#### BEFORE THE

# INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE ORGANIZED PURSUANT TO THE CALIFORNIA STEM CELL RESEARCH AND CURES ACT

#### REGULAR MEETING

LOCATION: ROBERTSON AUDITORIUM

1675 OWENS STREET

SAN FRANCISCO, CALIFORNIA

DATE:

AUGUST 19 AND 20, 2009 4:30 P.M. AND 9:30 A.M.

BETH C. DRAIN, CSR REPORTER:

CSR. NO. 7152

BRS FILE NO.: 82476

| DARKISIERS REPORTING SERVICE  | 4                    |
|---|----------------------|
| INDEX   |                      |
| ITEM NO. AND DESCRIPTION  | PAGE NO.             |
| 1. CALL TO ORDER  | 4, 150               |
| 2. PLEDGE OF ALLEGIANCE   | 5, 151               |
| 3. ROLL CALL.   | 5, 151               |
| CONSENT ITEMS   |                      |
| 4. APPROVAL OF MINUTES FROM DECEMBER 9-10, 2008, JANUARY 29-30, APRIL 29-30 AND JUNE 17-18, 2009 ICOC MEETINGS.   |                      |
| REPORTS   |                      |
| 5. CHAIRMAN'S REPORT.   | 6                    |
| 6. PRESIDENT'S REPORT.  | 8                    |
| ACTION ITEMS  |                      |
| 7. CONSIDERATION OF RECOMMENDATIONS FROM THE LEGISLATIVE SUBCOMMITTEE REGARDING:  |                      |
| A. CIRM'S RESPONSE TO THE LITTLE HOOVER COMMISSION REPORT ON CIRM   | 83                   |
| I. LITTLE HOOVER COMMISSION REPORT OF THE PROOF OF THE | JRCELL TO<br>ER DEAN |
| B. ENDORSEMENT OF A PUBLIC HEALTHCARE OPTIC<br>AS PART OF NATIONAL HEALTHCARE LEGISLATION<br>CURRENTLY UNDER CONSIDERATION BY THE US CON  |                      |
| 8. CONSIDERATION OF APPROVAL OF NEW MEMBERS THE GRANTS WORKING GROUP AND PROCESS AND DE   |                      |

148

AUTHORITY FOR APPROVAL OF WORKING GROUP CHAIRS.

| 9. CONSIDERATION OF ADJUSTMENT TO HONORARIA FOR NON-ICOC MEMBERS OF GRANTS WORKING GROUP.                                | 165 |
|--|-----|
| 10. CONSIDERATION OF CONCEPT PROPOSAL FOR CIRM RESEARCH LEADERSHIP AWARDS.   | 209 |
| 11. CONSIDERATION OF CONCEPT PROPOSAL FOR CIRM STEM CELL TRANSPLANTATION IMMUNOLOGY AWARDS.                              | 170 |
| 12. CONSIDERATION OF DESIGNATION OF ART TORRES AS CHAIR OF LEGISLATIVE SUBCOMMITTEE.                                     | 208 |
| 13. CONSIDERATION OF RECOMMENDATIONS FROM GRANTS WORKING GROUP ON APPLICATIONS FOR BASIC BIOLOGY I AWARDS.               | 267 |
| CLOSED SESSION   |     |
| ACTION ITEMS   |     |
| 16. CONSIDERATION OF INTERIM REGULATION REGARDING CIRM INTELLECTUAL PROPERTY POLICY PROVISIONS APPLICABLE TO CIRM LOANS. | 308 |
| 17. CONSIDERATION OF CONSOLIDATION OF FOR-PROFIT AND NON-PROFIT INTELLECTUAL PROPERTY REGULATIONS.                       | 312 |
| 18. CONSIDERATION OF UPDATE TO SCIENTIFIC STRATEGIC PLAN.  | 341 |
| 19. CONSIDERATION OF UPDATE ON LOAN PROGRAM INCLUDING BUT NOT LIMITED TO AGREEMENTS WITH DELEGATED UNDERWRITERS.         | 138 |
| DISCUSSION ITEMS   |     |
| 20. UPDATE REGARDING MAJOR FACILITIES PROJECTS.  | 130 |
| 21. UPDATE REGARDING FEDERAL BIOSIMILARS LEGISLATION.  | 125 |
| 22. PUBLIC COMMENT   | 357 |
|  |     |

| 1  | SAN FRANCISCO, CALIFORNIA; THURSDAY, AUGUST 20, 2009 |
|----|--|
| 2  | 9:50 A.M.  |
| 3  |  |
| 4  | CHAIRMAN KLEIN: ALL RIGHT. WE'RE GOING               |
| 5  | TO START. WE HAVE A CHALLENGING AGENDA TODAY. AND    |
| 6  | MORNING.   |
| 7  | (PAUSE IN PROCEEDINGS.)                              |
| 8  | CHAIRMAN KLEIN: WE ARE OFFICIALLY                    |
| 9  | CONVENED. IF THE STAFF, NICK, IF YOU COULD PLEASE    |
| 10 | RESCUE BOARD MEMBERS FROM THE HALL. PAT BECKER,      |
| 11 | LYNN, THANK YOU VERY MUCH FOR THE HELP.              |
| 12 | GOOD MORNING. WHILE A COUPLE MORE MEMBERS            |
| 13 | ARE COMING IN, I'D LIKE TO HAVE US ALL WELCOME       |
| 14 | DR. WILLIAM BRODY, FORMER PRESIDENT OF JOHNS HOPKINS |
| 15 | UNIVERSITY AND NOW THE PRESIDENT OF THE SALK         |
| 16 | INSTITUTE, TO OUR BOARD.                             |
| 17 | (APPLAUSE.)  |
| 18 | CHAIRMAN KLEIN: FOR THE BOARD MEMBERS WHO            |
| 19 | WERE NOT PRESENT YESTERDAY, WE HAVE FINISHED ALL OF  |
| 20 | THE INFORMATIONAL ITEMS ON THE AGENDA INCLUDING      |
| 21 | ITEMS 19, 20, AND 21. WE HAVE FINISHED THE           |
| 22 | CHAIRMAN'S REPORT, PRESIDENT'S REPORT, AND ITEM 7 A. |
| 23 | WE ARE AT 7 B, AND I WOULD ASK ART TORRES, THE CHAIR |
| 24 | OF THE LEGISLATIVE COMMITTEE, AS TO HIS DESIRE ON    |
| 25 | 7 B. I'D ALSO LIKE TO UNDERSTAND, IN COMMENCING      |
|    | 150  |
|    | T 2 O  |

| 1  | BEFORE WE DO THE ROLL CALL AND BEFORE WE DO THE  |
|----|--|
| 2  | PLEDGE OF ALLEGIANCE, WHERE ARE WE ON QUORUM? WE |
| 3  | HAVE QUORUM. THANK YOU.                          |
| 4  | SO WITH THAT, GIVEN THAT WE HAVE QUORUM,         |
| 5  | I'D LIKE TO PROCEED, THEN, WITH THE PLEDGE AND   |
| 6  | FOLLOWED BY THE ROLL CALL. THANK YOU.            |
| 7  | (THE PLEDGE OF ALLEGIANCE.)                      |
| 8  | MS. KING: DONALD DAFOE FOR RICARDO AZZIZ.        |
| 9  | DR. DAFOE: HERE.                                 |
| 10 | MS. KING: ROBERT PRICE FOR ROBERT                |
| 11 | BIRGENEAU. FLOYD BLOOM. DAVID BRENNER.           |
| 12 | DR. BRENNER: HERE.                               |
| 13 | MS. KING: WILLIAM BRODY.                         |
| 14 | DR. BRODY: HERE.                                 |
| 15 | MS. KING: JACOB LEVIN FOR SUSAN BRYANT.          |
| 16 | DR. LEVIN: HERE.                                 |
| 17 | MS. KING: MARCY FEIT.                            |
| 18 | MS. FEIT: HERE.                                  |
| 19 | MS. KING: MICHAEL FRIEDMAN. LEEZA                |
| 20 | GIBBONS.   |
| 21 | MS. GIBBONS: HERE.                               |
| 22 | MS. KING: MICHAEL GOLDBERG. SAM HAWGOOD.         |
| 23 | DR. HAWGOOD: HERE.                               |
| 24 | MS. KING: BOB KLEIN.                             |
| 25 | CHAIRMAN KLEIN: HERE.                            |
|    | 151  |

| ı  |   |
|----|---|
| 1  | MS. KING: SHERRY LANSING. GERALD LEVEY. |
| 2  | TED LOVE.                               |
| 3  | DR. LOVE: HERE.                         |
| 4  | MS. KING: ED PENHOET.                   |
| 5  | DR. PENHOET: HERE.                      |
| 6  | MS. KING: PHIL PIZZO.                   |
| 7  | DR. PIZZO: HERE.                        |
| 8  | MS. KING: CLAIRE POMEROY.               |
| 9  | DR. POMEROY: HERE.                      |
| 10 | MS. KING: FRANCISCO PRIETO.             |
| 11 | DR. PRIETO: HERE.                       |
| 12 | MS. KING: ELIZABETH FINI FOR CARMEN     |
| 13 | PULIAFITO.                              |
| 14 | DR. FINI: HERE.                         |
| 15 | MS. KING: ROBERT QUINT. JEANNIE FONTANA |
| 16 | FOR JOHN REED.                          |
| 17 | DR. FONTANA: HERE.                      |
| 18 | MS. KING: DUANE ROTH.                   |
| 19 | MR. ROTH: HERE.                         |
| 20 | MS. KING: JOAN SAMUELSON. DAVID         |
| 21 | SERRANO-SEWELL.                         |
| 22 | MR. SERRANO-SEWELL: HERE.               |
| 23 | MS. KING: JEFF SHEEHY.                  |
| 24 | MR. SHEEHY: HERE.                       |
| 25 | MS. KING: JONATHAN SHESTACK. OSWALD     |
|    | 150                                     |
|    | 152                                     |

| 1  | STEWARD. AND ART TORRES.                            |
|----|---|
| 2  | MR. TORRES: HERE.                                   |
| 3  | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                |
| 4  | WE'LL MOVE TO ITEM 7 B. ART TORRES, AS CHAIR OF THE |
| 5  | LEGISLATIVE COMMITTEE.                              |
| 6  | MR. TORRES: INTERIM CHAIR STILL.                    |
| 7  | CHAIRMAN KLEIN: INTERIM CHAIR. ACTING.              |
| 8  | MR. TORRES: THANK YOU, MR. CHAIRMAN. I              |
| 9  | THINK WE CAN MOVE PRETTY QUICKLY ON THIS ISSUE. I   |
| 10 | THINK NO ONE HAS NOT UNDERSTOOD THE ISSUE OF THE    |
| 11 | PUBLIC OPTION AND THE PRESENT HEALTHCARE REFORM     |
| 12 | DEBATE. AND I WANTED TO DEFER TO A MEMBER OF OUR    |
| 13 | LEGISLATIVE COMMITTEE, MR. SHEEHY, TO MAKE THE      |
| 14 | PRESENTATION AND THEN GO TO A VOTE.                 |
| 15 | MR. SHEEHY: AND I HOPE WE CAN DO THIS               |
| 16 | RATHER QUICKLY. I SPOKE A LITTLE BIT ABOUT IT       |
| 17 | YESTERDAY. THE ONLY COUPLE OF NEW PIECES OF         |
| 18 | INFORMATION I'D LIKE TO PUT INTO THE RECORD IS THAT |
| 19 | CALPERS HAS ANNOUNCED YESTERDAY THAT THE COST OF    |
| 20 | HEALTHCARE BENEFITS FOR STATE EMPLOYEES IS GOING TO |
| 21 | BE UNSUSTAINABLE, AND ONLY THE FEDERAL GOVERNMENT   |
| 22 | BUYS MORE HEALTHCARE SERVICES THAN CALPERS. AND THE |
| 23 | CEO OF CALPERS HAS EXPRESSED THE OPINION THAT HE    |
| 24 | HOPES THAT THE PUBLIC INSURANCE OPTION REMAINS IN   |
| 25 | THE HEALTHCARE REFORM ACT.                          |
|    |   |

| 1  | AND I JUST WANT TO NOTE A COUPLE OF OTHER            |
|----|--|
| 2  | FACETS ABOUT IT. NO. 1, THIS IS NOT SOCIALIZED       |
| 3  | MEDICINE. THE CONGRESSIONAL BUDGET OFFICE DOESN'T    |
| 4  | ANTICIPATE MORE THAN 12 PERCENT OF THE NATION 12     |
| 5  | PERCENT OF UNINSURED SUBSCRIBING TO THE PUBLIC       |
| 6  | OPTION. IT IS A WAY TO KEEP PRIVATE INSURANCE        |
| 7  | COMPANIES HONEST. AND I WOULD NOTE THAT WE DO HAVE   |
| 8  | AN EXPERIENCE WITH THE PUBLIC OPTION HERE IN SAN     |
| 9  | FRANCISCO WHERE THE AMIANO NEWSOM SAN FRANCISCO      |
| 10 | HEALTHCARE PLAN IS ACTUALLY A PUBLICLY FUNDED HEALTH |
| 11 | INSURANCE OPTION THAT HAS NOT LED TO A GREAT SHIFT   |
| 12 | OF PRIVATE INSURERS PEOPLE OUT OF PRIVATE            |
| 13 | INSURANCE INTO THE PUBLIC OPTION. I THINK THAT THIS  |
| 14 | IS JUST MERELY A SAFETY NET ISSUE. AND I THINK IT'S  |
| 15 | ESSENTIAL, IF WE'RE GOING TO HOLD DOWN COST FOR      |
| 16 | HEALTHCARE REFORM, AND WE'RE GOING TO ENSURE THAT A  |
| 17 | MINIMUM STANDARD OF HEALTHCARE IS AVAILABLE TO EVERY |
| 18 | AMERICAN.  |
| 19 | MR. TORRES: THANK YOU, JEFF. IF YOU                  |
| 20 | RECALL, MEMBERS, THE ITEM 7 B OF YOUR BINDERS, I     |
| 21 | TRIED TO PRESENT A NUMBER OF ARGUMENTS IN SUPPORT    |
| 22 | AND OPPOSITION AND OTHER OPTIONS THAT ARE OCCURRING. |
| 23 | DR. PIZZO HAS A COMMENT.                             |
| 24 | DR. PIZZO: I JUST WANT TO DO TWO THINGS.             |
| 25 | ONE IS THANK JEFF FOR BRINGING UP THE PROPOSITION OF |
|    |  |

| 1  | THE PROPOSAL AND TO ADD MY OWN SUPPORT FOR THIS. I   |
|----|--|
| 2  | THINK THAT IN THE ABSENCE OF A PUBLIC OPTION, THERE  |
| 3  | ISN'T HEALTHCARE REFORM AS BEST AS I CAN SEE. AND I  |
| 4  | THINK THIS IS A CRITICALLY IMPORTANT AREA, ONE THAT  |
| 5  | I'M, AS OTHERS, SADDENED TO SEE NOW COME UNDER SUCH  |
| 6  | POLITICAL DAMAGE. I THINK ALL OF US RECOGNIZE        |
| 7  | WHAT'S GOING ON IN WASHINGTON. AND I THINK, AS MANY  |
| 8  | OF US WHO CAN SPEAK FOR THIS TRANSITION AND CHANGE   |
| 9  | AND SPEAK FOR IT IN AN ENTHUSIASTIC WAY, ONLY ARE    |
| 10 | SERVING THE FUTURE OF OUR NATION WELL.               |
| 11 | MR. TORRES: ANY OTHER COMMENT? MR.                   |
| 12 | KLEIN.   |
| 13 | CHAIRMAN KLEIN: I'D JUST LIKE TO SAY THAT            |
| 14 | IN TERMS OF THIS ITEM BEING APPROPRIATE FOR OUR      |
| 15 | AGENDA, IT IS A CRITICALLY RELEVANT OBJECTIVE OF OUR |
| 16 | MISSION TO HAVE ACCESS FOR THESE NEW THERAPIES.      |
| 17 | THIS IS A VERY IMPORTANT ELEMENT IF EFFECTIVE ACCESS |
| 18 | IS TO BE AVAILABLE.                                  |
| 19 | MR. TORRES: ANY OTHER COMMENTS? MR.                  |
| 20 | ROTH.  |
| 21 | MR. ROTH: SO I'LL TAKE AN OPPOSING VIEW,             |
| 22 | AND I WANT TO MAKE MY THOUGHTS CLEAR. I ALSO         |
| 23 | BELIEVE IN REFORM. I THINK WE NEED MANY OF THE       |
| 24 | THINGS THAT ARE BEING DISCUSSED. I HAVE FAR LESS     |
| 25 | FAITH IN GOVERNMENT PROVIDING ACCESS HAVING HAD MANY |
|    |  |

| 1  | YEARS OF EXPERIENCE WITH SELLING AND TRYING TO GET   |
|----|--|
| 2  | NEW INNOVATION ACCEPTED BY GOVERNMENT AGENCIES,      |
| 3  | INCLUDING OUR OWN. SO I'LL BE VOTING AGAINST THIS,   |
| 4  | NOT BECAUSE I'M AGAINST REFORM AND MANY OF THE       |
| 5  | THINGS IN THE HEALTHCARE BILL THAT'S PENDING, BUT I  |
| 6  | DON'T THINK THIS IS AN APPROPRIATE ONE TO PURSUE.    |
| 7  | MR. TORRES: THANK YOU. MR. KLEIN.                    |
| 8  | CHAIRMAN KLEIN: ONE VERY IMPORTANT THING             |
| 9  | TO CALL OUT THAT OCCURRED ON THE LEGISLATIVE         |
| 10 | COMMITTEE IS THAT THE HOUSE VERSION OF THE PUBLIC    |
| 11 | OPTION HERE THAT IS RECOMMENDED INCLUDES A           |
| 12 | SIGNIFICANT INCREASE IN PHYSICIAN'S REIMBURSEMENT    |
| 13 | RATES AND HOSPITAL REIMBURSEMENTS RATE. EFFECTIVE    |
| 14 | ACCESS DOES NOT OCCUR IF THE REIMBURSEMENT RATES ARE |
| 15 | BELOW WHAT IS FEASIBLE TO PROVIDE SERVICES. WE HAVE  |
| 16 | TO HAVE REALISTIC REIMBURSEMENT RATES TO MAINTAIN    |
| 17 | HIGH PARTICIPATION RATES IN PHYSICIANS AND           |
| 18 | HOSPITALS. SO THAT IS SPECIFICALLY AN ELEMENT IN     |
| 19 | THIS LEGISLATION.                                    |
| 20 | MR. TORRES: DR. LOVE.                                |
| 21 | DR. LOVE: I THINK DUANE MAKES SOME                   |
| 22 | INTERESTING POINTS. I GUESS WHAT I WANT TO ASK OUT   |
| 23 | LOUD IS, JEFF, IS THERE AN URGENCY FOR US TO MOVE    |
| 24 | FORWARD? I ANTICIPATE THERE MAY BE, BUT I WANTED TO  |
| 25 | ASK THAT QUESTION.                                   |
|    |  |

| 1  | THE OTHER THING I'M JUST THINKING OUT LOUD           |
|----|--|
| 2  | IS IT MIGHT BE USEFUL FOR THE BOARD TO ACTUALLY HAVE |
| 3  | A THOROUGH PROCESS TO GO THROUGH THE PROS AND CONS A |
| 4  | LITTLE BIT BECAUSE AT THE END OF THE DAY, I THINK    |
| 5  | SOME OF US COULD IMAGINE THAT THIS IS NOT            |
| 6  | NECESSARILY AN ISSUE THAT THIS BOARD NEEDS TO TAKE   |
| 7  | ON. AND I THINK WE NEED TO DISCUSS THAT.             |
| 8  | THE OTHER ISSUE IS THAT I THINK SOME US              |
| 9  | COULD POTENTIALLY IMAGINE WHERE DOWN THE ROAD A      |
| 10 | PUBLIC OPTION COULD PROVIDE LESS ACCESS MAYBE EVEN   |
| 11 | TO EVERYONE IF, IN FACT, THE INCENTIVES ARE NOT      |
| 12 | THERE. SO I DON'T WANT TO BE AGAINST IT BECAUSE      |
| 13 | THERE ARE A LOT OF ELEMENTS OF MY PERSONALITY THAT   |
| 14 | SUPPORT THE PUBLIC OPTION, BUT I AM ALSO RESPECTFUL  |
| 15 | THAT I THINK THAT THERE ARE A NUMBER OF CONCERNS     |
| 16 | ABOUT IT.  |
| 17 | MR. SHEEHY: WELL, I THINK THERE IS AN                |
| 18 | URGENCY BECAUSE THIS IS A LIVE ISSUE. I THINK I      |
| 19 | DO WANT TO NOTE THAT WE DID ENDORSE A SPECIFIC WE    |
| 20 | ENDORSED THE PUBLIC INSURANCE OPTION AS PRESENTED IN |
| 21 | THE HOUSE COMMERCE SCIENCE AND TECHNOLOGY BILL,      |
| 22 | WHICH IS WHAT BOB IS REFERENCING. THERE HAVE BEEN    |
| 23 | SOME CONCERNS ABOUT REIMBURSEMENTS, AND I THINK MAY  |
| 24 | RELATE TO THE UNFEASIBILITY.                         |
| 25 | BUT I WOULD LIKE TO MAKE A POINT. WE DID             |
|    | 157  |

| 1  | DO BIOSIMILARS AND THAT YOU KNOW, BIOSIMILARS        |
|----|--|
| 2  | WEREN'T SPECIFICALLY MENTIONED IN PROP 71; WHEREAS,  |
| 3  | ACCESS TO THERAPIES FOR CALIFORNIANS IS A SPECIFIC   |
| 4  | FEATURE OF THE PROPOSITION WHICH GOVERNS THIS BOARD. |
| 5  | WE HAVE HAD SIGNIFICANT DISCUSSIONS ABOUT THE NEED   |
| 6  | FOR ACCESS IN OUR IP REGULATIONS, AND THAT'S BEEN A  |
| 7  | COMPONENT OF OUR IP REGULATIONS THAT HAVE BEEN       |
| 8  | CONTROVERSIAL.                                       |
| 9  | AND ACTUALLY I WOULD HOPE THAT IN TERMS OF           |
| 10 | WHETHER OR NOT WE PROCEED WITH DEALING WITH THIS, I  |
| 11 | AM WORRIED ABOUT TIME TODAY. I DON'T WANT TO GET     |
| 12 | INTO A LARGE DISCUSSION. I HOPE WE CAN KIND OF       |
| 13 | RESPECT THE PROCESS, THE COMMITTEE PROCESS OF THE    |
| 14 | BOARD, AND THAT THIS WAS HEARD AND DISCUSSED AT      |
| 15 | LENGTH WITHIN THE LEGISLATIVE SUBCOMMITTEE. THIS IS  |
| 16 | NOT AN ISSUE ON WHICH PEOPLE ARE NOT WELL INFORMED.  |
| 17 | AT LEAST I'M FOLLOWING RATHER CLOSELY THE HEALTHCARE |
| 18 | REFORM ACT DEBATE IN CONGRESS. I THINK MANY OF US    |
| 19 | ARE. IT'S GOING TO IMPACT EVERY ONE OF US, I         |
| 20 | SUSPECT. SO WE CAN HAVE A LONGER DISCUSSION, BUT     |
| 21 | REALLY THE COMMITTEE DID HAVE AN EXHAUSTIVE          |
| 22 | DISCUSSION ON THIS. I THINK IT REALLY IF WE          |
| 23 | COULD KIND OF MOVE FAIRLY QUICKLY TO A VOTE BECAUSE  |
| 24 | WE HAVE A LONG AGENDA. BUT I DO THINK THE MAIN       |
| 25 | THING IS IT'S A VERY LIVE ISSUE. AND LIKE DR.        |
|    | 158  |
|    | 130  |

| 1  | PIZZO, I BELIEVE THIS IS FUNDAMENTAL TO THE          |
|----|--|
| 2  | EFFECTIVENESS OF HEALTHCARE REFORM.                  |
| 3  | CHAIRMAN KLEIN: I BELIEVE THIS, DR. LOVE,            |
| 4  | WILL COME BACK TO US AGAIN BECAUSE THERE WILL BE A   |
| 5  | CONFERENCE COMMITTEE, WHICH IS EXPECTED TO HAVE      |
| 6  | SIGNIFICANT DIFFERENCES. AND SO I WILL PLEDGE TO     |
| 7  | YOU TO SCHEDULE WITH THE BOARD A SIGNIFICANT SESSION |
| 8  | PRO-AND-CON DEBATE BEFORE WE TAKE A POSITION ON ANY  |
| 9  | FINAL LEGISLATION.                                   |
| 10 | MR. TORRES: THE WALL STREET JOURNAL IS               |
| 11 | REPORTING THIS MORNING THAT THERE WILL BE A DIVISION |
| 12 | OF THIS ISSUE, THAT THERE WILL BE A SEPARATE PUBLIC  |
| 13 | OPTION LEGISLATION AS WELL AS A SEPARATE HEALTH      |
| 14 | INSURANCE REFORM LEGISLATION. SO I JUST WANTED TO    |
| 15 | MAKE SURE THAT THE MEMBERS WERE AWARE OF THAT RECENT |
| 16 | ALLEGED DEVELOPMENT IN THE WALL STREET JOURNAL THIS  |
| 17 | MORNING. YES, MS. FEIT.                              |
| 18 | MS. FEIT: IN LIGHT OF THAT, DOESN'T THIS             |
| 19 | SEEM A LITTLE PREMATURE? I MEAN IT JUST SEEMS LIKE   |
| 20 | SUCH A FLUID MOMENT IN TIME WITH ALL THESE DAILY     |
| 21 | CHANGES COMING DOWN. I'M A LITTLE I KIND OF          |
| 22 | AGREE WITH DR. LOVE. YOU KNOW, I THINK WE'RE         |
| 23 | RUSHING IT JUST A LITTLE BIT. IT JUST FEELS THAT     |
| 24 | WAY TO ME.   |
| 25 | MR. TORRES: ALL RIGHT. ANY OTHER                     |
|    | 159  |
|    | <u> </u>   |

| 1  | COMMENTS? YES, DR. POMEROY.                          |
|----|--|
| 2  | DR. POMEROY: SO WE HAD MANY OF THESE SAME            |
| 3  | CONVERSATIONS IN THE LEGISLATIVE SUBCOMMITTEE. AND   |
| 4  | I WAS SWAYED TO SUPPORT THIS MOTION BY THE FACT THAT |
| 5  | WE'RE IN A VERY SPECIAL POSITION AS THE ICOC. WE     |
| 6  | HAVE A POWERFUL VOICE THAT WE USED TO MAKE A GOOD    |
| 7  | STEP FORWARD IN BIOSIMILARS. AND I THINK WE CAN USE  |
| 8  | THAT VOICE TO HELP THE PEOPLE OF CALIFORNIA THAT WE  |
| 9  | WANT TO SERVE AND ENSURE THAT THEY'LL HAVE ACCESS TO |
| 10 | THE DISCOVERIES THAT WE'VE BEEN TALKING ABOUT. AND   |
| 11 | FOR THAT REASON I AM VERY MUCH IN SUPPORT OF NOT     |
| 12 | ASSUMING RESPONSIBILITY FOR HEALTHCARE REFORM, BUT   |
| 13 | IN TAKING A STANCE OF WHAT THE VALUES ARE THAT WE    |
| 14 | REPRESENT.   |
| 15 | MR. TORRES: ANY OTHER COMMENTS? LET THE              |
| 16 | RECORD ALSO SHOW THAT THERE WERE THREE NO VOTES ON   |
| 17 | THE LEGISLATIVE SUBCOMMITTEE ON THIS PROPOSAL WHEN   |
| 18 | IT CAME BEFORE US. MELISSA, DO YOU RECALL THE        |
| 19 | NUMBER OF  |
| 20 | MS. KING: THREE NO VOTES, AND I DON'T                |
| 21 | HAVE   |
| 22 | CHAIRMAN KLEIN: I THINK JAMES MIGHT BE               |
| 23 | ABLE TO RETRIEVE THAT FOR US.                        |
| 24 | MR. TORRES: THANK YOU, JAMES.                        |
| 25 | MR. HARRISON: LOOKING FOR A RECORD.                  |
|    | 160  |

| _  |  |
|----|--|
| 1  | MR. SHEEHY: I BELIEVE IT WAS SIX THREE.          |
| 2  | MR. TORRES: THERE ARE NINE MEMBERS OF THE        |
| 3  | COMMITTEE AS I RECALL. ALL RIGHT. ANY FURTHER    |
| 4  | COMMENTS OR QUESTIONS? PUBLIC COMMENT? NO PUBLIC |
| 5  | COMMENT. THE CHAIR WILL ENTERTAIN A MOTION.      |
| 6  | MR. SHEEHY: I MOVE TO ADOPT 7 B.                 |
| 7  | MR. TORRES: ALL RIGHT. THERE IS A MOTION         |
| 8  | TO ADOPT. IS THERE A SECOND?                     |
| 9  | DR. PIZZO: SECOND.                               |
| 10 | MR. TORRES: ALL RIGHT. MOVED AND SECOND.         |
| 11 | CALL THE ROLL, PLEASE.                           |
| 12 | MS. KING: DONALD DAFOE.                          |
| 13 | DR. DAFOE: YES.                                  |
| 14 | MS. KING: DAVID BRENNER.                         |
| 15 | DR. BRENNER: YES.                                |
| 16 | MS. KING: WILLIAM BRODY.                         |
| 17 | DR. BRODY: YES.                                  |
| 18 | MS. KING: JACOB LEVIN.                           |
| 19 | DR. LEVIN: YES.                                  |
| 20 | MS. KING: MARCY FEIT.                            |
| 21 | MS. FEIT: NO.                                    |
| 22 | MS. KING: MICHAEL FRIEDMAN, IN CASE              |
| 23 | YOU'RE ON THE LINE.                              |
| 24 | DR. FRIEDMAN: YES.                               |
| 25 | MS. KING: LEEZA GIBBONS.                         |
|    | 161  |

| 1  | MS. GIBBONS: YES.               |
|----|---------------------------------|
| 2  | MS. KING: SAM HAWGOOD.          |
| 3  | DR. HAWGOOD: YES.               |
| 4  | MS. KING: BOB KLEIN.            |
| 5  | CHAIRMAN KLEIN: YES.            |
| 6  | MS. KING: TED LOVE.             |
| 7  | DR. LOVE: ABSTAIN.              |
| 8  | MS. KING: ED PENHOET.           |
| 9  | DR. PENHOET: YES.               |
| 10 | MS. KING: PHIL PIZZO.           |
| 11 | DR. PIZZO: YES.                 |
| 12 | MS. KING: CLAIRE POMEROY.       |
| 13 | DR. POMEROY: YES.               |
| 14 | MS. KING: FRANCISCO PRIETO.     |
| 15 | DR. PRIETO: YES.                |
| 16 | MS. KING: ELIZABETH FINI.       |
| 17 | DR. FINI: YES.                  |
| 18 | MS. KING: ROBERT QUINT.         |
| 19 | DR. QUINT: NO.                  |
| 20 | MS. KING: JEANNIE FONTANA.      |
| 21 | DR. FONTANA: ABSTAIN.           |
| 22 | MS. KING: DUANE ROTH.           |
| 23 | MR. ROTH: NO.                   |
| 24 | MS. KING: DAVID SERRANO-SEWELL. |
| 25 | MR. SERRANO-SEWELL: YES.        |
|    | 160                             |
|    | 162                             |

| 1  | MS. KING: JEFF SHEEHY.                               |
|----|--|
| 2  | MR. SHEEHY: YES.                                     |
| 3  | MS. KING: ART TORRES.                                |
| 4  | MR. TORRES: AYE.                                     |
| 5  | THE MOTION CARRIES. AS THE CHAIRMAN SAID,            |
| 6  | WE WILL HAVE OBVIOUSLY FURTHER DISCUSSIONS AS THIS   |
| 7  | MOVES THROUGH THE CONGRESS, AND I'M SURE THOSE       |
| 8  | DISCUSSIONS WILL CONTINUE. THANK YOU VERY MUCH, MR.  |
| 9  | SHEEHY, FOR YOUR LEADERSHIP ON THIS ISSUE. DR.       |
| 10 | PIZZO.   |
| 11 | DR. PIZZO: A QUESTION TO YOU, WHICH IS               |
| 12 | WHAT HAPPENS WITH THIS? WE'VE NOW ADOPTED THIS       |
| 13 | MOTION. WHAT'S THE COMMUNICATION PLAN?               |
| 14 | MR. TORRES: THE COMMUNICATION PLAN WILL              |
| 15 | BE THE SAME AS WE DID WITH BIOSIMILARS, TO LET OUR   |
| 16 | CONGRESSIONAL DELEGATION KNOW WHERE WE STAND ON THIS |
| 17 | ISSUE AS WELL AS THE RELEVANT CHAIRS OF THE SENATE   |
| 18 | AND THE HOUSE COMMITTEES. THANK YOU, MR. CHAIRMAN.   |
| 19 | CHAIRMAN KLEIN: THANK YOU VERY MUCH, ART             |
| 20 | TORRES.  |
| 21 | I'M GOING TO GO IMMEDIATELY TO ITEM 8.               |
| 22 | DR. TROUNSON, WHO WOULD YOU LIKE TO MAKE THAT        |
| 23 | PRESENTATION?  |
| 24 | DR. SAMBRANO: WE DON'T HAVE ANY                      |
| 25 | SCIENTIFIC MEMBERS OF THE WORKING GROUP TO PRESENT   |
|    | 162  |

| 1  | TODAY. WE WILL HAVE SOME FOR THE OCTOBER MEETING,   |
|----|---|
| 2  | BUT I THINK WE WANT TO PROPOSE DR. FRANCISCO PRIETO |
| 3  | TO BE A PATIENT ADVOCATE MEMBER OF THE GRANTS       |
| 4  | WORKING GROUP.                                      |
| 5  | CHAIRMAN KLEIN: THANK YOU. AND THERE IS             |
| 6  | A SUBPORTION OF THIS, DELEGATING AUTHORITY FOR      |
| 7  | APPROVAL OF WORKING GROUP CHAIRS. COULD WE PLEASE   |
| 8  | ADDRESS THAT?                                       |
| 9  | MS. KING: WHICH WILL BE TAKEN UP AT THE             |
| 10 | OCTOBER MEETING OF THIS BOARD FOLLOWING ITS         |
| 11 | CONSIDERATION BY THE GRANTS WORKING GROUP AT ITS    |
| 12 | MEETING IN SEPTEMBER.                               |
| 13 | CHAIRMAN KLEIN: SO AS TO THE SEPTEMBER              |
| 14 | PEER REVIEW GROUP, WE DO NOT NEED TO ACT ON THIS    |
| 15 | ITEM AS TO THAT PORTION OF THE ITEM. IS THAT        |
| 16 | CORRECT, DR. TROUNSON?                              |
| 17 | DR. TROUNSON: THAT'S CORRECT, CHAIR. WE             |
| 18 | ALREADY HAVE A CHAIR OF THAT GRANTS WORKING GROUP   |
| 19 | BEEN CONFIRMED, AND WE WILL TAKE UP THE MATTER MORE |
| 20 | BROADLY WITH YOU AT THE NEXT MEETING.               |
| 21 | CHAIRMAN KLEIN: THANK YOU VERY MUCH. IS             |
| 22 | THERE A MOTION TO ADD DR. PRIETO TO THE GRANTS      |
| 23 | WORKING GROUP?                                      |
| 24 | DR. LOVE: SO MOVED.                                 |
| 25 | CHAIRMAN KLEIN: AND IS THERE A SECOND?              |
|    |   |

| 1  | MR. TORRES: SECOND.                                  |
|----|--|
| 2  | CHAIRMAN KLEIN: IS THERE DISCUSSION? IS              |
| 3  | THERE PUBLIC COMMENT? ALL IN FAVOR? OPPOSED?         |
| 4  | ABSTAIN? ITEM PASSES. THANK YOU, DR. PRIETO, FOR     |
| 5  | YOUR, AGAIN, TREMENDOUS ADDITIONAL COMMITMENT OF     |
| 6  | TIME AND PASSION TO THIS MISSION.                    |
| 7  | ITEM NO. 9. DR. TROUNSON, WHO WOULD YOU              |
| 8  | LIKE. DR. GILL SAMBRANO IS APPROACHING THE MIC.      |
| 9  | ARE YOU AGAIN GOING TO PRESENT?                      |
| 10 | DR. SAMBRANO: MR. CHAIR, MEMBERS OF THE              |
| 11 | BOARD AND THE PUBLIC, SO I'M BRINGING FOR YOUR       |
| 12 | CONSIDERATION A PROPOSAL TO ADJUST THE POLICY FOR    |
| 13 | PROVIDING HONORARIA TO SCIENTIFIC REVIEWERS OF THE   |
| 14 | GRANTS WORKING GROUP. AND AS YOU ARE AWARE,          |
| 15 | SCIENTIFIC REVIEWERS PROVIDE A VERY INVALUABLE AND   |
| 16 | CRITICAL SERVICE TO CIRM BY PROVIDING EXPERT ADVICE  |
| 17 | ON THE SCIENTIFIC MERIT OF APPLICATIONS SUBMITTED    |
| 18 | FOR FUNDING AND ON WHICH YOU AND CIRM RELIES TO HELP |
| 19 | YOU IN MAKING IMPORTANT FUNDING DECISIONS.           |
| 20 | NOW, AS CIRM IS MOVING FORWARD, WE ARE               |
| 21 | EXPECTING TO EMBARK ON MANY NEW FUNDING INITIATIVES  |
| 22 | THAT WILL VARY QUITE BROADLY IN THEIR SCOPE,         |
| 23 | COMPLEXITY, AND THE TYPE OF EXPERTISE THAT WILL BE   |
| 24 | REQUIRED. ALREADY WE SEE SIGNIFICANT DIFFERENCES IN  |
| 25 | INITIATIVES THAT RANGE FROM TRAINING GRANTS TO BASIC |
|    |  |

| 1  | BIOLOGY AWARDS TO THE DISEASE TEAMS.                 |
|----|--|
| 2  | FURTHERMORE, AT THIS MEETING YOU WILL BE             |
| 3  | CONSIDERING CONCEPT PROPOSALS FOR THINGS SUCH AS A   |
| 4  | RESEARCH LEADERSHIP AWARD AND TRANSPLANTATION        |
| 5  | IMMUNOLOGY AWARDS THAT WOULD ALSO ADD VARIETY TO THE |
| 6  | TYPES OF INITIATIVES THAT CIRM OFFERS.               |
| 7  | SO IN ORDER TO COMPENSATE OUR REVIEWERS              |
| 8  | APPROPRIATELY FOR THE LEVEL OF COMMITMENT AND THE    |
| 9  | WORK REQUIRED FOR THESE VARIED REVIEWS, WE REQUEST   |
| 10 | THAT THE CURRENT FLAT RATE HONORARIUM OF \$2,000 BE  |
| 11 | CHANGED TO A MORE FLEXIBLE AND ADJUSTABLE RATE OF    |
| 12 | 750 PER DAY OF SERVICE. THIS RATE IS CONSISTENT      |
| 13 | WITH CONSULTING FEES THAT WOULD READILY BE PAID TO   |
| 14 | EXPERTS OF THIS CALIBER FOR THEIR EXPERT ADVICE.     |
| 15 | THIS CHANGE WOULD ALSO ALLOW CIRM TO COMPENSATE      |
| 16 | REVIEWERS ALONG A BROADER RANGE THAT IS ALIGNED WITH |
| 17 | THE WORK EXPECTED AND REQUIRED FOR EACH OF THE       |
| 18 | DIFFERENT RFA'S.                                     |
| 19 | TO ENSURE THAT THE HONORARIUM IS                     |
| 20 | CONSISTENT ACROSS RFA'S, CIRM STAFF WOULD            |
| 21 | PREDETERMINE THE AMOUNT THAT IS APPROPRIATE FOR EACH |
| 22 | RFA BY TAKING INTO ACCOUNT THE OVERALL LENGTH OF THE |
| 23 | REVIEW, AVERAGE NUMBER OF APPLICATIONS THAT EACH     |
| 24 | REVIEWER WILL BE ASSIGNED, THE ROLE OF THE REVIEWER, |
| 25 | FOR EXAMPLE, WHETHER THEY SERVE AS A CHAIR OR A      |
|    |  |

| SPECIALIST, AND THE COMPLEXITY OF THE APPLICATIONS   |
|--|
| TO BE REVIEWED.                                      |
| IN DOING SO, WE ALSO RECOGNIZE THAT CIRM             |
| WOULD NOT NECESSARILY BE ABLE TO FULLY COMPENSATE    |
| REVIEWERS FOR THE ACTUAL TIME THEY SPEND ON REVIEW,  |
| BUT WE DO FEEL THAT THIS WILL PROVIDE SUFFICIENT     |
| INCENTIVE AND REASONABLE COMPENSATION TO THE         |
| REVIEWERS THAT PROVIDE THIS VERY CRITICAL SERVICE TO |
| US.  |
| CHAIRMAN KLEIN: THANK YOU VERY MUCH, DR.             |
| SAMBRANO. ARE THERE COMMENTS ON THIS?                |
| MR. ROTH: I'LL MAKE A MOTION TO APPROVE              |
| AS RECOMMENDED.                                      |
| DR. LOVE: SECOND.                                    |
| MR. ROTH: JUST TO COMMENT, THIS WAS, I               |
| THINK, CAREFULLY CONSIDERED AND I THINK IS AN        |
| APPROPRIATE BALANCE BETWEEN THE ENTHUSIASM FOR       |
| PEOPLE TO REVIEW, BUT ALSO TO MAKE SURE THEY'RE      |
| FAIRLY COMPENSATED. YOU CAN'T FULLY COMPENSATE       |
| THEM, BUT REASONABLE COMPENSATION.                   |
| AND MY OWN EXPERIENCE, BASED ON WATCHING             |
| WHAT OTHERS ARE PAID TO DO REVIEWS, THIS IS NOT      |
| GENEROUS BY THOSE STANDARDS AT ALL.                  |
| CHAIRMAN KLEIN: I WOULD ALSO LIKE TO                 |
| COMMENT THAT WE NEED TO REALLY DELEGATE TO THE STAFF |
| 167  |
|  |

| 1  | THE ABILITY TO FLEXIBLY ADJUST THE COMPENSATION, AS  |
|----|--|
| 2  | DR. SAMBRANO HAS SAID, BY THE COMPLEXITY OF THE      |
| 3  | REVIEW. WE CAN'T TREAT IT AS IF EACH REVIEW HAS A    |
| 4  | SIMILAR LEVEL OF COMPLEXITY OR INVESTED WORK PRODUCT |
| 5  | TO GET TO THE RIGHT LEVEL OF ADVICE.                 |
| 6  | AND THE CHAIRMEN HAVE SUBSTANTIALLY                  |
| 7  | DIFFERENT LEVELS OF INVESTMENT BASED UPON THE        |
| 8  | CHARACTER OF THE REVIEW THAT THEY ARE LEADING. SO I  |
| 9  | THINK IT'S VERY APPROPRIATE, AND THE SCIENTIFIC      |
| 10 | STAFF IS THE RIGHT PLACE TO HOUSE THIS AUTHORITY SO  |
| 11 | THEY CAN MAKE JUDICIAL DECISIONS.                    |
| 12 | ANY ADDITIONAL COMMENTS?                             |
| 13 | MR. TORRES: ALTHOUGH I'M NOT IN THIS                 |
| 14 | CATEGORY BECAUSE I DO NOT GET REIMBURSED AS A        |
| 15 | PATIENT ADVOCATE, I WOULD HOPE THAT AT SOME POINT WE |
| 16 | GET TO THAT POINT WHERE WE THINK ABOUT HOW WE HELP   |
| 17 | PATIENT ADVOCATES IN TERMS OF THEIR TIME AND THEIR   |
| 18 | EXPENSE AND THEIR COMMITMENT ON HOW TO DEAL WITH     |
| 19 | SOME OF THE REIMBURSEMENT COSTS THAT THEY HAVE TO GO |
| 20 | THROUGH. I KNOW WE'RE RESTRICTED IN MANY WAYS, BUT   |
| 21 | WE NEED TO FIND SOME WAY TO COMPENSATE THE PATIENT   |
| 22 | ADVOCATES WHO DO TAKE THEIR TIME ON THESE WORKING    |
| 23 | GROUPS AS WELL. AND I KNOW THE CHAIR IS VERY         |
| 24 | SUPPORTIVE OF LOOKING AT THIS AND REVIEWING IT. I    |
| 25 | JUST WANTED TO MAKE SURE THAT WE BROUGHT IT UP. AND  |
|    |  |

| 1  | I'M THE ONLY PATIENT ADVOCATE THAT CAN DO SO         |
|----|--|
| 2  | NEUTRALLY.   |
| 3  | CHAIRMAN KLEIN: YES, DR. TROUNSON.                   |
| 4  | DR. TROUNSON: I KNOW THIS IS NOT THE                 |
| 5  | POINT THAT WE'RE LOOKING AT, BUT I FULLY ENDORSE     |
| 6  | WHAT ART TORRES JUST SAID, DEPUTY CHAIR. AND I'VE    |
| 7  | ASKED THE GENERAL COUNSEL TO WORK TOGETHER WITH THE  |
| 8  | BOARD COUNSEL TO TRY AND FIND US A WAY FORWARD IN    |
| 9  | THIS MATTER. I KNOW IT'S COMPLICATED, BUT I THINK    |
| 10 | WE JUST HAVE TO DO SOMETHING ABOUT IT BECAUSE IT'S   |
| 11 | COMPLETELY UNREASONABLE AND UNFAIR AND MAKES ME VERY |
| 12 | UNCOMFORTABLE. SO LET ME ASSURE YOU, CHAIR, THAT     |
| 13 | WE'RE GOING TO DO OUR BEST, OUR VERY BEST TO FIND A  |
| 14 | WAY IN WHICH TO ADDRESS THIS MATTER.                 |
| 15 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                 |
| 16 | LEEZA GIBBONS.                                       |
| 17 | MS. GIBBONS: WITH REGARD TO THE                      |
| 18 | REVIEWERS, IS THERE A CAP AS TO HOW MANY DAYS        |
| 19 | BECAUSE WE'RE GOING FROM A FLAT RATE OF 2,000 TO 750 |
| 20 | A DAY, CORRECT?                                      |
| 21 | CHAIRMAN KLEIN: THERE'S ACTUALLY NOT.                |
| 22 | AND THERE MAY ACTUALLY BE DIFFERENT NUMBER OF        |
| 23 | APPLICATIONS ASSIGNED TO REVIEWERS BASED UPON HOW    |
| 24 | MUCH TIME THEY HAVE AVAILABLE. SO SOMEONE MAY HAVE   |
| 25 | A HIGHLY DISPROPORTIONATE LOAD. WE HAVE A GREAT      |
|    | 100  |

| 1  | DEAL IN OUR GRANTS ADMINISTRATION POLICY OF          |
|----|--|
| 2  | DELEGATED AUTHORITY TO THE SCIENTIFIC STAFF TO KEEP  |
| 3  | THINGS APPROPRIATELY BALANCED, AND I THINK THAT THEY |
| 4  | WILL BE ABLE TO ACCOMPLISH THAT.                     |
| 5  | ADDITIONAL COMMENTS? PUBLIC COMMENT?                 |
| 6  | CALL THE QUESTION. ALL IN FAVOR? OPPOSED?            |
| 7  | ABSTAIN? MATTER PASSES. THANK YOU.                   |
| 8  | I'M GOING TO GO FIRST HERE SEQUENTIALLY TO           |
| 9  | ITEM NO. 11. I THINK WE MAY HAVE SOME PUBLIC         |
| 10 | COMMENT ON ITEM NO. 11. AND WHO WOULD YOU LIKE, DR.  |
| 11 | TROUNSON, TO PRESENT ON THE RFA FOR IMMUNOLOGY?      |
| 12 | DR. TROUNSON: DR. TALIB WILL BE DOING                |
| 13 | THIS PRESENTATION.                                   |
| 14 | DR. TALIB: THANK YOU, DR. TROUNSON. MR.              |
| 15 | CHAIRMAN, MEMBERS OF THE BOARD, I WOULD LIKE TO      |
| 16 | PRESENT FOR YOUR CONSIDERATION CONCEPT PLAN FOR THE  |
| 17 | STEM CELL TRANSPLANTATION IMMUNOLOGY AWARDS. IT IS   |
| 18 | ITEM NO. 11 IN YOUR FOLDERS.                         |
| 19 | SO THE SCIENTIFIC RATIONALE FOR THESE                |
| 20 | AWARDS IS BASED ON THE FACT THAT ONE OF THE MAJOR    |
| 21 | HURDLES IN TRANSLATING STEM CELL RESEARCH INTO THE   |
| 22 | CLINIC IS THE ISSUE OF HISTOCOMPATIBILITY AND GRAFT  |
| 23 | REJECTION BY THE RECIPIENT'S IMMUNE SYSTEM.          |
| 24 | MOREOVER, MANY PATIENTS WITH CONDITIONS FOR WHICH    |
| 25 | THE CELL REPLACEMENT THERAPY IS TARGETED WILL NOT    |
|    |  |

| 1  | TOLERATE MULTIDRUG SYSTEMIC IMMUNOSUPPRESSION.      |
|----|---|
| 2  | THEREFORE, THERE IS A NEED FOR NEW CELL-BASED       |
| 3  | TOLERANCE STRATEGIES.                               |
| 4  | AS YOU POINT OUT, BECAUSE OF THESE                  |
| 5  | REASONS, CIRM ORGANIZED AN INTERNATIONAL IMMUNOLOGY |
| 6  | WORKSHOP EARLIER THIS YEAR IN WHICH MANY THOUGHT    |
| 7  | LEADERS IN TRANSPLANTATION IMMUNOLOGY PARTICIPATED. |
| 8  | AND THIS CONCEPT PLAN IS BASED ON THEIR             |
| 9  | RECOMMENDATIONS.                                    |
| 10 | SO THE PURPOSE OF THESE AWARDS IS TO                |
| 11 | SUPPORT THE TRANSFORMATIVE RESEARCH LEADING TO THE  |
| 12 | DEVELOPMENT OF IMMUNE TOLERANCE OF PLURIPOTENT STEM |
| 13 | CELL DERIVATIVES.                                   |
| 14 | SPECIFICALLY THESE AWARDS WILL SUPPORT              |
| 15 | BASIC AND EARLY TRANSLATION RESEARCH IN THE         |
| 16 | FOLLOWING AREAS OF STEM CELL IMMUNOLOGY:            |
| 17 | DEVELOPMENT OF PREDICTIVE ANIMAL MODELS OF HUMAN    |
| 18 | IMMUNE RESPONSE TO CELL THERAPIES, DEVELOPMENT OF   |
| 19 | STEM CELL THERAPEUTICS AIMED AT CORRECTION OF       |
| 20 | AUTOIMMUNE AND OTHER IMMUNE DISORDERS, INCLUDING    |
| 21 | HIV/AIDS AND CANCER, IN ANIMAL MODELS OF HUMAN      |
| 22 | DISEASES, DEVELOPMENT OF CO-RECEPTOR BLOCKADE AND   |
| 23 | OTHER STRATEGIES TO REPROGRAM THE IMMUNE SYSTEM OF  |
| 24 | THE RECIPIENT TO ACCEPT THE STEM CELL GRAFTS, AN    |
| 25 | ASSESSMENT OF TOLERANCE INDUCTION BY HEMATOPOETIC   |
|    | 171   |

| 1  | CHIMERISM.   |
|----|--|
| 2  | I SHOULD POINT OUT THE LAST TWO                      |
| 3  | STRATEGIES, THAT IS, CO-RECEPTOR BLOCKADE AND        |
| 4  | HEMATOPOIETIC CHIMERISM, IS ALREADY IN CLINICAL      |
| 5  | TESTING, BUT HAS NOT BEEN TESTED OR INVESTIGATED FOR |
| 6  | STEM CELL-DERIVED GRAFTS.                            |
| 7  | SO IN TERMS OF THE ELIGIBILITY FOR THESE             |
| 8  | AWARDS, CIRM'S STANDARD INVESTIGATOR ELIGIBILITY     |
| 9  | CRITERIA WILL BE USED; THAT IS, PH.D. AND M.D.       |
| 10 | DEGREES AND FULL-TIME EMPLOYMENT IN ACADEMIC OR      |
| 11 | NOT-FOR-PROFIT OR FOR-PROFIT ORGANIZATIONS IN        |
| 12 | CALIFORNIA.  |
| 13 | NOW, IN TERMS OF THE INSTITUTIONAL                   |
| 14 | ELIGIBILITY, I SHOULD POINT OUT, SINCE THIS IS NOT A |
| 15 | REPEATING CO-RFA AND DOES NOT QUALIFY FOR THE PREAPP |
| 16 | REVIEW, AND MINDFUL OF THE CAPACITY OF OUR GRANTS    |
| 17 | WORKING GROUP TO REVIEW ALL APPLICATIONS,            |
| 18 | INSTITUTIONAL ELIGIBILITY CRITERIA IS BASED ON EARLY |
| 19 | TRANSLATION AWARDS. AND IN THAT CAPACITY, WHAT       |
| 20 | WOULD BE THE NON-PROFIT INSTITUTIONS WITH ACCREDITED |
| 21 | MEDICAL SCHOOLS MAY SUBMIT UP TO FOUR APPLICATIONS.  |
| 22 | OTHER NONPROFIT OR FOR-PROFIT INSTITUTIONS WITH 250  |
| 23 | OR MORE EMPLOYEES MAY SUBMIT UP TO TWO APPLICATIONS. |
| 24 | NONPROFIT OR FOR-PROFIT INSTITUTIONS WITH LESS THAN  |
| 25 | 250 EMPLOYEES MAY SUBMIT ONE APPLICATION.            |
|    |  |

| 1  | THESE AWARDS WILL BE OPEN FOR                        |
|----|--|
| 2  | COLLABORATIVE FUNDING. JAPAN SCIENCE AND TECHNOLOGY  |
| 3  | AGENCY AND VICTORIA AND AUSTRALIA HAVE EXPRESSED     |
| 4  | INTEREST IN PARTICIPATING IN THESE AWARDS. SO THE    |
| 5  | CIRM WILL FUND ALL THE WORK WHICH WILL BE DONE OR    |
| 6  | THE PROJECTS THAT WILL BE IN THE STATE OF            |
| 7  | CALIFORNIA, AND FUNDING PARTNERS WILL FUND ALL THE   |
| 8  | PROJECTS WORK DONE IN THEIR COUNTRIES.               |
| 9  | CIRM WOULD LIKE TO PROPOSE UP TO 20                  |
| 10 | THREE-YEAR AWARDS WITH THE DIRECT PROJECT COST UP TO |
| 11 | 300,000 PER YEAR WITH ESTIMATED TOTAL COST UP TO 30  |
| 12 | MILLION. PROVISIONAL TIMELINES FOR THESE AWARDS IS   |
| 13 | THE RFA RELEASE BY NOVEMBER 2009, REVIEW             |
| 14 | APPLICATIONS IN APRIL 2010 BY THE GRANTS WORKING     |
| 15 | GROUP, AND ICOC APPROVAL FOR THE FUNDING IN JUNE OF  |
| 16 | 2010.  |
| 17 | SO, MR. CHAIRMAN, I WOULD LIKE TO REQUEST            |
| 18 | APPROVAL FOR THE CIRM STEM CELL TRANSPLANTATION      |
| 19 | IMMUNOLOGY AWARD CONCEPT WITH \$30 MILLION IN        |
| 20 | FUNDING. THIS CONCLUDES MY PRESENTATION, AND I'LL    |
| 21 | BE HAPPY TO ANSWER ANY QUESTIONS.                    |
| 22 | CHAIRMAN KLEIN: THANK YOU VERY MUCH. I               |
| 23 | HAVE, I THINK, THREE PENDING QUESTIONS OF BOARD      |
| 24 | MEMBERS, POTENTIALLY MORE. ONE, MR. SHEEHY, I THINK  |
| 25 | YOU RAISED THE QUESTION OF WHETHER INSTITUTIONS WITH |
|    |  |

| 1  | MEDICAL SCHOOLS OR BECAUSE OF TRANSPLANT ACTIVITIES  |
|----|--|
| 2  | MAY HAVE A CONCENTRATION OF THESE SCIENTISTS AND     |
| 3  | M.D.'S WITH THIS SPECIFIC KNOWLEDGE MIGHT            |
| 4  | APPROPRIATELY HAVE A HIGHER LIMIT TO MAKE SURE THAT  |
| 5  | WE'RE NOT ARTIFICIALLY CAPPING ACCESS TO THIS        |
| 6  | PROGRAM OF SOME OF THE REAL CONCENTRATIONS OF TALENT |
| 7  | IN CALIFORNIA.                                       |
| 8  | MR. SHEEHY: WELL, I WOULD HOPE WE                    |
| 9  | WOULDN'T HONESTLY I WOULD HOPE WE WOULDN'T HAVE      |
| 10 | ANY LIMITS ON INSTITUTIONAL APPLICATIONS. I THINK    |
| 11 | WE HAVE AN EVIDENCE BASE FOR NOT HAVING LIMITS IN    |
| 12 | THAT WE'VE ASKED FOR MANY OF THESE THINGS WITHIN THE |
| 13 | CONTEXT OF OTHER RFA'S. AND WE HAVEN'T RECEIVED      |
| 14 | VERY MANY, TO BE PERFECTLY HONEST. WE ASKED ABOUT    |
| 15 | IT IN EARLY TRANSLATION, WE ASKED TO SOME DEGREE     |
| 16 | ABOUT IT IN TOOLS AND TECHNOLOGY, WE ASKED FOR IT IN |
| 17 | SEED GRANTS.   |
| 18 | I JUST DON'T BELIEVE THAT THERE'S A BASIS            |
| 19 | FOR ASSUMING THAT WE'RE GOING TO BE OVERWHELMED WITH |
| 20 | APPLICATIONS IF WE DON'T PUT A LIMIT, AND I DON'T    |
| 21 | THINK IT SHOULD BE A PRINCIPLE OF US AS FOR US AS    |
| 22 | AN AGENCY, THAT EVERY RFA WILL EITHER GET            |
| 23 | PRESCREENED, WE EITHER HAVE A PRESCREENING PROCESS   |
| 24 | OR THAT THE APPLICATIONS WILL HAVE SOME SORT OF      |
| 25 | INSTITUTIONAL LIMIT.                                 |
|    |  |

| I ALSO WANT TO SAY THAT ONE OF THE                   |
|--|
| CONCERNS THAT LED TO THE PREAPPLICATION SCREENING    |
| PROCESS WAS THAT THERE WAS SOME CONCERN AMONGST      |
| JUNIOR FACULTY AT SOME INSTITUTIONS ABOUT BEING ABLE |
| TO GET THEIR APPLICATION THROUGH THEIR OWN INTERNAL  |
| SCREENS WHEN YOU HAVE AN INSTITUTIONAL SCREEN. THIS  |
| IS ONE OF THE MAJOR ROADBLOCKS IN MOVING AHEAD WITH  |
| STEM CELL THERAPIES. FOR MANY OF THE THINGS THAT WE  |
| PROMISED THE PEOPLE OF CALIFORNIA WE'RE GOING TO     |
| ACCOMPLISH, IT REQUIRES USING EMBRYONIC STEM CELLS.  |
| AND IF WE CANNOT FIGURE OUT IMMUNE TOLERANCE, WE'RE  |
| NOT GOING TO BE ABLE TO USE THEM FOR MANY DISEASES.  |
| SO I DON'T SEE THAT THERE'S ANY EVIDENCE             |
| BASIS FOR PUTTING ANY LIMITS ON THE NUMBER OF        |
| APPLICATIONS. I DO NOT BELIEVE WE WILL BE            |
| OVERWHELMED, AND I WOULD RATHER OPERATE FROM THE     |
| PRINCIPLE THAT WE CAN I MEAN I JUST DON'T SEE IT.    |
| I THINK WE'RE GOING TO BE FINE. I DON'T THINK THAT   |
| MANY PEOPLE HAVING SAT IN THE WORKSHOP FOR AN        |
| ENTIRE DAY WITH TRANSPLANT SCIENTISTS FROM AROUND    |
| THE STATE, MANY OF THEM ARE JUST NOT COMING INTO     |
| THIS FIELD. AND I THINK WE'LL STIMULATE SOME         |
| INTEREST WITH THIS RFA, BUT I DON'T THINK THAT       |
| SUDDENLY PEOPLE ARE GOING TO DROP EVERYTHING AND     |
| SAY, OH, I WANT TO DO THIS IN SUCH A MASSIVE WAY     |
| 175  |
|  |

| 1  | THAT IT'S GOING OVERWHELM OUR CAPACITY TO EVALUATE   |
|----|--|
| 2  | GRANTS. I DON'T WANT TO LOSE THE ONE OR TWO OR       |
| 3  | THREE GRANTS THAT MIGHT NOT MAKE IT THROUGH ANY KIND |
| 4  | OF SCREENING PROCESS THAT MIGHT ACTUALLY MAKE THE    |
| 5  | DIFFERENCE AND MOVE THIS FIELD FORWARD IN A DRAMATIC |
| 6  | FASHION.   |
| 7  | CHAIRMAN KLEIN: SO I'M GOING TO CALL ON              |
| 8  | DR. PIZZO, BUT FIRST I'D LIKE DR. TROUNSON TO        |
| 9  | ADDRESS OR DR. OLSON TO ADDRESS, AS APPROPRIATE. MY  |
| 10 | UNDERSTANDING IS THAT, DR. TROUNSON, WHILE YOU       |
| 11 | CONCEPTUALLY AGREE WITH THE REACH THAT MR. SHEEHY    |
| 12 | WANTS TO ACHIEVE IN MAKING CERTAIN WE GET EVERY      |
| 13 | POSSIBLE APPLICATION IN WORKING WITH THE SCIENTIFIC  |
| 14 | STAFF, I BELIEVE YOU HAVE A POINT ABOUT FUNCTIONAL   |
| 15 | CAPACITY.  |
| 16 | DR. TROUNSON: WELL, YOU KNOW, I HAVE A               |
| 17 | LOT OF SYMPATHIES FOR WHAT JEFF IS TALKING ABOUT.    |
| 18 | AND I'M NOT SURE HOW MANY GRANTS WE'RE GOING TO GET, |
| 19 | WHETHER WE WILL STIMULATE IT OR NOT. BUT, YOU KNOW,  |
| 20 | WE'RE GOING OUT THERE IN A VERY TARGETED WAY. WE'RE  |
| 21 | GOING TO GO TO THE TRANSPLANT ORGANIZATIONS. I'M     |
| 22 | GOING TO ACTUALLY SPEAK AT SOME OF THEIR MEETINGS.   |
| 23 | I'M ACTUALLY GOING TO WORK VERY HARD TO GET THEIR    |
| 24 | ATTENTION IN THIS AREA, THOSE PEOPLE WHO WOULD NOT   |
| 25 | NORMALLY BE LOOKING AT CIRM FOR SUPPORT,             |
|    | 176  |

| 1  | PARTICULARLY THE TRANSPLANTATION PART OF THE         |
|----|--|
| 2  | RESEARCH INDUSTRY.                                   |
| 3  | SO IT MAY BE THAT MAYBE WE'LL GET MORE               |
| 4  | THAN WE THINK; BUT AS A BETTING MAN, I'M NOT SURE    |
| 5  | WHICH SIDE TO COME DOWN ON THAT. WHAT IT DOES MAKE,  |
| 6  | IT WILL MAKE IT VERY DIFFICULT, OF COURSE, IF WE GET |
| 7  | A LARGE NUMBER TO DO AN APPROPRIATE AND ADEQUATE     |
| 8  | REVIEW. AND THAT REALLY DOES PUT A LOT OF STRESS,    |
| 9  | AS YOU KNOW, IN THE SYSTEM FOR THE STAFF,            |
| 10 | PARTICULARLY THE ANCILLARY WORK THAT THEY HAVE TO DO |
| 11 | IN ORDER TO, YOU KNOW, WORK THROUGH ALL OF A VERY    |
| 12 | LARGE NUMBER OF APPLICATIONS. AND ALSO, OF COURSE,   |
| 13 | A LOT OF PRESSURE ON THE REVIEWERS.                  |
| 14 | SO I WONDERED IF YOU MIGHT BE OPEN TO                |
| 15 | INCREASING THE NUMBERS RATHER THAN SORT OF CARTE     |
| 16 | BLANCHE OPENING THE WHOLE LOT. AND I WOULD HAVE      |
| 17 | THOUGHT, IF YOU OPENED IT TO SEVEN OR EIGHT          |
| 18 | APPLICATIONS, PARTICULARLY FROM THOSE INSTITUTIONS   |
| 19 | THAT HAVE A MEDICAL SCHOOL, WHERE THIS IS LIKELY TO  |
| 20 | MOSTLY DERIVE FROM, THAT WE WOULD THEN BE PRETTY     |
| 21 | MUCH ACCOMMODATING THE NEED WHILE TRYING TO PROTECT  |
| 22 | THE STAFF AND THE REVIEWERS FROM, YOU KNOW, A        |
| 23 | PARTICULARLY DIFFICULT SITUATION IF WE GOT AN        |
| 24 | OVERRESPONSE.  |
| 25 | CHAIRMAN KLEIN: DR. PIZZO AND I'M GOING              |
|    | 177  |
|    | ±***   |

| 1  | TO COME BACK, JEFF, TO YOU.                          |
|----|--|
| 2  | DR. PIZZO: I THINK ALAN TROUNSON AND                 |
| 3  | OTHERS ARE WELL AWARE THAT I'VE SPOKEN ABOUT THIS    |
| 4  | ISSUE A NUMBER OF TIMES IN THE PAST. AND JUST FOR    |
| 5  | CONTEXT, THAT I HAVE HAD STRONG FEELINGS ABOUT NOT   |
| 6  | HAVING INSTITUTIONAL LIMITS. WE DID WORK WITH ALAN   |
| 7  | AND PAT AND OTHERS, WITH RICARDO AZZIZ ABOUT A YEAR  |
| 8  | AGO TO COME UP WITH SOME GUIDELINES. WE DID THAT     |
| 9  | LARGELY IN RECOGNITION OF REALLY A COUPLE OF THINGS. |
| 10 | ONE WAS THE OPERATIONAL LIMITS OF BOTH THE REVIEW    |
| 11 | GROUPS AND THE STAFF IN TERMS OF CAPACITY ISSUES.    |
| 12 | AND I THINK WE WERE COGNIZANT OF THAT, BUT ALWAYS    |
| 13 | HAD AN EYE TOWARD EVENTUALLY GETTING TO THE POINT    |
| 14 | WHERE WE CAN ELIMINATE THE LIMITS.                   |
| 15 | I THINK I FELT MOST STRONGLY ABOUT THIS,             |
| 16 | AS I THINK YOU KNOW, WITH REGARD TO THE DISEASE      |
| 17 | PLANNING GRANTS WHERE SETTING A LIMIT BEFOREHAND     |
| 18 | WOULD ACTUALLY CONSPIRE POTENTIALLY AGAINST THE KIND |
| 19 | OF COLLABORATIONS THAT WOULD BE ESTABLISHED. I DO    |
| 20 | FEEL THAT AS MUCH AS WE CAN POSSIBLY ELIMINATE       |
| 21 | INSTITUTIONAL LIMITS, WE BETTER SERVE THE            |
| 22 | MERITOCRACY OF SCIENCE IN CALIFORNIA. I THINK THAT   |
| 23 | IS THE BEST WAY TO BRING THE BEST IDEAS FORWARD.     |
| 24 | AS I HAVE ILLUSTRATED IN THE PAST, THE               |
| 25 | HOWARD HUGHES MEDICAL RESEARCH INSTITUTE USED TO SET |
|    |  |

| 1  | LIMITS ON THE NUMBER OF APPLICATIONS. THEY USED TO   |
|----|--|
| 2  | ASK INSTITUTIONS TO SCREEN AND PRESCREEN. THEY'VE    |
| 3  | ELIMINATED THAT. THEY DID GET A BOLUS OF             |
| 4  | APPLICATIONS, BUT THEY WEREN'T OVERWHELMING. AND IT  |
| 5  | ALLOWED PEOPLE WHO MIGHT NOT OTHERWISE HAVE HAD A    |
| 6  | CHANCE TO APPLY TO COME FORWARD. AND I THINK THIS    |
| 7  | ISSUE IS REALLY IMPORTANT. I THINK JEFF'S COMMENT    |
| 8  | ABOUT INSTITUTIONAL PRESCREENING DOES NEGATIVELY     |
| 9  | IMPACT PARTICULARLY YOUNG PEOPLE.                    |
| 10 | SO AS MUCH AS WE CAN DO IT, I WOULD BE               |
| 11 | SUPPORTIVE TO THAT. I THINK WE ARE GOING TO TRY TO   |
| 12 | NEED TO FIND A BALANCE BETWEEN WHAT YOU CAN HANDLE   |
| 13 | AND WHAT YOU CAN RECEIVE, AND I REALIZE WE'LL HAVE   |
| 14 | TO WORK TOWARD THAT, BUT THE ULTIMATE GOAL IS TO GET |
| 15 | RID OF LIMITS.                                       |
| 16 | CHAIRMAN KLEIN: SO DR. OLSON AND THEN I'M            |
| 17 | GOING TO GO TO DR. PENHOET. COULD YOU COMMENT ON     |
| 18 | I KNOW THERE'S A BALANCE ALWAYS BETWEEN TRYING TO    |
| 19 | ACHIEVE THIS UNLIMITED GOAL AND FUNCTIONAL CAPACITY. |
| 20 | WHAT IS YOUR PERSPECTIVE ON RAISING THE MEDICAL      |
| 21 | SCHOOLS WHERE THIS EXPERTISE IS APT TO BE            |
| 22 | CONCENTRATED TO SEVEN OR EIGHT IN TERMS OF GIVING    |
| 23 | YOU THE COMFORT TO KNOW THAT YOU CAN HANDLE THE      |
| 24 | VOLUME WITHIN THE STRUCTURE OF THE PEER REVIEW, HOW  |
| 25 | DO YOU BALANCE THESE GOALS?                          |
|    | 4-0  |

| 1  | DR. OLSON: BEFORE I COMMENT ON THAT, I               |
|----|--|
| 2  | WOULD LIKE TO SAY ONE OTHER THING. FIRST, I RESPECT  |
| 3  | THE POSITIONS OF EVERYBODY HERE. I CAN UNDERSTAND    |
| 4  | WHY IT'S IMMINENTLY DESIRABLE TO ALLOW ANYBODY WHO   |
| 5  | HAS ANY INTEREST TO APPLY. I WOULD ALSO POINT OUT    |
| 6  | TO YOU THAT IT'S NOT JUST A MATTER OF STAFF'S        |
| 7  | FUNCTIONAL CAPACITY. THIS IS REALLY A MATTER OF      |
| 8  | REVIEWERS' CAPACITY AND TIME THAT THEY ARE WILLING   |
| 9  | TO DEVOTE TO THIS AS WELL.                           |
| 10 | I MEAN, SO IN THE ONE CIRCUMSTANCE WHERE             |
| 11 | WE HAD IT FULLY OPEN EXCEPT FOR ONE REQUIREMENT,     |
| 12 | THEY HAD TO WORK ON HUMAN EMBRYONIC STEM CELLS, WE   |
| 13 | HAD 232 APPLICATIONS. UNLIKE MOST OF THE             |
| 14 | ORGANIZATIONS THAT HAVE BEEN CITED HERE, CIRM DOES   |
| 15 | NOT HAVE THE OPTION OF DOING A TRIAGE PROCESS AS     |
| 16 | PART OF THE GRANTS WORKING GROUP REVIEW. SO ANY      |
| 17 | APPLICATION THAT IS RECEIVED BY US MUST BE REVIEWED  |
| 18 | BY US, MUST BE DISCUSSED BY THE GRANTS WORKING GROUP |
| 19 | MEMBERS. THIS IS IN MARKED CONTRAST TO THE NIH AND   |
| 20 | OTHERS.  |
| 21 | SO, YOU KNOW, THE TOOLS AND TECHNOLOGIES             |
| 22 | WAS AN EXAMPLE WHERE I BELIEVE WE HAD, WHAT, 120,    |
| 23 | ROUGHLY 118 APPLICATIONS. WE ENDED UP DOING A        |
| 24 | DOUBLE REVIEW. WE WERE VERY FORTUNATE IN THAT CASE   |
| 25 | THAT WE HAD SOME REVIEWERS THAT WERE WILLING TO      |
|    |  |

| 1  | SPEND THE ENTIRE THREE-DAY TIME PERIOD, BUT WE WERE  |
|----|--|
| 2  | ALSO IN THE SITUATION WHERE WE HAD TO BRING IN NEW   |
| 3  | REVIEWERS. SO WE HAD TO DO OVERLAPPING REVIEW. SO    |
| 4  | I JUST WANTED TO REMIND THE BOARD OF THOSE           |
| 5  | PARTICULAR FACTORS.                                  |
| 6  | HAVING SAID THAT, YOU KNOW, I WOULD BE               |
| 7  | DELIGHTED TO REACH SOME SORT OF COMPROMISE WHEREBY   |
| 8  | WE COULD PERHAPS TRY AND RAISE THE NUMBERS FOR THOSE |
| 9  | INSTITUTIONS, I THINK, TYPICALLY THOSE WITH MEDICAL  |
| 10 | SCHOOLS, THAT WOULD BE EXPECTED TO HAVE THE HIGHER   |
| 11 | CONCENTRATION OF THE IMMUNOLOGISTS WHO WORK IN THIS  |
| 12 | TYPE OF AREA.  |
| 13 | CHAIRMAN KLEIN: ALL RIGHT. I HAD DR.                 |
| 14 | PENHOET, AND I'M GOING TO COME BACK TO JEFF SHEEHY.  |
| 15 | DR. PENHOET: IN THE PAST, I'VE STRONGLY              |
| 16 | SUPPORTED LIMITS BECAUSE I THINK PROBABLY THE        |
| 17 | RATE-LIMITING RESOURCE IN OUR ENTIRE ORGANIZATION IS |
| 18 | OUR OUTSIDE REVIEWERS. AND I THINK WE STILL RUN THE  |
| 19 | RISK OF LOSING THEM IF WE ABUSE THEM, SO I THINK     |
| 20 | THAT LIMITS HAVE BEEN APPROPRIATE.                   |
| 21 | BUT BEFORE JEFF MADE HIS COMMENT, I WAS              |
| 22 | GOING TO MAKE THE SAME COMMENT, WHICH IS WE HAVE NOT |
| 23 | SEEN IN A NUMBER OF RFP'S IN THE PAST A LARGE NUMBER |
| 24 | OF APPLICATIONS IN THIS FIELD, AND THEY COULD HAVE   |
| 25 | FIT THEMSELVES INTO, FOR EXAMPLE, BASIC BIOLOGY      |
|    |  |

| 1  | TODAY. WE DON'T SEE MANY HERE.                       |
|----|--|
| 2  | I SUSPECT THERE IS NOT A HUGE NUMBER OF              |
| 3  | PEOPLE THAT ACTUALLY HAVE SKILLS AND INTEREST IN     |
| 4  | THIS FIELD. SO I THINK IN THIS CASE WE SHOULD        |
| 5  | FURTHER, I ACTUALLY THINK THEY'RE NOT EQUALLY        |
| 6  | DISTRIBUTED ACROSS THE STATE AMONG ALL THE MEDICAL   |
| 7  | SCHOOLS. SOME HAVE A HIGHER CONCENTRATION THAN       |
| 8  | OTHERS IN THIS FIELD. SO I WOULD EITHER SUPPORT      |
| 9  | REMOVING THE CAP ALTOGETHER FOR THIS RFA OR AT LEAST |
| 10 | INCREASING THE CAP FOR THE MEDICAL SCHOOLS TO DOUBLE |
| 11 | THAT NUMBER.   |
| 12 | CHAIRMAN KLEIN: ALL RIGHT. JEFF SHEEHY.              |
| 13 | MR. SHEEHY: I REALLY FEEL PRETTY STRONGLY            |
| 14 | ABOUT THIS, THAT WE SHOULD NOT HAVE A CAP. SO I'LL   |
| 15 | STIPULATE THAT. BUT I WONDER, DR. TALIB, YOU REALLY  |
| 16 | ARE THE IMMUNOLOGY EXPERT, I THINK. HOW MANY         |
| 17 | APPLICATIONS HAVE COME IN FOR IMMUNOLOGY ROUGHLY     |
| 18 | OVER THE ENTIRE COURSE OF THE WORK WE'VE DONE? HAVE  |
| 19 | WE EVEN HAD A HUNDRED APPLICATIONS SUBMITTED?        |
| 20 | DR. TALIB: SO I THINK ONE OF THE I                   |
| 21 | THINK YOU POINTED OUT VERY NICELY THAT WE ARE NOT    |
| 22 | RECEIVING IMMUNOLOGY APPLICATIONS IN BASIC BIOLOGY   |
| 23 | AS WELL AS IN TOOLS AND TECHNOLOGIES. AND ONE OF     |
| 24 | THE THINGS IS THAT WE ARE NOT REACHING TO THE PEOPLE |
| 25 | WHO, IN FACT, WORK IN IMMUNOLOGY. SO THAT WAS ONE    |
|    |  |

| 1  | OF THE REASONS THAT WE HAD THIS WORKSHOP IN ORDER TO |
|----|--|
| 2  | REACH THE IMMUNOLOGISTS, SO MAKING AN RFA WHICH IS   |
| 3  | VERY SPECIFICALLY ON TRANSPLANTATION IMMUNOLOGY, WE  |
| 4  | WILL ATTRACT THOSE IMMUNOLOGISTS. AS DR. TROUNSON    |
| 5  | POINTED OUT, THAT WE, IN FACT, ARE MAKING OUTREACH   |
| 6  | EFFORTS TO REACH TO THE OTHER IMMUNOLOGISTS.         |
| 7  | BUT IN ANSWER TO YOUR QUESTION, WE HAVE              |
| 8  | NOT SO FAR RECEIVED MANY APPLICATIONS. IN TOOLS AND  |
| 9  | TECHNOLOGIES, PROBABLY WE HAD THREE OR FOUR          |
| 10 | APPLICATIONS. IN OTHER BASIC BIOLOGY, WE HAVE ABOUT  |
| 11 | FOUR OR FIVE APPLICATIONS. SO WE ARE NOT             |
| 12 | OVERWHELMING GETTING THOSE APPLICATIONS ALTHOUGH WE  |
| 13 | HAD MENTIONED ABOUT IMMUNOLOGICAL ASPECTS ON THOSE   |
| 14 | RFA'S. BUT THIS PARTICULAR RFA, SINCE IT IS          |
| 15 | TARGETED TOWARDS IMMUNOLOGISTS, WE ARE HOPING THAT   |
| 16 | WE WILL ATTRACT MORE IMMUNOLOGISTS.                  |
| 17 | MR. SHEEHY: SO, AGAIN, I'D LIKE TO                   |
| 18 | MOVE I THINK WE'RE A SCIENTIFIC ORGANIZATION AND     |
| 19 | WE SHOULD OPERATE ON AN EVIDENCE BASIS. AND THE      |
| 20 | EVIDENCE DOES NOT SUPPORT PUTTING IN PLACE ANY       |
| 21 | LIMITS, AND I WOULD REALLY STRONGLY URGE THAT WE     |
| 22 | NOT. AND ONE OF THE THINGS AND I WANT TO MAKE A      |
| 23 | DIRECT ANALOGY TO THE SEED GRANTS, WHICH WAS THE ONE |
| 24 | IN WHICH WE WERE OVERWHELMED. THERE WERE PEOPLE WHO  |
| 25 | APPLIED BECAUSE THAT EXTRA HOOP OF HAVING TO GO      |
|    | 103  |

| 1  | THROUGH YOUR INSTITUTION, YOU MAY HAVE A SENIOR   |
|--|---|
| 2  | PERSON WHO'S GOT MORE MONEY THAN GOD FROM NIH AND   |
| 3  | EVERYBODY ELSE IN THE WORLD AND THEY DON'T WANT TO  |
| 4  | PLAY GAMES TRYING TO GET THROUGH ALL THIS. THEY'RE  |
| 5  | NOT EVEN MAYBE INTERESTED IN STEM CELLS. SOME OF  |
| 6  | THOSE PEOPLE THREW SOME GREAT IDEAS OVER THE TRANSOM  |
| 7  | IN THE SEED GRANTS. ONE OF THEM WENT ON TO A  |
| 8  | TRANSLATIONAL HAS RECEIVED A TRANSLATIONAL GRANT.   |
| 9  | THOSE FOLKS ARE NOT GOING TO BE INTERESTED IN THIS.   |
| 10   | AND WE NEED THIS IS ONE OF THE MOST CRITICAL  |
| 11   | ROADBLOCKS WE'VE HEARD AGAIN AND AGAIN AND AGAIN TO   |
| 12   | SUCCESS IN THIS FIELD, AND WE SHOULD NOT PUT ANY  |
| 13   | OBSTACLE IN THE WAY.  |
|  |   |
| 14   | TO BE PERFECTLY HONEST, IF WE GOT A   |
| 14<br>15   | TO BE PERFECTLY HONEST, IF WE GOT A HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.   |
|  | , , , , , , , , , , , , , , , , , , ,   |
| 15   | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.   |
| 15<br>16   | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED. FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON  |
| 15<br>16<br>17                                     | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.  FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON  THE REVIEW GROUP, THEY BELL CURVE US. SO IF YOU'RE   |
| 15<br>16<br>17<br>18                               | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.  FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON  THE REVIEW GROUP, THEY BELL CURVE US. SO IF YOU'RE  TALKING ABOUT 20 APPLICATIONS TO BE FUNDED, YOU ARE  |
| 15<br>16<br>17<br>18<br>19                         | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.  FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON THE REVIEW GROUP, THEY BELL CURVE US. SO IF YOU'RE TALKING ABOUT 20 APPLICATIONS TO BE FUNDED, YOU ARE GOING TO NEED TO GET AT LEAST 60 GRANTS OVER THE   |
| 15<br>16<br>17<br>18<br>19<br>20                   | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.  FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON  THE REVIEW GROUP, THEY BELL CURVE US. SO IF YOU'RE  TALKING ABOUT 20 APPLICATIONS TO BE FUNDED, YOU ARE  GOING TO NEED TO GET AT LEAST 60 GRANTS OVER THE  DOOR BECAUSE THEY SELDOM YOU KNOW, THEY GENERALLY   |
| 15<br>16<br>17<br>18<br>19<br>20<br>21             | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.  FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON  THE REVIEW GROUP, THEY BELL CURVE US. SO IF YOU'RE  TALKING ABOUT 20 APPLICATIONS TO BE FUNDED, YOU ARE  GOING TO NEED TO GET AT LEAST 60 GRANTS OVER THE  DOOR BECAUSE THEY SELDOM YOU KNOW, THEY GENERALLY  DO A 35-PERCENT LEVEL. I MEAN IT'S CONSISTENT.   |
| 15<br>16<br>17<br>18<br>19<br>20<br>21             | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.  FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON THE REVIEW GROUP, THEY BELL CURVE US. SO IF YOU'RE TALKING ABOUT 20 APPLICATIONS TO BE FUNDED, YOU ARE GOING TO NEED TO GET AT LEAST 60 GRANTS OVER THE DOOR BECAUSE THEY SELDOM YOU KNOW, THEY GENERALLY DO A 35-PERCENT LEVEL. I MEAN IT'S CONSISTENT. WHETHER WE PRESCREEN, WE PUT LIMITS, THERE'S   |
| 15<br>16<br>17<br>18<br>19<br>20<br>21<br>22<br>23 | HUNDRED APPLICATIONS, YOU KNOW, I'D BE DELIGHTED.  FIRST OF ALL, I GOT TO TELL YOU FROM HAVING SAT ON  THE REVIEW GROUP, THEY BELL CURVE US. SO IF YOU'RE  TALKING ABOUT 20 APPLICATIONS TO BE FUNDED, YOU ARE  GOING TO NEED TO GET AT LEAST 60 GRANTS OVER THE  DOOR BECAUSE THEY SELDOM YOU KNOW, THEY GENERALLY  DO A 35-PERCENT LEVEL. I MEAN IT'S CONSISTENT.  WHETHER WE PRESCREEN, WE PUT LIMITS, THERE'S  GENERALLY ABOUT A THIRD OF THE GRANTS THAT GET ABOVE |

| 1  | THE COURAGE AND AUDACITY AND THE URGENCY THAT HAS    |
|----|--|
| 2  | INFORMED THIS MISSION ALL ALONG TO TAKE A CHANCE     |
| 3  | HERE, REMOVE THE LIMITS, AND HOPE THAT SOMEBODY PUTS |
| 4  | SOMETHING THROUGH THAT MAKES A DRAMATIC DIFFERENCE   |
| 5  | IN WHAT HAPPENS. YOU KNOW, WE'RE DOING FEWER         |
| 6  | REVIEWS NOW THAN WE DID WHEN WE FIRST STARTED. WE    |
| 7  | HAVE MORE STAFF, WE'RE DOING FEWER REVIEWS, WE HAVE  |
| 8  | MORE REVIEWERS AVAILABLE TO US. SO I'M NOT REALLY    |
| 9  | THAT MOTIVATED BY THIS CAPACITY ARGUMENT. WE HAVE    |
| 10 | MORE ABILITY TO REVIEW MORE GRANTS; WE'RE DOING      |
| 11 | FEWER GRANT REVIEWS. I THINK WE CAN HANDLE THIS,     |
| 12 | AND I THINK WE CAN OPEN IT UP, AND I DON'T THINK     |
| 13 | WE'RE GOING TO BE DELUGED WITH 250 GRANT             |
| 14 | APPLICATIONS.  |
| 15 | DR. OLSON: FIRST, I JUST WANT TO SPEAK TO            |
| 16 | THE CAPACITY FIRST SINCE IT'S THE LAST THING. WE     |
| 17 | MAY BE DOING FEWER REVIEWS WITH THE GRANTS WORKING   |
| 18 | GROUP. IN SOME CASES WE ARE DOING PREAPP REVIEWS,    |
| 19 | WHICH ENTAILS A WHOLE REVIEW CYCLE WITH EXTERNAL     |
| 20 | SPECIALISTS. WE HAVE OVER THE LAST YEAR OR SO,       |
| 21 | PROGRESS REPORTS ARE BECOMING A VERY MAJOR PART.     |
| 22 | AND I THINK WE ALL APPRECIATE THAT, YOU KNOW, GIVEN  |
| 23 | THE URGENCY OF OUR MISSION AND MAKING, YOU KNOW,     |
| 24 | THAT IT'S A VERY IMPORTANT ROLE OF STAFF TO KEEP AN  |
| 25 | EYE ON WHAT THE REVIEWERS ARE DOING. THAT IS A       |
|    |  |

| 1  | LARGE PART OF THE CAPACITY ISSUE. SO I WOULD SAY    |
|----|---|
| 2  | THAT, YOU KNOW, CAPACITY IS STILL ALWAYS A          |
| 3  | CONSIDERATION.                                      |
| 4  | ALSO, WITH RESPECT TO THE POINT THAT WE             |
| 5  | HAVE NOT SEEN THAT MANY IMMUNOLOGY GRANTS, I WOULD  |
| 6  | REMIND YOU THAT A LOT OF OUR RFA'S HAVE BEEN        |
| 7  | SPECIFICALLY TARGETED TO HUMAN EMBRYONIC OR HUMAN   |
| 8  | PLURIPOTENT STEM CELL WORK TO WORKING IN THOSE      |
| 9  | SYSTEMS. I THINK A LOT OF THE WORK THAT IS DONE IN  |
| 10 | THE TRANSPLANT IMMUNOLOGY, A LOT OF THE BASIC       |
| 11 | BIOLOGY IS DONE IN MODEL SYSTEMS, SO WE HAVE NOT    |
| 12 | ENCOURAGED IT THROUGH ESSENTIALLY THE FOCUS OF OUR  |
| 13 | CURRENT RFA'S.                                      |
| 14 | CHAIRMAN KLEIN: AND DR. HAWGOOD.                    |
| 15 | DR. HAWGOOD: I PERSONALLY THINK THIS IS             |
| 16 | SUCH AN IMPORTANT AREA, THAT I'M VERY SUPPORTIVE OF |
| 17 | JEFF'S SUGGESTION HERE. AND I ASK A QUESTION THAT I |
| 18 | PROBABLY SHOULD KNOW THE ANSWER, BUT WHY DO OUR     |
| 19 | REGULATIONS NOT ACCOMMODATE TRIAGE? BECAUSE I THINK |
| 20 | THAT WOULD MAKE A SIGNIFICANT DIFFERENCE. IS THAT   |
| 21 | INTERNAL TO US, OR IS THAT PART OF THE PROPOSITION? |
| 22 | CHAIRMAN KLEIN: I'M GOING TO I THINK                |
| 23 | THIS IS AN EXTREMELY IMPORTANT QUESTION, SO LET ME  |
| 24 | GIVE THREE LEVELS TO THIS ANSWER. FIRST OF ALL,     |
| 25 | UNDER STATE LAW, EVEN OUR PREAPPLICATION PROCESS IS |
|    | 100   |

| 1  | JUST THAT. IT IS TESTING THE MATURITY OF THE         |
|----|--|
| 2  | APPLICATION TO SEE WHETHER IT SHOULD BE DEFERRED TO  |
| 3  | A LATER PART OF THAT ROUND OR CONSIDERED AT THAT     |
| 4  | TIME.  |
| 5  | UNDER STATE LAW ESSENTIALLY WE HAVE TO               |
| 6  | PROVIDE AN OPPORTUNITY FOR ALL APPLICATIONS, WHEN    |
| 7  | THEY ARE MATURE, FULLY RESPONSIVE TO THE RFA, GET TO |
| 8  | A PEER REVIEW PROCESS. I'D LIKE TO GO TO DR.         |
| 9  | TROUNSON AND THEN TO MR. HARRISON.                   |
| 10 | DR. TROUNSON: WELL, I THINK, CHAIR, IT               |
| 11 | REALLY IS A MATTER FOR THE ICOC IN THAT REGARD. IN   |
| 12 | ANSWER DIRECTLY TO THE QUESTION THAT SAM PUT TO US,  |
| 13 | THE ICOC GAVE US APPROVAL FOR THREE RFA'S TO DO      |
| 14 | PREAPPLICATIONS, AND THEN WE WERE TO BRING BACK THE  |
| 15 | OUTCOMES IN A DISCUSSION WITH THE ICOC. SO WE HAVE   |
| 16 | NO APPROVAL FOR DOING MORE THAN THE THREE THAT WE    |
| 17 | CURRENTLY DO, SAM. SO THAT'S A MATTER FOR THE ICOC   |
| 18 | TO REFLECT ON.                                       |
| 19 | I BELIEVE THAT, IN MY OWN VIEW, I BELIEVE            |
| 20 | THAT IF THE ICOC WISHES TO EXPAND THAT TO ANOTHER    |
| 21 | ONE, WE COULD DO THAT BECAUSE ORIGINALLY THE         |
| 22 | STRATEGIC PLAN HAD 60 MILLION IN THE AREA FOR        |
| 23 | IMMUNOLOGY. SO CLEARLY WE PROBABLY NEED TO DO IT     |
| 24 | AGAIN. AND SO WE AT LEAST ON THIS OCCASION HAVE THE  |
| 25 | OPPORTUNITY TO PUT OFF THOSE GRANTS TO ANOTHER TIME. |
|    |  |

| 1  | WE HAVEN'T DECIDED, OF COURSE, WHAT TIME THAT IS,    |
|----|--|
| 2  | BUT WE COULD DO THAT IN THE PREAPPLICATION.          |
| 3  | SO UNDER THE RULES, IF YOU LIKE, THAT WERE           |
| 4  | SET UP BY THE ICOC FOR PREAPPLICATION, WE COULD ON   |
| 5  | THIS OCCASION DO IT IF THAT'S WHAT YOU WISHED US TO  |
| 6  | DO. SO IT'S, I BELIEVE, MY OWN VIEW, AND I HAVEN'T   |
| 7  | TESTED THIS WITH STAFF, IS THAT IT COULD BE          |
| 8  | APPROPRIATE IF THE ICOC MOVED TO DO SO.              |
| 9  | CHAIRMAN KLEIN: SO ONE OF THE THINGS THAT            |
| 10 | WILL HAPPEN IF WE INCORPORATE THIS IN THE            |
| 11 | PREAPPLICATION PROCESS IS THAT IT PROVIDES IT        |
| 12 | PUTS ANOTHER TIME INCREMENT AND DEFERS US GETTING TO |
| 13 | THE FIRST MAJOR ROUND OF IMMUNOLOGY.                 |
| 14 | I'M GOING TO CALL ON DR. OLSON TO EXPLAIN            |
| 15 | THAT, THEN GO BACK TO DR. HAWGOOD AND THEN GO TO     |
| 16 | JEFF SHEEHY.   |
| 17 | DR. OLSON: I WANTED TO MAKE A POINT OF               |
| 18 | CLARIFICATION. THE TRIAGE PROCESS I WAS TALKING      |
| 19 | ABOUT WAS THE ONE DONE BY THE NIH WHERE THE          |
| 20 | ANALOGOUS SITUATION IN OUR SETTING WOULD BE THAT ANY |
| 21 | APPLICATION THAT WE RECEIVE WE MUST SEND TO THE      |
| 22 | GRANTS WORKING GROUP, THE GRANTS WORKING GROUP MUST  |
| 23 | SCORE IT, THEY MUST WRITE A SUMMARY OF IT, WE MUST   |
| 24 | DISCUSS IT IN THE REVIEW MEETING. WHEREAS, AT NIH,   |
| 25 | THEIR TRIAGE PROCESS, THEY BASICALLY TAKE THE BOTTOM |
|    |  |

| 1  | 30 PERCENT OR SO. AND UNLESS AT THE START OF THE     |
|----|--|
| 2  | MEETING IT IS SPECIFICALLY ASKED, DOES ANYBODY HAVE  |
| 3  | AN APPLICATION IN THIS LOWER THIRD THAT THEY WANT TO |
| 4  | BRING FORTH; AND IF NOT, THOSE ARE GONE. THAT IS     |
| 5  | WHAT I MEAN BY THE NIH TRIAGE.                       |
| 6  | WHAT DR. TROUNSON WAS REFERRING TO WAS OUR           |
| 7  | PREAPPLICATION REVIEW PROCESS, WHICH WE ARE IN A     |
| 8  | PILOT PERIOD ON, AS THIS BOARD WELL KNOWS, AND WHICH |
| 9  | IF WE CURRENTLY HAS BEEN PROPOSED FOR OUR            |
| 10 | SO-CALLED CORE REPEATING RFA'S, BUT WHICH DR.        |
| 11 | TROUNSON HAS ALLUDED, BECAUSE WE COULD COME BACK     |
| 12 | WITH ANOTHER IMMUNOLOGY RFA AT SOME POINT AND,       |
| 13 | THEREFORE, COULD DEFER AS IS REQUIRED UNDER OUR      |
| 14 | PREAPP PROCESS. THE ISSUE WITH THAT IS THAT WOULD    |
| 15 | CERTAINLY CHANGE THE TIMELINE OF THIS RFA.           |
| 16 | CHAIRMAN KLEIN: OKAY. DR. HAWGOOD THEN               |
| 17 | TO MR. SHEEHY.                                       |
| 18 | DR. HAWGOOD: I WAS NOT SUGGESTING THE                |
| 19 | PRESCREENING PROCESS, BUT I WAS REFERENCING WHY      |
| 20 | CAN'T WE USE THE NIH PROCESS? BECAUSE AS A REVIEWER  |
| 21 | MYSELF, IT TREMENDOUSLY DECREASES THE WORKLOAD, YET  |
| 22 | I THINK IT CAN BE QUITE APPROPRIATELY ASSIGNED AS    |
| 23 | TRUE PEER REVIEW.                                    |
| 24 | DR. OLSON: I BELIEVE THERE ARE LEGAL                 |
| 25 | REASONS, WHICH I BELIEVE MR. KLEIN WILL COMMENT ON.  |
|    | 100  |

| 1  | I BELIEVE WE'RE NOT ALLOWED TO UNDER PROPOSITION 71. |
|----|--|
| 2  | CHAIRMAN KLEIN: SO, MR. HARRISON, LEGALLY            |
| 3  | COULD YOU ADDRESS THE SUBJECT THAT I'VE FOCUSED ON   |
| 4  | HERE IN TERMS OF STATUTORY LIMITATIONS?              |
| 5  | MR. HARRISON: PROP 71 DOES SET FORTH A               |
| 6  | PROCESS FOR THE REVIEW OF APPLICATIONS THAT          |
| 7  | INCORPORATES BOTH THE GRANTS WORKING GROUP REVIEW OF |
| 8  | THE APPLICATIONS AND THEN THIS BOARD'S FINAL         |
| 9  | DECISION ON ALL GRANT AWARDS. THE PREAPPLICATION     |
| 10 | PROCESS PERMITS THE STAFF TO DEFER AN APPLICATION    |
| 11 | UNTIL SOMETIME IN THE FUTURE, AND NO FINAL DECISION  |
| 12 | IS MADE.   |
| 13 | IN THE CONTEXT OF THE NIH PROCESS DR.                |
| 14 | OLSON DISCUSSED, THAT EFFECTIVELY IS A FINAL         |
| 15 | DECISION WITH RESPECT TO THAT APPLICATION, WHICH     |
| 16 | POSES SOME CHALLENGES FOR US.                        |
| 17 | CHAIRMAN KLEIN: SO IF THE PROBLEM AS                 |
| 18 | WELL, IF THE PEER REVIEW GROUP EVEN PARTICIPATED IN  |
| 19 | TRIAGE, IF THEY MADE FINAL DECISIONS, THEN THEY      |
| 20 | WOULD BE SUBJECT TO FORM 700 FULL DISCLOSURE.        |
| 21 | BECAUSE THEY'RE AN ADVISORY GROUP, THEY'RE NOT UNDER |
| 22 | CERTAIN STATUTORY LIMITATIONS BECAUSE ALL OF THE     |
| 23 | FINAL DECISIONS ARE MADE HERE. SO WE HAVE A VERY     |
| 24 | HIGHLY ARTICULATED APPROACH TO THIS TO TRY AND       |
| 25 | REMAIN TOTALLY CONSISTENT WITH STATE LAW AND THE     |
|    | 190  |
|    |  |

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| 1  | INITIATIVE.  |
|----|--|
| 2  | DR. HAWGOOD: THIS MAY BE MORE ARCANE THAN            |
| 3  | I'M ABLE TO FOLLOW. BUT IF THE WORKING GROUP SIMPLY  |
| 4  | RECOMMENDED AS ANOTHER CATEGORY TO THE BOARD THAT    |
| 5  | THE GRANTS LISTED BE NOT SCORED OR TRIAGED, IT'S     |
| 6  | STILL THE BOARD'S DECISION TO ACCEPT THAT            |
| 7  | RECOMMENDATION. I MEAN ONE COULD SEND A GRANT BACK   |
| 8  | FOR REVIEW IF THE BOARD SO CHOSE; AND, THEREFORE, IT |
| 9  | WOULD BE THE BOARD'S FINAL DISCUSSION. I MAY BE      |
| 10 | MISSING SOME SUBTLETY HERE AS TO WHY WE COULDN'T     |
| 11 | ACCOMMODATE BECAUSE IT WOULD UNQUESTIONABLY REDUCE   |
| 12 | THE WORKLOAD.  |
| 13 | CHAIRMAN KLEIN: THERE ARE ADDITIONAL                 |
| 14 | AVENUES THAT ARE MORE COMPLEX THAT WE CAN            |
| 15 | INVESTIGATE, AND I'LL TAKE IT UNDER ADVISEMENT THAT  |
| 16 | YOU WOULD LIKE US TO DO SO, AND WE'LL REPORT BACK AT |
| 17 | THE NEXT BOARD MEETING ON THAT. I'M GOING TO GO TO   |
| 18 | MR. SHEEHY AND THEN DR. POMEROY.                     |
| 19 | MR. SHEEHY: FIRST, I DO THINK IT WOULD BE            |
| 20 | USEFUL, AND I ACTUALLY THINK IT WOULD BE GOOD TO     |
| 21 | HAVE A FULL SUBCOMMITTEE OF THE BOARD. LOOKING AT    |
| 22 | THIS ISSUE, WE'VE HAD A TASK FORCE, BUT ACTUALLY A   |
| 23 | FULL SUBCOMMITTEE MEETING IN PUBLIC ONCE WE GET THE  |
| 24 | DATA IN FROM THE PREAPPLICATION SCREENING AND TO     |
| 25 | COME TO A SERIES OF OPTIONS OR DECISIONS ON THIS.    |
|    |  |

| 1  | I'M GOING TO MAKE THE MOTION TO APPROVE              |
|----|--|
| 2  | THIS AS WRITTEN WITHOUT LIMITS. I STILL THINK WE     |
| 3  | HAVE A STRONG EVIDENCE BASIS, WHICH IS HOW WE SHOULD |
| 4  | BE MAKING THIS DECISION, THAT THERE WILL BE NOT AN   |
| 5  | OVERWHELMING NUMBER OF APPLICATION. I KNOW I'VE SAT  |
| 6  | THROUGH THESE. WHEN AN APPLICATION IS CLEARLY NOT    |
| 7  | MERITORIOUS, I WILL NOT THEY GET REVIEWED, BUT       |
| 8  | THERE IS NOT AN ENORMOUS AMOUNT OF TIME DISCUSSING   |
| 9  | SOMETHING THAT IS NOT WORTH DISCUSSING. I MEAN I     |
| 10 | DON'T WANT TO DENIGRATE PEOPLE'S WORK IN THAT WAY,   |
| 11 | BUT YOU JUST DON'T SPEND 20 MINUTES TALKING ABOUT    |
| 12 | SOMETHING THAT'S NOT A WELL-WRITTEN PROPOSED         |
| 13 | EXPERIMENT.  |
| 14 | SO I DON'T THINK WE'RE GOING BE                      |
| 15 | OVERWHELMED. I THINK THIS IS SOMETHING MANAGEABLE.   |
| 16 | YOU KNOW, IT REALLY POINTS TO WHO WE ARE AS AN       |
| 17 | AGENCY. ARE WE GOING TO PRESUPPOSE THAT WE'RE GOING  |
| 18 | TO BE CONSERVATIVE IN HOW WE'RE GOING TO APPROACH    |
| 19 | THIS? WE'RE STILL EVERY RFA WE DO IF WE DO IT        |
| 20 | FOR THE FIRST TIME AS AN EXPERIMENT, BECAUSE AN      |
| 21 | AGENCY SUCH AS US HAS NEVER PUT FORWARD ONE, I COME  |
| 22 | BACK TO THE POINT THIS IS A CRITICAL ROADBLOCK. I    |
| 23 | DO NOT THINK WE WILL BE OVERWHELMED. WE HAVE NOT     |
| 24 | RECEIVED THIS MANY APPLICATIONS FROM THE SPECIFIC    |
| 25 | AREA IN THE COURSE OF THE WORK WE'VE DONE. AND I     |
|    | 192  |

| 1  | THINK WE SHOULD BE WILLING TO TAKE A CHANCE. AND I   |
|----|--|
| 2  | THINK THAT, BY THE GRACE OF GOD, WE MAY ACTUALLY GET |
| 3  | SOMETHING THAT MAKES A TREMENDOUS DIFFERENCE IN HOW  |
| 4  | FAST WE MOVE TO THE CLINIC WITH SOME OF THESE        |
| 5  | APPROACHES.  |
| 6  | SO I URGE YOU. I'M MAKING THE MOTION TO              |
| 7  | DO IT WITHOUT LIMITS. I THINK WE CAN MANAGE IT, AND  |
| 8  | I HOPE YOU WILL SUPPORT ME ON THIS.                  |
| 9  | MR. SERRANO-SEWELL: SECOND.                          |
| 10 | CHAIRMAN KLEIN: SECOND BY DAVID                      |
| 11 | SERRANO-SEWELL AND A COMMENTARY BY MEMBER DR.        |
| 12 | POMEROY.   |
| 13 | DR. POMEROY: I'M VERY SUPPORTIVE OF THE              |
| 14 | IMMUNOLOGY AWARD MECHANISM. I THINK IT'S VERY        |
| 15 | IMPORTANT. I THINK WE HAVE CONSENSUS ON THAT. BUT    |
| 16 | I ALSO LOOK AT WHAT I THINK THE APPROPRIATE ROLE OF  |
| 17 | OUR ROLE AS A BOARD IS. AND I THINK OUR ROLE IS TO   |
| 18 | HIRE THE VERY BEST STAFF AND GET FEEDBACK FROM THEM  |
| 19 | ABOUT WHAT IS FEASIBLE FOR THEM TO DO.               |
| 20 | AND SO WHEN THE STAFF WHO WORK AS HARD AS            |
| 21 | THIS STAFF WORKS TELLS ME THAT THIS IS RISKY, I      |
| 22 | LISTEN TO THAT VERY CLOSELY. I WOULD ALSO POINT OUT  |
| 23 | THAT WE HAVE SAID WE WOULD LIKE TO BE GETTING AS     |
| 24 | MANY APPLICATIONS AS YOU CAN POSSIBLY HANDLE, AND WE |
| 25 | ASKED THE STAFF TO GO BACK AND DO SOME TRIALS, SOME  |
|    |  |

| 1  | EXPERIMENTS TO TRY AND INCREASE THAT, AND THEY'RE IN |
|----|--|
| 2  | THE MIDDLE OF ONE. AND I PERSONALLY THINK WE SHOULD  |
| 3  | LET THEM FINISH THAT EXPERIMENT, SEE HOW IT COMES    |
| 4  | OUT, AND LISTEN TO THEIR ADVICE ON THIS PARTICULAR   |
| 5  | MECHANISM.   |
| 6  | CHAIRMAN KLEIN: I WOULD SUPPORT DR.                  |
| 7  | POMEROY'S POINT, THAT THE STRESSES AT THE STAFF      |
| 8  | LEVEL OF HANDLING THIS AND ADDING ANOTHER REVIEW     |
| 9  | PANEL, IF NECESSARY, CREATING THAT UNCERTAINTY       |
| 10 | FACTOR AND THE WORKLOAD WE'RE ASKING THEM TO CARRY   |
| 11 | IS VERY SIGNIFICANT. I DO HEAR THEM BEING PREPARED   |
| 12 | TO SIGNIFICANTLY, MORE THAN, IN FACT, DOUBLING THE   |
| 13 | LEVEL OF APPLICATIONS FOR THE MEDICAL SCHOOLS TO TRY |
| 14 | AND CREATE A FUNCTIONALLY UNLIMITED LEVEL WITHOUT,   |
| 15 | IN FACT, CREATING THE UNCERTAINTY FACTOR THAT WOULD  |
| 16 | LEAD THEM TO STAFFING UP POTENTIALLY FOR A SECOND    |
| 17 | PANEL.   |
| 18 | BUT I THINK WE'VE HAD A GOOD DISCUSSION OF           |
| 19 | THIS. I COMPLETELY AGREE CONCEPTUALLY WITH JEFF'S    |
| 20 | PASSION AND MISSION PERSPECTIVE, AND I HOPE THAT, IN |
| 21 | FACT, WE HAVE ANOTHER IMMUNOLOGY ROUND. I THINK      |
| 22 | IT'S CRITICALLY IMPORTANT. WE HAVE A MOTION ON THE   |
| 23 | FLOOR. IF SOMEONE FEELS COMPELLED, I THINK, TO MAKE  |
| 24 | ADDITIONAL COMMENTS, FINE. I'D LIKE TO GET PUBLIC    |
| 25 | COMMENT. ANY PUBLIC COMMENTS? DR. WEISSMAN.          |
|    |  |

| 1  | DR. WEISSMAN: I DON'T WANT ALL MY FRIENDS            |
|----|--|
| 2  | TO HATE ME, BUT WHEN YOU ASKED US BEFORE TO LIMIT    |
| 3  | THE NUMBER OF APPLICATIONS FROM OUR UNIVERSITY, WE   |
| 4  | FOUND THAT ALL OF THE EXPERTS IN THE FIELD WERE      |
| 5  | APPLYING. SO TO GET AN INTERNAL REVIEW PANEL THAT    |
| 6  | COULD WITH EXPERTISE DECIDE WHICH GRANTS WOULD GO    |
| 7  | FORWARD, WE FAILED, AND WE WILL ALWAYS FAIL.         |
| 8  | WHEN WE TRIED TO GET NATIONAL REVIEWERS,             |
| 9  | YOU HAD ALREADY PICKED THE BEST. WE COULDN'T GET     |
| 10 | THEM. SO I ASKED MY FACULTY, SHOULD WE GO TO UCLA    |
| 11 | AND UCSF? AND THEY SAID NO. SO I HAVE TO SAY THAT    |
| 12 | YOU PUT A BURDEN ON US THAT I DON'T THINK WE CAN     |
| 13 | MATCH. YOU HAVE BY FAR A SYSTEM THAT IS MORE         |
| 14 | EFFICIENT, MORE KNOWLEDGEABLE THAN NIH PEER REVIEWS. |
| 15 | AND, JEFF, DON'T THINK THAT THE VERY BEST            |
| 16 | PEOPLE GET FUNDED BY NIH. UNDER THESE CONDITIONS,    |
| 17 | NIH IS A GAMBLE. YOU LOOK AT THE NAMES OF THE        |
| 18 | REVIEWERS ON THE STUDY SECTIONS, AT LEAST IN ALL OF  |
| 19 | MY AREAS, THEY'RE NOTHING COMPARED TO THE NAMES THAT |
| 20 | YOU HAVE IN TERMS OF ACCOMPLISHMENTS. SO I WOULD     |
| 21 | MAKE THE ARGUMENT JUST THAT WHATEVER YOU DO, DON'T   |
| 22 | MAKE US REVIEW INTERNALLY BECAUSE WE'VE LOST OUR     |
| 23 | EXPERTS. AND I HOPE THAT YOU FIND A WAY TO REMEMBER  |
| 24 | THAT THE FUNCTION HERE IS TO ADVANCE MEDICAL SCIENCE |
| 25 | THROUGH STEM CELL RESEARCH.                          |
|    | 105  |

| 1  | CHAIRMAN KLEIN: DR. WEISSMAN, YOU MAKE A            |
|----|---|
| 2  | VERY COGENT AND IMPORTANT ARGUMENT. I'D ASK YOU A   |
| 3  | QUESTION. WOULD A LIMIT OF EIGHT FOR MEDICAL        |
| 4  | SCHOOLS, IS THAT AT A FUNCTIONAL LEVEL WHERE YOU    |
| 5  | WOULDN'T HAVE TO CREATE AN INTERNAL REVIEW? OR, IN  |
| 6  | FACT, DOES THE PENT-UP POTENTIAL FOR THIS CREATE    |
| 7  | SIGNIFICANTLY OR EXPECTED GREATER DEMAND THAN THAT  |
| 8  | LEVEL?  |
| 9  | DR. WEISSMAN: I CAN'T SAY EXACTLY. AT               |
| 10 | OUR INSTITUTION I WOULD SAY IT WOULD BE PRETTY EASY |
| 11 | TO GET EIGHT APPLICATIONS IN THE AREA OF            |
| 12 | IMMUNOLOGICAL TOLERANCE OR MORE THAN EIGHT.         |
| 13 | CHAIRMAN KLEIN: OKAY. THANK YOU. ALL                |
| 14 | RIGHT. DAVID SERRANO-SEWELL AND THEN DR. LOVE.      |
| 15 | MR. SERRANO-SEWELL: BEFORE WE GO TO A               |
| 16 | VOTE, IT'S MY UNDERSTANDING WITH JEFF'S MOTION THAT |
| 17 | I SECONDED THAT THIS NO CAP WOULD JUST IT'S         |
| 18 | SPECIFIC TO THIS RFA?                               |
| 19 | CHAIRMAN KLEIN: THAT'S RIGHT.                       |
| 20 | MR. SERRANO-SEWELL: IT'S NOT GOING                  |
| 21 | FORWARD. I WOULD PREFER TO ERR ON THE SIDE OF MORE  |
| 22 | THAN LESS AND LET'S SEE WHAT HAPPENS. WE'LL HAVE    |
| 23 | ACTUAL REAL EVIDENCE. WE'LL ACTUALLY REALLY KNOW    |
| 24 | AND WE COULD END THE SPECULATION. LET'S FIND OUT.   |
| 25 | DR. LOVE: I THINK THAT ASPIRATIONALLY WE            |
|    | 196   |

| 1  | ALL WOULD AGREE WITH THE COMMENTS THAT JEFF HAS      |
|----|--|
| 2  | MADE. AND IN TERMS OF HEARING ANSWERS ABOUT WHY WE   |
| 3  | CAN'T HAVE THE LACK OF LIMITS, THE ANSWERS HAVE NOT  |
| 4  | BEEN TOTALLY CLEAR TO ME, TO BE HONEST WITH YOU, IN  |
| 5  | TERMS OF TRIAGE AND WHAT WE CAN DO. AND              |
| 6  | PHILOSOPHICALLY I THINK THAT WE OUGHT TO BE TRYING   |
| 7  | TO GET TO A POSITION WHERE THERE ARE NO LIMITS. DR.  |
| 8  | WEISSMAN'S POINT IS, I THINK, A POINT THAT I HADN'T  |
| 9  | EVEN THOUGHT ABOUT, BUT IT'S A VERY COMPELLING ONE   |
| 10 | TO ME THAT MAKES ME VERY SUPPORTIVE.                 |
| 11 | SO I DO THINK IT'S THE BOARD'S AUTHORITY             |
| 12 | TO AT LEAST ASPIRATIONALLY DIRECT STAFF AND THE      |
| 13 | ORGANIZATION ABOUT WHAT WE WOULD LIKE TO SEE HAPPEN. |
| 14 | AND I THINK IT'S OUR JOB TO LISTEN TO EXACTLY WHY    |
| 15 | MAYBE WHAT WE WANT ASPIRATIONALLY CAN'T BE ACHIEVED, |
| 16 | BUT I'M STILL NOT CONVINCED THAT WE CAN'T PUT IN A   |
| 17 | TRIAGE SYSTEM AND FOLLOW THE LAW. AND I REALLY       |
| 18 | WOULD LIKE TO SEE US PUSH THAT. AT LEAST FOR THIS    |
| 19 | GRANT, I WOULD SUPPORT JEFF'S MOTION.                |
| 20 | CHAIRMAN KLEIN: CERTAINLY. I THINK DR.               |
| 21 | WEISSMAN BRINGS UP NEW INFORMATION THAT IS VERY      |
| 22 | COMPELLING THAT IS OUTSIDE THE SCOPE OF FACTS WE'VE  |
| 23 | REVIEWED BEFORE. IT'S VERY IMPORTANT. THANK YOU      |
| 24 | FOR YOUR CONTRIBUTION. ADDITIONAL PUBLIC COMMENT?    |
| 25 | MR. SHEEHY: CALL THE QUESTION.                       |
|    |  |

| CHAIRMAN KLEIN: CALL THE QUESTION. DUANE             |
|--|
| WOULD LIKE TO MAKE A COMMENT.                        |
| MR. ROTH: JUST A QUESTION ON THE TIMING.             |
| COULD YOU GO BACK TO THE SLIDE? SO IF WE HAD AN      |
| OPEN EVERYBODY CAN APPLY, THEY WILL COME IN WHEN?    |
| WHAT I'M GETTING AT IS I THINK SAM'S SUGGESTION AND  |
| WHAT'S GOING TO BE TAKEN UNDER CONSIDERATION COULD   |
| BE IMPLEMENTED IN TIME, THAT SHOULD THERE BE 200     |
| APPLICATIONS HERE, IF WE COULD LOOK AT THIS AS AN    |
| OPTION THAT WOULD MEET WITH THE REQUIREMENTS, WE     |
| HAVE A CHANCE TO IMPLEMENT THAT, WHICH WOULD TAKE    |
| SOME HEAT OFF THE BOTTOM. MY OWN VIEW IS I SUPPORT   |
| THE BEST IN THE STATE. THAT'S THE MISSION,           |
| REGARDLESS OF WHERE THEY LIVE, AND THAT WE SHOULD    |
| NOT BE MANAGING ZIP CODES HERE.                      |
| CHAIRMAN KLEIN: I TAKE DUANE'S POINT IS              |
| THAT WE'RE GOING TO, MR. HARRISON, PUT THE EXQUISITE |
| ANALYSIS OF OUR OPTIONS ON FAST TRACK HERE TO SEE    |
| WHAT WE CAN DO IN CASE THERE IS A MUCH HIGHER LEVEL  |
| OF APPLICATIONS THAN EXPECTED. DR. TROUNSON.         |
| DR. TROUNSON: WELL, I'M KIND OF BETWIXT              |
| AND BETWEEN HERE BECAUSE I'M UNSURE OF THE NUMBER OF |
| APPLICATIONS WE'RE GOING TO GET. BUT I THINK IF      |
| WE'RE ABLE TO CONSIDER A WAY OF TRIAGING OR ENABLING |
| US TO DO A PREAPP REVIEW, IF THE NUMBER OF GRANTS    |
| 198  |
|  |

| 1  | EXCEEDS, SAY, 60, THEN I THINK I FEEL MORE           |
|----|--|
| 2  | COMFORTABLE ABOUT PROTECTING THE STAFF'S INTEREST    |
| 3  | AND THE REVIEWERS' INTEREST HERE. WE DON'T HAVE A    |
| 4  | LOT OF IMMUNOLOGY REVIEWERS. YOU KNOW, WE'RE GOING   |
| 5  | TO HAVE TO HAVE SOME VERY SPECIFIED PEOPLE. SO       |
| 6  | THAT'S NOT A HUGE CLAN OF PEOPLE THAT WE'VE GOT TO   |
| 7  | THIS POINT.  |
| 8  | SO WE REALLY HAVE TO MAKE SURE THAT WE'VE            |
| 9  | GOT THE APPROPRIATE PEOPLE. SO WE DON'T WANT TO      |
| 10 | SORT OF REALLY FRIGHTEN THEM OFF AS WE GO TO THEM    |
| 11 | WITH A MASSIVE TASK. SO IF YOU GIVE US THE           |
| 12 | OPPORTUNITY TO DO SOMETHING IN A PREAPPLICATION OR   |
| 13 | PREAPP OR A TRIAGING PROCESS IF IT GOES ABOVE 60, I  |
| 14 | WOULD BE MUCH MORE COMFORTABLE IN PERSUADING THE     |
| 15 | STAFF TO GO WITH IT.                                 |
| 16 | WE WILL ALSO HAVE TO PUT OUR PROGRAM BACK            |
| 17 | A LITTLE WHILE IN ORDER TO ACCOMMODATE THAT, BUT MY  |
| 18 | OWN FEELING IN THAT REGARD IS TO GET THE BEST        |
| 19 | APPLICATIONS, I'M WILLING TO ACCEPT THAT WE HAVE TO  |
| 20 | GIVE UP A COUPLE OF MONTHS TO DO THAT. I KNOW THAT   |
| 21 | THAT WILL CAUSE COMPLICATIONS IN THE PRETHINKING     |
| 22 | ABOUT OUR PROGRAM AND PARTICULARLY PAT'S, YOU KNOW,  |
| 23 | SYSTEM THAT SHE'S SET UP FOR CONSIDERING THE TIMING. |
| 24 | BUT I'M VERY SYMPATHETIC TO SOME OF THE POINTS THAT  |
| 25 | HAVE BEEN MADE, PARTICULARLY SOME OF THE POINTS MADE |
|    | 199  |

| 1  | BY JEFF SHEEHY. AND I SIT VERY FIRMLY ON THE SIDE    |
|----|--|
| 2  | OF NO NOT HAVING ANY LIMITS, BUT WE NEED TO BE       |
| 3  | ABLE TO ACCOMMODATE THE ABILITY TO DO A SELECTION    |
| 4  | PROCESS IF IT GETS ABOVE A CERTAIN NUMBER.           |
| 5  | AND SO MY SUGGESTION IS IF IT GOES ABOVE             |
| 6  | 60, WE HAVE TO HAVE A SECONDARY PROCESS TO MAKE SURE |
| 7  | IT STAYS WITHIN THAT FRAMEWORK.                      |
| 8  | CHAIRMAN KLEIN: SO I HEAR A REQUEST, AND             |
| 9  | I'M GOING TO GO TO DR. FONTANA AND THEN DR. PENHOET  |
| 10 | FOR ADDITIONAL COMMENTS, BUT I HEAR A REQUEST, JEFF, |
| 11 | AS IF THERE IS ROOM IN YOUR MOTION FOR A FRIENDLY    |
| 12 | AMENDMENT THAT WOULD SAY THAT IF THERE IS AN         |
| 13 | EXCESSIVE LET'S NOT CALL IT EXCESSIVE BECAUSE IT     |
| 14 | WOULD BE WELCOME, BUT IF THERE IS A SIZABLE, GREATER |
| 15 | THAN EXPECTED NUMBER OF APPLICATIONS, THAT OUR RFA   |
| 16 | WOULD INCLUDE AN AMENDMENT TO WHAT'S PROPOSED TO     |
| 17 | PERMIT EITHER A PREAPPLICATION OR TRIAGE ALL         |
| 18 | CONSISTENT WITH STATE LAW AS WE WILL LATER REPORT    |
| 19 | BACK AT THE OCTOBER BOARD MEETING, BUT ESSENTIALLY A |
| 20 | SECONDARY DEFERMENT PROCESS OR SCREENING MECHANISM   |
| 21 | IF IT CAN BE ACCOMMODATED WITHIN STATE LAW IF THERE  |
| 22 | IS A MUCH GREATER LEVEL OF APPLICATIONS THAN THE     |
| 23 | STAFF THINK THEY CAN HANDLE WITH THE CURRENT         |
| 24 | SCHEDULE.  |
| 25 | MR. SHEEHY: WHAT I WOULD ACCEPT IS STAFF             |
|    | 200  |

| 1  | COMING BACK ONCE THE APPLICATIONS HAVE COME IN AND   |
|----|--|
| 2  | REPRESENTING THAT THEY WERE UNMANAGEABLE, YOU KNOW,  |
| 3  | IF WE HAD 65, BUT LET'S SEE WHAT WE GET. SO I'M      |
| 4  | COMFORTABLE WITH STAFF COMING BACK, BUT WE COULD     |
| 5  | ALSO DO TWO REVIEW PANELS. WE'VE DONE IN THE PAST.   |
| 6  | BUT I THINK I DON'T                                  |
| 7  | CHAIRMAN KLEIN: I THINK OUR LEGAL POINT,             |
| 8  | JEFF, IS THAT WE CAN HAVE IT COME BACK FOR APPROVAL  |
| 9  | OF WHATEVER THE PROCESS IS AT THE BOARD, BUT I THINK |
| 10 | THEIR POINT IS UNLESS THE RFA GOES OUT WITH THAT     |
| 11 | PROVISION, YOU DON'T HAVE THE OPTION OF BRINGING IT  |
| 12 | BACK.  |
| 13 | MR. SERRANO-SEWELL: CHAIRMAN, YOU RAISED             |
| 14 | A PROCESS QUESTION, SO DID JEFF ABOUT STAFF COMING   |
| 15 | BACK. COULD WE, WITH THIS IN MIND, HAVE A            |
| 16 | TELEPHONIC MEETING? OKAY. WE GOT 600 APPLICATIONS.   |
| 17 | AND THEN INSTITUTE A TRIAGE SYSTEM IN COMPLIANCE     |
| 18 | WITH STATE LAW?                                      |
| 19 | CHAIRMAN KLEIN: THE KEY HERE IS                      |
| 20 | MR. SERRANO-SEWELL: BUT NOT HAVING A                 |
| 21 | LIMIT NOW, MOTION AS IS. IF WE GET A LOT, THEN WE    |
| 22 | CAN DO IT. I THINK WHAT I HEARD JEFF SAY IS WE WANT  |
| 23 | TO GET ALL THAT INFORMATION FIRST AND NOT            |
| 24 | PREDETERMINE 60, 65, 70.                             |
| 25 | CHAIRMAN KLEIN: AND I THINK THE FRIENDLY             |
|    |  |

| 1  | AMENDMENT IS WITHIN THE CONTEXT YOU JUST SPOKE OF,   |
|----|--|
| 2  | DAVID, WHICH IS NO LIMIT IS THE MOTION, BUT AMENDING |
| 3  | THE MOTION TO PERMIT THAT IF THERE IS A MUCH GREATER |
| 4  | THAN EXPECTED APPLICATION LEVEL, THAT THE RFA WOULD  |
| 5  | GO OUT WITH THE PROVISION THAT STAFF COULD COME BACK |
| 6  | TO THE BOARD TO AMEND THE PROCESS WITH SOME          |
| 7  | DEFERRAL. DR. OLSON.                                 |
| 8  | DR. OLSON: CAN I JUST MAKE A COUPLE                  |
| 9  | POINTS THAT ARE RELEVANT? FIRST, THE RFA WITH THE    |
| 10 | PROCESS HAS TO GO OUT BEFORE WE RECEIVE ANYTHING.    |
| 11 | SO I JUST WANTED TO MAKE A COUPLE POINTS RELEVANT TO |
| 12 | THAT.  |
| 13 | FIRST, OUR SCHEDULE WILL ACCOMMODATE A               |
| 14 | PREAPPLICATION REVIEW IF THE BOARD SO DESIRES THAT.  |
| 15 | THAT WOULD MEAN WE WOULD BRING IT TO THE BOARD WE    |
| 16 | WOULD DO THE REVIEW IN JUNE. SO THAT'S ONE OPTION.   |
| 17 | BUT THE OTHER THING IS WE COULD, TO                  |
| 18 | ADDRESS THE TRIAGE OPTION, WHICH DOESN'T ENTAIL A    |
| 19 | PREAPP REVIEW, I MEAN I THINK WE COULD EXPLORE THAT  |
| 20 | AND COME BACK TO THE BOARD IN OCTOBER. I WILL TELL   |
| 21 | YOU WE ARE ON, BECAUSE OF EVERYTHING WE'RE DOING     |
| 22 | WITH DISEASE TEAMS AND WITH IMMUNOLOGY, WE'RE REALLY |
| 23 | TRYING TO GET THIS RFA WRITTEN EARLY SO WE CAN GET   |
| 24 | IT OUT IN EARLY NOVEMBER. AND ACTUALLY THAT WOULD    |
| 25 | BE CHALLENGING TO US, TO COME BACK IN OCTOBER. SO    |
|    |  |

| 1  | WE WOULD NEED TO SO WE HAVE THE REALISTICALLY       |
|----|---|
| 2  | I THINK WE NEED TO DECIDE WHICH PROCESS WE'RE GOING |
| 3  | WITH TODAY AS I'M JUST LETTING YOU KNOW YOU KNOW,   |
| 4  | TRULY I REALLY DON'T KNOW HOW MANY APPLICATIONS WE  |
| 5  | ARE GOING TO RECEIVE, AND I HOPE YOU ALL RECOGNIZE  |
| 6  | THAT IT IS MY JOB TO VERY MUCH TRY AND, YOU KNOW,   |
| 7  | WHILE MOVING THE SCIENCE FORWARD, TRY AND ENSURE    |
| 8  | THAT WE DO THE BEST BY OUR REVIEWERS AND BY US.     |
| 9  | CHAIRMAN KLEIN: IS MY UNDERSTANDING OF              |
| 10 | YOUR STATEMENT THAT YOU COULD ACCOMMODATE A         |
| 11 | PREAPPLICATION WITHIN THIS SCHEDULE?                |
| 12 | DR. OLSON: IF THE BOARD WERE WILLING TO             |
| 13 | DO THAT. AGAIN                                      |
| 14 | MR. SHEEHY: WE REALLY DON'T KNOW. CAN WE            |
| 15 | JUST HAVE A VOTE ON MY MOTION AS PROPOSED? I KEEP   |
| 16 | ASKING FOR THE VOTE, AND YOU KEEP DRAGGING THIS ON, |
| 17 | BOB, AND YOU WON'T LET ME VOTE ON THIS.             |
| 18 | CHAIRMAN KLEIN: I'M TRYING TO GET ALL THE           |
| 19 | FACTS ON THE TABLE. DR. FONTANA.                    |
| 20 | MR. SHEEHY: WE DON'T KNOW. THAT'S THE               |
| 21 | POINT. WE JUST DON'T KNOW WHAT WE'RE GOING TO GET.  |
| 22 | CHAIRMAN KLEIN: DR. FONTANA HAS THE                 |
| 23 | FLOOR.  |
| 24 | DR. FONTANA: I'M JUST TRYING TO TAKE INTO           |
| 25 | ACCOUNT EVERYBODY'S OPINION HERE. I THINK WE ALL    |
|    | 203   |

| 1  | AGREE WITH JEFF'S CONCERNS. WE WANT SCIENTISTS TO    |
|----|--|
| 2  | BE ABLE TO APPLY. AND OFTENTIMES WHEN YOU HAVE TO    |
| 3  | TRIAGE THROUGH THE UNIVERSITY THROUGH LIMITS, THE    |
| 4  | YOUNGER SCIENTISTS MAY NOT BE ABLE TO GET THROUGH.   |
| 5  | ONE SUGGESTION IS, AND THE STAFF IS SAYING           |
| 6  | THEY'RE OVERWORKED AND THEY'RE OVERBURDENED, EVEN    |
| 7  | THOUGH YESTERDAY WE VOTED ON A PROVISION SAYING THAT |
| 8  | THEY WEREN'T, I MIGHT ADD                            |
| 9  | CHAIRMAN KLEIN: I DON'T THINK THAT'S                 |
| 10 | CORRECT.   |
| 11 | DR. FONTANA: WE'LL REMOVE THAT. BUT IS               |
| 12 | IT POSSIBLE? I'M HEARING THAT THERE'S A NUMBER THAT  |
| 13 | FEELS ACCEPTABLE OF 60, THAT WE WOULD PUT IN THE RFA |
| 14 | THERE'S NO CAPS COMING FROM THE INDIVIDUAL           |
| 15 | INSTITUTIONS, BUT THAT WE WILL ACCEPT 60             |
| 16 | APPLICATIONS BY NOVEMBER, FIRST COME, FIRST SERVE,   |
| 17 | THE FIRST 60 THAT GET THERE IS ONE WAY AROUND THIS   |
| 18 | PROBLEM.   |
| 19 | CHAIRMAN KLEIN: OKAY. I'M GOING TO DO                |
| 20 | THIS. I'M GOING TO TAKE DR. PENHOET'S SUGGESTION.    |
| 21 | IF THERE'S NO AMENDMENTS, I'M GOING TO ASK FOR       |
| 22 | PUBLIC COMMENT AND THEN CALL THE QUESTION.           |
| 23 | DR. PENHOET: OKAY. MY POINT IS THAT                  |
| 24 | WITHOUT SEEING THE RFA, IT'S A LITTLE HARD TO GUESS  |
| 25 | HOW MANY APPLICATIONS THERE WILL BE. IT DEPENDS A    |
|    |  |
|    |  |

| 1  | LOT ON HOW THE RFA IS WRITTEN. AND, DR. OLSON, YOU   |
|----|--|
| 2  | MENTIONED A WAY TO LIMIT IT IN THE PAST WAS IT HAD   |
| 3  | TO BE EMBRYONIC STEM CELLS IN THE PROPOSAL.          |
| 4  | SCIENTISTS ARE GOOD AT FIGURING OUT HOW ALMOST       |
| 5  | ANYTHING THEY WANT TO DO CAN FIT A BROADLY DESCRIBED |
| 6  | RFA THAT HAS A TITLE OF STEM CELL TRANSPLANTATION.   |
| 7  | YOU KNOW, I THINK THE ACTUAL DESCRIPTION OF THE RFA  |
| 8  | AND A PROCESS NARROWLY DESCRIBING WHAT WE WANT,      |
| 9  | BECAUSE I THINK THERE IS A CONCEPT OF WHAT WE WANT,  |
| 10 | FOLLOWED BY A PROCESS WHICH WOULD ALLOW US TO        |
| 11 | ELIMINATE PROPOSALS WHICH ARE NOT RESPONSIVE TO THE  |
| 12 | RFA WOULD HELP LIMIT THE NUMBER.                     |
| 13 | BUT WITHOUT SEEING THE WORDING OF THE RFA            |
| 14 | AND WITHOUT CAREFULLY HAVING A PROCESS WHICH         |
| 15 | ACTUALLY WILL ALLOW YOU TO DETERMINE WHETHER ANY     |
| 16 | PROPOSAL IS RESPONSIVE TO THE RFA, I THINK, YOU      |
| 17 | KNOW, IT COULD BECOME A THOUSAND APPLICATIONS        |
| 18 | BECAUSE, AS I SAY, SCIENTISTS ARE REALLY INGENIOUS   |
| 19 | IN FIGURING OUT HOW ALMOST ANYTHING THEY WANT TO DO  |
| 20 | CAN FIT IN SOMEWHERE IN THIS THING.                  |
| 21 | JEANNIE, JUST A COMMENT. THIS STAFF NEVER            |
| 22 | COMPLAINS. AND SO I THINK THAT THEY'RE NOT           |
| 23 | COMPLAINING. THEY'RE EXPRESSING CONCERN.             |
| 24 | DR. FONTANA: I DIDN'T MEAN COMPLAINING.              |
| 25 | DR. PENHOET: ABUSE OF THE REVIEWERS                  |
|    |  |

| 1  | DR. FONTANA: JUST LISTENING TO THEIR                 |
|----|--|
| 2  | CONCERNS.  |
| 3  | DR. PENHOET: WHO ARE NOT IN THE ROOM                 |
| 4  | TODAY, THEY COME TO US FROM AROUND THE COUNTRY, AS   |
| 5  | YOU KNOW.  |
| 6  | DR. FONTANA: I DIDN'T MEAN TO IMPLY THAT             |
| 7  | THEY'RE COMPLAINING, JUST TRYING TO HEAR THEIR       |
| 8  | CONCERNS. I DON'T SPEAK AS DIPLOMATICALLY AS MOST    |
| 9  | OF MY FELLOW BOARD MEMBERS. EXCUSE ME. I HAVE HIGH   |
| 10 | REGARD FOR EVERYBODY HERE.                           |
| 11 | CHAIRMAN KLEIN: DR. FONTANA, WE KNOW THAT            |
| 12 | YOU HAVE BEEN EXTRAORDINARILY COMPLIMENTARY TO THE   |
| 13 | STAFF, SO IT WASN'T INTENDED IN THAT CONTEXT.        |
| 14 | SO I'D LIKE TO SEE PUBLIC COMMENT? AND               |
| 15 | I'D LIKE TO CALL THE QUESTION WITH A ROLL CALL VOTE. |
| 16 | DR. POMEROY: COULD YOU PLEASE REPEAT WHAT            |
| 17 | WE'RE VOTING ON?                                     |
| 18 | MR. HARRISON: THE MOTION IS TO APPROVE               |
| 19 | THE CONCEPT PLAN FOR CIRM'S STEM CELL                |
| 20 | TRANSPLANTATION IMMUNOLOGY AWARDS, BUT WITHOUT       |
| 21 | INSTITUTIONAL LIMITS.                                |
| 22 | MS. KING: DONALD DAFOE.                              |
| 23 | DR. DAFOE: YES.                                      |
| 24 | MS. KING: DAVID BRENNER.                             |
| 25 | DR. BRENNER: YES.                                    |
|    | 200  |
|    | 206  |

| 1  |          | MS. KING: WILLIAM BRODY.               |
|----|----------|--|
| 2  |          | DR. BRODY: YES.                        |
| 3  |          | MS. KING: JACOB LEVIN.                 |
| 4  |          | DR. LEVIN: YES.                        |
| 5  |          | MS. KING: MARCY FEIT.                  |
| 6  |          | MS. FEIT: YES.                         |
| 7  |          | MS. KING: MICHAEL FRIEDMAN, IF YOU ARE |
| 8  | WITH US. |  |
| 9  |          | DR. FRIEDMAN: YES.                     |
| 10 |          | MS. KING: LEEZA GIBBONS.               |
| 11 |          | MS. GIBBONS: YES.                      |
| 12 |          | MS. KING: SAM HAWGOOD.                 |
| 13 |          | DR. HAWGOOD: YES.                      |
| 14 |          | MS. KING: BOB KLEIN.                   |
| 15 |          | CHAIRMAN KLEIN: YES.                   |
| 16 |          | MS. KING: TED LOVE.                    |
| 17 |          | DR. LOVE: YES.                         |
| 18 |          | MS. KING: ED PENHOET.                  |
| 19 |          | DR. PENHOET: YES.                      |
| 20 |          | MS. KING: PHIL PIZZO.                  |
| 21 |          | DR. PIZZO: YES.                        |
| 22 |          | MS. KING: CLAIRE POMEROY.              |
| 23 |          | DR. POMEROY: NO.                       |
| 24 |          | MS. KING: FRANCISCO PRIETO.            |
| 25 |          | DR. PRIETO: YES.                       |
|    |          | 207                                    |
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| 1  | MS. KING: ELIZABETH FINI.                           |
| 2  | DR. FINI: YES.                                      |
| 3  | MS. KING: ROBERT QUINT.                             |
| 4  | DR. QUINT: YES.                                     |
| 5  | MS. KING: JEANNIE FONTANA.                          |
| 6  | DR. FONTANA: YES.                                   |
| 7  | MS. KING: DUANE ROTH.                               |
| 8  | MR. ROTH: YES.                                      |
| 9  | MS. KING: DAVID SERRANO-SEWELL.                     |
| 10 | MR. SERRANO-SEWELL: YES.                            |
| 11 | MS. KING: JEFF SHEEHY.                              |
| 12 | MR. SHEEHY: YES.                                    |
| 13 | MS. KING: ART TORRES.                               |
| 14 | MR. TORRES: AYE.                                    |
| 15 | CHAIRMAN KLEIN: MOTION PASSES. AND THANK            |
| 16 | YOU FOR ALL EVERYONE FOR THEIR CONTRIBUTIONS TO     |
| 17 | THIS THOUGHTFUL DISCUSSION. AND WE'RE LOOKING       |
| 18 | FORWARD TO THIS. AS JEFF SAID, THIS IS A CRITICAL   |
| 19 | LINK IN OUR ABILITY TO MOVE TO THERAPIES.           |
| 20 | I'D LIKE TO MOVE TO ITEM NO. 10                     |
| 21 | ACTUALLY I'M GOING TO DO ITEM 12 VERY QUICKLY. IS   |
| 22 | THERE A MOTION FOR THE DESIGNATION OF ART TORRES AS |
| 23 | THE CHAIR OF THE LEGISLATIVE SUBCOMMITTEE?          |
| 24 | MR. ROTH: SO MOVED.                                 |
| 25 | CHAIRMAN KLEIN: IS THERE A SECOND?                  |
|    |   |
|    | 208   |

| 1  | DR. HAWGOOD: SECOND.                                 |
|----|--|
| 2  | CHAIRMAN KLEIN: SECOND IS DR. HAWGOOD.               |
| 3  | DISCUSSION? PUBLIC COMMENT? I'D LIKE TO CALL THE     |
| 4  | QUESTION. ALL IN FAVOR? OPPOSED? ABSTAIN?            |
| 5  | MR. TORRES: ABSTAIN.                                 |
| 6  | CHAIRMAN KLEIN: YOU SHOULD NOT ABSTAIN,              |
| 7  | SO IT'S JUST UNANIMOUS. MOTION CARRIES. THANK YOU    |
| 8  | VERY MUCH. AND THANK YOU FOR THE TREMENDOUS JOB      |
| 9  | YOU'VE DONE WITH THE LEGISLATIVE SUBCOMMITTEE IN     |
| 10 | YOUR ROLE OF ACTING CHAIR. THANK YOU.                |
| 11 | OKAY. SO WE'RE GOING TO GO TO ITEM NO.               |
| 12 | 10, AND IMMEDIATELY AFTER ITEM NO. 10, IN FACT, I'M  |
| 13 | GOING TO MAKE THIS A TIME-SPECIFIC ITEM, THAT AT     |
| 14 | 11:45, IF REASONABLY POSSIBLE, IF WE HAVEN'T         |
| 15 | FINISHED THIS ITEM, WE WILL THEN SUSPEND THE         |
| 16 | DISCUSSION OF THIS ITEM UNTIL WE'VE GONE THROUGH THE |
| 17 | BASIC SCIENCE DISCUSSION. ITEM NO. 10.               |
| 18 | MS. KING: AND I JUST WANTED TO POINT OUT             |
| 19 | THAT YOU HAVE STAFF MEMBERS HANDING OUT A NEW        |
| 20 | VERSION OF THE DOCUMENT FOR THIS ITEM. THE ONE IN    |
| 21 | YOUR BINDER HAS BEEN UPDATED. SO PLEASE REFER TO     |
| 22 | THE ONE BEING HANDED TO YOU NOW.                     |
| 23 | DR. ROBSON: OKAY. MR. CHAIRMAN, THANK                |
| 24 | YOU. IT'S MY PLEASURE TO PRESENT FOR CONCEPT         |
| 25 | APPROVAL A PROGRAM FOR THE CIRM RESEARCH LEADERSHIP  |
|    | 209  |
|    | =~~  |

| 1  | AWARDS. THIS IS A LITTLE DIFFERENT BACKGROUND.       |
|----|--|
| 2  | THIS IS A DIFFERENT KIND OF A PROGRAM THAN WHAT      |
| 3  | YOU'RE USUALLY PRESENTED WITH. MOST OF THE PROGRAMS  |
| 4  | THAT COME TO YOU FOR CONCEPT APPROVAL DEAL WITH A    |
| 5  | SCIENTIFIC RESEARCH NEED AND WITH MUCH LESS FOCUS OR |
| 6  | NO FOCUS ON INDIVIDUALS.                             |
| 7  | THIS FLIPS AROUND. THE FOCUS OF THIS                 |
| 8  | PROGRAM IS ON INDIVIDUALS, MUCH LESS SO ON SPECIFIC  |
| 9  | SCIENTIFIC QUESTIONS. SO WHERE DID THIS COME FROM?   |
| 10 | WHERE DID THIS IDEA, HOW DID IT ARISE WITH US? IT    |
| 11 | REALLY CAME FROM CONCERNS WE HAD WITH DISCUSSIONS    |
| 12 | FROM OUR UNIVERSITY MEDICAL RESEARCH AND RESEARCH    |
| 13 | INSTITUTES THROUGHOUT THE STATE, THAT THEY ARE EAGER |
| 14 | TO EXPAND THEIR STEM CELL RESEARCH PROGRAMS. MANY    |
| 15 | OF THEM HAVE IDENTIFIED SOME REALLY OUTSTANDING      |
| 16 | CANDIDATES, YOUNG PEOPLE WHO ARE EARLY IN THEIR      |
| 17 | CAREERS WHO ARE INTERESTED IN COMING TO CALIFORNIA;  |
| 18 | BUT BECAUSE OF THE ECONOMIC SITUATIONS AND           |
| 19 | CHALLENGES THAT THEY'RE FACING RIGHT NOW, THEY'VE    |
| 20 | HAD DIFFICULTY MUSTERING UP THE RESOURCES THAT THEY  |
| 21 | NEED TO ATTRACT THESE PEOPLE AND CLOSE THE DEAL.     |
| 22 | SO WE'VE BEEN WORKING ON DEVELOPING A                |
| 23 | PROGRAM WHEREBY WE COULD HELP YOU, THE INSTITUTIONS, |
| 24 | IN THE STATE TO ATTRACT THESE KINDS OF PEOPLE. IT'S  |
| 25 | BEEN AN ONGOING PROCESS. AND AS MELISSA SAID, YOU    |
|    | 210  |

| 1  | HAVE JUST RECEIVED A NEW DOCUMENT. IT'S VERY         |
|----|--|
| 2  | SIMILAR TO THE ONE THAT YOU HAD IN YOUR BINDER. IT   |
| 3  | JUST REFLECTS A FEW CHANGES THAT WE'VE MADE, MINOR   |
| 4  | CHANGES WHICH I'LL TRY TO HIGHLIGHT AS I GO THROUGH  |
| 5  | THAT HAVE COME UP WITH RECENT DISCUSSIONS WITH DR.   |
| 6  | TROUNSON AND STAFF MEMBERS THAT WE'VE HAD SINCE YOU  |
| 7  | RECEIVED THE ORIGINAL DOCUMENT.                      |
| 8  | SO, AGAIN, THE PURPOSE OF THIS PROGRAM IS            |
| 9  | TO TRY TO ATTRACT SOME OF THE WORLD'S LEADING        |
| 10 | MIDCAREER STEM CELL SCIENTISTS TO CALIFORNIA. THESE  |
| 11 | ARE PEOPLE WHO ARE ALREADY OUT ON THEIR OWN.         |
| 12 | THEY'RE NOT WORKING AS POSTDOCTORAL FELLOWS ANY      |
| 13 | LONGER. THEY ARE INDEPENDENT SCIENTISTS, BUT         |
| 14 | THEY'RE THE ONES WHO ARE CLEARLY THE RISING STARS.   |
| 15 | WE ALSO WANTED TO PROVIDE THEM THE                   |
| 16 | OPPORTUNITIES TO HAVE SOME FREEDOM IN THEIR          |
| 17 | LABORATORY WITH SOME PROLONGED FUNDING THAT WOULD    |
| 18 | NOT BE TIED TO SPECIFIC PROJECTS THAT WOULD ALLOW    |
| 19 | THEM TO PURSUE STEM CELL RESEARCH AS THEY SEE MOST   |
| 20 | FITTING.   |
| 21 | AGAIN, I JUST WANT TO REMIND YOU THESE               |
| 22 | LEADERSHIP AWARDS WOULD ONLY BE OFFERED TO THE VERY  |
| 23 | TOP, TOP GROUP OF SCIENTISTS WHO ARE OUT THERE. IF   |
| 24 | WE CAN BRING THOSE KINDS OF PEOPLE IN, THESE ARE THE |
| 25 | KINDS OF PEOPLE WHO WILL ATTRACT OTHERS, WHO WILL BE |
|    |  |

| 1  | LARGE GROUPS. THESE ARE THE FUTURE IRV WEISSMANS     |
|----|--|
| 2  | THAT WE'RE TRYING TO FIND.                           |
| 3  | SO WHAT KIND OF QUALIFICATIONS WOULD WE              |
| 4  | LOOK FOR? WELL, THESE ARE THE KINDS OF               |
| 5  | QUALIFICATIONS ARE LISTED HERE. WE WANT PEOPLE WHO   |
| 6  | ALREADY HAVE A HIGH PROFILE INTERNATIONAL REPUTATION |
| 7  | IN THE STEM CELL FIELD EITHER AS BASIC SCIENTISTS,   |
| 8  | TRANSLATIONAL SCIENTISTS, OR CLINICAL SCIENTISTS.    |
| 9  | WE DON'T WANT TO REALLY FOCUS IN ANY ONE PARTICULAR  |
| 10 | AREA, AND WE WOULD HOPE WE WOULD GET SOME            |
| 11 | TRANSLATIONAL AND CLINICAL PEOPLE.                   |
| 12 | WE WANT PEOPLE WHO'S ALREADY SHOWN THEIR             |
| 13 | INDEPENDENCE, THAT THEY'RE PUBLISHING AS SENIOR      |
| 14 | AUTHORS IN HIGH-IMPACT JOURNALS, THEY'VE ATTRACTED   |
| 15 | SIGNIFICANT EXTRAMURAL RESEARCH FUNDS FOR THEIR      |
| 16 | LABORATORIES, THEY'RE INVITED TO SCIENTIFIC          |
| 17 | MEETINGS, THEY ALREADY ARE SHOWING LEADERSHIP WITHIN |
| 18 | THE FIELD, AND THEY'VE RECEIVED SOME SORTS OF        |
| 19 | PROFESSIONAL AWARDS THAT WOULD BE APPROPRIATE FOR    |
| 20 | THEIR LEVELS.  |
| 21 | WHAT WOULD BE THE COMPONENTS OF THIS                 |
| 22 | AWARD? WE'VE MODELED THIS PROGRAM AFTER A NEW        |
| 23 | PROGRAM THAT THE HOWARD HUGHES MEDICAL INSTITUTE HAS |
| 24 | DEVELOPED FOR EARLY CAREER SCIENTISTS. SO THE        |
| 25 | LENGTH OF THE AWARD WOULD BE SIX YEARS. WE WOULD     |
|    |  |

| 1  | RECEIVE SALARY SUPPORT OF UP TO \$186,000 A YEAR.    |
|----|--|
| 2  | WHERE DID WE COME UP WITH THAT FIGURE? MAXIMUM       |
| 3  | we're allowed is \$207,000 according to the gap, and |
| 4  | THIS IS 90 PERCENT OF THAT. SO WE ARE WILLING TO     |
| 5  | FUND UP TO 90 PERCENT OF THIS SALARY OF A BASE       |
| 6  | SALARY OF 207,000 IF THAT'S REQUIRED.                |
| 7  | IN ADDITION, THEY WOULD RECEIVE FOR THAT             |
| 8  | SIX YEARS \$300,000 A YEAR FOR OPERATING THEIR       |
| 9  | LABORATORY FOR SUPPLIES, SO FORTH, PERSONNEL.        |
| 10 | 25,000 ONE-TIME ALLOTMENT FOR MOVING EQUIPMENT,      |
| 11 | SCIENTIFIC EQUIPMENT, WHEN THEY RELOCATE TO          |
| 12 | CALIFORNIA. THIS WOULD BE A MONEY SAVER FOR US IF    |
| 13 | WE DIDN'T HAVE TO REPLACE ALL THE EQUIPMENT IF THEY  |
| 14 | COULD MOVE SOME OF THE STUFF THAT THEY HAD.          |
| 15 | LABORATORY RENOVATIONS AND EQUIPMENT, THAT WOULD BE  |
| 16 | UP TO A MILLION DOLLARS, BUT THAT WOULD BE A         |
| 17 | MATCHING PROGRAM WITH THE PARENT INSTITUTION. THAT   |
| 18 | IS A ONE-TO-ONE MATCH, BUT CIRM'S CONTRIBUTION COULD |
| 19 | BE AS HIGH AS \$1 MILLION. AND ON TOP OF THAT, THERE |
| 20 | WOULD BE INDIRECT COSTS. INDIRECT COSTS ARE A        |
| 21 | LITTLE BIT DIFFICULT TO CALCULATE. I'LL TALK ABOUT   |
| 22 | THAT A LITTLE BIT LATER, BUT IT VARIES FROM          |
| 23 | INSTITUTION TO INSTITUTION. AND IT ALSO WOULD        |
| 24 | DEPEND ON WHETHER OR NOT THIS PERSON WAS LOCATED IN  |
| 25 | A CIRM FACILITY, A CIRM MAJOR FACILITY. THAT WOULD   |
|    | 213  |

**Z L** 3

| 1  | ALSO HAVE AN IMPACT ON INDIRECT COST.               |
|----|---|
| 2  | SO ELIGIBILITY AND TIMELINES WOULD                  |
| 3  | REQUIRE APPLICATION WOULD REQUIRE NOMINATION BY A   |
| 4  | CALIFORNIA UNIVERSITY, A RESEARCH INSTITUTE, OR A   |
| 5  | MEDICAL CENTER. WE HAVE TO LIMIT THE PROGRAM, SO WE |
| 6  | WOULD LIMIT IT AT ONE NOMINATION PER YEAR PER       |
| 7  | INSTITUTION. WE WOULD ALSO LIMIT THE AWARDS TO ONE  |
| 8  | AWARD PER INSTITUTION. CANDIDATES MUST BE FROM      |
| 9  | OUTSIDE CALIFORNIA. THEY MUST ALREADY LEAD          |
| 10 | INDEPENDENT RESEARCH PROGRAMS AND BE AT LEAST THREE |
| 11 | YEARS PAST THEIR POSTDOCTORAL FELLOWSHIP. NOW, THIS |
| 12 | IS ONE OF THE AREAS THAT'S CHANGED IN THE NEW       |
| 13 | DOCUMENT. WE HAD SAID THEY HAD TO BE WITHIN THREE   |
| 14 | TO TEN YEARS. WE DECIDED THAT HAVING THAT UPPER     |
| 15 | LIMIT WAS NOT PARTICULARLY HELPFUL, SO WE JUST SAY  |
| 16 | THEY HAVE TO SHOW THAT THEY'RE INDEPENDENT, BUT WE  |
| 17 | DON'T WE'RE NOT GOING IF SOMEONE HAS BEEN AT        |
| 18 | THEIR INSTITUTION TEN AND A HALF YEARS, IT DOESN'T  |
| 19 | SEEM REASONABLE TO ELIMINATE THAT PERSON. SO THAT'S |
| 20 | ONE OF THE THINGS WE MADE.                          |
| 21 | NUMBER OF AWARDS THAT WE'RE TARGETING               |
| 22 | WOULD BE FOUR PER YEAR FOR TWO YEARS, SO THAT'S A   |
| 23 | GRAND TOTAL OF EIGHT. AND THEN PART OF THIS, SINCE  |
| 24 | IT HAS INVOLVED THE RECRUITMENT, WE HAVE TO BE ABLE |
| 25 | TO TURN THINGS AROUND VERY QUICKLY. NOW, IN THE     |
|    | 214   |
|    | <u></u> 1   |

| 1  | FIRST DOCUMENT YOU GOT, WE SAID WE THOUGHT WE COULD |
|----|---|
| 2  | DO THE REVIEW WITHIN THREE MONTHS FROM THE TIME WE  |
| 3  | RECEIVE THE APPLICATION. WE'VE CHANGED THAT NOW.    |
| 4  | WE THINK WE CAN DO IT IN TWO MONTHS. SO THAT'S A    |
| 5  | SECOND CHANGE.                                      |
| 6  | THE THIRD CHANGE THAT WAS MADE HERE THAT            |
| 7  | WAS IN THE FIRST DOCUMENT IS THAT WE HAD INDICATED  |
| 8  | THERE WOULD BE THREE SUBMISSIONS DEADLINES A YEAR.  |
| 9  | WE'D LIKE A CHANCE TO REVIEW THAT SOME MORE, AND    |
| 10 | THEN WE'LL MAKE THAT CLEAR IN THE RFA HOW WE'RE     |
| 11 | GOING TO DO THAT. SO THOSE ARE THE THREE CHANGES IN |
| 12 | THE DOCUMENT.                                       |
| 13 | CHAIRMAN KLEIN: QUESTIONS FOR YOU JUST TO           |
| 14 | REFINE THAT. FIRST OF ALL, THIS 186,000 IS PLUS     |
| 15 | FRINGE BENEFITS?                                    |
| 16 | DR. ROBSON: THAT DOES NOT INCLUDE FRINGE            |
| 17 | BENEFITS.   |
| 18 | CHAIRMAN KLEIN: AND MIDCAREER IS NOT A              |
| 19 | REQUIREMENT, OR IS IT A REQUIREMENT?                |
| 20 | DR. ROBSON: IT'S NOT A REQUIREMENT, BUT             |
| 21 | THAT'S OUR FOCUS.                                   |
| 22 | CHAIRMAN KLEIN: THAT'S YOUR FOCUS. ALL              |
| 23 | RIGHT. AND THE QUESTION IS WITH THE MAJOR           |
| 24 | FACILITIES COMING ONLINE ACROSS CALIFORNIA, AND     |
| 25 | THOSE FACILITIES LARGELY COMING ONLINE IN 2010, WHY |
|    | 215   |

| 1  | LIMIT IT TO FOUR PER YEAR? IF WE HAVE EIGHT GREAT    |
|----|--|
| 2  | APPLICANTS IN THE FIRST YEAR, IS THE FOUR PER YEAR A |
| 3  | BASIC STRUCTURING CONCEPT, BUT NOT A LIMITATION? IF  |
| 4  | YOU HAD EIGHT GREAT CANDIDATES IN THE FIRST YEAR,    |
| 5  | ARE YOU INTENDING TO NOT PERMIT THE APPROVAL OF      |
| 6  | EIGHT IN THE FIRST YEAR?                             |
| 7  | DR. ROBSON: THAT'S AN INTERESTING POINT.             |
| 8  | WE HADN'T REALLY DISCUSSED THAT. I THINK MOST OF US  |
| 9  | WHO HAVE BEEN INVOLVED WITH PLANNING THIS WOULD NOT  |
| 10 | ANTICIPATE HAVING THAT MANY CANDIDATES. IN FACT, WE  |
| 11 | SUSPECT WE MIGHT NOT EVEN GET EIGHT OVER TWO YEARS,  |
| 12 | BUT THAT'S AN INTERESTING POINT WHICH WE DID NOT     |
| 13 | REALLY ADDRESS. WE COULD CONCEIVABLY DO ALL EIGHT    |
| 14 | IN THE FIRST YEAR.                                   |
| 15 | CHAIRMAN KLEIN: LET ME ASK DR. TROUNSON.             |
| 16 | IN A CONCURRENT TIME PATH, AS THIS HAS BEEN          |
| 17 | DEVELOPED, THERE'S BEEN FREEZES PUT ON HIRING AT UC  |
| 18 | CAMPUSES AND AT THE PRIVATE UNIVERSITIES IN          |
| 19 | CALIFORNIA, BOTH BECAUSE OF ENDOWMENT ISSUES AND     |
| 20 | STATE BUDGET ISSUES. WHAT IS YOUR VIEW ABOUT THIS    |
| 21 | ISSUE GIVEN THAT THERE MAY BE A HIGHER DEMAND NOW    |
| 22 | BECAUSE ALTERNATIVE AVENUES HAVE BEEN SHUT OFF FOR   |
| 23 | NEW HIRING? WHAT'S YOUR VIEW ABOUT PERMITTING THE    |
| 24 | QUALITY OF THE APPLICANTS TO DETERMINE THE SPEED AT  |
| 25 | WHICH THIS PROGRAM IS USED AS VERSUS CREATING A      |
|    | 216  |

| 1  | FIXED LIMIT OF FOUR IN THE FIRST YEAR?               |
|----|--|
| 2  | DR. TROUNSON: CHAIR, IT'S ALWAYS A LITTLE            |
| 3  | HARD TO KNOW HOW TO FOCUS AN ANSWER TO THE QUESTION  |
| 4  | YOU POSE. BUT MY OWN FEELING WAS THAT IF WE HAD      |
| 5  | FOUR OF THESE INDIVIDUALS WHO ARE MOBILE IN A YEAR,  |
| 6  | THAT WOULD BE A TREMENDOUS OPPORTUNITY. EIGHT, I     |
| 7  | WOULD THINK THERE WAS SOMETHING GOING WRONG IN THE   |
| 8  | SYSTEM, SERIOUSLY WRONG. SO I WOULD LIKE TO SORT OF  |
| 9  | HAVE IT OVER TWO YEARS. THE ONLY WAY TO DO THAT IS   |
| 10 | TO LIMIT IT TO FOUR AND FOUR BECAUSE I THINK IT      |
| 11 | ALLOWS YOU TO SORT OF PROVIDE THAT OPPORTUNITY OVER  |
| 12 | TWO YEARS AND DOESN'T SORT OF CONTRACT YOU           |
| 13 | PREMATURELY INTO ONE YEAR.                           |
| 14 | SO I THINK YOU WOULD PROBABLY DO BETTER TO           |
| 15 | HAVE IT IN THAT WAY BECAUSE THESE PEOPLE ARE MOBILE, |
| 16 | BUT THEY'RE NOT NECESSARILY MOBILE THIS YEAR, BUT    |
| 17 | THEY COULD BE MOBILE NEXT YEAR. YOU KNOW WHAT I      |
| 18 | MEAN? BUT THIS IS MORE ABOUT THE WAY IN WHICH I      |
| 19 | THINK IT HAPPENS RATHER THAN ANY VERY SPECIFIC RULE  |
| 20 | IN THIS RECRUITMENT GAME.                            |
| 21 | CHAIRMAN KLEIN: I THINK WHAT IS GOING                |
| 22 | WRONG IN THE SYSTEM IS THE STATE BUDGET AND THE      |
| 23 | INVESTMENT RECORD OF PORTFOLIOS, BUT I WANT TO OPEN  |
| 24 | THIS TO THE BOARD DISCUSSION WITH THOSE              |
| 25 | CLARIFICATIONS. DO YOU HAVE ADDITIONAL ITEMS IN THE  |
|    | 217  |
|    | <del></del>  |

| 1  | REPORT?  |
|----|--|
| 2  | DR. ROBSON: I DO. WHY DON'T I FINISH AND             |
| 3  | THEN WE CAN COME BACK TO THAT.                       |
| 4  | CHAIRMAN KLEIN: I WASN'T AWARE THAT YOU              |
| 5  | COMMITTED.   |
| 6  | DR. ROBSON: ONE POINT I MIGHT SAY, THAT              |
| 7  | IF WE WERE TO OPEN IT UP IN THE FIRST YEAR, THAT     |
| 8  | WOULD PROVIDE SOME SORT OF ADVANTAGE FOR             |
| 9  | INSTITUTIONS THAT ARE ALREADY TALKING TO PEOPLE.     |
| 10 | WHETHER OR NOT THAT'S RELEVANT OR NOT, BUT FOR THOSE |
| 11 | WHO DON'T KNOW THE PROGRAM OR ARE NOT IN THE PROCESS |
| 12 | OF RECRUITING, IT MIGHT BE A BIT OF A DISADVANTAGE.  |
| 13 | AGAIN, YOU CAN CONSIDER THAT.                        |
| 14 | SO LET ME JUST QUICKLY GO THROUGH HOW THE            |
| 15 | APPLICATION WOULD WORK. THE FOCUS HERE WOULD BE ON   |
| 16 | THE CANDIDATE'S TRAINING AND THEIR SUCCESS AS AN     |
| 17 | INDEPENDENT INVESTIGATOR, THEIR VISION, WHAT KIND OF |
| 18 | GOALS THEY WOULD HAVE OVER THE NEXT SIX YEARS. THE   |
| 19 | EVALUATION WOULD BE BASED PRIMARILY ON THEIR RECORD, |
| 20 | THE POTENTIAL IMPACT OF THEIR VISION ON CIRM AND     |
| 21 | CIRM'S MISSION AND ON REFERENCES THAT WE RECEIVED.   |
| 22 | AND THEN ALSO THE JUDGMENT WOULD INVOLVE             |
| 23 | SOME COMMITMENT FROM THE NOMINATING INSTITUTION.     |
| 24 | CIRM CAN'T COMPLETELY REPLACE THE NOMINATING         |
| 25 | INSTITUTION IN THE RECRUITMENT PROCESS.              |
|    | 218  |

| 1  | HOW THE PROCESS WORKED, WE HAD TO FIND A             |
|----|--|
| 2  | WAY TO REALLY COMPRESS IT DOWN IN TIME, BUT ALSO     |
| 3  | MEET THE REQUIREMENTS OF PROPOSITION 71 FOR DOING A  |
| 4  | REVIEW. SO WHAT WE WOULD PROPOSE TO DO IS SET UP A   |
| 5  | SPECIAL GRANTS WORKING GROUP WITH 15 DISTINGUISHED   |
| 6  | SCIENTISTS, RESEARCHERS FROM OUTSIDE OF CALIFORNIA   |
| 7  | REPRESENTING THE TRANSLATIONAL, CLINICAL, BASIC      |
| 8  | SCIENCE AREAS. THEY WOULD ALL RECEIVE THE            |
| 9  | APPLICATION. WE WOULD ONLY ANTICIPATE ONE OR TWO     |
| 10 | APPLICATIONS AT A TIME. THEY WOULD ALL RECEIVE THE   |
| 11 | APPLICATIONS. THEY WOULD ALL BE ASKED TO READ THEM,  |
| 12 | THEY WOULD BE SHORT APPLICATIONS, AND TO PROVIDE A   |
| 13 | BRIEF RESPONSE EVALUATION.                           |
| 14 | WE WOULD THEN HAVE A PHONE MEETING, GRANTS           |
| 15 | WORKING GROUP WOULD MEET TELEPHONICALLY WITH THE     |
| 16 | PATIENT ADVOCATES PRESENT. SO IT WOULD BE            |
| 17 | ESSENTIALLY IDENTICAL TO WHAT WE DO NOW EXCEPT IT    |
| 18 | WOULD BE DONE TELEPHONICALLY. THE CHAIR OF THE       |
| 19 | GRANTS WORKING GROUP WOULD LEAD THE DISCUSSION.      |
| 20 | FOLLOWING THAT, THE SCORES WOULD BE SUBMITTED        |
| 21 | ELECTRONICALLY BY THE WORKING GROUP MEMBERS, TALLIED |
| 22 | UP IMMEDIATELY WHILE STILL ON THE PHONE, AND THEN WE |
| 23 | WOULD MOVE RIGHT ON TO THE PROGRAMMATIC REVIEW. AT   |
| 24 | THAT POINT WE WOULD FORWARD THE SUMMARY SOON         |
| 25 | THEREAFTER AS SOON AS POSSIBLE TO THE ICOC FOR YOU   |
|    | 219  |

| 1  | TO MAKE A FINAL DECISION. SO IT WOULD BE JUST THE   |
|----|---|
| 2  | SAME PROCESS WE NORMALLY DO, BUT VERY MUCH          |
| 3  | COMPRESSED IN TIME. WE THINK WE COULD GET THROUGH   |
| 4  | THAT IN A COUPLE OF MONTHS.                         |
| 5  | DR. TROUNSON: SORRY, CHAIR. JUST FOR THE            |
| 6  | RECORD, THERE WERE 15 SENIOR SCIENTISTS AND THE     |
| 7  | PATIENT ADVOCATES, JUST SO THAT THAT'S ON THE       |
| 8  | RECORD.   |
| 9  | DR. ROBSON: OKAY. SO WHAT ARE THE                   |
| 10 | BENEFITS OF THIS? WE THINK THESE ARE THE KINDS OF   |
| 11 | PEOPLE WHO WILL, AS WE SAY, BUILD PROGRAMS AT OUR   |
| 12 | UNIVERSITIES. THEY'LL BRING RESEARCH FUNDS OF THEIR |
| 13 | OWN, SO THEY'LL ADD TO THE FINANCES GOING TOWARDS   |
| 14 | RESEARCH TO MEET CIRM'S MISSION. THEY'LL ATTRACT    |
| 15 | OTHER RESEARCHERS WHO WILL BRING THEIR OWN MONEY.   |
| 16 | THEY'LL BE TEAMS THAT WILL GO OUT AND FIND NEW      |
| 17 | FUNDS. WE WOULD EXPECT MANY OF THEM WILL ALSO SPIN  |
| 18 | OFF SOME OF THEIR FINDINGS INTO THE PRIVATE SECTOR. |
| 19 | WHAT'S THIS GOING TO COST US? TIMING, WE            |
| 20 | HOPE TO HAVE THE RFA IN DECEMBER WITH THE FIRST     |
| 21 | SUBMISSIONS BEING AVAILABLE IN FEBRUARY.            |
| 22 | SO HOW MUCH WILL THIS COST? SO THIS IS A            |
| 23 | COST ESTIMATE PER AWARD. THIS IS A LITTLE DIFFERENT |
| 24 | THAN THE WAY WE NORMALLY GIVE YOU COST REQUESTS. SO |
| 25 | THIS IS AGAIN, THE COST OF EACH OF THESE WILL       |
|    |   |

| 1  | VARY. THIS IS SORT OF AN UPPER LEVEL COST, I WOULD   |
|----|--|
| 2  | SAY. IT'S BASED ON A MAXIMUM SALARY, MAXIMUM         |
| 3  | RENOVATIONS AND EQUIPMENT, AND SORT OF A MEAN FOR    |
| 4  | INDIRECT COSTS. AND OVER SIX YEARS, THIS COULD       |
| 5  | AMOUNT TO ABOUT \$5.5 MILLION PER APPLICANT.         |
| 6  | SO FOR THE ENTIRE PROGRAM, IF I COULD HAVE           |
| 7  | THE NEXT, THAT WOULD BE 44 MILLION OVER THE PERIOD   |
| 8  | OF SIX YEARS SEVEN YEARS ACTUALLY WITH A TWO-YEAR    |
| 9  | APPLICATION PERIOD. THAT COULD BE CONSIDERABLY LESS  |
| 10 | FOR EACH AWARD. IF THE SALARY IS LESS OR THE         |
| 11 | INDIRECT COSTS ARE LESS, IT COULD EASILY BE DOWN TO  |
| 12 | 4 TO 4.5 MILLION FOR SOME OF THESE AWARDS.           |
| 13 | I JUST WANTED TO ONE LAST THING, I JUST              |
| 14 | WANTED TO SHOW YOU THE IMPACT THAT THIS PROGRAM      |
| 15 | WOULD HAVE ON OUR CASH FLOW OVER THE NEXT TWO YEARS. |
| 16 | SO THE LAST SLIDE JUST SHOWS WHAT THIS WOULD COST.   |
| 17 | THIS IS BASED ON ONE AWARD PER QUARTER STARTING IN   |
| 18 | APRIL 2010 AT THE AMOUNT OF 5.6 MILLION. SO I THINK  |
| 19 | THIS IS SORT OF AN UPPER EXPECTATION, THAT THE TOTAL |
| 20 | COST IT WOULD ADD TO OUR CASH FLOW WOULD BE ABOUT    |
| 21 | 4.2 MILLION BETWEEN NOW AND DECEMBER 31ST OF 2010,   |
| 22 | AND TO THE END OF THE FISCAL YEAR AT JUNE 30, 2011,  |
| 23 | THE TOTAL COST WOULD BE ABOUT EIGHT MILLION.         |
| 24 | CHAIRMAN KLEIN: THANK YOU. AND WHEN                  |
| 25 | YOU'RE USING THE WORD "ALL" AND SAYING THAT ALL      |
|    | 221  |
|    |  |

| 1                                      | MEMBERS OF THE PEER REVIEW COMMITTEE WILL GET THIS   |
|--|--|
| 2                                      | APPLICATION, I WOULD ASSUME THAT YOU ARE   |
| 3                                      | CONDITIONING THAT AS NORMAL, THAT IF THE APPLICANT   |
| 4                                      | IS FROM A MEMBER OF THE PEER REVIEW'S OWN  |
| 5                                      | INSTITUTION, THEY WOULD BE RECUSED.  |
| 6                                      | DR. ROBSON: OF COURSE. CONFLICT OF   |
| 7                                      | INTEREST WILL BE VERIFIED.   |
| 8                                      | CHAIRMAN KLEIN: IF THERE WERE AN   |
| 9                                      | ALTERNATIVE IF THERE WERE A MEMBER OF THE PEER   |
| 10                                     | REVIEW COMMITTEE FROM AN INSTITUTION THAT HAD MADE   |
| 11                                     | AN ALTERNATIVE OFFER, THEY WOULD ALSO BE RECUSED.  |
| 12                                     | SO I JUST WANT THE WORD "ALL" TO BE IN CONTEXT. DR.  |
| 13                                     | PIZZO.   |
| 14                                     | DR. PIZZO: A QUESTION AND THEN COMMENT.  |
| 1 [                                    | THE QUESTION IS, I THINK, PRETTY SELF-EVIDENT, BUT   |
| 15                                     |  |
| 16                                     | JUST TO BE CLEAR FOR THE RECORD. WHEN ONE OF THESE   |
|  | JUST TO BE CLEAR FOR THE RECORD. WHEN ONE OF THESE INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN  |
| 16                                     |  |
| 16<br>17                               | INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN   |
| 16<br>17<br>18                         | INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN APPLY FOR ANY CIRM GRANTS IN ADDITION. SO THE   |
| 16<br>17<br>18<br>19                   | INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN APPLY FOR ANY CIRM GRANTS IN ADDITION. SO THE GUARANTEE IS ALREADY IN PLACE. THIS BECOMES A   |
| 16<br>17<br>18<br>19<br>20             | INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN APPLY FOR ANY CIRM GRANTS IN ADDITION. SO THE GUARANTEE IS ALREADY IN PLACE. THIS BECOMES A SYNERGISTIC, COMPLEMENTARY EVENT, RIGHT?  |
| 16<br>17<br>18<br>19<br>20<br>21       | INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN APPLY FOR ANY CIRM GRANTS IN ADDITION. SO THE GUARANTEE IS ALREADY IN PLACE. THIS BECOMES A SYNERGISTIC, COMPLEMENTARY EVENT, RIGHT? DR. ROBSON: YES.   |
| 16<br>17<br>18<br>19<br>20<br>21       | INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN APPLY FOR ANY CIRM GRANTS IN ADDITION. SO THE GUARANTEE IS ALREADY IN PLACE. THIS BECOMES A SYNERGISTIC, COMPLEMENTARY EVENT, RIGHT? DR. ROBSON: YES. DR. PIZZO: SO THE OTHER COMMENT IS  |
| 16<br>17<br>18<br>19<br>20<br>21<br>22 | INDIVIDUALS IS SUCCESSFULLY RECRUITED, SHE OR HE CAN APPLY FOR ANY CIRM GRANTS IN ADDITION. SO THE GUARANTEE IS ALREADY IN PLACE. THIS BECOMES A SYNERGISTIC, COMPLEMENTARY EVENT, RIGHT?  DR. ROBSON: YES.  DR. PIZZO: SO THE OTHER COMMENT IS OBVIOUSLY THIS IS THE GOAL OF THIS IS TO TRY AND |

| 1  | I THINK THE CHALLENGE WHICH WE'LL HAVE TO WORK ON,  |
|----|---|
| 2  | JUST FOR THE RECORD, AS INSTITUTIONS IS HOW TO IN   |
| 3  | SOME WAYS CONFLATE THIS PROCESS WITH OUR            |
| 4  | INSTITUTIONAL PROCESSES FOR THE RECRUITMENT OF      |
| 5  | FACULTY BECAUSE THERE'S A TIMELINE FOR BRINGING     |
| 6  | SOMEONE FORWARD, WHICH YOU CAN ACT ON IN TWO OR     |
| 7  | THREE MONTHS, BUT THERE'S A LONG TAIL POTENTIALLY   |
| 8  | THAT ANTEDATES THAT AS WE WOULD GO THROUGH AS AN    |
| 9  | INSTITUTION A NATIONAL SEARCH FOR SOMEONE. AND THEN |
| 10 | IT BECOMES OBVIOUSLY SORT OF A BALANCE SHEET, WHICH |
| 11 | I THINK EACH INSTITUTION IS GOING TO HAVE TO TAKE   |
| 12 | ON.   |
| 13 | IF YOU'VE GONE DOWN THE LINE WITH SOMEONE           |
| 14 | AND YOU DON'T SUCCEED IN GETTING THE CIRM FUNDING,  |
| 15 | THEN INSTITUTIONS ARE POTENTIALLY, AT LEAST THEY    |
| 16 | HAVE AN ETHICAL RESPONSIBILITY, TO ENGAGE IN THE    |
| 17 | CONTINUED RECRUITMENT OF THAT PERSON. EACH ONE WILL |
| 18 | APPROACH THIS IN DIFFERENT WAYS. SO I THINK THE     |
| 19 | ONLY NEGATIVE THAT I SEE IS THAT FOR THOSE          |
| 20 | INSTITUTIONS THAT CAN'T COMMIT THAT EARLY FUNDING   |
| 21 | PHASE, THEY POTENTIALLY GO OUT ON A LIMB THAT THEY  |
| 22 | CAN'T BRING TO POTENTIAL CONCLUSION. I THINK THAT,  |
| 23 | AGAIN, IT'S GOING TO BE VERY INSTITUTIONALLY        |
| 24 | DEFINED.  |
| 25 | RARE MOMENT WHEN BOB KLEIN IS UNWIRED.              |
|    |   |

| 1  | CHAIRMAN KLEIN: I'M UNWIRED HERE. DR.                |
|----|--|
| 2  | BRENNER, YOU HAD A COMMENT, AND THEN I'M GOING TO GO |
| 3  | TO DAVID SERRANO-SEWELL AND DR. FONTANA AND DR.      |
| 4  | LEVIN.   |
| 5  | DR. BRENNER: THANK YOU. SO I AGREE WITH              |
| 6  | EXACTLY WHAT DR. PIZZO SAYS, THAT THE EXECUTION IS   |
| 7  | GOING TO BE MORE DIFFICULT THAN THE OTHER GRANTS     |
| 8  | BECAUSE IT'S QUITE DIFFERENT THAN THE OTHER FORMAT   |
| 9  | FOR OTHER GRANTS. I WANT TO EMPHASIZE I REALLY       |
| 10 | THINK THIS FULFILLS A MISSING COMPONENT OF OUR       |
| 11 | PORTFOLIO, THAT YOU CAN BUILD BEAUTIFUL FACILITIES   |
| 12 | AND REALLY ENCOURAGE THE PEOPLE WHO ARE ON-SITE TO   |
| 13 | BE VERY SUCCESSFUL IN THEIR RESEARCH PROGRAMS FOR    |
| 14 | STEM CELLS, BUT WE DON'T HAVE ANYTHING THAT WOULD    |
| 15 | ALLOW US TO FACILITATE BRINGING THE MISSING PEOPLE   |
| 16 | TO CALIFORNIA. AND THIS REALLY WILL DO THAT. I       |
| 17 | REALLY THINK WE SHOULD WORK VERY HARD TO CORRECT THE |
| 18 | ADMINISTRATIVE AREAS THAT DR. PIZZO POINTED OUT, BUT |
| 19 | GO AHEAD AND EMBRACE THIS.                           |
| 20 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                 |
| 21 | DAVID SERRANO-SEWELL.                                |
| 22 | MR. SERRANO-SEWELL: THANK YOU, BOB. I'VE             |
| 23 | GIVEN THIS PROPOSAL A LOT OF THOUGHT, AS I DO        |
| 24 | EVERYTHING, BUT THIS ONE IN PARTICULAR. BUT I DO     |
| 25 | HAVE SOME CONCERNS, AND I GUESS I'M GOING TO MAKE A  |
|    | 224  |
|    | <i>LL</i> T  |

| 1  | LOT OF COMMENTS. I'LL START WITH THE CONCLUSION       |
|----|---|
| 2  | FIRST. AND MY CONCLUSION IS IS THIS THE HIGHEST AND   |
| 3  | BEST USE OF OUR LIMITED RESOURCES? AND I KNOW WHAT    |
| 4  | THE ANSWER TO THAT QUESTION IS. IT'S SORT OF BEEN     |
| 5  | HINTED ON BY THE PREVIOUS COMMENTS. OF COURSE, IT     |
| 6  | IS BECAUSE WE WANT TO RECRUIT THE BEST AND THE        |
| 7  | BRIGHTEST, AND THAT'S IN KEEPING WITH CIRM'S          |
| 8  | MISSION, AND THAT'S WHAT WE DO HERE.                  |
| 9  | MY RESPONSE IS WE'RE ALREADY DOING THAT.              |
| 10 | WE ARE RECRUITING PEOPLE TO CALIFORNIA. WE ARE        |
| 11 | BUILDING THESE INSTITUTIONS BY BEING SUCH AN AWESOME  |
| 12 | AND SIGNIFICANT PRESENCE IN CALIFORNIA, HIGH          |
| 13 | CONCENTRATION OF DOLLARS AND TALENT, THAT             |
| 14 | RECRUITMENT'S ALREADY HAPPENING. SO I WOULD RATHER    |
| 15 | SEE THESE LIMITED DOLLARS, COLLEAGUES, SPENT          |
| 16 | ELSEWHERE.  |
| 17 | I DID A TOUR OF SOME OF THE FACILITIES IN             |
| 18 | THE SAN DIEGO AREA. I HEARD FROM THOSE LAB            |
| 19 | TECHNICIANS AND SCIENTISTS. THEY SAID, YOU KNOW, WE   |
| 20 | SORT OF NEED SOME MORE LAB FUNDING. HERE'S WHERE WE   |
| 21 | DIDN'T GET FUNDING, OR WE'D LIKE TO SEE A             |
| 22 | CONTINUATION IN THESE AREAS. I KNOW WE'RE NOT         |
| 23 | PRECLUDED FROM RESPONDING TO THAT. WE COULD ALWAYS    |
| 24 | DO ANOTHER RFA. BUT WE'RE IN A VERY PRECARIOUS        |
| 25 | FINANCIAL SITUATION AND WE'RE COMMITTING \$44 MILLION |
|    |   |

| 1  | OVER THE COURSE OF SOME YEARS. I WOULD RATHER SEE   |
|----|---|
| 2  | THAT MONEY GO ELSEWHERE. THAT'S IN GENERAL HOW I    |
| 3  | FEEL.   |
| 4  | NOW, SPECIFICALLY, I THINK THE CRITERIA             |
| 5  | I DON'T KNOW IF THE CRITERIA IS, WELL, YOU SORT OF  |
| 6  | KNOW IT WHEN YOU SEE IT. I LOOK AT IT AND IT'S TOO  |
| 7  | SUBJECTIVE FOR ME. THE WORDS USED IN OUR MEMO, HIGH |
| 8  | PROFILE, INTERNATIONAL REPUTATION, HIGH-IMPACT      |
| 9  | JOURNALS, SIGNIFICANT INDEPENDENT WITH FUNDING,     |
| 10 | PROFESSIONAL AWARDS, THAT MEANS SOMETHING VERY      |
| 11 | DIFFERENT TO ME THAN IT PROBABLY DOES TO JACOB OR   |
| 12 | ROBERT OR ANYBODY ELSE. I JUST DON'T KNOW. I MEAN   |
| 13 | DOES ONE IF YOU SAY A HIGH-IMPACT JOURNAL, I        |
| 14 | ASSUME THERE'S A LOW-IMPACT JOURNAL AND THERE'S A   |
| 15 | MEDIUM-IMPACT. SO IF YOU HAD A PUBLICATION IN TWO   |
| 16 | MEDIUM-IMPACT JOURNALS, DOES THAT EQUATE TO ONE     |
| 17 | HIGH-IMPACT JOURNAL? I REALLY DON'T KNOW.           |
| 18 | DR. BRENNER: NO.                                    |
| 19 | MR. SERRANO-SEWELL: THANK YOU. IF THERE             |
| 20 | ARE HIGH-IMPACT JOURNALS, THEN WHY DON'T WE JUST    |
| 21 | LIST THEM IN HERE? LET'S JUST SAY IF WE ALL KNOW    |
| 22 | WHAT IT IS WHEN WE SEE IT, WHY DON'T WE JUST BE     |
| 23 | HONEST WITH OUR APPLICANTS AND OUR UNIVERSITIES     |
| 24 | INSTEAD OF SPEAKING IN THIS CODE? SO I THINK IT'S A |
| 25 | LITTLE TOO SUBJECTIVE. AND BECAUSE IF WE'RE GOING   |
|    | 226   |

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| 1  | TO STICK WITH THIS SUBJECTIVELY WHEN IT WHICH,       |
|----|--|
| 2  | AGAIN, IT'S SORT OF LIKE YOU KNOW IT WHEN YOU SEE IT |
| 3  | AND THIS PERSON IS GOING TO BE SO SPECTACULAR,       |
| 4  | THEY'RE JUST GOING TO BLOW YOUR SOCKS OFF AND NOT TO |
| 5  | WORRY ABOUT IT, THEN IN TERMS OF THE PROCESS, I      |
| 6  | THINK ALL THE WORKING GROUP MEMBERS, AND THAT WOULD  |
| 7  | INCLUDE THE PATIENT ADVOCATES, THE EIGHT PATIENT     |
| 8  | ADVOCATES THAT SERVE ON THE WORKING GROUP, OUGHT TO  |
| 9  | SCORE THE APPLICATIONS AS WELL BECAUSE IF YOU LOOK   |
| 10 | AT HOW IT'S DIVIDED AND THE PERCENTAGES, YOU DON'T   |
| 11 | NECESSARILY I FEEL I'M NOT TOOTING MY OWN            |
| 12 | HORN, BUT HAVING BEEN ON THIS COMMISSION FOR ALMOST  |
| 13 | FIVE YEARS, I THINK I CAN PROBABLY EVALUATE AND      |
| 14 | APPLY A SCORE BECAUSE IT'S THE VISION STATEMENT,     |
| 15 | RIGHT, THAT'S LIKE HOW MUCH IS THAT, 45 PERCENT OR   |
| 16 | SOMETHING? I'VE READ OUR SCIENTIFIC PLAN, I KNOW     |
| 17 | WHAT THE VISION IS OF PROPOSITION 71, AND I CAN      |
| 18 | ARTICULATE IN AN INTELLIGENT MANNER WHETHER THE      |
| 19 | APPLICANT MEETS THAT PERCENTAGE OR NOT.              |
| 20 | MY POINT IS YOU DON'T NECESSARILY NEED TO            |
| 21 | BE A SCIENTIST; WHEREAS, WITH OUR PREVIOUS           |
| 22 | APPLICATIONS YOU DO OBVIOUSLY NEED TO BE A SCIENTIST |
| 23 | BECAUSE WE WERE FUNDING, AS YOU SAY, SPECIFIC        |
| 24 | SCIENTIFIC GRANTS, NOT INDIVIDUALS.                  |
| 25 | SO AND THEN I HAVE ISSUES WITH THE                   |
|    |  |

| 1  | TELEPHONIC MEETING. YOU KNOW, I ENVISION A DYNAMIC   |
|----|--|
| 2  | DISCUSSION ABOUT THE SPONSORING INSTITUTION, WHETHER |
| 3  | THEY HAVE THE CAPACITY, WHAT DO WE KNOW ABOUT THAT   |
| 4  | SPONSORING INSTITUTION. I ENVISION A ROBUST          |
| 5  | DISCUSSION ABOUT THE PARTICULAR INDIVIDUAL. I WOULD  |
| 6  | HAVE QUESTIONS ABOUT THAT INDIVIDUAL'S CV, WHAT      |
| 7  | PEOPLE KNOW ABOUT THAT INDIVIDUAL, WHAT THEIR        |
| 8  | RELATIONSHIPS ARE WITH PATIENT ADVOCACY GROUPS, DO   |
| 9  | THEY HAVE ANY HISTORY WITH THAT. THAT GOES INTO THE  |
| 10 | VISION OBVIOUSLY BECAUSE THAT'S IN OUR VISION. DO    |
| 11 | THEY SPEAK TO IT? I WOULD WANT TO HAVE A MORE        |
| 12 | ROBUST DISCUSSION, AND I DON'T THINK YOU CAN         |
| 13 | ACCOMPLISH THAT BY PHONE.                            |
| 14 | AND THEN LASTLY, I'VE ALWAYS BEEN VERY               |
| 15 | COMFORTABLE WITH FUNDING THE SCIENCE. LET THE BEST   |
| 16 | SCIENCE LEAD US. THAT'S WHAT WE ALWAYS SAY, AND      |
| 17 | WE'VE DONE THAT VERY WELL. I DON'T WANT I            |
| 18 | PERSONALLY DON'T WANT TO GET INTO PERSONNEL          |
| 19 | DECISIONS AT A PARTICULAR UNIVERSITY. IF STANFORD    |
| 20 | OR UC IRVINE OR UCLA, IF THEY WANT TO HIRE AND       |
| 21 | RECRUIT SOMEONE, GREAT. LET THEM. I DON'T WANT TO    |
| 22 | BE PUT IN A POSITION WHERE I HAVE TO DECIDE, WELL,   |
| 23 | THE DAVIS PERSON WAS GOOD, BUT THE UCI, THEY WEREN'T |
| 24 | AS GOOD BECAUSE THEY DIDN'T HAVE THE HIGH IMPACT. I  |
| 25 | JUST DON'T WANT TO GET IN THE MIDDLE OF THAT FIGHT.  |
|    |  |

| AND THAT'S HOW I VIEW THAT'S WHAT I'LL BE DOING.     |
|--|
| AND IT BECOMES SOMETHING THAT I THINK IS OUTSIDE OF  |
| THE SCOPE OF OUR MISSION. OUR MISSION IS TO FUND     |
| THE BEST SCIENCE, NOT INDIVIDUALS. AND YOU CAN'T     |
| ALWAYS SEPARATE THOSE TWO IN A CLEAN MANNER. I CAN   |
| APPRECIATE THAT, BUT THIS IS SOLELY FOCUSED ON A     |
| PERSON.  |
| DR. ROBSON: YOU'VE BEEN LOOKING AT ME. I             |
| DON'T KNOW IF YOU WANT ME TO RESPOND.                |
| CHAIRMAN KLEIN: LET'S DO THIS. WE HAVE A             |
| TREMENDOUS AMOUNT OF EXPERTISE AROUND THE BOARD      |
| HERE. AND IF WE COULD, I'M GOING TO GO TO DR.        |
| FONTANA AND THEN DR. LEVIN.                          |
| I WOULD SAY THAT THE SCORING PROCESS,                |
| DAVID, IS IN THE INITIATIVE, SO WE CAN'T CHANGE THAT |
| LEGALLY.   |
| MR. SERRANO-SEWELL: WE CAN MODIFY IT.                |
| CHAIRMAN KLEIN: NO, WE CANNOT CHANGE THAT            |
| LEGALLY. IT IS, IN FACT, ONE OF THOSE THINGS THAT    |
| IS CONSTITUTIONALLY PROTECTED.                       |
| MR. SERRANO-SEWELL: THERE'S NO DISCUSSION            |
| HERE ABOUT THE PROGRAMMATIC REVIEW.                  |
| CHAIRMAN KLEIN: THERE IS A FULL                      |
| PROGRAMMATIC REVIEW AS A PART OF THIS. AND, IN       |
| FACT, IT CAN BE A VERY MAJOR PART OF THIS DECISION   |
| 229  |
|  |

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| 1  | PROCESS, SO I THINK CAN ACCOMMODATE THE FACT THAT    |
|----|--|
| 2  | PATIENT ADVOCATES MAY HAVE A GREATER CONTRIBUTION IN |
| 3  | THAT PART OF THE PROCESS THAN THEY MIGHT IN OTHER    |
| 4  | GRANT REVIEWS.                                       |
| 5  | BUT IF IN THIS DISCUSSION SOME OF THE                |
| 6  | MEMBERS ON THIS COMMITTEE CAN COMMENT, MY            |
| 7  | UNDERSTANDING IS INSTITUTIONS ARE FROZEN OUT OF THE  |
| 8  | MARKET AT THIS TIME BECAUSE OF UC SALARY FREEZES AND |
| 9  | INSTITUTIONAL FREEZES. SO AS WE GO THROUGH THE       |
| 10 | COMMENTS, INSTEAD OF HAVING ASSUMPTIONS ON THAT, IF  |
| 11 | INDIVIDUALS CAN PROVIDE INFORMATION, IT WOULD BE     |
| 12 | VERY HELPFUL BECAUSE THAT IS A MAJOR FACTUAL CHANGE  |
| 13 | THAT FREEZES US OUT OF THE MARKET EXACTLY AT THE     |
| 14 | TIME OUR INSTITUTIONS ARE TRYING TO STAFF UP FOR THE |
| 15 | MAJOR INSTITUTIONS THAT THE MAJOR FACILITIES         |
| 16 | COMMITTEE, THAT YOU CHAIRED, DAVID, HAS DONE SUCH AN |
| 17 | EXTRAORDINARY JOB ON FUNDING. DR. FONTANA.           |
| 18 | DR. FONTANA: ALSO ON BEHALF OF THE                   |
| 19 | BURNHAM, WE'RE IN HIRING FREEZE. I THINK I WON'T     |
| 20 | SPEAK FOR EVERYBODY ELSE, BUT I THINK THERE'S A LOT  |
| 21 | OF NODDING HEADS.                                    |
| 22 | I WAS CURIOUS AS WHAT LED TO THE TOTAL               |
| 23 | NUMBER AMOUNT. I WAS SORT OF LOOKING AT THE SALARY   |
| 24 | PROMISE AND THE AMOUNTS. WHEN WE RECRUIT SOMEBODY    |
| 25 | TO THE BURNHAM, ASSOCIATE PROFESSOR OR FULL          |
|    | 230  |
|    |  |

| 1  | PROFESSOR, KIND OF A BIG NAME PERSON, WE'LL ALLOCATE |
|----|--|
| 2  | ABOUT \$2 MILLION AND SOMEBODY SLIGHTLY LOWER THAN   |
| 3  | THAT, IN BETWEEN 1 TO \$2 MILLION. SO THIS SOUNDED   |
| 4  | REALLY GENEROUS TO ME. I MEAN IF I WERE APPLYING     |
| 5  | FOR THIS KIND OF MONEY, I'D BE VERY HAPPY. I'M       |
| 6  | WONDERING WHY YOU ARRIVED AT A VERY GENEROUS         |
| 7  | SOUNDING NUMBER.                                     |
| 8  | DR. ROBSON: SO THE NUMBERS THAT WE CAME,             |
| 9  | AGAIN, WE WERE BASING THIS PROGRAM ON THE HOWARD     |
| 10 | HUGHES PROGRAM. SO THEY GUIDED ON US MANY OF THESE   |
| 11 | NUMBERS. AS FAR AS THE SALARY GOES, WE JUST TRIED    |
| 12 | TO PUT IN HERE SOMETHING THAT WOULD ALLOW MAXIMUM    |
| 13 | SUPPORT AND FLEXIBILITY FOR THE INSTITUTIONS. WE'RE  |
| 14 | NOT REQUIRING THAT YOU PAY THE PERSON \$207,000 AND  |
| 15 | WE'RE GOING TO GIVE YOU 186. IF YOU WERE GOING TO    |
| 16 | HIRE SOMEBODY AT A HUNDRED FIFTY THOUSAND, WE'LL PAY |
| 17 | 90 PERCENT OF THAT. WE JUST DIDN'T WANT TO RESTRICT  |
| 18 | THE RECRUITMENT. WE WERE TRYING TO BE AS HELPFUL AS  |
| 19 | WE CAN.  |
| 20 | CHAIRMAN KLEIN: ALL RIGHT. DR. LEVIN AND             |
| 21 | THEN I'M GOING TO GO TO DR. DAFOE AND THEN TO MARCY  |
| 22 | FEIT. ON THIS SIDE I'M GOING TO GO TO DUANE ROTH     |
| 23 | AND DR. HAWGOOD AND DR. BRODY.                       |
| 24 | DR. LEVIN: I THINK THIS IS A FANTASTIC               |
| 25 | PROGRAM AND COULDN'T COME AT A BETTER TIME. IT       |
|    |  |

| 1  | REALLY HAS THE OPPORTUNITY TO HAVE A BIG IMPACT ON   |
|----|--|
| 2  | THE FIELD. AND IN PARTICULAR, BECAUSE OF THE         |
| 3  | CURRENT FINANCIAL CRISIS, I THINK ALL OF OUR         |
| 4  | UNIVERSITIES HAVE DONE TWO THINGS. ONE IS TO HALT    |
| 5  | BUILDING CONSTRUCTION, AND WE'VE ENABLED BUILDING    |
| 6  | CONSTRUCTION THROUGH THE MAJOR FACILITIES PROGRAM.   |
| 7  | AND THE OTHER IS TO DO ALMOST SYSTEMWIDE HIRING      |
| 8  | FREEZE. BECAUSE OF THAT, HOWEVER, AS CURRENTLY       |
| 9  | ENVISIONED HERE, ESPECIALLY THE CASH POOR            |
| 10 | UNIVERSITIES, WHICH IS MOST OF THE UC SCHOOLS, WILL  |
| 11 | BE EFFECTIVELY PLACED OUT OF THIS COMPETITION.       |
| 12 | BECAUSE AS PHIL BROUGHT UP, YOU REALLY CAN'T ENGAGE  |
| 13 | IN THIS PROCESS UNLESS YOU HAVE ALREADY STARTED A    |
| 14 | SEARCH AND ARE COMMITTED TO HIRING SOMEBODY AND ARE  |
| 15 | ABLE TO PUT INSTITUTIONAL RESOURCES INTO IT.         |
| 16 | AND THAT SPEAKING FOR MY INSTITUTION, WE             |
| 17 | JUST CAN'T DO THAT. WITHOUT SOME SORT OF GUARANTEE   |
| 18 | OF ADDITIONAL SUPPORT FROM A PROGRAM LIKE THIS, WE   |
| 19 | WOULDN'T IN GOOD FAITH BE ABLE TO EVEN BEGIN THE     |
| 20 | PROCESS. SO YOU ARE GOING TO PLACE A LOT OF PEOPLE   |
| 21 | JUST OUT OF COMPETITION ALTOGETHER WITH THIS IF IT'S |
| 22 | DONE NOW DURING THIS FINANCIAL CRISIS AND WITH THE   |
| 23 | HIRING FREEZES THAT ALL THE CAMPUSES HAVE.           |
| 24 | IF THERE WERE SOME WAY TO AUTHORIZE THE              |
| 25 | INSTITUTIONS TO ENABLE THEM TO BE APPROVED TO GO     |
|    | 232  |
|    | _ <del>_</del>                                       |

| 1  | FORWARD WITH THIS, KNOWING THAT THEY HAD THIS        |
|----|--|
| 2  | IMPETUS, SOME AMOUNT OF MONEY THAT THEY COULD PUT    |
| 3  | USE TO AUGMENT THEIR OWN FUNDS TO ATTRACT PEOPLE     |
| 4  | THAT MEET ALL THESE QUALIFICATIONS, THEN I THINK     |
| 5  | THAT WOULD BE REALLY EFFECTIVE AND STIMULATING       |
| 6  | PEOPLE TO COME HERE AND REOPENING CLOSED HIRING      |
| 7  | SEARCHES AND GETTING PEOPLE MOVING, WHICH IS, I      |
| 8  | THINK, REALLY THE INTENT OF THIS RFA.                |
| 9  | DR. DAFOE: JUST A COUPLE OF QUICK                    |
| 10 | COMMENTS. I THINK THERE ARE FRANCHISE PLAYERS, IF    |
| 11 | YOU WILL, IN SCIENCE. SO IN SPEAKING TO DAVID'S      |
| 12 | POINT OF WANTING TO FUND SCIENCE, BUT NOT            |
| 13 | NECESSARILY INDIVIDUALS, I'M A GREAT BELIEVER IN THE |
| 14 | IMPACT THAT A HIGH-POWERED INDIVIDUAL PERSON CAN     |
| 15 | HAVE. SO I'LL USE THE SPORTS ANALOGY OF A KOBE       |
| 16 | BRYANT.  |
| 17 | THE SECOND IS TO GET THAT MULTIPLIER                 |
| 18 | EFFECT, REMEMBER GRANTS GO WITH THE PI. SO IF WE     |
| 19 | ATTRACT A GOOD PI WHO'S WELL FUNDED, THEN WE         |
| 20 | MULTIPLY OUR INVESTMENT.                             |
| 21 | CHAIRMAN KLEIN: I THINK THAT'S A VERY                |
| 22 | IMPORTANT POINT THE STAFF IN THEIR WRITTEN MATERIAL  |
| 23 | HAS ALLUDED TO, WHICH IS A RECRUITMENT OF A STAR     |
| 24 | WILL BRING WITH THEM OVER TIME 12 TO 15 RESEARCHERS, |
| 25 | INCLUDING A GREAT DEAL OF GRANTS WILL BE BROUGHT     |
|    |  |

| 1  | INTO CALIFORNIA THAT WE DON'T FUND, SO WE GET        |
|----|--|
| 2  | SCIENTIFIC LEVERAGE ON THIS FUNDING.                 |
| 3  | I THINK MARCY FEIT.                                  |
| 4  | MS. FEIT: I JUST WANT TO SPEAK TO THE                |
| 5  | WHOLE PROGRAMMATIC ISSUE THAT'S SORT OF ABSENT HERE. |
| 6  | IS IT BETTER TO APPROACH THIS ON THE BASIS OF IS     |
| 7  | THERE A ROLE FOR CIRM IN ATTRACTING SCIENTIFIC       |
| 8  | LEADERSHIP IN THE WORLD TO COME HERE RATHER THAN     |
| 9  | DEPENDING ON INDIVIDUAL INSTITUTIONS TO COME FORWARD |
| 10 | BECAUSE THAT PUTS THEM IN A FINANCIAL BIND RIGHT     |
| 11 | NOW? SO IS THERE A DIFFERENT WAY TO LOOK AT THIS,    |
| 12 | NOT THROWING THE WHOLE PROGRAM OUT? BUT WHAT'S       |
| 13 | MISSING FOR ME IS IS THIS WHOLE PROGRAMMATIC WHAT    |
| 14 | DOES OUR CURRENT PORTFOLIO LOOK LIKE RIGHT NOW THAT  |
| 15 | WE'VE ALREADY SUPPORTED IN SCIENCE, AND WHAT COULD   |
| 16 | BE MISSING OR NEEDED IN TERMS OF LEADERSHIP IN A     |
| 17 | SPECIFIC FIELD?                                      |
| 18 | AND WE TALKED A LITTLE BIT ABOUT                     |
| 19 | IMMUNOLOGY AND HOW THERE REALLY ISN'T A LOT OF       |
| 20 | IMMUNOLOGY AROUND. AND SHOULD CIRM THEN MAYBE BE     |
| 21 | SETTING TARGETS BECAUSE WE'VE LOOKED AT OUR          |
| 22 | PORTFOLIO AND WE'VE SAID, LOOK, WE'RE MISSING SOME   |
| 23 | THINGS HERE. AND THERE ARE WORLD RENOWN LEADERS IN   |
| 24 | THIS AND WE SHOULD THEN GO OUT AND TRY TO ATTRACT    |
| 25 | THEM HERE. SO I JUST WANT TO FOCUS ON THAT AND MAKE  |
|    | 224  |

| 1  | SURE THAT'S PART OF THE RECORD.                      |
|----|--|
| 2  | CHAIRMAN KLEIN: MARCY, IN ADDRESSING YOUR            |
| 3  | QUESTION, I'D LIKE TO SPLIT THAT INTO TWO PARTS IF   |
| 4  | WE CAN. FIRST, DR. BRENNER, FROM YOUR EXPERIENCE,    |
| 5  | COULD YOU INDICATE HOW AN INSTITUTION MIGHT ELECT,   |
| 6  | WITH THE SALARY CONSTRAINTS THAT THEY HAVE, OF DOING |
| 7  | A CONDITIONAL RECRUITMENT UNDER THIS?                |
| 8  | DR. BRENNER: FIRST, I WANT TO ADDRESS AN             |
| 9  | ISSUE DAVID RAISED BECAUSE HE'S ABSOLUTELY RIGHT.    |
| 10 | IT'S A DIFFERENT TYPE OF REVIEW. THERE'S A LONG      |
| 11 | HISTORY BOTH AT THE NIH AND AT THE STATE LEVEL OF    |
| 12 | RESEARCH CAREER DEVELOPMENT AWARDS. AND THEY USE     |
| 13 | DIFFERENT CRITERIA. THEY LOOK AT YOUR PEDIGREE,      |
| 14 | THEY LOOK AT YOUR PUBLICATION RECORD, THEY LOOK AT   |
| 15 | YOUR INSTITUTIONAL COMMITMENTS AND WHAT YOU'VE DONE  |
| 16 | IN THE FIELD. BUT IT STILL WORKED OUT, SO I WOULD    |
| 17 | FEEL VERY COMFORTABLE HAVING OUR EXPERTS REVIEW      |
| 18 | THESE TYPE OF AWARDS JUST AS THEY REVIEW THE OTHER   |
| 19 | TYPES OF GRANTS. SO I DON'T THINK THAT'S A PROBLEM.  |
| 20 | THE NEXT ISSUE THAT BOB RAISED IS HOW THIS           |
| 21 | WOULD FIT IN. I THINK THAT IT'S VERY SIMILAR TO      |
| 22 | WHAT OTHER PEOPLE RAISE IN THAT YOU ALREADY HAVE TO  |
| 23 | HAVE AN IDEA WHAT TYPE OF PERSON YOU WANT RECRUIT.   |
| 24 | YOU ALREADY HAVE TO HAVE THE RESOURCES TO DO PART OF |
| 25 | IT, THE FACILITIES, THE INFRASTRUCTURE, IN OUR CASE  |
|    |  |

| 1  | IN THE UNIVERSITY OF CALIFORNIA, A STATE FTE. YOU    |
|----|--|
| 2  | ALREADY HAVE TO HAVE SOME THINGS, BUT I THINK I      |
| 3  | REALLY BELIEVE THAT THIS WOULD PUSH US OVER, THAT    |
| 4  | PEOPLE WHO WOULD NOT COME WITH THE CURRENT RESOURCES |
| 5  | WE HAVE, WE COULD BRING AMAZING PEOPLE WITH THESE    |
| 6  | ADDITIONAL RESOURCES.                                |
| 7  | CHAIRMAN KLEIN: I THINK YOU'RE AWARE OF              |
| 8  | PRIOR STATE PROGRAMS IN OTHER PARTS OF THE UNITED    |
| 9  | STATES THAT HAVE SPECIFICALLY INSTITUTIONS, REALLY   |
| 10 | EMINENT INSTITUTIONS HAVE CREATED CONDITIONAL        |
| 11 | RECRUITMENT PROGRAMS WHERE THEY HAVEN'T OTHERWISE    |
| 12 | HAD THE FUNDS. IF YOU COULD PROVIDE THAT             |
| 13 | INFORMATION.   |
| 14 | DR. BRENNER: SO THE EXAMPLE, THE REASON I            |
| 15 | FEEL VERY COMFORTABLE WITH THIS PROGRAM IS THAT 15   |
| 16 | YEARS AGO WHEN I WAS AT THE UNIVERSITY OF NORTH      |
| 17 | CAROLINA, THE STATE HAD MADE A COMMITMENT JUST TO    |
| 18 | PROVIDE ON THE ORDER OF \$10 MILLION A YEAR EVERY    |
| 19 | YEAR TO GET PEOPLE OUT OF PLACES LIKE STANFORD AND   |
| 20 | LA JOLLA AND COME TO NORTH CAROLINA TO CHANGE THE    |
| 21 | QUALITY OF RESEARCH IN THE RESEARCH TRIANGLE PARK    |
| 22 | AND ELSEWHERE. SO IT WAS NOT ENOUGH TO RECRUIT       |
| 23 | PEOPLE BY ITSELF, BUT IT WAS ENOUGH TO ADD TO THE    |
| 24 | PROGRAMS OF DUKE, CAROLINA, AND DAVIDSON AND ALL THE |
| 25 | INSTITUTIONS THAT WANTED TO RECRUIT PEOPLE.          |
|    |  |

| 1  | SO THEY LOOKED AT THIS AS A FANTASTIC                |
|----|--|
| 2  | INVESTMENT FOR THE WHOLE STATE, AND THEY DID IT VERY |
| 3  | QUICKLY. THEY WOULD EVALUATE AS PEOPLE BECAME        |
| 4  | AVAILABLE. THEY WOULD EVALUATE THEM. THEY WOULD      |
| 5  | USE A COUPLE MILLION DOLLARS PER RECRUIT, AND THAT   |
| 6  | MADE A DIFFERENCE TO GET PEOPLE TO MOVE ACROSS THE   |
| 7  | COUNTRY. AND I SORT OF VIEW THIS AS MORE FOCUSED.    |
| 8  | IT'S STEM CELLS, BUT WITH THE SAME CONCEPT TO BRING  |
| 9  | AMAZING PEOPLE TO CALIFORNIA TO CONTINUE OUR         |
| 10 | PROGRAMS.  |
| 11 | CHAIRMAN KLEIN: IT WAS A CONDITIONAL                 |
| 12 | RECRUITMENT. AND ONE OF THE DIFFERENCES IS RIGHT     |
| 13 | NOW WE HAVE A FULL SALARY FREEZE, AS I UNDERSTAND,   |
| 14 | AT THE UC SYSTEM WHERE THE PROBLEM IS WE MAY HAVE TO |
| 15 | PAY THE BULK, IF NOT ALL OF SOME OF THESE SALARIES   |
| 16 | BECAUSE THERE IS JUST NO MONEY IN THE UC SYSTEM OR   |
| 17 | AT LEAST EXTREMELY LIMITED FUNDS.                    |
| 18 | DR. BRENNER: RIGHT. BUT I STILL THINK                |
| 19 | THAT THIS PROGRAM WOULD MAKE AN ENORMOUS DIFFERENCE, |
| 20 | AND WE SHOULD ENCOURAGE THE INSTITUTIONS TO          |
| 21 | CONTRIBUTE AS MUCH AS THEY CAN TO MAKE IT AS BEST    |
| 22 | POSSIBLE RECRUITMENT PACKAGE WE CAN, BUT WE SHOULD   |
| 23 | RECOGNIZE THAT WE HAVE LIMITATIONS THIS YEAR THAT WE |
| 24 | DIDN'T HAVE TWO YEARS AGO WHEN WE FIRST THOUGHT OF   |
| 25 | THIS.  |
|    | 237  |
|    | LJI  |

| 1  | CHAIRMAN KLEIN: DUANE ROTH AND THEN DR.              |
|----|--|
| 2  | HAWGOOD.   |
| 3  | DR. HAWGOOD: I WOULD JUST LIKE TO COMMENT            |
| 4  | THAT I'M VERY STRONGLY IN FAVOR OF THIS. I THINK     |
| 5  | THERE ARE SOME SORT OF ADMINISTRATIVE HURDLES THAT   |
| 6  | WILL HAVE TO BE WORKED OUT GIVEN EACH INSTITUTION'S  |
| 7  | RULES, BUT I THINK THEY'RE SOLVABLE. AND I THINK     |
| 8  | WHAT WE'RE AFTER HERE ARE REAL THOUGHT LEADERS AND   |
| 9  | PARADIGM SHIFTERS. AND I WOULD TAKE US BACK TO THE   |
| 10 | SPOTLIGHT THIS MORNING. WE'RE LOOKING FOR PEOPLE     |
| 11 | HERE THAT WILL DO THINGS THAT WE DON'T EXPECT. WE    |
| 12 | WON'T KNOW WHAT THEY'RE GOING TO ACHIEVE. IT'S       |
| 13 | REALLY THE FRANCHISE PLAYER.                         |
| 14 | I WOULD AGREE WITH DON'S CONCEPTION. AND             |
| 15 | HOWARD HUGHES HAS BEEN ENORMOUSLY SUCCESSFUL. THIS   |
| 16 | IS NOT A STANDARD AID TO A RECRUITMENT. THIS IS      |
| 17 | LOOKING FOR REAL PEOPLE WHO ARE GOING TO CHANGE WHAT |
| 18 | WE'RE CURRENTLY DOING. AND I THINK IT'S COMING JUST  |
| 19 | AT THE RIGHT TIME AS WE OPEN THE BUILDINGS AND WE    |
| 20 | HAVE SPACE. WE NEED TO PUT SOME REAL STARS IN THOSE  |
| 21 | BUILDINGS.   |
| 22 | AND THE FINAL POINT IS THAT I THINK RULES            |
| 23 | HAVE CHANGED ACROSS THE STATES NOW. CALIFORNIA DOES  |
| 24 | NOT HAVE ITS PRIVILEGED POSITION VIS-A-VIS OUR       |
| 25 | ABILITY TO FUND STEM CELL RESEARCH. AND SO WE NEED   |
|    | 238  |

| 1  | TO UP THE COMPETITIVE FACTOR TO BRING PEOPLE FROM    |
|----|--|
| 2  | MASSACHUSETTS AND WISCONSIN AND OTHER PLACES THAT    |
| 3  | DIDN'T EXIST AS LITTLE AS LAST YEAR. AND SO I THINK  |
| 4  | THIS IS A CRITICAL PROGRAM AT A CRITICAL TIME.       |
| 5  | MR. ROTH: I'LL NOT REPEAT WHAT'S BEEN                |
| 6  | SAID. I THINK TALENT IS EVERYTHING. I CAN TELL YOU   |
| 7  | WHEN CRAIG VENTER CAME TO SAN DIEGO RECENTLY, IT     |
| 8  | CHANGED THE SCOPE OF SAN DIEGO. HE'S ON EVERY        |
| 9  | SINGLE MAJOR PROGRAM THAT'S GOING ON THERE. IT'S     |
| 10 | THAT KIND OF GAME-CHANGING PERSON THAT I THINK WE    |
| 11 | SHOULD BE LOOKING FOR.                               |
| 12 | THE CONCERN I HAVE ABOUT THIS PROGRAM, AND           |
| 13 | I'M EXTREMELY SUPPORTIVE, THE CONCERN IS IT'S TOO    |
| 14 | REACTIVE AND NOT AS SUPPORTIVE AS OPPOSED TO         |
| 15 | PROACTIVE. I WOULD BE EXTREMELY DISAPPOINTED IF WE   |
| 16 | DON'T RECRUIT THE FULL EIGHT AND DO THEM AS SOON AS  |
| 17 | WE CAN.  |
| 18 | SO IN THAT REGARD, I THINK PART OF THE               |
| 19 | CHALLENGE, AND YOU'VE HEARD SOME OF IT HERE TODAY,   |
| 20 | WITHOUT A PREAPPROVAL, I THINK IT'S VERY DIFFICULT   |
| 21 | TO IMPLEMENT WHAT WE'D LIKE TO DO, WHICH IS TO GO    |
| 22 | AFTER THESE PEOPLE. SO I WOULD ENCOURAGE US TO ASK   |
| 23 | THAT THIS BE LOOKED AT AGGRESSIVELY IN A PREAPPROVAL |
| 24 | MANNER SO THAT WE CAN GET THE TYPES OF POSITIONS IN  |
| 25 | THOSE INSTITUTIONS THAT CAN, IN FACT, DO IT AND MAKE |
|    |  |

| 1  | IT OPEN TO EVERYBODY SO THAT YOU DON'T RESTRICT THE |
|----|---|
| 2  | PEOPLE WHO DON'T HAVE A MATCHING PACKAGE RIGHT NOW. |
| 3  | IF THEY'RE SUCCESSFUL IN THEIR RECRUIT, LET'S GET   |
| 4  | THEM.   |
| 5  | THIS TO ME IS ABSOLUTELY FUNDAMENTAL TO             |
| 6  | THE MISSION OF CIRM. AND WITH NIH MONEY COMING DOWN |
| 7  | OVER THE NEXT SEVERAL YEARS, WE WANT TO HAVE THOSE  |
| 8  | PEOPLE LIVING HERE AND NOT GETTING IT FROM THAT     |
| 9  | POINT.  |
| 10 | SO WITH THAT, ONE OTHER APPROACH HERE I             |
| 11 | HEARD ABOUT LAST NIGHT FOR THE FIRST TIME IS THE    |
| 12 | NIH'S NEW EXPERIMENT, WHAT ARE THEY CALLED, P 31S   |
| 13 | P 30S. SO MAYBE WE SHOULD TAKE A HARD LOOK AT THAT. |
| 14 | DR. BRODY: I THINK MUCH OF WHAT I WAS               |
| 15 | GOING TO SAY HAS BEEN SAID. I'LL JUST MAKE TWO      |
| 16 | COMMENTS. ONE IS WHEN PROP 71 WAS PASSED AND I WAS  |
| 17 | SITTING IN BALTIMORE, THE BIG CONCERN IS THAT THERE |
| 18 | WOULD BE THIS BIG SUCKING SOUND FOR THE SENIOR      |
| 19 | PEOPLE. AND THAT BY AND LARGE I DON'T THINK HAS     |
| 20 | HAPPENED BECAUSE THERE'S NOT BEEN AN APPROPRIATE    |
| 21 | MECHANISM TO BRING THEM, AND I THINK THIS WOULD DO  |
| 22 | THAT.   |
| 23 | YOU KNOW, IT'S BEEN SAID THAT THE BEST              |
| 24 | VEHICLE FOR TECHNOLOGY TRANSFER IS THE MOVING VAN.  |
| 25 | AND I ARRIVED AT STANFORD AS A STUDENT NOT LONG     |
|    |   |

| 1  | AFTER STANFORD HAD RECRUITED TWO PEOPLE IN VEHICLES. |
|----|--|
| 2  | ONE WAS WILLIAM SHOCKLEY, WHO BASICALLY CREATED,     |
| 3  | PARTLY THROUGH HIS BUSINESS INEPTITUDE, BUT HIS      |
| 4  | BRILLIANCE TO ATTRACT PEOPLE TO THE SILICON VALLEY,  |
| 5  | AND ARTHUR KORNBERG AND JOSH LEDERBERG, WHO BROUGHT  |
| 6  | TOGETHER AND RECRUITED MANY OF THE SCIENTISTS THAT   |
| 7  | MAKE STANFORD WHAT IT IS AND HAVE SPUN OFF           |
| 8  | COMPANIES.   |
| 9  | I THINK THIS IS ONE OF THE BEST                      |
| 10 | INVESTMENTS WE CAN MAKE. STRUCTURING HOW YOU DO IT,  |
| 11 | I'M NOT AN EXPERT AT THAT, BUT I THINK THIS IS       |
| 12 | REALLY CRITICALLY IMPORTANT, AND WE'RE AT THE RIGHT  |
| 13 | JUNCTURE, HAVING MADE INVESTMENTS IN FACILITIES, TO  |
| 14 | REALLY ATTRACT THESE PEOPLE.                         |
| 15 | CHAIRMAN KLEIN: THANK YOU VERY MUCH. DR.             |
| 16 | TROUNSON.  |
| 17 | DR. TROUNSON: SO, CHAIR, THIS WAS REALLY             |
| 18 | DEVELOPED IN RESPONSE TO SOME OF WHO I REGARD AS     |
| 19 | SOME OF THE BEST CANDIDATES FOR THE NEXT ROUND OF    |
| 20 | LEADERSHIP IN STEM CELLS WANTING TO KNOW WHAT CIRM   |
| 21 | COULD DO FOR THEM IN ENABLING THEM TO JOIN A         |
| 22 | CALIFORNIA INSTITUTE RATHER THAN GOING TO THE        |
| 23 | ROCKEFELLER OR SOMEWHERE ELSE.                       |
| 24 | WE HAVE WITH US THE NO. 1 STEM CELL                  |
| 25 | RESEARCHER IN THE WORLD. THERE'S NO DOUBT ABOUT IT.  |
|    |  |

| 1  | EVERY LIST IRV WEISSMAN IS NO. 1 BY A LONG DISTANCE. |
|----|--|
| 2  | AND WE HAD THE NO. 6 RESEARCHER. AND THE REASON I    |
| 3  | KNOW THIS IS BECAUSE THE RANKING ON PRODUCTIVITY IS  |
| 4  | OUT THERE. YOU CAN SEE IT. IT'S ENLISTED AND YOU     |
| 5  | CAN SEE THE RISING STARS. I DON'T THINK THERE'S ANY  |
| 6  | DOUBT ABOUT IDENTIFYING THOSE RAPIDLY RISING STARS   |
| 7  | THAT ARE IN THE FRAMEWORK.                           |
| 8  | NOW, THESE PEOPLE IN THEIR THEY MAY                  |
| 9  | HAVE COME FROM IRV'S LAB IN THE FIRST, BUT THEY'VE   |
| 10 | GONE OUT THERE TO MAKE THEIR WAY IN THE WORLD, AND   |
| 11 | NOW THEY'RE LOOKING FOR THE NEXT STEP WHERE THEY     |
| 12 | WANT TO GO TO A PLACE TO CREATE THE LEADERSHIP THAT  |
| 13 | THEIR POTENTIAL HAS SHOWN. WE NEED TO BE THERE. WE   |
| 14 | NEED TO OFFER THEM THE CHANCE OF COMING TO           |
| 15 | CALIFORNIA BECAUSE THIS IS THE LEADERSHIP IN STEM    |
| 16 | CELLS AND REGENERATIVE MEDICINE IN THE WORLD. YOU    |
| 17 | BROUGHT ME HERE TO DO THAT. YOU'RE HERE BECAUSE OF   |
| 18 | THAT. THE WHOLE ORGANIZATION IS ABOUT THAT. AND WE   |
| 19 | WANT THE NEXT SET OF LEADERSHIP PEOPLE TO FIT IN IN  |
| 20 | REPLACING, HEAVEN FORBID, IRV WEISSMAN AND THE GREAT |
| 21 | STARS THAT WE HAVE HERE IN CALIFORNIA. WE NEED THEM  |
| 22 | HERE. WE NEED TO BRING THEM, AND WE NEED TO BE       |
| 23 | CIRM NEEDS TO BE ABLE TO DO SOMETHING TO HELP THE    |
| 24 | INSTITUTIONS WHO ARE IDENTIFYING THESE PEOPLE, AND   |
| 25 | THOSE PEOPLE HAVE IDENTIFIED THE INSTITUTIONS WHERE  |
|    | 242  |

| 1  | THEY PREFER TO GO. I MEAN THESE PEOPLE HAVE STRONG   |
|----|--|
| 2  | ATTITUDE ABOUT WHERE THEY WANT TO GO.                |
| 3  | AND SO WE NEED TO HELP. THIS IS ABOUT                |
| 4  | PRODUCTIVITY. THIS IS ABOUT MAKING IT HAPPEN. THIS   |
| 5  | IS ABOUT LEADERSHIP. THIS IS ABOUT DOING IT HARD     |
| 6  | BECAUSE THAT'S WHAT WE'RE MEANT TO BE DOING. SO I    |
| 7  | ENDORSE ALL OF THE COMMENTS THAT HAVE MADE BY        |
| 8  | EVERYBODY HERE SAYING THAT THIS IS OUR BUSINESS.     |
| 9  | THIS IS OUR BUSINESS. THIS IS ONE OF THE KEY THINGS  |
| 10 | THAT WE MUST DO. WE WOULD BE IT WOULD BE             |
| 11 | ERRONEOUS AND WRONG TO GIVE UP ON AN OPPORTUNITY     |
| 12 | LIKE THIS.   |
| 13 | MR. TORRES: MR. PRESIDENT AND MR.                    |
| 14 | CHAIRMAN, I JUST WANT TO MAKE SURE. DR. BRODY, I     |
| 15 | RESPECT YOU TREMENDOUSLY, BUT I DON'T WANT TO        |
| 16 | ASSOCIATE OUR VOTE ON THIS IN ANY WAY TO DO WITH     |
| 17 | MR. SHOCKLEY.  |
| 18 | CHAIRMAN KLEIN: HE WAS MAKING ONLY A                 |
| 19 | SCIENTIFIC COMMENT. DAVID SERRANO-SEWELL AND THEN    |
| 20 | DR. PIZZO.   |
| 21 | MR. SERRANO-SEWELL: SO I'M LISTENING, I'M            |
| 22 | HEARING, AND I'M TOTALLY CONVINCED. I HAVE           |
| 23 | QUESTIONS, BUT I GET IT. THIS IS A NEED THAT NEEDS   |
| 24 | TO BE ADDRESSED, AND WE SHOULD BE AGGRESSIVE IN THIS |
| 25 | AREA LIKE WE'VE BEEN AGGRESSIVE IN ALL THE OTHER     |
|    |  |

| 1  | AREAS. SO IT'S ENTIRELY CONSISTENT WITH OUR          |
|----|--|
| 2  | PREVIOUS ACTIONS. I THINK IT'S THE RIGHT THING TO    |
| 3  | DO. SO WE OUGHT TO DO IT.                            |
| 4  | SO I DON'T KNOW IF NOW IS THE RIGHT TIME             |
| 5  | TO SHIFT THE DISCUSSION AROUND DOING IT THE BEST WAY |
| 6  | POSSIBLE. I DON'T WANT TO GET MIRED IN THE PROCESS,  |
| 7  | BUT THIS IS SUCH A DEVIATION FROM OUR PREVIOUS WAY   |
| 8  | OF DOING THINGS, THAT I THINK IT DOES WARRANT A      |
| 9  | DISCUSSION. ISSUES OF PREAPPROVAL GOT BROUGHT UP.    |
| 10 | AND HOW DO WE DO IT THE RIGHT WAY? IF WE'RE GOING    |
| 11 | TO DO THIS, AND I THINK WE OUGHT TO, THEN LET'S DO   |
| 12 | IT THE RIGHT WAY. IF WE CAN'T COME TO CLOSURE ON     |
| 13 | THAT ISSUE TODAY, I THINK THAT'S OKAY. WE CAN, IF    |
| 14 | THE CHAIRMAN AND THE VICE CHAIRMAN AGREE, PUT        |
| 15 | TOGETHER A PANEL OF YOUR SELECTION AND JUST HASH OUT |
| 16 | SOME OF THESE DETAILS IF THERE ISN'T THE TIME TODAY  |
| 17 | BECAUSE I KNOW WE HAVE TO GET TO THE GRANTS AND      |
| 18 | OTHER MATTERS.                                       |
| 19 | DR. PIZZO: JUST WANT TO MAKE A COMMENT               |
| 20 | THAT'S MORE OF AN EXTENSION OF THOSE THAT HAVE       |
| 21 | ALREADY BEEN MADE. WE'VE TALKED ABOUT THIS AS        |
| 22 | FILLING A VITAL NEED OF ATTRACTING THE VERY BEST     |
| 23 | PEOPLE HERE. BUT I THINK THE THING THAT IS MOST TO   |
| 24 | ME UNIQUE ABOUT THIS, THIS IS NOT JUST A RECRUITMENT |
| 25 | TOOL. WHEN YOU PROVIDE SIX YEARS OF SALARY SUPPORT   |
|    |  |

| 1  | AND RESEARCH SUPPORT FOR AN INVESTIGATOR, WHAT       |
|----|--|
| 2  | THAT'S ABOUT IS ALLOWING THAT VERY BEST PERSON TO DO |
| 3  | THE MOST CREATIVE WORK. ONE OF THE THINGS THAT       |
| 4  | HAPPENS, AS WE ALL RECOGNIZE, IN SCIENCE IS,         |
| 5  | PARTICULARLY WITH THE DEMANDS AND CHALLENGES OF      |
| 6  | GRANT ACQUISITION, IS THAT PEOPLE GET CONSERVATIVE.  |
| 7  | THEY ASK SMALLER QUESTIONS. I THINK WHAT'S REALLY    |
| 8  | GOOD ABOUT THIS, AND I THINK WE OUGHT TO MARKET IT   |
| 9  | THAT WAY, IS THIS TAKES SOMEONE AND SAYS ASK THE BIG |
| 10 | QUESTIONS. REALLY, AS SAM STATED, LOOK FOR PARADIGM  |
| 11 | SHIFTING KINDS OF RESEARCH. AND THAT'S WHAT THIS     |
| 12 | OUGHT TO BE ABOUT. AND I THINK THAT THIS IS          |
| 13 | BEYOND RECRUITMENT. THIS IS REALLY ABOUT CHANGING    |
| 14 | THE NATURE OF HOW WE DO RESEARCH.                    |
| 15 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                 |
| 16 | WHAT I'D LIKE TO DO, IN FOLLOWING UP ON DAVID        |
| 17 | SERRANO-SEWELL'S COMMENT, IS ASK DR. TROUNSON AND    |
| 18 | THE SCIENTIFIC STAFF TO UTILIZE THE RESOURCES ON THE |
| 19 | BOARD TO INQUIRE WITH VARIOUS BOARD MEMBERS IN       |
| 20 | REFINING THIS RATHER THAN AS A COMMITTEE OF THE      |
| 21 | WHOLE TO TRY AND PROVIDE THOSE REFINEMENTS.          |
| 22 | I WOULD ASK IS THERE SOMEONE WHO'D LIKE TO           |
| 23 | MAKE A MOTION ON THIS FOR APPROVAL AT THIS POINT.    |
| 24 | AND I WILL SAY TWO THINGS. ONE IS THAT WHAT I'D      |
| 25 | LIKE TO DO, IF IT'S ACCEPTABLE TO THE BOARD, IS SEE  |
|    | 245  |
|    | L#J  |

| 1  | IF WE CAN GET THIS APPROVED, AND I WILL KEEP THIS    |
|----|--|
| 2  | ITEM OPEN AFTER BASIC SCIENCE FOR AMENDMENTS TO IT   |
| 3  | IF, IN FACT, BOARD MEMBERS WANT TO PROVIDE           |
| 4  | ADDITIONAL AMENDMENTS OR REFINEMENTS ON A FORMAL     |
| 5  | BASIS IN ADDITION TO HAVING AN INFORMAL FOLLOW-UP    |
| 6  | PROCESS. IS THERE A MOTION TO APPROVE?               |
| 7  | DR. FONTANA: I'LL MAKE A MOTION. AND                 |
| 8  | AFTER HEARING ALL THE COMMENTS, I FULLY SUPPORT THIS |
| 9  | PROGRAM. I THINK WE NEED TO DO IT NOW AND LET'S GO.  |
| 10 | CHAIRMAN KLEIN: IS THERE A SECOND?                   |
| 11 | MR. ROTH: SECOND.                                    |
| 12 | CHAIRMAN KLEIN: SECOND IS DUANE ROTH.                |
| 13 | I'D LIKE ANY PUBLIC COMMENT HERE. DR. LEVIN.         |
| 14 | DR. LEVIN: I JUST WANT TO CLARIFY. ARE               |
| 15 | WE VOTING TO APPROVE IT AS WRITTEN NOW OR VOTING TO  |
| 16 | APPROVE THE CONCEPT GOING BACK TO STAFF TO           |
| 17 | CHAIRMAN KLEIN: THIS WOULD BE A VOTE AT              |
| 18 | THIS POINT TO APPROVE IT AS IT IS. BUT I'M GOING     |
| 19 | TO, AS I SAID, AFTER BASIC SCIENCE CONTINUE TO HAVE  |
| 20 | THIS ITEM OPEN SO THAT WE CAN, IN FACT, AMEND IT IF  |
| 21 | THE BOARD WOULD LIKE TO DO SO.                       |
| 22 | I WOULD LIKE TO ASK AS A FRIENDLY                    |
| 23 | AMENDMENT TO DR. FONTANA, WOULD YOU BE WILLING TO    |
| 24 | CONSIDER A MOTION FOR APPROVAL WITHOUT MAKING A HARD |
| 25 | LIMIT OF FOUR PER YEAR SO THAT QUALITY WOULD CONTROL |
|    |  |

| 1  | THE SPEED OF APPROVAL?                               |
|----|--|
| 2  | DR. FONTANA: YES.                                    |
| 3  | MR. ROTH: I WOULD ACCEPT THAT, BUT I                 |
| 4  | WOULD RATHER WE APPROVE THE CONCEPT. IT'S A CONCEPT  |
| 5  | APPROVAL. AND THEN WE CAN DEAL WITH SPECIFICS        |
| 6  | BECAUSE I DON'T THINK WE'RE ALL IN AGREEMENT ON THE  |
| 7  | SPECIFICS.   |
| 8  | CHAIRMAN KLEIN: WE HAVE AN AMENDMENT.                |
| 9  | WE'RE GOING THIS IS A CONCEPT APPROVAL. WE'RE        |
| 10 | GOING TO COME BACK AFTER BASIC SCIENCE TO LOOK AT    |
| 11 | ADDITIONAL SPECIFICS.                                |
| 12 | MR. SERRANO-SEWELL: JUST SO I UNDERSTAND             |
| 13 | COMPLETELY AS A POINT OF ORDER TO THE MAKERS OF THE  |
| 14 | MOTION. THIS IS CONCEPT ONLY; THEREFORE, NO RFA      |
| 15 | WILL BE ISSUED UNTIL SUCH TIME AS THE BOARD HAS HAD  |
| 16 | AN OPPORTUNITY TO FURTHER COMMENT ON THE DETAILS.    |
| 17 | YES OR NO?   |
| 18 | CHAIRMAN KLEIN: THIS IS A CONCEPT                    |
| 19 | APPROVAL. NORMALLY IT WOULD AUTHORIZE AN RFA TO BE   |
| 20 | ISSUED, BUT I'M SPECIFICALLY INDICATING WE'RE GOING  |
| 21 | TO COME BACK TO THE ITEM AFTER BASIC SCIENCE TO LOOK |
| 22 | AT ADDITIONAL AMENDMENTS THAT MAY CONTROL THAT RFA.  |
| 23 | MR. SERRANO-SEWELL: SO WE WOULD HAVE AN              |
| 24 | RFA OUT ON THE STREET, AND THEN WE WOULD ISSUE AN    |
| 25 | ADDENDUM TO THAT?                                    |
|    | 247  |
|    | 247  |

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| 1  | CHAIRMAN KLEIN: NO. TODAY WE'RE GOING TO             |
|----|--|
| 2  | COME BACK. TODAY WE'RE GOING TO COME BACK FOR        |
| 3  | AMENDMENTS TO THIS RFA.                              |
| 4  | MR. SERRANO-SEWELL: I'M SORRY, BUT I'M               |
| 5  | CONFUSED.  |
| 6  | CHAIRMAN KLEIN: I'D LIKE TO PROCEED IN               |
| 7  | THIS MATTER SO THAT WE CAN SEE IF THE BASIC CONCEPT  |
| 8  | IS ACCEPTABLE. AND THEN IF THERE ARE AMENDMENTS TO   |
| 9  | THIS BASIC CONCEPT, I WILL KEEP THIS ITEM OPEN FOR   |
| 10 | AMENDMENTS TO IT. WE HAVE A TIMING ISSUE HERE, SO    |
| 11 | WE CAN'T CONTINUE AT THIS POINT. I'D LIKE TO ASK     |
| 12 | ARE THERE PUBLIC COMMENTS? SEEING NO PUBLIC          |
| 13 | COMMENTS   |
| 14 | MR. TORRES: I'M SORRY, MR. CHAIRMAN. I               |
| 15 | HAVE TO RAISE A POINT OF ORDER HERE. IF YOU HAVE A   |
| 16 | MOTION AND YOU VOTE ON IT AND THERE ARE MANY MEMBERS |
| 17 | UP HERE WHO WANT TO AMEND IT LATER, I DON'T THINK IT |
| 18 | IS APPROPRIATE TO VOTE ON A MOTION AND THEN AMEND IT |
| 19 | LATER UNLESS A WHOLE NEW MOTION IS MADE WITH         |
| 20 | AMENDMENTS AT THAT TIME, WHICH IS WHY WE OUGHT TO    |
| 21 | DELAY A TOTAL VOTE ON THIS UNTIL WE GET A BETTER     |
| 22 | IDEA FROM THE MEMBERS THAT ARE HERE LATER TODAY.     |
| 23 | MR. SERRANO-SEWELL: BOB, ONE OF THE                  |
| 24 | ISSUES THAT I HEARD, AND I DIDN'T EVEN RAISE IT, I   |
| 25 | THINK IT WAS JACOB DID, THE ISSUE OF PREAPPROVAL.    |
|    | 248  |

| 1  | THAT'S LIKE A FUNDAMENTAL COMPONENT OF THIS. DUANE   |
|----|--|
| 2  | RAISED IT. THANK YOU. TO ME THAT'S LIKE A            |
| 3  | FUNDAMENTAL KEY COMPONENT OF THIS THAT IS WORTHY OF  |
| 4  | DISCUSSION, AND HOW ARE WE GOING TO GET DOWN ON      |
| 5  | THIS. I HAVE OTHER MINOR ISSUES LIKE WHETHER IT      |
| 6  | SHOULD BE OVER THE PHONE. I DON'T THINK IT SHOULD    |
| 7  | BE, BUT  |
| 8  | CHAIRMAN KLEIN: OKAY.                                |
| 9  | MR. SERRANO-SEWELL: BY GIVING AS I                   |
| 10 | UNDERSTOOD YOUR EXPLANATION, BOB, BY SAYING WE GIVE  |
| 11 | CONCEPT APPROVAL, STAFF CAN PROCEED AS IT'S DRAFTED  |
| 12 | IN FRONT OF US WITHOUT ANY AMENDMENTS SO FAR ARE     |
| 13 | INTRODUCED, THAT THEY CAN DO THAT. WE CAN COME BACK  |
| 14 | AT A LATER TIME AND ISSUE AN ADDENDUM TO THE         |
| 15 | EXISTING RFA. IT'S VERY CONFUSING.                   |
| 16 | CHAIRMAN KLEIN: LET ME BE CLEAR. THERE'S             |
| 17 | A BASIC MOTION ON APPROVAL OF THE CONCEPT. I'M       |
| 18 | GOING TO KEEP THIS ITEM OPEN SO THAT THIS ITEM HAS   |
| 19 | NOT BEEN CLOSED FOR TODAY. WE'RE COMING BACK AFTER   |
| 20 | BASIC SCIENCE IN ORDER TO LOOK AT AMENDMENTS TO THIS |
| 21 | MOTION. WE HAVE SO TODAY WE WOULD LOOK AT THE        |
| 22 | ISSUE OF AMENDING THIS CONCEPT APPROVAL. IF WE RUN   |
| 23 | OUT OF TIME TODAY, WE WOULD HAVE TO PUT THIS ITEM    |
| 24 | OVER. SO THE QUESTION IS DR. PIZZO, IF YOU COULD     |
| 25 | SPEAK INTO THE MIC.                                  |
|    |  |

| DR. PIZZO: KNOWING OUR VERY CAUTIOUS AND              |
|---|
| CAREFUL BEHAVIOR, I'M WORRIED ABOUT RUNNING OUT OF    |
| TIME OR PEOPLE AS WE MOVE INTO THE AFTERNOON. AND     |
| THAT LEADS ME TO WORRY A LOT ABOUT POSTPONING THIS    |
| UNTIL, YOU KNOW, OCTOBER OR SOME LATER TIME BECAUSE   |
| THESE THINGS ARE GOING TO TAKE A LONG TIME TO         |
| EXECUTE.  |
| CHAIRMAN KLEIN: ALL RIGHT. LET US DO                  |
| THIS. ARE THERE AMENDMENTS THAT WOULD BE PUT ON THE   |
| TABLE AT THIS TIME? WOULD ANYONE LIKE TO CONSIDER     |
| AN AMENDMENT TO THIS MOTION? WOULD YOU LIKE TO        |
| CONSIDER AN AMENDMENT TO THIS MOTION AT THIS TIME?    |
| WE WILL CONSIDER IT IN ORDER TO MAKE AN AMENDMENT TO  |
| THIS MOTION AT THIS TIME. DR. PIZZO HAS MADE A VERY   |
| IMPORTANT POINT IN TERMS OF, WHILE I THINK THERE      |
| WILL BE SUFFICIENT TIME TO RETURN TO IT, THAT'S NOT   |
| NECESSARILY CLEAR, SO AMENDMENTS WOULD BE IN ORDER    |
| AT THIS TIME.   |
| MR. SERRANO-SEWELL: OKAY. I THINK THE                 |
| MEETING SHOULD BE IN PERSON. I UNDERSTAND THAT        |
| THERE'S FLEXIBILITY AND WE HAVE TO WORK ON A LOT OF   |
| DIFFERENT TIMELINES; BUT GIVEN THE IMPORTANCE OF      |
| THIS FUNDING AND THE AMOUNT, A TOTAL OF \$44 MILLION, |
| IT WARRANTS GETTING PEOPLE TOGETHER. AND I THINK WE   |
| CAN I KNOW WE'LL PROBABLY HEAR WE CAN'T DO THAT.      |
| 250   |
|   |

| 1  | I CAN DO THAT BY FOLDING THIS INTO OUR EXISTING      |
|----|--|
| 2  | GRANTS WORKING GROUP MEETINGS. THAT'S ONE ISSUE.     |
| 3  | THE SECOND ISSUE WE HAVE IS WITH THE                 |
| 4  | EVALUATION PROCESS. WE HAVE TO COMPLY WITH           |
| 5  | PROPOSITION 71. I GET THAT. THAT MEANS THE           |
| 6  | SCIENTISTS TAKE THE FIRST CUT. CAN WE THEN AND       |
| 7  | SHOULD FOLLOW THAT. CAN WE DECIDE THAT IN TERMS OF   |
| 8  | THE WEIGHTING OF THE PROPOSALS, THAT THEY BE EQUAL,  |
| 9  | MEANING SCIENCE AND PROGRAMMATIC, THAT WE HAVE SOME  |
| 10 | RECONCILIATION PROCESS WITHIN THE GRANTS WORKING     |
| 11 | GROUP BECAUSE I DO THINK THE PROGRAMMATIC PIECE OF   |
| 12 | THIS IS VERY IMPORTANT BECAUSE WHAT IF WE HAD TWO    |
| 13 | GAME-CHANGING FRANCHISE INDIVIDUALS IN THE MS FIELD  |
| 14 | OR IN THE DIABETES FIELD AND THE CANCER FIELD?       |
| 15 | WE'RE GOING TO HAVE TO PICK POSSIBLY ONE OR TWO OF   |
| 16 | THEM. MY POINT IS WE HAVE TO MAKE THAT DECISION.     |
| 17 | THAT'S A PROGRAMMATIC DECISION.                      |
| 18 | CHAIRMAN KLEIN: SO WHILE THE INITIATIVE              |
| 19 | SETS THE PROCESS IN PEER REVIEW, IT IS POSSIBLE TO   |
| 20 | HAVE A COMMENTARY THAT COMES FORWARD WITH THE        |
| 21 | RECOMMENDATION TO THE BOARD ON THE IMPORTANCE OF     |
| 22 | CERTAIN PROGRAMMATIC CONSIDERATIONS SO THAT THE FULL |
| 23 | BOARD CAN ADJUST THE WEIGHTING APPROPRIATELY IN ITS  |
| 24 | EXECUTIVE SESSION AND IN ITS FULL PUBLIC SESSION.    |
| 25 | SO THAT CAN BE DONE BY A COMMENTARY, BUT WE DON'T    |
|    | 251  |
|    | LAT  |

| 1  | HAVE THE ABILITY TO AMEND OUR ACTUAL PROCESS AT THIS |
|----|--|
| 2  | TIME.  |
| 3  | DR. ROBSON: IF I COULD COMMENT. WE HAD A             |
| 4  | LOT OF DISCUSSIONS ABOUT THE GRANT WORKING GROUP AND |
| 5  | HOW IT SHOULD OPERATE. AND THE CONSTRAINTS WE WERE   |
| 6  | WORKING WITH WAS THE NECESSITY TO DO THIS QUICKLY.   |
| 7  | WE HAVE TO BE ABLE TO TURN THIS AROUND IN A VERY     |
| 8  | SHORT TIMELINE SO THAT THE RECRUITERS CAN DO THEIR   |
| 9  | PROCESS AND RECRUIT THESE INDIVIDUALS AND CLOSE THE  |
| 10 | DEALS. IF WE DRAG IT OUT OVER MONTHS, PEOPLE WILL    |
| 11 | BE LOST.   |
| 12 | THE SECOND POINT THAT YOU SUGGESTED IS               |
| 13 | FEEDING IT INTO THE NEXT GRANTS WORKING GROUP. WE    |
| 14 | DISCUSSED THAT AS WELL. THE PROBLEM WITH THAT IS,    |
| 15 | ONE, THE TIMELINE BECOMES STRETCHED OR CAN BECOME    |
| 16 | STRETCHED BECAUSE WE ONLY HAVE FOUR TO FIVE GRANT    |
| 17 | WORKING GROUPS A YEAR. THE TIMING COULD BE A         |
| 18 | PROBLEM. BUT PROBABLY THE MORE IMPORTANT ISSUE WAS   |
| 19 | THAT WE DIDN'T FEEL THAT THOSE GRANT WORKING GROUPS  |
| 20 | WOULD NECESSARILY BE CONSTRUCTED WITH THE RIGHT      |
| 21 | INDIVIDUALS TO MAKE THE DECISIONS THAT WE'RE TALKING |
| 22 | ABOUT HERE. WE WANT TO GET PEOPLE ON THE GRANTS      |
| 23 | WORKING GROUP WHO ARE VERY EXPERIENCED AT            |
| 24 | RECOGNIZING TALENT, NOT NECESSARILY EVALUATING       |
| 25 | INDIVIDUAL EXPERIMENTS. AND SO WE NEED THE MORE      |
|    | 252  |
|    |  |

| 1  | SENIOR PEOPLE. AND TO TRY TO BRING THEM IN FOR ONE   |
|----|--|
| 2  | OR TWO GRANTS, I THINK, JUST IT'S IMPOSSIBLE. IT     |
| 3  | WOULD BE IMPOSSIBLE.                                 |
| 4  | CHAIRMAN KLEIN: SO, DUANE, I'M GOING TO              |
| 5  | BEGIN WITH DR. PIZZO AND THEN DR. LEVIN AND THEN     |
| 6  | DUANE ROTH.  |
| 7  | DR. PIZZO: I CERTAINLY BOTH UNDERSTAND               |
| 8  | AND RESPECT THE COMMENTS THAT DAVID AND MARCY HAVE   |
| 9  | MADE WITH REGARD TO PROGRAMMATIC FIT, BUT I'D LIKE   |
| 10 | TO PRESENT AN ALTERNATIVE WAY OF THINKING ABOUT      |
| 11 | THIS. IF WE'RE LOOKING FOR THE VERY BEST TALENT,     |
| 12 | NONE OF US KNOW HOW THAT IS GOING TO BE SUSTAINED    |
| 13 | OVER TIME IN TERMS OF PROGRAMMATIC FIT. PEOPLE'S     |
| 14 | CAREERS SHIFT. THE QUESTIONS THEY RAISE ALTER. AND   |
| 15 | IF WE GO INTO A TIGHT PROGRAMMATIC FIT, IT MAY SEEM  |
| 16 | RELEVANT TODAY, BUT IT MAY NOT BE OUR BEST           |
| 17 | INVESTMENT FOR THE FUTURE.                           |
| 18 | I'LL BE BOLD ENOUGH TO ILLUSTRATE IT JUST            |
| 19 | FROM WHAT WE HEARD THIS MORNING FROM IRV WHO STARTED |
| 20 | OUT AS AN IMMUNOLOGIST AND THEN WHOSE CAREER SHIFTED |
| 21 | AND CHANGED INTO STEM CELL RESEARCH. HE WOULDN'T     |
| 22 | HAVE PREDICTED THAT PERHAPS AT THE VERY BEGINNING,   |
| 23 | BUT IT FOLLOWED WHAT TURNED OUT TO BE THE BEST LEADS |
| 24 | GOING FORWARD. AND I THINK THAT WE OUGHT TO, FROM    |
| 25 | MY POINT OF VIEW, I'M NOT SAYING THAT WE DON'T THINK |
|    | 253  |
|    |  |

| 1  | ABOUT PROGRAMMATIC AREAS AT ALL, BUT I WOULD GIVE    |
|----|--|
| 2  | THE LEAN TOWARD GETTING THE VERY BEST PERSON BECAUSE |
| 3  | THAT, I THINK, IS GOING TO MAKE OUR BIGGEST CHANGE   |
| 4  | GOING FORWARD.                                       |
| 5  | CHAIRMAN KLEIN: YES. THANK YOU. DR.                  |
| 6  | LEVIN AND THEN DUANE ROTH AND THEN DR. POMEROY.      |
| 7  | DR. LEVIN: I DON'T KNOW IF THIS COULD                |
| 8  | QUALIFY EVEN AS AN AMENDMENT, BUT TO CONSIDER THE    |
| 9  | POSSIBILITY OF PREAUTHORIZATION FOR INSTITUTIONS. I  |
| 10 | THINK WE AT LEAST HAVE TO CONSIDER THAT IT'S VERY    |
| 11 | IMPORTANT, AND THAT MAY CHANGE THE STRUCTURE OF THIS |
| 12 | RFA COMPLETELY. I DON'T KNOW IF THAT CAN BE          |
| 13 | SUGGESTED AS AN AMENDMENT. AND I DON'T KNOW HOW IT   |
| 14 | COULD BE IMPLEMENTED RIGHT IN THIS FORUM IMMEDIATELY |
| 15 | TODAY. LIKE DO WE DO IT LIKE THE NIH P 30? COULD     |
| 16 | IT BE TIED TO THE MAJOR FACILITIES SOMEHOW? BUT      |
| 17 | CERTAINLY THIS SEEMS LIKE SOMETHING THAT NEEDS       |
| 18 | FURTHER CONSIDERATION AND DISCUSSION, AND I'M        |
| 19 | CONCERNED THAT IF WE VOTE ON CONCEPT APPROVAL HERE,  |
| 20 | THAT WE WOULD PRECLUDE DOING THAT.                   |
| 21 | CHAIRMAN KLEIN: PART OF THE PRIOR                    |
| 22 | DISCUSSION OF THAT ITEM IS THAT IF YOU'RE            |
| 23 | PREAUTHORIZING AN INSTITUTION, WHAT ARE THE CRITERIA |
| 24 | THAT WOULD DIFFERENTIATE INSTITUTIONS? THE PROBLEM   |
| 25 | IS THAT IN THE DISCUSSIONS OF THE SCIENTIFIC STAFF   |
|    |  |

| 1  | AND THEIR OUTREACH TO OTHERS, THEY COULDN'T GET A    |
|----|--|
| 2  | SET OF CRITERIA THAT WOULD OTHERWISE EVERYONE        |
| 3  | WOULD ESSENTIALLY ASSERT THE SAME CRITERIA ON AN     |
| 4  | INSTITUTIONAL TO INSTITUTION COMPETITION. SO THAT'S  |
| 5  | WHY THEY CAME DOWN TO THIS POINT.                    |
| 6  | IT IS APPROPRIATE, IF YOU WANT TO MAKE               |
| 7  | THAT AS A MOTION AND IF THERE'S A SECOND, IT CAN BE  |
| 8  | AN AMENDMENT.  |
| 9  | MR. ROTH: I THINK THIS IS AN EXTREMELY               |
| 10 | HIGH PRIORITY. YOU'VE LISTENED TO EVERYBODY'S        |
| 11 | COMMENTS, AND IT'S IMPORTANT WE GET IT RIGHT. I      |
| 12 | FEEL I WOULD LOVE TO DO IT TODAY AND MOVE ON, BUT I  |
| 13 | WOULD THINK THAT WE COULD PUT A GROUP TOGETHER TO    |
| 14 | CONSIDER ALL THIS INPUT AND COME BACK, A TASK FORCE  |
| 15 | SOMEBODY SUGGESTED, WITHIN 30 DAYS AND THEN DO A     |
| 16 | TELEPHONIC FOLLOW-UP, BUT WE'RE NOT READY TO LAY OUT |
| 17 | THE CRITERIA. I'M FINE WITH VOTING ON THE TOTAL      |
| 18 | DOLLAR AMOUNTS. I'M FINE ON THE INDIVIDUAL DOLLAR    |
| 19 | AMOUNTS, BUT I THINK THERE'S MORE WORK TO BE DONE.   |
| 20 | IF WE RUSH THIS AND GET IT WRONG, IT'S NOT GOING TO  |
| 21 | GET US WHERE WE WANT TO BE.                          |
| 22 | CHAIRMAN KLEIN: ALL RIGHT. WE'VE HAD                 |
| 23 | DISCUSSION.  |
| 24 | DR. PIZZO: I THINK IF WE COULD SET THAT              |
| 25 | LIMIT. I MEAN I THINK DUANE'S COMMENT IS             |
|    |  |

| 1  | APPROPRIATE. I'M JUST WORRIED ABOUT IT LINGERING     |
|----|--|
| 2  | ON. SO IF THERE WAS A FIXED AMOUNT OF TIME,          |
| 3  | WHATEVER IT WAS, 15, 30 DAYS, THAT WOULD BE OKAY.    |
| 4  | DR. POMEROY: SO WHEN I FIRST SAW THIS, I             |
| 5  | HAD SIGNIFICANT CONCERNS ABOUT THE LOGISTICS. BUT    |
| 6  | AFTER LISTENING CAREFULLY, YOU KNOW, WE ALL KEEP     |
| 7  | COMING UP WITH WHY THIS WILL POTENTIALLY HAVE        |
| 8  | PROBLEMS. THE CIRM STAFF WHO CREATED THIS HAVE BEEN  |
| 9  | THROUGH THIS THOUGHT PROCESS. THEY HAVE THOUGHT      |
| 10 | ABOUT THESE THINGS. IT IS IMPOSSIBLE TO CREATE A     |
| 11 | PERFECT PROGRAM.                                     |
| 12 | THIS IS A NEW FIELD THAT INVOLVES RISK.              |
| 13 | AND AFTER THIS LONG CONVERSATION, WHICH HAS EXCEEDED |
| 14 | OUR TIME LIMIT, I APPRECIATE THAT, I THINK WE HAVE   |
| 15 | TO TAKE SOME RISKS. AND SO I WOULD BE IN FAVOR OF    |
| 16 | SAYING LET'S GO WITH THIS. WE'RE NOT GOING TO GET    |
| 17 | TO PERFECT. AND IF WE TRY AND GET TO PERFECT, WE     |
| 18 | MAY NOT ACCOMPLISH THIS. THERE IS A TIME LIMIT OF    |
| 19 | GETTING THESE KIND OF PEOPLE TO COME TO CALIFORNIA.  |
| 20 | AND EVEN, YOU KNOW, A SHORT ADDITIONAL PERIOD OF     |
| 21 | TIME COULD MAKE A DIFFERENCE.                        |
| 22 | SO I'VE COME AROUND TO THE POINT OF SAYING           |
| 23 | THAT I WOULD BE READY TO SUPPORT THIS AS WRITTEN,    |
| 24 | TAKE SOME RISKS, AND RECOGNIZE THAT IT MAY NOT BE    |
| 25 | PERFECT, BUT IT WILL BE BETTER THAN NOT DOING        |
|    | 256  |

| 1  | SOMETHING.   |
|----|--|
| 2  | CHAIRMAN KLEIN: DR. TROUNSON.                        |
| 3  | DR. TROUNSON: I'M INCREDIBLY IN SUPPORT              |
| 4  | OF WHAT CLAIRE JUST SAID. WE'VE HAD DR. PIZZO AND    |
| 5  | DR. BRENNER ADVISING US IN THIS MATTER. WE'VE BEEN   |
| 6  | AT THE EXECUTIVE. WE'VE ACTUALLY DONE A LOT OF       |
| 7  | DRAFTS OF THIS. IT'S COME AND IT'S GONE. AND THIS    |
| 8  | IS PROBABLY OUR BEST SHOT AT THE MOMENT, BUT WE      |
| 9  | WOULD BE FLEXIBLE ENOUGH TO ENABLE THIS TO HAPPEN TO |
| 10 | BE ABLE TO FIT IN WITH THE INSTITUTIONS AS POSSIBLE. |
| 11 | AND IF IT'S IMPOSSIBLE, IF THERE'S SOME RULING       |
| 12 | THAT'S IMPOSSIBLE, THAT'S YOU KNOW, AND OUR          |
| 13 | LAWYERS CAN'T FIGURE A WAY AROUND IT, WELL, SO BE    |
| 14 | IT. BUT I DO BELIEVE THAT WE'VE GIVEN THIS AN        |
| 15 | ENORMOUS AMOUNT OF THOUGHT.                          |
| 16 | I HAD, IT WASN'T A LONG CONVERSATION WITH            |
| 17 | JEFF SHEEHY, BUT WE HAD A CONVERSATION WITH JEFF ON  |
| 18 | THE MATTER OF THE ADVOCATE'S ROLE IN THIS. I FEEL    |
| 19 | VERY COMFORTABLE THAT WE'VE BEEN OVER A LOT OF ROAD, |
| 20 | AND I DON'T LIKE THE IDEA OF PREAPPROVING AN         |
| 21 | INSTITUTION. THIS IS ABOUT THESE ARE ABOUT           |
| 22 | INDIVIDUALS. THEY'RE REALLY HIGH PRODUCTIVITY        |
| 23 | INDIVIDUALS.   |
| 24 | AND ONE OF THE REASONS THAT WE SPLIT IT              |
| 25 | FOUR AND FOUR WAS THAT I ACTUALLY DIDN'T CARE IF TWO |
|    | 257  |

| 1  | OF THEM WENT TO UCSF BECAUSE, YOU KNOW, YOU COULD    |
|----|--|
| 2  | ONLY APPLY FOR ONE PER YEAR; BUT IF THERE WAS TWO    |
| 3  | THAT WENT THERE, THAT DIDN'T BOTHER ME TOO MUCH. I   |
| 4  | THINK JOHN'S GOT IN THERE THAT WE ONLY WANT IT TO GO |
| 5  | TO ONE INSTITUTION. I'M OKAY WITH THAT AS WELL.      |
| 6  | BUT THAT ONE OF THE REASONS WHY WE HAD IT OVER TWO   |
| 7  | YEARS WAS TO ENABLE ALL THE INSTITUTIONS. NOW, I'M   |
| 8  | CONCERNED ABOUT SOME OF OUR INSTITUTIONS THAT HAVE   |
| 9  | GOT MAJOR FACILITIES THAT DO NOT HAVE HIGH PROFILE   |
| 10 | STEM CELL RESEARCHERS AT THEM. AND I STILL AM A      |
| 11 | LITTLE CONCERNED ABOUT THAT. SO THIS IS ALSO ONE OF  |
| 12 | THE THINGS IN THE BACK OF MY MIND, THAT SOME OF      |
| 13 | THOSE INSTITUTIONS MIGHT BE ATTRACTIVE TO SOMEBODY   |
| 14 | WHO IS GOING TO BE A LEADER WHO WOULD THEN DO        |
| 15 | SOMETHING VERY SPECIAL FROM ONE OF THOSE INSTITUTES  |
| 16 | THAT WE'VE AGREED TO BUILD. AND, YOU KNOW, YOU       |
| 17 | DON'T HAVE TO THINK TOO FAR IN KNOWING THAT THERE IS |
| 18 | A NEED IN SOME OF THE INSTITUTIONS TO HAVE REALLY    |
| 19 | GOOD LEADERSHIP, AND WE COULD DO SOMETHING IN THAT   |
| 20 | AREA.  |
| 21 | SO I'M VERY MUCH IN SUPPORT OF WHAT CLAIRE           |
| 22 | SAYS. I THINK YOU OUGHT TO GIVE US A CHANCE TO DO    |
| 23 | THIS. I THINK IT'S A BIT OF A LEARNING. WE WILL BE   |
| 24 | FLEXIBLE. WE WILL DO IT IN THE BEST POSSIBLE WAY,    |
| 25 | BUT I THINK YOU NEED TO GIVE US A CHANCE TO SORT OF  |
|    |  |

| 1  | HAVE A CRACK AT THIS NOW BECAUSE WE'VE BEEN THROUGH  |
|----|--|
| 2  | SO MANY REVISIONS, AND I THINK ANOTHER SET OF        |
| 3  | REVISIONS, AS CLAIRE SAID, WILL BRING ANOTHER SET    |
| 4  | OF, WELL, I DON'T KNOWS.                             |
| 5  | CHAIRMAN KLEIN: ALL RIGHT. SO DAVID                  |
| 6  | SERRANO-SEWELL.                                      |
| 7  | MR. SERRANO-SEWELL: THANKS, BOB. IF I                |
| 8  | GET A REPUTATION AS BELABORING THINGS, I DON'T WANT  |
| 9  | TO, BUT, YOU KNOW, I WAS APPOINTED TO THIS           |
| 10 | COMMISSION. I'M GOING TO KEEP ASKING QUESTIONS       |
| 11 | UNTIL I'M HAPPY. I'M NOT GOING TO VOTE ON SOMETHING  |
| 12 | UNTIL I HAVE A COMFORT LEVEL. AND I DON'T THINK ANY  |
| 13 | OF YOU WANT ME TO DO THAT. I DON'T FEEL PRESSURE TO  |
| 14 | DO THAT, BUT I GET THE IMPORTANCE OF THIS PROJECT.   |
| 15 | I ALSO GET THAT I DON'T ALWAYS AGREE WITH THINGS I   |
| 16 | VOTE ON, BUT I DO IT BECAUSE I KNOW IT'S THE GREATER |
| 17 | GOOD AND I DEFER TO THE WISDOM OF THE GROUP. BUT IF  |
| 18 | THERE'S THINGS THAT I DON'T UNDERSTAND, I'M JUST     |
| 19 | GOING TO KEEP ASKING THE QUESTIONS UNTIL I           |
| 20 | UNDERSTAND THEM.                                     |
| 21 | SO THE REASON WHY I HAD ASKED THOSE                  |
| 22 | QUESTIONS ABOUT THE PROCESS, AND THANK YOU FOR THE   |
| 23 | EXPLANATION, JOHN, BECAUSE IN MY VIEW IT WASN'T      |
| 24 | DISCUSSED IN THE MEMO. YOU COULD HAVE SAID WE'VE     |
| 25 | CONSIDERED HAVING IN-PERSON MEETINGS, BUT FOR THE    |
|    |  |

| 1  | FOLLOWING REASONS WE DON'T THINK IT'S A GOOD IDEA.   |
|----|--|
| 2  | WE CONSIDERED ROLLING THESE MEETINGS INTO OUR        |
| 3  | EXISTING WORKING GROUP, BUT WE DON'T THINK THAT'S A  |
| 4  | GOOD IDEA BECAUSE THE TIMING AND THE COMPOSITION OF  |
| 5  | OUR WORKING GROUPS WOULDN'T REALLY HELP US WITH THIS |
| 6  | PARTICULAR RFA. SO IF THERE WERE THOSE KINDS OF      |
| 7  | EXPLANATIONS OR IF THE CONCLUSIONS HAD AN            |
| 8  | EXPLANATION WITH IT, THEN I WOULDN'T HAVE ASKED      |
| 9  | CERTAIN QUESTIONS.                                   |
| 10 | SO SHORT OF CONTINUING TO DRILL DOWN, BOB,           |
| 11 | AND I'VE HEARD FROM OUR PRESIDENT, I DON'T WANT TO   |
| 12 | DISADVANTAGE ANY OF THE QUALIFYING INSTITUTIONS.     |
| 13 | AND I FEEL LIKE THIS IS DOING THAT BECAUSE OF THIS   |
| 14 | PREAPPROVAL ISSUE THAT, FOR ME, DOESN'T FEEL         |
| 15 | RESOLVED TO MY SATISFACTION. THAT IF THERE'S AN      |
| 16 | INSTITUTION THAT FOR FINANCIAL CONSTRAINTS CAN'T PUT |
| 17 | TOGETHER THEIR PACKAGE, OR AS THEY GO THROUGH THAT   |
| 18 | RECRUITMENT PROCESS, THEY DON'T HAVE THE GUARANTEE   |
| 19 | THAT THEY MAY BE SUCCESSFUL IN THIS CIRM PROCESS     |
| 20 | CHAIRMAN KLEIN: LET ME ASK FOR A                     |
| 21 | CLARIFICATION ON THAT. MY UNDERSTANDING OF THE WAY   |
| 22 | THIS IS SET UP IS IF YOU HAVE A STAR AT AN           |
| 23 | INSTITUTION, IF THEY CAN'T COME UP WITH THE RIGHT    |
| 24 | MONEY, BUT THEY HAVE THE RIGHT PERSON, THAT THEY     |
| 25 | COULD USE OUR FUNDS TO COVER THAT RECRUITMENT; IS    |
|    | 260  |

| 1  | THAT CORRECT? THEY DON'T HAVE TO HAVE A MATCHING    |
|----|---|
| 2  | FUND; IS THAT CORRECT?                              |
| 3  | DR. ROBSON: THE ONLY MATCH WE WERE                  |
| 4  | REQUIRING WAS FOR RENOVATIONS AND EQUIPMENT. THAT   |
| 5  | WAS THAT'S IN THE PROPOSAL.                         |
| 6  | CHAIRMAN KLEIN: IF THEY NEEDED IT. BUT              |
| 7  | SINCE MANY OF THEM ARE BUILDING NEW FACILITIES,     |
| 8  | THOSE FACILITIES HAVE ALREADY BEEN COVERED. SO THEY |
| 9  | WOULDN'T HAVE TO HAVE A MATCH.                      |
| 10 | DR. ROBSON: WELL, THE ISSUE WOULD COME UP           |
| 11 | IF SOMEONE, FOR EXAMPLE, WANTED TO BUY A CONFOCAL   |
| 12 | MICROSCOPE FOR \$600,000.                           |
| 13 | CHAIRMAN KLEIN: I UNDERSTAND, BUT THAT'S            |
| 14 | NOT A REQUIREMENT OF THIS PROGRAM. WE'RE NOT        |
| 15 | TELLING THEM THEY HAVE TO HAVE AN EQUIPMENT MATCH.  |
| 16 | DR. TROUNSON: NO. WE'RE NOT TELLING THEM            |
| 17 | ANYTHING ABOUT IT. AND, DAVID, I DON'T THINK        |
| 18 | THERE'S ANY PREAPPROVAL HERE AT ALL. I THINK WE     |
| 19 | NEED TO SORT OF CONSIDER THE INDIVIDUAL AND THE     |
| 20 | INSTITUTION AS BEING COMPATIBLE AND TERRIFIC. AND   |
| 21 | THE SORT OF PERSON AND THE KIND OF AREA THEY'RE     |
| 22 | WORKING IN IS IN OUR MISSION. IS IT GOING TO DO OUR |
| 23 | MISSION BEST? THAT'S WHAT THE ADVOCATES REALLY NEED |
| 24 | TO BRING ON BECAUSE THESE HIGH-POWER PEOPLE WON'T   |
| 25 | KNOW AS MUCH AS ABOUT OUR MISSION AS THE ADVOCATES  |
|    | 261   |

| 1  | DO, SO THAT'S IMPORTANT BECAUSE WE DON'T INPUT THAT  |
|----|--|
| 2  | IN. SO I THINK THEY NEED TO LOOK AFTER OUR MISSION,  |
| 3  | WHATEVER IT HAPPENS TO BE.                           |
| 4  | I'M STILL PRETTY COMFORTABLE THAT WE'RE IN           |
| 5  | YOUR FRAMEWORK. AND WE APOLOGIZE FOR NOT ADDRESSING  |
| 6  | ALL YOUR COMMENTS. YOU HAD QUITE A FEW OF THEM. IF   |
| 7  | WE HAD A LOT OF TIME, WE'D BE ABLE TO DO THAT ONE ON |
| 8  | ONE. WE'VE BEEN THROUGH A WHOLE LOT OF ARGUMENT      |
| 9  | INTERNALLY AS TO WHAT MIGHT BE BETTER HERE, AND      |
| 10 | THAT'S WHERE WE CAME DOWN ON IT. THAT WOULD WORK     |
| 11 | FOR US AND I THINK WORK FOR MOST OF THE              |
| 12 | INSTITUTIONS.  |
| 13 | CHAIRMAN KLEIN: SO NO ONE IS GOING TO BE             |
| 14 | DISQUALIFIED IF THEY HAVE A STAR RECRUIT BECAUSE OF  |
| 15 | LACK OF WELL, WHAT DR. BRENNER IS SAYING IS THAT     |
| 16 | THERE IS A WAY TO DO A CONDITIONAL RECRUITMENT. SO,  |
| 17 | IN FACT, MY UNDERSTANDING IS THAT NORTH CAROLINA, HE |
| 18 | PERSONALLY WENT THROUGH A STATE-FUNDED CONDITIONAL   |
| 19 | RECRUITMENT WHERE THE INSTITUTION DIDN'T HAVE TO PUT |
| 20 | UP THE FRONT MONEY. THEY ESSENTIALLY SAID WE ARE     |
| 21 | MAKING YOU AN OFFER CONTINGENT UPON US GETTING THE   |
| 22 | FUNDS FROM CIRM, FOR EXAMPLE. HE ACTUALLY WENT       |
| 23 | THROUGH THE PROCESS PERSONALLY.                      |
| 24 | DR. BRENNER: THE ONLY REASON IT WORKS IS             |
| 25 | YOU HAVE TO TURN IT AROUND VERY QUICKLY. THAT'S      |
|    |  |

| 1  | WHERE I THINK WE'RE GOING TO RELY ON ALAN ON A       |
|----|--|
| 2  | CONTINUOUS BASIS TO APPROVE THESE PEOPLE. OTHERWISE  |
| 3  | IT WILL BREAK DOWN. I THINK YOUR POINT IS WELL       |
| 4  | TAKEN.   |
| 5  | CHAIRMAN KLEIN: OKAY. DR. LOVE. AND IF               |
| 6  | WE COULD END THE POINTS WITH YOUR COMMENT, DR. LOVE, |
| 7  | AND THEN I'M GOING TO CALL THE QUESTION UNLESS       |
| 8  | SOMEONE HAS A BURNING DESIRE.                        |
| 9  | DR. LOVE: IT MAY BE OPTIMISTIC TO THINK              |
| 10 | THAT MY COMMENTS WILL BE THE FINAL ONE. BUT I WAS    |
| 11 | JUST GOING TO SAY I LISTENED VERY CAREFULLY TO WHAT  |
| 12 | ALAN SAID. AND I DO THINK THAT IT'S IMPORTANT THAT   |
| 13 | WE GO AHEAD AND MOVE FORWARD, TRUST THAT THE STAFF   |
| 14 | WILL BE IN COMMUNICATION WITH INSTITUTIONS, AND      |
| 15 | WE'LL TRY TO WORK THROUGH SOME OF THESE ISSUES THAT  |
| 16 | WE ARTICULATE AND NOT TRY TO SOLVE THEM ALL TODAY.   |
| 17 | I REALLY THINK THAT WE'VE HEARD OVER AND             |
| 18 | OVER AND OVER AGAIN THIS IS A GREAT PROCESS TO BRING |
| 19 | TALENT, TO FILL THE INSTITUTIONS THAT WE HAVE        |
| 20 | STARTED TO BUILD. AND I WOULD STRONGLY SUPPORT THAT  |
| 21 | WE MOVE FORWARD WITH THE UNDERSTANDING THAT ALAN AND |
| 22 | THE STAFF WILL SOLVE THE ISSUES THAT WE'RE CONCERNED |
| 23 | ABOUT.   |
| 24 | CHAIRMAN KLEIN: THANK YOU VERY MUCH. I'D             |
| 25 | LIKE TO CALL THE QUESTION. I'VE PREVIOUSLY CALLED    |
|    |  |

| 1  | FOR PUBLIC COMMENT. I DON'T SEE ANY ADDITIONAL       |
|----|--|
| 2  | PUBLIC COMMENT. I CALL THE QUESTION. COULD WE HAVE   |
| 3  | A ROLL CALL VOTE, PLEASE.                            |
| 4  | MR. HARRISON: SO JUST SO THAT EVERYONE IS            |
| 5  | CLEAR WHAT THEY'RE VOTING ON, MR. CHAIR, ARE NOW     |
| 6  | DROPPING YOUR PROPOSED ADDITION OF KEEPING THIS ITEM |
| 7  | OPEN FOR SUBSEQUENT AMENDMENT THIS AFTERNOON?        |
| 8  | CHAIRMAN KLEIN: WE ARE NOT KEEPING IT                |
| 9  | OPEN. WE HAVE CONSOLIDATED THE DISCUSSION. AND THE   |
| 10 | MOTION AS ORIGINALLY MADE WITH THE CHANGE THAT       |
| 11 | THERE'S NO HARD LIMIT ON FOUR IN THE FIRST YEAR.     |
| 12 | MR. HARRISON: SO THEN THE MOTION IS TO               |
| 13 | APPROVE THE CONCEPT PLAN FOR THE CIRM RESEARCH       |
| 14 | LEADERSHIP AWARD EXCEPT TO LIFT THE LIMIT OF FOUR    |
| 15 | AWARDS PER YEAR.                                     |
| 16 | MR. TORRES: NOT IN THIS FASHION.                     |
| 17 | MR. HARRISON: IT'S ALREADY BEEN MOVED AND            |
| 18 | SECONDED.  |
| 19 | CHAIRMAN KLEIN: JEANNIE, MY UNDERSTANDING            |
| 20 | IS YOU ACCEPTED THAT AS A FRIENDLY AMENDMENT; IS     |
| 21 | THAT CORRECT?  |
| 22 | DR. FONTANA: I DO.                                   |
| 23 | MR. ROTH: I'LL ACCEPT.                               |
| 24 | CHAIRMAN KLEIN: THAT WAS MY                          |
| 25 | UNDERSTANDING. MOTION HAS BEEN READ AND CLARIFIED.   |
|    | 264  |

| _  | DARKISIERS REPORTING SERVICE             |
|----|--|
| 1  | IF WE COULD CALL THE ROLL.               |
| 2  | MS. KING: FOR THE RECORD, JOAN SAMUELSON |
| 3  | HAS JOINED THE MEETING.                  |
| 4  | DONALD DAFOE.                            |
| 5  | DR. DAFOE: YES.                          |
| 6  | MS. KING: DAVID BRENNER.                 |
| 7  | DR. BRENNER: YES.                        |
| 8  | MS. KING: WILLIAM BRODY.                 |
| 9  | DR. BRODY: YES.                          |
| 10 | MS. KING: JACOB LEVIN.                   |
| 11 | DR. LEVIN: NO.                           |
| 12 | MS. KING: MARCY FEIT.                    |
| 13 | MS. FEIT: YES.                           |
| 14 | MS. KING: MICHAEL FRIEDMAN, IF YOU'RE    |
| 15 | WITH US. LEEZA GIBBONS.                  |
| 16 | MS. GIBBONS: YES.                        |
| 17 | MS. KING: SAM HAWGOOD.                   |
| 18 | DR. HAWGOOD: YES.                        |
| 19 | MS. KING: BOB KLEIN.                     |
| 20 | CHAIRMAN KLEIN: YES.                     |
| 21 | MS. KING: TED LOVE.                      |
| 22 | DR. LOVE: YES.                           |
| 23 | MS. KING: ED PENHOET.                    |
| 24 | DR. PENHOET: YES.                        |
| 25 | MS. KING: PHIL PIZZO.                    |
|    | 265                                      |
|    | 203                                      |

| 1  | DR. PIZZO: YES.                                    |
|----|--|
| 2  | MS. KING: CLAIRE POMEROY.                          |
| 3  | DR. POMEROY: YES.                                  |
| 4  | MS. KING: FRANCISCO PRIETO.                        |
| 5  | DR. PRIETO: YES.                                   |
| 6  | MS. KING: ELIZABETH FINI.                          |
| 7  | DR. FINI: YES.                                     |
| 8  | MS. KING: ROBERT QUINT.                            |
| 9  | DR. QUINT: YES.                                    |
| 10 | MS. KING: JEANNIE FONTANA.                         |
| 11 | DR. FONTANA: YES.                                  |
| 12 | MS. KING: DUANE ROTH.                              |
| 13 | MR. ROTH: YES.                                     |
| 14 | MS. KING: JOAN SAMUELSON.                          |
| 15 | MS. SAMUELSON: YES.                                |
| 16 | MS. KING: DAVID SERRANO-SEWELL.                    |
| 17 | MR. SERRANO-SEWELL: NO.                            |
| 18 | MS. KING: JEFF SHEEHY HAS STEPPED OUT.             |
| 19 | WE HAVE A QUORUM WITHOUT HIM.                      |
| 20 | CHAIRMAN KLEIN: OKAY. THANK YOU.                   |
| 21 | MR. TORRES: I WASN'T CALLED.                       |
| 22 | MS. KING: ART TORRES.                              |
| 23 | MR. TORRES: THANK YOU. AYE.                        |
| 24 | CHAIRMAN KLEIN: AND I'D LIKE TO SAY,               |
| 25 | DAVID, I THINK YOUR QUESTIONS WERE VERY HELPFUL IN |
|    | 266  |
|    | 200  |

| 1  | DRAWING A LOT OF THE POINTS AND HELPED EVERYONE,     |
|----|--|
| 2  | INCLUDING THE PUBLIC, UNDERSTAND SOME OF THE         |
| 3  | CRITICAL DETAILS ON THIS. IT WAS VERY EFFECTIVE,     |
| 4  | AND I THANK THE BOARD FOR THE DISCUSSION.            |
| 5  | THE BOARD AT THIS POINT IS GOING TO MOVE             |
| 6  | TO ITEM 13. WE'RE GOING TO JUST INTRODUCE THIS       |
| 7  | ITEM, PUT SOME OF THE BASIC FACTS UP FOR THE PUBLIC  |
| 8  | AND THE BOARD, THEN WE ARE GOING TO ADJOURN TO LUNCH |
| 9  | AND AN EXECUTIVE SESSION ON THIS. IF THE STAFF       |
| 10 | COULD INTRODUCE ITEM 13.                             |
| 11 | DR. YAFFE: MR. CHAIRMAN, MEMBERS OF THE              |
| 12 | BOARD, I BRING FOR YOUR CONSIDERATION THE            |
| 13 | RECOMMENDATIONS OF THE GRANTS WORKING GROUP ON THE   |
| 14 | BASIC BIOLOGY I AWARDS, AGENDA ITEM NO. 13.          |
| 15 | I'M MICHAEL YAFFE. I'M A SCIENCE OFFICER             |
| 16 | HERE AT CIRM.  |
| 17 | BASIC BIOLOGY AWARDS I SUPPORTS STUDIES              |
| 18 | TACKLING SIGNIFICANT UNRESOLVED ISSUES PERTINENT TO  |
| 19 | THE CONTROL OF STEM CELL FATE AND, IN PARTICULAR,    |
| 20 | WILL FOSTER CUTTING-EDGE RESEARCH TO UNDERSTAND      |
| 21 | MECHANISMS OF PLURIPOTENCY, DIFFERENTIATION, AND     |
| 22 | CELLULAR REPROGRAMMING. AND THESE AWARDS WILL        |
| 23 | SUPPORT STUDIES FOCUSED PRIMARILY ON HUMAN CELLS.    |
| 24 | PROJECTS WILL BE FUNDED FOR UP TO THREE              |
| 25 | YEARS WITH DIRECT PROJECT COSTS OF UP TO \$300,000   |
|    |  |

| 1  | PER YEAR. AS APPROVED BY YOU IN THE CONCEPT          |
|----|--|
| 2  | PROPOSAL LAST NOVEMBER, THE PROGRAM HAS AN OVERALL   |
| 3  | COST OF EXPENDITURE OF UP TO \$30 MILLION.           |
| 4  | I WANT TO NOTE THAT THIS BASIC BIOLOGY               |
| 5  | AWARDS I IS THE FIRST HALF OF A TWO-PART BASIC       |
| 6  | BIOLOGY INITIATIVE THAT WE'RE LAUNCHING IN THIS      |
| 7  | YEAR, IN 2009, AND THAT RFA 0902, BASIC BIOLOGY      |
| 8  | AWARDS II, IS THE SECOND PHASE OF THIS INITIATIVE.   |
| 9  | THE PREAPPLICATIONS FOR BASIC BIOLOGY AWARDS II ARE  |
| 10 | DUE SEPTEMBER 3D.                                    |
| 11 | BASIC BIOLOGY AWARDS I IS THE FIRST RFA IN           |
| 12 | WHICH WE'RE USING A TWO-STEP APPLICATION PROCESS IN  |
| 13 | WHICH APPLICANTS SUBMIT A SHORT, FOUR-PAGE           |
| 14 | PRELIMINARY APPLICATION OR PREAPP. THERE WERE NO     |
| 15 | INSTITUTIONAL LIMITS ON THE NUMBER OF PREAPPS, AND   |
| 16 | THE PREAPPS RECEIVED WERE REVIEWED BY OUTSIDE        |
| 17 | SCIENTIFIC SPECIALISTS AND BY CIRM STAFF SCIENTISTS. |
| 18 | THOSE APPLICANTS WHO SUBMITTED PROPOSALS             |
| 19 | THAT WERE JUDGED AS MOST PROMISING, COMPETITIVE, AND |
| 20 | RESPONSIVE TO THE SCOPE OF THE RFA AND THE REVIEW    |
| 21 | CRITERIA WERE INVITED TO SUBMIT FULL APPLICATIONS.   |
| 22 | THE FULL APPLICATIONS WERE REVIEWED BY THE GRANTS    |
| 23 | WORKING GROUP AT THEIR JUNE MEETING. OVERALL WE      |
| 24 | RECEIVED 135 PREAPPLICATIONS. THERE WERE 43          |
| 25 | INVITATIONS SENT FOR SUBMISSION OF THE FULL          |
|    |  |

| 1  | APPLICATION, AND 40 FULL APPLICATIONS WERE RECEIVED  |
|----|--|
| 2  | AND REVIEWED BY THE GRANTS WORKING GROUP.            |
| 3  | THESE APPLICATIONS WERE REVIEWED WITH                |
| 4  | CRITERIA FOCUSED IN THREE MAJOR AREAS. FIRST,        |
| 5  | SIGNIFICANCE AND INNOVATION. HERE THE GRANTS         |
| 6  | WORKING GROUP MEMBERS CONSIDERED WHETHER THE         |
| 7  | PROPOSAL FOCUSED ON A MAJOR PROBLEM, FOCUSED ON      |
| 8  | MECHANISTIC STUDIES AT THE CELLULAR OR MOLECULAR     |
| 9  | LEVELS, ENCOMPASSED AN INNOVATIVE PROJECT, FOLLOWED  |
| 10 | A LOGICAL RATIONALE, WERE THOUGHT TO BE ABLE TO      |
| 11 | PROVIDE A MAJOR IMPACT ON THE FIELD, AND REPRESENTED |
| 12 | A CREATIVE APPROACH.                                 |
| 13 | THE SECOND MAJOR AREA OF CRITERIA WAS                |
| 14 | FEASIBILITY AND EXPERIMENTAL DESIGN. HERE REVIEWERS  |
| 15 | CONSIDERED WHETHER IT WAS A SOUND APPROACH, WHETHER  |
| 16 | THERE WERE ACHIEVABLE AIMS, WHETHER ALTERNATIVE      |
| 17 | APPROACHES WERE CONSIDERED SHOULD EXPERIMENTAL       |
| 18 | PROBLEMS BE ENCOUNTERED. THEY ALSO CONSIDERED THE    |
| 19 | APPROPRIATENESS AND ADEQUACY OF THE RESEARCH         |
| 20 | FACILITIES, AND PARTICULARLY WHETHER THE PROPOSAL    |
| 21 | WAS SUPPORTED BY COMPELLING PRELIMINARY DATA.        |
| 22 | AND FINALLY, THE THIRD AREA WAS THE                  |
| 23 | PRINCIPAL INVESTIGATOR AND RESEARCH TEAM. HERE       |
| 24 | REVIEWERS CONSIDERED THE TRACK RECORD OF THE PI, THE |
| 25 | PRINCIPAL INVESTIGATOR'S COMMITMENT TO THE PROJECT,  |
|    | 269  |

| 1  | AND THE OVERALL COMPOSITION AND APPROPRIATENESS OF  |
|----|---|
| 2  | THE RESEARCH TEAM.                                  |
| 3  | NOW, REVIEWERS SCORED AND VOTED ON THESE            |
| 4  | APPLICATIONS ON A SCALE OF ZERO TO 100, WITH 100    |
| 5  | BEING MOST MERITORIOUS. THIS SHOWS THE DISTRIBUTION |
| 6  | OF SCORES. INITIALLY THE GRANTS WORKING GROUP DREW  |
| 7  | LINES, AN UPPER LINE AT 80 AND A LOWER LINE AT 67,  |
| 8  | DEFINING TIERS I, II, AND III.                      |
| 9  | IN SUBSEQUENT DISCUSSION, AND MR. SHEEHY            |
| 10 | MAY WANT TO ELABORATE ON THIS OR PROVIDE MORE       |
| 11 | DETAILS, ALL OF THE APPLICATIONS IN TIER II WERE    |
| 12 | MOVED EITHER INTO TIER I, RECOMMENDED FOR FUNDING,  |
| 13 | OR INTO TIER III, NOT RECOMMENDED FOR FUNDING.      |
| 14 | SO THE FINAL RECOMMENDATION OF THE GRANTS           |
| 15 | WORKING GROUP, WHICH IS SHOWN IN THE NEXT SLIDE, IS |
| 16 | THAT 12 APPLICATIONS ARE IN TIER I, RECOMMENDED FOR |
| 17 | FUNDING, WITH A RECOMMENDED BUDGET TOTALING 16.3    |
| 18 | MILLION. THERE ARE NO APPLICATIONS IN THE           |
| 19 | RECOMMENDED IF FUNDS ARE AVAILABLE. AND THERE ARE   |
| 20 | 28 APPLICATIONS IN TIER III, NOT RECOMMENDED FOR    |
| 21 | FUNDING.  |
| 22 | SO I WOULD BE HAPPY TO ANSWER ANY                   |
| 23 | QUESTIONS, OR PERHAPS MR. SHEEHY WOULD LIKE TO TAKE |
| 24 | IT FROM HERE.                                       |
| 25 | CHAIRMAN KLEIN: IF I COULD HAVE MR.                 |
|    | 270   |

| 1  | SHEEHY SPECIFICALLY ADDRESS THIS, AND SPECIFICALLY   |
|----|--|
| 2  | THE ISSUE OF THE FACT THAT THIS PARTICULAR ROUND IS  |
| 3  | RECOMMENDING AN AWARD BELOW BUDGET AND HOW THAT      |
| 4  | AFFECTS THE OVERALL STRATEGY ON THE BASIC BIOLOGY    |
| 5  | ROUNDS.  |
| 6  | MR. SHEEHY: WELL, LET ME MAKE A COUPLE               |
| 7  | POINTS. FIRST OF ALL, LET ME CLARIFY THE             |
| 8  | DESCRIPTION OF THE HISTOGRAM. THOSE TWO LINES WERE   |
| 9  | DRAWN BLINDLY. AND SO THAT RED LINE WAS JUST VERY    |
| 10 | ARBITRARILY DRAWN LOOKING AT SCORES. WE DO THIS IN   |
| 11 | EVERY PROGRAMMATIC REVIEW. THERE'S A LINE BELOW      |
| 12 | WHICH NO ONE NO MEMBER OF THE WORKING GROUP FEELS    |
| 13 | COMFORTABLE DEALING WITH AGAIN. THE SCORES ARE AT A  |
| 14 | POINT THAT THEY COLLECTIVELY FEEL LIKE THAT THEY'VE  |
| 15 | EXPRESSED A VERY STRONG OPINION, AND THERE'S NO NEED |
| 16 | TO HAVE A FURTHER DISCUSSION. THIS IS DONE BLINDLY   |
| 17 | SO THAT WE DON'T HAVE TO IN PROGRAMMATIC REVIEW TALK |
| 18 | ABOUT ALL THE APPLICATIONS. WE ALSO DRAW A GREEN     |
| 19 | LINE, AGAIN, IT'S AN EXCELLENCE LINE. IT'S PRETTY    |
| 20 | CLEAR TO FOLKS, BASED ON THE SCORE ALONE, THAT THESE |
| 21 | APPLICATIONS SHOULD GO FORWARD. WE JUST SPENT TWO    |
| 22 | DAYS BASICALLY TALKING OR A DAY AND A HALF USUALLY   |
| 23 | TALKING ABOUT THESE APPLICATIONS.                    |
| 24 | SO WE USUALLY DON'T REFER TO THEM                    |
| 25 | ACTUALLY, TO BE PERFECTLY HONEST, IN THIS PROCESS    |
|    | 271  |
|    | <u> </u>   |

| 1  | BECAUSE THEY'RE REALLY JUST TO HELP THE WORKING      |
|----|--|
| 2  | GROUP SPEND THE TIME IN THE CONTEXT OF THE WORKING   |
| 3  | GROUP OF THE PROGRAMMATIC REVIEW ON THOSE            |
| 4  | APPLICATIONS ON WHICH THERE COULD BE SOME DISCUSSION |
| 5  | AND SOME DEBATE ON WHETHER THEY MERIT FUNDING OR     |
| 6  | NOT.   |
| 7  | SO WHAT HAPPENED, IF WE COULD GO TO THE              |
| 8  | NEXT SLIDE BECAUSE I DON'T WANT TO SPEND TIME ON     |
| 9  | THIS, IS THAT WHEN WE WENT THROUGH THE PROGRAMMATIC  |
| 10 | REVIEW, WHICH BASICALLY LOOKED AT EVERYTHING FROM    |
| 11 | THE 60 SOME ODD POINT AND ABOVE, WHEN THEY LOOKED AT |
| 12 | THIS, IT WAS CLEAR THAT WE WERE NOT GOING TO REACH   |
| 13 | OUR FUNDING LIMIT. THERE IS NOT IN PROGRAMMATIC      |
| 14 | REVIEW ENOUGH ENTHUSIASM FOR FUNDING TO THE \$30     |
| 15 | MILLION LIMIT WE HAD. SO THERE WAS ABSOLUTELY IT     |
| 16 | WAS COUNTERINTUITIVE TO HAVE FUND IF FUNDS ARE       |
| 17 | AVAILABLE BECAUSE, BASED ON THE IMPRESSIONS OF THE   |
| 18 | REVIEWERS AND ACTUALLY LOOKING AT THOSE SPECIFIC     |
| 19 | GRANTS IN THAT MIDDLE AREA, I THINK HERE WE STILL    |
| 20 | HAVE IT MARKED ON THE THING, 73 DOWN TO LOW 60S.     |
| 21 | HAVING LOOKED AT THAT, THERE WAS A SENSE THAT THOSE  |
| 22 | APPLICATIONS, NOTHING REALLY JUSTIFIED TRYING TO     |
| 23 | MOVE THEM INTO A FUNDABLE CATEGORY.                  |
| 24 | THERE WERE CERTAIN CHARACTERISTICS THAT I            |
| 25 | THINK WERE INFLUENTIAL IN THIS ROUND. NO. 1, NOW,    |
|    | 272  |
|    | LIL  |

| 1  | AND COMMEND SCIENTIFIC STAFF AND THE PRESIDENT FOR   |
|----|--|
| 2  | GETTING US ON THIS REGULAR ROUTINE OF REPEATING      |
| 3  | APPLICATIONS, WE HAD STARTED, THERE WAS KIND OF A    |
| 4  | BIAS TOWARDS FUNDING VERY AGGRESSIVELY. FRANKLY, IF  |
| 5  | THERE ARE CURABLE FLAWS IN APPLICATIONS WHERE PEOPLE |
| 6  | CAN COME BACK NEXT YEAR, THERE'S AN OPPORTUNITY TO   |
| 7  | DO THAT. WE HAVEN'T HAD THAT OPPORTUNITY IN OUR      |
| 8  | FUNDING PROGRAMS. IT MAKES A LOT OF SENSE TO GET     |
| 9  | THE COMMENTS FROM THE REVIEWERS BACK TO THE          |
| 10 | SCIENTISTS, LET THEM IMPROVE THEIR EXPERIMENTS.      |
| 11 | WE'LL END UP FUNDING BETTER SCIENCE AND IT'S MORE    |
| 12 | FISCALLY RESPONSIBLE. THAT WAS ONE ELEMENT.          |
| 13 | THE OTHER ELEMENT IS THAT THESE ARE A                |
| 14 | PACKAGE OF REALLY TWO RFA'S, ONE RFA SPLIT INTO TWO  |
| 15 | PIECES. SO WE DO HAVE BASIC BIOLOGY II, AND IT'S     |
| 16 | NOT COMPLETELY CLEAR THAT WE SAW THE FULL RANGE OF   |
| 17 | EXCELLENCE IN THIS FIRST ROUND. YOU COULD THINK OF   |
| 18 | SEVERAL MITIGATING FACTORS. OTHER RFA'S THAT WE      |
| 19 | HAVE OUT THERE SIMULTANEOUSLY THAT WAS DRAWING       |
| 20 | TALENT AWAY, LIKE DISEASE TEAMS, FEDERAL FUNDING     |
| 21 | PROGRAMS LIKE STIMULUS FUNDING THAT MAY HAVE ENTICED |
| 22 | MORE PEOPLE TO MAYBE SPEND TIME WRITING THOSE GRANTS |
| 23 | KNOWING THAT THEY COULD COME BANK AND APPLY FOR      |
| 24 | BASIC BIOLOGY II. BECAUSE THE STIPULATION HERE WAS   |
| 25 | THAT YOU COULD EITHER APPLY IN BASIC BIOLOGY I OR    |
|    | 272  |

| 1  | BASIC BIOLOGY II, BUT YOU COULD NOT APPLY FOR BOTH.  |
|----|--|
| 2  | SO RATHER THAN TRY TO DIVINE THE MOTIVES             |
| 3  | OF POTENTIAL APPLICANTS OF WHAT THEY REALLY FOCUSED  |
| 4  | ON, THE REVIEWERS' FOCUS WAS THE OVERALL EXCELLENCE. |
| 5  | AND THE SCORES, AS YOU KNOW, ARE REALLY WITHIN THE   |
| 6  | RANGE OF WHAT WE TYPICALLY SCORE. WE VERY SELDOM     |
| 7  | APPROVE FOR FUNDING MUCH BELOW 70. IN MY EXPERIENCE  |
| 8  | HERE, THE REVIEWERS ARE NOT EXTREMELY ENTHUSIASTIC   |
| 9  | ABOUT ENCOURAGING RECOMMENDING THOSE FOR US TO       |
| 10 | FUND.  |
| 11 | SO THAT'S THE CONTOURS OF THE DISCUSSION.            |
| 12 | I'M NOT SURE HOW YOU WANT TO DO THIS, BOB. DO YOU    |
| 13 | WANT TO GO AHEAD AND START THE APPROVAL THING, OR DO |
| 14 | YOU WANT TO GO INTO CLOSED SESSION AND LUNCH AND     |
| 15 | LOOK AT ANY OF THESE APPLICATIONS? FOR ME            |
| 16 | PERSONALLY, JUST FROM A PURE FISCAL POINT OF VIEW,   |
| 17 | I'M KIND OF GLAD THAT WE'RE UNDER BUDGET, ESPECIALLY |
| 18 | SINCE WE JUST APPROVED ANOTHER PROGRAM. SO WE WERE   |
| 19 | OVER BUDGET IN TRANSLATIONAL. WE PUT IN, THANKS TO   |
| 20 | JOHN FOR SHOWING US THE FISCAL IMPACT OF THAT        |
| 21 | BECAUSE WE ARE, I THINK, IN SOMEWHAT LIMITED FUNDS   |
| 22 | AT LEAST THROUGH THE END OF 2010. SO I WOULD         |
| 23 | CAUTION US, UNLESS YOU'RE REALLY MOTIVATED, AND      |
| 24 | MAYBE I SHOULDN'T BE PUTTING MY FINGER ON THE SCALE, |
| 25 | BUT I DO THINK WE HAVE TO RECOGNIZE THAT WE HAVE     |
|    |  |

| 1  | MONEY FAIRLY CLEARLY FOR OUR PROGRAM AS DESCRIBED    |
|----|--|
| 2  | PLUS THE ADDITIONAL PROGRAM THAT WE ADDED THIS       |
| 3  | MORNING THROUGH THE END OF 2010. AND SO MAYBE NOT    |
| 4  | SPENDING 30 MILLION HERE ENABLES US TO HAVE MORE FOR |
| 5  | DISEASE TEAMS. IT ENABLES US TO HAVE MORE AVAILABLE  |
| 6  | IF WE DO GET AN ENORMOUS NUMBER OF REALLY            |
| 7  | OUTSTANDING APPLICATIONS IN BASIC BIOLOGY II.        |
| 8  | CHAIRMAN KLEIN: I THINK THAT LAST POINT              |
| 9  | IS VERY IMPORTANT. THE CARRY-OVER AS TO THE WAY      |
| 10 | THIS WAS STRUCTURED THROUGH BASIC BIOLOGY II, SO IF  |
| 11 | WE HAD TREMENDOUS QUALITY IN BASIC BIOLOGY II        |
| 12 | BECAUSE IT WOULDN'T THOSE APPLICATIONS WOULDN'T      |
| 13 | COME IN THE SAME TIMEFRAME AS THOSE CONFLICTING      |
| 14 | APPLICATIONS OF THE NIH ROUND, FOR EXAMPLE, WE WOULD |
| 15 | HAVE THE ABILITY TO RECOGNIZE THAT QUALITY.          |
| 16 | AT THIS POINT, I THINK IF WE DO ADJOURN TO           |
| 17 | LUNCH AND AN EXECUTIVE SESSION, WE WOULD TRY AND     |
| 18 | HOLD THIS TO A FAIRLY SHORT TIME PERIOD. I WOULD     |
| 19 | ASK IF THERE'S ANY MEMBERS OF THE PUBLIC THAT WOULD  |
| 20 | LIKE TO MAKE A COMMENT ON THE APPLICATIONS BEFORE WE |
| 21 | ADJOURN TO THE EXECUTIVE SESSION. LET ME RECOGNIZE   |
| 22 | YOU AT THIS TIME IF YOU ARE GOING TO NEED TO LEAVE   |
| 23 | BEFORE WE COME BACK. DR. TROUNSON.                   |
| 24 | DR. TROUNSON: JUST BRIEFLY. IN THIS                  |
| 25 | PARTICULAR INSTANCE, THERE WAS ONE MINORITY REPORT,  |
|    | 275  |
|    | 275  |

| 1  | JEFF. PERHAPS YOU SHOULD JUST ALERT THE BOARD TO    |
|----|---|
| 2  | THAT.   |
| 3  | MR. SHEEHY: THAT'S RIGHT. DO YOU HAVE               |
| 4  | THAT, MIKE?   |
| 5  | DR. YAFFE: YES, I DO. WOULD YOU LIKE ME             |
| 6  | TO PRESENT THAT AT THIS TIME?                       |
| 7  | MR. SHEEHY: YEAH. DO YOU KNOW WHICH                 |
| 8  | APPLICATION THAT IS?                                |
| 9  | DR. YAFFE: IT'S APPLICATION 1298.                   |
| 10 | MR. SHEEHY: I'M NOT CONFLICTED ON THAT,             |
| 11 | AM I? I JUST WANT TO MAKE SURE BEFORE I HAVE        |
| 12 | ANYTHING TO SAY ABOUT IT, BUT I DON'T THINK SO.     |
| 13 | OKAY. YEAH, IF YOU'D GO AHEAD AND PRESENT THAT.     |
| 14 | I WILL NOTE THIS IS ONE IN WHICH I                  |
| 15 | CORRECT, MY MEMORY IS NOT WHAT IT USED TO BE, BUT   |
| 16 | THERE WAS SIGNIFICANT THERE WAS SOME DICHOTOMY IN   |
| 17 | SCORES ON THAT AS WELL, WEREN'T THERE?              |
| 18 | DR. YAFFE: YES, THERE WERE.                         |
| 19 | MR. SHEEHY: SO WE HAD SOME VERY HIGH                |
| 20 | SCORES FROM REVIEWERS AND SOME VERY LOW SCORES.     |
| 21 | DR. YAFFE: SO FIRST, ACTUALLY FOR THE               |
| 22 | RECORD, I JUST WANT TO CORRECT A MISSTATEMENT. I    |
| 23 | SAID THAT THE TOTAL REQUEST WAS 16.3 MILLION. IT'S  |
| 24 | 16.4 MILLION. AND THE MINORITY REPORT IS ALSO       |
| 25 | INCLUDED IN YOUR BINDERS BEHIND TAB 13, APPLICATION |
|    | 276   |
|    | 276   |

| 1  | 1298.  |
|----|--|
| 2  | THE TITLE OF THIS APPLICATION IS                     |
| 3  | "RECREATING THE NUCLEAR REPROGRAMMING OF EMBRYONIC   |
| 4  | STEM CELLS IN VITRO." THE GOAL OF THIS STUDY IS TO   |
| 5  | CHARACTERIZE MOLECULAR EVENTS OCCURRING AT PROMOTERS |
| 6  | OR CONTROL REGIONS OF GENES MEDIATING THE INDUCTION  |
| 7  | OF PLURIPOTENCY. THE APPROACH, EXPERIMENTAL          |
| 8  | APPROACH, IS TO RECONSTITUTE TRANSCRIPTIONAL         |
| 9  | MACHINERY ON DNA TEMPLATES IN VITRO, IN THE TEST     |
| 10 | TUBE, AND TO ANALYZE PROTEIN ROLES AND INTERACTIONS. |
| 11 | IN THE GRANTS WORKING GROUP REVIEWERS                |
| 12 | CRITIQUED, THEY CITED AS KEY STRENGTHS THE HIGHLY    |
| 13 | MECHANISTIC FOCUS OF THE STUDY AND THE EXCELLENT     |
| 14 | EXPERTISE OF THE APPLICANT.                          |
| 15 | WEAKNESSES THAT SOME GRANTS WORKING GROUP            |
| 16 | MEMBERS PERCEIVED WAS THE QUESTIONABLE PHYSIOLOGICAL |
| 17 | RELEVANCE OF SOME OF THE RESULTS THAT WOULD BE       |
| 18 | YIELDED IN THIS INVESTIGATION AND SOME QUESTIONABLE  |
| 19 | ASSUMPTIONS UNDERLYING SOME OF THE EXPERIMENTAL      |
| 20 | APPROACHES.  |
| 21 | THIS RECEIVED A SCORE OF 66. AS MR.                  |
| 22 | SHEEHY INDICATED, THAT 66, UNLIKE THE OTHER GRANTS   |
| 23 | THAT SCORED AT A SIMILAR LEVEL, THIS 66 REPRESENTS   |
| 24 | THE AVERAGE OF SOME VERY HIGH SCORES AND SOME LOW    |
| 25 | SCORES.  |
|    |  |

| 1  | A MOTION TO ADVANCE THE PROPOSAL TO TIER I          |
|----|---|
| 2  | WAS MADE. THE VOTE ON THAT MOTION WAS EIGHT FOR,    |
| 3  | NINE AGAINST, WITH ONE ABSTENTION.                  |
| 4  | THE MINORITY OPINION, SUMMARIZED BY ONE             |
| 5  | MEMBER OF THE GRANTS WORKING GROUP AND CONCURRED BY |
| 6  | OTHER MINORITY VOTERS, WAS THAT THE PI IS AN EXPERT |
| 7  | IN THE FIELD AND WILL BRING EXTENSIVE KNOWLEDGE AND |
| 8  | EXPERIENCE IN THE ANALYSIS OF TRANSCRIPTIONAL       |
| 9  | COMPLEXES TO STEM CELL BIOLOGY. SECOND, THAT THE    |
| 10 | PROPOSED RESEARCH COMPRISES A NOVEL REDUCTIONIST    |
| 11 | APPROACH TO STUDY REGULATION OF INDUCED             |
| 12 | PLURIPOTENCY. AND THIRD, THAT THE PROJECT HAS       |
| 13 | POTENTIAL TO PROVIDE A PROMISING DISCOVERY TOOL.    |
| 14 | THAT TOOL IS THE IN VITRO RECONSTITUTION SYSTEM FOR |
| 15 | THE FIELD.  |
| 16 | MR. SHEEHY: AND I'D BE CORRECT IN SAYING            |
| 17 | THAT THEY ACTUALLY FOR THE MINORITY REPORT HAD      |
| 18 | ALMOST A PORTFOLIO SENSE IN THAT WE DID HAVE A,     |
| 19 | MAYBE ALAN, WE DID HAVE MORE THAN ONE IPS APPROACH. |
| 20 | AND THERE WAS A FEELING THAT THIS WAS A VERY        |
| 21 | STRONG THIS IS BEYOND MY GETTING REALLY BEYOND      |
| 22 | WHAT I CAN REALLY KEEP UP WITH IN A WAY, BUT THAT   |
| 23 | THERE WAS A FEELING THAT THIS KIND OF BALANCED A    |
| 24 | VARIETY OF APPROACHES OF LOOKING AT INDUCED         |
| 25 | PLURIPOTENCY AND THAT GOING AHEAD WITH THIS WOULD   |
|    | 278   |
|    |   |

| 1  | BALANCE THE WAY IN WHICH WE WERE LOOKING AT THIS     |
|----|--|
| 2  | WITHIN THIS PARTICULAR ROUND.                        |
| 3  | CHAIRMAN KLEIN: LET ME ASK YOU. WHERE IS             |
| 4  | THIS UNDER TAB 13 IN TERMS OF MINORITY REPORT?       |
| 5  | DR. YAFFE: IT'S AT THE END OF THE                    |
| 6  | SUMMARY.   |
| 7  | MS. KING: IT'S AT THE END OF THE SUMMARY             |
| 8  | FOR APPLICATION 1298. SO THEY'RE IN ORDER BEHIND     |
| 9  | TAB NO. 13. AND BEHIND THAT COVER SHEET WITH THE     |
| 10 | DIFFERENT COLORS ON IT, THE APPLICATIONS ARE IN      |
| 11 | ORDER, THE SUMMARIES. THIS PARTICULAR ONE WAS        |
| 12 | SWAPPED IN WITH THE MINORITY REPORT, SO I HAPPEN TO  |
| 13 | KNOW IT'S STAPLED TOGETHER UNLIKE THE REST OF THEM.  |
| 14 | IF YOU LOOK AT THE SECOND PAGE, SO THE BACK SIDE OF  |
| 15 | THE FIRST PAGE, AT THE BOTTOM IT SAYS MINORITY       |
| 16 | REPORT. IT'S NOT A VERY LONG MINORITY REPORT, BUT    |
| 17 | IT IS THERE.   |
| 18 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                 |
| 19 | OKAY. ADDITIONAL QUESTIONS ON THIS ITEM BEFORE WE    |
| 20 | ADJOURN TO EXECUTIVE SESSION? WE'RE NOT TAKING A     |
| 21 | VOTE ON THIS AT THIS TIME. THIS IS JUST CALLING OUR  |
| 22 | ATTENTION TO THE FACT THAT THIS IS SOMETHING WE'LL   |
| 23 | WANT TO REVIEW SPECIFICALLY AT THE TIME WE COME BACK |
| 24 | INTO SESSION.  |
| 25 | SEEING NONE, IS THERE ANY PUBLIC COMMENT             |
|    | 279  |

| 1  | OF ANY INDIVIDUAL THAT'S NOT GOING TO BE HERE WHEN  |
|----|---|
| 2  | WE RETURN? SEEING NONE, BEFORE ADJOURNING, I'M      |
| 3  | GOING TO WAIT. BUT, JAMES, COULD YOU GIVE US THE    |
| 4  | LEGAL CITATIONS? THIS IS AN EXECUTIVE SESSION JUST  |
| 5  | ON THE GRANTS. AND IF YOU COULD PLEASE PROVIDE US   |
| 6  | THE LEGAL CITATIONS.                                |
| 7  | MR. HARRISON: THE BOARD WILL BE CONVENING           |
| 8  | IN CLOSED SESSION TO DISCUSS CONFIDENTIAL           |
| 9  | INTELLECTUAL PROPERTY OR WORK PRODUCT RELATING TO   |
| 10 | THE BASIC BIOLOGY I AWARD APPLICATIONS PURSUANT TO  |
| 11 | HEALTH AND SAFETY CODE SECTIONS 125290.30(D).       |
| 12 | CHAIRMAN KLEIN: WE WILL, THEREFORE, STAND           |
| 13 | ADJOURNED. AND MY UNDERSTANDING IS THAT WE WILL     |
| 14 | TAKE WITH US OUR BINDERS FOR THE EXECUTIVE SESSION. |
| 15 | AND THE EXECUTIVE SESSION WILL BE HELD DOWNSTAIRS.  |
| 16 | YOU COME TO THE BOTTOM OF THE STAIRS, GO STRAIGHT   |
| 17 | ACROSS TO THE LARGE ROOM WHERE THE BREAKFAST WAS    |
| 18 | AVAILABLE. THE STAFF WILL PROVIDE GUIDANCE. THANK   |
| 19 | YOU. WE ARE ADJOURNED. AND WE WILL TRY AND MAKE     |
| 20 | THIS BETWEEN 40 MINUTES AND AN HOUR. PROBABLY ERR   |
| 21 | MORE TOWARDS THE HOUR. THANK YOU.                   |
| 22 | (A RECESS WAS TAKEN.)                               |
| 23 | CHAIRMAN KLEIN: WE ARE LIVE. AND, DR.               |
| 24 | TROUNSON, AS SOON AS YOU SIT DOWN, WE'LL TAKE A     |
| 25 | VOTE. CALL THE QUESTION.                            |
|    |   |

| 1  | ALL RIGHT. COULD STAFF PLEASE RESCUE               |
|----|--|
| 2  | MEMBERS FROM THE HALL RIGHT AWAY, PLEASE? THANK    |
| 3  | YOU. ALL RIGHT. DO WE HAVE A QUORUM? DAVID IS      |
| 4  | HERE. LYNN, REPORT ON THE FRONT LINES ON THE TIME  |
| 5  | TO ARRIVAL. ALL RIGHT. WHILE WE'RE WAITING, I'D    |
| 6  | LIKE TO SAY THAT LYNN HARWELL HAS PUT IN A         |
| 7  | TREMENDOUS EFFORT IN DRIVING THE LOAN PROGRAM, AND |
| 8  | WE SHOULD GIVE HER A GREAT ROUND OF APPLAUSE.      |
| 9  | (APPLAUSE.)  |
| 10 | MS. KING: IS DR. FRIEDMAN ON THE LINE?             |
| 11 | CHAIRMAN KLEIN: WHY DON'T WE TRY AND GIVE          |
| 12 | A CALL TO DR. FRIEDMAN.                            |
| 13 | SO I'M GOING TO CONVENE THIS FOR PURPOSES          |
| 14 | OF THE DISCUSSION SINCE WE WILL BE SOMETIME ALL    |
| 15 | RIGHT. WE ARE BACK IN SESSION OFFICIALLY. AND WHAT |
| 16 | I'D LIKE TO DO IS FIRST ASK IF WE CAN DISPLAY THE  |
| 17 | CHART THAT SHOWS IS THAT THE FINAL CHART?          |
| 18 | DR. YAFFE: YES, THAT IS.                           |
| 19 | CHAIRMAN KLEIN: OKAY. AND ON THAT FINAL            |
| 20 | CHART, ARE THERE ANY APPLICATIONS THAT ANY BOARD   |
| 21 | MEMBER WOULD LIKE TO BRING UP FOR INDIVIDUAL       |
| 22 | DISCUSSION AT THIS TIME ON ALL TIERS? LEEZA.       |
| 23 | MS. GIBBONS: 1339, PLEASE.                         |
| 24 | CHAIRMAN KLEIN: ALL RIGHT. DR. YAFFE,              |
| 25 | COULD YOU GIVE US A PRESENTATION ON 1339 TO BRING  |
|    | 201  |

| 1  | THE AUDIENCE AND THE MEMBERS CONSISTENTLY UP TO THE  |
|----|--|
| 2  | SAME PLATFORM LEVEL?                                 |
| 3  | DR. AVILES-CANET: MR. CHAIRMAN, MEMBERS              |
| 4  | OF THE BOARD, SO THE TITLE OF THIS APPLICATION IS    |
| 5  | "MECHANOBIOLOGICAL CONTROL OF HUMAN PLURIPOTENT STEM |
| 6  | CELL NEUROGENESIS." AND AS YOU CAN SEE, THAT'S       |
| 7  | SCORE 73.  |
| 8  | AND BASICALLY THE APPLICANT PROPOSES TO              |
| 9  | STUDY HOW THE MECHANOTRANSDUCTIVE SIGNALS FROM THE   |
| 10 | EXTRACELLULAR MATRIX AND OTHER SOLID STATE           |
| 11 | COMPONENTS OF THE STEM CELL MICROENVIRONMENT AFFECT  |
| 12 | NEURAL DIFFERENTIATION. HE HAS THREE AIMS. HE OR     |
| 13 | SHE HAS THREE AIMS.                                  |
| 14 | ON THE FIRST AIM, HE OR SHE PROPOSES TO              |
| 15 | TEST THE EFFECTS OF THE MICROENVIRONMENT STIFFNESS   |
| 16 | ON THE DIFFERENTIATION OF THE ADULT NEURAL STEM      |
| 17 | CELLS AND NEURAL PROGENITOR CELLS DERIVED FROM BOTH  |
| 18 | HUMAN EMBRYONIC STEM CELLS AND INDUCED PLURIPOTENT   |
| 19 | STEM CELLS.  |
| 20 | IN AIM TWO HE'S GOING TO USE THE                     |
| 21 | INFORMATION FROM AIM ONE, AND HE PROPOSES TO         |
| 22 | INVESTIGATE THE ROLES OF THE SPECIFIC                |
| 23 | MECHANOTRANSDUCTIVE SIGNAL PROTEINS THAT THEY FOUND  |
| 24 | TO BE INVOLVED ON THE DIFFERENTIATION ON THE         |
| 25 | NEURAL DIFFERENTIATION USING VITAL VECTOR MEDIATED   |
|    |  |

| 1  | INDUCIBLE EXPRESSION OF THE CONSTITUTIVELY ACTIVE    |
|----|--|
| 2  | AND DOMINANT NEGATIVE FORMS OF THESE PROTEINS IN     |
| 3  | NEURAL PROGENITOR CELLS.                             |
| 4  | AND THEN FINALLY, IN AIM THREE THEY                  |
| 5  | PROPOSE TO BRING THESE INTO ANIMALS AND TO EXAMINE   |
| 6  | IN VIVO THE ROLES OF THE PROTEINS STUDIED IN AIM TWO |
| 7  | ON THE NEURAL DIFFERENTIATION BY TRANSPLANTING THOSE |
| 8  | HESC'S DERIVED NEURAL PROGENITOR CELLS IN MICE AS    |
| 9  | WELL AS STUDYING THE EFFECT OF THE KNOCKOUT OF THOSE |
| 10 | PROTEINS IN MICE.                                    |
| 11 | THE STRENGTH OF THE APPLICATION MOSTLY WAS           |
| 12 | THE IMPACT. REVIEWERS THE IMPACT, THE REVIEWERS      |
| 13 | FOUND THAT, IF SUCCESSFUL, IT COULD HAVE AN IMPACT   |
| 14 | ON THE DEVELOPMENT OF REGENERATIVE MEDICINE          |
| 15 | THERAPIES. AND THE APPLICANT'S GROUP AS WELL, THEY   |
| 16 | FOUND THAT THE CO-INVESTIGATOR WAS A STRENGTH TO THE |
| 17 | PROPOSAL, THAT THE PROPOSAL WAS WELL WRITTEN AND     |
| 18 | ORGANIZED, AND THERE WAS A VERY RICH WEALTH OF       |
| 19 | PRELIMINARY DATA PRESENTED, AND THAT AIM ONE, ALSO,  |
| 20 | THEY FOUND IT WAS STRONG.                            |
| 21 | AND IN TERMS OF WEAKNESSES, AIM TWO IN               |
| 22 | TERMS OF THE RESEARCH PLAN WAS THE WEAKEST ONE. AND  |
| 23 | AIM THREE, THEY FOUND THAT IT DID NOT MAKE THAT MUCH |
| 24 | SENSE, AND THEY'D LIKE A CLEAR, TESTABLE HYPOTHESIS  |
| 25 | TO YIELD INCONCLUSIVE RESULTS.                       |
|    |  |

| 1  | IN TERMS OF AIM TWO, WHAT THEY FOUND IS              |
|----|--|
| 2  | THAT MECHANOTRANSDUCTIVE SIGNALS, THOSE GENES OF     |
| 3  | INTEREST ARE PLEIOTROPHIC, THE GENES THAT THEY ARE   |
| 4  | PLANNING ON STUDYING. AND, THEREFORE, IT'S           |
| 5  | IMPOSSIBLE TO ASCRIBE ANY DIFFERENCES IN NEURAL      |
| 6  | DIFFERENTIATION IN VIVO TO THE EFFECTS OF            |
| 7  | MECHANOTRANSDUCTION BECAUSE OF THAT FACT, BECAUSE OF |
| 8  | THE PLEIOTROPHIC EFFECTS OF THOSE GENES.             |
| 9  | CHAIRMAN KLEIN: ALL RIGHT. LET ME ASK                |
| 10 | THE VALUE OF AIM ONE, IF ANSWERED BY THIS, HOW IS    |
| 11 | THAT JUDGED? WAS THAT IF THEY WERE TO ANSWER AIM     |
| 12 | ONE, WAS THAT JUDGED TO BE A VALUABLE CONTRIBUTION   |
| 13 | TO THE KNOWLEDGE?                                    |
| 14 | DR. AVILES-CANET: YEAH. IT COULD HAVE                |
| 15 | IT COULD JUST TEST THE EFFECTS OF MICROENVIRONMENT   |
| 16 | STIFFNESS ON THE DIFFERENTIATION OF THE NEURAL STEM  |
| 17 | CELLS DERIVED FROM HESC'S AND IPS'S, AND THAT'S      |
| 18 | INFORMATION THAT WE DON'T HAVE. IT COULD HAVE        |
| 19 | VALUE, BUT IT'S COMPARED TO KNOWING HOW IT COULD     |
| 20 | WHAT COULD BE THE PROTEINS THAT WOULD BE INVOLVED IN |
| 21 | PROCESS, WE COULD NOT HAVE THAT INFORMATION. THAT'S  |
| 22 | WHAT WE WOULD LIKE TO KNOW IN ORDER TO KNOW THE      |
| 23 | MECHANISMS.  |
| 24 | CHAIRMAN KLEIN: OKAY. LEEZA.                         |
| 25 | MS. GIBBONS: THIS ONE OBVIOUSLY IS RIGHT             |
|    | 284  |

| 1  | ON THE CUSP OF THE SCORE FOR THE SCIENTIFIC REVIEW   |
|----|--|
| 2  | WITH A 73. THE REVIEWERS OBVIOUSLY DID FEEL THAT IT  |
| 3  | ADDRESSED AN IMPORTANT PROBLEM. THEY DID LIKE THIS   |
| 4  | TEAM. THEY THOUGHT IT WAS A VERY STRONG TEAM. AND    |
| 5  | WE DISCUSSED EARLIER HOW, YOU KNOW, IN CERTAIN       |
| 6  | INSTANCES, IN MANY RESPECTS, RATHER, WE'RE A         |
| 7  | TALENT-DRIVEN BUSINESS, SO I THINK THAT'S            |
| 8  | SIGNIFICANT.   |
| 9  | WE HAVE NO BIOENGINEERING IN THE PORTFOLIO           |
| 10 | IN THIS ROUND IN THE TOP TIER. AND IT SEEMS THAT IF  |
| 11 | THIS DOES HAVE A LIKELIHOOD OF HAVING A MAJOR        |
| 12 | IMPACT, AS THE REVIEWERS DID THINK, ON REGENERATIVE  |
| 13 | MEDICAL THERAPIES, THEN MAY I MAKE A MOTION?         |
| 14 | CHAIRMAN KLEIN: YOU MAY.                             |
| 15 | MS. GIBBONS: THAT WE MOVE NO. 1339 UP                |
| 16 | INTO TIER I FOR RECOMMENDED FUNDING.                 |
| 17 | MR. TORRES: SECOND.                                  |
| 18 | CHAIRMAN KLEIN: THE MOTION AND A SECOND              |
| 19 | HAS BEEN MADE. AND IF NEITHER THE MAKER OF THE       |
| 20 | MOTION, NOR THE SECOND HAS A CONFLICT, EVERYONE WILL |
| 21 | CHECK THEIR CONFLICTS BEFORE PARTICIPATING IN THE    |
| 22 | DISCUSSION. ALL RIGHT.                               |
| 23 | SO ADDITIONAL QUESTIONS? SEEING NO                   |
| 24 | ADDITIONAL QUESTIONS, I'D LIKE TO ASK. IT SEEMS      |
| 25 | THAT THERE WAS, FROM THE WRITE-UP WE HAVE FOR THE    |
|    |  |

| 1  | PUBLIC SESSION, IT SEEMS THAT ON AIM NO. 2 THERE WAS |
|----|--|
| 2  | INTERNAL DISAGREEMENT ABOUT WHETHER AIM NO. 2 WOULD  |
| 3  | BE EFFECTIVE. THERE WERE LOOKS LIKE THERE WAS A      |
| 4  | DISCUSSION THAT FELT IT WOULD BE EFFECTIVE. THERE    |
| 5  | WERE DISCUSSIONS OBVIOUSLY FELT IT WOULDN'T BE.      |
| 6  | COULD YOU GIVE US THE CONTRASTING POINTS OF VIEW     |
| 7  | THERE?   |
| 8  | DR. AVILES-CANET: SO BECAUSE THE                     |
| 9  | MECHANOTRANSDUCTIVE TARGETS ARE MULTIFACTORIAL       |
| 10 | PLEIOTROPHIC PROTEINS, ANY MODULATION OF THEIR       |
| 11 | FUNCTION MAY BE INDEPENDENT OF THEIR                 |
| 12 | MECHANOTRANSDUCTIVE PROPERTIES, WHICH IS WHAT THEY   |
| 13 | ARE TRYING TO STUDY IN THIS GRANT. HOWEVER, ONE      |
| 14 | DISCUSSANT NOTED THAT ALTHOUGH THESE                 |
| 15 | MECHANOTRANSDUCTIVE SIGNAL TARGETS ARE PLEIOTROPHIC, |
| 16 | IT HAS BEEN POSSIBLE TO GET CLEAN ANSWERS IN OTHER   |
| 17 | SYSTEMS WHEN APPROPRIATELY CONSTRAINED. HOWEVER,     |
| 18 | THERE WAS ALSO THE FACT THAT THE REVIEWERS FOUND     |
| 19 | THAT THEY HAD ACKNOWLEDGED THIS FACT, BUT THEY HAD   |
| 20 | NOT PROPOSED EXPERIMENTS LIKE HOW TO APPROPRIATELY   |
| 21 | CONSTRAIN THESE AND WHAT KIND OF EXPERIMENTS COULD   |
| 22 | THEY DO. THAT'S WHAT I GET FROM THE SUMMARY AND      |
| 23 | WHAT THE REVIEWERS MENTIONED.                        |
| 24 | CHAIRMAN KLEIN: ALL RIGHT. ARE THERE                 |
| 25 | ADDITIONAL YES, DR. PIZZO.                           |
|    |  |

| 1  | DR. PIZZO: CAN I MAKE A COMMENT THAT'S               |
|----|--|
| 2  | GENERAL AND NOT SPECIFIC TO THIS GRANT?              |
| 3  | CHAIRMAN KLEIN: YES.                                 |
| 4  | DR. PIZZO: THE COMMENT THAT'S GENERAL IS             |
| 5  | NO MATTER WHERE A LINE ON A GRANT PORTFOLIO IS       |
| 6  | DRAWN, BY DEFINITION THERE'S ALWAYS GOING TO BE ONE  |
| 7  | BELOW IT. AND WHEN WE REDRAW THE LINE, THERE IS ONE  |
| 8  | BELOW THAT. AND IF WE LOOK AT THAT, THERE'S GOING    |
| 9  | TO BE ONE BELOW THAT AS WELL.                        |
| 10 | SO I THINK A PATTERN WHICH WE'VE HAD IS TO           |
| 11 | LOOK AT THOSE THAT ARE BELOW IT AND SORT OF MOVE UP  |
| 12 | USUALLY ONE FROM THAT. I QUESTION, FROM A            |
| 13 | METHODOLOGICAL POINT OF VIEW, IN GENERAL, NOT        |
| 14 | SPECIFIC TO THIS GRANT, WHETHER THAT'S A WISE OR     |
| 15 | APPROPRIATE PATH TO FOLLOW BECAUSE I THINK THIS IS A |
| 16 | SLIPPERY SLOPE. THIS WAS 73. I WOULD IMAGINE, IN     |
| 17 | GENERAL SPEAK, THAT COULD BE 72 OR 70. AND SO I      |
| 18 | JUST WANT TO REGISTER THAT GENERAL OBSERVATION.      |
| 19 | CHAIRMAN KLEIN: OKAY. IT'S TRUE, DR.                 |
| 20 | PIZZO, AS AN OBSERVATION CLEARLY, BUT OUR ENTIRE     |
| 21 | CONSTITUTIONAL AND STATUTORY BASIS RESTS ON, IN      |
| 22 | FACT, NOT ACCEPTING THAT LINE PER SE, BUT, IN FACT,  |
| 23 | DIFFERENTIATING. AND OUR ABILITY TO CONTINUE TO      |
| 24 | OPERATE, IN FACT, RESTS ON OUR ABILITY TO            |
| 25 | DISCRIMINATE ON WHAT'S BELOW THAT LINE.              |
|    |  |

| 1  | DR. PIZZO: I ABSOLUTELY UNDERSTAND THAT.             |
|----|--|
| 2  | WE'VE HAD THIS DISCUSSION FROM THE INITIATION OF OUR |
| 3  | REVIEWS IN ANY PUBLIC SETTING, AND I'M NOT           |
| 4  | DISAGREEING WITH THAT. AS A CONSTITUTIONAL           |
| 5  | REQUIREMENT OR REQUIREMENT OF PROP 71, I'M SIMPLY    |
| 6  | MAKING AN OBSERVATION ABOUT A PROCESS WITHOUT THE    |
| 7  | SPECIFICITY OF THIS GRANT OR THE SPECIFICITY OF      |
| 8  | LOOKING AT INDIVIDUAL ONES OTHER THAN THERE'S ALWAYS |
| 9  | ONE THAT'S LEFT OUT.                                 |
| 10 | CHAIRMAN KLEIN: IT WOULD ALSO BE                     |
| 11 | IMPORTANT TO NOTE THAT ONE MORE OR ONE LESS MEMBER   |
| 12 | TO THAT PEER REVIEW GROUP WHO SPECIFICALLY LIKES     |
| 13 | THIS GRANT WHEN IT'S AT THE MARGIN COULD POTENTIALLY |
| 14 | THROW IT SIGNIFICANTLY ABOVE THE LINE OR BELOW THE   |
| 15 | LINE.  |
| 16 | DR. PIZZO: I UNDERSTAND THAT THAT'S A                |
| 17 | NORMAL PART OF ANY KIND OF GRANT REVIEW. I DON'T     |
| 18 | NEED TO SAY ANYTHING ELSE. I THINK I MADE THE        |
| 19 | POINT.   |
| 20 | CHAIRMAN KLEIN: ARE THERE PUBLIC COMMENTS            |
| 21 | ON THIS GRANT?                                       |
| 22 | MS. GIBBONS: MR. CHAIR, IF I'M SORRY.                |
| 23 | DO WE HAVE PUBLIC?                                   |
| 24 | CHAIRMAN KLEIN: WE DO NOT APPEAR TO HAVE             |
| 25 | PUBLIC COMMENTS.                                     |
|    |  |

| 1  | MS. GIBBONS: I DO UNDERSTAND WHAT WE'RE             |
|----|---|
| 2  | TALKING ABOUT THE CUT-OFF LINE. I CERTAINLY         |
| 3  | APPRECIATE THAT. HOWEVER, WITH RESPECT TO THIS      |
| 4  | PARTICULAR ONE, IT DOES, I THINK, BALANCE OUT THE   |
| 5  | PORTFOLIO. AND IN MY PARTICULAR SLANT ON LOOKING AT |
| 6  | WHAT WE HAVE IN THIS TIER, TRYING TO MAKE SURE THAT |
| 7  | WE ARE REPRESENTING NEUROLOGICAL DISEASE, WAS       |
| 8  | WHAT IT JUST HAPPENED TO BE THAT IT WAS AT THAT     |
| 9  | SCIENTIFIC SCORE BECAUSE I DID CONSIDER ALL OF THE  |
| 10 | OTHER ONES IN THE OTHER TIERS. SO I JUST FEEL       |
| 11 | STRONGLY THAT, SINCE IT LOOKS LIKE WE DO HAVE SOME  |
| 12 | LATITUDE HERE, THAT I HOPE WE CAN VOTE ON THIS      |
| 13 | MOTION.   |
| 14 | CHAIRMAN KLEIN: ALL RIGHT. ADDITIONAL               |
| 15 | MEMBER'S COMMENTS?                                  |
| 16 | MR. TORRES: CALL FOR THE QUESTION.                  |
| 17 | CHAIRMAN KLEIN: QUESTION HAS BEEN CALLED            |
| 18 | FOR. ROLL CALL VOTE. MR. HARRISON, WOULD YOU LIKE   |
| 19 | TO REMIND US OF THE CONFLICTS SEPARATE FROM THE     |
| 20 | IDENTIFICATION OF THOSE CONFLICTS THAT SIT BEFORE   |
| 21 | EVERY MEMBER AT THIS TIME?                          |
| 22 | MR. HARRISON: NO. TO THE EXTENT THAT A              |
| 23 | MEMBER HAS A CONFLICT, HIS OR HER NAME WILL NOT BE  |
| 24 | CALLED IN THE ROLL CALL VOTE, BUT A RECORD OF THE   |
| 25 | CONFLICTS WILL BE MADE AVAILABLE AFTER THE MEETING  |
|    | 289   |

| 7  | AND AC DART OF THE MANUATES OF THE MEETING           |
|----|--|
| 1  | AND AS PART OF THE MINUTES OF THE MEETING.           |
| 2  | CHAIRMAN KLEIN: ALL RIGHT. THIS PRACTICE             |
| 3  | WILL DEPEND UPON THE CHARACTER OF THE RFA IN DISEASE |
| 4  | TEAMS WITH NUMEROUS INSTITUTIONS THAT PARTICIPATE IN |
| 5  | EACH SPECIFIC PROPOSAL. WE MAY, IN FACT, VARY FROM   |
| 6  | THIS PRACTICE BECAUSE IT MAY BE MORE DIFFICULT TO    |
| 7  | ENSURE THAT WE ARE SCRUPULOUSLY FOLLOWING THIS       |
| 8  | PROHIBITION. ROLL CALL VOTE, PLEASE.                 |
| 9  | MS. KING: DONALD DAFOE.                              |
| 10 | DR. DAFOE: NO.                                       |
| 11 | MS. KING: DAVID BRENNER.                             |
| 12 | DR. BRENNER: NO.                                     |
| 13 | MS. KING: WILLIAM BRODY.                             |
| 14 | DR. BRODY: NO.                                       |
| 15 | MS. KING: JACOB LEVIN.                               |
| 16 | DR. LEVIN: NO.                                       |
| 17 | MS. KING: MARCY FEIT.                                |
| 18 | MS. FEIT: ABSTAIN.                                   |
| 19 | MS. KING: LEEZA GIBBONS.                             |
| 20 | MS. GIBBONS: YES.                                    |
| 21 | MS. KING: SAM HAWGOOD.                               |
| 22 | DR. HAWGOOD: NO.                                     |
| 23 | MS. KING: BOB KLEIN.                                 |
| 24 | CHAIRMAN KLEIN: YES.                                 |
| 25 | MS. KING: TED LOVE.                                  |
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|    | 290  |

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| 1  | DR. LOVE: YES.                      |
| 2  | MS. KING: PHIL PIZZO.               |
| 3  | DR. PIZZO: NO.                      |
| 4  | MS. KING: CLAIRE POMEROY.           |
| 5  | DR. POMEROY: NO.                    |
| 6  | MS. KING: FRANCISCO PRIETO.         |
| 7  | DR. PRIETO: ABSTAIN.                |
| 8  | MS. KING: ELIZABETH FINI.           |
| 9  | DR. FINI: NO.                       |
| 10 | MS. KING: ROBERT QUINT.             |
| 11 | DR. QUINT: NO.                      |
| 12 | MS. KING: JEANNIE FONTANA.          |
| 13 | DR. FONTANA: YES.                   |
| 14 | MS. KING: DUANE ROTH.               |
| 15 | MR. ROTH: YES.                      |
| 16 | MS. KING: DAVID SERRANO-SEWELL.     |
| 17 | MR. SERRANO-SEWELL: YES.            |
| 18 | MS. KING: JEFF SHEEHY.              |
| 19 | MR. SHEEHY: NO.                     |
| 20 | MS. KING: ART TORRES.               |
| 21 | MR. TORRES: AYE.                    |
| 22 | CHAIRMAN KLEIN: WHAT IS THAT VOTE?  |
| 23 | MR. HARRISON: GIVE US ONE SECOND TO |
| 24 | DOUBLE-CHECK OUR CALCULATIONS.      |
| 25 | CHAIRMAN KLEIN: ALL RIGHT.          |
|    | 291                                 |
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| 1  | ASSEMBLE INTO FUNCTIONAL STRUCTURES TERMED BY THE    |
|----|--|
| 2  | APPLICANT "ENHANCEOSOMES" AT THESE PROMOTERS, AND    |
| 3  | THEN TO IDENTIFY, USING EXTRACTS FROM HUMAN          |
| 4  | EMBRYONIC STEM CELLS, ADDITIONAL FACTORS WHICH BIND  |
| 5  | TO THESE PROMOTER REGIONS.                           |
| 6  | AND FINALLY, IN AIM THREE TO USE THIS                |
| 7  | INFORMATION TO IMPROVE THE DERIVATION OF INDUCED     |
| 8  | PLURIPOTENT STEM CELLS.                              |
| 9  | KEY STRENGTHS CITED BY THE REVIEWERS WERE            |
| 10 | THE HIGHLY MECHANISTIC FOCUS, THE USE OF A SYSTEM    |
| 11 | THAT CAN BE MANIPULATED AND INTERROGATED THOROUGHLY  |
| 12 | AT THE MOLECULAR LEVEL, AND THE EXPERTISE OF THE     |
| 13 | APPLICANT, WHO HAS EXTENSIVE EXPERIENCE IN THESE     |
| 14 | APPROACHES APPLIED TO TRANSCRIPTION OR REGULATION OF |
| 15 | GENES.   |
| 16 | THE KEY WEAKNESSES PERCEIVED BY SOME OF              |
| 17 | THE REVIEWERS WERE ABOUT THE SIGNIFICANCE OF THE     |
| 18 | PROPOSED STUDIES, WHETHER THEY WOULD TRANSLATE TO    |
| 19 | PHYSIOLOGICALLY RELEVANT PHENOMENA INSIDE CELLS AND  |
| 20 | SEVERAL ASSUMPTIONS CONCERNING THE IN VITRO SYSTEM   |
| 21 | AND WHETHER THAT SYSTEM WOULD FAITHFULLY             |
| 22 | RECAPITULATE THE SITUATION GOING ON INSIDE OF A      |
| 23 | CELL.  |
| 24 | AS YOU MENTIONED, MR. CHAIRMAN, THERE WAS            |
| 25 | A MINORITY REPORT. I THINK WE ALREADY DISCUSSED      |
|    | 293  |
|    |  |

| 1  | SOME FEATURES THERE. THE MINORITY OPINION WAS,       |
|----|--|
| 2  | AGAIN, THAT THE PI IS AN EXPERT AND WOULD BE A       |
| 3  | VALUABLE ADDITION TO THE CADRE OF SCIENTISTS         |
| 4  | STUDYING STEM CELL BIOLOGY, THAT THE PROPOSAL IS     |
| 5  | NOVEL AND REDUCTIONIST, AND THIS WOULD BE AN         |
| 6  | IMPORTANT ADDITIONAL APPROACH. AND FURTHER, THAT     |
| 7  | THE PROJECT AND, IN FACT, THE RECONSTITUTION SYSTEM  |
| 8  | IN VITRO WOULD CONSTITUTE A VALUABLE TOOL FOR THE    |
| 9  | FIELD.   |
| 10 | CHAIRMAN KLEIN: PLEASE TELL US THE                   |
| 11 | STANDARD DEVIATION ON THIS.                          |
| 12 | DR. YAFFE: THE SCORE WAS 66. THE                     |
| 13 | STANDARD DEVIATION WAS 16.                           |
| 14 | CHAIRMAN KLEIN: SO THE STANDARD DEVIATION            |
| 15 | OF 16 AND A VOTE ON MOVING IT UP, EIGHT FOR AND NINE |
| 16 | AGAINST, THAT WOULD LEAD ONE NORMALLY TO CONCLUDE    |
| 17 | THAT THERE WERE A NUMBER OF SCORES THAT WERE         |
| 18 | SUBSTANTIALLY WITHIN THE SCORING RANGE?              |
| 19 | DR. YAFFE: I BELIEVE THAT'S CORRECT.                 |
| 20 | CHAIRMAN KLEIN: WITHIN THE RECOMMENDED               |
| 21 | RANGE. SO COULD YOU TELL US WHAT THE BASIC CRITIQUE  |
| 22 | WAS IN TERMS OF WHAT ARE THE COUNTERVAILING SCHOOLS  |
| 23 | OF THOUGHT HERE ON THE VALUE OF THIS RESEARCH?       |
| 24 | DR. YAFFE: I THINK THE SUPPORTIVE                    |
| 25 | ATTITUDE AND SENTIMENTS WERE THAT A LEVEL OF         |
|    |  |

294

| MOLECULAR DETAIL WOULD BE REVEALED BY THESE STUDIES  |
|--|
| WHICH WOULD BE UNIQUE, NOVEL, AND USEFUL IN THE      |
| POSSIBLE IDENTIFICATION OF SMALL MOLECULES OR OTHER  |
| TECHNIQUES TO GENERATE INDUCED PLURIPOTENT STEM      |
| CELLS.   |
| THE UNSUPPORTIVE OR NEGATIVE VIEW WAS THAT           |
| NOT ALL FEATURES OF THE GENE REGULATION WOULD BE     |
| RECREATED IN THE TEST TUBE, SO THIS APPROACH, IN     |
| FACT, MAY NOT BE SO COMPLETE IN REVEALING AND SO     |
| SUCCESSFUL IN REVEALING NOVEL REGULATORY OR          |
| MECHANISTIC FEATURES, AND ALSO A QUESTION OF WHETHER |
| THIS APPROACH, AS OPPOSED TO OTHER APPROACHES WHICH  |
| ARE ONGOING IN THE PORTFOLIO AND IN LABORATORIES     |
| OUTSIDE CALIFORNIA, WOULD GET TO THE SAME PLACE      |
| FASTER; THAT IS, MECHANISMS AND APPROACHES FOR       |
| GENERATING INDUCED PLURIPOTENT STEM CELLS.           |
| DR. PIZZO: HAS THIS INVESTIGATOR UTILIZED            |
| THIS TYPE METHODOLOGY, GENERALLY SPEAKING, IN OTHER  |
| SYSTEMS EVALUATING TRANSCRIPTION FACTORS, AND HAS    |
| THE TECHNOLOGY ITSELF BEEN CRITICALLY REVIEWED AND   |
| ASSESSED IN TERMS OF ITS PERCEIVED VALUE BY OTHER    |
| SCIENTIFIC PUBLICATIONS?                             |
| DR. YAFFE: COUNSEL, IS THAT YES. YES.                |
| THE APPLICANT HAS APPLIED MANY, IF NOT MOST, OF      |
| THESE TECHNIQUES PREVIOUSLY TO OTHER SYSTEMS         |
| 295  |
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| 1  | SUCCESSFULLY. AND THE APPROACH HAS BEEN USED TO      |
|----|--|
| 2  | CHARACTERIZE GENE EXPRESSION IN OTHER CONTEXTS. WAS  |
| 3  | THERE ADDITIONAL QUESTION THERE, DR. PIZZO?          |
| 4  | DR. PIZZO: JUST AS AN EXTENSION OF THAT,             |
| 5  | I DON'T KNOW IF THIS IS APPROPRIATE, BUT I ASSUME    |
| 6  | THAT THOSE OTHER STUDIES HAVE BEEN CRITICALLY, THAT  |
| 7  | IS, PEER REVIEWED, IN OTHER SETTINGS AND ARE PART OF |
| 8  | THE PUBLIC DOMAIN AND THAT THEY'RE PUBLISHED         |
| 9  | STUDIES?   |
| 10 | DR. YAFFE: YES, THEY ARE. THEY HAVE BEEN             |
| 11 | PUBLISHED IN WHAT MIGHT BE CALLED HIGH-PROFILE       |
| 12 | JOURNALS. HIGH IMPACT.                               |
| 13 | CHAIRMAN KLEIN: HIGH-IMPACT JOURNALS.                |
| 14 | OKAY. ADDITIONAL QUESTIONS? ANY COMMENTS ON THE      |
| 15 | RELEVANCE HISTORICALLY WITH THIS TYPE OF LOOK AT     |
| 16 | TRANSCRIPTIONAL FACTORS? DR. PENHOET, DO YOU HAVE    |
| 17 | ANY COMMENT?   |
| 18 | DR. PENHOET: NO.                                     |
| 19 | CHAIRMAN KLEIN: DR. TROUNSON.                        |
| 20 | DR. TROUNSON: I'D JUST MAKE THE                      |
| 21 | OBSERVATION THAT IT'S ALMOST SELF-EVIDENT THAT IF    |
| 22 | YOU MEASURE THE AMOUNT OF TRANSCRIPT THAT'S          |
| 23 | PRODUCED, YOU WILL GET A MEASURE OF THE ACTIVITY OF  |
| 24 | THE PROMOTER. AND IT SEEMS, IN A WAY, THIS COULD BE  |
| 25 | HELPFUL TO UNDERSTAND THE EPIGENETICS OF WHY A GENE  |
|    |  |

296

| 1  | GETS TRANSCRIBED WITH A VOLUME, BUT IT'S OFTEN HARD  |
|----|--|
| 2  | TO SORT OF UTILIZE THAT INFORMATION IN A REALLY      |
| 3  | PRODUCTIVE MANNER AND TO TAKE IT ON FURTHER. AND I   |
| 4  | THINK THAT WAS REALLY ONE OF THE PRIMARY BASES OF    |
| 5  | THE PEOPLE WHO HAD SOME CONCERNS ABOUT THIS. IT'S    |
| 6  | KIND OF SO HOW YOU GOING TO UTILIZE THAT? YOU COULD  |
| 7  | HAVE MEASURED IT IN THE FIRST BY JUST MEASURING THE  |
| 8  | AMOUNT OF TRANSCRIPT AND HOW FAR HAS IT REALLY TAKEN |
| 9  | US.  |
| 10 | IN A SENSE YOU ALWAYS LEARN SOMETHING                |
| 11 | UNEXPECTED FROM LOOKING AT THAT, BUT IS IT REALLY    |
| 12 | WORTH IS IT WORTH IT TO US? I THINK THERE WERE       |
| 13 | PEOPLE SETTLED UNDER THE LINE PRETTY STRONGLY, THAT  |
| 14 | IT WAS HO-HUM, MAYBE, UNLIKELY TO REALLY MAKE AN     |
| 15 | IMPACT IN THE FIELD.                                 |
| 16 | CHAIRMAN KLEIN: SO, DR. TROUNSON, THERE              |
| 17 | WAS CLEARLY SETTLED STRONGLY ABOVE THE LINE AS WELL. |
| 18 | WE DON'T FREQUENTLY GET MINORITY REPORTS. AND FOR    |
| 19 | MEMBERS OF THE PEER REVIEW GROUP TO FILE A MINORITY  |
| 20 | REPORT, A SIGNIFICANT NUMBER OF THEM HAVING VOTED TO |
| 21 | MOVE IT UP, IS AN ATYPICAL SHOW OF STRENGTH AND      |
| 22 | COMMITMENT TO THE VALUE OF THIS.                     |
| 23 | I THINK WE HAVE A UNIQUE ROLE IN LISTENING           |
| 24 | WHEN THERE ISN'T A CONSENSUS TO MINORITY POSITIONS   |
| 25 | WHERE THEY GO OUT OF THEIR WAY TO EXPRESS THE        |
|    | 297  |
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| 1  | STRENGTH OF THEIR FEELING ABOUT IT. OTHERWISE WE'RE  |
|----|--|
| 2  | GOING TO BE IN A SITUATION WHERE WE'RE MORE LIMITED  |
| 3  | TO APPLICATIONS THAT FALL WITHIN THE GENERAL         |
| 4  | CONSENSUS RATHER THAN PICKING UP STRONG INDICATIONS, |
| 5  | IN THIS CASE A FORMAL REPORT, OF OPPORTUNITIES THAT  |
| 6  | LIE OUTSIDE OF THE GENERAL CONSENSUS. DR. HAWGOOD.   |
| 7  | DR. HAWGOOD: CAN I ASK IF APPROPRIATE?               |
| 8  | WAS THERE SPECIFIC EXPERTISE IN TRANSCRIPTION FACTOR |
| 9  | BIOCHEMISTRY REPRESENTED ON THE REVIEW BOARD?        |
| 10 | DR. YAFFE: ON THE REVIEW BOARD, YES,                 |
| 11 | THERE WAS.   |
| 12 | CHAIRMAN KLEIN: AND WE DON'T KNOW WHICH              |
| 13 | WAY THAT EXPERTISE VOTED IS A CHALLENGE TO US.       |
| 14 | DR. TROUNSON: I'VE GIVEN YOU A VIEW OF               |
| 15 | WHAT IT WAS ON THAT SIDE OF IT. ON THE OTHER SIDE    |
| 16 | OF IT IS THE SENSE THAT, YOU KNOW, DISCOVERY REALLY  |
| 17 | COMES FROM EXAMINING REALLY THE MECHANISTIC          |
| 18 | PRINCIPLES OF WHAT'S HAPPENING. AND SO YOU MAY       |
| 19 | DISCOVER SOMETHING THAT'S REALLY IMPORTANT, BUT, YOU |
| 20 | KNOW, YOU HAVE THAT'S A LEAP OF FAITH. THAT'S        |
| 21 | WHAT SCIENCE IS. IT'S A LOT ABOUT LEAPS OF FAITH,    |
| 22 | AND UNDERSTANDING MECHANISMS IS IMPORTANT. BUT IN    |
| 23 | THIS PARTICULAR POINT, THERE WAS A DIVERGENCE OF     |
| 24 | VIEW AND QUITE THAT'S NOT UNUSUAL IN SCIENCE,        |
| 25 | CHAIR. SO, YOU KNOW, YOU'LL PROBABLY NOT FURTHER     |
|    | 298  |
|    | 230  |

| 1  | HELP THAN THERE WOULD BE PEOPLE ON ONE SIDE OR OTHER |
|----|--|
| 2  | IN THIS PARTICULAR CIRCUMSTANCE.                     |
| 3  | CHAIRMAN KLEIN: OKAY. SO I THINK WE'VE               |
| 4  | HAD A GOOD DISCUSSION. IS THERE PUBLIC COMMENT?      |
| 5  | SEEING NO PUBLIC COMMENT, I THINK IT'S APPROPRIATE   |
| 6  | TO HAVE A ROLL CALL. AND PLEASE LOOK AT YOUR SHEETS  |
| 7  | FOR CONFLICTS. AND REMEMBER YOU WILL NOT BE CALLED   |
| 8  | IF YOU HAVE A CONFLICT.                              |
| 9  | MS. KING: DAVID BRENNER.                             |
| 10 | DR. BRENNER: NO.                                     |
| 11 | MS. KING: WILLIAM BRODY.                             |
| 12 | DR. BRODY: YES.                                      |
| 13 | MS. KING: JACOB LEVIN.                               |
| 14 | DR. LEVIN: NO.                                       |
| 15 | MS. KING: MARCY FEIT. LEEZA GIBBONS.                 |
| 16 | MS. GIBBONS: YES.                                    |
| 17 | MS. KING: SAM HAWGOOD.                               |
| 18 | DR. HAWGOOD: NO.                                     |
| 19 | MS. KING: BOB KLEIN.                                 |
| 20 | CHAIRMAN KLEIN: YES.                                 |
| 21 | MS. KING: TED LOVE.                                  |
| 22 | DR. LOVE: NO.  |
| 23 | MS. KING: ED PENHOET.                                |
| 24 | DR. PENHOET: NO.                                     |
| 25 | MS. KING: PHIL PIZZO.                                |
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| 1  | DR. PIZZO: NO.                                     |
| 2  | MS. KING: CLAIRE POMEROY.                          |
| 3  | DR. POMEROY: NO.                                   |
| 4  | MS. KING: FRANCISCO PRIETO.                        |
| 5  | DR. PRIETO: YES.                                   |
| 6  | MS. KING: ELIZABETH FINI.                          |
| 7  | DR. FINI: NO.                                      |
| 8  | MS. KING: ROBERT QUINT.                            |
| 9  | DR. QUINT: NO.                                     |
| 10 | MS. KING: JEANNIE FONTANA.                         |
| 11 | DR. FONTANA: YES.                                  |
| 12 | MS. KING: DUANE ROTH.                              |
| 13 | MR. ROTH: NO.                                      |
| 14 | MS. KING: DAVID SERRANO-SEWELL.                    |
| 15 | MR. SERRANO-SEWELL: YES.                           |
| 16 | MS. KING: JEFF SHEEHY.                             |
| 17 | MR. SHEEHY: NO.                                    |
| 18 | MS. KING: ART TORRES.                              |
| 19 | MR. TORRES: NO.                                    |
| 20 | CHAIRMAN KLEIN: OKAY. I THINK THAT                 |
| 21 | MOTION FAILED. I'D LIKE TO ASK IF WE CAN MOVE TO A |
| 22 | CONSIDERATION OF JEFF, WOULD YOU LIKE TO FIRST     |
| 23 | LOOK AT ELIMINATING TIER II?                       |
| 24 | MR. SHEEHY: BOB, I THINK I HAVE CONFLICTS          |
| 25 | IN TIER II. I DON'T THINK I HAVE ANY CONFLICTS IN  |
|    |  |
|    | 300  |

| 1  | TIER I, THOUGH. YOU MIGHT WANT TO CHECK.            |
|----|---|
| 2  | MR. ROTH: LET'S JUST BE SAFE. I'LL MAKE             |
| 3  | A MOTION TO NOT FUND TIER II.                       |
| 4  | MR. TORRES: SECOND.                                 |
| 5  | DR. YAFFE: CORRECTION THERE. THERE'S NO             |
| 6  | TIER II. THAT'S TIER III.                           |
| 7  | MR. ROTH: THERE IS NO TIER II. TIER III.            |
| 8  | CHAIRMAN KLEIN: ALL RIGHT. SO THE MOTION            |
| 9  | IS NOT TO FUND TIER II, AND THAT IS THE SECOND.     |
| 10 | MR. TORRES: CORRECT.                                |
| 11 | DR. BRODY: POINT OF ORDER.                          |
| 12 | CHAIRMAN KLEIN: POINT OF ORDER, YES.                |
| 13 | DR. BRODY: IF WE HAVE CONFLICT ON ONE OF            |
| 14 | THE GRANTS IN TIER II, CAN WE NOT                   |
| 15 | CHAIRMAN KLEIN: LET'S GO THROUGH AN                 |
| 16 | INSTRUCTION FROM OUR BOARD COUNSEL, JAMES HARRISON. |
| 17 | MR. HARRISON: WHEN WE HAVE OMNIBUS                  |
| 18 | MOTIONS THAT ADDRESS ALL OF THE APPLICATIONS WITHIN |
| 19 | A PARTICULAR TIER, AND IF YOU HAPPEN TO HAVE A      |
| 20 | CONFLICT OF INTEREST WITH RESPECT TO ONE OR MORE OF |
| 21 | THOSE APPLICATIONS, WE ASK THAT YOU VOTE YES OR NO  |
| 22 | AS TO THE MOTION EXCEPT TO THOSE APPLICATIONS IN    |
| 23 | WHICH YOU HAVE AN INTEREST. WE THEN CALCULATE BASED |
| 24 | ON THE NUMBER OF VOTES AND THE QUORUM REQUIREMENT.  |
| 25 | DR. BRODY: SO YOU AUTOMATICALLY RECUSE              |
|    | 301   |

|    | BARRISTERS REPORTING SERVICE                       |
|----|--|
| 1  | US?  |
| 2  | MR. HARRISON: YES.                                 |
| 3  | CHAIRMAN KLEIN: YOU CHANGED THE WORDING,           |
| 4  | JAMES, TO SAY YES OR NO EXCEPT FOR THOSE IN WHICH  |
| 5  | YOU HAVE AN INTEREST. I THINK THE TRADITIONAL      |
| 6  | WORDING WE USE IS YES OR NO EXCEPT TO THOSE FOR    |
| 7  | WHICH I HAVE A CONFLICT.                           |
| 8  | MR. HARRISON: THAT'S CORRECT.                      |
| 9  | CHAIRMAN KLEIN: THAT'S FINE. THAT WOULD            |
| 10 | BE PREFERABLE. THANK YOU. ALL RIGHT. SO WE HAVE A  |
| 11 | MOTION. ROLL CALL IS IN ORDER. ARE THERE ANY       |
| 12 | PUBLIC COMMENTS ON THIS MOTION? SEEING NO PUBLIC   |
| 13 | COMMENTS ON THIS MOTION, COULD WE HAVE A ROLL CALL |
| 14 | VOTE.  |
| 15 | MS. KING: DONALD DAFOE.                            |
| 16 | DR. DAFOE: YES, EXCEPT FOR THOSE WITH              |
| 17 | WHICH I HAVE A CONFLICT.                           |
| 18 | MS. KING: DAVID BRENNER.                           |
| 19 | DR. BRENNER: YES, EXCEPT FOR THOSE WITH            |
| 20 | WHICH I HAVE A CONFLICT.                           |
| 21 | MS. KING: WILLIAM BRODY.                           |
| 22 | DR. BRODY: YES, EXCEPT FOR THOSE WITH              |
| 23 | WHICH I HAVE A CONFLICT.                           |
| 24 | MS. KING: JACOB LEVIN.                             |
| 25 | DR. LEVIN: YES.                                    |
|    | 302  |
|    | 302  |

| 1  | MS. KING: MICHAEL FRIEDMAN, IN CASE     |
|----|---|
| 2  | YOU'RE ON THE LINE. LEEZA GIBBONS.      |
| 3  | MS. GIBBONS: YES.                       |
| 4  | MS. KING: SAM HAWGOOD.                  |
| 5  | DR. HAWGOOD: YES, EXCEPT FOR THOSE WITH |
| 6  | WHICH I HAVE A CONFLICT.                |
| 7  | MS. KING: BOB KLEIN.                    |
| 8  | CHAIRMAN KLEIN: YES.                    |
| 9  |   |
|    | MS. KING: TED LOVE.                     |
| 10 | DR. LOVE: YES.                          |
| 11 | MS. KING: ED PENHOET.                   |
| 12 | DR. PENHOET: YES, EXCEPT FOR THOSE WITH |
| 13 | WHICH I HAVE A CONFLICT.                |
| 14 | MS. KING: PHIL PIZZO.                   |
| 15 | DR. PIZZO: YES, EXCEPT FOR THOSE WITH   |
| 16 | WHICH I HAVE A CONFLICT.                |
| 17 | MS. KING: CLAIRE POMEROY.               |
| 18 | DR. POMEROY: YES.                       |
| 19 | MS. KING: FRANCISCO PRIETO.             |
| 20 | DR. PRIETO: YES.                        |
| 21 | MS. KING: ELIZABETH FINI.               |
| 22 | DR. FINI: YES, EXCEPT FOR THOSE WITH    |
| 23 | WHICH I HAVE A CONFLICT.                |
| 24 | MS. KING: ROBERT QUINT.                 |
| 25 | DR. QUINT: YES.                         |
|    |   |
|    | 303                                     |

| 1  | MS. KING: JEANNIE FONTANA.                           |
|----|--|
| 2  | DR. FONTANA: YES, EXCEPT FOR THOSE WITH              |
| 3  | WHICH I HAVE A CONFLICT.                             |
| 4  | MS. KING: DUANE ROTH.                                |
| 5  | MR. ROTH: YES.                                       |
| 6  | MS. KING: DAVID SERRANO-SEWELL.                      |
| 7  | MR. SERRANO-SEWELL: YES.                             |
| 8  | MS. KING: JEFF SHEEHY.                               |
| 9  | MR. SHEEHY: YES, EXCEPT FOR THOSE WITH               |
| 10 | WHICH I HAVE A CONFLICT.                             |
| 11 | MS. KING: ART TORRES.                                |
| 12 | MR. TORRES: AYE.                                     |
| 13 | MR. HARRISON: CHAIRMAN KLEIN, COULD WE               |
| 14 | LEAVE THE ROLL OPEN ON THIS MATTER UNTIL MEMBER FEIT |
| 15 | RETURNS? THERE ARE SOME OF THE APPLICATIONS FOR      |
| 16 | WHICH WE NEED A FULL QUORUM.                         |
| 17 | CHAIRMAN KLEIN: YES. ROLL WILL BE OPEN               |
| 18 | ON THIS ITEM TILL MEMBER FEIT RETURNS. AND, LYNN,    |
| 19 | ARE YOU GOING TO THANK YOU. SO THERE'S IN ORDER      |
| 20 | FOR A MOTION AS TO TIER I.                           |
| 21 | MR. ROTH: I'LL MOVE THAT WE FUND THE TIER            |
| 22 | I APPLICATIONS.                                      |
| 23 | MS. GIBBONS: SECOND.                                 |
| 24 | CHAIRMAN KLEIN: SECONDED BY LEEZA                    |
| 25 | GIBBONS. AND, AGAIN, SAME PRACTICE WOULD PREVAIL,    |
|    | 304  |

| 1  | NOTING THE VOTE EXCEPT FOR THOSE WITH WHICH ONE HAS  |
|----|--|
| 2  | A CONFLICT. IS THERE PUBLIC COMMENT ON TIER I?       |
| 3  | MS. KING: BEFORE WE MOVE TO THIS VOTE,               |
| 4  | SINCE MEMBER MARCY FEIT HAS RETURNED, CAN WE ASK FOR |
| 5  | HER VOTE ON THE PREVIOUS MOTION?                     |
| 6  | CHAIRMAN KLEIN: YES. THE PREVIOUS                    |
| 7  | MOTION, MEMBER FEIT, WAS TO NOT FUND ANY APPLICATION |
| 8  | IN TIER III. WHAT WOULD YOUR VOTE BE? TO NOT FUND    |
| 9  | ANY APPLICATION IN TIER III.                         |
| 10 | MS. FEIT: YES, EXCEPT FOR THOSE WITH                 |
| 11 | WHICH I HAVE A CONFLICT.                             |
| 12 | CHAIRMAN KLEIN: HER VOTE IS YES. OKAY.               |
| 13 | THANK YOU. ROLL CALL ON THE MOTION AS TO TIER I.     |
| 14 | MS. KING: DONALD DAFOE.                              |
| 15 | DR. DAFOE: YES, EXCEPT FOR THOSE WITH                |
| 16 | WHICH I HAVE A CONFLICT.                             |
| 17 | MS. KING: DAVID BRENNER.                             |
| 18 | DR. BRENNER: YES, EXCEPT FOR THOSE WITH              |
| 19 | WHICH I HAVE A CONFLICT.                             |
| 20 | MS. KING: WILLIAM BRODY.                             |
| 21 | DR. BRODY: YES, EXCEPT FOR THOSE WITH                |
| 22 | WHICH I HAVE A CONFLICT.                             |
| 23 | MS. KING: JACOB LEVIN.                               |
| 24 | DR. LEVIN: YES.                                      |
| 25 | MS. KING: MARCY FEIT.                                |
|    | 305  |
|    | JUJ  |

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|----|---|
| 1  | MS. FEIT: YES, EXCEPT FOR THOSE WITH    |
| 2  | WHICH I HAVE A CONFLICT.                |
| 3  | MS. KING: LEEZA GIBBONS.                |
| 4  | MS. GIBBONS: YES.                       |
| 5  | MS. KING: SAM HAWGOOD.                  |
| 6  | DR. HAWGOOD: YES, EXCEPT FOR THOSE WITH |
| 7  | WHICH I HAVE A CONFLICT.                |
| 8  | MS. KING: BOB KLEIN.                    |
| 9  | CHAIRMAN KLEIN: YES.                    |
| 10 | MS. KING: TED LOVE.                     |
| 11 | DR. LOVE: YES.                          |
| 12 | MS. KING: ED PENHOET.                   |
| 13 | DR. PENHOET: YES, EXCEPT FOR THOSE WITH |
| 14 | WHICH I HAVE A CONFLICT.                |
| 15 | MS. KING: PHIL PIZZO.                   |
| 16 | DR. PIZZO: YES, EXCEPT FOR THOSE WITH   |
| 17 | WHICH I HAVE A CONFLICT.                |
| 18 | MS. KING: CLAIRE POMEROY.               |
| 19 | DR. POMEROY: YES, EXCEPT FOR THOSE WITH |
| 20 | WHICH I HAVE A CONFLICT.                |
| 21 | MS. KING: FRANCISCO PRIETO.             |
| 22 | DR. PRIETO: YES, EXCEPT FOR THOSE WITH  |
| 23 | WHICH I HAVE A CONFLICT.                |
| 24 | MS. KING: ELIZABETH FINI.               |
| 25 | DR. FINI: YES, EXCEPT FOR THOSE WITH    |
|    |   |
|    | 306                                     |

|    | DARRISIERS REPORTING SERVICE                         |
|----|--|
| 1  | WHICH I HAVE A CONFLICT.                             |
| 2  | MS. KING: ROBERT QUINT.                              |
| 3  | DR. QUINT: YES.                                      |
| 4  | MS. KING: JEANNIE FONTANA.                           |
| 5  | DR. FONTANA: YES, EXCEPT FOR THOSE WITH              |
| 6  | WHICH I HAVE A CONFLICT.                             |
| 7  | MS. KING: DUANE ROTH.                                |
| 8  | MR. ROTH: YES.                                       |
| 9  | MS. KING: DAVID SERRANO-SEWELL.                      |
| 10 | MR. SERRANO-SEWELL: YES.                             |
| 11 | MS. KING: JEFF SHEEHY.                               |
| 12 | MR. SHEEHY: YES, EXCEPT FOR THOSE WITH               |
| 13 | WHICH I HAVE A CONFLICT.                             |
| 14 | MS. KING: ART TORRES.                                |
| 15 | MR. TORRES: AYE.                                     |
| 16 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                 |
| 17 | WHILE THEY'RE TABULATING THAT VOTE FOR A FINAL COUNT |
| 18 | ANNOUNCEMENT, I'D LIKE TO MOVE TO CONSIDERATION OF   |
| 19 | ITEM 16. DR. TROUNSON, WHO WOULD YOU LIKE TO MAKE    |
| 20 | THE PRESENTATION?                                    |
| 21 | DR. TROUNSON: I'LL ASK ELONA BAUM TO                 |
| 22 | PRESENT THIS ITEM. SCOTT, IS IT?                     |
| 23 | CHAIRMAN KLEIN: I THINK YOU WERE MOVING              |
| 24 | ON TO ITEM 17.                                       |
| 25 | DR. TROUNSON: I'M SORRY. YES.                        |
|    | 307  |

| 1  | MR. TOCHER: YES. GOOD AFTERNOON, MEMBERS             |
|----|--|
| 2  | OF THE BOARD. THIS ITEM IS REALLY HOPEFULLY VERY     |
| 3  | QUICKLY DEALT WITH. YOU WILL BE CONSIDERING IN       |
| 4  | OCTOBER YOUR DISEASE TEAM RFA APPLICATIONS. AS A     |
| 5  | NEW COMPONENT OF THAT IS THE POSSIBILITY THAT SOME   |
| 6  | APPLICANTS MAY BE APPLYING FOR A LOAN INSTEAD OF A   |
| 7  | GRANT.   |
| 8  | AS PART OF THE LOAN TASK FORCE THAT WAS              |
| 9  | CONVENED IN DECEMBER OF '07 AND MET IN JANUARY       |
| 10 | FORWARD OF '08, ONE OF THE POLICY QUESTIONS WAS      |
| 11 | WHICH INTELLECTUAL PROPERTY POLICY REGULATIONS WOULD |
| 12 | APPLY IN THE CONTEXT OF A LOAN BECAUSE THOSE         |
| 13 | EXISTING REGULATIONS APPLY ONLY TO FOR-PROFIT OR     |
| 14 | NONPROFIT GRANTEES. THUS, IN THE DISEASE TEAM        |
| 15 | GRANT, WE MAY HAVE LOAN APPLICANTS. AND WE NEED TO   |
| 16 | MAKE SURE THAT THERE IS IN PLACE A REGULATORY SCHEME |
| 17 | WHEN YOU CONSIDER THOSE GRANTS IN OCTOBER THOSE      |
| 18 | LOANS IN OCTOBER.                                    |
| 19 | AND SO WHAT WE HAVE PROPOSED, CONSISTENT             |
| 20 | WITH THE POLICY CALL AND RECOMMENDATION OF THE LOAN  |
| 21 | TASK FORCE, IS TO INCORPORATE THE EXISTING IP        |
| 22 | REGULATIONS AND HAVE THEM APPLY TO LOAN RECIPIENTS   |
| 23 | WITH THE EXCEPTION OF THOSE REGULATIONS DEALING WITH |
| 24 | REVENUE SHARING. BECAUSE OBVIOUSLY THE REVENUE       |
| 25 | SHARING, REVENUE COMPONENT HAS ALREADY BEEN DEALT IN |
|    | 200  |

| 1  | THE LOAN CONTEXT WITH WARRANT COVERAGE AND THE       |
|----|--|
| 2  | PAYBACK OF THE LOAN AND INTEREST.                    |
| 3  | SO WE PROPOSE AN INTERIM REGULATION, WHICH           |
| 4  | IS IN YOUR BINDERS BEHIND TAB 16, WHICH, AGAIN,      |
| 5  | INCORPORATES THE EXISTING IP REGULATIONS ONCE        |
| 6  | THEY'RE CONSOLIDATED WITH THE EXCEPTION OF THE       |
| 7  | REVENUE SHARING COMPONENTS. AND THOSE WILL BE IN     |
| 8  | EFFECT FOR 270 DAYS, AND WE WILL INITIATE THE FORMAL |
| 9  | PROCESS TO MAKE THEM PERMANENT DURING THAT TIME.     |
| 10 | AND SO WITH THAT, IF YOU HAVE ANY                    |
| 11 | QUESTIONS.   |
| 12 | CHAIRMAN KLEIN: ANY MEMBERS OF THE BOARD             |
| 13 | HAVE QUESTIONS? ANY PUBLIC QUESTIONS?                |
| 14 | MR. SERRANO-SEWELL: I WANTED TO THANK                |
| 15 | MR. TOCHER FOR PROVIDING A MEMORANDUM. IT WAS VERY   |
| 16 | HELPFUL.   |
| 17 | CHAIRMAN KLEIN: OKAY. THANK YOU. SO                  |
| 18 | MR. TOCHER: WE WOULD JUST NEED A MOTION              |
| 19 | TO APPROVE.  |
| 20 | CHAIRMAN KLEIN: WE NEED A MOTION. WE'RE              |
| 21 | ALSO MISSING ONE MEMBER AT THE MOMENT, BUT WE CAN    |
| 22 | TAKE A VOTE AND LEAVE THE ROLL OPEN. SO IS THERE A   |
| 23 | MOTION TO APPROVE?                                   |
| 24 | MS. KING: WE NEED EITHER MEMBER TORRES OR            |
| 25 | MEMBER GIBBONS TO RETURN TO THE ROOM. THAT WILL      |
|    |  |

309

|    | DARKISIERS REPORTING SERVICE                        |
|----|---|
| 1  | PROBABLY HAPPEN MOMENTARILY.                        |
| 2  | CHAIRMAN KLEIN: SO LET'S PUT THE MOTION             |
| 3  | OUT THERE. WE CAN PROCEED WITH MAKING THE MOTION    |
| 4  | AND A SECOND.                                       |
| 5  | MR. SHEEHY: SO MOVED.                               |
| 6  | DR. LOVE: SECOND.                                   |
| 7  | CHAIRMAN KLEIN: MOVED AND SECONDED. IF              |
| 8  | WE DO A ROLL CALL VOTE, THEN WE CAN KEEP IT OPEN.   |
| 9  | WE CAN'T DO THIS WITH A VOICE VOTE WITH THE MEMBERS |
| 10 | ABSENT. YES, PLEASE CALL THE ROLL. I ASKED FOR      |
| 11 | PUBLIC COMMENT A SECOND AGO. DIDN'T SEE ANY. ANY    |
| 12 | MORE PUBLIC COMMENT?                                |
| 13 | MS. KING: DONALD DAFOE.                             |
| 14 | DR. DAFOE: YES.                                     |
| 15 | MS. KING: DAVID BRENNER.                            |
| 16 | DR. BRENNER: YES.                                   |
| 17 | MS. KING: WILLIAM BRODY.                            |
| 18 | DR. BRODY: YES.                                     |
| 19 | MS. KING: JACOB LEVIN.                              |
| 20 | DR. LEVIN: YES.                                     |
| 21 | MS. KING: MARCY FEIT.                               |
| 22 | MS. FEIT: YES.                                      |
| 23 | MS. KING: MICHAEL FRIEDMAN, ARE YOU ON              |
| 24 | THE LINE? LEEZA GIBBONS.                            |
| 25 | MS. GIBBONS: YES.                                   |
|    |   |
|    | 310   |

| 1  | MS. KING: SAM HAWGOOD.          |
|----|---------------------------------|
| 2  | DR. HAWGOOD: YES.               |
| 3  | MS. KING: BOB KLEIN.            |
| 4  | CHAIRMAN KLEIN: YES.            |
| 5  | MS. KING: TED LOVE.             |
| 6  | DR. LOVE: YES.                  |
| 7  | MS. KING: ED PENHOET.           |
| 8  | DR. PENHOET: YES.               |
| 9  | MS. KING: PHIL PIZZO.           |
| 10 | DR. PIZZO: YES.                 |
| 11 | MS. KING: CLAIRE POMEROY.       |
| 12 | DR. POMEROY: YES.               |
| 13 | MS. KING: FRANCISCO PRIETO.     |
| 14 | DR. PRIETO: YES.                |
| 15 | MS. KING: ELIZABETH FINI.       |
| 16 | DR. FINI: YES.                  |
| 17 | MS. KING: ROBERT QUINT.         |
| 18 | DR. QUINT: YES.                 |
| 19 | MS. KING: JEANNIE FONTANA.      |
| 20 | DR. FONTANA: YES.               |
| 21 | MS. KING: DUANE ROTH.           |
| 22 | MR. ROTH: YES.                  |
| 23 | MS. KING: DAVID SERRANO-SEWELL. |
| 24 | MR. SERRANO-SEWELL: YES.        |
| 25 | MS. KING: JEFF SHEEHY.          |
|    | 311                             |
|    | ) TT                            |

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|----|---|
| 1  | MR. SHEEHY: YES.                                    |
| 2  | MS. KING: AND ART TORRES. NOT CURRENTLY             |
| 3  | PRESENT.  |
| 4  | CHAIRMAN KLEIN: ALL RIGHT. THE ROLL WILL            |
| 5  | REMAIN OPEN ON THIS ITEM PENDING RETURN OF TWO      |
| 6  | MEMBERS ONE MEMBER. AS SOON AS LEEZA GIBBONS OR     |
| 7  | ONE OTHER MEMBER RETURNS.                           |
| 8  | LEEZA, THERE IS AN OPEN ROLL AT THIS POINT          |
| 9  | ON CONSIDERATION OF INTERIM REGULATIONS REGARDING   |
| 10 | INTELLECTUAL PROPERTY POLICY. IT WAS NOT AN ITEM OF |
| 11 | DEBATE AMONG THE BOARD. THERE WERE NO PUBLIC        |
| 12 | COMMENTS.   |
| 13 | IT IS AN INTERIM REGULATION FOR 270 DAYS,           |
| 14 | IN WHICH CASE IN WHICH TIME PERIOD WE CAN RECEIVE   |
| 15 | PUBLIC COMMENT AND GET SOME EXPERIENCE WITH THIS    |
| 16 | INTERIM REGULATION. WOULD YOU LIKE ADDITIONAL       |
| 17 | BACKGROUND, OR ARE YOU PREPARED TO VOTE?            |
| 18 | MS. GIBBONS: I VOTE YES.                            |
| 19 | CHAIRMAN KLEIN: THE VOTE IS YES. ALL                |
| 20 | RIGHT.  |
| 21 | WE'LL GO TO ITEM 17, CONSIDERATION OF               |
| 22 | CONSOLIDATION OF FOR-PROFIT AND NONPROFIT           |
| 23 | INTELLECTUAL PROPERTY REGULATIONS. AND GENERAL      |
| 24 | COUNSEL, ELONA BAUM, IS GOING TO PRESENT THIS ITEM. |
| 25 | MS. BAUM: ED, DID YOU WANT TO SAY ANY               |
|    | 312   |
|    | · · · · · · · · · · · · · · · · · · ·               |

| 1  | PREFACE REMARKS, OR DID YOU WANT ME TO JUST TAKE IT? |
|----|--|
| 2  | DR. PENHOET: ELONA AND THE ENTIRE STAFF              |
| 3  | OF ATTORNEYS HAVE BEEN WORKING ON THIS. THE EFFORT   |
| 4  | HAS BEEN TO COMBINE, CONSOLIDATE THE FOR-PROFIT AND  |
| 5  | NONPROFIT INTELLECTUAL PROPERTY REGULATIONS. IN      |
| 6  | ADDITION TO THE CONSOLIDATION, THE GROUP WORKED HARD |
| 7  | TO FIND, TIGHTEN UP MANY OF THE DEFINITIONS, ETC.,   |
| 8  | SO THAT IT WAS IN SOME SENSES A SIMPLER AND MORE     |
| 9  | EXPLICIT DOCUMENT.                                   |
| 10 | AS ELONA WILL POINT OUT TO YOU, WITH                 |
| 11 | RESPECT TO ONE ISSUE, WHICH IS HOW FAR YOU FOLLOW    |
| 12 | THE INTELLECTUAL PROPERTY INTO THE MARKETPLACE TO    |
| 13 | ESSENTIALLY KEEP THE INTELLECTUAL PROPERTY           |
| 14 | REQUIREMENTS ALL THE WAY TO THE MARKETPLACE          |
| 15 | IRRESPECTIVE OF THE LICENSING PATH, THERE WAS AN     |
| 16 | ATTEMPT TO SIMPLIFY THAT. BUT AS JOHN SIMPSON        |
| 17 | POINTED OUT, AND I THINK WE RECENTLY HAVE AGREED     |
| 18 | WITH JOHN, THAT THAT PROVIDED AN ESCAPE MECHANISM    |
| 19 | FOR PEOPLE TO ACTUALLY AVOID OUR INTELLECTUAL        |
| 20 | PROPERTY POLICIES. SO AS ELONA WILL DESCRIBE TO      |
| 21 | YOU, SHE WILL RECOMMEND THAT WE ACTUALLY RETURN TO   |
| 22 | THE ORIGINAL LANGUAGE IN THIS REGARD SO THAT THE     |
| 23 | BECAUSE THE ORIGINAL INTENT OF THE TASK FORCE AND OF |
| 24 | THIS BOARD, I BELIEVE, WAS THAT THE POLICY           |
| 25 | REGULATIONS SPECIFICALLY AS THEY AFFECT ACCESS AND   |
|    |  |

313

| 1  | PRICING IN CALIFORNIA WERE INTENDED TO FOLLOW THE    |
|----|--|
| 2  | TECHNOLOGY ALL THE WAY AS FAR AS THE TECHNOLOGY WENT |
| 3  | FOR EXCLUSIVE LICENSEES. SO THAT'S WHAT ELONA WILL   |
| 4  | PRESENT TO YOU. SO THANK YOU, ELONA, FOR CHURNING    |
| 5  | THE WATER ON THIS PROJECT.                           |
| 6  | MS. BAUM: SURE. YOU STOLE MY THUNDER.                |
| 7  | IN ADDITION TO DESCRIBING THE ACCESS PROVISIONS AND  |
| 8  | WHAT THEY MEANT OR MEAN IN THE CURRENT DRAFT AND IN  |
| 9  | PRIOR DRAFTS, I FEEL THAT IT'S ALSO APPROPRIATE TO   |
| 10 | TALK ABOUT SOME OTHER ASPECTS OF THE PENDING         |
| 11 | REGULATIONS. AND BEFORE DOING THAT, I WANTED TO      |
| 12 | PROVIDE THE BOARD WITH SOME BACKGROUND BECAUSE I     |
| 13 | THINK IT WILL BE HELPFUL IN LIGHT OF THE FACT THAT   |
| 14 | IT'S BEEN ABOUT A YEAR SINCE THE BOARD FIRST         |
| 15 | APPROVED OF THE CONCEPT OF JOINING THE TWO.          |
| 16 | I THINK IN TERMS OF TALKING ABOUT THE                |
| 17 | BACKGROUND, THERE ARE TWO IMPORTANT THINGS TO NOTE.  |
| 18 | THE FIRST ONE BEING THE PURPOSE OF THE CONSOLIDATION |
| 19 | TO BEGIN WITH AND, TWO, TIMING. SO LET ME TALK       |
| 20 | ABOUT THE PURPOSE FIRST.                             |
| 21 | THE PURPOSE WAS TO CONSOLIDATE THESE TWO             |
| 22 | SETS OF REGULATIONS INTO ONE BECAUSE, AS WE ALL HAVE |
| 23 | NOTED AND ALL DESIRE, THERE'S A GROWING TREND TO     |
| 24 | JOINING BOTH NONPROFIT AND FOR-PROFITS. AND I WANT   |
| 25 | TO STRESS THAT IT'S NOT THAT THE TWO SETS OF         |
|    |  |

| 1  | REGULATIONS WERE INHERENTLY DIFFERENT FROM A         |
|----|--|
| 2  | SUBSTANTIVE STANDPOINT. THEY BOTH HAD REVENUE        |
| 3  | SHARING, THEY BOTH HAD ACCESS, THEY BOTH HAD         |
| 4  | REPORTING. THEY HAD ALL OF THE KEY ELEMENTS THAT     |
| 5  | YOU WOULD WANT TO SEE IN BOTH SETS. THERE WAS SOME   |
| 6  | DIFFERENCES IN LANGUAGE. AND JUST FOR CLARITY SAKE   |
| 7  | AND ADMINISTRATION SAKE, IT SEEMED APPROPRIATE TO    |
| 8  | HAVE ONE SET OF REGULATIONS THAT WOULD GOVERN, FOR   |
| 9  | INSTANCE, DISEASE TEAMS WHERE YOU WILL SEE THESE     |
| 10 | JOINT FOR-PROFIT AND NONPROFIT ENTITIES UNDER ONE    |
| 11 | GRANT POSSIBLY.                                      |
| 12 | SO WITH THAT IN MIND, I SORT OF SEGUE TO             |
| 13 | MY NEXT POINT IN TERMS OF THE BACKGROUND, AND THAT'S |
| 14 | TIMING. WE HAVE BEFORE US A LITTLE URGENCY BECAUSE   |
| 15 | WE WANT TO MAKE SURE THAT THESE NEW SETS OF          |
| 16 | REGULATIONS, WHATEVER THEY ARE, ARE IN EFFECT AT THE |
| 17 | TIME THAT OUR NOTICE OF GRANT AWARDS GO OUT TO THE   |
| 18 | APPLICABLE GRANTEES. NOW, THAT DOESN'T MEAN THAT WE  |
| 19 | HAVE TO DO AND HAVE FINAL SAY TODAY. THERE IS ROOM   |
| 20 | TO DO PERHAPS MAYBE A TELEPHONIC MEETING IN THE      |
| 21 | FUTURE IF THAT'S WHAT WE NEED TO DO, BUT I JUST WANT |
| 22 | TO KEEP THE TIMING ELEMENTS BEFORE US.               |
| 23 | I THOUGHT IT WOULD BE ALSO APPROPRIATE TO            |
| 24 | NOTE THAT ALTHOUGH A YEAR HAS PASSED SINCE THE TIME  |
| 25 | WHERE THE BOARD HAS THOUGHT IN CONCEPT THAT WE       |
|    |  |

| 1  | SHOULD PROCEED WITH THIS INITIATIVE, THAT THAT  |
|--|---|
| 2  | DOESN'T MEAN THAT THERE HAS BEEN NO ACTIVITY.   |
| 3  | THREE'S BEEN QUITE A BIT OF ACTIVITY, AND I JUST  |
| 4  | WANTED TO ALLUDE TO SOME OF THE ACTIONS THAT HAVE   |
| 5  | ALREADY TAKEN PLACE.  |
| 6  | SO FIRST AND FOREMOST, ON NOVEMBER 18TH   |
| 7  | THE INTELLECTUAL PROPERTY TASK FORCE MET AND THERE  |
| 8  | WAS AGREEMENT ON SORT OF THE KEY APPROACHES. THE  |
| 9  | ICOC WAS BRIEFED IN DECEMBER OF 2008. THERE WERE  |
| 10   | THREE ROUNDS OF REFINEMENT OF CONCEPTS THROUGH  |
| 11   | PUBLIC COMMENTS. SO WE DID RECEIVE QUITE A BIT OF   |
| 12   | PUBLIC COMMENTS IN THIS AREA, AND WE HAD INPUT FROM   |
| 13   | BOTH NONPROFIT AND FOR-PROFIT ENTITIES.   |
|  | SO HERE'S SOME OF THE OTHER POINTS THAT I   |
| 14   | SO HERE S SOME OF THE OTHER POINTS THAT I   |
| 14<br>15   | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE  |
|  |   |
| 15   | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE  |
| 15<br>16   | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES   |
| 15<br>16<br>17                                     | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE  A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES  HAVE BEEN. AND BY THE MAJORITY, ALL OF THEM HAVE  |
| 15<br>16<br>17<br>18                               | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES HAVE BEEN. AND BY THE MAJORITY, ALL OF THEM HAVE BEEN TECHNICAL IN NATURE FOR THE MOST PART, BUT I DO   |
| 15<br>16<br>17<br>18<br>19                         | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES HAVE BEEN. AND BY THE MAJORITY, ALL OF THEM HAVE BEEN TECHNICAL IN NATURE FOR THE MOST PART, BUT I DO WANT TO CALL OUT A FEW DIFFERENT ELEMENTS. THE  |
| 15<br>16<br>17<br>18<br>19<br>20                   | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES HAVE BEEN. AND BY THE MAJORITY, ALL OF THEM HAVE BEEN TECHNICAL IN NATURE FOR THE MOST PART, BUT I DO WANT TO CALL OUT A FEW DIFFERENT ELEMENTS. THE FIRST ONE IS THE CONCEPT OF THE COLLABORATOR. THAT   |
| 15<br>16<br>17<br>18<br>19<br>20<br>21             | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES HAVE BEEN. AND BY THE MAJORITY, ALL OF THEM HAVE BEEN TECHNICAL IN NATURE FOR THE MOST PART, BUT I DO WANT TO CALL OUT A FEW DIFFERENT ELEMENTS. THE FIRST ONE IS THE CONCEPT OF THE COLLABORATOR. THAT WAS ADDED. I'LL GO INTO THESE ONE BY ONE, BUT I   |
| 15<br>16<br>17<br>18<br>19<br>20<br>21             | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES HAVE BEEN. AND BY THE MAJORITY, ALL OF THEM HAVE BEEN TECHNICAL IN NATURE FOR THE MOST PART, BUT I DO WANT TO CALL OUT A FEW DIFFERENT ELEMENTS. THE FIRST ONE IS THE CONCEPT OF THE COLLABORATOR. THAT WAS ADDED. I'LL GO INTO THESE ONE BY ONE, BUT I WON'T BELABOR IT, I PROMISE.                                      |
| 15<br>16<br>17<br>18<br>19<br>20<br>21<br>22<br>23 | WANTED TO MAKE TO THE BOARD. I JUST WANTED TO GIVE A BRIEF OVERVIEW OF WHAT THE NATURE OF THE CHANGES HAVE BEEN. AND BY THE MAJORITY, ALL OF THEM HAVE BEEN TECHNICAL IN NATURE FOR THE MOST PART, BUT I DO WANT TO CALL OUT A FEW DIFFERENT ELEMENTS. THE FIRST ONE IS THE CONCEPT OF THE COLLABORATOR. THAT WAS ADDED. I'LL GO INTO THESE ONE BY ONE, BUT I WON'T BELABOR IT, I PROMISE.  THE NEXT CONCEPT THAT WAS ADDED WAS |

| 1  | SUBSTANTIVE RELEVANCE TO THE REVENUE SHARING        |
|----|---|
| 2  | PROVISIONS. I DO THINK IT'S APPROPRIATE TO BRING    |
| 3  | OUT THE FACT THAT A DEFINITION WAS RECENTLY CHANGED |
| 4  | TO THE TERM "EXCLUSIVE LICENSEES." AND THAT HAS     |
| 5  | RELEVANCE IN THE FACT THAT THE ACCESS AND PRICING   |
| 6  | PROVISIONS APPLY TO NOT ONLY GRANTEES AND           |
| 7  | COLLABORATORS, BUT ALSO EXCLUSIVE LICENSEES. AND,   |
| 8  | THEREFORE, CHANGING THE DEFINITION HAS SOME         |
| 9  | IMPLICATIONS. SOME UNINTENTIONAL RESULTS CAN ARISE  |
| 10 | FROM CHANGING A DEFINITION WHICH MIGHT SEEM BENIGN  |
| 11 | IN AND OF ITSELF.                                   |
| 12 | SO NOT TO BELABOR THE DIFFERENCES OF THIS           |
| 13 | DRAFT VERSUS THE ONES THAT HAVE ALREADY BEEN        |
| 14 | APPROVED, BUT I THOUGHT IT IMPORTANT TO MENTION A   |
| 15 | LITTLE BIT ABOUT THE NATURE OF THE TERM             |
| 16 | "COLLABORATOR." WE DID RECEIVE SOME COMMENTS ON     |
| 17 | THAT. SO LET ME JUST DEFINE WHAT IT IS, AND THEN    |
| 18 | WE'LL TALK A LITTLE BIT ABOUT WHY IT NOW APPEARS    |
| 19 | WITHIN THESE REGULATIONS.                           |
| 20 | IN ORDER TO BE A COLLABORATOR, TWO THINGS           |
| 21 | MUST OCCUR. FIRST, YOU MUST RECEIVE CIRM FUNDING    |
| 22 | AND, SECOND, YOU MUST HAVE OWNERSHIP OF A           |
| 23 | CIRM-FUNDED INVENTION OR CIRM-FUNDED PROJECT THAT   |
| 24 | ARISES, THE OWNERSHIP ARISING DURING THE PROJECT    |
| 25 | PERIOD. THAT'S OFTENTIMES WHEN YOU SEE SORT OF      |
|    |   |

317

| 1  | OWNERSHIP TRANSFERRING OUTSIDE OF SORT OF AN         |
|----|--|
| 2  | EXCLUSIVE LICENSING OR NONEXCLUSIVE LICENSING        |
| 3  | ARRANGEMENT. IT HAPPENS IN THE CONTEXT OF A          |
| 4  | DEVELOPMENT PROJECT.                                 |
| 5  | WHY DO WE INSERT THIS TERM? THE RATIONALE            |
| 6  | WAS, AGAIN, TO RECOGNIZE THE FACT THAT SCIENCE IS    |
| 7  | CONDUCTED IN MULTIPARTY GROUPS. IT'S JUST NOT ONE    |
| 8  | SCIENCE DOING ALL THE WORK, AND WE WANTED TO MAKE    |
| 9  | SURE THAT TO THE EXTENT THAT THERE WAS A NON-GRANTEE |
| 10 | THAT ACTUALLY ENDED UP RECEIVING FUNDS AND           |
| 11 | CONTROLLING THE INVENTIONS, THAT THEY WOULD HAVE THE |
| 12 | SAME OBLIGATIONS AS A GRANTEE WOULD. SO THAT'S WHY   |
| 13 | THAT CONCEPT WAS INTRODUCED.                         |
| 14 | ANOTHER CONCEPT THAT WAS INTRODUCED, WHICH           |
| 15 | I THINK WAS THE INTENT ALL ALONG, WAS TO ENSURE THAT |
| 16 | EVEN INVENTIONS THAT WERE NOT PATENTED OR ARE NOT    |
| 17 | PATENTABLE ARE STILL OF VALUE TO CALIFORNIA IN THE   |
| 18 | EVENT THAT THERE'S ACTUALLY SOME SORT OF ROYALTY     |
| 19 | THAT RISES FROM THE LICENSING OF THOSE AND/OR TO THE |
| 20 | EXTENT THAT THEY'RE EMBEDDED WITH SOME FURTHER       |
| 21 | INVENTION; I.E., A DRUG. AND, THEREFORE, IN ORDER    |
| 22 | TO CLARIFY THAT THESE TYPES OF INVENTIONS ALSO FELL  |
| 23 | WITHIN THE REGULATIONS, THIS TERM WAS INCLUDED.      |
| 24 | SO FINALLY, LET ME GET TO THE DEFINITION             |
| 25 | OF EXCLUSIVE LICENSEE. AND WHAT YOU SEE BEFORE YOU   |
|    | 318  |
|    | · · · · · · · · · · · · · · · · · · ·                |

| 1  | ARE THE TWO DEFINITIONS THAT ARE OF RELEVANCE TO     |
|----|--|
| 2  | THIS DISCUSSION. THE FIRST ONE I JUST TERMED THE     |
| 3  | PRE-AUGUST DEFINITION. THE SECOND ONE IS THE         |
| 4  | PENDING DEFINITION. AND YOU SEE IN BIG BOLD THE KEY  |
| 5  | DIFFERENCE, THE ONE THAT WE RECEIVED A LOT OF        |
| 6  | COMMENTS FROM, AND I MUST SAY BOTH POSITIVE AND      |
| 7  | NEGATIVE. BUT LET ME EXPLAIN A LITTLE BIT ABOUT THE  |
| 8  | CHANGE.  |
| 9  | THE BOLD CHANGE, THE BOLDED LANGUAGE SAYS            |
| 10 | THAT ANY INDIVIDUAL OR ENTITY RECEIVING BY LICENSE   |
| 11 | DIRECTLY FROM A GRANTEE, GRANTEE PERSONNEL, OR       |
| 12 | COLLABORATOR ALL RIGHTS TO MAKE, USE, SELL A         |
| 13 | CIRM-FUNDED INVENTION IS DEEMED AN EXCLUSIVE         |
| 14 | LICENSEE, WHICH, IN TURN, TRIGGERS ACCESS AND        |
| 15 | PRICING REQUIREMENTS. THAT BOLDED LANGUAGE WAS NOT   |
| 16 | IN EXISTENCE BEFORE, AND THERE HAD BEEN A NUMBER OF  |
| 17 | QUESTIONS AS TO WHAT IS THE SCOPE, THEN, OF THE      |
| 18 | NATURE OF AN EXCLUSIVE LICENSE WHEN IT'S PACKAGED UP |
| 19 | IS THE TERM I USE BECAUSE THERE'S OFTENTIMES A LOT   |
| 20 | OF SUBLICENSING THAT GOES WITH EARLY STAGE           |
| 21 | INVENTIONS THAT ARE THEN PACKAGED AND EMBEDDED ALONG |
| 22 | THE RESEARCH PIPELINE AND EVENTUALLY ARE EMBEDDED    |
| 23 | WITHIN A DRUG.                                       |
| 24 | IN THE INTEREST OF CLARITY, THE BOLDED               |
| 25 | LANGUAGE WAS INSERTED. IT'S BECOME EVIDENT THAT      |
|    |  |

319

| 1  | THERE'S A LOT OF CONCERN THAT THIS WOULD THEN CREATE |
|----|--|
| 2  | AN EXCLUSION TO ACCESS AND PRICING REQUIREMENTS. I   |
| 3  | DO NOTE THAT, AS JOHN SIMPSON HAS BEEN RECOGNIZED AS |
| 4  | SUBMITTING SOME COMMENTS TO THIS EFFECT, AND HAVING  |
| 5  | GREAT CONCERN ABOUT A PERCEIVED LOOPHOLE THAT'S BEEN |
| 6  | CREATED, STANFORD YESTERDAY PROVIDED A COMMENT THAT  |
| 7  | SAID THAT THEY HAVE CONCERNS WITH SOME OF THE ACCESS |
| 8  | AND PRICING PROVISIONS, AND THAT THEY HAVE, I THINK  |
| 9  | THEY SAID, 12 OR 13 PATENTS THAT THEY HAVE NOT BEEN  |
| 10 | ABLE TO LICENSE, AND THEY HAD CONCERNS ABOUT PERHAPS |
| 11 | THE REASON BEING IS THESE ACCESS AND PRICING         |
| 12 | REQUIREMENTS. I JUST LEAVE IT AT THAT. I DON'T       |
| 13 | HAVE AN EXTENSIVE SET OF SLIDES ON ALL THE DIFFERENT |
| 14 | COMMENTS RECEIVED, BUT I THOUGHT THOSE WERE          |
| 15 | REPRESENTATIVE OF TWO DIFFERENT VIEWPOINTS.          |
| 16 | MR. SHEEHY: CAN WE GET THE STANFORD                  |
| 17 | COMMENTS? IT'S VERY HARD. IF STANFORD HAS COMMENTS   |
| 18 | ABOUT OUR ACCESS AND ONE OF THE POINTS ON THIS IS    |
| 19 | THAT THIS WAS EXHAUSTIVELY DISCUSSED AT THE IP TASK  |
| 20 | FORCE. SO WE'RE INTRODUCING MORE YOU'RE              |
| 21 | INTRODUCING EVIDENCE IN SUPPORT OF THE PENDING       |
| 22 | DEFINITION. ARE WE DISCUSSING THE PENDING            |
| 23 | DEFINITION, OR ARE WE GOING BACK TO THE              |
| 24 | PRE-AUGUST   |
| 25 | MS. BAUM: MY NEXT SLIDE ANSWERS THAT                 |
|    | 320  |

320

| 1  | QUESTION.   |
|----|---|
| 2  | MR. SHEEHY: I'M NOT ASKING FOR THE NEXT             |
| 3  | SLIDE.  |
| 4  | CHAIRMAN KLEIN: THEY'RE GOING BACK                  |
| 5  | MR. SHEEHY: YOU JUST OFFERED EVIDENCE TO            |
| 6  | SUPPORT THE PENDING DEFINITION. AND THEN YOU        |
| 7  | HAVEN'T ACTUALLY PROVIDED THE MATERIAL. I MEAN YOU  |
| 8  | JUST SAID THAT STANFORD HAS NOW OFFERED COMMENTS    |
| 9  | SUPPORTING THE PENDING DEFINITION, WHICH I HAVEN'T  |
| 10 | SEEN.   |
| 11 | MS. BAUM: WE ARE HAPPY TO PROVIDE THAT              |
| 12 | INFORMATION TO ANYBODY WHO DESIRES IT. WE JUST      |
| 13 | RECEIVED IT, I BELIEVE, YESTERDAY, AND THAT'S WHY   |
| 14 | I'M BRINGING IT TO YOUR ATTENTION TODAY. I THINK WE |
| 15 | SHOULD GO TO THE NEXT SLIDE BECAUSE, IN LIGHT OF A  |
| 16 | LARGE AMOUNT OF HISTORY THAT UNDER THAT'S           |
| 17 | RELEVANT TO THIS ISSUE AND MANY OTHER FACTORS OF    |
| 18 | INTEREST, IT'S STAFF'S SUGGESTION THAT WE SEEK      |
| 19 | APPROVAL OR THAT THE ICOC DOES APPROVE THE PENDING  |
| 20 | REGULATIONS SAVE FOR THE DEFINITION OF EXCLUSIVE    |
| 21 | LICENSEE, IN WHICH WE WOULD SUGGEST THAT THE        |
| 22 | PRE-AUGUST 3D DEFINITION PREVAIL. AND THAT'S        |
| 23 | STAFF'S RECOMMENDATION AT THIS TIME.                |
| 24 | CHAIRMAN KLEIN: OKAY. DR. PENHOET.                  |
| 25 | DR. PENHOET: IF I COULD COMMENT ON THIS.            |
|    | 321   |
|    | JL I  |

| 1  | I THINK THAT THE INTENT OF THE TASK FORCE HAS BEEN   |
|----|--|
| 2  | CLEAR ALL THE WAY ALONG, THAT THE OBLIGATION SHOULD  |
| 3  | FOLLOW THE TECHNOLOGY TO THE MARKETPLACE. A VERY     |
| 4  | COMMON PATH FOR TECHNOLOGY GENERATED IN UNIVERSITIES |
| 5  | IS FOR THEM TO FOR UNIVERSITIES TO LICENSE IT TO     |
| 6  | BIOTECH COMPANIES WHICH TYPICALLY FURTHER DEVELOP    |
| 7  | THE TECHNOLOGY AND THEN IN TURN LICENSE IT TO PHARMA |
| 8  | COMPANIES.   |
| 9  | THE LANGUAGE THAT THE POST-AUGUST 3D                 |
| 10 | LANGUAGE WOULD ALLOW THE PHARMA COMPANY TO AVOID THE |
| 11 | PROVISIONS IN OUR IP DOCUMENT. SO THAT'S A FAIRLY    |
| 12 | STANDARD PATH FOR HOW TECHNOLOGY FINDS ITS PLACE     |
| 13 | FROM UNIVERSITY TO THE MARKETPLACE.                  |
| 14 | I THINK IT'S FAIR TO SAY, AND ELONA IS               |
| 15 | CORRECT, THERE IS A LOT OF CONCERN GENERALLY IN THE  |
| 16 | COMMUNITY OF THE BUSINESS COMMUNITY ABOUT BEING      |
| 17 | REQUIRED TO FOLLOW THESE REGULATIONS. AND I THINK    |
| 18 | IT HONESTLY WILL BE A BARRIER TO LICENSING FROM TIME |
| 19 | TO TIME. NEVERTHELESS, IT'S BEEN THOROUGHLY          |
| 20 | DISCUSSED OVER THE LAST, BELIEVE IT OR NOT, FOUR     |
| 21 | YEARS OR THREE YEARS. AND I THINK WE DO IF THIS      |
| 22 | TURNS OUT TO BE A SIGNIFICANT BARRIER TO SEEING OUR  |
| 23 | TECHNOLOGY COME TO FRUITION, WE CAN REVISIT THESE    |
| 24 | ISSUES IN THE FUTURE. BUT I DO THINK THAT THE        |
| 25 | UNINTENDED CONSEQUENCE OF THE CLARIFICATION LANGUAGE |
|    |  |

| 1  | WHICH WOULD ALLOW THE PHARMA COMPANY SUBLICENSEE IN  |
|----|--|
| 2  | THAT CASE TO ESCAPE THE REGULATIONS WAS NOT          |
| 3  | CONSISTENT WITH THE INTENT UP TO TODAY.              |
| 4  | DR. LEVIN: I HAVE A QUESTION ABOUT IN THE            |
| 5  | PAST MONTH THE UNIVERSITY OF CALIFORNIA COUNSEL HAS  |
| 6  | COMMENTED I GUESS WE ALL GOT THIS, RIGHT?            |
| 7  | SEVERAL TIMES WITH VERY SIGNIFICANT CONCERNS ABOUT A |
| 8  | NUMBER OF DIFFERENT ASPECTS OF THIS POLICY, THINGS   |
| 9  | COVERING THE REACH-THROUGH TO THE PAST AND TO        |
| 10 | NON-CIRM-FUNDED INVESTIGATORS AND OTHER THINGS,      |
| 11 | DAY-TO-DAY REPORTING AND SOME TECHNICAL WORDING      |
| 12 | ABOUT, FOR EXAMPLE, THE FACT THAT INVENTIONS THAT    |
| 13 | ARE NOT PATENTABLE STILL ARE COVERED.                |
| 14 | AND I'M WONDERING, AS I SAID, THE MOST               |
| 15 | RECENT OF THESE WAS TWO DAYS AGO, SO I DOUBT THAT    |
| 16 | ANY OF THOSE COMMENTS WERE INCORPORATED. AND WERE    |
| 17 | THE PREVIOUS COMMENTS INCORPORATED INTO THE POLICY   |
| 18 | WE'RE VOTING ON NOW? IF NOT, WHY NOT?                |
| 19 | MS. BAUM: I'M GOING TO ASK SCOTT TOCHER              |
| 20 | TO ANSWER THOSE QUESTIONS. HE'S HAD THE HISTORY      |
| 21 | WITH RESPECT TO DISCUSSIONS WITH THE UC IN THIS      |
| 22 | MATTER.  |
| 23 | MR. TOCHER: IT'S A GOOD QUESTION. UC HAS             |
| 24 | BEEN A REAL COLLABORATOR WITH THE DEVELOPMENT OF     |
| 25 | THESE POLICIES SINCE REALLY THE VERY BEGINNING. AND  |
|    | 323  |

| 1  | WENDY STREITZ SPECIFICALLY IN THEIR OFFICE OF TECH   |
|----|--|
| 2  | TRANSFER, THEIR DIRECTOR, HAS BEEN WORKING WITH US   |
| 3  | VERY CLOSELY, VISITS, INTERPERSONAL VISITS IN THE    |
| 4  | OFFICE TO SIT DOWN AND GO OVER THESE THINGS ONE BY   |
| 5  | ONE.   |
| 6  | AND IT WAS REALLY HELPFUL BECAUSE, AS                |
| 7  | YOU'VE SEEN, UC HAS A LOT OF COMMENTS. THEY'RE       |
| 8  | PROBABLY ONE OF THE MOST SORT OF GRANULAR ANALYSTS   |
| 9  | THAT WE HAVE. AND THEY HAVE BEEN REALLY HELPFUL.     |
| 10 | AND BASICALLY WHAT WE DID TOGETHER WAS ESTABLISH     |
| 11 | WHAT WE THOUGHT WERE OUR SORT OF EACH RESPECTIVE     |
| 12 | GO/NO-GO POINTS AND TRIED TO WORK TOWARDS OUR COMMON |
| 13 | INTERESTS ACCORDINGLY.                               |
| 14 | SO IDENTIFYING THOSE ISSUES OF THE                   |
| 15 | GREATEST SIGNIFICANCE, WHICH I THINK WERE CENTERED,  |
| 16 | FOR INSTANCE, AROUND CERTAIN MARCH-IN PROVISIONS,    |
| 17 | ALSO THE USE OF OR THE REPORTING SURROUNDING         |
| 18 | NONPATENTABLE MATERIALS AS WELL AS OUR DEFINITION OF |
| 19 | INVENTION. AND WHAT WE TRIED TO DO WAS GIVE THE      |
| 20 | ACCOMMODATION WHERE BEST WE COULD WHILE FOLLOWING,   |
| 21 | IN THE CASE OF PATENTED INVENTION, THE BAYH-DOLE     |
| 22 | FEDERAL APPROACH ON THE CONCEPTION AND REDUCTION TO  |
| 23 | PRACTICE, TRYING TO FOLLOW THE FEDERAL MODEL.        |
| 24 | AND SO WHAT WE DID IS WE, THROUGH OUR                |
| 25 | SERIES OF REVISIONS DURING THIS PROCESS, REALLY      |
|    | 324  |
|    | J  |

| 1  | NARROWED DOWN THE SCOPE OF OUR, AND I THINK THAT IN  |
|----|--|
| 2  | THEIR LAST LETTER, UC WAS COMPLIMENTARY OF THOSE     |
| 3  | EFFORTS, ESPECIALLY ON REPORTING, SO THAT THEY       |
| 4  | WEREN'T REPORTING ALL DATA THAT THEY WERE CREATING   |
| 5  | ON A DAILY BASIS AND ALL FORMS OF NONPATENTABLE      |
| 6  | INFORMATION.   |
| 7  | OUR GOAL WAS NOT TO BURDEN OBVIOUSLY                 |
| 8  | UNNECESSARILY OUR GRANTEES, BUT WHAT WE NEEDED TO    |
| 9  | MAKE SURE WAS THAT THE COMPONENTS OF THEIR WORK      |
| 10 | WHICH MIGHT RESULT IN REVENUES TO THE STATE, WE      |
| 11 | NEEDED TO MAKE SURE THAT WE HAD AN ABILITY TO        |
| 12 | MONITOR THROUGH AN ANNUAL REPORT WHAT THOSE          |
| 13 | ACTIVITIES WERE SO THAT WE COULD MAKE SURE THAT      |
| 14 | THERE WAS COMPLIANCE WITH THE REGULATIONS. AND I     |
| 15 | THINK WE TOOK THEIR ADVICE, AND IN VIRTUALLY ALL OF  |
| 16 | THE REPORTING, WE TOOK OUT REPORTING FOR CIRM-FUNDED |
| 17 | TECHNOLOGIES AND REALLY NARROWED IT DOWN TO THE      |
| 18 | PATENTED AND PATENTABLE INVENTION AND LEFT THE       |
| 19 | TECHNOLOGIES SORT OF DOWN THE ROAD FOR SORT OF A     |
| 20 | POSTGRANT. IF SOMETHING GENERATES REVENUE, THEN WE   |
| 21 | WANT YOU TO START FILLING US IN ON AN ANNUAL BASIS   |
| 22 | ABOUT HOW IT'S WORKING.                              |
| 23 | AND THEN, FOR INSTANCE, WITH THE MARCH-IN            |
| 24 | HAD A REAL STRONG REACTION THAT THE CONCEPT OF       |
| 25 | MARCH-IN, THAT WE COULD MARCH IN AND REQUIRE AN      |
|    | 325  |
|    | JLJ  |

| 1  | EXCLUSIVE LICENSE TO A COMPANY DURING A HEALTH       |
|----|--|
| 2  | EMERGENCY, LET'S SAY, MIGHT RUN AFOUL OF THE         |
| 3  | ACADEMIC FUNDAMENTAL PRECEPT THAT UC REALLY DIDN'T   |
| 4  | LIKE TO EXCLUSIVELY LICENSE, ESPECIALLY WHEN IT CAME |
| 5  | TO NONPATENTED INFORMATION. SO INSTEAD OF HAVING AN  |
| 6  | ENTIRE CARVE-OUT, WE CAME TO A COMPROMISE WHERE THE  |
| 7  | ICOC, BEFORE IT EVER GOES DOWN THE PATH OF MARCHING  |
| 8  | IN, WILL EXPRESSLY TAKE INTO ACCOUNT THE ACADEMIC    |
| 9  | FREEDOM OF AN ACADEMIC INSTITUTION AND MAKE SURE     |
| 10 | THAT IT WEIGHS THAT AS A BALANCES AS TO WHETHER OR   |
| 11 | NOT TO MARCH IN AND EXERCISE ITS MARCH-IN RIGHTS.    |
| 12 | SO I THINK THOSE ARE SORT OF THE THREE               |
| 13 | MOST CRITICAL AREAS. AND THERE HAVE BEEN MANY,       |
| 14 | MANY, MANY OTHER IMPROVEMENTS THAT UC OFFERED AND    |
| 15 | THAT WE WERE GLAD TO ACCEPT. I THINK THAT THERE ARE  |
| 16 | ALWAYS GOING TO BE SOME DIFFERENCES JUST AS THERE    |
| 17 | ARE IN THE FOR-PROFIT CONTEXT WHERE I THINK WE AGREE |
| 18 | TO DISAGREE. BUT IF YOU ACCEPT THE MOTION TODAY,     |
| 19 | WE'RE GOING TO SET THIS OUT FOR ANOTHER COMMENT      |
| 20 | PERIOD ON, FOR INSTANCE, EXCLUSIVE LICENSEE. AND     |
| 21 | I'M SURE WE'LL CONTINUE TO GET GOOD FEEDBACK FROM    |
| 22 | WENDY AND UC, AND WE'RE HAPPY TO HAVE IT.            |
| 23 | CHAIRMAN KLEIN: TWO POINTS. ONE, I'M                 |
| 24 | GOING TO CALL ON DR. PENHOET AND THEN DR. PRIETO.    |
| 25 | BUT THE FIRST POINT IS, DR. PENHOET, ARE YOU         |
|    | 326  |
|    | 320  |

| 1  | COMFORTABLE THAT WE'VE DONE WHATEVER WE CAN DO       |
|----|--|
| 2  | CONSISTENT WITH OUR TASK FORCE AND OUR GUIDELINES TO |
| 3  | RECONCILE WITH THE UC SYSTEM?                        |
| 4  | DR. PENHOET: WELL, WE'VE DONE WHATEVER WE            |
| 5  | CAN. WE'VE WORKED HARD. I HAVE TO REFRESH PEOPLE'S   |
| 6  | MEMORIES. WE HAVE HAD PROBABLY A DOZEN OR MAYBE 15   |
| 7  | PUBLIC MEETINGS ON THIS ISSUE OVER THE LAST THREE    |
| 8  | YEARS. WE'VE HAD INTERIM REGULATIONS IN PLACE.       |
| 9  | WE'VE HAD FINAL REGULATIONS. IN THE CASE OF THE      |
| 10 | NONPROFIT, THE CHANGES THAT HAVE BEEN MADE, WITH THE |
| 11 | EXCEPTION OF THIS CHANGE IN DEFINITION OF EXCLUSIVE  |
| 12 | LICENSEE, REALLY ARE MODEST. IN THE CASE OF          |
| 13 | TECHNOLOGY BROADLY, OUR INTERESTS ARE ONLY IF IT     |
| 14 | CREATES VALUE AND IS LICENSED. THERE'S A RARE        |
| 15 | OCCASION WHEN A UNIVERSITY LICENSES ANYTHING BUT     |
| 16 | PATENTED TECHNOLOGY IN MY OWN EXPERIENCE.            |
| 17 | YOU KNOW, PEOPLE WILL CONTINUE TO HAVE               |
| 18 | ISSUES ASSOCIATED WITH OUR POLICY. AND I THINK IN    |
| 19 | THE FUTURE WE'LL HAVE TO MAYBE RETURN TO SOME OF     |
| 20 | THESE ISSUES, BUT I THINK IT'S REALLY CRITICAL THAT  |
| 21 | WE COMPLETE THIS TASK. WE'VE HEARD MOST OF THESE     |
| 22 | ARGUMENTS THAT HAVE BEEN THROWN AT US IN THE LAST    |
| 23 | TWO DAYS MANY TIMES BEFORE, AND WE HAVE DEALT WITH   |
| 24 | THEM BEFORE. I THINK WE NEED TO PUT A POLICY IN      |
| 25 | PLACE. WE NEED THE POLICY, BY THE WAY, FOR THE       |
|    | 327  |
|    |  |

| 1  | DISEASE TEAM THINGS WHICH ARE COMING FORWARD.        |
|----|--|
| 2  | WE WILL NEVER MAKE TO BE SORT OF                     |
| 3  | PRACTICAL ABOUT THIS, WE WILL NEVER SATISFY THE      |
| 4  | POWERS THAT BE IN SACRAMENTO WHO HAVE OVERSIGHT TO   |
| 5  | SOME DEGREE OVER US AND INDUSTRY IN COMPLETE         |
| 6  | AGREEMENT ON WHAT THESE POLICIES SHOULD BE. I THINK  |
| 7  | WE HAVE A PRETTY BROAD CONSENSUS ON THE TASK FORCE   |
| 8  | THAT WE HAVE REACHED A REASONABLE MIDDLE GROUND ON   |
| 9  | MOST OF THESE ISSUES, AND THAT'S WHAT WE'RE TRYING   |
| 10 | TO PUT FORWARD, BUT IT IS IMPORTANT THAT WE GO       |
| 11 | FORWARD.   |
| 12 | CHAIRMAN KLEIN: THANK YOU. AS A CONTEXT              |
| 13 | AS WELL, DR. PRIETO, IF WE COULD FIRST GET SCOTT,    |
| 14 | COULD YOU BE VERY EXPLICIT. IF WE WERE TO APPROVE    |
| 15 | THIS TODAY AS TO THIS ITEM SPECIFICALLY, THERE WOULD |
| 16 | BE A 15-DAY COMMENT PERIOD?                          |
| 17 | MR. TOCHER: RIGHT. WE WOULD TAKE THE                 |
| 18 | LANGUAGE AND, AGAIN, ISSUE IT TO THE PUBLIC, POST IT |
| 19 | FOR 15 DAYS TO ELICIT PUBLIC COMMENT. WE WOULD THEN  |
| 20 | BRING IT BACK TO THE BOARD AT A FUTURE MEETING.      |
| 21 | CHAIRMAN KLEIN: A TELEPHONIC MEETING.                |
| 22 | MR. TOCHER: THAT'S RIGHT. AND HAVE YOU               |
| 23 | SIGN OFF ON THAT, AND THEN IT WOULD ALL BE SHIPPED   |
| 24 | OFF TO OAL.  |
| 25 | CHAIRMAN KLEIN: SO TO THE EXTENT THAT                |
|    | 328  |

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| 1  | THERE'S ANY COMMENTS RELATED TO THIS SPECIFIC        |
|----|--|
| 2  | PROVISION THAT HAS GENERATED SOME SIGNIFICANT RECENT |
| 3  | COMMENT, WE'RE RETURNING TO THE ORIGINAL LANGUAGE,   |
| 4  | BUT THERE WILL BE 15 DAYS FOR ADDITIONAL COMMENT,    |
| 5  | AND IT WILL BE BROUGHT BACK TO US WITH A REPORT,     |
| 6  | WHICH WE WILL VOTE IN A TELEPHONIC MEETING. DR.      |
| 7  | PRIETO.  |
| 8  | DR. PRIETO: YES. WE VISITED MOST OF                  |
| 9  | THESE ISSUES IN THE IP TASK FORCE AT GREAT LENGTH    |
| 10 | WITH AN OPPORTUNITY FOR PUBLIC COMMENT. THE          |
| 11 | INTERESTED PARTIES WERE NOT SHY ABOUT SHARING THEIR  |
| 12 | FEELINGS ON SOME OF THESE ISSUES, AND I THINK WE     |
| 13 | CAME TO A VERY REASONABLE COMPROMISE. I HAVE NO      |
| 14 | PROBLEM WITH MOST OF THESE RELATIVELY MINOR          |
| 15 | MODIFICATIONS, BUT I'M VERY CONCERNED ABOUT THIS     |
| 16 | CHANGE IN THE EXCLUSIVE LICENSEE BECAUSE, IF I       |
| 17 | UNDERSTAND THIS CORRECTLY, WHAT THIS MEANS IS THAT   |
| 18 | IF A CIRM-FUNDED INVENTION OR TECHNOLOGY OR          |
| 19 | TREATMENT ACTUALLY FOLLOWS THE COURSE OF MOST        |
| 20 | TREATMENTS AND TECHNOLOGIES TO THE MARKETPLACE, THEN |
| 21 | THE ULTIMATE LICENSEE WILL HAVE COMPLETELY ESCAPED   |
| 22 | OUR IP POLICIES.                                     |
| 23 | CHAIRMAN KLEIN: DR. PRIETO                           |
| 24 | DR. PRIETO: CORRECT ME IF I'M WRONG.                 |
| 25 | CHAIRMAN KLEIN: THEY'RE ELIMINATING                  |
|    |  |

| 1  | THE PROVISION THAT WOULD HAVE CREATED THAT          |
|----|---|
| 2  | UNANTICIPATED EVENT. SO THEY'RE GOING BACK TO THE   |
| 3  | ORIGINAL LANGUAGE WHICH DOES NOT ALLOW THAT TO      |
| 4  | HAPPEN.   |
| 5  | DR. PRIETO: BUT THE PENDING WHICH                   |
| 6  | DEFINITION WOULD HAVE ALLOWED THEM TO ESCAPE?       |
| 7  | CHAIRMAN KLEIN: THE ONE THAT HAD BEEN               |
| 8  | PROPOSED, BUT HAS NOW BEEN ELIMINATED BY STAFF.     |
| 9  | MR. SERRANO-SEWELL: POINT OF ORDER.                 |
| 10 | FRANCISCO, THE ONE WE'RE APPROVING, AS I UNDERSTAND |
| 11 | IT, IS THE ONE THAT THE TASK FORCE REVIEWED AND     |
| 12 | RECOMMENDED FOR US; IS THAT RIGHT?                  |
| 13 | CHAIRMAN KLEIN: THAT'S CORRECT.                     |
| 14 | DR. PRIETO: IS THAT PRE-AUGUST 3D?                  |
| 15 | CHAIRMAN KLEIN: I BELIEVE MR. SHEEHY HAD            |
| 16 | A COMMENT.  |
| 17 | MR. SHEEHY: SO I'D LIKE TO CAN WE GO                |
| 18 | THE NEXT SLIDE, PLEASE? SO I WOULD LIKE TO TAKE THE |
| 19 | STAFF TO MAKE A MOTION TO ADOPT THE STAFF           |
| 20 | RECOMMENDATION TO APPROVE THE PROPOSED REGULATIONS  |
| 21 | THAT WERE POSTED FOR PUBLIC COMMENT ON AUGUST 3D    |
| 22 | WITH THE PROVISO THAT THE DEFINITION OF EXCLUSIVE   |
| 23 | LICENSEE BE CHANGED TO THE VERSION PENDING JUST     |
| 24 | PRIOR TO AUGUST 3, 2009. SO I'D LIKE TO MAKE THAT   |
| 25 | MOTION.   |
|    | 330   |
|    | JJU   |

| 1  | AND I ALSO THINK THAT, GIVEN THAT DR.                |
|----|--|
| 2  | PENHOET REFERENCED THE POWERS THAT BE IN SACRAMENTO, |
| 3  | THAT THE BOARD HAS STRONGLY EXPRESSED ITS COMMITMENT |
| 4  | TO ACCESS FOR ALL CALIFORNIANS BY SUPPORTING A       |
| 5  | STRONG PUBLIC INSURANCE PLAN THIS MORNING. AND SO    |
| 6  | WE HAVE SHOWN THAT WE DO TAKE THEIR CONCERNS         |
| 7  | SERIOUSLY BECAUSE, FRANKLY, OUR ACCESS ALL THE       |
| 8  | CONCERNS ABOUT ACCESS BECOME MOOT WITH THE           |
| 9  | SUCCESSFUL HEALTHCARE REFORM ACT WITH A STRONG       |
| 10 | PUBLIC INSURANCE COMPONENT.                          |
| 11 | MR. TORRES: I SECOND THAT MOTION.                    |
| 12 | CHAIRMAN KLEIN: MOTION HAS BEEN MADE AND             |
| 13 | SECONDED. ADDITIONAL COMMENT? ADDITIONAL COMMENT     |
| 14 | FROM THE PUBLIC? PUBLIC COMMENT. THREE MINUTES OF    |
| 15 | PUBLIC COMMENT. ANYONE ELSE THAT WISHES PUBLIC       |
| 16 | COMMENT, YES, WILL FOLLOW MR. JENSON.                |
| 17 | MR. JENSON: DAVE JENSON, CALIFORNIA STEM             |
| 18 | CELL REPORT. I HAVE A COMMENT HERE FROM JOHN         |
| 19 | SIMPSON, WHO IS UNFORTUNATELY IN SANTA MONICA        |
| 20 | LISTENING, I HOPE. BUT HE PASSED ALONG A COMMENT,    |
| 21 | TWO COMMENTS, ONE OF WHICH YOU ALREADY ANSWERED HOW  |
| 22 | THIS HAPPENED TO COME ABOUT WITH THE CHANGE IN THE   |
| 23 | INCLUSIVE LICENSING THING.                           |
| 24 | HE SAID HE ASKED ME TO READ THIS, THE                |
| 25 | FOLLOWING PARAGRAPH TO YOU FOLKS. "I AM THANKFUL     |
|    |  |

| 1  | THAT THE PROPOSED DEFINITION OF EXCLUSIVE LICENSEE   |
|----|--|
| 2  | HAS BEEN DROPPED AND THAT THE ORIGINAL LANGUAGE      |
| 3  | DEVELOPED AS A RESULT OF A LENGTHY AND THOROUGH      |
| 4  | PUBLIC PROCESS WILL STAY.                            |
| 5  | "I HAVE THE FOLLOWING QUESTION. THAT'S               |
| 6  | SIMPSON. COULD YOU PLEASE PROVIDE COPIES OF ALL      |
| 7  | COMMENTS ON ROUND 1 AND ROUND 2 OF THE PROPOSED IP   |
| 8  | REGULATIONS AS WELL AS A WRITTEN SYNOPSIS OF ANY     |
| 9  | ORAL COMMENTS, INCLUDING THE IDENTITY OF WHO MADE    |
| 10 | THEM?"   |
| 11 | I HAVE A FURTHER COMMENT ON THIS ITEM.               |
| 12 | AFFORDABLE ACCESS IS OBVIOUSLY ONE OF THE KEY        |
| 13 | MOTIVATIONS FOR PASSAGE OF PROPOSITION 71. IT'S      |
| 14 | SORT OF A BENCHMARK. IT'S THE SPINE OF THIS          |
| 15 | ORGANIZATION IN MANY WAYS. LAST YEAR 70 PERCENT OF   |
| 16 | BOTH HOUSES OF THE LEGISLATURE PASSED LEGISLATION    |
| 17 | DESIGNED TO ENSURE AFFORDABLE ACCESS, WHICH GIVES    |
| 18 | SOME INDICATION OF HOW STRONGLY THE SENTIMENT IS IN  |
| 19 | SACRAMENTO CERTAINLY, ALTHOUGH THE GOVERNOR DOES     |
| 20 | HAVE A DIFFERENT OPINION.                            |
| 21 | AND CHANGES IN DEFINITION LIKE THIS ARE              |
| 22 | HAVE MAJOR IMPLICATIONS AND GO WELL BEYOND THE TERM  |
| 23 | "CONSOLIDATION," AND IT'S ENTIRELY APPROPRIATE, WHEN |
| 24 | MAJOR CHANGES IN DEFINITION ARE PUT FORWARD, THAT    |
| 25 | THEY CAN BE CONSIDERED AMPLY ABOUT THE COMPLETE      |
|    | 332  |

| 1  | RANGE OF THEIR IMPLICATIONS.                         |
|----|--|
| 2  | CHAIRMAN KLEIN: THANK YOU. ANOTHER                   |
| 3  | PUBLIC COMMENT.                                      |
| 4  | MR. HALL: MEMBERS OF THE BOARD, I'M JEFF             |
| 5  | HALL. I'M HERE REPRESENTING THE UNIVERSITY OF        |
| 6  | CALIFORNIA SYSTEMWIDE OFFICE OF THE PRESIDENT AND    |
| 7  | SPECIFICALLY THEIR OFFICE OF RESEARCH AND GRADUATE   |
| 8  | STUDIES. I'M PINCH HITTING FOR WENDY STREITZ, WHO    |
| 9  | IS DEFINITELY OUR OFFICE EXPERT HERE WHO ASKED ME TO |
| 10 | RELAY SOME OF THE COMMENTS THAT HAVE ALREADY BEEN    |
| 11 | DISCUSSED BY UC, SO I'LL KEEP THIS SHORT.            |
| 12 | WE DO APPRECIATE THE MANY ACCOMMODATIONS             |
| 13 | THAT CIRM COUNSEL HAVE MADE IN GETTING TO A          |
| 14 | COMPROMISE POSITION ON A LOT OF THESE REGULATIONS,   |
| 15 | BUT HAVE TWO PARTICULAR CONCERNS THAT REMAIN. AND    |
| 16 | THE FIRST IS THEY ALL REVOLVE AROUND SECTION         |
| 17 | 100601(C), AND WE FEEL THAT THEY WOULD DRAMATICALLY  |
| 18 | AND INAPPROPRIATELY EXPAND THE SCOPE OF CIRM-FUNDED  |
| 19 | INVENTIONS THAT ARE SUBJECT TO REGULATION.           |
| 20 | THE LANGUAGE THERE THAT IS IN THE LANGUAGE           |
| 21 | BEFORE YOU WOULD INCLUDE INVENTIONS THAT ARE REDUCED |
| 22 | TO PRACTICE IN THE 12-MONTH PERIOD AFTER THE END OF  |
| 23 | A CIRM GRANT. EVEN IF THEY'RE NOT CONCEIVED IN THE   |
| 24 | PERFORMANCE OF THE GRANT, THE CIRM PROPOSED          |
| 25 | AMENDMENTS TO SECTION 100601(C) WOULD CAST TOO WIDE  |
|    |  |

| 1  | A NET AND IMPOSE THE OBLIGATIONS OF THESE            |
|----|--|
| 2  | REGULATIONS ON INVENTIONS THAT WERE NEITHER          |
| 3  | CONCEIVED NOR REDUCED TO PRACTICE WITH CIRM FUNDING. |
| 4  | WE FEEL THIS IS INEQUITABLE, AND WE HOPE IT'S NOT    |
| 5  | WHAT CIRM INTENDS.                                   |
| 6  | WE'RE ALSO CONCERNED THAT THE CIRM                   |
| 7  | PROPOSED AMENDMENTS TO THE SAME REGULATION WOULD     |
| 8  | LIMIT CIRM WE'RE CONCERNED THAT THE PROPOSED         |
| 9  | AMENDMENT WOULD NOT LIMIT CIRM OBLIGATIONS ONLY TO   |
| 10 | THOSE RESEARCHERS WHO HAVE THE BENEFIT OF RECEIVING  |
| 11 | CIRM FUNDS. AS CURRENTLY PROPOSED, THE REGULATION    |
| 12 | WOULD ALSO IMPOSE CIRM OBLIGATIONS ON UNRELATED      |
| 13 | RESEARCHERS WHO ARE NOT CIRM-FUNDED. THESE           |
| 14 | UNRELATED RESEARCHERS WOULD BE RESEARCHERS WHO WOULD |
| 15 | NOT EVEN BE AWARE OF THE REGULATION'S IMPACT ON      |
| 16 | THEIR RESEARCH RESULTS AND WOULD NOT HAVE THE        |
| 17 | OPPORTUNITY TO DECLINE THE CIRM FUNDS IF THEY CHOSE  |
| 18 | NOT TO INCUR THOSE CIRM OBLIGATIONS.                 |
| 19 | WE BELIEVE THE REGULATIONS SHOULD BE                 |
| 20 | AMENDED TO SPECIFY TO WHOM THE CIRM OBLIGATIONS      |
| 21 | APPLY; THAT IS, THE GRANTEES, THE GRANTEE PERSONNEL, |
| 22 | AND/OR ITS COLLABORATORS THE NEW DEFINITIONS HAVE    |
| 23 | OUTLINED IN THE PERFORMANCE OF CIRM-FUNDED PROJECT   |
| 24 | OR ACTIVITY WITHIN 12 MONTHS OF THE CLOSE OF THE     |
| 25 | GRANT.   |
|    | 224  |

| 1  | SO I THINK WENDY AND THE OFFICE OF                   |
|----|--|
| 2  | TECHNOLOGY TRANSFER HAVE TRANSMITTED OTHER MORE      |
| 3  | TECHNICAL AMENDMENTS BY OUR LETTER, I THINK, IT'S    |
| 4  | AUGUST 18TH, AND WOULD LIKE THOSE TO BE CONSIDERED   |
| 5  | AS WELL, BUT THE TWO THAT I STATED ARE THE MOST      |
| 6  | FUNDAMENTAL OBJECTIONS THAT WE HAVE REMAINING.       |
| 7  | CHAIRMAN KLEIN: THANK YOU VERY MUCH. IF              |
| 8  | YOU COULD STAY AT THE PODIUM, I THINK THERE PROBABLY |
| 9  | ARE SOME QUESTIONS RELATED TO IT.                    |
| 10 | MR. ROTH: I'M CURIOUS AS TO WHAT THE UC              |
| 11 | POLICY IS IF THERE IS AN INVENTION NOT REDUCED TO    |
| 12 | PRACTICE AND THE FACULTY MEMBER LEAVES THE           |
| 13 | UNIVERSITY. WHAT IS THE TIMEFRAME THAT YOU WOULD     |
| 14 | CLAIM THAT THAT WAS A UC INVENTION?                  |
| 15 | MR. HALL: I DON'T KNOW THE ANSWER TO                 |
| 16 | THAT.  |
| 17 | MR. ROTH: CAN YOU TELL ME WHAT THE NIH               |
| 18 | POLICY IS IN TERMS OF REDUCTION TO PRACTICE AND THE  |
| 19 | TIME AFTER THAT, IF THERE IS ONE?                    |
| 20 | MR. HALL: IF IT'S ALL RIGHT WITH THE                 |
| 21 | BOARD, I CAN PROVIDE, AND MR. ROTH, I CAN PROVIDE A  |
| 22 | WRITTEN RESPONSE TO THAT AFTER THIS.                 |
| 23 | CHAIRMAN KLEIN: OKAY. LET ME BRING TO                |
| 24 | THE BOARD'S ATTENTION THAT LEEZA HAS A PLANE, WHICH  |
| 25 | WE'RE GOING TO LOSE OUR QUORUM HERE IN JUST A COUPLE |
|    |  |

| 1  | OF MINUTES. IT'S PART OF THE PRICE OF BEING A       |
|----|---|
| 2  | CELEBRITY.  |
| 3  | SO BUT COULD WE HAVE A SCOTT, COULD YOU             |
| 4  | ADDRESS TWO THINGS? ONE, VERY QUICKLY, WHAT IS THE  |
| 5  | POINT THAT'S BEING MADE ABOUT THIS REACHES THROUGH  |
| 6  | TO RESEARCHERS WHO MAY NOT BE AWARE OF OUR FUNDING  |
| 7  | OR NOT OTHERWISE INVOLVED IN OUR FUNDING? HOW DOES  |
| 8  | THAT HAPPEN?  |
| 9  | MR. TOCHER: WELL, HONESTLY I'M NOT REALLY           |
| 10 | SURE BECAUSE I'VE HAD A CONVERSATION WITH WENDY     |
| 11 | STREITZ ON THE PHONE AND ASKED AND TRIED TO WALK    |
| 12 | THROUGH IT WITH HER, AND SHE WAS UNABLE TO          |
| 13 | RECONSTRUCT PRECISELY WHAT HYPOTHETICAL THAT WOULD  |
| 14 | HAPPEN. AND WHAT I TOLD HER WAS I POINTED OUT OUR   |
| 15 | LANGUAGE IN THE DEFINITION OF CIRM-FUNDED INVENTION |
| 16 | THAT SAYS THAT IT IS REDUCED TO PRACTICE BY A       |
| 17 | GRANTEE, GRANTEE PERSONNEL, OR ITS COLLABORATOR     |
| 18 | DURING THE PERFORMANCE. SO I DIDN'T SEE HOW IT WAS  |
| 19 | REACHING THROUGH TO UNFUNDED, NON-CIRM-FUNDED       |
| 20 | GRANTEE. I SUSPECT, THOUGH DO NOT KNOW, AND SHE     |
| 21 | SAID SHE WOULD GET BACK TO ME AFTER SHE TALKED TO   |
| 22 | HER FOLKS, I SUSPECT THAT, BECAUSE SHE STARTED TO   |
| 23 | TALK ABOUT WHAT IF SOMETHING WAS DONE, WORK IN UCLA |
| 24 | AND THEN A UC DAVIS RESEARCHER SEES SOMETHING THAT  |
| 25 | IS PUBLISHED FROM THE UCLA RESEARCHER AND USES THAT |
|    |   |

| 1  | DATA TO CREATE SOMETHING.                           |
|----|---|
| 2  | AND I REMINDED HER THAT IN THE                      |
| 3  | PROPOSITION, OF COURSE, THE UC CAMPUSES ARE         |
| 4  | DIFFERENT GRANTEES, SO THERE WOULDN'T BE ANY        |
| 5  | ATTACHMENT SIMPLY BECAUSE THEY WERE UC CAMPUSES,    |
| 6  | THAT THE DEFINITION OF OUR GRANTEE IS A SEPARATE    |
| 7  | INSTITUTION THERE. SO I ASKED HER TO I SHOWED       |
| 8  | HER THE WORDING, AND SHE SAID SHE WOULD GET BACK TO |
| 9  | US TO TRY TO BETTER DEFINE WHAT THAT SITUATION WAS. |
| 10 | AND THEN FINALLY WITH REGARD TO THE                 |
| 11 | 12-MONTH WINDOW AFTER THE CLOSE OF THE GRANT, THAT  |
| 12 | WAS SIMPLY TO ENSURE THAT WE DIDN'T COME INTO A     |
| 13 | SITUATION WHERE WE HAD A GRANTEE CONCEIVE SOMETHING |
| 14 | DURING THE GRANT AND HOLD OFF ON REDUCTION TO       |
| 15 | PRACTICE UNTIL THE DAY AFTER OUR GRANT ENDED AND    |
| 16 | THUS CUT OFF THE APPLICATION OF OUR REGULATIONS.    |
| 17 | AND SO INITIALLY WE HAD PROPOSED 24 MONTHS. UC CAME |
| 18 | BACK AND WE COMPROMISED, CUT IT IN HALF TO 12       |
| 19 | MONTHS. WE THINK THAT NO ONE IS PROBABLY GOING TO   |
| 20 | SIT ON SOMETHING THAT'S COMMERCIALLY VALUABLE FOR   |
| 21 | LONGER THAN 12 MONTHS, SO WE THOUGHT THAT WAS FAIR. |
| 22 | CHAIRMAN KLEIN: VERY QUICKLY, I'M GOING             |
| 23 | TO SEE IF DUANE CAN MAKE A COMMENT.                 |
| 24 | DR. PENHOET: JUST A QUICK COMMENT, TO               |
| 25 | REMIND PEOPLE THAT OUR DEFINITION OF COLLABORATOR   |
|    |   |

| 1  | NOW IS A PERSON WHO ACTUALLY RECEIVES CIRM FUNDING   |
|----|--|
| 2  | FROM A GRANTEE, SO THEY'RE ACTUALLY CIRM-FUNDED.     |
| 3  | CHAIRMAN KLEIN: WE'RE GOING TO SEE IF                |
| 4  | DUANE, IF YOU HAVE A MOTION.                         |
| 5  | MR. ROTH: I WOULD LIKE TO MAKE A MOTION              |
| 6  | WE APPROVE AS PRESENTED WITH THIS ONE EXCEPTION.     |
| 7  | MR. HARRISON: WE HAVE A MOTION.                      |
| 8  | MR. ROTH: I'LL CALL THE QUESTION WITH THE            |
| 9  | COMMENT THAT WE SCOTT INDICATED AND ELONA THERE      |
| 10 | IS ANOTHER COMMENT PERIOD. AND ED, I'M SURE, WILL    |
| 11 | GET INVOLVED IN DEALING WITH THOSE COMMENTS.         |
| 12 | CHAIRMAN KLEIN: OKAY. THANK YOU VERY                 |
| 13 | MUCH. CERTAINLY WE'RE DEDICATED TO CONTINUING TO     |
| 14 | WORKING WITH THE UC SYSTEM, BUT IT IS A SIGNAL AND   |
| 15 | CRITICAL COMMENT THAT IT IS NOT TREATED AS A SYSTEM. |
| 16 | IT'S TREATED AS INDEPENDENT GRANTEES.                |
| 17 | CALL THE QUESTION. ALL IN FAVOR.                     |
| 18 | OPPOSED? ABSTAIN? MOTION PASSES. THANK YOU.          |
| 19 | THANK YOU, LEEZA, FOR WAITING.                       |
| 20 | MR. SHEEHY: I JUST WANT TO ASK DR.                   |
| 21 | PENHOET. NONE OF US ON THIS COMMITTEE WANT ON        |
| 22 | THE TASK FORCE EVER WANTED THESE RULES TO BE ONEROUS |
| 23 | OR TO PREVENT COMMERCIALIZATION. WE WERE WORKING     |
| 24 | WITH THE BALANCE. SO IF THERE ARE I WOULD HOPE       |
| 25 | DR. PENHOET WOULD BE WILLING TO RECONVENE THE IP     |
|    |  |

| 1  | TASK FORCE MUCH LIKE WE'VE SAID THE STANDARDS AND    |
|----|--|
| 2  | OTHER WORK THAT WE'VE DONE. THESE ARE LIVING         |
| 3  | ENTITIES. AND I'M MORE THAN HAPPY IF NEW             |
| 4  | INFORMATION IS PROVIDED AND WE CAN HAVE A NICE       |
| 5  | PUBLIC PROCESS AND HAVE A DISCUSSION TO MAKE CHANGES |
| 6  | IN ORDER TO ACCOMMODATE LEGITIMATE CONCERNS. I       |
| 7  | THINK ALL OF US WENT INTO THIS PROCESS WITH THAT     |
| 8  | PERSPECTIVE. I THINK IT WOULD BE GREAT TO ASSURE     |
| 9  | THE PUBLIC THAT IF THERE ARE CONCERNS THAT ARE       |
| 10 | EXPRESSED, THAT WE WILL GO THROUGH THAT SAME PROCESS |
| 11 | AND WE WILL MAKE CHANGES EVEN THOUGH THEY MAY NOT BE |
| 12 | THE ONES SOME MEMBERS OF THE PUBLIC PARTICULARLY     |
| 13 | LIKE. WE'LL DO THIS IN A SERIOUS MANNER CONSISTENT   |
| 14 | WITH HOW WE'VE OPERATED IN THE PAST.                 |
| 15 | DR. PENHOET: YES, WITH, ONE CAVEAT. I                |
| 16 | WOULD ASK THAT AFTER WE ADOPT THESE, AND HOPEFULLY   |
| 17 | WE WILL DO THAT IN TWO WEEKS WITH A BRIEF MEETING TO |
| 18 | TAKE INTO ACCOUNT WHATEVER WE HEAR AND MAKE A FINAL  |
| 19 | APPROVAL OF THIS, THAT WE ALLOW SOME PERIOD OF TIME  |
| 20 | TO GO BY WHERE WE ENGAGE ALL THE STAKEHOLDERS IN A   |
| 21 | MUCH MORE AMBITIOUS EDUCATION PROGRAM THAN PERHAPS   |
| 22 | WE HAVE DONE IN THE PAST BECAUSE I BELIEVE A LOT OF  |
| 23 | THE CONCERNS ABOUT THIS ARE DUE TO IGNORANCE OF THE  |
| 24 | WAY THESE POLICIES WILL ACTUALLY WORK IN PRACTICE.   |
| 25 | SO I THINK WE NEED THAT OPPORTUNITY TO               |
|    | 339  |
|    |  |

| 1  | ENGAGE WITH THE VARIOUS CONSTITUENCIES. AND AFTER    |
|----|--|
| 2  | HAVING DONE THAT, SIX OR NINE MONTHS FROM NOW, I     |
| 3  | THINK, WOULD BE AN APPROPRIATE TIME FOR US TO        |
| 4  | REVISIT SOME OF THESE ISSUES.                        |
| 5  | CHAIRMAN KLEIN: DR. PENHOET, I THINK                 |
| 6  | MAYBE IT WOULD BE APPROPRIATE TO TAKE THE LEADERSHIP |
| 7  | ON THAT EFFORT.                                      |
| 8  | QUESTION RELATED TO THESE. AS A                      |
| 9  | TECHNICAL, LEGAL ITEM, IF WE APPROVE THE MOTION, WE  |
| 10 | HAVE APPROVED THE ONLY POINT THAT IS UP FOR          |
| 11 | COMMENT IN THE 15 DAYS IS THIS ONE ITEM; IS THAT     |
| 12 | CORRECT?   |
| 13 | MR. TOCHER: THAT'S RIGHT.                            |
| 14 | CHAIRMAN KLEIN: SO THE REST OF THE                   |
| 15 | MOTION, THE REST OF THE ITEMS WILL HAVE BEEN         |
| 16 | APPROVED?  |
| 17 | MR. TOCHER: THAT'S RIGHT.                            |
| 18 | CHAIRMAN KLEIN: IS THAT CORRECT? SO WHEN             |
| 19 | WE HAVE A TELEPHONIC BOARD MEETING, IT IS ONLY AS TO |
| 20 | THAT ONE ITEM?                                       |
| 21 | MR. TOCHER: THAT'S RIGHT.                            |
| 22 | CHAIRMAN KLEIN: THANK YOU. WE HAVE                   |
| 23 | APPROVED THIS. AND I JUST WANTED TO SET THE STAGE    |
| 24 | AND THE EXPECTATIONS FOR THE DISCUSSION WHICH WILL   |
| 25 | FOLLOW, WHICH WILL BE FOCUSED ON THAT ONE ITEM.      |
|    |  |

| 1  | AT THIS POINT, DR. TROUNSON, WOULD YOU               |
|----|--|
| 2  | PLEASE LEAD US IN THE INTRODUCTION OF THE SCIENTIFIC |
| 3  | STRATEGIC PLAN.                                      |
| 4  | DR. TROUNSON: THANK YOU, CHAIR. I KIND               |
| 5  | OF FEEL LIKE THE HORSE, THE LAST HORSE OUT OF THE    |
| 6  | GATE, HOLDING YOU UP FROM SOMETHING MORE MERITORIOUS |
| 7  | AT THIS MOMENT. BUT AS IT IS, WE'VE BEEN WORKING     |
| 8  | PRETTY HARD ON A REVISION TO THE 2006 STRATEGIC      |
| 9  | PLAN. AND YOU'VE HAD A COPY OF THIS PLAN FOR TWO     |
| 10 | WEEKS. SO ESSENTIALLY YOU HAD A CHANCE TO LOOK IT.   |
| 11 | IT'S IN DRAFT FORM. WE WOULD APPRECIATE COMMENTS,    |
| 12 | SO WE'RE JUST GOING TO TREAT THE DRAFT AS A DRAFT    |
| 13 | AND RECEIVE ANY COMMENTS THAT THE BOARD WOULD LIKE   |
| 14 | TO PROVIDE US.                                       |
| 15 | AND IF I CAN JUST QUICKLY GO THROUGH                 |
| 16 | SEVERAL SLIDES AND ALSO RECOGNIZE CLAIRE POMEROY'S   |
| 17 | INTEREST IN GIVING ME SOME ADVICE AFTER WE PUT THAT  |
| 18 | DRAFT TO YOU. SO SHE TOOK A LOOK AT THAT DRAFT, AND  |
| 19 | I WANT TO COME BACK AND WE'VE TAKEN SOME OF HER      |
| 20 | SUGGESTIONS AND PUT IT IN A FINAL FIGURE FOR YOU TO  |
| 21 | LOOK AT THAT I HOPE IS HELPFUL. YOU'VE GOT A COPY    |
| 22 | OF THAT THAT WAS GIVEN TO YOU YESTERDAY, I THINK,    |
| 23 | BASED ON SUGGESTIONS FROM CLAIRE. I THANK CLAIRE     |
| 24 | FOR THAT INPUT.                                      |
| 25 | SO THIS IS ABOUT ACCELERATING                        |
|    | 241  |

| 1  | OPPORTUNITIES TO CURES, AND WE'VE ENTITLED THAT     |
|----|---|
| 2  | BECAUSE THIS STRATEGIC PLAN THAT WAS MEANT TO BE A  |
| 3  | LIVING PLAN. CHANGES HAVE BEEN HAPPENING WITH       |
| 4  | DEVELOPMENTS IN THE FIELD AND AS NEW SENIOR         |
| 5  | PERSONNEL HAVE COME INTO THE AGENCY.                |
| 6  | A FORMAL ASSESSMENT IS NEEDED AND REQUIRED          |
| 7  | BY AN OUTSIDE PANEL OF SCIENTISTS THAT WILL REVISE  |
| 8  | THIS PLAN RECOMMENDED AT YEARS 2010 AND YEAR SEVEN  |
| 9  | AFTER THE BEGINNING, WHICH IS 2014. SO IN THE       |
| 10 | SECOND HALF OF NEXT YEAR, WE WILL HAVE A PANEL OF   |
| 11 | SENIOR SCIENTISTS TAKE A FORMAL ASSESSMENT OF HOW   |
| 12 | WE'VE ACTUALLY OPERATED AND MAKE COMMENT AGAIN ON   |
| 13 | THE STRATEGIC PLAN. SO THIS IS A REVISION IN THE    |
| 14 | PATHWAY THROUGH THAT PROCESS.                       |
| 15 | SO WE HAD PUBLIC MEETINGS WITH THE                  |
| 16 | INDUSTRY IN FEBRUARY LAST YEAR SORRY THIS YEAR      |
| 17 | AND ALSO PUBLIC MEETINGS WITH THE PUBLIC AND THE    |
| 18 | PATIENTS WITH A SCIENCE FOCUS IN MARCH THIS YEAR AT |
| 19 | TWO SITES IN CALIFORNIA ON BOTH OCCASIONS. AND THEY |
| 20 | WERE PARTICULARLY USEFUL, AND WE'VE INCORPORATED    |
| 21 | THEIR RECOMMENDATIONS THAT CAME FROM THE FLOOR AND  |
| 22 | THE CRITIQUES THAT CAME FROM THOSE PUBLIC MEETINGS. |
| 23 | SO ACCELERATING THE OPPORTUNITY TO CURES            |
| 24 | HERE IS WE ARE ABOUT REVIEWING OUR PRIORITIES AND   |
| 25 | ASSESSMENT OF OUR PROGRESS. IF YOU REMEMBER THE     |
|    | 342   |

| 1  | LAST TIME WE BROUGHT IT TO YOU IN DRAFT, THERE WAS A |
|----|--|
| 2  | VERY STRONG RECOMMENDATION FROM A NUMBER OF BOARD    |
| 3  | MEMBERS TO GIVE AN ASSESSMENT OF THE PROGRESS. AND   |
| 4  | IF YOU LOOK AT APPENDIX 1, I THINK YOU WILL FIND     |
| 5  | THAT IN SOME DETAIL AS AGAINST OUR FIVE- AND         |
| 6  | TEN-YEAR GOALS. AND ALSO IF YOU LOOK, WE'VE          |
| 7  | INCLUDED THE LIST OF PUBLICATIONS JUST FOR YOUR      |
| 8  | INFORMATION, AS WELL AS ANOTHER ACCOUNT OF OUR       |
| 9  | PRODUCTIVITY.  |
| 10 | SO WHAT WE'RE ABOUT IS INCREASING THE                |
| 11 | TRANSLATIONAL PIPELINE TO THE CLINIC. WE WANT TO     |
| 12 | OPEN THIS UP TO MAKE TO TAKE THE DISCOVERIES AND     |
| 13 | REALLY DRAW THEM TO THE CLINIC. AND THIS IS AN       |
| 14 | IMPORTANT PART OF OUR CURRENT BASICALLY OUR          |
| 15 | CURRENT APPROACH TO THE PLAN. AND SO IT'S AN         |
| 16 | ACCELERATION OF THAT PARTICULAR COMPONENT.           |
| 17 | WE'VE BEEN REORGANIZING MANAGEMENT                   |
| 18 | ACTIVITIES TO BETTER CHAPERONE THE APPLICATION OF    |
| 19 | THERAPEUTICS BASED ON STEM CELLS AND, IMPORTANTLY,   |
| 20 | RECOGNIZING THE ROLE OF CANCER STEM CELLS. WE'VE     |
| 21 | BEEN CREATING GLOBAL SCIENCE PARTNERSHIPS TO         |
| 22 | LEVERAGE BOND FUNDS, ENHANCE THE DELIVERY OF OUR     |
| 23 | MISSION. WE THINK THAT'S VERY IMPORTANT, AND IT IS   |
| 24 | DIFFERENT TO WHAT WAS IN THE ORIGINAL PLAN, OR IT    |
| 25 | WAS SOMETHING SLIGHTLY DIFFERENT ANYWAY. AND WE'RE   |
|    |  |

| 1  | ENGAGING THE CAPACITY TO ADDRESS MAJOR ROADBLOCKS.   |
|----|--|
| 2  | FOR EXAMPLE, THERE WAS PLENTY OF DISCUSSION ABOUT    |
| 3  | THIS EARLIER ON TRANSPLANTATION IMMUNOLOGY.          |
| 4  | SO WE'RE ENGAGING THE BIOTECHNOLOGY,                 |
| 5  | PHARMA, AND INVESTMENT SECTORS AS SIGNIFICANT        |
| 6  | PARTNERS. I'LL HAVE TO SAY THIS IS A VERY IMPORTANT  |
| 7  | SECTOR BECAUSE, WHILE WE'VE DONE FABULOUSLY WELL, I  |
| 8  | THINK, AT THE NOT-FOR-PROFIT SECTOR AND SUPPORT OF   |
| 9  | THE UNIVERSITIES AND MEDICAL CENTERS, THERE'S A      |
| 10 | CONSIDERABLE CRITIQUE THAT WE'VE NOT DONE THE SAME   |
| 11 | AS WELL WITH THE BIOTECHNOLOGY AND THE OTHER TWO     |
| 12 | SECTORS. IN FACT, WE REALLY HAVEN'T DONE VERY MUCH   |
| 13 | AT ALL WITH THE PARTICULAR INVESTMENT SECTOR. BUT    |
| 14 | PHARMA IS VERY MUCH NOW IN OUR INTEREST. THEY'RE     |
| 15 | VERY CLOSE TO US. THEY'RE WANTING TO BECOME          |
| 16 | PARTNERS. THEY'RE LOOKING AT WAYS TO ENHANCE THEIR   |
| 17 | RELATIONSHIP WITH US. AND THE BIOTECHNOLOGY          |
| 18 | INDUSTRY, WHILE DISAPPOINTED AT NOT GETTING THE      |
| 19 | ATTENTION AND THE REWARDS FOR THEIR GRANT            |
| 20 | APPLICATIONS, REMAIN STEADFASTLY INTERESTED IN BEING |
| 21 | PART OF THE DELIVERY PROGRAM. AND WE NEED TO         |
| 22 | ENHANCE AND ENGAGE IN THAT SECTOR BETTER THAN WE'VE  |
| 23 | BEEN DOING.  |
| 24 | WE NEED MENTORING OF TEAMS FROM THE PUBLIC           |
| 25 | AND PRIVATE SECTOR TO ENHANCE RESEARCH AND           |
|    |  |

|    | BARRISTERS REPORTING SERVICE                         |
|----|--|
| 1  | TRANSLATION. AND I HEAR THIS FROM OUR DEANS AS WELL  |
| 2  | AS MANY PEOPLE THROUGHOUT THE COMMUNITY, THAT IT IS  |
| 3  | GOING TO BE A PUBLIC AND PRIVATE SECTOR BUSINESS TO  |
| 4  | ENABLE THESE CLINICAL APPLICATIONS. IT'S VERY CLEAR  |
| 5  | THAT IT DOESN'T GET DONE THAT WELL BY EITHER ONE IN  |
| 6  | ISOLATION.   |
| 7  | I WANT TO ENCOURAGE THE DEVELOPMENT OF A             |
| 8  | STEM CELL SCIENCE CULTURE IN CALIFORNIA. WE'RE       |
| 9  | GETTING THERE. PEOPLE UNDERSTAND CALIFORNIA'S        |
| 10 | LEADERSHIP IN THE WORLD, BUT WE WANT CALIFORNIANS TO |
| 11 | FEEL THAT THIS IS ONE OF THE REAL THINGS TO BE PROUD |
| 12 | OF. AND WE WANT THAT. WE WANT PEOPLE TO FEEL THAT    |
| 13 | WAY, AND WE'RE GETTING THERE.                        |
| 14 | WE WANT TO DEVELOP ROBUST SYSTEMS FOR                |
| 15 | CAPTURING, EVALUATING, AND SHARING RESULTS. THIS     |
| 16 | DOESN'T NORMALLY HAPPEN UNLESS YOU PUT A BIG EFFORT  |
| 17 | IN THERE, AND WE'VE REVISED THE WAY WE DO BUSINESS   |
| 18 | IN OUR SCIENCE OFFICE TO DO THAT, TO HELP AND TO     |
| 19 | PROTECT, BUT ALSO TO INFORM OTHERS AND SHORTEN THE   |
| 20 | LEAP-AROUND TIME THAT IT TAKES FOR THE DISCOVERIES   |
| 21 | TO ENTER INTO THE PIPELINE. AND SO THAT'S AN         |
| 22 | IMPORTANT COMPONENT PART OF OUR ACTIVITIES. WE NEED  |
| 23 | TO ASSESS PROGRESS AGAINST MILESTONES TO THE 2006    |
| 24 | STRATEGIC PLAN, WHICH WE'VE DONE IN THOSE            |
| 25 | APPENDICES.  |

| 1  | WE'VE GIVEN YOU ALSO AN OPERATIONAL                  |
|----|--|
| 2  | REVIEW, WHICH WAS ATTACHED TO THE PRESIDENT'S        |
| 3  | REPORT. WE WEREN'T ASKING FOR YOU TO MAKE COMMENT    |
| 4  | ON THAT PARTICULAR REVIEW; BUT BECAUSE SOME OF THE   |
| 5  | ITEMS THAT WE REFER TO ARE EMBEDDED IN THAT,         |
| 6  | PARTICULARLY, SAY, THE EDUCATION PROGRAM AND THE     |
| 7  | OPERATIONAL PARTS OF OUR ACTIVITIES, IT'S THERE.     |
| 8  | WE'RE MEASURING AND LEARNING FROM CIRM SUCCESSES AND |
| 9  | SHORTCOMINGS. WE RECOGNIZE WE'VE GOT SHORTCOMINGS,   |
| 10 | AND WE'RE WANTING TO DO THINGS ABOUT THAT.           |
| 11 | WE'RE IMPROVING ADMINISTRATIVE                       |
| 12 | EFFICIENCIES, THE FINANCIAL ACCOUNTABILITY. I THINK  |
| 13 | JOHN ROBSON'S ENTRY INTO THAT AREA HAS BEEN A VERY   |
| 14 | STRONG POSITIVE, AND WE'RE BUILDING A BETTER         |
| 15 | FINANCIAL CAPACITY IN THE AGENCY.                    |
| 16 | COMMUNICATION, I THINK DON GIBBONS IS                |
| 17 | DOING A GREAT JOB THERE. WE CAN THERE ARE MANY       |
| 18 | OTHER THINGS THAT WE CAN DO, BUT HE'S GOT A SMALL    |
| 19 | TEAM AND IT'S GETTING VERY EFFECTIVE. JUST OPEN UP   |
| 20 | THE WEBSITE. IF YOU GET A CHANCE, GO TO THE          |
| 21 | WEBSITE. IT'S JUST NEW. IT'S BEING REVAMPED, IT'S    |
| 22 | RENEWED. I THINK YOU WILL ENJOY IT. I THINK IT'S A   |
| 23 | REALLY TERRIFIC EDUCATION PROGRAM FOR WHAT WE'RE     |
| 24 | DOING.   |
| 25 | OVERALL WE WANT THE GROUP TO ACT AS A                |
|    | 346  |
|    |  |

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| 1  | COMPLETE TEAM, AND THAT'S NOW HAPPENING VERY         |
|----|--|
| 2  | EFFECTIVELY. WE'RE COLLECTING AND ANALYZING          |
| 3  | INFORMATION ON CIRM AS AN ECONOMIC ENGINE FOR        |
| 4  | SUSTAINING CIRM. WE NEED TO DO THAT. WE NEED TO      |
| 5  | FIGURE OUT WHAT WE SHOULD COLLECT, AND WE'RE         |
| 6  | STARTING TO DO THAT, TO BREAK INTO THE DATA POOL     |
| 7  | INFORMATION THAT WE CAN THEN GIVE BACK TO THE        |
| 8  | LEGISLATURE AND THE COMMUNITY TO SHOW THIS           |
| 9  | INVESTMENT HAS BEEN WORTHWHILE.                      |
| 10 | AND UNDERSTANDING PUBLIC EXPANDING                   |
| 11 | PUBLIC UNDERSTANDING AND SUPPORT FOR CIRM'S RESEARCH |
| 12 | AND DEVELOPMENT OPERATIONS, THAT IS REALLY CRUCIAL.  |
| 13 | THE COMMUNITY NEEDS TO UNDERSTAND BETTER WHAT WE'RE  |
| 14 | DOING, HOW WE'RE DOING IT, AND HOW EFFECTIVELY WE'RE |
| 15 | DOING IT.  |
| 16 | SO WE RESTRUCTURED THE AGENCY. WITH YOUR             |
| 17 | SUPPORT, WE'RE BRINGING ON A VICE PRESIDENT WHEN     |
| 18 | WE'VE IDENTIFIED THAT PERSON, THE RESEARCH AND       |
| 19 | DEVELOPMENT FOCUSED INTO THAT AREA, THE R & D        |
| 20 | COMPONENT, TO CREATE A SUPPORTIVE RELATIONSHIP WITH  |
| 21 | THE PRIVATE SECTOR, ENHANCED DELIVERY OF OUR         |
| 22 | MISSION. PAT OLSON IS THE EXECUTIVE DIRECTOR OF THE  |
| 23 | SCIENTIFIC ACTIVITIES AND IS HEADING A REVAMPED      |
| 24 | SCIENCE OFFICE TO DIRECT THE IN-HOUSE SCIENCE        |
| 25 | PROGRAM, A SPECIALIZATION OF THE SCIENCE OFFICES TO  |
|    | 347  |
|    | J+1  |

| 1  | BASIC TRANSLATION, PRECLINICAL, AND CLINICAL         |
|----|--|
| 2  | PROGRAMS, AND GRANT REVIEW AND GRANTS MANAGEMENT.    |
| 3  | THOSE PEOPLE YOU STARTED TO HEAR FROM OVER           |
| 4  | THIS LAST DAY AND A HALF, AND THEY ARE A VERY        |
| 5  | EFFECTIVE GROUP OF PEOPLE. THEY'VE NOW GOT SOME      |
| 6  | FOCUS ABOUT WHAT THEIR RESPONSIBILITIES ARE WITHIN   |
| 7  | THE SCIENCE OFFICE. AND I'M VERY, VERY SUPPORTIVE    |
| 8  | OF PAT IN MARSHALLING THAT WHOLE SCIENCE PROGRAM AT  |
| 9  | THE PRESENT TIME IN A VERY, VERY EFFECTIVE WAY. AND  |
| 10 | I KNOW THAT SHE'S GOING TO WORK CLOSELY WITH THE NEW |
| 11 | VP R & D TO BE EFFECTIVE IN DELIVERING OUR MISSION   |
| 12 | IN THE WAY WE HAVE IT AS A VISION.                   |
| 13 | SO WE'RE EXPANDING AND SPECIALIZING THE              |
| 14 | CHAIRS AND MEMBERSHIP OF THE GRANTS WORKING GROUP.   |
| 15 | WE'RE COMING BACK TO YOU ON THAT. AS WE'RE NOW       |
| 16 | MOVING THIS PIPELINE OPEN, WE'VE GOT TO HAVE         |
| 17 | DIFFERENT TYPES OF PEOPLE EVALUATING THE RESEARCH    |
| 18 | APPLICATIONS THAT WE GET. WE ALSO THINK WE NEED      |
| 19 | APPROPRIATE CHAIRS, PEOPLE WHO ARE VERY WELL VERSED  |
| 20 | IN THIS AREA. AND, FOR EXAMPLE, SOMEONE WHO WOULD    |
| 21 | CHAIR THE TRANSPLANTATION AND IMMUNOLOGY RFA MAY BE  |
| 22 | A DIFFERENT PERSON TO THAT WHO WOULD LOOK AT, SAY,   |
| 23 | TRANSLATIONAL BASIC BIOLOGY. SO WE'RE GOING TO COME  |
| 24 | BACK TO YOU ON THAT, BUT WE THINK WE NEED MUCH MORE  |
| 25 | SPECIALIZATION AMONGST OUR REVIEWERS THAN WE'VE HAD. |
|    | 240  |

| 1  | THIS IS A LITTLE HARD TO READ, BUT YOU'VE            |
|----|--|
| 2  | GOT A COPY OF IT. THIS IS ACCUMULATED FROM THE       |
| 3  | RECOMMENDATION THAT WE GOT FROM CLAIRE. AND IT'S A   |
| 4  | STRATEGIC CASCADE WHERE UP AT THE TOP IS THE         |
| 5  | MISSION. I KEEP REFERRING TO THE MISSION WHEN WE     |
| 6  | LOOK AT WHAT WE'RE DOING BECAUSE THAT IS WHAT WE     |
| 7  | NEED TO DELIVER. WE RECOGNIZE THAT. IT'S NOT GOING   |
| 8  | TO CHANGE. I THINK WE'RE ALL WEDDED TO THAT.         |
| 9  | THE STRATEGIC OBJECTIVES HAVE BEEN                   |
| 10 | REFORMATTED A LITTLE BIT INTO THOSE FIVE ELEMENTS,   |
| 11 | BUT THEY'RE IN THERE IN THE PIECES OF PAPER ATTACHED |
| 12 | TO THIS PARTICULAR FILE. IN ONE SECTOR IT'S          |
| 13 | ACCELERATION OF THE THERAPEUTIC DISCOVERIES. THIS    |
| 14 | IS THE FOCAL POINT. THIS IS WHAT WE WANTED TO DO     |
| 15 | DIFFERENTLY. AND UNDERNEATH THAT YOU CAN READ THAT   |
| 16 | BETTER THAN I CAN READ IT AT THIS DISTANCE. AGE IS   |
| 17 | CATCHING UP. WHERE ARE THOSE STEM CELLS? I THINK     |
| 18 | YOU'LL DO BETTER AT THAT ON THE INITIATIVES AND THE  |
| 19 | METRICS THAN I CAN. THEY'RE NOT PERFECTLY GOOD       |
| 20 | COLORS TO READ AT THIS DISTANCE.                     |
| 21 | BUT THE OPERATIONAL EXCELLENCE, THE                  |
| 22 | REGULATORY CERTAINTY THAT WE NEED TO HAVE, WHICH     |
| 23 | MEANS THAT WE'VE GOT TO COLLABORATE, WE'VE GOT TO    |
| 24 | GET INVOLVED WITH THE FDA, WE'VE GOT TO HAVE         |
| 25 | REGULATORY CERTAINTY ABOUT WHERE WE'RE GOING BECAUSE |
|    |  |

| 1  | OTHERWISE HOW DO WE KNOW WHAT WE WANT TO SUPPORT?   |
|----|---|
| 2  | WE NEED LEADERSHIP IN THE POLICY DEVELOPMENT, AND   |
| 3  | THAT REGULATORY CERTAINTY IS A REALLY IMPORTANT     |
| 4  | PART. AND I'VE ASKED ELONA BAUM TO GET REALLY       |
| 5  | INVOLVED AT THAT LEVEL, AND NOW WE'VE GOT THOSE     |
| 6  | ROUNDTABLES WITH THE FDA ON A QUARTERLY BASIS, AND  |
| 7  | THEY WILL BEGIN TO BE EXECUTED SHORTLY.             |
| 8  | LEADERSHIP IN THE INTERNATIONAL AND NOW             |
| 9  | THE STATE POLICY, WE'LL BE MOVING THAT FORWARD AS A |
| 10 | METRIC. WE WANT A HARMONIZATION OF THE CALIFORNIA   |
| 11 | AND US AND INTERNATIONAL REGULATIONS, SO WE'LL WORK |
| 12 | TOWARDS ENABLING THAT TO HAPPEN. AND WE WANT        |
| 13 | PARTNERSHIPS FOR DEVELOPMENT OF CLINICAL TRIALS.    |
| 14 | THESE ARE THE METRICS BELOW THE REGULATORY          |
| 15 | CERTAINTIES, AND I HADN'T MENTIONED VERY MUCH IN MY |
| 16 | PREVIOUS SLIDES.                                    |
| 17 | PUBLIC EDUCATION IS EMBEDDED IN THE                 |
| 18 | OPERATIONAL REPORT FOR YOU. VERY IMPORTANT          |
| 19 | COMPONENT. AND THE ECONOMIC BENEFIT TO CALIFORNIA   |
| 20 | IS SOMETHING WE'VE DEFINITELY GOT TO DEMONSTRATE,   |
| 21 | AND IT'S A REALLY IMPORTANT COMPONENT PART THAT WE  |
| 22 | NEED TO BE ABLE TO GET RELIABLE AND ROBUST DATA ON. |
| 23 | AND WE'RE NOW SEEKING THAT THROUGH ECONOMIC IMPACT  |
| 24 | STUDIES. WE'LL HAVE A PILOT IMPACT STUDY AVAILABLE  |
| 25 | FOR YOU TO LOOK AT IN THE FIRST QUARTER OF 2011.    |
|    | 350   |
|    | 770   |

| 1  | WE'RE LOOKING AT MAJOR FACILITIES, OF                |
|----|--|
| 2  | COURSE, AS A BENEFIT, LEVERAGE FUNDING, RECRUITING   |
| 3  | TO CALIFORNIA THE TOP PEOPLE, AND COLLABORATIONS,    |
| 4  | AND REDUCING HEALTHCARE COST, WHICH, AGAIN, I THINK  |
| 5  | IS A REALLY IMPORTANT COMPONENT SET IN THAT ECONOMIC |
| 6  | BENEFIT.   |
| 7  | SO WE'RE GOING TO HAVE THIS AS A STRATEGIC           |
| 8  | CASCADE, WHICH WE'LL ATTACH TO THE STRATEGIC PLAN    |
| 9  | AND THEN WE'LL REFIT THAT, IF YOU ARE AGREEABLE, TO  |
| 10 | THE PLAN THAT YOU'VE GOT. AND, AGAIN, I THANK        |
| 11 | CLAIRE FOR LEADING US TO THAT. I THINK IT'S          |
| 12 | HELPFUL. I THINK IT HELPS PEOPLE SEE WHERE OUR       |
| 13 | MAJOR FOCUS IS. AND WHILE THERE'S MANY THINGS        |
| 14 | HAPPENING ON THE ACCELERATION OF THERAPEUTIC         |
| 15 | DISCOVERIES, THESE OTHER COMPONENT PARTS ARE REALLY  |
| 16 | ESSENTIAL IN HELPING US GET THERE.                   |
| 17 | SO I THINK AT THIS STAGE, YOU'VE HAD THE             |
| 18 | PLAN FOR A COUPLE OF WEEKS. I HOPE THAT YOU HAD THE  |
| 19 | TIME TO READ IT, IT HASN'T ANESTHETIZED YOU TOO MUCH |
| 20 | WHILE YOU'RE READING IT. I READ THROUGH IT AGAIN     |
| 21 | THE OTHER NIGHT IN A JET LAG STATE. I'VE GOT A       |
| 22 | COMPUTER THAT NOW READS TO ME AND THAT'S HELPFUL.    |
| 23 | SOMETIMES READING THIS FOR THE 20TH TIME OR 30TH     |
| 24 | TIME, YOU STOP ACTUALLY READING. YOU CAN'T GET IT.   |
| 25 | BUT NOW THE COMPUTER SPEAKS TO ME, SO THAT'S         |
|    | 351  |

| 1  | HELPFUL. I WENT THROUGH IT AGAIN. THERE WERE         |
|----|--|
| 2  | LITTLE THINGS I MIGHT REVISE, BUT ESSENTIALLY WE'VE  |
| 3  | HAD A LOT OF COMMUNICATION INTERNALLY. WE'VE TALKED  |
| 4  | EXTERNALLY. WE REALLY HAVEN'T HAD A WHOLESOME        |
| 5  | DISCUSSION WITH YOU APART FROM THE ONE TIME IT WAS   |
| 6  | BROUGHT UP AS A DRAFT EARLIER IN THE YEAR.           |
| 7  | SO I HOPE IT IS USEFUL TO YOU. I HOPE YOU            |
| 8  | MIGHT ENDORSE IT GOING FORWARD, REMEMBERING THAT     |
| 9  | WE'VE GOT TO DO A REVISION WITH AN INDEPENDENT GROUP |
| 10 | OF SCIENTISTS IN THE SECOND HALF OF NEXT YEAR.       |
| 11 | CHAIRMAN KLEIN: THANK YOU VERY MUCH, DR.             |
| 12 | TROUNSON. NOW, MY UNDERSTANDING HERE IS THAT WE'RE   |
| 13 | IN A REVIEW STAGE OF A DRAFT, AND WE'LL BE BRINGING  |
| 14 | THIS UP FOR CONSIDERATION LATER. OF COURSE, WE       |
| 15 | DON'T HAVE A QUORUM TODAY IN ANY CASE. BUT MEMBERS   |
| 16 | OF THE BOARD, COMMENTS?                              |
| 17 | MR. ROTH: I'LL JUST COMPLIMENT THE PEOPLE            |
| 18 | THAT WORKED ON THIS. I THINK IT HIT THE TARGET. IF   |
| 19 | YOU LISTENED TO TODAY'S SPOTLIGHT, YOU START TO SEE  |
| 20 | SOME OF THE FRUSTRATION AND CHALLENGES OF THAT       |
| 21 | DISCOVERY INTO ACTUAL PROOF OF RELEVANCY. SO I FIND  |
| 22 | THE ACADEMIC RESEARCH CENTERS MOVING UP FURTHER THAN |
| 23 | THEY EVER HAVE. AND YOU HEARD IRV WEISSMAN TALK      |
| 24 | ABOUT THE NEED FOR REGULATORY EXCELLENCE, CLINICAL   |
| 25 | TRIAL PLANNING, AND ALL THAT.                        |
|    | 352  |
|    | JJL  |

| 1  | TO THE PATIENT ADVOCATES, I, AGAIN, MUCH             |
|----|--|
| 2  | AS I SAID ABOUT REIMBURSEMENT AND THE VALUE, THE ONE |
| 3  | MISSING LINK, WHEN A SPONSOR OF A PRODUCT IS SITTING |
| 4  | ACROSS FROM A REGULATOR AT THE FDA, IS THERE IS NO   |
| 5  | PATIENT INPUT IN THAT CONVERSATION ABOUT RISKS THE   |
| 6  | PATIENT IS WILLING TO TAKE. IT IS A REGULATOR        |
| 7  | TRYING TO MAKE SURE THEY DON'T MAKE A MISTAKE AND A  |
| 8  | SPONSOR TRYING TO SEE THE UPSIDE OF THEIR PRODUCT    |
| 9  | HELP A PATIENT.                                      |
| 10 | SO I WOULD ENCOURAGE US TO THINK ALSO                |
| 11 | ABOUT HOW TO GET THE PATIENT'S POINT OF VIEW IN THAT |
| 12 | EARLY CONVERSATION. I HEARD IRV'S FRUSTRATION, AND   |
| 13 | HE TALKED ABOUT COMPANIES AND TRYING TO FIGURE OUT   |
| 14 | WHY BUSINESS PEOPLE, WELL, IT'S THAT CONVERSATION    |
| 15 | THAT WE FOCUS ON. AND IT WOULD BE SO HELPFUL TO      |
| 16 | HAVE THE PATIENT'S PERSPECTIVE IN THAT DISCUSSION.   |
| 17 | DR. TROUNSON: THANK YOU. I THINK JOAN                |
| 18 | SAMUELSON REPRESENTS ONE OF THE SECTORS OR PERSONS   |
| 19 | WHO REALLY WANTS A MUCH MORE AGGRESSIVE APPROACH     |
| 20 | HERE. I THINK WE NEED A CERTAIN AMOUNT OF BALANCE,   |
| 21 | AND I'VE TRIED TO CREATE THAT BALANCE WITHIN THE     |
| 22 | REPORT. AND THANK YOU, DUANE, FOR YOUR GUIDANCE IN   |
| 23 | THESE AREAS.   |
| 24 | I CLEARLY THINK WHAT WE'RE DOING IS                  |
| 25 | HELPING PEOPLE LOOK UP THAT PIPELINE, PEOPLE WHO     |
|    | 353  |

| 1  | WOULD NORMALLY JUST LOOK AROUND FOR RE-FUNDING THEIR |
|----|--|
| 2  | RO1S ALL THE TIME. AND I THINK IT'S A SLIGHTLY       |
| 3  | DIFFERENT PERSPECTIVE THEY HAVE IF THEY SEE THERE'S  |
| 4  | AN OPPORTUNITY TO BE PART OF A TEAM TO TAKE THEIR    |
| 5  | DISCOVERY THROUGH THE PIPELINE. EVEN THOUGH IT MAY   |
| 6  | BE A FRUSTRATING EFFORT FOR THEM IN THE BEGINNING, I |
| 7  | THINK IT'S AN IMPORTANT DISTINCTION. AND I GET THIS  |
| 8  | FROM OUR GRANTEES WHO ACTUALLY FEEL VERY REWARDED    |
| 9  | WHEN THEY JOIN A TEAM THAT WILL TRY AND TAKE THAT    |
| 10 | THROUGH THE PIPELINE UP TO THE CLINIC.               |
| 11 | DR. PIZZO: JUST TO I AGREE WITH THE                  |
| 12 | POINTS THAT DUANE RAISED, AND I THINK IT'S VERY      |
| 13 | IMPORTANT TO HIGHLIGHT THE ISSUE ABOUT THE VOICE OF  |
| 14 | PATIENTS. I WOULD FURTHER, THOUGH, SAY THAT THERE    |
| 15 | WAS AN ERROR, AND IT'S SIMPLY A MATTER OF RECREATING |
| 16 | IT WHEN THAT WAS THE CASE. DURING THE HEYDAY AND     |
| 17 | IMPORTANCE OF HIV AND AIDS, THERE WAS A STRONG VOICE |
| 18 | AT THE FDA, AND I THINK WE OUGHT TO SIMPLY REMEMBER  |
| 19 | THAT AND ALLOW THAT TO HAPPEN AGAIN.                 |
| 20 | WE DO HAVE FDA LEADERSHIP THAT, IN PART,             |
| 21 | LIVED THROUGH SOME OF THAT IN PEGGY HAMBERG AND MY   |
| 22 | FORMER STUDENT AND TRAINEE JOSH WHO'S GOING TO BE    |
| 23 | THE ASSOCIATE DIRECTOR, I THINK, ARE GOING TO BE     |
| 24 | VERY RECEPTIVE TO THESE THINGS AS WELL.              |
| 25 | MR. SHEEHY: I JUST WANTED TO RESPOND                 |
|    | 354  |
|    |  |

| 1  | BECAUSE I THINK DR. PIZZO'S INSTITUTION DESERVES     |
|----|--|
| 2  | MAJOR KUDOS FOR ACTUALLY BRINGING A PATIENT ADVOCATE |
| 3  | ON THE STAFF. WE SAW ROMAN HERE TODAY. I WENT TO     |
| 4  | AN EVENT FOR ROMAN THAT HE HAD IN THE CITY. AND I    |
| 5  | WAS SO PLEASED FOR ROMAN, AND I WAS SO PLEASED FOR   |
| 6  | THE WISDOM OF STANFORD IN REALLY SUPPORTING HIS      |
| 7  | WORK. MOST OF US DON'T GET THAT KIND OF SUPPORT,     |
| 8  | AND THAT KIND OF REALLY SOPHISTICATED THINKING ISN'T |
| 9  | FOUND AT MOST INSTITUTIONS, I THINK, IN REALLY       |
| 10 | ENGAGING. THEY ALL WANT US TO SHOW UP WHEN THEY      |
| 11 | WANT TO GO TO THE FDA, BUT MOST OF THE TIME WE'RE    |
| 12 | STARVING OR TRYING TO HOLD ONTO THE JOBS WE HAVE OR  |
| 13 | COME TO THESE MEETINGS AND SURVIVE.                  |
| 14 | WHEN YOU HIRED ROMAN, I WAS SO IMPRESSED.            |
| 15 | AND THAT WAS AN AMAZING THING.                       |
| 16 | (APPLAUSE.)  |
| 17 | CHAIRMAN KLEIN: ADDITIONAL COMMENTS FROM             |
| 18 | THE BOARD?   |
| 19 | DR. LOVE: SINCE ALAN ASKED FOR SOME                  |
| 20 | FEEDBACK, I THOUGHT I'D JUST POINT OUT A COUPLE OF   |
| 21 | THINGS. ONE IS THAT I DON'T HAVE THE BENEFIT OF A    |
| 22 | COMPUTER THAT READS TO ME, SO I HAD TO DO IT THE     |
| 23 | OLD-FASHIONED WAY, BUT I WAS STRUCK WITH SEVERAL     |
| 24 | THINGS. ONE IS THAT IT'S A VERY WELL-WRITTEN         |
| 25 | REPORT. I THINK IT DOES A BEAUTIFUL JOB OF           |
|    | 355  |

| 1  | OUTLINING THE SUCCESS AND THE ACCOMPLISHMENTS THAT   |
|----|--|
| 2  | WE'VE HAD THAT WE SHOULD BE VERY PROUD OF.           |
| 3  | NO. 2, I THINK IT DOES A BEAUTIFUL JOB OF            |
| 4  | POINTING OUT MUCH OF THE COMMENT THAT WE GOT AS WE   |
| 5  | TRAVELED AROUND THE STATE AND SOLICITED FEEDBACK ON  |
| 6  | OUR STRATEGIC DIRECTION AND THEN THOUGHTFUL          |
| 7  | RESPONSES. SO I THOUGHT IT WAS A VERY WELL-DONE      |
| 8  | REPORT, AND I WANTED TO CONGRATULATE YOU AND YOUR    |
| 9  | TEAM FOR VERY FINE WORK.                             |
| 10 | CHAIRMAN KLEIN: I WOULD LIKE TO JUST ADD             |
| 11 | MY CONGRATULATIONS TO THE TREMENDOUS EFFORT AND      |
| 12 | TEAMWORK THAT WENT INTO THIS REPORT. THERE WAS AN    |
| 13 | OUTREACH TO MAKE SURE THAT EVERYONE HAD A CHANCE TO  |
| 14 | PARTICIPATE IN THIS, AND I THINK IT DID A VERY GOOD  |
| 15 | JOB OF GIVING A CHRONOLOGICAL HISTORY SO THE OUTSIDE |
| 16 | MEMBERS OF THE LARGER COMMUNITY COULD SEE            |
| 17 | SPECIFICALLY HOW WE'VE RESPONDED TO THE FIRST        |
| 18 | STRATEGIC PLAN AND THE PROGRESS WE'VE MADE IN MOVING |
| 19 | BEYOND THE FIRST STRATEGIC PLAN INTO POINTS THAT     |
| 20 | WERE ADOPTED IN THIS STRATEGIC PLAN. THAT CONTEXT    |
| 21 | AND LOOKING AT OUR MILESTONES AND HOW WE'RE DOING IS |
| 22 | IMPORTANT TO CONTINUALLY REPORT.                     |
| 23 | ADDITIONAL BOARD MEMBER COMMENTS? ALL                |
| 24 | RIGHT. PUBLIC COMMENTS? I THINK IT IS A WONDERFUL    |
| 25 | WORKING DRAFT, SHOWS TREMENDOUS PROGRESS.            |
|    |  |

| I WOULD LIKE TO ASK IS THERE GENERAL                 |
|--|
| PUBLIC COMMENT NOT RELATED TO THE STRATEGIC PLAN     |
| BEFORE WE ADJOURN. I THINK THERE'S A MEMBER OF THE   |
| PUBLIC THAT WOULD LIKE TO ADDRESS US. AND PLEASE     |
| REMEMBER WE'RE TRYING STAY WITHIN THREE MINUTES EACH |
| IN TERMS OF COMMENTS.                                |
| MS. ROBERTSON: I AM JUDY ROBERTSON FROM              |
| SACRAMENTO, AND I'M A FAMILY ADVOCATE FOR            |
| HUNTINGTON'S DISEASE. AND I SUPPORT THE UC DAVIS     |
| INTERNATIONAL DISEASE TEAM GRANT, WHICH HAS AN       |
| APPLICATION PENDING FOR THE HUNTINGTON'S DISEASE     |
| CLINICAL TRIALS. I THINK IT'S COMING UP TO YOU FOR   |
| A VOTE IN OCTOBER. THAT'S WITH DR. JAN NOLTA'S LAB.  |
| MY FAMILY HAS DONATED OVER A HALF MILLION            |
| DOLLARS TO SUPPORT THE HUNTINGTON'S DISEASE CLINIC   |
| NURSE AT UC DAVIS, AND SHE'LL BE PART OF THIS        |
| DISEASE TEAM. SO I KNOW HOW IMPORTANT THAT IS FOR    |
| YOU GUYS TO STRETCH YOUR DOLLARS, AND I FEEL LIKE    |
| THAT'S A PART OF THAT.                               |
| I ALSO HAVE SOMETHING FUN. CIRM IS ON                |
| FACEBOOK, AND THEY HAVE A POETRY CONTEST TO          |
| CELEBRATE THE SECOND STEM CELL AWARENESS DAY ON      |
| SEPTEMBER 23D, AND I'VE ALREADY SUBMITTED MY POEM TO |
| DON. I HOPE I'M YOUR FIRST SUBMISSION. OH, SECOND.   |
| AND I'LL BE THERE AT UC DAVIS ON SEPTEMBER           |
| 357  |
|  |

| 1  | 23D TO CELEBRATE WITH EVERYBODY. AND THE POEM HAS |
|----|---|
| 2  | TO BE UNDER 250 WORDS AND IT HAS TO RHYME. SO     |
| 3  | HERE'S MY POEM.                                   |
| 4  | AN AWAKENING OF HOPE                              |
| 5  | AN AWAKENING OF HOPE ENVELOPS ME WHEN I           |
| 6  | DARE TO BELIEVE THAT A CURE IS AT HAND.           |
| 7  | THAT HOPE COMES FROM THE STEM CELL                |
| -  |   |
| 8  | RESEARCH IN OUR GOLDEN LAND.                      |
| 9  | FUNDING COMES FROM PEOPLE WHOSE LOVED             |
| 10 | ONES ARE SICK BEYOND WHAT A TEXTBOOK CAN          |
| 11 | CONVEY. THE CARERS SUFFER TOO. I'M ONE            |
| 12 | OF THEM, I'M SAD TO SAY.                          |
| 13 | OBITUARIES LISTED US AS SURVIVED BY, BUT          |
| 14 | WE BARELY DID. WE CARRY INVISIBLE SCARS,          |
| 15 | YET WE MUSTER THE COURGAGE TO FIGHT FOR           |
| 16 | THE SICK ONES HID.                                |
| 17 | TO ALL OF YOU AT CIRM, WORKING HARD               |
| 18 | WITHOUT MUCH PUBLIC RECOGNITION, WE KNOW          |
| 19 | THAT OTHERS DON'T YET REALIZE THAT THE            |
| 20 | CURES ARE A PROMISE, NOT A PREMONITION.           |
| 21 | THIS IS TRUE HOPE BORN OF SWEAT AND               |
| 22 | HUMANITY, AND WE UNDERSTAND THAT WITHOUT          |
| 23 | STEM CELLS, WE'LL NEVER UNDO ILLNESS'             |
| 24 | CALAMITY.   |
| 25 | YOU'RE ALL PIONEERS WITH THE SAME GUTS            |
|    | 358   |

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| 1  | AND DRIVE THAT BROUGHT THE FIRST PIONEERS          |
|----|--|
| 2  | TO CALIFORNIA. YOU CARVE OUT NEW ROADS             |
| 3  | WITH YOUR TENACITY AND GRIT, AND YOU NEVER         |
| 4  | GIVE UP NO MATTER THE HITS. THE GOOD GUYS          |
| 5  | AND GALS WEAR WHITE COATS INSTEAD OF WHITE         |
| 6  | HATS, AND YOU BATTLE OLD IDEAS AND                 |
| 7  | ATTITUDES, NOT WITH SIX GUNS, BUT FACTS.           |
| 8  | A DREAM OF CURES CAME TO BOB KLEIN AND HIS         |
| 9  | FRIENDS, A DREAM OF ALL DISEASES COMING TO         |
| 10 | AN END. FUTURE CITIZENS WILL STUDY WHAT            |
| 11 | YOU'VE ACCOMPLISHED AND MARVEL AT WHAT             |
| 12 | YOU'VE ACHIEVED. WE'RE THE LUCKY ONES              |
| 13 | WATCHING HISTORY HAPPEN. IT'S WHY WE               |
| 14 | BELIEVE. YOUR WORK IS THE HOPE THAT                |
| 15 | SUSTAINS OUR LIFE LIKE THE OXYGEN WE               |
| 16 | BREATHE.   |
| 17 |  |
| 18 | CONGRATULATIONS TO ALL OF US ON THE SECOND         |
| 19 | STEM CELL AWARENESS DAY. THANK YOU.                |
| 20 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.               |
| 21 | (APPLAUSE.)  |
| 22 | MS. ROBERTSON: THIS IS A NEW HUNTINGTON'S          |
| 23 | DISEASE FAMILY. UNFORTUNATELY THAT WE'RE SAD WHEN  |
| 24 | WE ADD SOMEBODY TO OUR FAMILY. SO I'M GOING TO LET |
| 25 | THEM INTRODUCE THEMSELVES.                         |
|    | 359  |
|    | 333  |

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| 1  | IRENE: I'M IRENE AND THIS IS ROBERT. AND             |
|----|--|
| 2  | FOUR YEARS AGO I VOTED FOR PROPOSITION 71. I DIDN'T  |
| 3  | THINK I'D BE IN THESE SHOES, BUT I VOTED FOR IT      |
| 4  | BECAUSE, AS YOU SAW IN HIS RIGHT-HAND COLUMN, IT WAS |
| 5  | GOOD FOR THE CALIFORNIA ECONOMY. AND I HAVE          |
| 6  | MANUFACTURING BACKGROUND AND I KNEW THAT STEM CELL   |
| 7  | RESEARCH INVOLVED MANUFACTURING.                     |
| 8  | BUT MY HUSBAND WAS DIAGNOSED, TESTED                 |
| 9  | POSITIVE SIX MONTHS AGO. I TRUST THAT THE ICOC       |
| 10 | SCIENTISTS AND GRANTS EXPERTS WILL ADVISE ON THE     |
| 11 | BEST WAY TO DISTRIBUTE THE FUNDS, BUT I'M HERE TO    |
| 12 | OFFER ANOTHER PERSPECTIVE. I SEE POTENTIAL BENEFITS  |
| 13 | TO FAMILIES LIKE MINE. AND WITH RESEARCH SUCH AS     |
| 14 | THAT GOING ON AT UC DAVIS WITH DR. NOLTA AND SIMILAR |
| 15 | EFFORTS, I THINK THEY MAY ENABLE PEOPLE WITH         |
| 16 | COGNITIVE DEGENERATION TO DEFER ONSET.               |
| 17 | AND MY HUSBAND HAS A PH.D. IN ELECTRICAL             |
| 18 | ENGINEERING AND HAS WORKED IN THE PAST IN THE BAY    |
| 19 | AREA. HE'S BEEN IN THE DISK DRIVE INDUSTRY IN SAN    |
| 20 | JOSE, AND I'M PROUD OF HIM. HE'S THE COINVENTOR OF   |
| 21 | SEVEN PATENTS IN MAGNETIC RECORDING. I'M SURE MANY   |
| 22 | OF YOU IN THIS ECONOMY HAVE EITHER DIRECTLY OR       |
| 23 | INDIRECTLY EXPERIENCED LOSING A JOB. SO AFTER 29     |
| 24 | YEARS, ROBERT CAN NO LONGER WORK BECAUSE HE'S LOSING |
| 25 | HIS COGNITIVE FUNCTIONS. AND HUNTINGTON'S, THE       |
|    | 360  |
|    | JUU  |

| COGNITIVE IN THE AREAS OF EXECUTIVE FUNCTION. SO     |
|--|
| HE'S LARGELY FUNCTIONAL, BUT HE CAN'T BE AN ENGINEER |
| ANYMORE.   |
| WE MET IN GRADUATE SCHOOL IN ENGINEERING,            |
| AND WE CAME HERE 22 YEARS AGO. I'VE BEEN WITH        |
| HEWLETT PACKARD, AND I'M A SOFTWARE ENGINEER FOR     |
| PEROT SYSTEMS. THAT'S ROSS PEROT'S COMPANY. AND WE   |
| LIVE IN SUNNYVALE. WE'VE BEEN IN THE HD SUPPORT      |
| GROUP IN PALO ALTO. I SEE THAT OUR SITUATION IS NOT  |
| UNIQUE. THERE ARE OTHER FAMILIES EXACTLY LIKE US     |
| THAT I'VE MET ALREADY WITH A SPOUSE NO LONGER        |
| WORKING. AND I THINK THAT MECHANISMS THAT CAN DEFER  |
| THE ONSET OF THESE NEUROLOGICAL DISEASES MIGHT HELP  |
| A FAMILY LIKE OURS TO HAVE MORE PRODUCTIVE YEARS.    |
| AND IF THE DISEASE CAN BE HALTED, THEN CHILDREN OF   |
| FAMILIES LIKE OURS CAN BE RELIEVED OF THEIR GENETIC  |
| RISK. SO I TRUST IN YOUR DECISIONS, AND I THANK YOU  |
| FOR LISTENING TO ANOTHER PERSPECTIVE.                |
| CHAIRMAN KLEIN: THANK YOU VERY MUCH. IT              |
| IS, IN FACT, FAMILIES THAT REALLY KEEP US IN TOUCH   |
| WITH THE IMPORTANCE OF THIS RESEARCH. SO THANK YOU   |
| VERY MUCH FOR COMING FORWARD, AND WE WILL HOPE WITH  |
| YOU FOR THE BEST. DR. POMEROY.                       |
| DR. POMEROY: I ALSO WANT TO THANK THE                |
| 361  |
|  |

| 1  | SPEAKERS FOR REMINDING US WHY WE COME HERE AND WORK |
|----|---|
| 2  | VERY HARD TOWARDS OUR MISSION. AND I ALSO WANT TO   |
| 3  | REITERATE THE INVITATION TO COME TO SACRAMENTO AND  |
| 4  | UC DAVIS FOR STEM CELL AWARENESS DAY. WE HOPE       |
| 5  | YOU'LL ALL BE THERE TO JOIN US AND CELEBRATE.       |
| 6  | CHAIRMAN KLEIN: THANK YOU. ANY                      |
| 7  | ADDITIONAL COMMENTS BY BOARD MEMBERS? BY DR.        |
| 8  | TROUNSON? BY THE PUBLIC? WE WILL STAND ADJOURNED    |
| 9  | AS OF NOW. THANK YOU VERY MUCH.                     |
| 10 | (THE MEETING WAS THEN ADJOURNED AT                  |
| 11 | 3:45 P.M.)  |
| 12 |   |
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|    | 362   |

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#### REPORTER'S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE PROCEEDINGS BEFORE THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD AT THE LOCATION INDICATED BELOW

ROBERTSON AUDITORIUM 1675 OWENS STREET SAN FRANCISCO, CALIFORNIA ON AUGUST 20, 2009

WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

BETH C. DRAIN, CSR 7152 BARRISTER'S REPORTING SERVICE 1072 BRISTOL STREET SUITE 100 COSTA MESA, CALIFORNIA (714) 444-4100