCIL, FUNDING
7	FROM THE UK IN ADDITION TO CIRM FUNDING.
8	THEY'RE LOOKING AT AN INHIBITOR TO CD 47,
9	WHICH IS BASICALLY A DON'T EAT ME SIGNAL, AS
10	CHARACTERIZED BY THE INVESTIGATOR, THAT RESIDES ON
11	THE CANCER STEM CELLS. THEY'VE ACHIEVED PRECLINICAL
12	PROOF OF CONCEPT. THEY'VE BEEN THROUGH THEIR
13	PRE-IND DISCUSSIONS, AND THEY HAVE AN IND-ENABLING
14	PLAN THAT'S BEEN VETTED. THEY HAVE THEIR PILOT
15	SAFETY STUDIES COMPLETED. THEY'VE COMPLETED THEIR
16	MANUFACTURING AND HAVE INITIATED THEIR PIVOTAL
17	SAFETY STUDIES.
18	THE IND FILING IS ON TRACK FOR 2014. A
19	PATENT HAS BEEN FILED FOR THE THERAPEUTIC CANDIDATE,
20	WHICH WAS CHARACTERIZED UNDER THE DISEASE TEAM I
21	AWARD. THEY'RE PLANNING A FIRST-IN-HUMAN CLINICAL
22	TRIAL FOR PATIENTS WITH LEUKEMIA AS WELL AS WITH
23	OTHER CANCERS.
24	THE OTHER PROGRAM THAT WE ARE FUNDING IS
25	DR. DENNIS CARSON AT UC SAN DIEGO AND DR. JOHN DICK,
	107
	101

1	WHO'S RECEIVING FUNDING AS PART OF A COLLABORATIVE
2	FUNDING PARTNERSHIP FROM CANADA. THIS DISEASE TEAM
3	I TEAM IDENTIFIED AN INHIBITOR TO WHAT'S CALLED ROR1
4	ON THE CANCER STEM CELL. ONCE AGAIN, THREE OF THE
5	FOUR PROGRAMS THAT YOU'VE JUST BEEN HEARING ABOUT
6	ARE ATTACKING THE CANCER STEM CELL. ONE IS USING
7	THE STEM CELL AS A HOMING DELIVERY DEVICE.
8	SO THIS GROUP HAS ACHIEVED PRECLINICAL
9	PROOF OF CONCEPT. THEY'RE CONTINUING WORK ON THEIR
10	MANUFACTURING. THEY'RE DEVELOPING THE NECESSARY
11	ASSAYS, FORMULATION, AND STABILITY TO BE ABLE TO
12	MOVE IT TOWARDS THE CLINIC. THEY'RE ON TRACK FOR
13	THEIR IND-ENABLING STUDIES TO BE COMPLETED BY THE
14	END OF THEIR GRANT PERIOD. AND THEY'RE PLANNING A
15	FIRST-IN-HUMAN CLINICAL TRIAL FOR PATIENTS WITH
16	LEUKEMIA.
17	THE NEXT THERAPEUTIC AREA IS THAT OF BLOOD
18	DISEASES, AND WE HAVE SEVERAL PROGRAMS IN THIS
19	SPACE. THE FIRST PROGRAM I'LL DESCRIBE IS DR. DON
20	KOHN AT UCLA. HE HAS A DISEASE TEAM I AWARD. HE'S
21	USING AUTOLOGOUS BONE MARROW HEMATOPOIETIC STEM
22	CELLS THAT HAVE BEEN GENETICALLY MODIFIED. HE'S
23	REENGINEERED THEM SO THAT THEY ENCODE AN
24	ANTI-SICKLING BETA GLOBIN SO THAT PATIENTS WITH
25	SICKLE CELL DISEASE CAN PRODUCE NORMAL RED BLOOD
	108

1	CELLS. SO THEY'RE TRYING TO CHANGE THE TYPE OF
2	CELLS THESE PATIENTS PRODUCE FROM THE SICKLING ONES
3	THAT GET STUCK IN THE BLOOD VESSELS AND CAN'T
4	FUNCTIONALLY DELIVER THE OXYGEN. THAT'S WHY PEOPLE
5	GO INTO THESE TERRIBLY PAINFUL CRISES AND HAVE LUNG
6	PROBLEMS IN ADDITION TO SEVERE PAIN. SO HE'S TRYING
7	TO CORRECT THAT DEFECT.
8	HE'S ACHIEVED PRECLINICAL PROOF OF CONCEPT
9	AND DISEASE MODIFYING ACTIVITY. HE'S PUBLISHED
10	THESE FINDINGS IN JULY OF THIS YEAR. HE'S COMPLETED
11	HIS PRE-IND MEETING WITH THE FDA. HE HAS A CLEARED
12	PROTOCOL FROM THE RECOMBINANT DNA ADVISORY
13	COMMITTEE. HE'S ESTABLISHED THE CLINICAL SCALE
14	MANUFACTURING PROCESS. HE'S IN PROGRESS WITH HIS
15	SAFETY STUDIES, AND HE'S HAD THE CLINICAL PROTOCOL
16	ALREADY REVIEWED AND APPROVED BY UCLA INSTITUTIONAL
17	REVIEW BOARD AND BY OTHER REGULATORY BODIES AND
18	SCIENTIFIC INSTITUTIONAL BODIES THAT WANT TO GET
19	THEIR EYES ON THAT PROTOCOL. THEY'VE ALL REVIEWED
20	IT; THEY'VE APPROVED IT. SO HE'S ON SCHEDULE TO
21	FILE AN IND IN 2014 FOR THE FIRST-IN-HUMAN CLINICAL
22	TRIAL IN PATIENTS WITH SICKLE CELL DISEASE.
23	THE SECOND PROGRAM IS EARLIER AND IT'S
24	MORE RECENTLY AWARDED. IT'S DR. URNOV AT SANGAMO
25	BIOSCIENCES. HE'S IN HIS FIRST YEAR OF AWARD.
	109

1	ACTUALLY THEY'RE STILL FINALIZING OUR PREFUNDING
2	ADMINISTRATIVE REVIEW. HE'S DEVELOPING AUTOLOGOUS
3	HEMATOPOIETIC STEM CELLS THAT HAVE BEEN GENETICALLY
4	MODIFIED WITH THE TYPE OF TECHNOLOGY I DESCRIBED
5	EARLIER THAT SANGAMO BIOSCIENCES IS EXPERT WITH, AND
6	THAT'S THE ZINC FINGER NUCLEASE.
7	HERE WHAT HE'S TRYING TO DO IS REACTIVATE
8	THE GAMMAGLOBIN GENE. WHY THIS IS IMPORTANT IS THAT
9	DURING INFANCY THE GAMMAGLOBIN CONTAINING FETAL
10	HEMOGLOBIN PROTECTS PATIENTS WHO HAVE BETA
11	THALASSEMIA FROM DEVELOPING DISEASE SYMPTOMS UNTIL
12	THE GAMMAGLOBIN IS REPLACED BY ADULT TYPE BETA
13	GLOBIN CHAINS.
14	HE'S COMPLETED HIS EARLY DISCUSSIONS WITH
15	THE FDA IN APRIL OF THIS YEAR IN WHICH THE
15 16	THE FDA IN APRIL OF THIS YEAR IN WHICH THE PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF
16	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF
16 17	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF THE CLINICAL DEVELOPMENT PLAN WAS DISCUSSED. AND HE
16 17 18	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF THE CLINICAL DEVELOPMENT PLAN WAS DISCUSSED. AND HE GOT SOME NONBINDING ADVICE FROM THE FDA WITH THAT
16 17 18 19	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF THE CLINICAL DEVELOPMENT PLAN WAS DISCUSSED. AND HE GOT SOME NONBINDING ADVICE FROM THE FDA WITH THAT EARLY INTERACTION.
16 17 18 19 20	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF THE CLINICAL DEVELOPMENT PLAN WAS DISCUSSED. AND HE GOT SOME NONBINDING ADVICE FROM THE FDA WITH THAT EARLY INTERACTION. DR. SHIZURU AT STANFORD IS THE THIRD
16 17 18 19 20 21	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF THE CLINICAL DEVELOPMENT PLAN WAS DISCUSSED. AND HE GOT SOME NONBINDING ADVICE FROM THE FDA WITH THAT EARLY INTERACTION. DR. SHIZURU AT STANFORD IS THE THIRD PROGRAM. SHE IS THE RECIPIENT OF A RECENT DISEASE
16 17 18 19 20 21 22	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF THE CLINICAL DEVELOPMENT PLAN WAS DISCUSSED. AND HE GOT SOME NONBINDING ADVICE FROM THE FDA WITH THAT EARLY INTERACTION. DR. SHIZURU AT STANFORD IS THE THIRD PROGRAM. SHE IS THE RECIPIENT OF A RECENT DISEASE TEAM II AWARD. SHE'S IN HER FIRST YEAR OF THAT
16 17 18 19 20 21 22 23	PRECLINICAL, THE MANUFACTURING, AND THE OUTLINE OF THE CLINICAL DEVELOPMENT PLAN WAS DISCUSSED. AND HE GOT SOME NONBINDING ADVICE FROM THE FDA WITH THAT EARLY INTERACTION. DR. SHIZURU AT STANFORD IS THE THIRD PROGRAM. SHE IS THE RECIPIENT OF A RECENT DISEASE TEAM II AWARD. SHE'S IN HER FIRST YEAR OF THAT AWARD. WHAT SHE'S DOING IS DEVELOPING A MONOCLONAL

1	FREE TRANSPLANT. THEY'RE GOING TO BE ASSESSING THE
2	SAFETY, THE TOLERABILITY. THEY'LL BE LOOKING AT
3	SOME OF THE PHARMACOLOGY OF THAT PRODUCT OF THE
4	HUMANIZED MONOCLONAL ANTIBODY AS PART OF
5	CONDITIONING THAT WON'T REQUIRE CHEMOTHERAPY FOR
6	TRANSPLANTATION IN PATIENTS INITIALLY WITH SEVERE
7	COMBINED IMMUNODEFICIENCY SYNDROME. THEY'VE ALSO
8	EXECUTED A CONTRACT WITH THE COMPANY FOR RIGHTS TO
9	UTILIZE THAT HUMANIZED MONOCLONAL ANTIBODY, AND
10	THEY'VE ALSO HAD AN FDA INTERACTION EARLIER THIS
11	YEAR TO GO OVER THEIR PLANS.
12	THE NEXT THERAPEUTIC AREA I'M GOING TO
13	TALK ABOUT IS IN THE AREA OF EYE DISEASE. DR. OLSON
14	GAVE YOU A SAMPLING OF SOME OF THE EARLIER WORK THAT
15	BOTH DRS. HUMAYUN AND DR. KLASSEN HAVE DONE.
16	ACTUALLY I THINK IT WAS MAINLY DR. KLASSEN.
17	MS. SAMUELSON: DR. FEIGAL, BEFORE YOU GO
18	ON TO THAT AREA, IN CANCER IS THERE ANY MECHANISM
19	FOR THESE GRANTEES TO HAVE THE BENEFIT OF
20	DEVELOPMENTS ANYWHERE ELSE IN THE WORLD IN THE SAME
21	AREA AS THEY DEVELOP THEIR OWN PLAN OF ATTACK, IF
22	YOU WILL? AND AT THE SAME TIME, IS THERE ANY
23	MECHANISM FOR THE RESULTS YOU'RE DESCRIBING, WHICH
24	YOU SAY THERE'S INTERACTION WITH THE FDA WITH SOME
25	OTHER SCIENTIFIC INSTITUTIONS? IS THAT ACCESSIBLE

1	TO SCIENTIFIC INSTITUTIONS OUTSIDE THE STATE?
2	DR. FEIGAL: WHAT'S ACCESSIBLE PUBLICLY,
3	WHEN THEY HAVE A MEETING WITH WHAT'S CALLED THE RAC,
4	THE RECOMBINANT DNA ADVISORY COMMITTEE, THOSE
5	DOCUMENTS ARE PUBLIC. AND SO YOU CAN FIND WE DO
6	HAVE ACCESS TO WHAT THEY PRESENTED AT THIS PUBLIC
7	MEETING. SO THOSE THINGS ARE PUBLIC.
8	MS. SAMUELSON: I THINK I'M ASKING A
9	BROADER QUESTION BECAUSE THERE'S A BROADER SUPPLY OF
10	DATA THAT IS NECESSARY FOR THE IDEAS TO ADVANCE.
11	I'M NOT THINKING SO MUCH ABOUT THE INDIVIDUAL
12	GRANTEES NOW. THAT'S WHAT WE'RE GOING TO BE GRADED
13	ON, IF YOU WILL. HOW FAR HAS A GIVEN THERAPY
14	ADVANCED TO THE POINT WHERE IT CAN HELP SOMEBODY?
15	IT'S NOT GOING TO MATTER IF OUR FUNDING PLAYED
16	SOME ROLE, IT'S NOT GOING TO MATTER IF IT GOES THE
17	WHOLE DISTANCE IN CALIFORNIA OR NOT.
18	DR. FEIGAL: WELL, I BELIEVE FOUR OF THE
19	PROGRAMS THAT I TALKED ABOUT IN CANCER ARE WORKING
20	WITH EX-U.S. ENTITIES. FOR EXAMPLE MAYBE IT WAS
21	ONLY THREE AT THIS POINT. BUT WEISSMAN IS WORKING
22	WITH THE UK.
23	MS. SAMUELSON: I THOUGHT SOMEONE
24	SORRY. GO AHEAD.
25	DR. FEIGAL: AND SLAMON AND CARSON ARE
	113
	112

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	WORKING WITH INVESTIGATORS IN CANADA. IN TERMS OF
2	SHARING DATA, ONE OF THE ENTITIES THAT WE AIM TO PUT
3	INTO PLACE, WE HAVE A SOLICITATION THAT'S GOING TO
4	BE POSTED THIS MONTH, IS FOR OUR ALPHA CLINIC
5	PROGRAM. AND WE'RE GOING TO HAVE A COMPONENT OF
6	THAT BE WHAT'S CALLED SHARED KNOWLEDGE WHERE THERE
7	MAY BE SOME THINGS THAT WE CAN SHARE ON A BROADER
8	BASIS. RIGHT NOW THERE IS THE EXPECTATION FOR
9	PROJECTS THAT ARE CERTAINLY FUNDED BY US OR FUNDED
10	BY THE NIH THAT THEY NEED TO PUBLISH, BUT WE KNOW
11	THERE'S A LONG LAG TIME FOR THAT. AND THEN ALSO
12	THAT WHEN THEY PRESENT THINGS AT CONFERENCES, THOSE
13	THINGS ARE IN THE PUBLIC DOMAIN.
14	SO WE DO REALIZE THAT WE WOULD LIKE TO
15	KNOW MORE INFORMATION, BUT ALSO BECAUSE OF THE
16	SCIENTIFIC CONFIDENTIAL AND PROPRIETARY INFORMATION,
17	SOMETIMES THEY REALLY CAN'T SHARE SOME OF THIS
18	INFORMATION WHILE THEY'RE WORKING THROUGH THE
19	ISSUES. BUT WE DO HEAR WHAT YOU ARE SAYING, AND
20	WE'RE TRYING TO THINK OF WAYS TO SHARE LESSONS
21	LEARNED.
22	SO THE HUMAYUN PROJECT IN THERE'S TWO
23	PROGRAMS IN THE EYE DISEASE, DR. HUMAYUN AT USC, DR.
24	COFFEY, WHO FORMERLY WAS THE UK, BUT HE WAS ACTUALLY
25	SUCCESSFULLY RECRUITED HERE AS A RESEARCH LEADER,

1	THEY HAVE A DISEASE TEAM I AWARD THAT HAS COMPLETED
2	THE PRE-IND MEETING FOR THE PRODUCT. THEIR
3	THERAPEUTIC APPROACH IS A HUMAN EMBRYONIC STEM
4	CELL-DERIVED WHAT'S CALLED A RETINAL PIGMENT
5	EPITHELIUM. AND THAT'S THE CELL LAYER THAT'S
6	DEFICIENT OR DAMAGED IN PATIENTS WHO HAVE
7	AGE-RELATED MACULAR DEGENERATION. AND THAT'S A
8	THERAPEUTIC INDICATION WHERE IT'S THE MOST COMMON
9	CAUSE OF VISION LOSS IN THE OLDER PATIENT
10	POPULATION.
11	AND THESE CELLS ARE PUT ON A SCAFFOLD SO
12	THAT THEY CAN APPROPRIATELY ANATOMICALLY ENGRAFT AND
13	DO WHAT THEY NEED TO DO IN THE EYE. SO THEY'RE PUT
14	ON A SCAFFOLD SO THAT THEY'RE ORIENTED IN THE
15	APPROPRIATE WAY. HE'S DOING HIS PIVOTAL SAFETY AND
16	EFFICACY STUDIES NOW. HE'S PLANNING FOR AN IND
17	FILING FOR 2014. HE'S SPUN OUT A COMPANY,
18	REGENERATIVE PATCH TECHNOLOGIES. HE HAS FIVE
19	PUBLICATIONS THAT REFERENCE HIS DISEASE TEAM I
20	AWARD. SO, FRANKLY, A LOT OF THE INFORMATION THAT
21	HE IS WORKING ON HE IS PUBLISHING. FOR EXAMPLE,
22	HE'S DESCRIBED THE APPROACH, THE METHODOLOGY, THE
23	DIFFERENTIATION OF HOW HE GETS THESE CELLS AND THE
24	MATRIX ON WHICH HE'S EMBEDDING THE CELLS.
25	THE MAJOR NOVEL ADVANCE WITH THIS APPROACH

1	IS THE DESIGN AND COMPOSITION OF THE MATRIX THAT
2	SUPPORTS THIS CELL MONOLAYER. AND THE MATRIX WAS
3	REALLY DESIGNED TO MIMIC THE PERMEABILITY
4	CHARACTERISTICS OF THE NATURAL MEMBRANE THAT'S
5	DAMAGED AT THE BACK OF THE EYE SO THAT NUTRIENTS AND
6	OXYGEN CAN FLOW IN THE APPROPRIATE WAY SO THAT THESE
7	CELLS CAN GET NOURISHMENT AND CONTINUE TO SURVIVE.
8	ALSO THE MATRIX IS QUITE INTERESTING BECAUSE IT ALSO
9	NEEDS TO BE STRONG ENOUGH TO ENABLE SURGICALLY
10	HANDLING AND TRANSPLANTATION. THIS CELLS ON A
11	MATRIX APPROACH ALLOWS TRANSPLANTATION OF THE CELLS
12	IN THEIR NATURAL STATE, WHICH IS A POLARIZED
13	MONOLAYER WITH THE TOP SURFACE FACING THE
14	PHOTORECEPTORS AS IS REQUIRED FOR CORRECT
15	FUNCTIONING OF THIS RETINAL PIGMENT EPITHELIUM.
16	THEY'VE DEVELOPED A CUSTOMIZED SURGICAL
17	TOOL TO PERFORM THE TRANSPLANT. THEY HAVE MULTIPLE
18	PATENT FILINGS THAT COVER THE MATRIX AND THE
19	SURGICAL TOOL, AND THEY HAVE COLLABORATIVE FUNDING
20	WITH THE UK.
21	THE SECOND PROGRAM IS DR. HENRY KLASSEN
22	FROM UC IRVINE WHO PROGRESSED FROM HIS EARLY
23	TRANSLATION AWARD. HE'S IN HIS FIRST YEAR OF HIS
24	DISEASE TEAM II AWARD. HE'S USING A DIFFERENT
25	APPROACH IN A DIFFERENT DISEASE AREA. SO HE'S USING
	115

1	RETINAL PROGENITOR CELLS TO TREAT PATIENTS WHO HAVE
2	A GENETIC DISORDER THAT CAUSES VISION LOSS AND CAN
3	LEAD TO BLINDNESS. AND THIS OFTEN AFFECTS A YOUNGER
4	PATIENT POPULATION BECAUSE IT'S A GENETIC DISORDER
5	AND CAN STRIKE PEOPLE AT A YOUNGER AGE.
6	HE'S CONDUCTED THE ACTIVITIES THAT ARE
7	REQUIRED FOR INITIATION OF THE IND-ENABLING
8	TOXICOLOGY AND THE PROOF OF CONCEPT STUDIES. HE'S
9	HAD HIS PRE-IND MEETING WITH THE FDA, AND HE'S ON
10	TRACK TODAY FOR AN IND FILING IN 2014 TO
11	SUBSEQUENTLY ENTER CLINICAL TRIALS. HE'S PUBLISHED
12	IN THE JOURNAL CLINICAL INVESTIGATION, STEM CELLS
13	CLINICAL TRIALS TOWARDS CELL-BASED THERAPY FOR
14	RETINAL DEGENERATION DISEASES. AND HE'S ALSO
15	CREATED A SPIN OUT COMPANY, JCYTE.
16	MOVING TO A DIFFERENT THERAPEUTIC AREA,
17	WHICH IS NEUROLOGIC DISEASE, DR. STEINBERG AT
18	STANFORD HAS A DISEASE TEAM I AWARD WHERE HE'S DONE
19	PRECLINICAL STUDIES TO DEVELOP AN ALLOGENEIC HUMAN
20	EMBRYONIC STEM CELL-DERIVED NEURAL STEM CELL THERAPY
21	FOR PATIENTS WHO HAVE HAD A STROKE. HE HAS ONGOING
22	STUDIES TO DEMONSTRATE THE REPRODUCIBILITY OF THE
23	MANUFACTURING PROCESS, ITS EFFICACY OF THAT PRODUCT
24	IN BOTH AN ACUTE AND A CHRONIC MODEL OF STROKE, AND
25	HE'S LOOKED AT PRELIMINARY TOXICITY IN A MODEL THAT
	116

1	SUPPORTS THE PERSISTENCE OF THE CELLS.
2	WE'RE ANTICIPATING THE ABILITY TO REVIEW
3	HIS DATA NEXT MONTH, AND THE GOAL IS TO COMPLETE
4	STUDIES FOR SUCCESSFUL FILING OF AN IND.
5	THE NEXT INVESTIGATOR IS DR. SVENDSEN
6	WHO'S AT CEDARS-SINAI, AND HE'S ALSO IN THE FIRST
7	YEAR OF A DISEASE TEAM II AWARD. HE'S WORKING ON
8	THE MANUFACTURING PROCESS, THE PRECLINICAL STUDIES,
9	AND THE DEVICE DELIVERY FOR ALLOGENEIC NEURAL
10	PROGENITOR CELLS THAT ARE GENETICALLY MODIFIED TO
11	PRODUCE GDNF. THE GOAL IS TO COMPLETE STUDIES FOR A
12	SUCCESSFUL FILING OF AN IND AND COMPLETION OF A
13	PHASE I CLINICAL TRIAL FOR PATIENTS WITH ALS. THIS
14	IS A DEVASTATING DISEASE. THERE ARE SOME CLINICAL
15	TRIALS OUT THERE, BUT RIGHT NOW THE ONLY APPROVED
16	THERAPY HAS VERY MODEST EFFECT ON THIS DISEASE. SO
17	THIS IS A VERY HIGH UNMET MEDICAL NEED WITH VERY
18	LIMITED THERAPEUTIC OPTIONS.
19	THE OTHER PROGRAM IN NEUROLOGIC DISEASE IS
20	DR. CAPELA AT STEM CELLS, INC. YOU HEARD A LITTLE
21	BIT ABOUT THE PROGRESSION OF THE EARLY TRANSLATION
22	AWARD AND THE WORK DONE THERE WITH DR. LAFERLA AT UC
23	IRVINE AND HOW THAT CONTRIBUTED TO THE WORK THAT'S
24	BEING DONE IN THIS DISEASE TEAM II AWARD. THEY'RE
25	IN THE FIRST YEAR OF THEIR AWARD. THEY'RE
	117

1	DEVELOPING A NEURAL STEM CELL TRANSPLANTATION FOR
2	NEUROPROTECTION IN PATIENTS WITH ALZHEIMER'S
3	DISEASE. THEY'RE IN THE FIRST YEAR. AFTER THREE
4	MONTHS ALL THE ACTIVITIES FOR THEIR MILESTONES ARE
5	ON TARGET, AND THEIR GOAL IS TO COMPLETE THEIR
6	PRECLINICAL STUDIES FOR SUCCESSFUL FILING OF AN IND.
7	THE NEXT THERAPEUTIC AREAS ARE IN BONE AND
8	SKIN. NANCY LANE AT UC DAVIS IS IN HER FIRST YEAR
9	OF A DISEASE TEAM II AWARD. SHE'S DEVELOPING A
10	SYNTHETIC MOLECULE LLP2A THAT HAS A LIGAND TO
11	ALENDRONATE, WHICH IS A BISPHOSPHONATE THAT'S
12	UTILIZED IN PATIENTS WHO HAVE OSTEOPOROSIS. WHAT
13	SHE'S TRYING TO DO IS ENHANCE HOMING OF ENDOGENOUS
14	BONE MARROW MSC'S TO THE BONE SURFACE FOR PATIENTS
15	WHO HAVE OSTEOPOROSIS. SHE'S WORKING ON A DETAILED
16	PLAN TO CONDUCT THOSE IND-ENABLING STUDIES THAT
17	INCLUDE MANUFACTURING PROGRAM AND A PRECLINICAL
18	PROGRAM TO ASSESS STABILITY, TOXICOLOGY, AND
19	EFFICACY OF THE PROPOSED DRUG. THE MANUFACTURING
20	AND THE DEVELOPMENT OF THE ANALYTICAL ASSAYS TO
21	CHARACTERIZE AND QUALIFY THE DRUG PRODUCT ARE IN
22	PROCESS AND SUBSEQUENTLY WILL HAVE RELEASE MATERIAL
23	TO CONDUCT THOSE ESSENTIAL STUDIES IN TOX,
24	PHARMACOLOGY, AND STABILITY.
25	THEY PLAN TO SUCCESSFULLY SUBMIT AN IND IN
	118

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	2014 FOLLOWED BY CONDUCTING A PHASE I CLINICAL
2	TRIAL. SO, ONCE AGAIN, A VERY AMBITIOUS PLAN, AND
3	THEY'RE JUST IN THEIR FIRST YEAR OF A FOUR-YEAR
4	AWARD.
5	DR. ALFRED LANE IS AT STANFORD. HE'S IN
6	HIS THIRD YEAR OF A DISEASE TEAM I AWARD. HE IS
7	WORKING ON A VERY CHALLENGING THERAPEUTIC AREA, A
8	GENETIC DEFECT THAT REALLY CAN CAUSE YOUR SKIN TO
9	SLOUGH OFF AND ALSO AFFECTS THE EPITHELIUM IN OTHER
10	PARTS OF YOUR BODY, LIKE THE WHOLE GI TRACT, THE
11	CORNEA OF THE EYE. IT'S A MULTISYSTEM DISEASE.
12	BASICALLY HE'S DEVELOPING A THERAPEUTIC APPROACH
13	USING INDUCED PLURIPOTENT STEM CELLS. SO THIS IS
14	OUR IPS PROJECT IN THE DEVELOPMENT TEAM.
15	SO HE'S LOOKING AT EPIDERMAL SHEETS FROM
16	EXPANDED AUTOLOGOUS GENETICALLY CORRECTED TO EXPRESS
17	WILD TYPE COLLAGEN 7 IPS-DERIVED KERATINOCYTES FOR
18	PATIENTS WHO HAVE THIS RARE GENETIC SKIN DISORDER
19	THAT LACKS COLLAGEN TYPE 7. THE NAME OF THE
20	DISORDER IS EPIDERMOLYSIS DYSTROPHIC BULLOSA. HE'S
21	ACHIEVED PRECLINICAL PROOF OF CONCEPT. HE'S
22	GENERATED PATIENT-DERIVED GENE CORRECTED LINES.
23	HE'S REALLY FOSTERING WHAT THE REGULATORY PATH COULD
24	BE FOR PATIENT-SPECIFIC IPS-DERIVED THERAPIES. AND
25	AS OPPOSED TO SOME OF THE COMMON DISEASES THAT WE'RE
	119

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	LOOKING AT, AS YOU CAN TELL, WE'RE ALSO LOOKING AT
2	RARE ORPHAN DISEASES. AND SO HIS GOAL IS TO
3	COMPLETE IND-ENABLING STUDIES TO SUCCESSFULLY FILE
4	AN IND TO ENTER A CLINICAL STUDY.
5	I THINK THIS IS LAST, BUT NOT LEAST. WE
6	HAVE A PROGRAM IN DIABETES, WHICH WE'VE NURTURED ALL
7	ALONG THE WAY FROM EARLY THROUGH DISEASE TEAM AND
8	NOW IN A STRATEGIC PARTNERSHIP. AND IT'S WITH TWO
9	DIFFERENT PI'S. ONE WAS DR. ROBINS FOR THE DISEASE
10	TEAM I. THE STRATEGIC PARTNERSHIP IS WITH DR. FOYT.
11	AND COMPANY THIS IS WITH IS VIACYTE.
12	SO THEY'RE DEVELOPING AN ALLOGENEIC HUMAN
13	EMBRYONIC STEM CELL-DERIVED PANCREATIC CELL
14	PROGENITOR IN A DEVICE THAT CAN BE IMPLANTED
15	SUBCUTANEOUSLY FOR PATIENTS WHO HAVE INSULIN
16	REQUIRING DIABETES. THEIR VISION IS TO HAVE A
17	ONETIME OR INFREQUENT TREATMENT FOR DIABETES AND
18	REPLACE, IF NOT COMPLETELY ELIMINATE, THE NEED FOR
19	INSULIN IN THESE PATIENTS.
20	BECAUSE OF THE HOST IMMUNE RESPONSE, IN
21	ADDITION TO CONCERNS ABOUT ALLOGRAFT REJECTION,
22	THEY'RE PUTTING THIS IN A DEVICE THAT WORKS AS AN
23	IMMUNO-ISOLATION DEVICE IN PRECLINICAL MODELS. THE
24	GLP STUDIES ARE IN PROGRESS. THEY'VE ALREADY
25	COMPLETED ALL THEIR PRE-IND MEETINGS, AND THEY'RE
	120

1	DOING THEIR PIVOTAL IND-ENABLING GOOD LABORATORY
2	PRACTICE STUDIES RIGHT NOW. THEIR IND FILING IS ON
3	TRACK FOR 2014. IN ADDITION, THEY'VE COMPLETED THE
4	10.6 MILLION IN PRIVATE FINANCING FROM INVESTORS.
5	THIS WAS REALLY A REQUIREMENT TO BE PART OF THAT
6	STRATEGIC PARTNERSHIP PROGRAM. AND THE PEOPLE WHO
7	ARE INVESTING INCLUDE J & J DEVELOPMENT CORPORATION,
8	AND THEY ALSO HAVE COLLABORATIVE FUNDING WITH THE
9	JUVENILE DIABETES RESEARCH FOUNDATION.
10	THE STRATEGIC PARTNERSHIP AWARD HAS BEEN
11	LAUNCHED, AND THEY'RE JUST IN THEIR FIRST YEAR WITH
12	THE GOAL OF THAT AWARD TO COMPLETE AN EARLY PHASE
13	CLINICAL TRIAL.
14	THIS IS A PARTICULARLY THERE ARE
15	SEVERAL OF OUR PROJECTS WHERE THERE ACTUALLY ARE
16	BIOMARKERS WHERE IT HAS THE POTENTIAL TO HAVE AN
17	EARLY READ BECAUSE OF THE DISEASE THEY'RE GOING
18	INTO. DIABETES IS ONE WHERE YOU CAN LOOK AT C
19	PEPTIDE WHICH IS ONLY SEEN WHEN YOU HAVE HUMAN
20	INSULIN BEING PRODUCED. YOU HAVE HIV, OF COURSE,
21	WHERE YOU CAN LOOK AT VIRAL LOAD. YOU HAVE VISION
22	LOSS WHERE THE END POINT OF INTEREST IS VISUAL
23	ACUITY. AND WITH THALASSEMIA OR SICKLE CELL, YOU
24	CAN LOOK AT THEIR NEED FOR BLOOD TRANSFUSIONS.
25	SEVERAL OF THE PROJECTS THAT WE'RE WORKING ON HAVE

1	BIOMARKERS OR AT LEAST NEAR TERM ENDPOINTS THAT CAN
2	REFLECT WHETHER OR NOT THEY'RE GOING IN THE RIGHT
3	DIRECTION.
4	THIS IS JUST A STATUS UPDATE OF ALL THE
5	DISEASE TEAM I COHORTS. IT GIVES ALL THE DIFFERENT
6	DISEASES WE'RE LOOKING AT, HOW MUCH THEY WERE
7	AWARDED, AND THEIR CURRENT STATUS.
8	MAYBE FOR PURPOSES OF TIME, I WON'T SPEND
9	MUCH TIME ON THIS. YOU CAN LOOK AT IT WHENEVER YOU
10	HAVE YOUR LEISURE. AND IF QUESTIONS CROP UP, PLEASE
11	FEEL FREE TO RECONTACT US.
12	THIS IS THE STATUS OF THE DISEASE TEAM II
13	AND THE STRATEGIC PARTNERSHIPS I AND II. ONCE
14	AGAIN, THE PI, THE DISEASE, HOW MUCH THEY WERE
15	AWARDED, AND THEIR CURRENT STATUS.
16	THE OTHER THINGS THAT CIRM DOES, IN
17	ADDITION TO PROVIDING RESEARCH FUNDING, IS ACTUALLY
18	WORKING EXTENSIVELY WITH THE INVESTIGATORS TRYING TO
19	HELP THEM AVOID BUMPS IN THE DEVELOPMENT PATHWAY.
20	AND THOSE BUMPS CAN BE QUITE SUBSTANTIAL AT TIMES.
21	ACTUALLY ALL OF OUR SCIENCE OFFICERS ARE
22	ASSIGNED DIFFERENT TEAMS, AND THEY WORK WITH THE
23	TEAMS TO HELP BUILD THE PRODUCT DEVELOPMENT
24	EXPERIENCE IN CALIFORNIA. THE PROGRAMS, ALL OF THEM
25	ARE DRIVEN BY THE SCIENCE AND THE EVIDENCE AND ALSO

1	THE REGULATORY CONSIDERATIONS THAT ARE NEEDED ON THE
2	DEVELOPMENT PATHWAY. SO PRIOR TO ALL THESE AWARDS,
3	WE SIT DOWN WITH THE INVESTIGATORS AND SET MUTUALLY
4	AGREED UPON GO/NO-GO MILESTONES, PROGRESS
5	MILESTONES, AND SUCCESS CRITERIA. AND DURING THE
6	CONDUCT OF RESEARCH, WE HAVE DISCUSSIONS AT LEAST
7	QUARTERLY WITH UPDATES ON THEIR INTERVAL AND ANNUAL
8	PROGRESS. WE REVIEW THEIR PRECLINIC THE SCIENCE
9	OFFICERS REVIEW THE PRECLINICAL AND CLINICAL
10	PROTOCOLS, THE REGULATORY STRATEGY, AND HELP PREP
11	THEM FOR INTERACTIONS WITH THE FDA, AND THEY ALSO
12	ATTEND THE TEAM MEETINGS.
13	IN ADDITION, AS I MENTIONED EARLIER DURING
14	THE PRESIDENT'S REPORT, WE ALSO PROVIDE EDUCATION
15	AND TRAINING OF TEAMS THROUGH OUR CIRM-FDA WEBINARS,
16	ROUNDTABLES, CONFERENCES, AND SEMINARS.
17	WE ALSO PROVIDE A HOST OF DIFFERENT TYPES
18	OF TEMPLATES TO HELP GUIDE THEM AS THEY'RE, ONE,
19	PUTTING TOGETHER THEIR APPLICATIONS FOR THE PROGRAM
20	AND ALSO DURING THE CONDUCT OF THEIR RESEARCH. I
21	WOULD SAY THE VAST MAJORITY OF OUR INVESTIGATORS ARE
22	FROM THE ACADEMIC COMMUNITY AND DEVELOPING A PRODUCT
23	IS NOT SOMETHING THAT WAS IN THE MIDDLE OF THEIR
24	RADAR SCREEN. SO WE TEND TO HAVE A LOT OF
25	INTERACTIONS WITH THEM SO THAT THEY CAN BE MORE
	123
	1

1	SUCCESSFULLY PREPARED TO GO DOWN THAT PATHWAY
2	BECAUSE WE OBVIOUSLY HAVE A GREAT INTEREST IN MAKING
3	SURE WE'RE DOING WHAT WE CAN TO SUCCESSFULLY
4	POSITION THEM. SO THESE ARE JUST A LIST OF SOME OF
5	THE THINGS THAT WE DO.
6	AS I MENTIONED, WE HAVE WEBINARS,
7	ROUNDTABLES, AND WORKSHOPS. THE MOST RECENT
8	WORKSHOP WE HAD WAS IN WASHINGTON, D.C. WITH THE
9	HOST OF COSPONSORS THAT I MENTIONED EARLIER DOING A
10	REPORT. AND BASICALLY WHAT WE HOPE TO TAKE OUT OF
11	THAT IS LESSONS LEARNED REGARDING CELL AND
12	MANUFACTURING, PRECLINICAL, CLINICAL, AND TO SHARE
13	EXPERIENCES AND PLACES WHERE WE MIGHT BE ABLE TO GET
14	A CONVERGENCE OF HOW WE WORK WITH THE EXPEDITED
15	APPROVAL PATHWAYS.
16	WE ALSO WORK WITH OUR EXTERNAL ADVISORS.
17	SO IT'S NOT JUST INTERNAL. WE BRING IN EXTERNAL
18	ADVISORS ON INDIVIDUAL DEVELOPMENT PROJECTS AT KEY
19	MILESTONES. THEY'RE CALLED THE CLINICAL DEVELOPMENT
20	ADVISORY PANEL. WE HAVE A SERIES OF THEM. THEY
21	COMPLEMENT OUR CIRM SCIENCE INTERACTIONS WITH THE
22	DEVELOPMENT TEAMS. THEY HAVE EXPERTISE IN PRODUCT
23	DEVELOPMENT, IN PRECLINICAL AND CLINICAL CELL
24	PROCESS AND MANUFACTURING, REGULATORY, STEM CELL AND
25	DISEASE-SPECIFIC BIOLOGY, AND DISEASE-SPECIFIC
	124

1	CLINICAL EXPERTISE. AND THEY ALSO HAVE EXPERTISE OR
2	EXPERIENCE IN COMMERCIAL RELEVANCE.
3	THERE'S AT LEAST A YEARLY MEETING WITH
4	EACH DEVELOPMENT TEAM TO ASSESS KEY MILESTONES. AND
5	THEIR ADVICE HELPS INFORM CIRM DECISIONS. I CAN SAY
6	WHEN WE FIRST GOT STARTED, IT WAS LIKE A DEER IN THE
7	HEADLIGHTS FOR THE TEAM BECAUSE IT WAS A LITTLE BIT
8	ANXIETY PROVOKING TO PUT YOUR BLEMISHES AND MARKS
9	OUT THERE FOR YOUR FUNDER TO SEE. BUT BASICALLY
10	THEY CAME TO UNDERSTAND THAT WE ACTUALLY ARE FROM
11	THE GOVERNMENT AND WE'RE HERE TO HELP YOU, TRYING TO
12	WORK WITH THEM ON APPROACHES. SO IT WAS A
13	PROFESSIONAL TYPE OF INTERACTION TO HELP THEM GO
14	FORWARD. AND THE ADVICE HAS HELPED INFORM OUR
15	DECISIONS ABOUT WHETHER OR NOT TO CONTINUE FORWARD
16	PROGRESS, WHETHER TO REFINE THE APPROACH, WHETHER TO
17	MODIFY MILESTONES, TIMELINES, BUDGET. WE HAVE
18	TERMINATED PROJECTS, AND WE HAVE CONVERTED SOME
19	PROJECTS TO AN EARLIER PHASE WITH A REDUCED SCOPE
20	AND BUDGET.
21	IN ADDITION, I'LL JUST BRIEFLY TOUCH.
22	WE'VE ALSO USED EXTERNAL ADVISORS TO THINK ABOUT OUR
23	PORTFOLIO AND TO HELP US THINK THROUGH WHAT ARE SOME
24	OF THE ISSUES SO THAT WE CAN FOCUS AND PRIORITIZE TO
25	MEET OUR STRATEGIC GOALS. WE HAVE A TRANSLATIONAL
	125
	TC J

1	PORTFOLIO THAT YOU'VE HEARD ABOUT TODAY THAT IS VERY
2	BROAD, IT CAN BE DEEP, BUT WE KNOW WE'RE NOT GOING
3	TO BRING 70 PROJECTS ALL THE WAY THROUGH. WE HAVE A
4	FINITE PURSE, WALLET. AND AS WAS MENTIONED EARLIER,
5	WE'RE IN THAT PHASE CALLED FOCUS. AND WE'RE IN THAT
6	PHASE WHERE WE HAVE A STRATEGIC GOAL. AT LEAST ONE
7	OF THEM IS TO SHOW CLINICAL PROOF OF CONCEPT. SO
8	THERE'S A REAL NEED TO PRIORITIZE AND FOCUS WHAT WE
9	DO.
10	RIGHT NOW WE TEND TO DO THINGS PROJECT BY
11	PROJECT BY PROJECT. AND BECAUSE, ONE, WE'RE NOT A
12	COMPANY, SO WE DON'T HAVE TOTAL CONTROL OVER WHICH
13	THINGS COME IN AND HOW THINGS CAN ADVANCE, BUT WE'RE
14	TRYING TO THINK HOW CAN WE GET OUR ARMS SO THAT WE
15	ACTUALLY DO HAVE A CHANCE OF REACHING THAT CLINICAL
16	PROOF OF CONCEPT GOAL AND ALSO NOT COMPLETELY
17	EXHAUSTING THE BUDGET BEFORE WE CAN GET TO THAT
18	POINT. SO WE ARE ADVANCING PROJECTS TO THE
19	PIPELINE. WHAT ARE THE KEY CRITERIA IN TERMS OF
20	CHARACTERISTICS OR ATTRIBUTES TO CONSIDER FOR
21	IDENTIFYING WHICH PROJECTS TO SELECT FOR MORE
22	FOCUSED ATTENTION AND FUNDING? CONSIDERATIONS FOR
23	WHICH TYPE OF PLATFORMS.
24	RIGHT NOW WE'RE PRETTY ECUMENICAL. WE GO
25	ACROSS A VARIETY OF DIFFERENT TYPES OF CELL THERAPY.
	126

1	IS IT THE RIGHT BALANCE OF AUTOLOGOUS RELATIVE TO
2	ALLOGENEIC? IS IT THE RIGHT BALANCE OF PLURIPOTENT
3	RELATIVE TO ADULT STEM CELLS? SHOULD IT BE MORE
4	FOCUSED ON CELL THERAPY RELATIVE TO MORE STANDARD
5	APPROACHES LIKE BIOLOGICS AND SMALL MOLECULES, WHICH
6	ALREADY HAVE A WELL-DEVELOPED INDUSTRY TO DEVELOP
7	THEM?
8	WHAT ABOUT THE FOCUS ON THE TYPE OF
9	DISEASES, RARE OR COMMON? WHAT ABOUT THE ISSUE OF
10	BALANCING THAT HIGH RISK, POTENTIALLY HIGH IMPACT
11	VERSUS WE WANT TO GET TO OUR GOAL? IS THERE A NEAR
12	TERM WAY TO REACH IT? AND WHAT ABOUT HOW MUCH DO WE
13	NURTURE WITHIN OUR ENDOGENOUS PIPELINE VERSUS
14	CONTINUING TO BE POROUS AND ALLOW EXTERNAL THINGS TO
15	COME IN? THE ISSUE OF HOW MUCH OF A PROPORTION TO
16	HAVE EARLY PRECLINICAL VERSUS THE DEVELOPMENT TEAMS.
17	AND IN THE EARLY PRECLINICAL, AS YOU HEARD, WE HAVE
18	PROBABLY ABOUT 50 PROJECTS AT THIS POINT IN TIME.
19	WHICH ATTRIBUTES SHOULD WE CONSIDER FOR FURTHER
20	INVESTING?
21	SO WE DID CONVENE EXTERNAL ADVISORS IN
22	JULY TO TALK ABOUT THE STRATEGY FOR TRANSLATIONAL
23	PORTFOLIO. IT WASN'T ABOUT INDIVIDUAL PROJECTS. IT
24	WAS MORE ABOUT ATTRIBUTES. WHAT ARE THE ATTRIBUTES
25	OF WHAT YOU'D WANT TO HAVE IN A TRANSLATIONAL

1	PORTFOLIO? AND WE CONVENED A GROUP THAT HAD EITHER
2	BEEN ON OUR GRANT REVIEW GROUP OR BEEN PARTICIPANTS
3	IN CDAP BECAUSE WE DIDN'T WANT TO START AT GROUND
4	ZERO. WE WANTED TO START WITH INVESTIGATORS WHO
5	ALREADY KNEW ABOUT CIRM, OUR MISSION, AND WERE
6	FAMILIAR WITH THE PROJECTS. AND SO WE HAD A ONE-DAY
7	DISCUSSION TALKING ABOUT THE ATTRIBUTES OF WHAT
8	WOULD CONSTITUTE A COMPETITIVE TRANSLATIONAL
9	PORTFOLIO FOR DEVELOPING EFFECTIVE THERAPIES AND
10	ADVICE ON STRATEGIES TO GET THERE.
11	WE HAD A DISCUSSION ON CRITICAL ATTRIBUTES
12	SEPARATED BY THE TARGET DISEASES AND THERAPEUTIC
13	AREAS AND ABOUT THE PRODUCT CHARACTERISTICS. AND WE
14	ALSO HAD A DISCUSSION ABOUT WHAT DOES IT EVEN MEAN
15	TO GET CLINICAL PROOF OF CONCEPT. AND WHAT ARE SOME
16	OF THE EARLY ENDPOINTS ONE WOULD LOOK AT IN CLINICAL
17	TRIALS? AND WHAT WOULD BE THE ISSUES IN
18	COMMERCIALIZATION?
19	WE'RE CURRENTLY IN THE PROCESS OF
20	DELIBERATING ON WHAT WE HEARD FROM THAT MEETING, BUT
21	SOME OF THE THEMES THAT CAME OUT IS AS MUCH AS
22	POSSIBLE TRY TO FOCUS ON AREAS WHERE THERE IS
23	KNOWLEDGE ABOUT THE MECHANISM OF ACTION FOR THAT
24	DISEASE AND SOME WAY TO LINK WITH THE THERAPEUTIC
25	APPROACHES WITH THAT MECHANISM OF ACTION. ALSO, IT
	128
	• — ▼

1	WOULD BE EXTREMELY HELPFUL TO FOCUS ON THOSE
2	THERAPEUTIC AREAS WHERE THERE ACTUALLY IS A
3	BIOMARKER OR THE ABILITY FOR AN EARLY READ RATHER
4	THAN HAVING TO WAIT ALL THE WAY THROUGH THE END OF A
5	VERY LONG, EXPENSIVE CLINICAL TRIAL PROCESS.
6	WE ALSO TALKED ABOUT PRODUCT
7	CHARACTERISTICS. AND THERE REALLY WASN'T A
8	CONSENSUS OTHER THAN TO SAY YOU PROBABLY NEED TO
9	HAVE A BALANCE OF POTENTIALLY HIGH RISK, HIGH
10	IMPACT, AND NEAR-TERM OPPORTUNITIES, BUT WE CAN
11	PROBABLY TALK ABOUT THAT LATER TODAY. AND SO WHAT
12	I'VE TRIED TO DO IS REALLY GIVE YOU A RUN-THROUGH OF
13	THE DIFFERENT DEVELOPMENT TEAMS, WHAT WE'RE FUNDING,
14	WHERE THEY ARE IN THE TIMELINE, AND HOW WE WORK WITH
15	THEM TO MANAGE THEM TO TRY AND DO WHAT WE CAN TO
16	SUCCESSFULLY POSITION THEM. SO THANK YOU VERY MUCH.
17	CHAIRMAN THOMAS: THANK YOU. COMMENTS BY
18	MEMBERS OF THE BOARD? AL.
19	MR. ROWLETT: I JUST WANT TO ACKNOWLEDGE
20	THAT THIS PARTICULAR PORTION OF YOUR PRESENTATION IS
21	VERY HELPFUL FOR THE NEW BOARD MEMBER ESPECIALLY
22	BECAUSE, AND I'LL JUST SAY ANECDOTALLY, IT REMINDS
23	ME OF AN INVESTMENT PORTFOLIO, AND WHAT YOU'RE
24	TRYING TO PRESENT TO ME AND THE NOMENCLATURE THAT I
25	HAVE TO THEN UTILIZE TO TALK TO CITIZENS IS EMBEDDED
	129

1	HERE. AND SO IF I CAN GET MORE INFORMATION ABOUT
2	THIS CONVERSATION, THAT WOULD BE HELPFUL. AND THEN
3	YOU ALIGN THIS WITH OUR STRATEGIC PLAN GOING FORWARD
4	I THINK IS IMPORTANT TO THE CITIZENS OF OUR STATE.
5	DR. FEIGAL: THANK YOU.
6	CHAIRMAN THOMAS: THANK YOU, MR. ROWLETT.
7	DR. DULIEGE: ACTUALLY, ELLEN, YOU MAY
8	HAVE SAID IT. I MAY HAVE MISSED IT. BUT AT AN
9	UPCOMING ICOC MEETING, WILL YOU BE ABLE TO SUMMARIZE
10	THESE RECOMMENDATIONS? IS THAT THE PLAN? YOU'RE
11	CURRENTLY DELIBERATING ON THESE RECOMMENDATIONS.
12	DR. FEIGAL: I'D BE HAPPY TO SHARE THOSE
13	IN SOME SORT OF DOCUMENT OR AT THE UPCOMING ICOC.
14	DR. DULIEGE: THAT'S DEFINITELY OF GREAT
15	INTEREST TO EVERYBODY, WHICH IS
16	DR. FEIGAL: MAYBE IT WILL COME UP IN A
17	DISCUSSION WE HAVE A LITTLE BIT LATER TODAY.
18	DR. DULIEGE: THAT'S THE WHOLE POINT.
19	MR. ROWLETT: I AGREE.
20	MS. LANSING: I REALLY WANT TO THANK YOU
21	FOR THIS REPORT BECAUSE FOR THOSE OF US WHO ARE
22	PATIENT ADVOCATES, WHEN WE HEAR ABOUT THE CLINICAL
23	TRIALS, I THINK I SPEAK FOR ALL OF US, NOT JUST
24	PATIENT ADVOCATES, BUT THE SCIENTISTS AND EVERYONE
25	IN THE ROOM, THIS IS WHAT WAS THE DREAM OF CIRM.
	130

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	AND I'M SO ENCOURAGED BY THE VARIOUS AREAS THAT
2	YOU'RE IN, THE DEPTH OF IT, THE BREADTH OF IT.
3	AND ALSO I JUST WANTED TO REEMPHASIZE THAT
4	PART OF OUR MISSION WAS SHARING THE INFORMATION.
5	AND THE WAY I UNDERSTAND IT, THAT'S GOING ON VERY,
6	VERY MUCH SO. IT'S ALL PUBLICLY PUBLISHED AND IT'S
7	ALL THERE FOR ANYONE TO REACH OUT AND FIND. I THINK
8	JOAN LEFT THE ROOM, BUT I JUST WANTED TO MAKE SURE
9	EVERYONE UNDERSTOOD THAT, THAT WE DON'T HOLD
10	ANYTHING TO OURSELVES. EVERYTHING IS OPEN TO
11	EVERYBODY.
12	SO OUR CLINICAL TRIALS AND OUR ADVANCES
13	ARE HELPING MANY, MANY CLINICAL TRIALS THAT WE HAVE
14	NOTHING TO DO WITH BECAUSE THEY'RE TEACHING OTHER
15	SCIENTISTS SOMETHING THAT'S HAPPENING AHEAD OF TIME.
16	DR. FEIGAL: I DO WANT TO JUST PUT A
17	QUALIFICATION ON THAT STATEMENT. WE DON'T ACTUALLY
18	MAKE EVERYTHING PUBLIC. IF IT'S CONFIDENTIAL AND
19	PROPRIETARY, WE OBVIOUSLY DON'T.
20	MS. LANSING: BUT IT IS AGAIN, I
21	UNDERSTAND, BUT IT IS OUR MISSION NOT TO KEEP
22	SOMETHING SECRET, BUT TO EXPOSE IT TO AS WIDE AN
23	AUDIENCE AS POSSIBLE, NOT JUST TO BENEFIT OUR
24	INDIVIDUAL CLINICAL TRIAL, BUT TO BENEFIT MANY
25	CLINICAL TRIALS THAT ARE GOING ON AND BASIC SCIENCE
	131
	101

1	AS WELL.
2	CHAIRMAN THOMAS: OTHER COMMENTS BY
3	MEMBERS OF THE BOARD? WE HAVE A COMMENT BY A MEMBER
4	OF THE PUBLIC.
5	MR. HENRY: MY NAME IS EVAN HENRY, AND I'M
6	A PATIENT ADVOCATE PRIMARILY WORKING WITH
7	PARKINSON'S. I JUST GOT BACK FROM MONTREAL WHERE
8	THEY HAD THE PARKINSON'S STUDY GROUP MEETING, ANNUAL
9	MEETING, AS WELL AS THE WORLD PARKINSON'S CONGRESS.
10	ONE OF THE BIGGEST TOPICS OF CONVERSATION WAS
11	PATIENT RECRUITMENT. ARE WE GOING TO HAVE THE
12	NUMBER OF PATIENTS WE NEED FOR ALL THE TESTS AND
13	RESEARCH TRIALS WE'RE GOING TO HAVE IN THE FUTURE
14	AND ALL SORTS OF MEDICAL RESEARCH?
15	SO I'M ASKED TO MAKE MY COMMENT DIRECTLY
16	TO CIRM IN THE FORM OF THREE QUESTIONS. FIRST ONE,
17	HAVE THERE BEEN ANY INDICATIONS OF ADDED COST,
18	DELAYS, OR OTHER SIGNIFICANT UNDESIRABLE IMPACTS ON
19	CIRM-FUNDED RESEARCH DUE TO INABILITY TO IDENTIFY
20	AND RECRUIT THE NUMBER OF HUMAN SUBJECTS, AKA
21	PATIENTS, THAT ARE DESIRED OR NEEDED?
22	NO. 2
23	CHAIRMAN THOMAS: CAN I JUST ASK, SINCE WE
24	WANT TO MAKE SURE WE REMEMBER ALL YOUR QUESTIONS,
25	PERHAPS, DR. FEIGAL, YOU COULD ANSWER EACH IN TURN.
	132

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	DR. FEIGAL: OUR EXPERIENCE IN CLINICAL
2	TRIALS RIGHT NOW IS LIMITED, BUT ACTUALLY ONE OF THE
3	RECOMMENDATIONS FROM THE TRANSLATIONAL GROUP THAT WE
4	MET WITH IN JULY SAID ENROLLMENT, HUGE ISSUE. AND
5	PEOPLE ALWAYS OVERESTIMATE WHAT THEY CAN DO IN TERMS
6	OF GETTING PATIENTS ONTO CLINICAL TRIALS REGARDLESS
7	OF THE STEM CELL PLATFORM, PARTICULARLY FOR EARLY
8	PHASE CLINICAL TRIALS, UNLESS THERE'S REALLY NOTHING
9	ELSE OUT THERE AND THERE'S REALLY NOT OPTIONS.
10	IN OUR OWN EXPERIENCE, IT'S VERY EARLY.
11	SO WE DON'T HAVE ANY EXPERIENCE TO SHARE ABOUT
12	ENROLLMENT PROBLEMS, BUT I WOULD ANTICIPATE, SINCE
13	THAT'S THE NORM, IS TO HAVE CHALLENGES ARISE WITH
14	ENROLLMENT. WE ARE VERY CLOSELY LOOKING AT THAT
15	WHEN WE WORK WITH THE TEAMS TO MAKE SURE ARE THEY
16	THINKING ABOUT IT? WHAT'S THEIR BACKUP PLAN? HOW
17	TO MAKE SURE THE INTEGRITY OF THEIR CLINICAL TRIAL
18	STAYS INTACT? ARE THEY LOOKING AT THE RIGHT PATIENT
19	POPULATION? IS THE PROTOCOL TOO RIGID AND PEOPLE
20	DON'T WANT TO GO ON IT BECAUSE OF THE WAY IT'S
21	WRITTEN OR BECAUSE OF THE FREQUENCY OF TESTS? SO
22	THERE ARE A NUMEROUS NUMBER OF THINGS IN ADDITION TO
23	SCIENTIFIC ISSUES, THE OPERATIONAL ISSUES THAT WE
24	NEED TO FOCUS ON.
25	MR. HENRY: THE SECOND ONE FOLLOWS UP ON
	133
	133

1	THAT ANSWER. IRRESPECTIVE OF THE ANSWER, SHOULD
2	CIRM BE CONCERNED ABOUT AVAILABILITY AS MORE AND
3	MORE TRANSLATIONAL RESEARCH INVOLVES CLINICAL TRIALS
4	WITH HUMAN SUBJECTS? THAT'S A VOLUME QUESTION.
5	AND THEN THE LAST ONE IS, IF SO, COULD
6	ADDITIONAL CIRM FUNDS BE MADE AVAILABLE TO ENHANCE
7	DEFICITS IN PATIENT RECRUITMENT THAT THREATEN TIMELY
8	COMPLETION AND OVERALL SUCCESS OF THE RESEARCH THAT
9	CIRM FUNDS? AND COULD THAT BE DONE IN GENERAL AS A
10	GENERAL RECRUITMENT PROGRAM FOR ANY KIND OF PATIENT
11	OR FOR THE SPECIFIC PROJECTS THAT NEED TO COME BACK
12	TO CIRM FOR ADDITIONAL FUNDS?
13	DR. FEIGAL: I CAN ACTUALLY ANSWER THOSE
14	TWO QUESTIONS IN TANDEM. WE ACTUALLY HAVE BEEN
15	ACTIVELY THINKING ABOUT THE NEXT STEP. WE'VE BEEN
16	WORKING WITH INDIVIDUAL PROJECTS, BUT WE'RE PLANNING
17	FOR SUCCESS AND THAT THERE WILL BE MORE CLINICAL
18	TRIALS. AND SO WE ACTUALLY DO HAVE AN INITIATIVE
19	CALLED THE ALPHA STEM CELL CLINIC THAT WE'RE GOING
20	TO BE POSTING LATER THIS MONTH WHERE THERE WILL BE A
21	COORDINATING INFORMATION MANAGEMENT CENTER AND FIVE
22	WHAT'S CALLED ALPHA CLINIC SITES. AND ONE OF THE
23	BIG ISSUES TO FOCUS ON IS PATIENT ENROLLMENT. SO
24	WE'RE HOPING BY HAVING A COORDINATED EFFORT AND THE
25	ABILITY TO PROVIDE SOME EFFICIENCIES AND EFFECTIVE
	134

1	WAYS TO ADDRESS PATIENT ENROLLMENT ISSUES ACROSS A
2	BROAD SWATH OF THERAPEUTIC APPROACHES, AND IT IS NOT
3	LIMITED TO CIRM-FUNDED RESEARCH PROJECTS, SO WE
4	EXPECT EITHER CALIFORNIA PROJECTS OR OTHER EXTERNAL
5	PROJECTS THAT WANT TO COME INTO CALIFORNIA BECAUSE
6	PART OF WHAT WE'RE TRYING TO DO IS TO HAVE PATIENTS
7	IN CALIFORNIA HAVE ACCESS TO PROMISING THERAPIES
8	WHETHER IT ORIGINATED HERE OR WE'RE TRYING TO ENTICE
9	SOME OF THEM TO PATIENTS HERE IN CALIFORNIA SO THAT
10	THEY ACTUALLY HAVE THE POSSIBILITY TO ENROLL ON
11	THEM.
12	IN ADDITION, WE SEE IT AS A POTENTIAL HUB
13	FOR A MORE NATIONAL OR INTERNATIONAL NETWORK.
14	MR. HENRY: THANK YOU.
15	MR. REED: AS SOME OF YOU KNOW, THE
16	GOVERNOR RECENTLY VETOED THE ROMAN REED SPINAL CORD
17	INJURY RESEARCH ACT FOR THE SECOND TIME. THE FIRST
18	TIME HE VETOED IT BECAUSE OUR FUNDING MECHANISM WAS
19	A TRAFFIC TICKET ADD-ON OF \$1. HE DID NOT APPROVE
20	OF THAT. HE SAID IT HAS TO COME FROM THE GENERAL
21	FUND. THE SECOND TIME IT WAS FROM THE GENERAL FUND.
22	IT PASSED THE SENATE WITH A HUNDRED PERCENT SUPPORT,
23	39 TO ZERO. IT PASSED THE ASSEMBLY 68 TO 3, AND THE
24	GOVERNOR STILL TURNED IT DOWN. HE SAID HE REGARDED
25	IT AS TRYING TO INTERFERE WITH THE CALIFORNIA UC
	135

1	SYSTEM, AND THAT HAS NEVER BEEN THE CASE BEFORE.
2	IT'S ALWAYS BEEN EXTRA MONEY COMING INTO THEM.
3	SO IF ANYBODY WE'RE STILL FIGHTING.
4	WE'RE TRYING TO FIND A WAY TO AT LEAST WORK WITHIN
5	THE UC SYSTEM AND HAVE EVERYBODY GIVE US A FEW BUCKS
6	HERE AND THERE TO KEEP THE PROGRAM ALIVE, VERY
7	VALUABLE PROGRAM WHICH MAY BE KILLED FOR A POLITICAL
8	DEFINITION.
9	I'D ALSO LIKE TO ASK CIRM TO KEEP IN THE
10	BACK OF THEIR MIND THAT SPINAL CORD INJURY IS A
11	TREMENDOUS DEVASTATING CONDITION WHICH AFFECTS 5.6
12	MILLION AMERICANS. SO KEEP IT IN THE BACK OF YOUR
13	MIND WHEN YOU MAKE DECISIONS ON WHAT SHOULD BE
14	FUNDED. THANK YOU.
15	CHAIRMAN THOMAS: THANK YOU, DON. ELLEN
16	AND PAT, THANK YOU FOR A VERY ENLIGHTENING UPDATE.
17	I THINK THIS IS WHAT WE'RE ALL ABOUT. I THINK THAT
18	IT'S EXTREMELY VALUABLE FOR THE BOARD TO HEAR ALL OF
19	THIS BECAUSE IT SPEAKS ABOUT THE GREAT PROGRESS THAT
20	OUR PORTFOLIO IS MAKING AND THE WIDE RANGE OF
21	DISEASES AND CONDITIONS THAT WE ARE ATTEMPTING TO
22	FIND CURES FOR.
23	MR. JENSEN, WELCOME. AS I DID A COUPLE OF
24	YEARS AGO ON ONE OF THESE GREAT UPDATES, WOULD
25	INVITE YOU TO GIVE A GLOWING REPORT OF THE PROGRESS
	126
	136

1	THAT WE ARE MAKING ON THE SCIENTIFIC FRONTIER,
2	BECAUSE THIS IS, AFTER ALL, THE MEAT AND POTATOES OF
3	WHAT CIRM WAS SET UP TO DO. SO WE WOULD BE
4	DELIGHTED IF YOU TOOK FROM THIS THAT THINGS ARE
5	GOING VERY WELL ON A WIDE RANGE OF FRONTS AND SO
6	REPORTED TO YOUR MANY READERS. SO THANK YOU.
7	ANYWAY, ELLEN AND PAT, THANKS VERY MUCH.
8	WHAT WE'RE GOING TO DO NOW IS EVERYBODY IS GOING TO,
9	IF YOU WOULD PLEASE, GO GET YOUR LUNCH AND BRING IT
10	BACK INTO THE ROOM. WE'RE GOING TO SEGUE INTO THE
11	NEXT AGENDA ITEM, WHICH ACTUALLY FOLLOWS NICELY ON
12	THE PRESENTATIONS JUST MADE BY DRS. FEIGAL AND
13	OLSON. SO IF YOU COULD NOW TAKE A FEW-MINUTE BREAK,
14	GO GET YOUR LUNCH, AND PLEASE BRING IT BACK HERE,
15	AND WE'LL RECONVENE IN TEN MINUTES OR SO. THANK
16	YOU.
17	(A RECESS WAS TAKEN.)
18	CHAIRMAN THOMAS: COULD EVERYBODY PLEASE
19	TAKE YOUR SEATS. SO WE'RE GOING TO MOVE ON NOW TO
20	THE NEXT ITEM ON THE AGENDA, WHICH FOLLOWS NATURALLY
21	FROM THE PRESENTATION WE JUST HAD.
22	THE IOM REPORT IN PART SUGGESTED THAT DR.
23	TROUNSON CONVENE A SCIENTIFIC ADVISORY BOARD
24	COMPRISED OF WORLD EXPERTS IN THE SPACE TO MEET WITH
25	HIM AND OTHERS AT CIRM TO DEAL WITH THE QUESTION:
	137

1	WHAT SHOULD WE DO WITH THE \$600 MILLION THAT WE HAVE
2	REMAINING ON THE ASSUMPTION THAT WE'RE NOT GOING TO
3	GET ADDITIONAL FUNDING, WHICH FOR PURPOSES OF THIS
4	DISCUSSION WE'LL JUST SAY IS THE CASE. WE ALL KNOW
5	WE'RE LOOKING AT A VARIETY OF THINGS; BUT WITH
6	RESPECT TO THIS, WE HAVE 600 MILLION LEFT.
7	SO ALAN CONVENED THIS GROUP. THEY MET AND
8	HAVE COME UP WITH RECOMMENDATIONS TO ALAN AND TO THE
9	BOARD. AND WE'RE GOING TO HEAR FROM DR. FEIGAL ON
10	WHAT THOSE RECOMMENDATIONS ARE. SHE'LL DESCRIBE IN
11	MORE DETAIL THE PROCESS. AND DR. FEIGAL WILL TELL
12	US A BIT MORE ABOUT THE PROCESS AND ABOUT THEIR
13	RECOMMENDATIONS, AND WHAT WE HOPE THIS WILL DO IS TO
14	SPUR THE BEGINNING OF A DISCUSSION ON STRATEGIC
15	DIRECTION THAT WE WILL BE TAKING UP IN GREATER
16	DETAIL IN OUR DECEMBER RETREAT.
17	ONE OF THE IDEAS TODAY IS TO FORMULATE
18	QUESTIONS FOR STAFF AS TO WHAT WE WOULD LIKE TO HEAR
19	OR SEE IN ADVANCE OF THE DECEMBER MEETING AND TO USE
20	THIS DISCUSSION AS A SPRINGBOARD TO THAT. SO WITH
21	ALL OF THAT IN MIND, LET ME NOW TURN IT OVER TO DR.
22	FEIGAL FOR HER PRESENTATION ON THIS MATTER.
23	DR. FEIGAL: THANK YOU VERY MUCH. SO LET
24	ME JUST FIRST ADD THIS IS HOT OFF THE PRESS. WE
25	JUST RECEIVED THE FINAL REPORT ON MONDAY. AND PART
	138
	130

1	OF THE REASON WHY I TITLED IT "PRELIMINARY
2	MANAGEMENT RESPONSE" IS WE MAY WANT TO HAVE MORE
3	TIME TO DIGEST AND GO OVER THE ISSUES. BUT I THINK
4	THE SCOPE OF WHAT WE'VE COME UP WITH IS ALSO
5	SOMETHING THAT WILL PROBABLY CONTINUE. BUT AT ANY
6	RATE, I JUST WANTED TO LET YOU KNOW THE TIMING HAS
7	BEEN RELATIVELY RECENT, BUT WE THOUGHT IT WAS VERY
8	IMPORTANT TO SHARE IT WITH THE BOARD SO THAT WE
9	COULD BE ON TRACK FOR THE DECEMBER WORKSHOP.
10	SO THE PURPOSE OF THE SCIENTIFIC ADVISORY
11	BOARD REVIEW WAS THAT IT WAS REALLY ESTABLISHED IN
12	RESPONSE TO A 2012 RECOMMENDATION OF THE INSTITUTE
13	OF MEDICINE PANEL THAT WAS CHARGED BY CIRM WITH
14	REVIEWING THE INSTITUTE'S OPERATIONS. AND THIS
15	13-MEMBER IOM PANEL, WHICH WERE MADE UP OF EXPERTS
16	IN STEM CELL RESEARCH, BUSINESS AND FINANCE, LAW,
17	AND BIOETHICS, AND RESEARCH ADMINISTRATION, PRODUCED
18	A SET OF RECOMMENDATIONS AIMED AT ENSURING THAT ALL
19	ASPECTS OF CIRM'S OPERATIONS ARE FUNCTIONING AT PEAK
20	PERFORMANCE.
21	ONE OF THE RECOMMENDATIONS FROM THE IOM
22	PANEL WAS FOR CIRM TO ESTABLISH AN EXTERNAL
23	SCIENTIFIC ADVISORY BOARD MADE UP OF EXPERTS IN THE
24	SCIENTIFIC, CLINICAL, ETHICAL, INDUSTRY, AND
25	REGULATORY ASPECTS OF STEM CELL BIOLOGY, TO BE

1	APPOINTED BY AND REPORT TO THE PRESIDENT.
2	THE INSTITUTE OF MEDICINE PANEL BELIEVED
3	THAT A SINGLE SCIENTIFIC ADVISORY BOARD, AS OPPOSED
4	TO MULTIPLE ADVISORY BOARDS, WOULD BE BEST
5	POSITIONED TO PROVIDE INTEGRATED ADVICE TO THE
6	PRESIDENT ON STRATEGIC PRIORITIES FOR FUTURE
7	SOLICITATIONS FOR FUNDING INNOVATIVE PROJECTS AND
8	THE RESEARCH PORTFOLIO.
9	MARIA SENT ALL OF YOU A WORD DOCUMENT THAT
10	SUMMARIZES THE BACKGROUND FOR EACH OF THESE
11	DIFFERENT SCIENTIFIC ADVISORY BOARD MEMBERS. SO I
12	DON'T THINK I'M GOING TO GO OVER ANYTHING OTHER THAN
13	THEIR AFFILIATION RIGHT HERE, BUT YOU HAVE THE FULL
14	DETAILS ABOUT THEIR AREAS OF EXPERTISE AND
15	EXPERIENCE. IT WAS A VERY DISTINGUISHED GROUP. ALL
16	BUT ONE WERE EX-CALIFORNIA. THEY DID REPRESENT
17	DIFFERENT FACETS OF EXPERIENCE FROM BASIC BIOLOGY TO
18	INDUSTRY TO CLINICAL TRIALS. SO THERE WAS A BROAD
19	REPRESENTATION ACROSS THESE DIFFERENT AREAS, SO I
20	THINK, IN THE SPIRIT OF THE IOM PANEL, THE
21	COMPOSITION REALLY DID MEET THAT, AND THEY WERE
22	PRIMARILY OUTSIDE OF CALIFORNIA.
23	SIR JOHN BELL FROM OXFORD CHAIRED THIS
24	FIRST MEETING. AND I JUST WANT TO GIVE A CAVEAT.
25	THIS IS GOING TO BE A BOARD THAT MEETS WITH US ON A

1	REGULAR BASIS. SO IF ALL THE QUESTIONS WEREN'T
2	ANSWERED OR THERE ARE ADDITIONAL QUESTIONS WE WANT
3	TO POSE, THERE'S GOING TO BE OTHER OPPORTUNITIES TO
4	INTERACT WITH THIS BOARD. SO TAKE IT AS THIS WAS A
5	SNAPSHOT IN TIME WITH THE BACKGROUND AND THE
6	INFORMATION THEY WERE GIVEN REGARDING THE ADVICE
7	THEY PROVIDED.
8	SO SIR JOHN BELL IS FROM OXFORD UNIVERSITY
9	IN THE UK; COREY GOODMAN HEADS UP VENBIO CORPORATION
10	HERE IN CALIFORNIA; DR. MARIA GRAZIA RONCAROLO FROM
11	THE HOSPITAL SAN RAFFAELE IN ITALY. SHE WAS THE
12	ONLY ONE OF THE SCIENTIFIC ADVISORY MEMBERS WHO WAS
13	UNABLE TO ATTEND OR PARTICIPATE. THE OTHERS
14	INCLUDED DR. SEAN MORRISON FROM THE CHILDREN'S
15	RESEARCH INSTITUTE AT UT SOUTHWESTERN; DR. CHRISTINE
16	MUMMERY FROM LEIDEN UNIVERSITY MEDICAL CENTER IN THE
17	NETHERLANDS; DR. STUART ORKIN FROM THE HARVARD
18	MEDICAL SCHOOL, DANA FARBER CANCER INSTITUTE; DR.
19	FIONA WATT FROM THE CENTRE FOR STEM CELLS AND
20	REGENERATIVE MEDICINE AT KINGS COLLEGE IN THE UK;
21	AND DR. JOHN WAGNER FROM THE UNIVERSITY OF MINNESOTA
22	STEM CELL INSTITUTE.
23	AND AS I MENTIONED, THIS WAS THE FIRST
24	MEETING, THE FIRST CONVENING OF THE SCIENTIFIC
25	ADVISORY BOARD. AND THE PLAN WOULD BE THAT THERE
	141
	141

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808 1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

1	MAY BE THREE TO FOUR MEETINGS PER YEAR WITH AT LEAST
2	ONE OF THOSE SESSIONS TO BE DONE IN PERSON.
3	THE MEETING AGENDA AND PROCESS, IT WAS THE
4	CIRM PRESIDENT SELECTED THE DIFFERENT MEMBERS OF THE
5	SAB WITH SOME INPUTS FROM SCIENTIFIC STAFF, FROM
6	OTHER MEMBERS, OR OTHER EXTERNAL INPUTS HE MAY HAVE
7	HAD, AND CONVENED THE SCIENTIFIC ADVISORY BOARD ON
8	AUGUST 23D.
9	THEY WERE ASKED A SERIES OF QUESTIONS
10	BEFORE THE MEETING. TWO OF THEM WERE VERY HIGH
11	LEVEL AND THE REMAINDER WERE MORE TARGETED-TYPE
12	QUESTIONS. THE HIGH LEVEL QUESTIONS RELATED TO
13	CIRM'S STRATEGY DURING ITS NEXT CYCLES OF FUNDING.
14	I THINK IT WOULD SAY THAT IT WAS ALSO, AT LEAST FOR
15	SOME OF THE PEOPLE THERE, A THOUGHT ABOUT HOW TO
16	OPTIMIZE OR MAXIMIZE WHERE WE INVEST OUR MONEY SO
17	THAT THERE WOULD BE THE POTENTIAL OF SOME
18	SUSTAINABILITY. SO I DO JUST WANT TO CLARIFY IT'S
19	NOT NECESSARILY HOW TO CLOSE OUT THE SHOP, BUT IT
20	WAS ABOUT WHERE WE COULD DO OUR INVESTMENTS TO SEE
21	IF THERE WAS A POTENTIAL FOR SUSTAINABILITY AS WELL.
22	AT LEAST SOME OF THE PEOPLE MAY HAVE COME AWAY WITH
23	THAT THOUGHT.
24	SO HERE ARE THE QUESTIONS. CIRM IS
25	COMPLETING THE ALLOCATION OF FUNDS PROVIDED BY THE

1	CALIFORNIA BOND INITIATIVE AND SEEKS ADVICE ON THE
2	BEST USE OF THE REMAINING FUNDS FROM THIS CYCLE OF
3	FUNDING. HOW CAN WE BEST MAXIMIZE THE IMPACT OF
4	CIRM IN REGENERATIVE MEDICINE WITH THESE FUNDS,
5	WHICH AT THIS TIME IS APPROPRIATELY \$600 MILLION TO
6	BE ALLOCATED IN PROJECTS TO BE COMPLETED BY
7	APPROXIMATELY 2021? AND WHAT UNIQUE PRIORITIES DOES
8	THE SCIENTIFIC ADVISORY BOARD RECOMMEND FOR CIRM FOR
9	THE NEXT FOUR YEARS CONSISTENT WITH THE GOALS AND
10	OBJECTIVES OF THE 2012 STRATEGIC PLAN?
11	ON THIS DATE WE HAD A ONE-DAY MEETING, AND
12	IT INCLUDED CIRM SENIOR MANAGEMENT IN ADDITION TO
13	ALL THE SAB MEMBERS AND THE CIRM LEADERSHIP, AND
14	THERE WAS ALSO A CLOSED SESSION OF THE SCIENTIFIC
15	ADVISORY BOARD TO DRAW UP A SET OF RECOMMENDATIONS.
16	THEY ALSO REQUESTED A CLOSED SESSION, A ONE-HOUR
17	TELECONFERENCE, WITH CIRM GRANTEES. AND DR.
18	TROUNSON ARRANGED FOR DRS. WEISSMAN, RUSTY GAGE,
19	OWEN WITTE, AND LARRY GOLDSTEIN TO BE AVAILABLE FOR
20	THIS ONE-HOUR TELECONFERENCE.
21	AND PRIOR TO THE MEETING THE ADVISORY
22	BOARD WAS PROVIDED WITH A DOCUMENT SUMMARIZING OUR
23	2012 STRATEGIC PLAN UPDATE, OUR SCIENTIFIC PROGRAMS,
24	OUR COLLABORATIVE FUNDING PROGRAM, OUR INDUSTRY
25	ENGAGEMENT, AND OTHER ANCILLARY INFORMATION. THINK

1	OF IT AS AN UPDATE TO THE TYPES OF INFORMATION WE
2	HAD AROUND THE TIME OF THE 2012 STRATEGIC PLAN. SO
3	85 TO A HUNDRED PAGES OF INFORMATION THAT THE
4	ADVISORY BOARD WAS ASKED TO LOOK AT IN ADVANCE OF
5	THE ACTUAL MEETING.
6	SO TO GET TO THE BOTTOM LINE, THEY HAD
7	REALLY ONE MAIN RECOMMENDATION AND THEN SOME
8	ADDITIONAL RECOMMENDATIONS THAT SEEMED TO BE
9	SECONDARY TO THEIR MAIN RECOMMENDATION. AND THE
10	MAIN RECOMMENDATION SEEMED TO FOCUS ON WHAT'S A
11	TANGIBLE GOAL THAT, ONE, WOULD BEGIN TO ADDRESS THE
12	EXPECTATIONS OF THE CITIZENS OF CALIFORNIA WHO VOTED
13	THIS AGENCY INTO EXISTENCE IN THE FIRST PLACE, AND
14	WHAT WOULD BE A TANGIBLE GOAL THAT WOULD BE OF
15	INTEREST TO POTENTIAL RESEARCHERS AND INVESTORS SO
16	THAT THERE MIGHT BE A PATH FORWARD FOR
17	SUSTAINABILITY?
18	SO WITH THOSE AS THE BACKGROUND THOUGHTS,
19	THEY ADVISED CIRM TO IDENTIFY, THROUGH SOME TYPE OF
20	A PRIORITIZATION PROCESS WHICH THEY WERE TRYING TO
21	FIT IN THE FOCUS SPACE OF WHERE WE ARE RIGHT NOW
22	WITH THE STRATEGIC PLAN, THE TOP SIX TO EIGHT
23	PROJECTS WITH A CLEAR RELEVANCE TO THE REMIT OF
24	CIRM'S STEM CELL MISSION AND TO MAKE SURE THAT WE
25	SET ASIDE THE FUNDING TO ENSURE THAT THOSE TOP
	144

1	PRIORITIZED PROJECTS WILL HAVE THE DOLLARS TO
2	PROCEED TO THE TYPES OF CLINICAL TRIALS THAT ARE
3	DESIGNED TO ADDRESS WHETHER OR NOT THEY CAN SHOW
4	DATA SUPPORTING CLINICAL PROOF OF CONCEPT AND THAT
5	WE WORK IN A WAY TO RAPIDLY AS RAPIDLY AS
6	POSSIBLE, STILL ENSURING HIGH QUALITY WITHOUT
7	FINANCIAL IMPEDIMENTS, A WAY FOR THOSE PROJECTS TO
8	GO FORWARD.
9	AS I STATED, ACHIEVING CLINICAL PROOF OF
10	CONCEPT IS A KEY GOAL THAT THEY FELT WAS IMPORTANT
11	TO ACHIEVE TO, ONE, ADDRESS WHAT WE SAID BEFORE
12	ABOUT THE CITIZENS OF CALIFORNIA WHO VOTED THIS IN
13	THE FIRST AND PLACE AND TO ATTRACT FUTURE POTENTIAL
14	SUPPORTERS OF STEM CELL RESEARCH. AND ALSO THEY
15	THOUGHT IT HAD A STRONG CHANCE OF SUCCESS AS LONG AS
16	CIRM ADVANCES THE MOST PROMISING CLINICAL CANDIDATES
17	AT WHAT THEY CALLED "AT SPEED" AND THAT WOULD
18	REQUIRE CAREFUL ASSESSMENT AND PRIORITIZATION OF THE
19	PORTFOLIO.
20	THE WAY I'M GOING TO PRESENT THIS IS I'M
21	GOING TO HAVE THEIR RECOMMENDATION AND OUR
22	PRELIMINARY MANAGEMENT RESPONSE JUST SO YOU CAN HEAR
23	WHAT OUR INITIAL THOUGHTS ARE SO YOU CAN TAKE THAT
24	INTO ACCOUNT AS YOU HAVE YOUR DISCUSSION.
25	WE ONLY HAD TWO DAYS TO REALLY VET THIS

1	INTERNALLY, BUT IT'S ACTUALLY A RATHER SHORT REPORT
2	BECAUSE THEY STAYED PRETTY FOCUSED ON WHAT THEY
3	WANTED TO SAY TO US.
4	SO OUR PRELIMINARY MANAGEMENT RESPONSE WAS
5	THAT WE'RE ACTUALLY IN CONCURRENCE WITH THE NEED TO
6	FOCUS AND PRIORITIZE. WE HAVE CERTAINLY COME TO THE
7	REALIZATION THAT WE'RE NOT GOING TO TAKE 70 PROJECTS
8	FORWARD, AND WE'RE NOT COMPLETELY SATISFIED WITH
9	JUST LETTING ATTRITION DETERMINE WHICH ONES GO
10	FORWARD. IT'S MORE OF A SENSE OF PROACTIVELY
11	SELECTING WHAT YOU WANT TO TAKE FORWARD AS OPPOSED
12	TO, WELL, IF IT DOESN'T FAIL, YOU WILL CONTINUE TO
13	TAKE IT FORWARD.
14	SO OUR PRELIMINARY RESPONSE, AND I DID
15	DISCUSS THIS WITH THE PRESIDENT ALAN TROUNSON AS
16	WELL AS WITH OUR SENIOR MANAGEMENT TEAM, IS THAT WE
17	ACCEPT THIS RECOMMENDATION. WE APPRECIATE THE
18	RATIONALE BEHIND IT, AND THAT THIS WOULD REQUIRE THE
19	NEED TO IDENTIFY A PROCESS FOR SELECTION OF THESE
20	PROJECTS THAT WOULD INCLUDE REPRESENTATIVES FROM
21	EXTERNAL, SO FROM THE GRANT REVIEW GROUP, FROM CDAP,
22	FROM OTHER EXTERNAL EXPERTISE AS NEEDED, AND THAT IT
23	WOULD ALSO REQUIRE A FORECASTING OF THE AMOUNT OF
24	FUNDING THAT WOULD NEED TO BE SET ASIDE TO MAKE THIS
25	HAPPEN. AND THAT RECOMMENDATIONS WOULD ALSO NEED TO
	146

1	BE DEVELOPED FOR THIS PRIORITY GROUP OF PROJECTS AS
2	TO WHERE EXPERTISE AND THE APPROACH NEEDED WOULD
3	HAVE TO BE MODIFIED TO MAXIMIZE THE POTENTIAL AND TO
4	ENSURE RAPID AND EFFECTIVE PROGRESS. AND THAT
5	SEPARATELY WE WOULD HAVE TO THINK THROUGH WHAT THAT
6	PROCESS WOULD LOOK LIKE AND, OF COURSE, PRESENT THIS
7	TO THE ICOC IN TERMS OF YOUR PERSPECTIVES AND
8	THOUGHTS ON THIS.
9	DR. STEWARD: JUST A QUICK QUESTION. WAS
10	THERE ANY JUST EVEN PRELIMINARY DISCUSSION ABOUT
11	WHAT THE CRITERIA MIGHT BE? I CAN IMAGINE A NUMBER
12	OF THINGS, LIKE CLOSEST TO THE CLINIC AFFECTS THE
13	LARGEST NUMBER OF PEOPLE, WHATEVER. I'M JUST
14	CURIOUS WHETHER THERE WAS ANY DISCUSSION AT ALL.
15	DR. FEIGAL: WE DID BECAUSE, AS PART OF MY
16	PRESENTATION TO THE BOARD, I BROUGHT IN SOME OF THE
17	RECOMMENDATIONS FROM THE TRANSLATIONAL MEETING THAT
18	WE HAD HELD ONE MONTH EARLIER. SO THEY WERE VERY
19	SUPPORTIVE AND AGREED WITH UNDERSTANDING THE
20	MECHANISM OF ACTION, ABOUT IT WOULD BE EXTREMELY
21	HELPFUL GIVEN YOU WANT A NEAR TERM READ IF THERE WAS
22	A BIOMARKER TO EVALUATE. THEY DIDN'T OPINE THAT
23	MUCH ON THE SPECIFIC CELL PLATFORM, BUT THEY SAID IT
24	DEFINITELY HAD TO HAVE A RELEVANCE TO CIRM'S MISSION
25	AND THE STEM CELL CONNECTION.
	147
	<u>- 11</u>

1	SO WE DIDN'T HAVE A LENGTHY DISCUSSION,
2	BUT IT WAS MORE THOSE ARE THE HIGHER POINTS OF THE
3	TYPES OF THINGS. SO THEY DIDN'T SET THE CRITERIA.
4	THEY PUT THE ONUS ON THE INSTITUTE AND OTHER
5	ADVISORS TO FIGURE OUT WHAT THAT WOULD BE, BUT THEY
6	WERE I CAN SAY THEY WERE IMPRESSED BY WHAT WE
7	HAVE IN OUR PORTFOLIO. THEY WERE VERY POSITIVE
8	ABOUT HOW WE MANAGE THINGS AND HOW WE KEEP CLOSE
9	WATCH ON THINGS. AND THEY THOUGHT THE TRACK RECORD,
10	TO THEM, WAS VERY POSITIVE FOR WE CERTAINLY COULD
11	HAVE THE POTENTIAL TO REACH THIS IF WE PLAY OUR
12	CARDS RIGHT IN TERMS OF WHERE WE INVEST.
13	CHAIRMAN THOMAS: ELLEN, IN TERMS OF YOU
14	AND ALAN AND OTHERS TALKING ABOUT YOUR RESPONSE ON
15	HERE, WHAT SORT OF TIMETABLE WOULD YOU ENVISION FOR
16	THE VARIOUS STEPS, AND AT WHAT POINT DO YOU THINK
17	YOU'D BE PREPARED TO REPORT BACK TO THE ICOC ON THE
18	PROCESS?
19	DR. FEIGAL: I THINK WHAT WE WOULD
20	PROBABLY DO IS THINK ABOUT THIS IN THE TWO MONTHS
21	BETWEEN NOW AND DECEMBER TO REPORT BACK TO YOU ON
22	WHAT A PROPOSED PROCESS COULD LOOK LIKE. AND THEN
23	IF THERE'S AGREEMENT ON THE PROCESS, THEN WE COULD
24	IMPLEMENT THAT. SO WE COULD RUN BY YOU WHAT WE
25	THINK COULD BE, NOT JUST HIGH QUALITY, BUT ALSO
	148

1	PRAGMATIC HOW TO PLOW THROUGH THESE DIFFERENT ITEMS.
2	AND THEN, OF COURSE, IT WOULD TAKE TIME TO ACTUALLY
3	DO THAT PRIORITIZATION. BUT WHAT I WOULD SUGGEST IS
4	COMING BACK IN DECEMBER WITH A PLAN FOR WHAT THAT
5	PROCESS COULD LOOK LIKE.
6	CHAIRMAN THOMAS: AND WE'VE TALKED ABOUT
7	THE FOLLOWING QUESTION IN OUR EXECUTIVE COMMITTEE
8	MEETING. FOR PURPOSES OF THE OTHER BOARD MEMBERS,
9	IN MAKING THIS RECOMMENDATION TO HIGHLIGHT THE SIX
10	TO EIGHT PROJECTS AND TO SET ASIDE FUNDING TO GET
11	THEM THROUGH TO PROOF OF CONCEPT, WAS THERE ANY
12	NUMBER DISCUSSED WITH RESPECT TO HOW MUCH THEY
13	RECOMMENDED PUTTING ASIDE FOR THAT, OR ARE THEY
14	LEAVING THAT ENTIRELY TO OUR EVALUATION AND
15	DISCRETION?
16	DR. FEIGAL: THEY LEFT THAT TO OUR
17	EVALUATION AND DISCRETION BECAUSE THEY DON'T KNOW
18	ENOUGH ABOUT THE DETAILS OF EACH OF THESE PROJECTS
19	NOR ABOUT THE BUDGET THAT IT WOULD REQUIRE. SO PART
20	OF OUR COMING BACK TO YOU WITH A PROCESS IS ALSO
21	THINKING THROUGH THE PROJECTS THAT AT LEAST WE KNOW
22	ABOUT RIGHT NOW, SOME SORT OF BUDGET FORECASTING OF
23	WHAT IT WOULD ACTUALLY TAKE TO TAKE IT THROUGH EARLY
24	PHASE II CLINICAL TRIAL. AND ALSO WE'D HAVE TO GO
25	THROUGH THE ASSUMPTIONS, IF THESE ARE LEVERAGED
	149

1	TRIALS, IF THESE ARE NONLEVERAGED FUNDED TRIALS, AND
2	SO WE'D PROBABLY HAVE TO HAVE A FEW SCENARIOS FOR
3	THAT, BUT THEY DIDN'T STATE WHERE THE MONEY WOULD
4	COME FROM OR WHAT THE QUANTITATIVE AMOUNT HAD TO BE,
5	BUT THEY JUST SAID YOU'RE THE ONE IN CHARGE OF
6	FIGURING THAT OUT AND THEN COME BACK AND TALK ABOUT
7	WHETHER OR NOT THERE'S A PRAGMATIC, HIGH QUALITY WAY
8	TO DO IT.
9	CHAIRMAN THOMAS: AND IN HIGHLIGHTING THE
10	SIX TO EIGHT, WHICHEVER PROJECTS THEY MAY BE, THEY
11	WERE NOT AT ALL SUGGESTING DEEMPHASIZING THE OTHER
12	PROJECTS OR LESSENING FUNDING FOR THOSE OTHER
13	PROJECTS THAT ARE CURRENTLY IN PROCESS. IT'S JUST
14	LIKE THIS IS AN EXTRA BOOST, IF YOU WILL, TO
15	PARTICULAR PROJECTS THAT WOULD BE DETERMINED BY YOUR
16	EVALUATION GROUP.
17	DR. FEIGAL: I WAS SEEING IT AS AN
18	EXPEDITED PATHWAY FOR, LIKE THE REGULATORY
19	AUTHORITIES HAVE WHAT THEY CALL EXPEDITED PATHWAYS
20	FOR HIGH PROFILE, THAT IT'S NOT ONLY THAT WE DO SOME
21	THINGS DIFFERENTLY THAN THE NORMAL WAY. WE, OF
22	COURSE, THINK WE TRY AND DO AN EXPEDITED PATHWAY,
23	BUT MAYBE THINK CREATIVELY ABOUT HOW WE COULD DO
24	THINGS SO THAT WE'RE EFFICIENTLY AND EFFECTIVELY
25	MOVING THINGS THROUGH IN AS APPROPRIATE RAPID WAY AS
	150

1	MANNER. SO I THINK OF IT AS AN ACCELERATED PATHWAY.
2	CHAIRMAN THOMAS: BUT THE POINT I WAS
3	MAKING WAS THIS ISN'T MEANT TO BE A DEEMPHASIS OF
4	THE OTHER PROJECTS THAT ARE IN PROGRESS. THEY WILL
5	CONTINUE APACE, CORRECT?
6	DR. FEIGAL: YEAH. WE NEED TO TALK ABOUT
7	THE BUDGET BECAUSE, DEPENDING ON WHERE THE MONEY
8	COMES FROM, DOES IT COME FROM THE CURRENT
9	DEVELOPMENT BIN AND HOW IS THAT AFFECTED, BECAUSE I
10	MUST SAY OUR PURSE IS FINITE. AND SO WE JUST NEED
11	TO FIGURE OUT IF WE NEED TO PUT EXTRA MONEY HERE,
12	THEN THAT MEANS IT COULD HAVE SOME IMPLICATIONS FOR
13	SOME OTHER THINGS THAT WE DO. BUT, NO, THEY WEREN'T
14	SUGGESTING DEFUNDING OR TERMINATING THINGS, BUT THEY
15	DO SAY WE HAVE TO FOCUS AND PRIORITIZE. AND SO THAT
16	MAY HAVE SOME DOWNSTREAM IMPLICATIONS.
17	DR. KRONTIRIS: MIGHT THAT BE ONE OF THE
18	THINGS THAT YOU WOULD WANT TO GO BACK TO THEM
19	SPECIFICALLY TO ASK? THAT CERTAINLY MIGHT BE ONE OF
20	THE THINGS THAT YOU WOULD SPECIFICALLY WANT TO ASK
21	THEM ON A RETURN TO THE CONVERSATION WITH THEM. I
22	WOULD THINK ESPECIALLY WHAT DOES EXPEDITED PATHWAY
23	MEAN? IT USUALLY MEANS RESOURCE REGENERATION AND
24	REDIRECTION. SO IF THAT'S IMPORTANT, I THINK IT'S
25	SOMETHING THEY SHOULD SPECIFICALLY ADDRESS.
	151

1	DR. FEIGAL: WELL, HAVE FUNDING FOR
2	DEVELOPMENT PROGRAMS FOR EARLY TRANSLATION PROGRAMS.
3	IT COULD ALSO BE A REDIRECTION OF FUNDING THAT'S
4	ALREADY PUT IN THOSE BINS. SO IT COULD BE WE HAVE
5	FUTURE SOLICITATIONS OF X, Y, AND Z. SO THERE'S
6	WAYS THAT WE COULD THINK CREATIVELY ABOUT HOW WE
7	COULD DO THAT. THEY DON'T KNOW ALL THE VAGARIES OF
8	HOW WE OPERATE. SO I THINK THEY TOLD US WHAT THEY
9	THOUGHT MORE STRATEGICALLY WE NEEDED TO DO. AND I
10	THINK OPERATIONALLY WE NEED TO THINK ABOUT HOW WE
11	CAN PRAGMATICALLY MAKE THAT HAPPEN.
12	BUT CERTAINLY THIS IS GOING TO BE AN
13	ONGOING DIALOGUE WITH THE BOARD. WE DO PLAN TO MEET
14	WITH THEM AGAIN. SO WE REALLY ASKED THEM SOME
15	PRETTY HIGH LEVEL STRATEGIC ADVICE.
16	I DO HAVE QUITE A FEW OTHER
17	RECOMMENDATIONS TO GO THROUGH, SO I JUST WANTED YOU
18	TO KNOW THAT TOO.
19	MR. SHEEHY: AND THIS MIGHT NOT BE THE
20	RIGHT PLACE, BUT SINCE WE OPENED IT UP. SO JUST
21	REALLY DEALING WITH THE VERY SPECIFIC EXAMPLE AND
22	NOT KNOWING IF THIS WOULD BE ONE THAT YOU
23	PRIORITIZE, BUT IT WOULD SEEM TO ME THAT IF WE ARE
24	GOING TO, SO TO SPEAK, FAST TRACK OR MOVE THESE
25	THINGS ALONG WITH SPEED, THROW MONEY AT THEM, IS
	152

1	THERE SOME THOUGHT TO A PROCESS THAT ALSO STARTS TO
2	LEVERAGE OTHER PARTICIPANTS IN THE SAME KIND OF
3	ARENA? LET'S THINK ABOUT, FOR INSTANCE, JUST AS AN
4	EXAMPLE, WE HAVE THE ZAIA/SANGAMO PROJECT THAT'S
5	PROBABLY GOING INTO CLINICAL TRIAL IN '14, RIGHT.
6	WE'RE ALSO FUNDING SANGAMO WITH THE SAME TECHNOLOGY,
7	SAME HEMATOPOIETIC STEM CELLS, GOING INTO BETA
8	THALASSEMIA, I THINK OR WAS THAT SICKLE CELL?
9	BETA THALASSEMIA. THE NIH IS ALSO FUNDING SANGAMO,
10	VERY SIMILAR APPROACH, DISEASE TEAM. WE TALKED
11	ABOUT THAT AT THE FORUM.
12	SEEMS LIKE THAT ALL THOSE PIECES SHOULD BE
13	AS PART OF THE DISCUSSION OF FAST TRACKING THESE
14	THINGS. THERE SHOULD ALSO BE A VERY SERIOUS LOOK AT
15	THIS MORE LARGER LANDSCAPE AND CRAMMING THIS STUFF
16	TOGETHER. WE SHOULDN'T BE PAYING WE SHOULD BE
17	COORDINATED WITH BOTH SANGAMO AND WITH, IF THIS WERE
18	TO BE A PROJECT, AND JUST USING THIS AS AN EXAMPLE,
19	AND WITH THE NIH IF THIS WAS A PROJECT, THAT WE WERE
20	GOING TO START THROWING MONEY AT BECAUSE WE WOULD
21	PRESUMABLY HAVE THE EASIEST AND MOST ACCESSIBLE
22	PURSE BECAUSE I'M ASSUMING YOU'RE TALKING ABOUT
23	EXPEDITED APPROVAL PROCESSES AND REALLY TRYING TO
24	GET THESE ACROSS THE FINISH LINE. IT SEEMS LIKE
25	THERE OUGHT TO BE SOME THOUGHT, DO WE HAVE THE

1	CAPABILITY, DO WE HAVE THE STAFFING TO ACTUALLY
2	MANAGE DOING THESE KINDS OF REALLY KIND OF
3	SOPHISTICATED, HITTING PEOPLE WITH OUR PURSE AND
4	JAMMING THEM TOGETHER BECAUSE WE'VE GOT THE BIGGEST
5	PURSE, THE BIGGEST BOLUS OF MONEY IN THIS.
6	DOES THAT MAKE SENSE? IS THAT BEING
7	WHEN YOU'RE STARTING TO LOOK AND CONCEPTUALIZE IT, I
8	THINK IT MAY NOT BE TRUE IN EVERY DISEASE, BUT I
9	THINK IN THIS INSTANCE THAT THAT WOULD BE AN
10	IMPORTANT COMPONENT IF THIS IS REALLY TALKING ABOUT
11	GETTING ACROSS THE FINISH LINE FAST.
12	MS. LANSING: WE DIDN'T TALK AND I WAS
13	WAITING TO RAISE MY HAND TO SAY IT SEEMS TO ME WHEN
14	YOU HAVE LIMITED TIME AND WE DO HAVE LIMITED MONEY,
15	THAT THE BEST THING ANYONE CAN DO TO STRETCH THEIR
16	DOLLARS IS TO LOOK FOR PARTNERSHIPS. THE SCIENCE
17	ALWAYS HAS TO COME FIRST, SO WE'RE NOT GOING TO
18	PARTNER WHERE WE DON'T BELIEVE IN THE SCIENCE. BUT
19	IF WE ARE IN AN AREA WHERE WE THINK THERE'S REAL
20	HOPE IN ANY DISEASE AND THE SCIENCE IS SPEAKING BACK
21	TO US AND THERE ARE CLINICAL TRIALS ALREADY BEING
22	DONE, I'LL TAKE CANCER WHERE THERE'S CLINICAL TRIALS
23	BEING DONE IN SO MANY DIFFERENT AREAS. IF WE CAN
24	ADD TO THAT, WE CAN HELP THE CLINICAL TRIAL MOVE
25	THROUGH FASTER. AND ALSO TO ME THAT'S WHAT I WOULD
	4-1

1	DESCRIBE AS LOW HANGING FRUIT, AND WE'RE TRYING
2	DESPERATELY TO GET A WIN SO THAT WHEN WE GO BACK TO
3	THE PUBLIC, WE HAVE SOMETHING TO SHOW.
4	AGAIN, THIS I DEFER TOTALLY TO YOU. THE
5	SCIENCE HAS TO COME FIRST, BUT THERE ARE IN ALMOST
6	ALL DISEASES, CERTAINLY IN CANCER, SO MANY CLINICAL
7	TRIALS GOING THROUGH THAT ARE GOING THROUGH FAR
8	SLOWER BECAUSE THERE IS LIMITED MONEY IN EVERY
9	DISEASE.
10	DR. FEIGAL: I THINK IT'S A GREAT IDEA.
11	I'M PRETTY FAMILIAR, HAVING WORKED IN OTHER AGENCIES
12	WHERE MAYBE THEY DIDN'T THINK OF IT THEMSELVES, BUT
13	WE PUT COLLABORATORS TOGETHER TO TRY AND SEE IF WE
14	COULD REALLY MAXIMIZE AND BE MORE ALSO EFFICIENT
15	ABOUT HOW WE'RE ADDRESSING SOME OF THE QUESTIONS.
16	SO THAT MIGHT COME IN IN TERMS OF THE ACTUAL
17	PROJECTS THEMSELVES, HOW WE WOULD DO THAT.
18	MS. LANSING: THAT COULD BE AN RFA
19	ACTUALLY. YOU COULD ACTUALLY LOOK AT WHAT'S OUT
20	THERE, ASK PEOPLE WHAT'S OUT THERE, AND SAY DO YOU
21	NEED HELP BECAUSE EVERYONE NEEDS HELP NOW. GOD
22	KNOWS. INCLUDING THE NCI TOO.
23	DR. FEIGAL: THANK YOU. ARE THERE OTHER
24	QUESTIONS ABOUT THIS POINT?
25	SO LET ME GO INTO SOME OF THE ADDITIONAL.
	155

THERE WERE SEVERAL OTHER QUESTIONS THAT WERE POSED
TO THE SAB AND WHAT THEIR THOUGHTS WERE ON THIS
TOPIC AND THEN JUST OUR PRELIMINARY RESPONSE TO IT.
AND I SHOULD ADD JUST BECAUSE WE JUST GOT THIS TWO
DAYS AGO, WHAT WE'LL DO IS WE'LL OBVIOUSLY SHARE THE
DOCUMENT WITH YOU AFTER WE HAVE A CHANCE TO PUT IT
ALTOGETHER AND SHARE THAT WITH YOU. SO YOU WILL GET
IT WELL IN ADVANCE OF THE DECEMBER WORKSHOP.
THEN THERE WERE MORE SPECIFIC QUESTIONS.
AND I WANT TO START OUT WITH THEY DIDN'T NECESSARILY
ANSWER ALL THE QUESTIONS. THERE WERE SOME OTHER
THINGS THEY WANTED TO ANSWER PERHAPS INSTEAD OF THE
ONES POSED TO THEM. SO NOT ALL OF THESE QUESTIONS
WERE DIRECTLY ANSWERED, BUT THAT'S WHY I WANTED TO
LET YOU KNOW. WE'RE GOING TO BE INTERACTING WITH
THEM ON A LONGITUDINAL BASIS. SO IF THEY'RE NOT
ANSWERED NOW, WE'RE GOING TO HAVE OTHER
OPPORTUNITIES TO TALK WITH THEM.
THE NEXT QUESTION WAS REALLY ABOUT OUR
TRAINING GRANTS AND SHARED LABORATORY FUNDING. WE
EXPLAINED TO THEM THAT THIS IS A WAY THAT WE BUILD
INFRASTRUCTURE AND FUTURE CAPACITY, BUT THAT THE
CURRENT PLAN, AS PER OUR STRATEGIC PLAN, IS THAT THE
CURRENT TRAINING GRANTS AND THE SHARED LABORATORY
FUNDING WOULD END IN THE NEXT FEW YEARS. HOWEVER,
156

1	WE BROUGHT OUT, IN TALKING WITH CALIFORNIA
2	INSTITUTIONS AND WITH INVESTIGATORS IN THE FIELD,
3	THEY CERTAINLY HAVE A PARTICULAR PERSPECTIVE ON
4	THIS. AND THERE APPEARED TO BE STRONG SUPPORT FOR
5	BOTH OF THESE PROGRAMS FROM CALIFORNIA INSTITUTIONS.
6	AND SO WE ASKED THE SAB WHAT THEY THOUGHT, WHETHER
7	TO CONTINUE OR CEASE THESE PROGRAMS AND ADVISE ALSO
8	WHETHER THERE ARE PARTICULAR OPPORTUNITIES OR AREAS
9	OF UNMET NEED IN TRAINING THAT COULD BE ACCOMPLISHED
10	IN THE NEXT FOUR YEARS.
11	SO THE GIST OF WHAT THEY HAD TO SAY ABOUT
12	THIS IS THAT THEY ALL RECOMMENDED THAT WE SHOULD
13	CONTINUE FUNDING TRAINING PROGRAMS AT ALL LEVELS
14	BECAUSE IT WAS CRITICALLY IMPORTANT TO DEVELOP A
15	WORKFORCE OF TRAINED INDIVIDUALS, AND THAT THESE
16	INDIVIDUALS WOULD BE VERY VALUABLE AS THE CELL
17	THERAPY FIELD BURGEONED. AND THAT ON THE OTHER
18	HAND, THEY DID NOT SEE THE RATIONALE TO HAVE US
19	RECOMMEND CONTINUED FUNDING FOR THE 17 SHARED
20	LABORATORIES. THEY FELT AT THIS POINT IN TIME THESE
21	SHOULD OPERATE ON A REVENUE NEUTRAL BASIS; AND WHILE
22	THEY WERE ESSENTIAL AS A SAFE HAVEN DURING THE NIH
23	FUNDING BAN, THE IMPORTANCE AND THE PRIORITY OF
24	THESE RESOURCES TO CIRM'S MISSION AND ACHIEVING
25	SUSTAINABILITY OF EARLIER INVESTMENTS IS NOT AS

1	COMPELLING.
2	CHAIRMAN THOMAS: ELLEN, WHAT'S THE DOLLAR
3	AMOUNT CONNECTED TO SHARED LABS AT THIS POINT?
4	DR. FEIGAL: I'D HAVE TO COME BACK TO YOU
5	UNLESS SOMEBODY KNOWS IT. THIS IS DR. MICHAEL YAFFE
6	WHO'S IN CHARGE OF THIS PROGRAM.
7	DR. YAFFE: OUR SUPPORT CURRENTLY IS
8	APPROXIMATELY SEVEN AND A HALF PER YEAR. YOU
9	REMEMBER WE DID AN EXTENSION ON THE SHARED LAB
10	PROGRAM THAT WAS ABOUT 23 MILLION FOR THREE
11	ADDITIONAL YEARS.
12	CHAIRMAN THOMAS: THANK YOU.
13	MR. SHEEHY: WHEN YOU TALK ABOUT TRAINING,
14	ARE YOU INCLUDING BRIDGES IN THAT BUCKET?
15	DR. FEIGAL: WHEN I TALK ABOUT TRAINING,
16	YES, WE'RE INCLUDING BRIDGES.
17	SO ARE THERE ANY QUESTIONS? THERE'S MORE
18	COLOR IN AN ACTUAL REPORT THAT YOU WILL SEE IN TERMS
19	OF WHAT THEY WERE THINKING, BUT BASICALLY THIS WAS
20	THE BOTTOM LINE OF THE MAIN POINTS THEY WANTED TO
21	GET ACROSS TO US.
22	SO OUR PRELIMINARY MANAGEMENT RESPONSE IS
23	THAT WE SUPPORT THE CONTINUED SUPPORT OF THE
24	TRAINING PROGRAMS. WE TOO FEEL THAT TRAINING OF THE
25	NEXT GENERATION OF SCIENTISTS, THERE WAS A
	158

1	PARTICULAR INTEREST IN THE MEDICAL SCIENTIST, WAS
2	VERY IMPORTANT FOR THIS FIELD. IN ADDITION, WE DID
3	TALK, NOT EXTENSIVELY BECAUSE JUST OF THE AMOUNT OF
4	TIME WE HAD BEFORE THIS MEETING, BUT THAT WE
5	UNDERSTAND THE RATIONALE FOR WHY THEY DON'T THINK
6	IT'S CRITICAL FOR US TO CONTINUE EXTENDING SUPPORT
7	FOR THE SHARED LABS. AND WE ACTUALLY AGREED WITH
8	THAT RATIONALE AND SUGGESTION. WE RECOGNIZE ANY OF
9	THESE DECISIONS ARE HARD, BUT THAT SOME INSTITUTIONS
10	MAY HAVE PROBLEMS IN MAINTAINING THESE FACILITIES.
11	BUT THE NEED FOR THESE FACILITIES HAS DECLINED WITH
12	THE POLITICAL CHANGES OVER TIME, AND WHERE POSSIBLE,
13	THESE FACILITIES COULD BE ABSORBED INTO GENERAL
14	INSTITUTIONAL FACILITIES. SO THAT WAS OUR INITIAL
15	IMPRESSION OF THESE RECOMMENDATIONS.
16	THE NEXT QUESTION THAT CIRM POSED WAS THE
17	FOLLOWING: THAT THE 2012 STRATEGIC PLAN UPDATE
18	EMPHASIZES MOVEMENT FROM THE BENCH TO THE BEDSIDE,
19	WHICH IS, IN FACT, HOW OUR SCIENTIFIC PROGRAMS HAVE
20	EVOLVED WITH INCREASED EMPHASIS OF THE PROPORTION OF
21	OUR FUNDING IN THE CLINIC AS OPPOSED TO BASIC AND
22	EARLY TRANSLATIONAL RESEARCH. DOING DEVELOPMENT
23	PROGRAMS IS JUST A MORE EXPENSIVE ENDEAVOR. AND AS
24	TIME MOVES ON, IT TAKES UP A LARGER PROPORTION OF
25	CIRM'S BUDGET. NONETHELESS, THOUGH, CIRM IS STILL
	159

1	STRONGLY SUPPORTIVE OF THE ENGINE OF DISCOVERY.
2	SO WE ASKED THEM TO DISCUSS WHETHER THERE
3	ARE PARTICULARLY IMPORTANT AREAS OF OPPORTUNITY IN
4	THE NEXT FOUR YEARS FOR BASIC DISCOVERY AND FOR
5	EARLY TRANSLATIONAL RESEARCH.
6	SO THE MAIN GIST OF WHAT THEY CAME BACK
7	WITH IS THAT THEY DO RECOMMEND, AND I DIVIDED IT
8	INTO THREE PARTS, IT WAS SORT OF A THREE-PART
9	RESPONSE. IN TERMS OF THE BASIC COMPONENT, THE SAB
10	RECOMMENDED CONTINUED SUPPORT FOR BASIC RESEARCH,
11	BUT DID RAISE THE ISSUE THAT THEY FELT OUR FOCUS AND
12	RESTRICTION OF CIRM FUNDING IN SOME OF OUR RFA'S TO
13	PROJECTS THAT REQUIRE THE USE OF HUMAN CELLS WAS TOO
14	PRESCRIPTIVE AND DIDN'T TAKE INTO ACCOUNT THE
15	BENEFITS THAT MODEL ORGANISM RESEARCH COULD OFFER.
16	IN ADDITION, IN THE AREA OF TRANSLATION,
17	THEY NOTED THAT THE CLINICAL PROJECTS SHOULD BE
18	CAREFULLY SELECTED SO THAT THEY ARE STRONG IN TERMS
19	OF THEIR MECHANISTIC BASIS AND HAVE A STRONG CHANCE
20	OF SUCCESS. THERE REALLY WAS NO CONSENSUS ON
21	PARTICULAR AREAS OF RESEARCH. SOME FELT THAT CIRM
22	SHOULD HAVE A FOCUS ON ES CELLS WHERE CALIFORNIA HAS
23	ALREADY SHOWN LEADERSHIP AND ACCUMULATED EXPERTISE.
24	ONE MEMBER SUGGESTED CIRM NOT FOCUS ON INDUCED
25	PLURIPOTENT STEM CELLS GIVEN JAPAN'S STRONG PUSH IN
	160
	100

1	THIS AREA. WHEREAS, OTHERS THOUGHT YOU SHOULD BE
2	BROAD, AND IT WOULD BE MOST EFFECTIVE IN TERMS OF
3	MAXIMIZING SUCCESSES TO TAKE ADVANTAGE OF THE BROAD
4	RANGE OF PROJECTS AND EXPERTISE IN THE STATE.
5	AND THEN THERE WAS A SEPARATE
6	RECOMMENDATION REGARDING GRANT REVIEWERS. THIS MAY
7	HAVE COME UP IN THEIR TELECON CONVERSATION OR
8	PERHAPS IN THEIR CLOSED SESSION. BUT THE SAB NOTED
9	THAT CIRM SHOULD CONTINUE TO OBTAIN THE VERY BEST
10	EXTERNAL REVIEWERS. AND THEY BROUGHT UP THE ISSUE
11	OF THERE MAY BE REVIEWER FATIGUE AND MAY BE AT TIMES
12	DIFFICULT TO GET THE BEST PEOPLE TO JOIN. AND SO
13	CIRM COULD CONSIDER ENHANCING FUNDING FOR THE CHAIRS
14	OF THESE WORKING GROUPS AND TRY TO SCHEDULE THE
15	REVIEW MEETINGS ONE TO TWO YEARS IN ADVANCE IF THERE
16	ARE DIFFICULTIES IN RECRUITMENT.
17	SO THOSE WERE THE THREE BINS OF
18	RECOMMENDATION THAT THEY HAD FOR US IN THE AREAS OF
19	BASIC, TRANSLATION, AND GRANT REVIEW.
20	SO OUR PRELIMINARY RESPONSE IN THEIR
21	THOUGHTS ABOUT THE BASIC IS WE AGREE THAT MANAGEMENT
22	SHOULD CONTINUE TO SUPPORT FUNDING OF BASIC SCIENCE.
23	WE DO, HOWEVER, DO HAVE A PRIORITY OF SUPPORTING
24	TRANSFORMING BASIC RESEARCH, AND THAT HAS BEEN THE
25	FOCUS OF SOME OF OUR RECENT RFA'S. WE THOUGH HAVE
	161

1	HAD AND CONTINUE TO THINK THERE IS A NEED FOR HUMAN
2	CELLS RATHER THAN CELLS OF MODEL SYSTEMS. AND WE'VE
3	HAD THAT PRIORITY FROM THE BEGINNING. PART OF IT IS
4	BECAUSE WE'RE WORKING WITH HUMAN CELLS. WE'RE
5	TRYING TO FOCUS ON MODELS THAT MIGHT MORE CLOSELY
6	MIMIC THE HUMAN CONDITION. AND THESE ARE ALSO NOT
7	EXCLUSIVE OF A LOT OF PRELIMINARY WORK BEING DONE IN
8	AN ANIMAL MODEL AND ALSO RECOGNITION OF FACT THAT A
9	VERY SUBSTANTIVE PORTION OF FUNDING FROM THE
10	NATIONAL INSTITUTES OF HEALTH GOES TO ANIMAL MODEL
11	SYSTEMS.
12	SO, ONE, IT WAS THOUGHT WE WANT TO
13	MAINTAIN THE FOCUS ON HUMAN CELLS BECAUSE THERE ARE
14	OTHER FUNDING STREAMS THAT ARE FUNDING THESE OTHER
15	TYPES OF MODELS; BUT, IN ADDITION, WE DO RECOGNIZE
16	WE DON'T WANT TO MISS SOMETHING THAT COULD BE QUITE
17	TRANSFORMATIVE. SO WE DO HAVE SOME EXAMPLES IN OUR
18	FUNDING PORTFOLIO OF ALLOWING INVESTIGATORS TO LOOK
19	AT ANIMAL MODELS, USUALLY IN THE CONTEXT OF ALSO
20	LOOKING AT HUMAN CELLS, AND WE DO HAVE A TRACK WITH
21	OUR RECENT RFA IN BASIC BIOLOGY OF WHAT WE CALL
22	TRANSFORMATIVE WHERE I THINK EVERYTHING THAT CAME IN
23	WAS ON OTHER ANIMAL MODEL SYSTEMS.
24	SO WE DO THINK THERE MAY BE CERTAIN
25	INSTANCES WHERE WE SHOULD TRY AND MAKE SURE WE'RE

1	CAPTURING THOSE SYSTEMS THAT COULD BE PARTICULARLY
2	INNOVATIVE AND NOVEL.
3	I ALSO THINK, AS YOU KNOW, AND THIS ISN'T
4	A REASON NOT TO DO SOMETHING, BUT WE ALSO ALREADY
5	GET HUNDREDS OF APPLICATIONS THAT COME IN IN THE
6	AREA OF HUMAN CELLS. AND WE PROBABLY DON'T HAVE THE
7	CAPACITY TO LOOK AT THOUSANDS OF APPLICATIONS. SO
8	WE ARE ALSO CONCERNED ABOUT OPENING UP THE GATES, SO
9	TO SPEAK, IN TERMS OF WHAT COULD COME IN.
10	WE DO BELIEVE WE SHOULD CONTINUE TO
11	EMPHASIZE THE STUDY OF HUMAN CELL SYSTEMS, BUT WE DO
12	TAKE THEIR POINT AND WILL ENSURE THAT ANY LIKELY
13	TRANSFORMING WORK IN OTHER ORGANISMS COULD BE
14	SUPPORTED IN SELECTION OF GRANTS FOR REVIEW.
15	CHAIRMAN THOMAS: ELLEN, WHAT'S THE FULL
16	RANGE OF MODEL SYSTEMS THAT WE'VE FUNDED OUTSIDE OF
17	HUMAN?
18	DR. FEIGAL: I'D HAVE TO WE ACTUALLY
19	CAN DO A PORTFOLIO ANALYSIS OF THAT. I DON'T HAVE
20	IT AT THE TOP OF MY HEAD RIGHT NOW. I DON'T KNOW
21	IF I'M SURE IF I TALKED TO DR. KELLY SHEPHERD,
22	SHE COULD GET THAT TO ME QUITE QUICKLY.
23	DR. YAFFE: WE HAVE FUNDED PROJECTS FROM
24	PLANARIA, FLAT WORMS, TO HUMANS. WE FUNDED PROJECTS
25	IN DROSOPHILA, FRUIT FLIES; C ELEGANS, WORMS; A LOT
	163

1	OF PROJECTS WITH MOUSE. AND SO WE HAVE FUNDED THE
2	SPECTRUM. THE VAST MAJORITY, OF COURSE, ARE WITH
3	HUMAN CELLS IN CULTURE.
4	CHAIRMAN THOMAS: THANK YOU, MICHAEL.
5	DR. FEIGAL: WERE THERE ANY MORE QUESTIONS
6	ABOUT ANIMAL MODELS?
7	MR. SHEEHY: AGAIN, MAYBE THIS IS NOT THE
8	RIGHT PLACE, AND I'M KIND OF ANTICIPATING GETTING TO
9	THE END OF THIS DISCUSSION ABOUT TRANSLATIONAL. BUT
10	IT SEEMS TO ME LIKE WHAT WE'RE TALKING ABOUT IS A
11	BROAD PRIORITIZATION PROCESS. SO IT WOULD BE
12	HELPFUL FOR ME AS A BOARD MEMBER, WHEN YOU'RE
13	THINKING ABOUT THIS, TO ALSO OVERLAY WITH THE
14	SCIENTIFIC QUESTIONS THE INFRASTRUCTURE QUESTIONS.
15	IT SEEMS LIKE ON ONE HAND WE'RE GOING TO TAKE OUR
16	MOST PROMISING PROJECTS AND SHOVE THEM TO
17	COMPLETION.
18	ON THE OTHER HAND, WE'RE GOING TO CONTINUE
19	SOME WORK AT A DIFFERENT LEVEL BEFORE THE CLINICAL
20	STAGE. AND WE SHOULD OVERLAY THAT WITH THE
21	DIALOGUES WITH THE PROGRAMS THAT WE HAVE SET UP
22	ACROSS CALIFORNIA WITH SOME SORT OF SENSE ABOUT HOW
23	TO METER THIS OUT AND WHAT PROPORTIONS OVER WHAT
24	PERIOD OF TIME IN ORDER TO SUSTAIN THE
25	INFRASTRUCTURE WE BUILT. WE BUILT BUILDINGS. WE'VE
	164

1	HIRED SCIENTISTS. WE HAVE A LOT OF WORK THAT'S
2	GOING ON. NIH IS NOT LIKE FOLKS ARE GOING TO
3	GRADUATE FROM OUR FUNDING TO NIH FUNDING. THAT MAY
4	BE A PROBLEM GOING FORWARD. WE CREATED THIS HUGE
5	INFRASTRUCTURE IN CALIFORNIA. IT SEEMS TO ME THAT
6	THERE SHOULD BE SOME SORT OF ANALYSIS THAT COMBINES
7	THE PRIORITIZATION WITH SUSTAINING THE
8	INFRASTRUCTURE THAT WE CREATED.
9	WE'RE NOT TALKING ABOUT GETTING A QUICK
10	HIT OUT OF THIS. THIS REALLY SOUNDS TO ME LIKE
11	THEY'RE SAYING KEEP YOUR PROGRAMS GOING, KEEP WHAT
12	YOU BUILT, SUSTAIN WHAT YOU BUILT. IT SEEMS LIKE
13	PARTIALLY THAT'S A SCIENCE QUESTION, BUT IT'S ALSO
14	RECOGNIZING WHAT IS THE MIX OF PROGRAMS WE NEED TO
15	SUSTAIN WHAT WE'VE BUILT. WHEN WE COME BACK IN
16	DECEMBER, IT WOULD BE HELPFUL TO HAVE A PROCESS TO
17	ADD THAT AS A DIMENSION TO THE ANALYSIS.
18	DR. FEIGAL: SO TO THE TRANSLATIONAL
19	RESEARCH, WE ACTUALLY AGREE THAT THERE SHOULD BE A
20	STRONG MECHANISTIC BASIS AS MUCH AS POSSIBLE. WE
21	DID NOT FEEL FROM WHAT WE READ IN THE REPORT THERE
22	WAS ACTUALLY A CONSENSUS ON LOOKING AT A PARTICULAR
23	CELL TYPE, WHETHER IT'S IPS, ES CELL. THERE REALLY
24	WASN'T A CONSENSUS IN WHAT WE HEARD AT A HIGH LEVEL.
25	THIS COULD BE SOMETHING THAT WE EXAMINE WITH THEM IN

1	A MORE IN-DEPTH DISCUSSION.
2	AT THIS POINT IN TIME, THOUGH, IN TERMS OF
3	WHAT WE'RE TRYING TO DO AND NOT KNOWING WHERE THE
4	FIELD COULD LEAD, AND IT COULD BE ONE APPROACH IS
5	GOOD IN A PARTICULAR AREA AND A DIFFERENT CELL TYPE
6	APPROACH IS APPROPRIATE IN ANOTHER, THAT IT WOULD
7	PROBABLY BE IN THE BEST INTEREST OF THE INSTITUTE TO
8	PURSUE A BROAD RANGE OF SCIENTIFICALLY COMPELLING
9	STEM CELL PLATFORMS.
10	IN TERMS OF GRANT REVIEWERS DID YOU
11	HAVE A COMMENT?
12	MR. TORRES: IT'S A PROCESS QUESTION.
13	YOU'RE GOING TO CONTINUE TO MEET WITH THE SCIENTIFIC
14	ADVISORY BOARD TO GO OVER THEIR INITIAL
15	RECOMMENDATIONS, CORRECT? SO THESE ARE VERY
16	PRELIMINARY MANAGEMENT RESPONSES.
17	DR. FEIGAL: THESE ARE PRELIMINARY ONLY
18	BECAUSE WE'VE HAD TWO DAYS TO GO THROUGH THEM. BUT
19	I DON'T SEE THAT I MEAN THERE MAY BE NUANCES THAT
20	HAVEN'T BEEN BROUGHT OUT. I CAN'T SAY THERE HAS
21	BEEN A STRONG DIFFERENCE OF OPINION ABOUT THE
22	MANAGEMENT RESPONSE IN TALKING WITH PEOPLE.
23	MR. TORRES: I APPRECIATE YOU AND THE
24	SCIENCE STAFF WORKING SO DILIGENTLY TO GET SOME
25	RESPONSE TO US TODAY, AND IT'S VERY, VERY ADMIRED.
	166
	100

1	SECONDLY, IS IT THE INTENT OF THIS CHAIR
2	THAT THE SCIENTIFIC ADVISORY BOARD MEMBERS OR ONE OR
3	TWO OF THEM MIGHT ADDRESS US AT THE DECEMBER
4	MEETING?
5	AND SECONDLY, ANOTHER PROCESS QUESTION.
6	SHOULD THE SCIENCE SUBCOMMITTEE TAKE THE TIME TO
7	REVIEW THESE RECOMMENDATIONS WITH STAFF AT A LATER
8	DATE, BUT PRIOR TO OUR FULL DECEMBER MEETING?
9	DR. FEIGAL: I THINK THE WAY IT WAS SET
10	UP, IT WAS SET UP TO BE AN ADVISORY BOARD TO THE
11	SCIENTIFIC PART OF THE INSTITUTE. AND THAT THROUGH
12	THE SCIENTIFIC STAFF, WE WOULD COMMUNICATE THE
13	FINDINGS TO YOU AS OPPOSED TO A DIRECT INTERACTION
14	WITH THE BOARD.
15	MR. TORRES: ALL RIGHT. IT STILL REQUIRES
16	US AS A BOARD TO RESPOND SINCE WE'RE GOING TO HAVE
17	TO MAKE MAJOR DECISIONS, AS SHERRY AND JEFF AND
18	OTHERS HAVE OPINED, WITH RESPECT TO HOW WE UTILIZE
19	THE CURRENT FUNDING AND ANY FUTURE FUNDING WE MIGHT
20	HAVE. SO I'M SAYING WHEN IS THAT GOING TO TAKE
21	PLACE? IS THE SUBCOMMITTEE GOING TO MEET FIRST AND
22	THEN PRESENT THEIR RECOMMENDATIONS TO US AT THE FULL
23	MEETING IN DECEMBER, OR ARE WE JUST GOING TO COME
24	BACK IN DECEMBER AND DO A FULL HEARING?
25	DR. FEIGAL: I THINK THE ISSUE IS THIS IS
	167

1	A PRELIMINARY DISCUSSION RIGHT NOW, AND PROBABLY
2	DECEMBER IS WHERE WE WOULD HAVE SOME FURTHER
3	DIGESTION OF THE ISSUES AND COME BACK TO YOU FOR
4	MORE IN-DEPTH DISCUSSION.
5	MR. TORRES: I JUST FEEL MANY TIMES A
6	SUBCOMMITTEE COULD GET MORE INTO THE WEEDS OR DRILL
7	DOWN MORE THAN WE AS A FULL BOARD CAN GIVEN THE TIME
8	THAT WE HAVE. IT'S JUST A SUGGESTION. MIGHT NOT
9	THAT BE A GOOD APPROACH AS WE MOVE FORWARD?
10	CHAIRMAN THOMAS: I THINK, SENATOR TORRES,
11	THAT IS A GOOD IDEA. PERHAPS SHORTLY IN ADVANCE OF
12	THE, SO AS TO GIVE YOU GUYS FULL TIME TO DO WHAT YOU
13	NEED TO DO, SHORTLY IN ADVANCE OF THE DECEMBER
14	MEETING, WE COULD CONVENE THE SCIENCE SUBCOMMITTEE
15	JUST TO AIR OUT SOME OF THESE ISSUES.
16	A QUESTION I HAVE, FOR EXAMPLE, WE'RE
17	TALKING ABOUT WHAT WILL BE PRESENTED IN DECEMBER.
18	WE IMMEDIATELY HAVE A SIGNIFICANT FUNDING ISSUE
19	COMING UP THE FOLLOWING DAY IN THE FORM OF THE DT
20	III AWARDS. AND TO THE EXTENT THAT WE WOULD BE
21	CONTEMPLATING PUTTING ASIDE SIGNIFICANT AMOUNT OF
22	MONEY OR RESERVING IT, IF YOU WILL, FOR PUSHING THE
23	SIX TO EIGHT THROUGH TO PROOF OF CONCEPT, THAT COULD
24	IMPACT ON THE DECISIONS MADE THE FOLLOWING DAY ON DT
25	III.

1	SO IT WOULD BE HELPFUL TO HAVE MORE
2	THOUGHT OUT THAN LESS THE AMOUNT OF MONEY THAT ONE
3	MIGHT NEED FROM A BUDGETING PERSPECTIVE FOR THE
4	PROJECTS THAT WE'RE PLANNING TO PUSH THROUGH.
5	DR. FEIGAL: WHAT I TRIED TO EXPLAIN IS
6	IT'S NOT JUST THE BUDGET, BUT WE WOULD COME BACK TO
7	YOU WITH WHAT WE THINK THE FUNDING SET ASIDE WOULD
8	BE IN DECEMBER. IT WOULDN'T JUST BE A PROCESS.
9	CHAIRMAN THOMAS: THAT'S GREAT. YOU WOULD
10	PLAN ON HAVING THOSE NUMBERS BY DECEMBER?
11	DR. FEIGAL: CORRECT.
12	CHAIRMAN THOMAS: PREFERABLY BY THE
13	SCIENCE SUBCOMMITTEE THAT WOULD PRECEDE THAT BY JUST
14	A LITTLE BIT.
15	DR. FEIGAL: SURE.
16	IN TERMS OF WHAT WE WERE TALKING ABOUT
17	HERE, I THINK WE WERE AT THE GRANT REVIEW SECTION OF
18	OUR PRELIMINARY RESPONSE. THAT WE COMPLETELY AGREE
19	THAT WE WANT THE BEST AVAILABLE REVIEWERS TO
20	CONTINUE TO BE CHOSEN FOR ASSESSING GRANTS. AND
21	ACTUALLY OUR REMUNERATION TO REVIEWERS ALREADY
22	FAVORABLY COMPARES TO NIH AND OTHER FOUNDATIONS.
23	BUT THE MAJOR POINT WITH WHETHER OR NOT PEOPLE CAN
24	ATTEND OR NOT IS USUALLY ONE OF TIME. IT'S NOT
25	ABOUT MONEY. AND THAT IT'S USUALLY TIME OF THE
	169

1	REVIEWERS THAT'S THE RATE-LIMITING STEP. WE HAVE A
2	LOT OF REVIEWS, WE HAVE SOME THAT GO SEVERAL DAYS IN
3	DURATION, AND IT'S DIFFICULT FOR PEOPLE TO EXPEND A
4	LARGE AMOUNT OF TIME. PARTICULARLY IF THEY'RE STILL
5	ACTIVELY WORKING AND IN A LAB AND TRYING TO GET WORK
6	DONE, IT REALLY IS A TIME ISSUE.
7	AS AN AGENCY, WE ACTUALLY HAVE A
8	REQUIREMENT BUILT INTO THE PROPOSITION ABOUT HOW
9	MANY REVIEWERS NEED TO BE ON-SITE, AND IT'S A RATHER
10	LARGE GROUP, AND IT HAS TO BE OF A CERTAIN
11	COMPOSITION. SO WE HAVE PARAMETERS THAT WE NEED TO
12	WORK WITHIN. AND SO IT DOES MAKE IT CHALLENGING
13	BECAUSE OF THE LARGE NUMBERS OF PEOPLE THAT HAVE TO
14	COME AND THE FACT THAT THEY HAVE TO BE ON SITE.
15	WE DON'T HAVE A GREAT ANSWER. I WISH WE
16	COULD SCHEDULE THINGS TWO YEARS IN ADVANCE, BUT WE
17	ACTUALLY SCHEDULE THINGS ONCE WE HAVE SORT OF THE
18	TENTATIVE BOOKMARKS. BUT UNTIL WE SEE THE CONTENT
19	OF WHAT COMES IN AS AN APPLICATION, WE CAN'T REALLY
20	GET THE REVIEWER IN ADVANCE. SO WE HAVE A POOL OF
21	PEOPLE THAT WE CAN CALL ON. BUT MAYBE THERE ARE
22	WAYS THAT WE COULD BE MORE EFFICIENT IN TERMS OF HOW
23	WE DO IT.
24	BUT TO DATE I THINK DR. SAMBRANO HAS BEEN
25	PRETTY SUCCESSFUL IN RECRUITING OUTSTANDING TALENT
	170

1	TO THESE REVIEW SESSIONS. AND TO DATE THE MAJOR
2	RATE-LIMITING STEP HAS BEEN TIME AND NOT MONEY.
3	CHAIRMAN THOMAS: I PRESUME THAT THE SAB
4	WAS VERY POSITIVE ON THE POOL OF REVIEWERS THAT DR.
5	SAMBRANO HAS PULLED TOGETHER. THAT WAS CERTAINLY MY
6	UNDERSTANDING.
7	DR. FEIGAL: MY ONLY UNDERSTANDING, THERE
8	WASN'T AN EXTENSIVE DISCUSSION WITH CIRM STAFF ABOUT
9	OUR PROCESS OR THE COMPOSITION OF THE REVIEWERS.
10	THAT MIGHT BE SOMETHING THEY'D BE INTERESTED IN
11	HEARING MORE ABOUT.
12	CHAIRMAN THOMAS: JUST FOR THE RECORD,
13	GIL, WE THINK YOU DO AN OUTSTANDING JOB. IT'S VERY
14	DIFFICULT TO GET EVERYBODY PULLED TOGETHER AND TO
15	HAVE THE LEVEL OF SOPHISTICATION AND TALENT THAT
16	YOU'VE BEEN ABLE TO GET FOR US. AND THE BOARD
17	GREATLY APPRECIATES ALL YOUR WORK IN THAT REGARD.
18	DR. FEIGAL: I THINK ANECDOTALLY WE HAVE
19	PEOPLE VOLUNTEERING TO BE A MEMBER BECAUSE THEY'RE
20	SO INTERESTED IN THIS GRAND EXPERIMENT OF THIS
21	AGENCY. SO ACTUALLY I THINK PEOPLE HAVE BEEN PRETTY
22	POSITIVE ABOUT TRYING TO INTERACT WITH THE AGENCY
23	AND ADD VALUE IN WHATEVER WAY THEY CAN. AT LEAST
24	THAT'S THE FEEDBACK I'VE HEARD FROM SOME OF THE
25	REVIEWERS.

1	CHAIRMAN THOMAS: I ALWAYS HAVE SIDEBAR
2	DISCUSSIONS WITH REVIEWERS AT OUR GRANTS WORKING
3	GROUP, AND WITHOUT FAIL THEY BELIEVE THAT WHAT WE'VE
4	GOT GOING HERE IS SOMETHING THAT'S EXCEPTIONALLY
5	VALUABLE. THEY ARE ABSOLUTELY ALWAYS ENVIOUS THAT
6	WE HAVE THE PROGRAM THAT WE DO AND ARE VERY
7	ENTHUSIASTIC ABOUT PARTICIPATING IN THE PROCESS AND
8	DOING WHAT THEY CAN TO ADVANCE THE CAUSE. SO I
9	FULLY AGREE WITH YOUR COMMENTS, DR. FEIGAL.
10	DR. FEIGAL: THE NEXT QUESTION THAT WE
11	POSED TO THE SAB IS WHAT'S YOUR ADVICE ON HOW TO
12	BETTER ENGAGE THE PRIVATE SECTOR TO PARTNER WITH
13	CIRM SO THAT WE CAN ENABLE THE TRANSLATIONAL AND
14	CLINICAL DEVELOPMENT PROGRAMS TO MOVE FURTHER, AND
15	SO THAT'S FURTHER OPPORTUNITIES FOR ACHIEVING
16	CLINICAL PROOF OF CONCEPT AND, IF SUCCESSFUL,
17	TOWARDS FDA APPROVAL AND COMMERCIALIZATION.
18	AND THEN THERE WERE VERY SPECIFIC
19	QUESTIONS ABOUT WHETHER OR NOT CIRM FUNDING SHOULD
20	SUPPORT CALIFORNIA CELL MANUFACTURING CAPACITY,
21	PHASE III STUDIES, WHAT TYPES OF COST AND FACILITIES
22	WOULD BE NECESSARY? IS IT REASONABLE TO FUND THOSE
23	WITHOUT PUBLIC/PRIVATE PARTNERSHIPS?
24	I GUESS ONE CAVEAT I MIGHT HAVE IS I DON'T
25	KNOW IF YOU WILL SEE THEY DIDN'T REALLY ANSWER
	172
	1 L

_	
1	THAT QUESTION. AND SO I DON'T KNOW IF THEY DIDN'T
2	FEEL IT WAS REALLY WITHIN THEIR RADAR SCREEN OF
3	THINGS THEY WOULD BE KNOWLEDGEABLE ENOUGH TO ANSWER,
4	OR WHETHER OR NOT IT JUST DIDN'T COME UP IN THE
5	OTHER ISSUES THAT THEY WERE TALKING ABOUT. BUT
6	ANYWAY, WE ACTUALLY DON'T HAVE A SPECIFIC ADVICE
7	ABOUT MANUFACTURING.
8	BUT THEY DID PROVIDE SOME PERSPECTIVES AT
9	LEAST ON WHAT THEY THOUGHT OF THE VIEW THEY HAD OF
10	OUR INTERACTIONS BETWEEN CIRM AND THE COMMERCIAL
11	SECTOR. AND OVERALL THEY ACTUALLY HAD A POSITIVE
12	VIEW ON HOW WE INTERACT WITH THE COMMERCIAL SECTOR.
13	THEY DID NOTE THE ADVANTAGE OF LEVERAGING FUNDING
14	FROM THE COMMERCIAL SECTOR FOR EXTERNALLY VALIDATING
15	THE QUALITY OF THE SCIENCE AND THE LIKELIHOOD OF
16	SUCCESS FOR OUR PROJECTS. THEY ALSO RECOMMENDED FOR
17	THE TOP PRIORITIZED SET OF PROJECTS, HOWEVER, THAT
18	IT IS IMPORTANT TO ENSURE THAT THEY CAN BE FUNDED
19	WITHOUT REQUIRING MATCHED LEVERAGE FUNDING UNTIL
20	AFTER PHASE IIA WHEN SUCCESSFUL PROGRAMS SHOULD
21	READILY OBTAIN EXTERNAL SUPPORT.
22	CHAIRMAN THOMAS: CAN YOU JUST REMIND THE
23	BOARD WHAT THE REQUIREMENTS ARE AT THE MOMENT FOR
24	LEVERAGED FUNDING?
25	DR. FEIGAL: WE ACTUALLY HAVE NO
	173

1	REQUIREMENTS FOR LEVERAGED SUPPORT FROM INDUSTRY
2	EXCEPT FOR THE STRATEGIC PARTNERSHIP PROGRAM.
3	THERE'S NO REQUIREMENT IN ANY OF THE OTHER PROGRAMS.
4	WHAT WE HAVE REQUIRED FOR THOSE WHO ARE WORKING IN
5	SMALL MOLECULES AND BIOLOGICS, WHICH HAS A
6	WELL-SUPPORTED INDUSTRY BEHIND IT, THAT THERE BE AT
7	LEAST 25 PERCENT LEVERAGED FUNDING THAT CAN COME
8	FROM ANYWHERE. IT CAN COME FROM OTHER GRANTS. IT
9	CAN COME FROM FOUNDATIONS. IT CAN COME FROM
10	INSTITUTIONAL SUPPORT. IT WAS JUST AN ISSUE OF OUR
11	PURSE IS FINITE. THIS IS A WELL-DEVELOPED AREA THAT
12	INDUSTRY KNOWS WELL. ALTHOUGH IT'S POSSIBLE IT
13	COULD COME FROM INDUSTRY, THERE'S NO REQUIREMENT FOR
14	IT TO COME FROM INDUSTRY. IT'S ONLY THE STRATEGIC
15	PARTNERSHIP WHERE IT'S REQUIRED.
16	SO OUR PRELIMINARY RESPONSE IS THAT WE
17	AGREE WHERE APPROPRIATE TRANSLATIONAL AND
18	DEVELOPMENT STUDIES CAN BE DRIVEN INSIDE ACADEMIA.
19	HOWEVER, WE ALSO BELIEVE, AND IT'S NOT BECAUSE OF
20	JUST THE DOLLAR ISSUE, THAT THE PRECLINICAL AND THE
21	EARLY CLINICAL TRIALS NEED EXPERTISE THAT GENERALLY
22	RESIDES IN INDUSTRY AND THAT CONSULTANTS AND
23	PARTNERSHIPS SHOULD BE INTEGRATED INTO ACADEMIC
24	TEAMS, THAT INDUSTRY DOES NEED TO BE ENCOURAGED TO
25	PARTICIPATE IN CLINICAL TRIALS WITH TEAMS WORKING
	174
	⊥ / ¬

1	ACROSS THE PORTFOLIO AND PARTICULARLY FOR THOSE
2	PROJECTS THAT INCLUDE SMALL MOLECULES AND BIOLOGICS.
3	HOWEVER, WE DO AGREE IT'S IMPORTANT NOT TO ADVERSELY
4	PENALIZE TEAMS WHO HAVE VERY SOUND AND STRONG
5	COMPETITIVE PROJECTS WHERE INDUSTRY DOES NOT WANT TO
6	BUY IN.
7	SO IF THERE'S SOMETHING PARTICULARLY
8	COMPELLING AND STRONG, AND FOR WHATEVER REASON IT
9	CAN'T ATTRACT THAT KIND OF LEVERAGE, THEN DON'T
10	PENALIZE THAT TEAM IF WE THINK IT'S A REALLY STRONG
11	WAY TO MOVE FORWARD.
12	THE NEXT QUESTION WAS REALLY ABOUT I
13	KNOW IT LOOKS SORT OF VAGUE HERE. BUT BASICALLY THE
14	QUESTION WAS POSED TO THEM SHOULD WE ENGAGE OUR
15	COLLABORATING PARTNERS, AND I DON'T THINK IT'S IN
16	THE FORMAL SENSE OF OUR CFP'S. I JUST THINK IT WAS
17	WITH A VARIETY OF DIFFERENT PEOPLE WITH WHOM WE WORK
18	IN A MAJOR PROJECT AS A FLAGSHIP TO SET THE FIELD IN
19	MOTION AS WE WIND DOWN. SO THAT WAS THE WAY THE
20	QUESTION WAS POSED.
21	AND WHAT HAPPENED, MAYBE IT WAS DURING THE
22	CLOSED SESSION, THEY WERE PRESENTED WITH WHAT I'D
23	CALL A STRAWMAN PROPOSAL IN A PARTICULAR THERAPEUTIC
24	AREA. AND SO THEIR PERSPECTIVES FROM HEARING ABOUT
25	SOME MAJOR PROJECT IN A PARTICULAR THERAPEUTIC AREA

1	AS A STRAWMAN PROJECT, THEY THOUGHT THE UNCERTAINTY
2	OF THE SCIENCE IN ANY ONE THERAPEUTIC AREA WOULD
3	MAKE THIS A VERY HIGH RISK STRATEGY. AND THEY WERE
4	AGAINST CONSOLIDATING PROGRAMS IN THIS WAY.
5	THEY DID, HOWEVER, FEEL IF AN OPPORTUNITY
6	AROSE TO PARTICIPATE IN A MAJOR PROJECT IN A SINGLE
7	THERAPEUTIC AREA WHERE THERE WAS A PARTNERSHIP THAT
8	PROVIDED SIGNIFICANT FINANCIAL LEVERAGE TO CIRM, IT
9	MIGHT BE AN EFFECTIVE USE OF RESOURCES PROVIDED THAT
10	IT DIDN'T CONSTRAIN PROGRESSION OF OUR PRIORITIZED
11	PORTFOLIO.
12	AND OUR INITIAL RESPONSE TO THAT WAS THAT
13	WE ACTUALLY AGREED THAT A MAJOR FLAGSHIP PROJECT
14	THAT WOULD COMMIT A LARGE AMOUNT OF CIRM FUNDS WOULD
15	NOT BE APPROPRIATE AT THIS STAGE OF CIRM'S LIFE.
16	HOWEVER, IF THERE WAS A SIGNIFICANT NATIONAL OR
17	INTERNATIONAL PROJECT THAT EVOLVED IN TIME, IT MIGHT
18	BE APPROPRIATE FOR THE ICOC TO CONSIDER SOME
19	INVOLVEMENT TOGETHER WITH OTHER RELEVANT AGENCIES.
20	ACTUALLY THE LAST QUESTION TO THEM WAS
21	MORE ABOUT HOW WOULD YOU DEFINE SUCCESS? SO IF YOU
22	LOOK TO THE FUTURE, YOUR AN EXTERNAL BOARD, MOST OF
23	YOU DON'T LIVE IN CALIFORNIA, BUT YOU KNOW ABOUT WHY
24	WE WERE CREATED AND WHAT WE'RE TRYING TO DO. HOW
25	WOULD YOU BEST MAKE THE CASE THAT CIRM WAS A GREAT
	176

1	INNOVATION IN PUBLIC FUNDING OF CUTTING-EDGE
2	SCIENCE, AND HOW WOULD YOU MAKE THE CASE WHETHER IT
3	HAS DELIVERED AND COULD CONTINUE TO DELIVER IN THE
4	FUTURE VALUE TO THE CITIZENS OF CALIFORNIA AND TO
5	THE FIELD OF REGENERATIVE MEDICINE?
6	SO IT WASN'T ALLEGING THAT MET THAT GOAL.
7	IT WAS JUST SAYING WHAT DO YOU SEE AS THE MILESTONES
8	OF SUCCESS? WHAT DO YOU THINK ARE TANGIBLE BENEFITS
9	THAT YOU COULD CLEARLY STATE WOULD BE IMPORTANT?
10	AND THEY ACTUALLY CAME BACK TO THEIR
11	ORIGINAL THEME. THEY THOUGHT THE MOST TANGIBLE
12	THING TO DO WOULD BE TO ADVANCE A PROJECT TO THE
13	STAGE OF CLINICAL PROOF OF CONCEPT, AND THAT WOULD
14	BE A VERY IMPORTANT CASE TO MAKE TO THE PUBLIC, AND
15	THAT CARE MUST BE TAKEN TO ENSURE THAT THE MOST
16	PROMISING PROJECTS ARE SUPPORTED THROUGH TO THIS
17	STAGE BY CIRM FUNDING.
18	AND THEN THE REST OF IT IS A BIT OF AN
19	ACCOLADE TO CIRM, BUT THEY ACTUALLY FELT FROM
20	LOOKING AT WHAT WE'VE DONE, HEARING ABOUT WHAT THE
21	ISSUES ARE, THEY ACTUALLY THINK THE CASE THAT CIRM
22	HAS BEEN TRANSFORMATIVE IN THIS EXCITING, EMERGING
23	FIELD OF BIOMEDICAL SCIENCE WAS SELF-EVIDENT TO
24	THEM. BUT WHAT THEY DID REMARK IS THE LEVEL OF
25	ACTIVITY IN THIS FIELD IN CALIFORNIA, ALTHOUGH IT'S
	177

1	EXTRAORDINARILY HIGH, THERE ARE MANY EXCELLENT
2	PROGRAMS BEING SUPPORTED BY CIRM THAT WOULD HAVE
3	FAILED TO BE SUPPORTED GIVEN THE LIMITED AMOUNTS OF
4	FUNDING AVAILABLE FOR THIS FIELD WHEN CIRM WAS
5	ESTABLISHED AND THAT IT'S YIELDED A LARGE NUMBER OF
6	EXTREMELY WELL-TRAINED STUDENTS AND INVESTIGATORS
7	THAT ARE SUPPORTED DIRECTLY OR INDIRECTLY BY CIRM,
8	AND THAT THERE'S A CRITICAL MASS IN A NUMBER OF THE
9	MAJOR ACADEMIC CENTERS AROUND CALIFORNIA THAT HAS
10	ALLOWED IT TO COMPETE INTERNATIONALLY, AND THAT THE
11	COMMERCIAL ENVIRONMENT FOR REGENERATIVE MEDICINE IN
12	CALIFORNIA HAS THRIVED AS A RESULT OF CIRM
13	INTERVENTION. IN THEIR NEXT RECOMMENDATION THEY
14	NOTE THAT IT SEEMS TO BE SO UNDER-RECOGNIZED IN
15	TERMS OF THE TYPES OF THINGS THAT CIRM HAS ALREADY
16	ACCOMPLISHED.
17	BUT GOING BACK TO WHAT THEY THOUGHT WAS
18	THE MAIN TANGIBLE PRODUCT THAT WOULD MEAN SOMETHING
19	TO THE CITIZENS OF CALIFORNIA AND TO FUTURE RESEARCH
20	SUPPORTERS, THEY STAYED SPECIFIC ON THAT CLINICAL
21	PROOF OF CONCEPT AS BEING A VERY IMPORTANT GOAL FOR
22	US TO ACHIEVE.
23	OTHER RECOMMENDATIONS THAT TIE TO THIS IS
24	THAT THE SAB NOTED THAT CIRM, DESPITE ITS
25	CONSIDERABLE ACHIEVEMENTS, DOES NOT APPEAR TO HAVE
	178

1	RECEIVED THE ATTENTION NOR THE ATTRIBUTION THAT MANY
2	EQUIVALENT FUNDING BODIES WOULD HAVE HAD FOR THEIR
3	CONTRIBUTION TO SUCCESSFUL SCIENCE, AND THAT THEY
4	STRONGLY SUGGEST THAT CIRM RAMP UP ITS OUTREACH
5	ACTIVITIES BOTH TO IMPROVE THE CALIFORNIA PUBLIC'S
6	AWARENESS OF WHAT THE INSTITUTE IS DOING AND ITS
7	UNIQUENESS IN THE WORLD, ITS SUCCESSES SO FAR, AND
8	THE POTENTIAL OF STEM CELL RESEARCH TO ADVANCE
9	TREATMENT OF DISEASES AND INJURIES.
10	THEY FELT THAT THE CIRM BRAND
11	INTERNATIONALLY AND EVEN NATIONALLY IS LIMITED AND
12	THAT IT NEEDED TO BE CORRECTED. THEY DIDN'T SUGGEST
13	THE WAYS TO DO IT. THEY WERE JUST SAYING THIS SEEMS
14	TO BE A REAL ISSUE.
15	AND OUR PRELIMINARY MANAGEMENT RESPONSE TO
16	THIS, WITHOUT BEING SPECIFIC, IS THAT WE HAVE
17	RECOGNIZED THAT WE NEED TO CONTINUE TO ELEVATE
18	RECOGNITION IN LEADING GLOBAL DEVELOPMENTS IN STEM
19	CELL RESEARCH AND MEDICAL APPLICATIONS. AND WE DO
20	NEED TO CONTINUE TO WORK ON WAYS TO MORE EFFECTIVELY
21	ASSURE THAT ADVANCES AND DEVELOPMENTS THAT ARISE
22	FROM CIRM-SUPPORTED ACTIVITIES ARE EFFECTIVELY
23	TRANSMITTED TO THE SCIENTIFIC COMMUNITY AND THE
24	PUBLIC.
25	AS YOU KNOW, THAT WAS A MAJOR THEME OF A
	179

1	PREVIOUS ASSESSMENT. WE PUT IN PLACE A
2	COMMUNICATION HEAD TO REALLY HELP WITH THE
3	ENHANCE THE PUBLIC COMMUNICATION PART. AND SO AT
4	LEAST THAT'S AN INITIAL THOUGHT OF WORKING WITH OUR
5	CIRM COMMUNICATIONS PARTICULARLY RELATING TO
6	COMMUNICATION TO THE PUBLIC.
7	CHAIRMAN THOMAS: ELLEN, UNDERSTANDING
8	THAT THESE PROJECTS ARE ALL IN VARYING DEGREES OF
9	GOING FORWARD, DID THEY GIVE ANY OPINION ON THE
10	VALUE OF SOME OF THE MAJOR INITIATIVES WE'RE
11	UNDERTAKING; FOR EXAMPLE, THE IPS CELL BANK, THE
12	GENOMICS INITIATIVE, THE ALPHA CLINICS, ETC.?
13	DR. FEIGAL: THERE ACTUALLY IS NOTHING IN
14	THE REPORT. THEY WERE GIVEN UPDATES ON THESE MAJOR
15	INITIATIVES, THE IPS, THE GENOMICS, THE ALPHA CELL
16	CLINIC. THEY ACTUALLY DIDN'T PROVIDE ANY FEEDBACK
17	ON THOSE, CERTAINLY NOT IN THEIR REPORT. IT COULD
18	BE THEY THINK, SINCE THESE ARE ALREADY GOING DOWN
19	THE TRACK, THERE'S NOT AS MUCH AN ABILITY TO IMPACT
20	ON THEM. BUT AT ANY RATE, THERE'S NOTHING
21	SUBSTANTIVE THAT I CAN CALL OUT THAT WOULD SHED
22	LIGHT ON THOSE.
23	DR. DULIEGE: SO, ELLEN, THANK YOU VERY
24	MUCH FOR THIS DETAILED REPORT, REALIZING THAT YOU
25	HAVE RECEIVED IT FAIRLY RECENTLY. AND THAT WAS A
	180

1	PERFECT ANSWER TO MY EARLIER QUESTION. BUT MY POINT
2	IS THAT THESE COMMENTS IN GENERAL APPEAR TO BE VERY
3	MUCH IN CONGRUENCE WITH THE POSITION OF CIRM. IF
4	ANYTHING, THE RESPONSE WAS WE AGREE TO EACH OTHER.
5	WAS THERE ANYTHING IN THEIR RECOMMENDATION
6	THAT WAS REALLY NOVEL, IF NOT PROVOCATIVE, THAT
7	WOULD INSPIRE CIRM TO MOVE IN A DIRECTION THAT
8	HADN'T BEEN THOUGHT ABOUT BEFORE?
9	DR. FEIGAL: NOT THAT I HEARD AND NOT THAT
10	I READ IN THE REPORT. THERE WAS ACTUALLY A QUESTION
11	THAT WE TOOK OUT BECAUSE THERE WASN'T A RESPONSE.
12	WE ACTUALLY ASKED THEM ARE WE MISSING SOMETHING. IS
13	THERE AN AREA THAT WE SHOULD BE INVOLVED IN? IT
14	COULD BE THAT THIS IS GOING TO BE A CONTINUING
15	DIALOGUE WITH THE SAB, AND THERE'S ONLY SO MANY
16	HOURS IN THE DAY, AND MAYBE THEY DIDN'T REALLY HAVE
17	ENOUGH TIME TO REALLY DWELL ON THAT PARTICULAR
18	THING. IT COULD BE THAT THEY NEED MORE INFORMATION
19	TO REALLY PROVIDE A PERSPECTIVE THERE.
20	I THINK FROM WHAT WE HEARD, AND I'M JUST
21	SAYING THIS AS A PERSONAL OPINION RIGHT NOW, I'M NOT
22	SPEAKING ON BEHALF OF THE WHOLE AGENCY, IS WHAT I
23	HEARD SEEMED TO BE CONSISTENT WITH OUR STRATEGIC
24	PLAN. I DID NOT HEAR ANYTHING THAT WAS YOU'RE GOING
25	IN THE WRONG DIRECTION. YOU REALLY NEED TO STEER
	101
	181

1	OVER HERE. IT SEEMED TO BE MORE ABOUT WE ALL
2	RECOGNIZE WE NEED TO FOCUS, AND THEY WERE I GUESS
3	THE MOST NOVEL THING WAS THE VERY FIRST
4	RECOMMENDATION IS I GUESS I WOULD SEE IT NOT AS
5	SHOVING, BUT AS REMOVING IMPEDIMENTS TO MOVING
6	QUICKLY ON PARTICULARLY PROMISING PROJECTS.
7	CHAIRMAN THOMAS: THE CHALLENGE, OF
8	COURSE, IS GOING TO BE THEY'RE RECOMMENDING
9	OBVIOUSLY ADDITIONAL FUNDING FOR US TO DETERMINE,
10	AND BASICALLY THE ONLY THING I HEAR THEY SUGGESTED
11	TO DISCONTINUE IS SHARED LABS, WHICH IS \$7 MILLION A
12	YEAR, WHICH IS NOT ONE OF OUR BIGGER TICKET
13	PROGRAMS.
14	DR. FEIGAL: I DIDN'T ACTUALLY HEAR THEM
15	SAY YOU NEED ADDITIONAL DOLLARS BECAUSE THEY DON'T
16	KNOW OUR BUDGET AND WHAT THE COST OF FULLY FUNDING
17	68 PROJECTS COULD BE. IT COULD BE REPRIORITIZING.
18	CHAIRMAN THOMAS: MY ONLY POINT WAS THAT
19	IF WE ARE GOING TO PUT MORE MONEY INTO THOSE
20	PROJECTS AND THEY'RE ONLY RECOMMENDING DISCONTINUING
21	A RELATIVELY SMALL TICKET IN OUR WORLD PROGRAM, WE
22	ARE GOING TO HAVE TO FIGURE OUT WHERE THOSE DOLLARS
23	ARE GOING TO COME FROM, AND SOME OTHER PROGRAMS THAT
24	WE HAVE THAT ARE EXISTING WILL BY DEFINITION HAVE TO
25	BE DOWNSIZED SOMEWHAT. SO THAT WILL BE A CHALLENGE.
	182
	104

1	DR. FEIGAL: I THINK THE BIG THING IS, I
2	GUESS THE OTHER WAY TO THINK ABOUT IT IS THAT WE DO
3	HAVE CERTAIN AMOUNTS OF MONEY THAT WE PLANNED IN THE
4	BINS. WE ALSO HAVE A BUCKET THAT WE CALL
5	UNALLOCATED. SO IT'S POSSIBLE THAT WE COULD LOOK AT
6	THOSE DIFFERENT BUCKETS TO SEE WHAT WE COULD
7	ACCOMMODATE.
8	YOU'RE ABSOLUTELY RIGHT THOUGH. WE CAN'T
9	DO EVERYTHING SORT OF BUSINESS AS USUAL.
10	MR. SHEEHY: BUT IT DOES CALL INTO
11	QUESTION WHAT OUR FUTURE RFA SCHEDULE LOOKS LIKE. I
12	MEAN ONE WOULD ASK MIGHT THIS BE OUR LAST DISEASE
13	TEAM ROUND AT LEAST FOR PROJECTS THAT WE HAVEN'T
14	KIND OF GIVEN BIRTH TO AND BROUGHT ALONG. FOR A NEW
15	DISEASE TEAM THAT HAS NO PRIOR RELATIONSHIP WITH
16	CIRM, WOULD THAT NECESSARILY BE A GREAT INVESTMENT
17	FOR US?
18	AND JUST ONE OTHER POINT. I THINK ON THIS
19	LAST ISSUE THAT WAS JUST BROUGHT UP, I WANT TO JUST
20	SAY TO JON THOMAS THAT I THINK A REAL MAJOR
21	ACHIEVEMENT OF HIS LEADERSHIP HAS BEEN TO ADDRESS
22	THIS ISSUE. AND I THINK THE START THAT HE'S TAKING,
23	THAT'S NOT TO SAY THAT GREAT WORK WAS NOT BEING DONE
24	BEFORE, BUT I THINK IT'S BEEN TRANSFORMATIVE. AND
25	THEY'RE A LITTLE BIT BEHIND THE CURVE ON THIS ONE.

1	IT WOULD BE GREAT IF WE DIDN'T SPEND VERY MUCH TIME
2	ON THIS AT THE DECEMBER MEETING.
3	CHAIRMAN THOMAS: THANK YOU, JEFF. OTHER
4	COMMENTS BY MEMBERS OF THE BOARD? THIS REQUIRES NO
5	ACTION, CORRECT? IT'S LISTED AS AN ACTION ITEM.
6	MS. BONNEVILLE: JUST IN CASE.
7	CHAIRMAN THOMAS: JUST IN CASE. YOU NEVER
8	KNOW. HEARING NO ACTION IN PARTICULAR, WOULD THE
9	PUBLIC LIKE TO MAKE ANY COMMENT ON WHAT THEY HAVE
10	BEEN HEARING?
11	MR. REED: I THINK THERE'S A LOT OF GOOD
12	STUFF THERE. I LIKE THE IDEA OF TAKING FIVE OR SIX
13	OR THREE OR FOUR, EIGHT OR WHATEVER, SMALL NUMBER,
14	AND PUBLICIZING THE HELL OUT OF IT.
15	ONE THING I THINK WE HAVE HAD
16	TREMENDOUS THERE'S NEVER BEEN ENOUGH PEOPLE,
17	ENOUGH STAFF, TO DO THE PUBLICITY WORK THAT'S REALLY
18	REQUIRED FOR THIS INCREDIBLE AGENCY. THERE'S
19	NOTHING ELSE LIKE IT. AND THEY JUST DON'T HAVE
20	ENOUGH PEOPLE. DON GIBBONS HAS ALWAYS DONE TERRIFIC
21	WORK, KEVIN, AMY ADAMS, BUT THERE'S ONLY A VERY TINY
22	NUMBER OF THEM. IF THERE'S ANY POSSIBLE WAY THAT WE
23	CAN GET ANOTHER STAFF MEMBER, I THINK THAT COULD BE
24	TRANSFORMATIVE. WE'VE GOT TO GET THE PUBLIC TO KNOW
25	WHAT'S HAPPENING. THERE ARE MIRACLES HAPPENING

1	HERE, BUT THEY'RE HAPPENING IN LOW-KEY AND JUST
2	QUIETLY. AND WE NEED TO HAVE SOME NOISE. SO I
3	WOULD HOPE THAT WE'D CONSIDER HIRING ONE MORE PERSON
4	FOR NOTHING BUT PUBLIC RELATIONS JUST TO GET THE
5	MESSAGE OUT. I THINK THAT WOULD BE HUGE. THANK
6	YOU.
7	CHAIRMAN THOMAS: THANK YOU. OF COURSE,
8	WE HAVE A GREAT VEHICLE FOR PUBLICIZING ALL THIS
9	GOOD NEWS, MR. JENSEN. ALWAYS LIKE TO INVOKE YOU
10	WHENEVER APPROPRIATE, SIR.
11	ANY OTHER COMMENTS BY MEMBERS? OH, YES.
12	PLEASE.
13	DR. BRASWELL: HI. GOOD AFTERNOON. MY
14	NAME IS JENNIFER BRASWELL, AND I'M THE EXECUTIVE
15	DIRECTOR OF THE UC SAN DIEGO STEM CELL PROGRAM. I'D
16	LIKE TO REPORT ON THE SUCCESSES OF THE CIRM STEM
17	CELL RESEARCH AND TRAINING PROGRAMS AND SAY THANK
18	YOU TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE
19	MEDICINE FOR THEIR SUPPORT OF THESE PROGRAMS. AND I
20	STRONGLY URGE YOUR CONTINUED SUPPORT.
21	I'M SORRY THAT I HAVE TO READ MY COMMENTS,
22	BUT THE ROOM IS LARGE AND FILLED WITH PEOPLE WHOSE
23	OPINION I REALLY CARE ABOUT. SO IN ORDER TO STAY ON
24	TRACK, I'M GOING TO READ MY COMMENTS.
25	TO DATE THE UNIVERSITY OF CALIFORNIA SAN
	185

1	DIEGO CIRM STEM CELL RESEARCH AND TRAINING GRANT HAS
2	PROVIDED FELLOWSHIPS TO 68 UCSD FELLOWS IN 42
3	DIFFERENT LABS, IN 14 DIFFERENT DEPARTMENTS,
4	INCLUDING ENGINEERING, MEDICINE, AND BIOLOGY.
5	GRADUATE STUDENTS, POSTDOCTORAL SCHOLARS, AND
6	PHYSICIANS ALL HAVE RECEIVED RESEARCH SUPPORT,
7	ETHICS TRAINING, AND EDUCATION IN STEM CELL SCIENCE
8	AND REGENERATIVE MEDICINE, CREATING AT UCSD AND
9	THROUGHOUT THE WORLD AN INNOVATIVE, RIGOROUSLY
10	TRAINED COMMUNITY OF SCHOLARS, DOCTORS, AND
11	INNOVATORS.
12	FROM PEDIATRICIANS TO NEUROSCIENTISTS,
13	BIOENGINEERS TO BIOINFORMATICS SPECIALISTS, THE
14	CALIFORNIANS TRAINED IN THE CIRM PROGRAM HAVE MADE
15	SIGNIFICANT CONTRIBUTIONS TO OUR KNOWLEDGE AND TO
16	OUR HEALTH.
17	ONE STUDENT, FOR EXAMPLE, WAS JESSICA
18	DEQUACH, WHOSE WORK AIMED TO DEVELOP MATERIALS TO
19	TREAT CRITICAL LIMB ISCHEMIA, A SEVERE BLOCKAGE IN
20	THE ARTERIES OF THE LOWER EXTREMITIES WHICH MARKEDLY
21	REDUCES BLOOD FLOW. SHE NOW WORKS AT A PRIVATE
22	COMPANY IN CALIFORNIA.
23	ANOTHER GRADUATE STUDENT, NISHA PATEL, DID
24	WORK THAT HELPED ATTRACT FUNDING FOR THE NIH BETA
25	CELL BIOLOGY CONSORTIUM, AN INTERDISCIPLINARY
	186
	100

1	FEDERAL COLLABORATION TO CORRECT THE LOSS OF BETA
2	CELL MASS IN DIABETES.
3	WITH THE INSIGHTS THESE TWO TRAINEES
4	GAINED, THEIR FACULTY MEMBERS AT UC SAN DIEGO WERE
5	ABLE TO ATTRACT NIH FUNDING TO CALIFORNIA OF OVER \$6
6	MILLION. EIGHTEEN OF OUR TRAINEES ARE PRACTICING
7	PHYSICIANS. THEY BRING ADVANCED KNOWLEDGE OF STEM
8	CELL SCIENCE AND ETHICS TO THEIR CLINICAL PRACTICES.
9	FOR EXAMPLE, JIGAR PATEL, DO, WHO IS
10	PRACTICING AS A HEART FAILURE PHYSICIAN AT SCRIPPS
11	GREEN; SHAUNA YUAN, M.D., A RESEARCH FACULTY MEMBER
12	AND A NEUROLOGIST AT UC SAN DIEGO; VERONIQUE
13	TACHE-ZONA, M.D., A REPRODUCTIVE MEDICINE DOCTOR AT
14	UC DAVIS; AND LOUISE LAURENT, M.D., PH.D., WHO
15	PRACTICES REPRODUCTIVE MEDICINE AT UC SAN DIEGO, IS
16	ON OUR RESEARCH FACULTY IN THE SANFORD CONSORTIUM
17	FOR REPRODUCTIVE MEDICINE AND HAS DEVELOPED
18	DIAGNOSTIC TECHNIQUES NOW IN CLINICAL TRIAL TO ALLOW
19	EARLY DETECTION OF PLACENTAL PROBLEMS IN PREGNANCY.
20	SOME OF OUR EARLY CAREER RESEARCHERS HAVE
21	ATTRACTED PRIVATE FUNDING TO SUPPORT THEIR WORK ON
22	DIFFICULT AND MEANINGFUL PROBLEMS, SUCH AS JESSICA
23	YOUNG, PH.D., WHO WORKS TO DISSECT THE ROLE OF
24	INDIVIDUAL GENETIC BACKGROUND IN SPORADIC
25	ALZHEIMER'S DISEASE. OR BEATRIZ FREITAS, PH.D.,
	187

1	WHOSE WORK WILL CONTINUE WITH PRIVATE FUNDING TO
2	UNDERSTAND THE ROLE OF CERTAIN NEURAL CELLS IN
3	RETT'S SYNDROME AND AUTISTIC SPECTRUM DISORDER.
4	YOU HAVE HEARD ME MENTION JUST A FEW OF
5	THE TRAINEES ATTRACTED TO STEM CELL RESEARCH AND
6	BIOMEDICINE, THE FIELD THAT WILL TRANSFORM THE WORLD
7	AND HUMAN HEALTH. THE UC SAN DIEGO-CIRM TRAINING
8	PROGRAM HAS ATTRACTED THE FINEST, MOST DEDICATED,
9	AND INNOVATIVE YOUNG SCHOLARS AND PHYSICIANS. MY
10	STORIES ONLY TOUCH ON THE IMPRESSIVE ACHIEVEMENTS OF
11	THE CIRM STEM CELL RESEARCH AND TRAINING PROGRAM
12	FELLOWS.
13	THANK YOU FOR YOUR TIME AND ATTENTION, AND
14	I URGE YOUR CONTINUED SUPPORT OF THE TRAINING
15	PROGRAM. THANK YOU.
16	CHAIRMAN THOMAS: THANK YOU VERY MUCH. I
17	THINK WERE OTHERS AT DIFFERENT INSTITUTIONS TO
18	REPORT IN ON THE SAME SUBJECT, YOU'D HEAR EXACTLY
19	SIMILAR SORT OF HIGH PRAISE FOR THAT PROGRAM. SO WE
20	APPRECIATE THE FEEDBACK AND UNDERSTAND AND AGREE
21	WITH THE VALUE IT HAS BROUGHT TO THE MISSION.
22	ANY OTHER COMMENTS?
23	DR. FEIGAL: I JUST WANT TO MAKE ONE, AND
24	I SHOULD HAVE PREFACED THE COMMENTS WITH WE ACTUALLY
25	WANT TO THANK SIR JOHN BELL AND THE ENTIRE SAB FOR
	188

1	TAKING THE TIME, THE EFFORT, AND TAKING TIME OUT
2	FROM EXTREMELY BUSY ACTIVITIES THAT THEY DO. WE
3	GREATLY APPRECIATED THE DISCUSSIONS AND THE
4	THOUGHTFULNESS WITH WHICH THEY CAME UP WITH SOME
5	RECOMMENDATIONS. SO I JUST WANTED TO PUBLICLY MAKE
6	SURE THAT THAT WAS IN THE RECORD AS WELL.
7	CHAIRMAN THOMAS: THANK YOU. AND THANK
8	YOU VERY MUCH, DR. FEIGAL, FOR THE PRESENTATION, FOR
9	THE QUICK TURNAROUND ON PRELIMINARY RESPONSE FROM
10	MANAGEMENT. WE APPRECIATE THAT.
11	OKAY. THAT CONCLUDES THE OPEN SESSION FOR
12	THE DAY. WE'RE NOW GOING TO ADJOURN INTO CLOSED
13	SESSION, WHICH WILL BE WHERE, MARIA?
14	MS. BONNEVILLE: RIGHT ACROSS THE WAY.
15	CHAIRMAN THOMAS: RIGHT ACROSS THE
16	HALLWAY. MR. HARRISON, COULD YOU GIVE US THE
17	APPROPRIATE LANGUAGE TO SERENADE US INTO CLOSED
18	SESSION?
19	MR. HARRISON: YES. THE BOARD WILL BE
20	CONVENING IN CLOSED SESSION TO DISCUSS PERSONNEL
21	PURSUANT TO GOVERNMENT CODE SECTION 11126 AND HEALTH
22	AND SAFETY CODE SECTION 125290.30(F)(3)(D).
23	CHAIRMAN THOMAS: THANK YOU. THERE WILL
24	BE A QUIZ ON THAT NUMBER LATER IN THE MEETING. SO
25	WE WILL ADJOURN FOR CLOSED SESSION ACROSS THE HALL.
	189

160 S. OLD SPRINGS ROAD, SUITE 270, ANAHEIM, CALIFORNIA 92808

```
1
      THANK YOU.
 2
                      (AT 2:03 P.M. THE BOARD CONVENED IN
      CLOSED SESSION, NOT REPORTED NOR HEREIN TRANSCRIBED,
 3
 4
      AFTER WHICH THE MEETING WAS CONCLUDED.)
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
                                190
```

REPORTER'S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE PROCEEDINGS BEFORE THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD AT THE LOCATION INDICATED BELOW

HILTON SFO BAYFRONT HOTEL 600 AIRPORT BOULEVARD BURLINGAME, CALIFORNIA ON OCTOBER 9, 2013

WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

BETH C. DRAIN, CSR 7152 BARRISTERS' REPORTING SERVICE 160 S. OLD SPRINGS ROAD SUITE 270 ANAHEIM, CALIFORNIA (714) 444-4100