

BEFORE THE  
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE  
TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE  
ORGANIZED PURSUANT TO THE  
CALIFORNIA STEM CELL RESEARCH AND CURES ACT  
REGULAR MEETING

LOCATION: HILTON SAN FRANCISCO AIRPORT BAYFRONT  
600 AIRPORT BOULEVARD  
BURLINGAME, CALIFORNIA

DATE: MARCH 13, 2014  
9 A.M.

REPORTER: BETH C. DRAIN, CSR  
CSR. NO. 7152

BRS FILE NO.: 95375

## BARRISTERS' REPORTING SERVICE

### I N D E X

ITEM DESCRIPTION	PAGE NO.
REPORTS & DISCUSSION ITEMS:	
1. CALL TO ORDER.	
2. PLEDGE OF ALLEGIANCE.	
3. ROLL CALL.	
4. CHAIRMAN'S REPORT.	
5. PRESIDENT'S REPORT.	
ACTION ITEMS	
6. CONSIDERATION OF CONCEPT PLAN FOR STRATEGIC PARTNERSHIP IV CLINICAL DEVELOPMENT AWARDS.	
7. CONSIDERATION OF CONCEPT PLAN FOR PRE-CLINICAL DEVELOPMENT AWARDS.	
8. CONSIDERATION OF RFA 13-01: DUANE ROTH DISEASE TEAM THERAPY DEVELOPMENT AWARDS III, APPLICATION DR3-07201.	
CLOSED SESSION	
9. DISCUSSION OF CONFIDENTIAL INTELLECTUAL PROPERTY OR WORK PRODUCT, PREPUBLICATION DATA, FINANCIAL INFORMATION, CONFIDENTIAL SCIENTIFIC RESEARCH OR DATA, AND OTHER PROPRIETARY INFORMATION RELATING TO APPLICATIONS FOR RFA 13-01: CIRM DISEASE TEAM THERAPY DEVELOPMENT III AWARDS. (HEALTH & SAFETY CODE 125290.30(F) (3) (B) AND (C)).	
DISCUSSION ITEMS	
10. DEVELOPMENT PORTFOLIO UPDATE.	
11. SPOTLIGHT ON DISEASE.	

## BARRISTERS' REPORTING SERVICE

### I N D E X (CONT'D.)

#### ACTION ITEMS

12. CONSIDERATION OF INITIATING RULEMAKING FOR AMENDMENTS TO THE GRANTS ADMINISTRATION POLICY.

13. CONSIDERATION OF FINAL ADOPTION OF POLICY AMENDMENTS APPROVED IN RESPONSE TO THE INSTITUTE OF MEDICINE RECOMMENDATIONS.

14. CONSIDERATION OF APPOINTMENT OF NEW MEMBERS TO THE MEDICAL AND ETHICAL STANDARDS WORKING GROUP.

15. CONSIDERATION OF RESOLUTION HONORING MARCY FEIT.

16. CONSIDERATION OF APPOINTMENT OF NEW SCIENTIFIC MEMBERS OF THE GRANTS WORKING GROUP AND REAPPOINTMENT OF EXISTING MEMBERS.

17. CONSIDERATION OF MINUTES FROM THE DECEMBER 2013 AND JANUARY 2014 ICOC BOARD MEETING.

#### DISCUSSION ITEMS

18. COMMUNICATIONS UPDATE.

19. PUBLIC COMMENT.

**BARRISTERS' REPORTING SERVICE**

1 BURLINGAME, CALIFORNIA; THURSDAY, MARCH 13, 2014

2 9 A.M.

3

4 CHAIRMAN THOMAS: GOOD MORNING, EVERYBODY.

5 WELCOME TO THE MARCH 2014 MEETING OF THE ICOC. IT IS A  
6 SPECTACULAR DAY IN THE BAY AREA AND HOPEFULLY IS  
7 SIMILAR NO MATTER WHERE YOU ARE. KEN, THAT INCLUDES  
8 YOU IN JAPAN. KEN BURTIS GETS THE LONGEST DISTANCE  
9 AWARD FOR THIS MEETING WITHOUT ANY QUESTION JOINING US  
10 BY PHONE FROM JAPAN. SO, KEN, THANK YOU FOR YOUR  
11 DEDICATION. IT'S MUCH APPRECIATED.

12 DR. BURTIS: MY PLEASURE.

13 CHAIRMAN THOMAS: LET'S GO -- MARIA, COULD  
14 YOU LEAD US IN THE PLEDGE OF ALLEGIANCE.

15 FOR THOSE ON THE PHONE, WE'RE IN SEARCH OF A  
16 FLAG. AMY CHEUNG IS GETTING A FLAG UP ON HER SCREEN.  
17 OURS SEEMS TO BE AWOL IN HERE AT THE MOMENT.

18 (PLEDGE OF ALLEGIANCE.)

19 CHAIRMAN THOMAS: THAT IS UNQUESTIONABLY A  
20 FIRST. FOR THOSE ON THE PHONE, WHICH FLAG IS THAT,  
21 AMY, WHICH VERSION? VALLEY FORGE FLAG. VERY NICE.  
22 VERY NICE. OKAY. LET IT NOT BE SAID WE AREN'T  
23 CREATIVE IN THIS ORGANIZATION.

24 MARIA, PLEASE CALL THE ROLL.

25 MS. BONNEVILLE: LINDA BOXER.

**BARRISTERS' REPORTING SERVICE**

1 DR. BOXER: HERE.  
2 MS. BONNEVILLE: DAVID BRENNER.  
3 DR. BRENNER: HERE.  
4 MS. BONNEVILLE: KEN BURTI S.  
5 DR. BURTI S: PRESENT.  
6 MS. BONNEVILLE: ANNE-MARIE DULIEGE.  
7 DR. DULIEGE: HERE.  
8 MS. BONNEVILLE: ELIZABETH FINI. MICHAEL  
9 FRIEDMAN.  
10 DR. FRIEDMAN: HERE.  
11 MS. BONNEVILLE: JUDY GASSON.  
12 MR. GASSON: HERE.  
13 MS. BONNEVILLE: SAM HAWGOOD.  
14 DR. HAWGOOD: HERE.  
15 MS. BONNEVILLE: STEPHEN JUELSGAARD. SHERRY  
16 LANSING.  
17 MS. LANSING: HERE.  
18 MS. BONNEVILLE: JACOB LEVIN.  
19 DR. LEVIN: HERE.  
20 MS. BONNEVILLE: BERT LUBIN. SHLOMO MELMED.  
21 DR. MELMED: YES.  
22 MS. BONNEVILLE: LAUREN MILLER.  
23 MS. MILLER: HERE.  
24 MS. BONNEVILLE: JOE PANETTA.  
25 MR. PANETTA: HERE.

**BARRISTERS' REPORTING SERVICE**

1 MS. BONNEVILLE: FRANCISCO PRIETO. ROBERT  
2 QUINT.

3 DR. QUINT: HERE.

4 MS. BONNEVILLE: AL ROWLETT.

5 DR. ROWLETT: HERE.

6 MS. BONNEVILLE: JOAN SAMUELSON. JEFF  
7 SHEEHY.

8 MR. SHEEHY: HERE.

9 MS. BONNEVILLE: OSWALD STEWARD.

10 DR. STEWARD: HERE.

11 MS. BONNEVILLE: JONATHAN THOMAS.

12 CHAIRMAN THOMAS: HERE.

13 MS. BONNEVILLE: ART TORRES.

14 MR. TORRES: HERE.

15 MS. BONNEVILLE: KRISTINA VUORI.

16 DR. VUORI: HERE.

17 MS. BONNEVILLE: DONNA WESTON. DIANE  
18 WINOKUR.

19 CHAIRMAN THOMAS: THANK YOU, MARIA.

20 WE HAVE A NUMBER OF TOPICS THAT REQUIRE VOTES  
21 THIS MORNING, AND WE HAVE SOME ISSUES LATER ON WITH  
22 QUORUM. SO WE WANT TO TAKE A FEW THINGS A BIT OUT OF  
23 ORDER HERE AND MAKE SURE THAT WE GET THROUGH ALL THAT  
24 WE NEED TO GET THROUGH THAT REQUIRES A VOTE.

25 TO SORT OF SET CONTEXT, WE'RE GOING TO START

## BARRISTERS' REPORTING SERVICE

1 TODAY WITH AGENDA ITEM NO. 10. I SHOULD NOTE, ALAN,  
2 THE CHAIR AND PRESIDENT'S REPORT WE'RE PUSHING TO THE  
3 BACK END OF THE MEETING IF THAT'S OKAY.

4 ITEM NO. 10 IS DR. FEIGAL GIVING US A  
5 DEVELOPMENT PORTFOLIO UPDATE.

6 DR. FEIGAL: WELL, THANK YOU VERY MUCH. AND  
7 I'M VERY PLEASED TO BE HERE TODAY TO TALK WITH YOU  
8 ABOUT --

9 CHAIRMAN THOMAS: ART JUST WENT TO THE LENGTH  
10 OF DETERMINING WHAT TIME IT IS. JUST SO EVERYBODY  
11 KNOWS, IT'S ABOUT 1:10 A.M. IN JAPAN RIGHT NOW.

12 DR. BURTIS: OKAY.

13 DR. FEIGAL: OKAY. I'LL TRY AND KEEP THIS  
14 LIVELY FOR YOU. I WANT TO -- FIRST, I'M DELIGHTED TO  
15 BE HERE TODAY TO PRESENT THE UPDATE ON OUR PROGRESS  
16 FROM THE DEVELOPMENT PROJECTS. AND WE'RE REALLY MAKING  
17 PROGRESS ON THAT PATHWAY TO TREATMENTS AND CURES FOR  
18 PATIENTS WITH SERIOUS DISEASES AND WITH CHRONIC  
19 INJURIES. SO I'M VERY PLEASED TO BE ABLE TO PRESENT  
20 THIS UPDATE TO YOU TODAY.

21 THE UPDATE IS ALWAYS GOING TO BE TIED INTO  
22 OUR STRATEGY FOR THIS ENTIRE RESEARCH INSTITUTE. THE  
23 VISION AND STRATEGY, THE VISION, OF COURSE, IS THAT WE  
24 WANT TO HAVE EFFECTIVE TREATMENTS AND CURES FOR  
25 PATIENTS WITH THESE DEVASTATING DISEASES AND THESE

## BARRISTERS' REPORTING SERVICE

1 CHRONIC INJURIES.

2 OUR MISSION IS WHAT WE'RE STAYING LASER  
3 FOCUSED ON, AND THAT'S REALLY TO ADVANCE THE SCIENCE SO  
4 THAT WE CAN PUT TOGETHER APPLICATIONS, DEVELOP  
5 THERAPIES FOR PATIENTS WITH THOSE DEVASTATING DISEASE  
6 AND INJURIES. THE FIRST FIVE YEARS WERE REALLY  
7 CULTIVATING THE FIELD, BRINGING IN THE RESEARCH  
8 INTELLECTUAL CAPITAL, AND CATALYZING THE WHOLE FIELD.  
9 THE PART WE'RE IN RIGHT NOW IS WHAT WE CALL THE FOCUS  
10 PHASE WHERE WE'RE ADVANCING THE SCIENCE BEYOND THE LAB  
11 AND BEYOND THE ANIMAL MODELS. WE'VE CURED A LOT OF  
12 MICE. WE'VE DONE GREAT THINGS IN RODENTS. WHAT WE'RE  
13 TRYING TO DO IS WORK IN THE SPECIES THAT WE'RE MOST  
14 INTERESTED IN AND THAT'S THE HUMAN. AND THAT'S WHERE  
15 THE RUBBER MEETS THE ROAD.

16 AND WHAT WE'RE TRYING TO DO IS TO BRING THIS  
17 TECHNOLOGY INTO HUMAN CLINICAL TESTING TO PATIENTS WHO  
18 ACTUALLY HAVE THESE DISEASES AND CHRONIC INJURIES. AND  
19 THAT'S THE PHASE WE'RE IN RIGHT NOW, AND THAT'S REALLY  
20 THE FOCUS OF THE DEVELOPMENT PROJECTS.

21 PART OF THE STRATEGY THAT WE'RE ALSO WORKING  
22 ON IS TO DEVELOP THOSE PARTNERSHIPS WITH INDUSTRY,  
23 THOSE INTERACTIONS WITH THE FOOD AND DRUG  
24 ADMINISTRATION, WHICH IS THE BODY IN THE UNITED STATES  
25 THAT HAS TO APPROVE THESE TREATMENTS GETTING INTO



## BARRISTERS' REPORTING SERVICE

1 PEOPLE AND APPROVING WHETHER THEY GET INTO THE  
2 MARKETPLACE. SO THAT BY THE TIME WE GET TO THE NEXT  
3 FIVE YEARS, WE WILL HAVE ESTABLISHED THOSE TYPES OF  
4 INTERACTIONS AND THOSE PARTNERSHIPS SO THAT THE WORK WE  
5 DO HERE AT CIRM CAN BE THE FOUNDATION FOR MOVING IT  
6 FORWARD TO COMMERCIALIZATION AND TO THE MARKETPLACE.

7 I'M GOING TO FOCUS ON THE DEVELOPMENT  
8 PROJECTS. WE'VE GIVEN -- WE'VE AWARDED 1.8 BILLION TO  
9 A VARIETY OF DIFFERENT AWARDS ACROSS THE BASIC EARLY  
10 RESEARCH TO CLINICAL TRIAL CONTINUUM. OF THAT 1.8  
11 BILLION, ABOUT 1.2 BILLION HAS BEEN DISBURSED. OF  
12 THOSE 600 AWARDS, ABOUT 90 ARE FOCUSED ON TRANSLATIONAL  
13 PROJECTS. AND OF THOSE 90, ABOUT ONE-THIRD ARE THE  
14 DEVELOPMENT PROJECTS. AND THAT'S THE SUBJECT OF MY  
15 PRESENTATION TODAY. AND THOSE DEVELOPMENT PROJECTS  
16 HAVE BEEN AWARDED ABOUT 450 MILLION. OF THAT 450  
17 MILLION, APPROXIMATELY HALF HAS BEEN DISBURSED.

18 THE PROGRAMS I'M GOING TO BE TALKING ABOUT  
19 ARE THE DEVELOPMENT PROGRAMS. THERE'S TWO MAIN  
20 INITIATIVES THAT THIS BOARD HAS APPROVED FOR THOSE  
21 PROJECTS. THEY'RE THE DISEASE TEAMS AND THEY'RE THE  
22 STRATEGIC PARTNERSHIPS. BOTH OF THESE DIFFERENT  
23 PROGRAMS HAVE THE GOAL OF COMPLETING AN EARLY PHASE  
24 CLINICAL TRIAL SO THAT WE CAN DETERMINE WHETHER THERE'S  
25 EVIDENCE OF SAFETY. DOES THIS NOT HURT PATIENTS?

## BARRISTERS' REPORTING SERVICE

1 THAT'S THE FIRST THING IS DO NO HARM, BUT DOES IT HELP  
2 PATIENTS? DOES THE THERAPY WORK? ARE WE FINDING THAT  
3 THERE'S PRELIMINARY EVIDENCE OF BENEFIT TO PATIENTS?  
4 BECAUSE IF THERE IS, THAT'S GOING TO BE THE INFLECTION  
5 POINT TO REALLY ATTRACT INDUSTRY, TO REALLY ATTRACT  
6 LEVERAGED FUNDING SO THAT PEOPLE WILL LEVERAGE CIRM  
7 FUNDING WITH THEIR FUNDING AND BE ABLE TO TAKE IT  
8 FORWARD INTO COMMERCIALIZATION AND EVENTUALLY INTO THE  
9 MARKETPLACE.

10 THE WAY WE TRY AND POSITION THESE DIFFERENT  
11 DISEASE TEAMS AND STRATEGIC PARTNERSHIPS, AND THESE  
12 TEAMS ARE MADE UP OF INDIVIDUALS WITH BOTH MEDICAL  
13 EXPERTISE AND LABORATORY SCIENTIFIC EXPERTISE, AND TO  
14 AN INCREASING AMOUNT OF EXPERIENCE SOME DEVELOPMENT  
15 EXPERTISE. BECAUSE DEVELOPMENT EXPERTISE, HOW TO  
16 DEVELOP A PRODUCT, IS NOT NORMALLY IN THE MIDDLE OF THE  
17 RADAR SCREEN OF MANY OF THE RESEARCHERS THAT WE'RE  
18 WORKING WITH, WE TRY TO SUPPLEMENT AND COMPLEMENT THAT  
19 EXPERIENCE AND EXPERTISE BY PROVIDING ADDITIONAL ACCESS  
20 TO EXPERTISE TO THEM THROUGH THE INDIVIDUALS THAT WE  
21 HAVE ON OUR OWN STAFF HERE AT CIRM WHO HAVE INDUSTRY  
22 EXPERTISE, BUT BY BRINGING IN PANELS OF EXTERNAL  
23 EXPERTS WHO HAVE EXPERTISE IN PRECLINICAL ANIMAL  
24 MODELS, IN MANUFACTURING, AND CLINICAL TRIALS IN  
25 DEALING WITH REGULATORY ISSUES AS YOU'RE TRYING TO

## BARRISTERS' REPORTING SERVICE

1 BRING A PRODUCT FROM THE LAB TO PATIENTS AND TO THE  
2 MARKETPLACE AND BUSINESS EXPERTISE. WHERE DOES THIS  
3 PRODUCT POTENTIALLY FIT IN THE COMMERCIAL LANDSCAPE?

4 SO THE PROGRAMS ARE DRIVEN BY THE SCIENCE AND  
5 THE EVIDENCE, BUT THEY'RE ALSO DRIVEN BY THE REGULATORY  
6 CONSIDERATIONS THAT ARE NEEDED TO TAKE A PRODUCT INTO  
7 HUMANS AND EVENTUALLY INTO THE MARKETPLACE. SO PRIOR  
8 TO ANY MONEY GOING OUT THAT DOOR -- SO YOU DEDICATED  
9 ABOUT 450 MILLION TO DATE FOR THESE DISEASE TEAMS AND  
10 FOR THOSE STRATEGIC PARTNERSHIPS. BUT BEFORE ANY MONEY  
11 GOES OUT THE DOOR, OUR SCIENCE AND MEDICAL OFFICERS  
12 WORK WITH THE AWARDED DISEASE TEAMS TO WORK ON  
13 MILESTONES, TO SET THE THRESHOLD BEYOND WHICH WE WILL  
14 NOT GO UNLESS THEY MEET THEM. SO THEIR MILESTONES IN  
15 THEIR MANUFACTURING, MILESTONES IN WHAT THEY NEED TO  
16 MEET IN THEIR PRECLINICAL ANIMAL MODELS, AND MILESTONES  
17 IN WHAT THEY NEED TO MEET IN GOING FROM THE PRECLINICAL  
18 TO THE CLINICAL.

19 AND DURING THE RESEARCH, THERE'S ACTIVE  
20 INTERACTION ON THEIR PROTOCOLS, ON THEIR REGULATORY  
21 STRATEGY, PREPARATION FOR THEIR INTERACTIONS WITH THE  
22 FOOD AND DRUG ADMINISTRATION, ATTENDANCE AT THEIR TEAM  
23 MEETINGS, AND ASSESSING THE MILESTONES. IN ADDITION TO  
24 THOSE DIRECT INTERACTIONS, THERE'S ALSO A VARIETY OF  
25 TOOLS THAT CIRM MAKES AVAILABLE FOR EDUCATION AND

## BARRISTERS' REPORTING SERVICE

1 TRAINING OF THE TEAMS THROUGH WEBINARS, THROUGH  
2 ROUNDTABLES, THROUGH CONFERENCES, AND THROUGH SEMINARS.

3 THIS IS WHERE WE ARE. IN 2010 THERE REALLY  
4 WAS NOTHING ON THE HORIZON. I JOINED CIRM IN JANUARY  
5 OF 2011. THE DISEASE TEAMS HAD JUST BEEN FUNDED. THEY  
6 WERE IN THEIR FIRST FEW MONTHS OF FUNDING. THIS IS  
7 THEIR TRAJECTORY. WHAT I'VE LISTED HERE IN BLUE ARE  
8 THE MILESTONE MEETINGS WITH THE FDA. THESE ARE  
9 ESSENTIAL MEETINGS WHERE THE INVESTIGATORS WHO ARE  
10 TRYING TO DEVELOP A PRODUCT HAVE DIRECT INTERACTIONS  
11 WITH THE FDA TO TALK ABOUT WHERE THEY ARE IN TERMS OF  
12 THEIR EVIDENCE PACKAGE ON SAFETY AND THE PRECLINICAL  
13 ANIMAL STUDIES.

14 THE COPPER COLORED BAR IS WHEN THEY ACTUALLY  
15 ACCUMULATE THAT BODY OF EVIDENCE TO FILE IT WITH THE  
16 FDA. WITHIN 30 DAYS THE FDA HAS TO MAKE A DECISION ON  
17 WHETHER OR NOT THAT BODY OF EVIDENCE IS SUFFICIENT TO  
18 ALLOW THAT THERAPEUTIC PRODUCT TO GO INTO HUMAN  
19 CLINICAL TESTING.

20 AND THEN THE PURPLE BAR ARE THE CLINICAL  
21 TRIALS THAT ARE ENROLLING PATIENTS.

22 SO YOU CAN SEE THE TRAJECTORY FROM 2010  
23 THROUGH TODAY'S DATE, THROUGH 2014 SO FAR. WE'VE GONE  
24 FROM TWO TO FIVE TO SEVEN TO TEN SUCCESSFUL PRE-IND  
25 MEETINGS THAT HAVE TAKEN PLACE WITH OUR COHORT OF

## BARRISTERS' REPORTING SERVICE

1 DEVELOPMENT TEAMS. YOU CAN SEE THAT THERE HAVE BEEN  
2 NOW THREE IND FILINGS WITH THE FDA AND TWO ACTIVE  
3 CLINICAL TRIALS ACTIVELY ENROLLING PATIENTS. BEFORE  
4 THE END OF THIS YEAR, WE EXPECT TO HAVE UP TO 15  
5 PRE-IND MEETINGS HAVING BEEN COMPLETED AND TEN IND  
6 FILINGS THAT HAVE BEEN APPROVED TO BE COMPLETED. AND  
7 IF THOSE GO ACCORDING TO PLAN, THERE SHOULD BE TEN  
8 CLINICAL TRIALS READY TO ENROLL PATIENTS BY THE END OF  
9 THIS YEAR.

10 THIS IS A BACKUP SLIDE FOR THE TABLE OF WHERE  
11 WE ARE WITH THE FIRST COHORT OF DISEASE TEAMS. THE  
12 DEVELOPMENT TEAMS ARE SUCCESSFULLY PROGRESSING THROUGH  
13 THEIR FDA MILESTONES, AND THEY ARE ABLE TO GO INTO THE  
14 CLINIC TO ENROLL PATIENTS ONTO THESE CLINICAL TRIALS.  
15 NINE OF THE FIRST COHORT OF DISEASE TEAMS HAVE  
16 SUCCESSFULLY PROGRESSED AND ARE EITHER ENROLLING  
17 PATIENTS ARE WILL BE ENROLLING PATIENTS ON CLINICAL  
18 TRIALS THIS YEAR.

19 THIS IS JUST SHOWING YOU THE YEAR IN WHICH  
20 THE DISEASE TEAM WAS FUNDED OR THE STRATEGIC  
21 PARTNERSHIP WAS FUNDED, THE NUMBER OF AWARDS, THE  
22 PERCENTAGE THAT ARE SUCCESSFULLY GOING THROUGH THEIR  
23 PRE-IND MEETING, THE IND APPROVED, THE IND EXPECTED,  
24 AND THE CLINICAL TRIALS EITHER ENROLLING OR EXPECTED IN  
25 2014.

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1           THESE ARE THE CLINICAL TRIALS WE'RE TALKING  
2 ABOUT, SO I WANT TO HIGHLIGHT THOSE. THE MAIN THEME OF  
3 MY PRESENTATION TODAY IS REALLY GOING TO FOCUS ON THE  
4 PROGRESS OF OUR DEVELOPMENT TEAMS, TO GIVE YOU  
5 HIGHLIGHTS OF THAT, TO GIVE YOU A HIGH LEVEL SUMMARY OF  
6 OUR INTERACTIONS WITH INDUSTRY AND WITH THE FDA, AND,  
7 THIRDLY, TO END WITH A LOOK FORWARD AND A LOOK FORWARD  
8 IN THE NEAR TERM. WHERE DO WE WANT TO BE WITH OUR  
9 INITIATIVES BY THE END OF THIS YEAR?

10           SO FOR THE CLINICAL TRIALS THAT ARE ENROLLING  
11 NOW, WE HAVE PATIENTS ENROLLING INTO A CLINICAL TRIAL  
12 FOR PATIENTS WITH AIDS. WE HAVE A CLINICAL TRIAL IN  
13 CONGESTIVE HEART FAILURE. SO THESE ARE INDIVIDUALS WHO  
14 HAVE HAD A HEART ATTACK AND WITHIN THE FIRST YEAR OF  
15 THEIR HEART ATTACK HAVE SCARRING OF THE HEART AND HAVE  
16 DYSFUNCTION OF THAT HEART AND HAVE SYMPTOMS. EXPECTED  
17 TO BE ENROLLING BY THE END OF THE YEAR ARE PATIENTS  
18 WITH CANCER. AND THESE ARE PATIENTS WHO EITHER HAVE  
19 ACUTE LEUKEMIA OR CHRONIC LEUKEMIA OR HAVE A VARIETY OF  
20 SOLID TUMORS. PATIENTS WITH VISION LOSS DUE TO  
21 DEGENERATIVE EYE DISEASE, PATIENTS WITH DIABETES. THIS  
22 AFFECTS BOTH THE YOUNG AND THE OLD IN A VARIETY OF  
23 DIFFERENT ETHNICITIES. AND ALSO THE LESS COMMON  
24 DISEASES, PATIENTS WITH SERIOUS BLOOD DISORDERS.

25           THE CLINICAL TRIALS WE EXPECT TO ENROLL

## BARRISTERS' REPORTING SERVICE

1 BEFORE THE END OF THIS YEAR ARE PATIENTS WITH SICKLE  
2 CELL DISEASE AND FOR PATIENTS WITH BETA THALASSEMIA.  
3 AND THIS IS PARTICULARLY IMPORTANT BECAUSE IT IMPACTS  
4 ON PATIENTS AT A RELATIVELY YOUNGER AGE. AND WHEN THEY  
5 HAVE A LONG LIFE SPAN AHEAD OF THEM, IF WE COULD MORE  
6 EFFECTIVELY TREAT THEM. AND IT ALSO IS OCCURRING IN  
7 PEOPLE WITH DIVERSE ETHNIC BACKGROUNDS. SO IT'S A VERY  
8 GOOD REPRESENTATION OF THE POPULATION IN CALIFORNIA AND  
9 ACROSS THE UNITED STATES.

10 I'M NOT GOING TO READ THROUGH THESE SLIDES.  
11 THESE ARE ACTUALLY HANDOUTS THAT YOU HAVE IN YOUR  
12 BINDER. AND IN ADDITION, YOU HAVE A MUCH MORE DETAILED  
13 COMPREHENSIVE VIEW OF WHERE WE ARE WITH OUR PROJECTS IN  
14 THE THERAPEUTIC AREAS. BUT WHAT I'M GOING TO BRIEFLY  
15 GO OVER IS THE BURDEN OF DISEASE BOTH MEDICALLY AND  
16 FINANCIALLY AND THE APPROACHES WE'RE TAKING TO TREAT  
17 THEM.

18 FOR HIV/AIDS, CALIFORNIA IS THE SECOND  
19 HIGHEST OF 50 STATES IN REPORTED AIDS CASES. IT'S  
20 CLAIMED THE LIVES OF MORE THAN HALF A MILLION  
21 AMERICANS, AND THERE'S ABOUT 1.1 MILLION AMERICANS NOW  
22 LIVING WITH HIV. THIS IS TAKEN FROM THE CENTERS FOR  
23 DISEASE CONTROL AND PREVENTION, DATA FROM 2010. IT'S  
24 NOT UP TO DATE TO THE PRESENT, BUT IT'S THE LATEST  
25 NATIONAL DATA THAT'S AVAILABLE. IT DISPROPORTIONATELY

## BARRISTERS' REPORTING SERVICE

1 AFFECTS BLACKS AND AFRI CAN-AMERI CANS, HI SPANI CS, AND  
2 LATINOS. THE COST OF CARE IS 1.8 BILLION LIFETIME  
3 TREATMENT COST BASED ON NEW HIV DIAGNOSES IN CALI FORNIA  
4 IN 2009.

5 THE CIRM-FUNDED APPROACHES WE HAVE GOING  
6 FORWARD THAT ARE NEAR TERM ARE TWO. THERE' S THE  
7 COMPANY CAL-IMMUNE WHO HAS A TECHNOLOGY WHERE THEY' RE  
8 INTERFERING WITH THE RECEPTOR FOR HIV ON THE PATIENT' S  
9 OWN HEMATOPOIETIC BLOOD STEM CELLS. THEY' RE  
10 INTERFERING WITH THAT RECEPTOR BOTH AT THE CCR5 AND AT  
11 A FUSION PROTEIN, AND IT' S PREVENTING -- THE INTENT IS  
12 THAT IT WILL PREVENT THE HIV/AIDS VIRUS FROM ENTERING  
13 THOSE BLOOD CELLS AND DAMAGING THAT PERSON' S IMMUNE  
14 SYSTEM AND THEIR ABILITY TO HAVE A MORE NORMAL IMMUNE  
15 SYSTEM. SO PATIENTS WITH HIV/AIDS ARE ENROLLING ON  
16 THIS CLINICAL TRIAL, AND THIS TRIAL IS ASSESSING  
17 SAFETY, FEASIB ILITY, AND EXPLORING A VARIETY OF  
18 MEASURES OF ACTIVITY ABOUT WHETHER OR NOT THIS  
19 TECHNOLOGY IS WORKING.

20 WE HAVE A DIFFERENT TEAM WORKING AT CITY OF  
21 HOPE. IT' S WITH DR. JOHN ZAI A. HE' S WORKING WITH A  
22 COMPANY CALLED SANGAMO BIOSCIENCES WHERE THEY' RE USING  
23 A DIFFERENT TECHNOLOGY, A ZINC FINGER NUCLEASE, WHICH  
24 IS BASICALLY ACTING LIKE A PAIR OF MOLECULAR SCI SSORS  
25 THAT CUTS A PLACE ON THE GENE WHERE THE HIV CAN ENTER



## BARRISTERS' REPORTING SERVICE

1 AND DISRUPTING IT SO THAT THE HIV CAN NO LONGER ENTER  
2 AND DO ITS DAMAGE. THE PLAN IS FOR A CLINICAL TRIAL  
3 LATER THIS YEAR AFTER A SUCCESSFUL IND HAS BEEN FILED  
4 AND APPROVED. AND THEN THERE WERE THREE OTHER  
5 APPROACHES HEADING TOWARD THE CLINIC IN THIS DISEASE.

6 WE HAVE FUNDED EIGHT HEART FAILURE APPROACHES  
7 IN CIRM'S PORTFOLIO AND ONE IN PERIPHERAL VASCULAR  
8 DISEASE. THE ONES THAT ARE MOST NEAR TERM ARE THE ONES  
9 I'M GOING TO TALK TO YOU ABOUT RIGHT NOW. THE BURDEN  
10 OF DISEASE, THIS, ONCE AGAIN, IS FROM THE CENTERS FOR  
11 DISEASE PREVENTION AND CONTROL. THERE'S ALMOST FIVE  
12 MILLION AMERICANS WHO HAVE HEART FAILURE, AND THE MOST  
13 COMMON CAUSE OF HEART FAILURE IS DUE TO A HEART ATTACK.  
14 THE SYMPTOMS ARE NUMEROUS AND INCLUDE SHORTNESS OF  
15 BREATH, INABILITY TO GET OUT OF BED, INABILITY TO WALK.  
16 THERE'S A VARIETY OF SEVERITY OF THE TYPES OF SYMPTOMS  
17 THAT IMPACT ON PEOPLE WHO HAVE THIS DISEASE. BUT IT'S  
18 A LEADING CAUSE OF DEATH FOR MOST ETHNICITIES IN  
19 AMERICA. AND THE ESTIMATED ANNUAL COST OF HEART  
20 FAILURE CARE IN CALIFORNIA IS APPROXIMATELY 1.5  
21 BILLION.

22 THE APPROACHES WE HAVE IS THE ONE THAT'S IN  
23 THE CLINIC RIGHT NOW IS CAPRICOR. THAT'S A CALIFORNIA  
24 COMPANY. THEY'RE USING CELLS THAT WERE DERIVED FROM A  
25 DONOR HEART AND DEVELOPING THIS INTO A PRODUCT CALLED

## BARRISTERS' REPORTING SERVICE

1 CARDIOSPHERES. THEY'RE INJECTING THIS TYPE OF PRODUCT  
2 INTO PATIENTS WHO HAVE HAD HEART FAILURE DUE TO A HEART  
3 ATTACK, AND THEY'RE INSERTING -- THEY'RE INJECTING  
4 THESE CELLS INTO THE BLOOD VESSELS THAT FEED THE HEART.  
5 THEY COMPLETED THE PHASE I CLINICAL TRIAL FOR SAFETY IN  
6 2013, AND THEY'RE NOW ENROLLING PATIENTS ON THE  
7 RANDOMIZED PHASE II TRIAL TO DETERMINE WHETHER OR NOT  
8 THIS THERAPY CAN REDUCE THE SCARRING OF THE HEART AND  
9 IMPROVE FUNCTION OF PATIENTS WHO HAVE HEART FAILURE.

10 WE ALSO HAVE EIGHT OTHER PROGRAMS THAT ARE  
11 MOVING TOWARDS THE CLINIC IN HEART DISEASE.

12 FOR PATIENTS WITH CANCER, THIS IS A MAJOR  
13 BURDEN OF DISEASE. THERE'S OVER 18 MILLION AMERICANS  
14 EXPECTED TO BE IMPACTED BY 2020. THAT'S 30 PERCENT  
15 MORE THAN IN 2010. THE COST OF CANCER CARE IS  
16 ENORMOUS, \$157 BILLION ACROSS THE UNITED STATES. AND  
17 THE ANNUAL COST OF CARE IN CALIFORNIA IS \$15 BILLION.  
18 THE REASON FOR THIS INCREASE IN PREVALENCE IS DUE TO  
19 THE AGING OF THE POPULATION. IT AFFECTS ALL  
20 ETHNICITIES. IT'S AN EQUAL OPPORTUNITY EMPLOYER. IT  
21 ATTACKS MEN AND WOMEN.

22 WE HAVE THREE MAJOR CIRM-FUNDED APPROACHES  
23 THAT ARE HEADED TO THE CLINIC THIS YEAR. WE HAVE WORK  
24 WITH DRs. CARSON, KIPPS, AND JAMIESON WHERE THEY'RE  
25 TARGETING THE CANCER STEM CELL WITH A MONOCLONAL

## BARRISTERS' REPORTING SERVICE

1 ANTI BODY CALLED ROR-1, AND THEY' RE IN PARTICULAR  
2 LOOKING AT PATIENTS WHO HAVE CHRONIC LYMPHOCYTIC  
3 LEUKEMIA. THEY' RE FILING THEIR IND AND PLAN TO START A  
4 CLINICAL TRIAL THIS YEAR.

5 THE SECOND TEAM WE' RE WORKING WITH IS THE  
6 DR. WEISSMAN TEAM AT STANFORD UNIVERSITY. THEY' RE ALSO  
7 WORKING WITH A GROUP IN THE UK ON THIS PROGRAM. AND I  
8 SHOULD HAVE MENTIONED DR. CARSON WAS ALSO WORKING WITH  
9 A GROUP IN CANADA ON THEIR PROGRAM. THE WEISSMAN TEAM  
10 IS ALSO TARGETING THE CANCER STEM CELL WITH A  
11 MONOCLONAL ANTIBODY CALLED ANTI -CD 47. AND DR.  
12 WEISSMAN HAS CALLED THIS THE DON' T EAT ME SIGNAL, AND  
13 IT' S THE SIGNAL THAT WE' RE TRYING TO INTERRUPT WITH  
14 THAT MONOCLONAL ANTIBODY. HE' S FILING THE IND THIS  
15 YEAR BOTH IN THE UNITED STATES AND IN THE UK, AND THE  
16 CLINICAL TRIAL IS EXPECTED TO START LATER THIS YEAR.

17 THE DR. DANNY SLAMON TEAM IS TARGETING THE  
18 CANCER STEM CELL WITH A SMALL MOLECULE. HE' S GOING FOR  
19 SOLID TUMORS. THE IND HAS ALREADY BEEN APPROVED IN  
20 U.S. AND IN CANADA, AND THE CLINICAL TRIAL WILL START  
21 WITHIN THE NEXT MONTH OR TWO.

22 AND THERE ARE SEVEN OTHER APPROACHES HEADING  
23 TO THE CLINIC IN THE CANCER ARENA.

24 FOR VISION LOSS, THIS IS A MAJOR BURDEN OF  
25 DISEASE, AND A MAJOR CAUSE OF VISION LOSS IN PEOPLE WHO

## BARRISTERS' REPORTING SERVICE

1 ARE OLDER IS MACULAR DEGENERATION. IT'S WHERE IT  
2 AFFECTS YOUR CENTRAL VISION. YOU CAN'T LOOK IN  
3 PEOPLE'S FACES, YOU CAN'T READ THE WRITING IN A BOOK,  
4 YOU WOULDN'T BE ABLE TO SEE THESE SLIDES. IT'S A  
5 LEADING CAUSE OF BLINDNESS IN PEOPLE OVER AGE 55. THE  
6 MACULAR DEGENERATION DISEASE IS EXPECTED TO CLIMB TO  
7 ALMOST THREE MILLION AMERICANS BY THE YEAR 2020, AND  
8 THE ANNUAL COSTS TO CALIFORNIA EXCEED \$4 BILLION FOR  
9 THERAPIES DEVOTED TO VISION LOSS AND ABOUT ONE BILLION  
10 TO PATIENTS WHO HAVE AMD.

11 WE HAVE TWO MAJOR CIRM-FUNDED APPROACHES THAT  
12 ARE NEAR TERM FOR THE CLINIC. THERE'S THE DR. HUMAYUN  
13 TEAM WHO'S USING HUMAN EMBRYONIC-DERIVED STEM CELLS AS  
14 A STARTING POINT. AND WHAT HE'S DOING IS TRYING TO  
15 REPAIR AND REPLACE THE DAMAGED CELLS IN PATIENTS WHO  
16 HAVE MACULAR DEGENERATION. HE'S PUTTING THESE CELLS ON  
17 A SYNTHETIC SCAFFOLD TO REPLACE THE CELLS THAT ARE  
18 LOST, AND HE'S INSERTING THEM IN THE BACK OF THE EYE  
19 INTO PATIENTS WHO HAVE THIS KIND OF DISEASE. HE'S  
20 GOING TO BE FILING HIS IND AND STARTING THE CLINICAL  
21 TRIAL LATER THIS YEAR.

22 THERE'S ALSO A GROUP, A DR. CLASSEN TEAM,  
23 WHO'S WORKING ON A DIFFERENT CAUSE OF VISION LOSS  
24 CALLED RETINITIS PIGMENTOSA. THIS IS A GENETIC DEFECT  
25 THAT CAN MANIFEST EARLY IN LIFE IN TERMS OF VISION

## BARRISTERS' REPORTING SERVICE

1 LOSS, SO IT AFFECTS A YOUNGER AGE GROUP. AND OPPOSED  
2 TO HAVING CENTRAL VISION LOSS, IT STARTS WITH  
3 PERIPHERAL VISION LOSS. SO THIS GROUP IS WORKING,  
4 HEADING TOWARDS THE CLINIC. AND IN ADDITION TO THIS,  
5 WE HAVE SEVERAL OTHER APPROACHES HEADING TOWARDS THE  
6 CLINIC IN EYE DISEASE.

7 IN DIABETES THE MAJOR MEDICAL AND FINANCIAL  
8 BURDEN ACROSS CALIFORNIA, ACROSS THE UNITED STATES, IT  
9 AFFECTS 25.8 MILLION PEOPLE, WHICH IS ABOUT 8 PERCENT  
10 OF AMERICANS. IT DISPROPORTIONATELY AFFECTS HISPANICS  
11 AND LATINAS, AND ALSO BLACKS AND AFRICAN-AMERICANS.  
12 IT'S MOST COMMON IN PEOPLE OVER THE AGE OF 65, BUT IT  
13 ALSO IMPACTS PEOPLE AT A MUCH YOUNGER AGE. IT'S THE  
14 LEADING CAUSE -- DIABETES ITSELF IS A DISEASE, BUT IT'S  
15 ALSO THE LEADING CAUSE OF KIDNEY FAILURE, OF  
16 AMPUTATIONS, IN NEW CASES OF BLINDNESS, AND IS A MAJOR  
17 CAUSE OF HEART DISEASE AND STROKE. AND THE ANNUAL COST  
18 IN CALIFORNIA ALONE IS \$13.8 BILLION.

19 OUR MAJOR CIRM-FUNDED APPROACH THAT IS HEADED  
20 TOWARD THE CLINIC THIS YEAR IS WITH A CALIFORNIA  
21 COMPANY. AND THEY'RE WORKING WITH HUMAN EMBRYONIC STEM  
22 CELLS THAT ARE PRODUCING BETA CELLS THAT PRODUCE THE  
23 INSULIN THAT PATIENTS WITH DIABETES ARE LACKING.  
24 THEY'RE PUTTING THESE CELLS INTO A DEVICE THAT WILL  
25 PROTECT THE CELLS FROM THE HOST DEFENSE SYSTEM. SO

## BARRISTERS' REPORTING SERVICE

1 THEY' RE TRYING TO PROTECT THE CELLS FROM BEING  
2 DESTROYED BY THE HOST IMMUNE SYSTEM.

3 THIS DEVICE IS ABOUT THE SIZE OF A CREDIT  
4 CARD, IS IMPLANTED UNDER THE SKIN. THEY PLAN THEIR IND  
5 FILING AND THEIR CLINICAL TRIAL FOR LATER THIS YEAR.

6 OTHER FUNDED APPROACHES THAT ARE RELATED TO  
7 THE DISEASE AREA OF DIABETES ARE FOCUSED ON  
8 COMPLICATIONS OF DIABETES. AND THESE INCLUDE WOUND  
9 ULCERS, VISION LOSS, LOSS OF LIMBS DUE TO LACK OF BLOOD  
10 SUPPLY TO THE LIMB. IT'S CALLED CRITICAL LIMB  
11 ISCHEMIA, HEART DISEASE, AND STROKE.

12 THE OTHER CLINICAL TRIALS THAT ARE GOING TO  
13 BE, PLANNED TO BE OPEN LATER THIS YEAR ARE IN BLOOD  
14 DISEASES. AND THEY' RE SICKLE CELL DISEASE AND IN BETA  
15 THALASSEMIA. THE BURDEN OF DISEASE IS LESS AS A  
16 POPULATION, BUT IT'S MAJOR IN TERMS OF THE INDIVIDUAL.  
17 THERE' S ABOUT 80,000 AMERICANS WHO HAVE SICKLE CELL  
18 DISEASE. IT PREDOMINANTLY AFFECTS BLACKS AND  
19 AFRICAN-AMERICANS AND TO A LESSER EXTENT HISPANICS AND  
20 LATINOS.

21 IT'S THE SICKLE SHAPE OF THE CELL THAT CAUSES  
22 CLOGGING OF THE BLOOD VESSELS AND CAN LEAD TO  
23 EXCRUCIATING EPISODES OF PAIN AND ALSO LEADS TO  
24 PROGRESSIVE ORGAN DAMAGE. I DON'T HAVE CDC DATA FOR  
25 THIS, BUT FROM OTHER DATA THAT I'VE BEEN ABLE TO LOOK

## BARRISTERS' REPORTING SERVICE

1 AT, THE COST TO CALIFORNIA, LOOKING AT AN AVERAGE, IS  
2 75,000 HOSPITALIZATIONS BETWEEN 1989 TO 93. THE COST  
3 IS APPROXIMATELY \$475 MILLION.

4 THE CIRM-FUNDED APPROACHES TO TACKLE THIS  
5 DISEASE IS THE DR. KOHN TEAM. HE'S CORRECTING THE BETA  
6 GLOBIN GENE DEFECT IN THE PATIENT'S OWN BLOOD CELLS, SO  
7 HE'S REENGINEERING THE PATIENT'S OWN CELLS, CORRECTING  
8 THEM, AND THEN INFUSING THEM BACK INTO THE PATIENT. HE  
9 PLANS THE IND FILING AND THE CLINICAL TRIAL THIS YEAR.

10 WE ONLY HAVE ONE OTHER APPROACH IN SICKLE  
11 DISEASE, AND THAT'S BY THE SAME INVESTIGATOR, DR. KOHN,  
12 WHO'S WORKING ON A DIFFERENT APPROACH, BUT IT'S MUCH  
13 EARLIER IN DEVELOPMENT.

14 THE OTHER BLOOD DISORDER WE'RE LOOKING AT IS  
15 BETA THALASSEMIA. THE BURDEN OF DISEASE HERE, ONCE  
16 AGAIN, IS NOT MAJOR ACROSS THE POPULATION AS A WHOLE,  
17 BUT IT'S MAJOR IN TERMS OF THE INDIVIDUAL. THE  
18 INCIDENCE IS ABOUT ONE IN A HUNDRED THOUSAND IN THE  
19 U.S., BUT IT'S ACTUALLY MORE COMMON IN CALIFORNIA DUE  
20 TO IMMIGRATION PATTERNS. IT OCCURS IN ONE OUT OF  
21 55,000 BIRTHS, AND THE PREVALENCE IN CALIFORNIA IS  
22 ABOUT A THOUSAND PEOPLE. IT'S OFTEN FATAL DUE TO THE  
23 DISEASE ITSELF, BUT ALSO DUE TO THE TREATMENT USED TO  
24 TREAT THE DISEASE. SO IT'S A TWO-STEP PROCESS.

25 THESE PATIENTS GET ANEMIC, THEY NEED FREQUENT

## BARRISTERS' REPORTING SERVICE

1 BLOOD TRANSFUSIONS. AND THE IRON THAT IS IN THESE  
2 BLOOD TRANSFUSIONS CAN ACCUMULATE IN CRITICAL ORGANS;  
3 AND IF THE IRON IS NOT PROPERLY FILTERED OUT, IT CAN  
4 LEAD TO LETHAL DAMAGE TO THESE ORGANS. ONCE AGAIN, I  
5 DON'T HAVE CDC DATA FOR THIS, BUT I LOOKED AT SOME UK  
6 DATA AS WELL AS SOME CALIFORNIA DATA, AND THE COSTS IN  
7 CALIFORNIA APPROACH \$11 MILLION ON AN ANNUAL BASIS.

8 OUR CIRM-FUNDED APPROACH FOR THIS IS WITH  
9 SANGAMO BIOSCIENCES. THEY'RE USING A TECHNOLOGY THAT I  
10 PREVIOUSLY BRIEFLY MENTIONED, THE ZINC FINGER NUCLEASE,  
11 WHICH IS ACTING AS A MOLECULAR SCISSORS TO SNIP AT THE  
12 DEFECT. AND WHAT THEY'RE DOING, ONCE AGAIN, IS TAKING  
13 THE PATIENT'S OWN BLOOD CELLS, CORRECTING THE DEFECT,  
14 AND REINFUSING THE PATIENT'S CORRECTED CELLS BACK INTO  
15 THE PATIENT. THE IND FILING AND THE CLINICAL TRIAL IS  
16 PLANNED FOR THIS YEAR.

17 SO WHAT I'D LIKE TO DO NOW IS TAKE A STEP  
18 BACK. THOSE ARE THE CLINICAL TRIALS THAT ARE EITHER  
19 ENROLLING PATIENTS NOW OR WILL BE ENROLLING PATIENTS BY  
20 THE END OF THE YEAR. I WANT TO GIVE YOU -- TAKE ONE  
21 STEP BACK AND GIVE YOU A BIGGER PICTURE OF OUR  
22 TRANSLATIONAL PORTFOLIO AND SHOW YOU THE THERAPEUTIC  
23 AREAS THAT WE'RE WORKING ON THAT ARE WORKING THEIR WAY  
24 TOWARDS THE CLINIC.

25 YOU CAN SEE NEURODEGENERATIVE DISORDERS AND



## BARRISTERS' REPORTING SERVICE

1 NEUROLOGIC INDUSTRY IS OUR BIGGEST SLICE OF THE PIE IN  
2 TERMS OF WHAT WE'RE SPENDING ON THE TRANSLATIONAL  
3 PORTFOLIO. THE NEXT BIGGEST IS IN CARDIOVASCULAR  
4 DISEASE AND IN MUSCULOSKELETAL DISORDERS. AND THEN YOU  
5 SEE IT'S ANYWHERE FROM 7 TO 8 PERCENT IN METABOLIC  
6 DISEASES, HIV/AIDS, AND EYE DISEASES, AND IN BLOOD  
7 DISORDERS, ABOUT 12 PERCENT IN ONCOLOGY, AND ABOUT 2  
8 PERCENT IN A RARE SKIN GENETIC DISORDER.

9 THIS IS SHOWING YOU THE DIFFERENT TYPES OF  
10 PROJECTS THAT ARE GOING FORWARD VISUALLY. SO THE RED  
11 ARE THOSE PROGRAMS -- ON THE LEFT ARE THE NUMBER OF  
12 AWARDS, ON THE RIGHT IS THE AMOUNT OF THE AWARD. SO IN  
13 RED ARE THOSE PROJECTS WHO ARE TRYING TO ESTABLISH IN  
14 PRECLINICAL RESEARCH EVIDENCE OF PROOF OF CONCEPT,  
15 EVIDENCE OF WHETHER IN THE ANIMAL MODEL OR SOME  
16 APPROPRIATE MODEL DOES IT LOOK LIKE THIS THERAPEUTIC  
17 APPROACH COULD HAVE A CHANCE OF WORKING.

18 THE YELLOW IS ACTUALLY PRECLINICAL  
19 DEVELOPMENT OF A THERAPEUTIC CANDIDATE.

20 THE GREEN ARE THOSE PROJECTS THAT ARE TRYING  
21 TO FILE THAT INVESTIGATIONAL NEW DRUG APPLICATION WITH  
22 THE FDA SO THAT THEY HAVE THE OPPORTUNITY TO ENTER  
23 CLINICAL TRIALS IN PATIENTS.

24 THE BLUE ARE THOSE PROJECTS THAT ARE GOING  
25 INTO THE FIRST-IN-HUMAN CLINICAL TRIAL.

## BARRISTERS' REPORTING SERVICE

1 THE PURPLE IS THE PHASE I-III CLINICAL TRIAL  
2 WHERE IT'S LOOKING, NOT JUST AT SAFETY, BUT TRYING TO  
3 GET VERY EARLY PRELIMINARY EVIDENCE OF ACTIVITY.

4 AND THEN I GUESS THE BROWN IS THE ONE  
5 CLINICAL TRIAL WE'RE FUNDING IN THE PHASE II. AND  
6 THAT'S APPROXIMATELY THE \$20 MILLION AWARD THAT WE'VE  
7 AWARDED TO CAPRICOR ON THEIR ALLSTAR TRIAL IN  
8 CONGESTIVE HEART FAILURE.

9 WHAT I'D NOW LIKE TO BRIEFLY SUMMARIZE ARE  
10 THE PROJECTED AND THE EXPECTED COSTS TO CALIFORNIA AND  
11 THE UNITED STATES OF CHRONIC DISEASES. AND THANKS TO  
12 NEIL LITTMAN WHO ACTUALLY WORKED WITH THE CDC COST  
13 CALCULATOR TO PUT TOGETHER THESE NUMBERS FOR THIS  
14 PRESENTATION.

15 ON THE BOTTOM YOU CAN SEE THE DIFFERENT  
16 DISEASE AREAS THAT THE CDC IS COLLECTING TO GIVE THIS  
17 ECONOMIC BURDEN DATA. YOU CAN SEE THERE'S ARTHRITIS,  
18 ASTHMA, CANCER, DISEASES OF THE HEART, WHICH  
19 INCORPORATE CORONARY HEART DISEASE, CONGESTIVE HEART  
20 FAILURE, AND OTHER TYPES OF HEART CONDITIONS SUCH AS  
21 VALVE DISEASES, VIRAL CONDITIONS THAT IMPACT ON THE  
22 HEART. IN ADDITION, THE OTHER THERAPEUTIC AREAS ARE  
23 HIGH BLOOD PRESSURE, STROKE, DEPRESSION, AND DIABETES.

24 AND YOU CAN SEE THE ANNUAL COST OF CHRONIC  
25 DISEASES TO CALIFORNIA, THE MOST COSTLY ARE CANCER, THE

## BARRISTERS' REPORTING SERVICE

1 VARIOUS DISEASES OF THE HEART, DIABETES, AND ARTHRITIS.  
2 AND THEN YOU CAN SEE IN DESCENDING ORDER THE OTHER COST  
3 BURDEN.

4 TO THE UNITED STATES, OBVIOUSLY THE SCALE IS  
5 DIFFERENT ON THE Y AXIS, BUT YOU CAN SEE, ONCE AGAIN,  
6 THE ECONOMIC BURDEN OF THESE CHRONIC DISEASES AND THEIR  
7 COST IN THE UNITED STATES. AND ONCE AGAIN, THE FRONT  
8 RUNNERS ARE CANCER, DISEASES OF THE HEART, ARTHRITIS,  
9 AND DIABETES.

10 THESE ARE THE PROJECTED COSTS OF CHRONIC  
11 DISEASES IF WE PROJECT THEM OUT TO 2020. AND THIS IS  
12 DATA THAT WAS ACCUMULATED FROM THE CDC. AND USING  
13 THEIR COST CALCULATOR, WE CAN PROJECT THOSE COSTS OUT  
14 TO THE NEXT SEVERAL YEARS. WHAT YOU SEE IN THIS FIRST  
15 GRAPH ARE THE PROJECTED COSTS OF CHRONIC DISEASES TO  
16 CALIFORNIA THROUGH THE YEAR 2020. THE VERY TOP LINE  
17 ARE OVERLAPPING LINES OF CANCER AND HEART DISEASE. THE  
18 NEXT LINE IS THE COST FROM DIABETES. THE LINE AFTER  
19 THAT IS DUE TO ARTHRITIS. AND THEN THE LINE AFTER THAT  
20 IS DUE TO HIGH BLOOD PRESSURE. SO THOSE ARE THE TOP  
21 FIVE MEDICAL COST PROJECTIONS TO CALIFORNIA. AND  
22 SIMILARLY, THOSE ARE THE SAME DISEASE AREAS OF HIGH  
23 ECONOMIC BURDEN TO THE UNITED STATES.

24 SO THAT'S GIVING YOU A SENSE OF THE MEDICAL  
25 BURDEN, OF THE ECONOMIC BURDEN. I NOW JUST WANT TO

## BARRISTERS' REPORTING SERVICE

1 BRIEFLY TOUCH ON THE INTERACTIONS THAT WE HAVE WITH THE  
2 FDA AND WITH INDUSTRY, AND THESE COLLABORATIONS ARE  
3 ESSENTIAL IN ORDER FOR US TO MEET OUR GOAL OF TAKING  
4 THESE PATIENTS FORWARD TO HELP PATIENTS WHO HAVE THESE  
5 DEBILITATING DISEASES AND INJURY.

6 SO WE WORK ON A VERY STRATEGIC BASIS WITH THE  
7 FDA, WITH EXTERNAL ADVISORS, AND WITH OUR INVESTIGATORS  
8 TO MAKE THESE PROJECTS MOVE FORWARD.

9 WE WORK WITH THE FDA AND OTHER AGENCIES ON  
10 THAT REGULATORY PATHWAY. ONE OF THE BIG ISSUES WITH  
11 STEM CELL TECHNOLOGY IS THAT IT'S NOT JUST CHALLENGING  
12 SCIENCE. IT'S AN UNCERTAIN REGULATORY PATHWAY.  
13 WHATEVER WE CAN DO TO DECREASE THAT UNCERTAINTY IS  
14 GOING TO BE HELPFUL TO DERISK THIS TYPE OF TECHNOLOGY  
15 SO THAT PEOPLE WILL INVEST WITH IT.

16 WHAT WE'RE DOING IN CALIFORNIA IS DERISKING A  
17 VERY INNOVATIVE TECHNOLOGY AND A VERY HIGH RISK  
18 ENTERPRISE. AND SO EVERYTHING THAT WE'RE TRYING TO DO  
19 IS TO COLLECT THE DATA AND CREATE THOSE INTERACTIONS TO  
20 DERISK THE INTERACTION FOR COMPANIES AND PEOPLE WHO CAN  
21 ACTUALLY COMMERCIALIZE THESE THERAPIES TO ENTER INTO  
22 THIS AREA.

23 SO ONE OF THE THINGS, THESE ARE JUST SOME  
24 HIGHLIGHTS, WE WORKED WITH ALL THESE DIFFERENT  
25 ORGANIZATIONS, BUT WE LED THIS EFFORT. WE WORK WITH

## BARRISTERS' REPORTING SERVICE

1 THE ALLIANCE FOR REGENERATIVE MEDICINE, WITH CATAPULT  
2 CELL THERAPY IN THE UK, WITH THE CANADIAN CENTER OF  
3 COMMERCIALIZATION, WITH THE ECONOMIC AND SOCIAL  
4 RESEARCH COUNCIL IN THE UK, AND WITH THE MEDICAL  
5 RESEARCH COUNCIL TO PUT TOGETHER A WORLDWIDE WORKSHOP  
6 THAT TOOK PLACE IN WASHINGTON, D.C. IN SEPTEMBER WHERE  
7 WE BROUGHT ALL THESE REGULATORY AGENCIES TOGETHER,  
8 INCLUDING THE JAPANESE REGULATORY FRAMEWORKS, BECAUSE  
9 WE WERE PARTICULARLY INTERESTED IN THE VERY UNIQUE  
10 MODEL THAT JAPAN IS USING FOCUSED ON A VERY SPECIFIC  
11 TECHNOLOGY, IPS, AND THE MASSIVE COUNTRY EFFORT THAT  
12 THEY'VE PUT INTO PLACE TO TRY AND MOVE THAT TECHNOLOGY  
13 FORWARD. IT'S A VERY INTERESTING CASE STUDY.

14 SO WE WERE INFORMED BY THOSE DISCUSSIONS.  
15 WE'LL BE PUTTING TOGETHER A PAPER TO DISSEMINATE OUR  
16 FINDINGS FROM THAT WORKSHOP, BUT WE BROACHED THE TOPICS  
17 OF DONOR CELL ELIGIBILITY, MANUFACTURING ISSUES,  
18 CLINICAL TRIALS, AND PARTICULARLY TALKED ABOUT  
19 ACCELERATED PATHWAYS SO THAT PATIENTS COULD GET ACCESS  
20 TO INNOVATIVE TECHNOLOGY AT AN EARLIER STAGE AND WHAT  
21 COULD BE DONE TO ADDRESS THAT.

22 IN ADDITION, WE PUT ON WEBINARS, ROUNDTABLES,  
23 AND WORKSHOPS WITH THE FDA WITH TOPICS RANGING ON  
24 ISSUES THAT ARE IMPORTANT IN GOING FROM THE LAB INTO  
25 THE CLINIC. AND ALL OF THOSE ARE AVAILABLE ON OUR

## BARRISTERS' REPORTING SERVICE

1 WEBSITE.

2 IN ADDITION, AS I SAID, SOMETIMES WHEN YOU'VE  
3 GOT A CHILD, YOU'VE GOT A BABY, YOU DON'T SEE THEIR  
4 BLEMISHES, YOU DON'T SEE THEIR PROBLEMS. SO TO ALWAYS  
5 KEEP OURSELVES IN CHECK, I PUT TOGETHER WHOLE PANELS OF  
6 DIFFERENT EXTERNAL ADVISORS WHO COME IN AT KEY  
7 MILESTONE MEETINGS TO ACTUALLY ASSESS HOW THE PROJECTS  
8 ARE GOING AND PROVIDE THEIR INPUTS AND ADVICE IN TERMS  
9 OF THESE INDIVIDUAL PROJECTS. AND THESE ARE EXPERTS IN  
10 PRODUCT DEVELOPMENT, IN PRECLINICAL CELL PROCESS AND  
11 MANUFACTURING, CLINICAL TRIALS, THE REGULATORY PATHWAY,  
12 AND COMMERCIAL RELEVANCE.

13 THESE ARE IN-PERSON MEETINGS WITH THE DISEASE  
14 TEAMS OR THE STRATEGIC PARTNERSHIP TEAMS WITH THE  
15 EXTERNAL ADVISORS AND WITH CIRM SCIENTIFIC STAFF, AND  
16 WE GO OVER THE PROJECT, WE GO OVER THE CHALLENGES, WE  
17 GO OVER THE PROBLEMS THEY'RE HAVING AND WAYS TO  
18 MITIGATE THOSE RISKS. AND THIS ADVICE REALLY HELPS  
19 INFORM AND STRENGTHEN THOSE PROGRAMS BECAUSE WHAT WE  
20 WANT TO DO IS POSITION THESE TEAMS TO BE SUCCESSFUL.

21 WE ALSO WORK ON THE WHOLE PORTFOLIO TO GET  
22 ADVICE ON THE CRITICAL ATTRIBUTES FOR THE DISEASES AND  
23 ON THE PRODUCT CHARACTERISTICS AND ISSUES THAT ARE  
24 IMPORTANT ON EARLY END POINTS AND PROOF OF CONCEPT  
25 ISSUES.

## BARRISTERS' REPORTING SERVICE

1 WE WORK WITH COMPANIES. THIS IS A GRAPH OF  
2 THE DIFFERENT AWARDS THAT WE'VE MADE TO DIFFERENT  
3 COMPANIES AND THE DIFFERENT STAGE OF MATURATION FOR  
4 THESE DIFFERENT PROJECTS. THESE ARE THE NUMBER OF CIRM  
5 AWARDS TO FOR-PROFITS. THERE'S BEEN 21 AWARDS TO  
6 COMPANIES, AND THERE'S BEEN 126 MILLION AWARDS TO THESE  
7 COMPANIES. SO THAT'S THE NUMBER AND THAT'S THE AMOUNT  
8 OF MONEY.

9 THE MONEY THAT CIRM HAS PUT INTO THESE  
10 PROJECTS IS 126 MILLION. THE POTENTIAL AMOUNT OF MONEY  
11 THAT'S LEVERAGED BY WORKING WITH THESE COMPANIES HAS  
12 BEEN 5.4 FOLD. IT'S TO THE TUNE OF 685 MILLION. THAT  
13 INCLUDES LEVERAGED FUNDING, UP-FRONT PAYMENT, AND  
14 MILESTONES, PAYMENTS THAT ARE MADE IF MILESTONES ARE  
15 REACHED.

16 THESE ARE JUST A LISTING OF THE DIFFERENT  
17 COMPANIES, THE TOTAL AMOUNT OF THE AWARD, THE NUMBER OF  
18 THE AWARD, THE TYPE OF AWARD. YOU ACTUALLY HAVE ALL  
19 THIS INFORMATION IN YOUR PREREAD, BUT THIS IS JUST  
20 GIVING YOU THE DETAIL BEHIND IT. THIS IS GIVING YOU  
21 REALLY THE DETAIL OF THE AMOUNT OF MONEY OF LEVERAGE  
22 THAT THESE COMPANIES ARE PUTTING INTO THE GAME OF  
23 MOVING THESE PROJECTS FORWARD. AND THIS, ONCE AGAIN,  
24 IS THE VALUE OF THE POTENTIAL MILESTONES FROM THOSE  
25 INDUSTRY TRANSACTIONS. THEY PUT IN, YOU CAN SEE THE

## BARRISTERS' REPORTING SERVICE

1 AMOUNT ON THE LEFT, 6.4 MILLION INTO THE SANGAMO, 10  
2 MILLION PLUS, 10.6 INTO THE VIACYTE PROJECT BOTH FROM  
3 DIFFERENT COMPANY INVESTMENTS AS WELL AS FROM THE  
4 JUVENILE DIABETES RESEARCH FOUNDATION, THE AMOUNT OF  
5 MONEY THAT CAPRICOR AND JANSSEN HAVE PUT INTO IT, AND  
6 THE AMOUNT OF MONEY THAT BIOGEN IDEC AND SANGAMO HAVE  
7 PUT INTO THEIR PROJECT.

8 AND ON THE RIGHT YOU SEE THE AMOUNT OF -- THE  
9 VALUE OF POTENTIAL MILESTONE PAYMENTS FROM THE INDUSTRY  
10 TRANSACTIONS WITH SANGAMO AND THEIR INTERACTIONS WITH  
11 BIOGEN IDEC AND FROM CAPRICOR FROM THEIR INTERACTIONS  
12 WITH JANSSEN.

13 CAPRICOR WAS AWARDED A DISEASE TEAM GRANT TO  
14 WORK ON THE ALLSTAR TRIAL, THE CONGESTIVE HEART FAILURE  
15 TRIAL. WE AWARDED 20 MILLION FOR A COMPLETION OF THAT  
16 PHASE II CLINICAL TRIAL FOR PATIENTS WHO HAVE SUFFERED  
17 A LARGE HEART ATTACK. THAT TRIAL IS ONGOING. IT'S  
18 ENROLLING PATIENTS.

19 JANSSEN HAS THE RIGHT TO ENTER INTO AN  
20 EXCLUSIVE LICENSE AGREEMENT FOR THIS PRODUCT FOLLOWING  
21 THE DELIVERY OF THE RESULTS FROM THE CIRM-FUNDED PHASE  
22 II CLINICAL TRIAL. SO THIS COMPANY IS INTENSELY  
23 INTERESTED IN THAT PARTICULAR THERAPEUTIC AREA AND THAT  
24 TRIAL. THEY PROVIDED THE COMPANY WITH 12.5 MILLION UP  
25 FRONT AND UP TO 325 MILLION IN ADDITIONAL MILESTONE



## BARRISTERS' REPORTING SERVICE

1 PAYMENTS.

2 THE SECOND ONE WAS WITH SANGAMO WHERE THEY  
3 WERE AWARDED 6.4 MILLION FROM CIRM TO WORK ON A  
4 STRATEGIC PARTNERSHIP IN THE AREA OF  
5 HEMOGLOBINOPATHIES. AND FOR OUR AWARD, IT'S IN THE  
6 AREA OF THALASSEMIA, BUT THEY ALSO HAVE A PLATFORM TO  
7 WORK ON SICKLE CELL DISEASE.

8 FROM SANGAMO BIOSCIENCE'S COLLABORATION WITH  
9 BIOGEN, THEY WERE GIVEN 20 MILLION UP FRONT, AND THEY  
10 ALSO ARE GIVEN REIMBURSEMENT OF THEIR R&D RELATED COSTS  
11 AND MILESTONES OF UP TO 300 MILLION BASED ON  
12 DEVELOPMENT, REGULATORY, COMMERCIALIZATION, AND SALES  
13 MILESTONES. AND THIS IS JUST A QUOTE FROM THE  
14 EXECUTIVE VICE PRESIDENT OF BIOGEN REALLY TALKING ABOUT  
15 BUILDING ON THAT EMERGING SCIENCE RELATED TO REGULATION  
16 OF THE HEMOGLOBIN IN PATIENTS WHO HAVE THAT KIND OF  
17 DISEASE AND REALLY VALUING THE NOVEL TECHNOLOGY OF  
18 SANGAMO BIOSCIENCES TO EDIT THOSE GENES. AND THAT'S  
19 WHAT'S ENABLING THEM TO MOVE THIS PRODUCT FORWARD TO  
20 TREAT PATIENTS WITH THOSE BLOOD DISORDERS.

21 VIACYTE IS THE OTHER COMPANY THAT'S  
22 SUCCESSFULLY MATCHED \$10 MILLION OF A CIRM STRATEGIC  
23 PARTNERSHIP AWARD. THEY DID THAT THROUGH A VARIETY OF  
24 EFFORTS WORKING WITH THE JOHNSON & JOHNSON DEVELOPMENT  
25 CORPORATION, SANDERLING VENTURES, AND AN ASSET

## BARRISTERS' REPORTING SERVICE

1 MANAGEMENT COMPANY. THOSE FUNDS WERE USED TO SUPPORT  
2 THE DEVELOPMENT OF THAT PRODUCT. IN ADDITION, THEY'RE  
3 WORKING WITH THE JUVENILE DIABETES RESEARCH FOUNDATION  
4 WITH LEVERAGING FUNDING FROM CIRM TO MOVE THAT PROJECT  
5 FORWARD.

6 THIS IS INCEPTION 3 THAT WAS CREATED BASED ON  
7 TECHNOLOGY FROM STANFORD TO WORK ON A THERAPEUTIC AREA  
8 OF HEARING LOSS WHICH IS OF PARTICULAR INTEREST TO  
9 INDUSTRY. SO THIS IS A COLLABORATION WITH ROCHE, WITH  
10 VERSANT VENTURES, AND WITH INCEPTION SCIENCES. SO THIS  
11 IS WORKING ON A VERY CRITICAL AREA OF SENSORY NEURAL  
12 HEARING LOSS TO MOVE THIS TYPE OF TECHNOLOGY FORWARD.

13 LOOKING FORWARD, THESE ARE THE INITIATIVES.  
14 THIS IS WHAT I WANTED TO END WITH. I GAVE YOU A  
15 SNAPSHOT OF WHERE WE ARE WITH THE DEVELOPMENT PROJECT  
16 UPDATES. I GAVE YOU A SNAPSHOT OF THE TYPE OF  
17 COLLABORATIONS WE HAVE WITH INDUSTRY AND WITH THE FDA.  
18 I'D NOW LIKE TO END ACTUALLY WITH A LOOK FORWARD OF  
19 WHERE WE WANT TO BE BY THE END OF THE YEAR.

20 FOR CLINICAL TRIALS, WE'RE GOING TO HAVE  
21 REVIEW OF THE ALPHA STEM CELL CLINIC IN JUNE. THIS IS  
22 ACTUALLY DEVELOPING A RESOURCE TO HAVE A ONE-STOP SHOP,  
23 SO TO SPEAK, OF HIGH QUALITY, WELL-VETTED INVESTIGATORS  
24 WITH WELL-VETTED CLINICAL TRIALS WHERE WE'RE GOING TO  
25 HAVE A COORDINATING CENTER THAT'S GOING TO BE ABLE TO

## BARRISTERS' REPORTING SERVICE

1 PROVIDE REGULATORY ADVICE, CLINICAL TRIAL ADVICE,  
2 BIOSTATISTICAL ADVICE, REALLY A MORE EFFICIENT AND  
3 EFFECTIVE WAY TO CONDUCT CLINICAL TRIALS IN THE STATE  
4 OF CALIFORNIA. SO IT'S CREATING THAT CRITICAL MASS OF  
5 CLINICAL SITES AND A COORDINATING CENTER THAT IS NOT  
6 JUST ONE-OFF RESEARCH PROJECTS THAT WE FUND WILL BE  
7 ABLE TO COME TO, BUT CLINICAL TRIALS FROM ALL ACROSS  
8 THE COUNTRY OR ALL ACROSS THE WORLD WILL BE ABLE TO  
9 COME AND HAVE ACCESS TO EXPERTISE AND EFFICIENT WAYS TO  
10 WORK IN CALIFORNIA.

11 THE OTHER INITIATIVES THAT YOU ARE GOING TO  
12 BE HEARING ABOUT TODAY AND THEN LATER IN THE YEAR IS  
13 THE ACCELERATED DEVELOPMENT PATHWAY. WE PUT OUT A  
14 PROGRAM ANNOUNCEMENT EARLIER THIS MONTH TO TEAMS THAT  
15 WERE ALREADY FUNDED TO COMPLETE CLINICAL TRIALS THAT  
16 WITH ACCESS TO ADDITIONAL EXPERTISE AND FINANCIAL  
17 RESOURCES COULD SHOW THAT THEY COULD ACCELERATE THE  
18 TIME TO ACHIEVE EVIDENCE OF CLINICAL BENEFIT FOR  
19 PATIENTS. WE ALSO EXPECT THAT FUTURE GRANTEES WILL  
20 HAVE FUTURE OPPORTUNITIES TO COMPETE GOING INTO THIS  
21 PATHWAY.

22 LATER TODAY YOU'RE GOING TO HEAR TWO  
23 CONCEPTS. ONE FOR THE NEXT ITERATION OF STRATEGIC  
24 PARTNERSHIPS. AS I SAID, THE DEVELOPMENT TEAMS THAT GO  
25 INTO THE CLINIC, THE ONLY WAY THEY CAN GET THERE IS

## BARRISTERS' REPORTING SERVICE

1 THROUGH OUR FUNDING. AND THAT'S BY DEVELOPMENT TEAMS  
2 CONSISTING OF DISEASE TEAMS OR STRATEGIC PARTNERSHIPS.  
3 SO AT TODAY'S ICOC, YOU ARE GOING TO HEAR FROM DR.  
4 INGRID CARAS, AND SHE'S GOING TO TALK ABOUT THE NEXT  
5 CONCEPT FOR YOU TO HEAR ABOUT AND DECIDE WHETHER OR NOT  
6 TO APPROVE WHERE WE'RE REALLY TRYING TO ENGAGE INDUSTRY  
7 TO CONTINUE ON THAT FORWARD PATH TO DEVELOP THERAPIES  
8 FOR PATIENTS.

9 LATER IN THE YEAR WE'RE GOING TO COME BACK TO  
10 YOU FOR THE NEXT ITERATION OF DISEASE TEAMS WHICH WILL  
11 DRAW RESEARCHERS FROM ACADEMIA AND FROM INDUSTRY. AND  
12 WE EXPECT TO PRESENT THAT CONCEPT TO YOU IN THE FALL.

13 ALSO TODAY WE'RE VERY, VERY MUCH IN NEED OF  
14 ADVANCING OUR PIPELINE. THERE'S VERY PROMISING  
15 PROJECTS THAT NEED TO GO FORWARD. SO DR. LISA KADYK IS  
16 GOING TO PRESENT A CONCEPT CALLED THE PRECLINICAL  
17 DEVELOPMENT PROJECT. THIS IS REALLY TO ADVANCE THE  
18 MOST PROMISING PRECLINICAL PROJECTS IN THE PIPELINE AND  
19 CAN ALSO INCLUDE NEW PRECLINICAL PROJECTS THAT HAVE  
20 SOME TYPE OF COMMERCIAL PARTNERING TOWARDS THOSE FDA  
21 INTERACTIONS ON THE DEVELOPMENT PATHWAY. SO DR. KADYK  
22 IS GOING TO PRESENT THAT CONCEPT LATER TODAY.

23 LAST, BUT NOT LEAST, I WANT TO THANK THE  
24 BOARD WHO'S BEEN INCREDIBLY SUPPORTIVE IN GUIDING THE  
25 DIFFERENT PROGRAMS THAT WE HAVE, TO OUR PATIENTS WHO

## BARRISTERS' REPORTING SERVICE

1 ARE ESSENTIAL PARTICIPANTS IN THE RESEARCH AND HELPING  
2 TO SHAPE WHAT GOES FORWARD, TO OUR INVESTIGATORS WHO  
3 ARE DOING THE HARD WORK, AND ALSO TO OUR STAFF WHO ARE  
4 IN THE DAY-TO-DAY REALLY WORKING WITH THESE  
5 INVESTIGATORS, WORKING WITH THESE DIFFERENT  
6 COLLABORATIONS TO MAKE THIS WORK GO ON.

7 SO I WANT THANK THE SCIENCE AND THE MEDICAL  
8 STAFF WHO ARE WORKING ON THE DEVELOPMENT PROJECTS, TO  
9 OUR CIRM GRANT MANAGEMENT PEOPLE WHO ARE WORKING VERY  
10 HARD TO MAKE SURE THAT ALL THE DIFFERENT -- COMPLIANCES  
11 WITH THE DIFFERENT ISSUES ARE TAKEN CARE OF AND THAT  
12 THE BUDGET IS WELL OVERSEEN, WITH OUR CIRM BUSINESS  
13 DEVELOPMENT AND LEGAL, THAT'S LED BY ELONA BAUM, AND  
14 PARTICULAR THANKS TO NEIL LITTMAN FOR HIS WORK ON THE  
15 BUSINESS DEVELOPMENT, AND BEN HUANG ON THE IP, OUR CIRM  
16 PORTFOLIO TABLE WHICH GETS UPDATED ON A REGULAR BASIS.  
17 IT'S AN ENORMOUS EFFORT. AND I WANT TO THANK DR.  
18 THAKAR WHO, BY THE WAY, IS A NEW FATHER THIS PAST WEEK.  
19 SO HE HAS LOTS OF THINGS TO CELEBRATE. AND OUR CIRM  
20 PROJECT COORDINATOR WHO REALLY HANDLES ALL THE  
21 LOGISTICS FOR ALL OUR CLINICAL DEVELOPMENT ADVISORY  
22 MEETINGS.

23 SO I COULD GO THROUGH, BUT I KNOW I'M OVER ON  
24 TIME, AND I DON'T WANT TO GIVE THIS SHORT SHRIFT, BUT I  
25 CAN'T EMPHASIZE ENOUGH HOW ESSENTIAL THESE INDIVIDUALS

## BARRISTERS' REPORTING SERVICE

1 HAVE BEEN IN MAKING THESE PROGRAMS GO FORWARD. SO IT'S  
2 BEEN A REAL PRIVILEGE TO WORK WITH THEM. SO THANK YOU  
3 VERY MUCH. IF YOU HAVE ANY QUESTIONS.

4 MR. TORRES: DR. FEIGAL, IT'S SO IMPORTANT  
5 FOR US TO MAKE SURE THAT WE PUT THE MOST CORRECT  
6 NUMBERS OUT THERE. I'M CONFUSED BECAUSE IN SPEECHES  
7 THAT I'VE GIVEN AND REFERENCES WITH THE CALIFORNIA  
8 DIABETES ORGANIZATION, THEY HAVE THE COST TO DIABETES  
9 FOR US HERE IN CALIFORNIA AT 24.5 BILLION. AND THE  
10 NUMBERS THAT I GUESS NEIL GAVE YOU FROM THE FDA, IS  
11 THAT WHERE YOU GOT THEM?

12 DR. FEIGAL: NO. THE CENTERS FOR DISEASE  
13 CONTROL. THESE NUMBERS MAY NOT BE IDENTICAL TO OTHER  
14 DATABASES. SO THE CAVEAT WITH THESE NUMBERS IS YOU  
15 HAVE TO SAY THE SOURCE FROM WHICH THEY CAME. AND THE  
16 SOURCE FOR THESE NUMBERS IS FROM THE CENTER FOR DISEASE  
17 CONTROL AND PREVENTION.

18 MR. TORRES: THEN WE BETTER EDUCATE  
19 DIABETES.ORG AND THE CALIFORNIA DIABETES PROJECT  
20 BECAUSE THEY'RE PROJECTING 24.5 BILLION.

21 DR. FEIGAL: ALL I'M SAYING IS THAT THERE MAY  
22 BE DIFFERENT ASSUMPTIONS IN THE MODEL. SO IT'S NOT  
23 THAT THIS IS RIGHT AND THEY'RE WRONG. THEY MAY BE  
24 USING DIFFERENT ASSUMPTIONS IN THEIR MODEL. BUT I'D BE  
25 HAPPY TO GO OVER THAT WITH YOU IN MORE DETAIL LATER.

## BARRISTERS' REPORTING SERVICE

1 MR. TORRES: I CAN TALK TO NEIL, BUT I JUST  
2 WANT TO MAKE SURE WE GOT THE NUMBERS OUT THERE BECAUSE  
3 OBVIOUSLY THE HIGHER THE COST, THE BETTER WE PROVIDE AN  
4 INITIATIVE TO GET THIS DISEASE DEALT WITH.

5 DR. FEIGAL: WELL, I SHOULD SAY FOR THESE  
6 COSTS, THE COST FOR THE CDC COST CALCULATOR IS DIRECT  
7 MEDICAL COSTS AND ABSENTEEISM. SO IT DOESN'T INCLUDE  
8 ALL THE COSTS DUE TO LOSS, ECONOMIC ACTIVITY, OR  
9 PREMATURE DEATH.

10 MR. TORRES: THAT'S IMPORTANT TO KNOW.

11 DR. FEIGAL: SO THEY'RE DIFFERENT  
12 ASSUMPTIONS.

13 MR. TORRES: THOSE ARE THE ASSUMPTIONS THAT  
14 ARE USED IN THE WEBSITES THAT I WAS CITING, ANCILLARY  
15 COSTS, ABSENTEEISM, ETC.

16 MS. LANSING: EVEN THOUGH THEY'RE INACCURATE  
17 NUMBERS, NO MATTER WHAT, IT'S A VERY HIGH NUMBER.

18 DR. FEIGAL: ACTUALLY THEY BOTH ARE ACCURATE.  
19 THEY JUST HAVE DIFFERENT ASSUMPTIONS.

20 MS. LANSING: EXACTLY. BOTH NUMBERS ARE  
21 HIGH.

22 MR. TORRES: SO I'M STICKING WITH 24.5.

23 DR. FEIGAL: SOUNDS GREAT.

24 MS. LANSING: I JUST WANT TO SAY I THOUGHT IT  
25 WAS AN EXCELLENT PRESENTATION, VERY INFORMATIVE.

## BARRISTERS' REPORTING SERVICE

1 CHAIRMAN THOMAS: THANK YOU. THANK YOU. DR.  
2 DULIEGE.

3 DR. DULIEGE: I WANT TO SECOND THAT, ELLEN.  
4 AND A COUPLE OF COMMENTS AND A QUESTION. ELLEN, THANK  
5 YOU AGAIN. IT WAS VERY COMPREHENSIVE. AND I JUST WANT  
6 TO SAY IF INDEED THIS OR WHAT YOU PRESENTED IS THE  
7 RESULT OF \$450 MILLION INVESTED BY CIRM, THIS IS AN  
8 OUTSTANDING RESULT. AND I THINK CALIFORNIANS SHOULD BE  
9 VERY PROUD OF WHAT HAS BEEN DONE SO FAR.

10 I ALSO WANT TO SAY THAT I REALLY APPRECIATE  
11 YOU PROVIDING A PERSPECTIVE OF PURE GOALS AND THE GOAL  
12 OF CIRM FOR THIS YEAR AND WHERE WE SHOULD BE AT THE END  
13 OF THE YEAR. AND WOULD LIKE TO THANK ALAN ALSO BECAUSE  
14 ALL OF THIS WAS GENERATED, INITIATED AND GENERATED  
15 DURING HIS LEADERSHIP AS PRESIDENT.

16 DR. FEIGAL: ABSOLUTELY.

17 DR. DULIEGE: ONE QUESTION NOW IS CAN YOU  
18 COMMENT ON AREAS WHERE THERE ARE GAPS BETWEEN  
19 PRECLINICAL DEVELOPMENT AND CLINICAL DEVELOPMENT? I  
20 THINK YOU SHOWED US THE NUMBER OF PROJECTS IN  
21 NEURODEGENERATIVE DISORDERS, THE PRECLINICAL LEVEL.  
22 WHAT WILL HAPPEN TO THEM?

23 DR. FEIGAL: ACTUALLY YOU ARE GOING TO HEAR A  
24 LITTLE BIT ABOUT -- THE CONCEPT THEY'RE PRESENTING IS  
25 TRYING TO FILL THAT GAP AND ADDRESS SOME OF THE ISSUES



## BARRISTERS' REPORTING SERVICE

1 OF WHY THERE'S -- RIGHT NOW YOU HAVE TO MAKE QUITE A  
2 BIG LEAP BETWEEN THE RESEARCH AND GETTING FUNDING TO  
3 ACTUALLY GO DOWN THE DEVELOPMENT PATHWAY. SO THERE'S  
4 ISSUES WITH ASCERTAINING THE PRECLINICAL PROOF OF  
5 CONCEPT, WITH THE ANIMAL STUDIES, A LOT OF WORK ON  
6 MANUFACTURING. THERE'S MANY DIFFERENT ISSUES. THOSE  
7 ARE JUST A FEW. AND THAT'S WHY WE THINK IT'S VERY  
8 ESSENTIAL TO HAVE THIS CONCEPT THAT YOU'RE GOING TO  
9 HEAR TODAY BE DISCUSSED AND HOPEFULLY MAKE A POSITIVE  
10 DECISION ON BECAUSE WE THINK THAT WOULD FILL A GAP IN  
11 WHAT WE'RE DOING RIGHT NOW. WE'RE FUNDING A LOT OF  
12 EXCELLENT RESEARCH, BUT WE NEED TO GET IT DOWN A  
13 DEVELOPMENT PATHWAY SO WE CAN HELP PATIENTS.

14 CHAIRMAN THOMAS: MR. PANETTA.

15 MR. PANETTA: THANK YOU. FIRST OF ALL, AS  
16 THE FRESHMAN INDUSTRY REP ON THIS BOARD, I HAVE TO SAY  
17 THAT THE KIND OF PROGRESS THAT YOU'VE MADE IS  
18 REMARKABLE. AND I THINK GOING FORWARD AS WE DELIBERATE  
19 ABOUT WHETHER THIS EFFORT SHOULD CONTINUE INTO THE  
20 COMING YEARS, THIS IS EXACTLY THE KIND OF INFORMATION  
21 THAT WE NEED TO BE GETTING OUT INTO THE PUBLIC TO MAKE  
22 PEOPLE AWARE OF THE FACT THAT WE'RE TRULY MAKING  
23 PROGRESS TOWARD DEVELOPING THE KINDS OF THERAPIES THAT  
24 WE TALKED ABOUT TEN YEARS AGO.

25 SO I'VE GOT TWO QUESTIONS. FIRST OF ALL,

**BARRISTERS' REPORTING SERVICE**

1 GOING BACK TEN YEARS, I REMEMBER TALKING WITH FOLKS IN  
2 THE VENTURE COMMUNITY BACK THEN WHO SAID THAT IT WOULD  
3 BE A VERY, VERY LONG TIME BEFORE VENTURE CAPITAL WOULD  
4 INVEST IN STEM CELL RESEARCH. I THINK BASED ON SOME OF  
5 WHAT YOU PRESENTED, IT WOULD PROBABLY BE SAFE TO SAY  
6 THAT WE'RE BEGINNING TO SEE THAT HAPPEN.

7 DR. FEIGAL: THEY'RE DEFINITELY PUTTING THEIR  
8 TOE IN THE WATER.

9 MR. PANETTA: IT'S A GOOD START.

10 DR. FEIGAL: IT'S A GOOD START. WE'D LIKE TO  
11 SEE MORE OF THE BODY IN.

12 MR. PANETTA: AND SECONDLY, I'VE HEARD SOME  
13 DISCUSSION IN SAN DIEGO ABOUT THE NEED FOR THE  
14 CONSTRUCTION, POTENTIAL CONSTRUCTION OF A STEM CELL  
15 MANUFACTURING FACILITY. I'M WONDERING IF YOU COULD  
16 COMMENT ON WHERE WE ARE IN OUR PROGRESS IN TERMS OF THE  
17 POTENTIAL NEED FOR THAT KIND OF EFFORT.

18 DR. FEIGAL: YOU KNOW, WE'RE EXPLORING THE  
19 ISSUES REGARDING MANUFACTURING. WE THINK THERE'S TWO  
20 DIFFERENT ISSUES WITH MANUFACTURING. ONE, THE NEXT  
21 GENERATION OF BIOPROCESSING AND THE TOOLS FOR THAT.  
22 AND WE HAVE STARTED THE CONVERSATION ON THAT, AND  
23 YOU'LL BE HEARING MORE ABOUT THAT PROBABLY IN  
24 SUBSEQUENT MEETINGS. WE'RE THINKING NOW ABOUT WHAT  
25 THOSE NEXT GENERATION BIOPROCESSING TOOLS NEED TO BE.

## BARRISTERS' REPORTING SERVICE

1 IN ADDITION, WE'RE THINKING ABOUT CAPACITY.

2 SO RIGHT NOW WE'RE TALKING ABOUT RELATIVELY  
3 SMALL CLINICAL TRIALS. BUT PLANNING FOR SUCCESS, WE  
4 NEED TO THINK ABOUT THE MANUFACTURING CAPACITY AND HOW  
5 TO DO THAT IN THE MOST EFFICIENT WAY SO THAT WE HAVE A  
6 REASONABLE COST OF GOODS. SO THE WAY WE'RE DOING  
7 THINGS NOW, ONE, REALLY WOULDN'T BE SCALABLE AND, TWO,  
8 WOULD BE ENORMOUSLY EXPENSIVE. SO WE'RE THINKING OF  
9 BOTH THOSE ISSUES. ONE, HOW TO DO IT BETTER AND, TWO,  
10 HOW TO SCALE IT UP.

11 CHAIRMAN THOMAS: OTHER COMMENTS, QUESTIONS  
12 BY MEMBERS OF THE BOARD?

13 I WOULD LIKE TO ECHO THAT THIS BODY OF WORK  
14 IS MOST IMPRESSIVE, AND I THINK IT SHOWS THAT THERE'S  
15 BEEN TREMENDOUS PROGRESS ACROSS A WIDE RANGE OF  
16 INDICATIONS THAT WOULD BE OF GREAT INTEREST TO THE  
17 CITIZENS OF CALIFORNIA. SO, MR. JENSEN, I KNOW YOU'RE  
18 LISTENING. THIS IS A GREAT SUBJECT FOR A GLOWING  
19 REPORT.

20 DR. FEIGAL: ANYWAY, WE'RE SO PLEASED WITH  
21 THE PROGRESS. AND ONCE AGAIN, I WANT TO THANK THE  
22 BOARD BECAUSE WITHOUT YOU, WE WOULDN'T HAVE THE FUNDING  
23 TO MOVE THOSE THINGS FORWARD. SO THANK YOU AGAIN.

24 CHAIRMAN THOMAS: THANK YOU VERY MUCH, DR.  
25 FEIGAL. I WOULD LIKE TO ALSO CONGRATULATE EVERY MEMBER

## BARRISTERS' REPORTING SERVICE

1 OF OUR TEAM. I THINK THIS IS A FULL TEAM EFFORT AND IS  
2 THE PRODUCT OF A GREAT MANY, MANY, MANY HOURS SPENT BY  
3 EVERYBODY. SO CONGRATULATIONS TO ALL.

4 WOULD ALSO LIKE TO SEND OUT A SPECIAL SHOUT  
5 OUT TO DR. STEFFEN WHO IS RECOVERING FROM RECENT KNEE  
6 SURGERY AND HOPEFULLY WILL BE BACK WITH US VERY  
7 SHORTLY. SO, BETTINA, IF YOU'RE LISTENING, COME BACK  
8 SOON. WE MISS YOU. OKAY. SO WE'RE GOING -- MARIA.

9 MS. BONNEVILLE: I JUST WANTED TO ASK THE  
10 MEMBERS ON THE PHONE IF THEY COULD MUTE THEIR PHONE.  
11 THERE SEEMS TO BE SOME BACKGROUND NOISE THAT'S  
12 AFFECTING THE AUDIO.

13 CHAIRMAN THOMAS: WE'RE GOING --

14 DR. BURTIS: I JUST WANTED TO MAKE SURE I  
15 COULD BE HEARD. I PLUGGED IN EARPHONES TO GET RID OF  
16 THE SOUND, BUT I WANTED TO MAKE SURE THE MIC WAS STILL  
17 WORKING.

18 CHAIRMAN THOMAS: YES, YOU'RE VERY CLEAR.  
19 THANK YOU, KEN.

20 WE'RE GOING TO TAKE ONE PIECE OF THE  
21 PRESIDENT'S REPORT HERE AND HAVE IT FOLLOW UP DR.  
22 FEIGAL'S PRESENTATION AS IT SORT OF HELPS TO PAINT  
23 CONTEXT ON WHERE WE ARE AND WILL HELP IN THE SUBSEQUENT  
24 DISCUSSIONS ON TODAY'S AGENDA. SO TURN THIS OVER NOW  
25 TO DR. OLSON.

## BARRISTERS' REPORTING SERVICE

1 FOR THOSE OF YOU WITH YOUR MATERIALS OUTSIDE  
2 THE BUILDING HERE, IT'S AGENDA ITEM NO. 5.

3 DR. OLSON: THANK YOU, MR. CHAIRMAN, MEMBERS  
4 OF THE BOARD, MEMBERS OF THE PUBLIC, AND STAFF. WHAT  
5 I'D LIKE TO DO IS PROVIDE AN UPDATE ON OUR RESEARCH  
6 PROGRAM FUNDING, AND I WANT TO DO THIS IN THE CONTEXT  
7 OF THE FUNDING SCENARIO THAT WAS AGREED TO BY THE BOARD  
8 AT THEIR DECEMBER MEETING. SO WHAT I'M GOING TO DO IS  
9 JUST REVIEW THAT FUTURE FUNDING ALLOCATION THAT WAS  
10 PROPOSED AND AGREED TO AS OF DECEMBER 11, 2013. I'M  
11 THEN GOING TO GO ON INTO THE CURRENT STATUS OF THE  
12 RESEARCH FUNDING AS OF MORE OR LESS THE END OF FEBRUARY  
13 OR TODAY, AND THEN WHAT I'M NOT GOING TO TALK ABOUT  
14 PARTICULARLY, BUT WHAT IS IN YOUR HANDOUT, AND IT'S  
15 JUST FOR YOUR INFORMATION, IS SPECIFIC DEFINITIONS TO  
16 HELP YOU BE AWARE OF WHAT I'M TALKING ABOUT.

17 SO AS OF DECEMBER 11TH, THIS IS WHAT THE  
18 BOARD HAD TALKED ABOUT IN TERMS OF THE FUTURE FUNDING,  
19 THE DOLLARS THAT WERE AVAILABLE IN THAT CATEGORY, I.E.,  
20 HAD NOT YET BEEN AWARDED, HAD NOT BEEN APPROVED IN  
21 CONCEPT BY THE BOARD, LOOKED LIKE THIS. IN THE  
22 TRAINING AND CAREER DEVELOPMENT CATEGORY, SO THOSE  
23 AWARDS THAT COULD BE USED TO TRAIN CLINICIANS, POST  
24 DOCS, GRADUATE STUDENTS, UNDERGRADUATES, MASTER'S  
25 STUDENTS, CAREER DEVELOPMENT FOR NEW FACULTY, IN THAT

## BARRISTERS' REPORTING SERVICE

1 CATEGORY THE BOARD AGREED TO NEW COMPETITIONS FOR BOTH  
2 TRAINING AND FOR THE BRIDGES PROGRAM AS WELL AS AN  
3 EXTENSION OF THE CREATIVITY HIGH SCHOOL PROGRAM  
4 INTERNSHIP. THAT'S A VERY SMALL PROGRAM THAT WE'VE  
5 BEEN RUNNING FOR THE LAST COUPLE OF YEARS.

6 THE BOARD ALSO AGREED TO IN THE BASIC  
7 RESEARCH FUNDING TO TWO ADDITIONAL ROUNDS OF THE BASIC  
8 BIOLOGY PROGRAM. IN THE TRANSLATIONAL RESEARCH  
9 CATEGORY, SO THAT'S THE CATEGORY WHERE WE TAKE THE  
10 DISCOVERIES FROM BASIC BIOLOGY AND DO THE TESTING TO  
11 SEE IF THERE IS A THERAPEUTIC CANDIDATE THAT'S  
12 POSSIBLE. AND WE ALSO LOOK AT THE NEW TOOLS AND  
13 TECHNOLOGIES. IN THAT CATEGORY THE BOARD AGREED TO TWO  
14 ROUNDS OF MOVING THE PIPELINE FORWARD FROM THE EARLY  
15 PROOF OF CONCEPT STUDIES TO A CANDIDATE FOR THERAPEUTIC  
16 DEVELOPMENT, A SO-CALLED DEVELOPMENT CANDIDATE. BUT  
17 MOSTLY WHERE THE BOARD HAS CHOSEN TO PUT OUR FUTURE  
18 FUNDINGS, AND APPROPRIATELY SO SINCE THIS IS THE MOST  
19 EXPENSIVE STAGE OF THE PIPELINE, IS THAT THERE WOULD BE  
20 THE FUNDING FOR ACCELERATED PATHWAY. THE BOARD AGREED  
21 TO ALLOCATE \$200 MILLION ESSENTIALLY FOR THOSE PROGRAMS  
22 THAT WERE DEEMED PRIORITY PROGRAMS TO ENSURE THAT THEY  
23 COULD MOVE FORWARD AS QUICKLY AS POSSIBLE TOWARDS PROOF  
24 OF CONCEPT.

25 AND THEN THERE WAS ADDITIONALLY ROUGHLY \$262

## BARRISTERS' REPORTING SERVICE

1 MILLION THAT REMAINED FOR NEW STRATEGIC PARTNERSHIPS,  
2 NEW DISEASE TEAMS, AND FOR MOVING OUR PRECLINICAL  
3 RESEARCH PIPELINE FORWARD INTO DEVELOPMENT. SO THAT'S  
4 WHAT WE CALLED THE ET PRECLINICAL DEVELOPMENT. IN  
5 ADDITION, THE BOARD WANTED TO SET ASIDE A \$30 MILLION  
6 STRATEGIC RESERVE.

7 SO THAT IS WHAT OUR FUTURE FUNDING LOOKED  
8 LIKE AS OF DECEMBER, AND I JUST WANTED TO REMIND THE  
9 BOARD THAT THAT'S WHAT THEY HAD TALKED ABOUT.

10 GIVEN THAT, I'D NOW LIKE TO MOVE FORWARD AND  
11 SAY WHERE ARE WE AS OF NOW. SO OUR CURRENT FUNDING  
12 ALLOCATION, AS YOU CAN SEE, SO I'VE INCLUDED BOTH THE  
13 GRAPHIC AND THE DETAIL BEHIND IT. THE CURRENT  
14 BREAKDOWN OF OUR RESEARCH FUNDING IS OBVIOUSLY THE  
15 LARGEST SECTION. THE BLUE IN THE GRAPH IS AWARDED;  
16 THAT IS, THESE ARE AWARDS THAT HAVE BEEN APPROVED FOR  
17 FUNDING BY THE BOARD. THE RED AREA IN THE GRAPH IS  
18 CONCEPT APPROVED; THAT IS, THE ICOC HAS AGREED TO  
19 ALLOCATE A GIVEN AMOUNT OF FUNDS TO BE AVAILABLE FOR A  
20 GIVEN PROGRAM. IT'S NOT YET AWARDED, BUT IT HAS BEEN  
21 IN PRINCIPLE APPROVED FOR CONCEPT.

22 CURRENTLY, FOR PURPOSES OF THIS MEETING,  
23 CURRENTLY INCLUDED IN THIS CATEGORY ARE THE CONCEPTS  
24 THAT WE'RE BRINGING FORWARD TO YOU TODAY. SO IF YOU  
25 FUND THEM, THEY CURRENTLY ARE IN THAT CATEGORY, AND

## BARRISTERS' REPORTING SERVICE

1 THAT'S WHAT IT WOULD LOOK LIKE.

2 FUTURE FUNDING ARE THOSE REMAINING RESEARCH  
3 FUNDS. AND, AGAIN, THEY WERE ALLOCATED IN ACCORDANCE  
4 WITH THE SCENARIO I JUST OUTLINED FOR YOU IN THE  
5 PREVIOUS SLIDE. AGAIN, KEY POINTS HERE, OF THE AMOUNT  
6 THAT'S ACTUALLY BEEN AWARDED, WE STILL HAVEN'T PAID OUT  
7 YET ROUGHLY \$500 MILLION. AND THEN ALSO ACTUALLY \$914  
8 MILLION DOES REMAIN TO BE AWARDED. THE BOARD HAS NOT  
9 APPROVED SPECIFIC AWARDS IN CONCEPTS, SO ROUGHLY 512  
10 MILLION AT THIS POINT. AND ROUGHLY 400 MILLION IN  
11 FUTURE FUNDING.

12 I JUST WANTED TO GO INTO A LITTLE BIT MORE  
13 DETAIL. AS NOTED BY DR. FEIGAL, WE ARE TRYING TO MOVE  
14 OUR PROGRAMS INTO DEVELOPMENT. SO AS YOU CAN SEE HERE,  
15 THE BULK OF THE CONCEPT APPROVED FUNDING DOES EXIST IN  
16 THE DEVELOPMENT AND CLINICAL TRIALS SECTOR. AND YOU  
17 CAN SEE AS FAR AS THE CONCEPT APPROVED, THE TRAINING  
18 AND CAREER DEVELOPMENT, THE RESEARCH LEADERS EXTENSION,  
19 THAT WILL BE COMING TO YOU FOR ACTUALLY A FUNDING  
20 DECISION AT OUR NEXT BOARD MEETING IN MAY.

21 IN THE TRANSLATIONAL RESEARCH CATEGORY, THE  
22 TOOLS AND TECHNOLOGIES RFA, WHICH IS ACTUALLY IN  
23 PROGRESS, WE'LL BE COMING FOR BOARD DECISION IN  
24 DECEMBER OF THIS YEAR. BUT AS I NOTED, THE BULK OF THE  
25 FUNDING IS IN THE DEVELOPMENT AND CLINICAL TRIALS



## BARRISTERS' REPORTING SERVICE

1 CATEGORY.

2 THE STRATEGIC PARTNERSHIP III PROGRAM WILL BE  
3 COMING TO YOU FOR A FUNDING DECISION ALSO AT OUR NEXT  
4 BOARD MEETING IN MAY. THE ALPHA STEM CELL CLINICS WILL  
5 BE COMING FOR A FUNDING DECISION IN SEPTEMBER. THE  
6 ACCELERATED PATHWAY WILL BE COMING FOR A FUNDING  
7 DECISION IN SEPTEMBER. THE PRECLINICAL DEVELOPMENT  
8 CONCEPT AND THE SP IV CONCEPTS WE ARE BRINGING FORTH  
9 FOR YOUR CONSIDERATION TODAY.

10 IN THE NEXT SLIDE I GO OVER WHAT THE FUTURE  
11 FUNDING LOOKS LIKE. AND, AGAIN, IN THE TRAINING AND  
12 CAREER DEVELOPMENT CATEGORY, THESE CONCEPTS FOR  
13 TRAINING AND BRIDGES WILL BE BROUGHT TO YOU IN JULY SO  
14 THAT WE CAN GET THEM GOING SO THAT THERE'S NOT MUCH OF  
15 A GAP BETWEEN WHAT'S CURRENTLY HAPPENED EVEN THOUGH  
16 THOSE PEOPLE MAY NOT BE THE SAME PEOPLE TO RECEIVE THE  
17 AWARDS. WE'LL SEE. THE BASIC BIOLOGY VI CONCEPT WILL  
18 BE BROUGHT FOR YOUR CONSIDERATION AT THE MAY MEETING.

19 IN TRANSLATIONAL RESEARCH, THE FIRST EARLY  
20 TRANSLATIONAL TRANSITIONAL ROUND, WHICH IS MOVING THOSE  
21 PROJECTS THAT HAVE EARLY PROOF OF CONCEPT FORWARD  
22 ACTUALLY TO READINESS TO ENTER DEVELOPMENT, SO THEY  
23 REACHED THE DEVELOPMENT CANDIDATE STAGE. THAT WE'LL BE  
24 BRINGING FOR YOUR CONSIDERATION AND CONCEPT IN DECEMBER  
25 OF THIS YEAR.

## BARRISTERS' REPORTING SERVICE

1 AND THEN FINALLY, THE DISEASE TEAM AND  
2 STRATEGIC PARTNERSHIPS, WE'LL BE BRINGING DISEASE TEAM  
3 IV AGAIN PROBABLY LATER THIS YEAR IN THE FALL IN  
4 OCTOBER.

5 SO I JUST WANTED TO HIGHLIGHT FOR YOU THAT WE  
6 ARE IMPLEMENTING THE DECISIONS THAT WERE MADE IN  
7 DECEMBER OF THIS PAST YEAR. WE ARE ACTUALLY  
8 IMPLEMENTING THE DECISIONS THAT THE SCIENTIFIC --  
9 RECOMMENDATIONS OF THE SCIENTIFIC ADVISORY BOARD WHICH  
10 ARE CAPTURED IN OUR ACCELERATED PATHWAY. WE'RE  
11 BUILDING ON THE STRATEGY THAT WE DEVELOPED AND THAT THE  
12 BOARD APPROVED IN EARLY 2012, AND WE KEEP THE FOCUS ON  
13 OUR KEY STRATEGIC OBJECTIVES. SO THANK YOU VERY MUCH,  
14 AND I'LL BE HAPPY TO ANSWER ANY QUESTIONS.

15 CHAIRMAN THOMAS: THANK YOU, DR. OLSON.  
16 QUESTIONS OR COMMENTS FROM MEMBERS OF THE BOARD? THANK  
17 YOU VERY MUCH.

18 WE'RE NOW GOING TO PROCEED TO AGENDA ITEM NO.  
19 6, CONSIDERATION OF CONCEPT PLAN FOR STRATEGIC  
20 PARTNERSHIP IV. DR. CARAS IS GOING TO LEAD US IN THIS  
21 DISCUSSION.

22 DR. CARAS: SO, MR. CHAIRMAN, MEMBERS OF THE  
23 BOARD, AND THE PUBLIC, THIS CONCEPT PROPOSAL ADDRESSES  
24 THE CONTINUATION OF CIRM'S STRATEGIC PARTNERSHIP  
25 INITIATIVE WHICH WAS APPROVED BY THE ICOC IN OCTOBER OF

## BARRISTERS' REPORTING SERVICE

1 2011. SO THE GOALS OF THIS PRESENTATION ARE, FIRST, TO  
2 REVIEW WHAT THE STRATEGIC PARTNERSHIP INITIATIVE IS  
3 ABOUT, ITS PURPOSE AND OBJECTIVES, AND THEN PRESENT THE  
4 CONCEPT PLAN FOR STRATEGIC PARTNERSHIP IV, WHICH IS THE  
5 FOURTH CALL UNDER THE STRATEGIC PARTNERSHIP INITIATIVE.

6 SO STARTING WITH THE PURPOSE, THE STRATEGIC  
7 PARTNERSHIP INITIATIVE WAS CREATED TO ATTRACT INDUSTRY  
8 ENGAGEMENT AND INVESTMENT IN CIRM-FUNDED STEM CELL  
9 RESEARCH. THE REASONS FOR DOING THIS ARE THREEFOLD.  
10 FIRST, TO PROVIDE A SOURCE OF CO-FUNDING IN THE EARLY  
11 STAGES OF DEVELOPMENT AND LEVERAGE CIRM DOLLARS.  
12 SECOND, TO ENABLE CIRM-FUNDED PROJECTS TO ACCESS THE  
13 VERY EXTENSIVE DEVELOPMENT EXPERTISE THAT EXISTS WITHIN  
14 LARGE PHARMA AND BIOTECH PARTNERS. AND THIRD, AND  
15 PROBABLY MOST IMPORTANT, TO ENHANCE THE LIKELIHOOD THAT  
16 CIRM-FUNDED PROJECTS WILL OBTAIN FOLLOW-ON FINANCING  
17 FOR THE LATER STAGES OF DEVELOPMENT AND  
18 COMMERCIALIZATION WHICH CIRM WILL NOT BE ABLE TO  
19 SUPPORT.

20 I THINK IT'S IMPORTANT TO POINT OUT THAT THE  
21 STRATEGIC PARTNERSHIP INITIATIVE IS ALIGNED WITH BOTH  
22 THE CLINICAL AND ECONOMIC OBJECTIVES OF CIRM'S  
23 STRATEGIC PLAN. SO IT'S ALIGNED WITH CIRM'S FIVE-YEAR  
24 STRATEGIC GOAL TO ATTRACT INDUSTRY ENGAGEMENT AND  
25 INVESTMENT IN CIRM-FUNDED STEM CELL RESEARCH, AND IT'S

## BARRISTERS' REPORTING SERVICE

1 ALIGNED WITH THE CLINICAL STRATEGIC OBJECTIVE, WHICH IS  
2 TO ADVANCE STEM CELL SCIENCE INTO CLINICAL TRIALS TO  
3 ACHIEVE EVIDENCE OF THERAPEUTIC BENEFIT TO PATIENTS.

4 SO WITH THAT IN MIND, THE OBJECTIVE OF A  
5 STRATEGIC PARTNERSHIP IV AWARD WILL BE TO COMPLETE A  
6 PHASE I OR PHASE II CLINICAL TRIAL WITHIN THREE YEARS.

7 THIS DIAGRAM SHOWS WHERE THE STRATEGIC  
8 PARTNERSHIP RFA, WHICH IS SHOWN DOWN IN THE BOTTOM  
9 RIGHT-HAND CORNER, WHERE IT FALLS ALONG THE SPECTRUM OF  
10 RESEARCH THAT'S FUNDED BY CIRM AND ALSO HOW IT RELATES  
11 TO OTHER CIRM PROGRAMS. AND AS YOU CAN SEE, SP IV IS  
12 DESIGNED TO CAPTURE MATURE PROGRAMS THAT HAVE ALREADY  
13 ARRIVED AT THE EARLY CLINICAL DEVELOPMENT STAGE.

14 AS YOU JUST HEARD FROM DR. FEIGAL IN THIS  
15 BRIEF STATUS UPDATE OF SP AWARDS, WHICH IS SHOWN ON  
16 THIS SLIDE, VIACYTE HAS AN SP I AWARD TO COMPLETE A  
17 PHASE I TRIAL OF HUMAN EMBRYONIC STEM CELL-DERIVED  
18 PANCREATIC CELLS IN A DEVICE. THIS IS FOR TYPE 1  
19 DIABETES. SANGAMO HAS AN SP II AWARD TO FILE AN IND  
20 AND COMPLETE A PHASE I TRIAL FOR GENETICALLY ENGINEERED  
21 BLOOD STEM CELLS TO TREAT A BLOOD DISORDER, BETA  
22 THALASSEMIA. THIS IS A DISEASE THAT AFFECTS RED BLOOD  
23 CELLS. AND SP III RECOMMENDATIONS WILL BE BROUGHT TO  
24 THE ICOC SHORTLY IN MAY OF THIS YEAR.

25 AS WAS ALREADY MENTIONED BY DR. FEIGAL, BUT

## BARRISTERS' REPORTING SERVICE

1 IT'S IMPORTANT AND SO I'LL MENTION IT, IN JANUARY OF  
2 THIS YEAR BIOGEN IDEC AND SANGAMO ANNOUNCED THAT  
3 THEY'RE ENTERING INTO A GLOBAL COLLABORATION TO  
4 CO-DEVELOP TREATMENTS FOR BETA THALASSEMIA AND A  
5 RELATED DISEASE THAT ALSO AFFECTS RED BLOODS CELLS,  
6 SICKLE CELL ANEMIA. THIS IS A VERY EXCITING  
7 DEVELOPMENT BECAUSE IT BRINGS A LARGE, PRESTIGIOUS  
8 BIOTECH COMPANY INTO A FIRM-FUNDED PROJECT WITH A FIRM  
9 COMMITMENT TO TAKE THE THERAPY ALL THE WAY TO  
10 COMMERCIALIZATION IF MILESTONES ARE MET, WHICH IS  
11 EXACTLY WHAT WE WANT AND ARE HOPING FOR WITH THE  
12 STRATEGIC PARTNERSHIP INITIATIVE.

13 FOR NEW MEMBERS I WANT TO POINT OUT THAT THE  
14 STRATEGIC PARTNERSHIP INITIATIVE HAS SOME UNIQUE  
15 FEATURES. FIRST, IT REQUIRES APPLICANTS TO SHOW THAT  
16 THEY HAVE FINANCIAL CAPACITY TO MOVE THE PROJECT  
17 THROUGH DEVELOPMENT OR THAT THEY'RE ABLE TO ATTRACT THE  
18 CAPITAL TO DO SO. WE'VE TERMED THIS COMMERCIAL  
19 VALIDATION. AND IT CAN BE EVIDENCED EITHER BY HAVING  
20 INVESTMENTS FROM VC FIRMS, PUBLIC MARKETS, COMPANIES OR  
21 DISEASE FOUNDATIONS, AND/OR SIGNIFICANT LIQUID ASSETS,  
22 OR VIA A RESEARCH OR DEVELOPMENT AGREEMENT WITH A LARGE  
23 PHARMA OR BIOTECH COMPANY.

24 SECONDLY, THE INITIATIVE REQUIRES APPLICANTS  
25 TO PROVIDE CO-FUNDING FOR THE PROPOSED PROJECT IN THE

## BARRISTERS' REPORTING SERVICE

1 FORM OF A ONE-TO-ONE MATCH.

2 REGARDING ELIGIBILITY, STRATEGIC PARTNERSHIP  
3 IV, AS WAS THE CASE FOR THE PREVIOUS CALLS, WILL BE  
4 OPEN TO BOTH FOR-PROFIT AND NOT-FOR-PROFIT  
5 INSTITUTIONS. AND IN ADDITION, SP IV WILL BE FOCUSED  
6 ON MATURE CLINICAL STAGE PROJECTS WHERE AN IND HAS  
7 ALREADY BEEN FILED.

8 AS WAS THE CASE WITH THE PREVIOUS CALLS, ALL  
9 APPLICANTS MUST PROVIDE EVIDENCE OF COMMERCIAL  
10 VALIDATION. FOR-PROFIT APPLICANTS CAN DO THIS EITHER  
11 BY DEMONSTRATING FINANCIAL STRENGTH AND/OR VIA A  
12 RESEARCH OR DEVELOPMENT AGREEMENT WITH A LARGE BIOTECH  
13 OR PHARMA PARTNER. NOT-FOR-PROFIT APPLICANTS MUST HAVE  
14 A RESEARCH OR DEVELOPMENT AGREEMENT WITH A PARTNER.

15 THIS SHOWS ACTIVITIES THAT WOULD BE IN SCOPE  
16 UNDER AN SP IV AWARD. SO IT INCLUDES THE CONDUCT OF AN  
17 EARLY CLINICAL TRIAL, PHASE I OR PHASE II, AS WELL AS  
18 SUPPORTING ACTIVITIES SUCH AS THE MANUFACTURE OF  
19 PRODUCT FOR THAT TRIAL. WHAT WOULD BE OUT OF SCOPE FOR  
20 THIS ROUND ARE IND-ENABLING ACTIVITIES AND PHASE III  
21 TRIALS.

22 THIS IS A SUMMARY OF THE AWARD INFORMATION.  
23 THE PROPOSED TOTAL COSTS FOR SP IV WOULD BE UP TO 32  
24 MILLION FOR UP TO THREE AWARDS. THE AWARD AMOUNT WOULD  
25 BE 10 MILLION PER PROJECT WITH THE POSSIBILITY TO

## BARRISTERS' REPORTING SERVICE

1 INCREASE THAT UP TO 12 MILLION UNDER EXCEPTIONAL  
2 CIRCUMSTANCES. THE AWARD TERM WOULD BE THREE YEARS.  
3 CO-FUNDING ONE TO ONE WOULD BE REQUIRED. AND THE AWARD  
4 MECHANISM WOULD BE A GRANT IF NOT-FOR-PROFIT, A LOAN OR  
5 GRANT IF FOR-PROFIT.

6 I JUST WANT TO REMIND YOU THAT WE HAVE ALSO A  
7 MANAGEMENT AND REVIEW PROCESS POSTFUNDING APPROVAL AS  
8 WAS ALREADY DESCRIBED BY DR. FEIGAL. PRIOR TO GRANT  
9 INITIATION AND BEFORE ANY DOLLARS GO OUT THE DOOR, THE  
10 CIRM SCIENCE OFFICER AND THE AWARDEE WILL SET MUTUALLY  
11 AGREED TO MILESTONES. THIS INCLUDES KEY GO/NO-GO  
12 DECISION POINTS AND CRITERIA FOR THOSE DECISIONS. IN  
13 ADDITION, THERE IS ACTIVE MANAGEMENT OF FUNDED  
14 DEVELOPMENT PROJECTS WHICH INCLUDES ASSESSMENT BY  
15 CIRM'S EXTERNAL CLINICAL ADVISORY PANEL, CDAP, EITHER  
16 ANNUALLY OR AT KEY DECISION POINTS.

17 THIS IS THE PROVISIONAL TIMETABLE. IF YOU  
18 APPROVE THE CONCEPT, WE WOULD POST THE RFA IN APRIL OF  
19 THIS YEAR. FULL APPLICATIONS WOULD BE DUE IN Q 3. THE  
20 GRANTS WORKING GROUP WOULD REVIEW THEM IN Q 4, AND THE  
21 RECOMMENDATIONS WOULD BE BROUGHT TO THE ICOC FOR  
22 APPROVAL IN Q 1 OF 2015.

23 I THINK THAT'S MY LAST SLIDE. YES. AND CAN  
24 I ANSWER ANY QUESTIONS?

25 CHAIRMAN THOMAS: THANK YOU, DR. CARAS. MR.

## BARRISTERS' REPORTING SERVICE

1 SHEEHY.

2 MR. SHEEHY: SO THANK YOU FOR YOUR  
3 PRESENTATION, DR. CARAS. AND NOT TO INDICATE ANY LACK  
4 OF SUPPORT FOR THIS PROGRAM, BUT I'M NOT GOING TO  
5 SUPPORT THE APPROVAL OF THIS CONCEPT OR THE FOLLOWING  
6 CONCEPT. AND THE REASON IS WE'RE HIRING A NEW  
7 PRESIDENT. SO WE'RE KIND OF PUTTING HANDCUFFS ON  
8 WHOEVER THAT INDIVIDUAL IS GOING TO BE BY CONTINUING TO  
9 DO THIS FUNDING AS WE MOVE OUT. I MEAN IT'S NO SECRET  
10 THAT WE'RE SEEKING THE PRESIDENT IN A RELATIVELY NEAR  
11 TERM. AND WITH THAT HAPPENING, I THINK THESE CONCEPTS  
12 COULD EASILY BE DELAYED UNTIL THAT NEW INDIVIDUAL GETS  
13 IN PLACE AND THEN CAN START TO EXERCISE THEIR IMPACT ON  
14 THE PROGRAM.

15 SPECIFICALLY, WHEN THIS PERSON COMES IN, I  
16 WOULD LIKE THIS PERSON TO HAVE SOME INFLUENCE OVER THE  
17 CONSTRUCTION OF RFA'S. SO BEFORE I WOULD APPROVE A  
18 CONCEPT THAT WOULD LET AN RFA GO OUT, I'D LIKE TO HAVE  
19 OUR NEXT LEADER HAVE SOME OWNERSHIP OF THAT PROJECT.  
20 AND JUST TO BE CLEAR, WE'RE SPENDING AND BURNING  
21 THROUGH OUR MONEY AT JUST AN ALARMING PACE. SO IF YOU  
22 LOOK AT WHAT WE'RE PLANNING TO SPEND THIS YEAR, WE  
23 SPENT 66 MILLION ON GENOMICS AND BASIC BIOLOGY IN  
24 JANUARY, WE'RE SCHEDULED TO SPEND 200 MILLION ON  
25 ACCELERATED PATHWAY, WE ARE SCHEDULED TO SPEND 70



## BARRISTERS' REPORTING SERVICE

1 MILLION ON ALPHA CLINICS. WE'LL GO UP TO 80 MILLION ON  
2 STRATEGIC PARTNERSHIP III. WE HAVE 23 MILLION  
3 SCHEDULED FOR RESEARCH LEADERSHIP. WE HAVE 35 MILLION  
4 FOR TOOLS AND TECHNOLOGIES. SO IF YOU TOTAL ALL THAT  
5 UP, THAT'S \$466 MILLION. THAT'S A LOT OF MONEY FOR ONE  
6 YEAR.

7 AND I THINK, FRANKLY, BOTH IN TERMS OF STAFF  
8 AND NEW LEADERSHIP, DIGESTING ACCELERATED PATHWAY AND  
9 ALPHA CLINICS ARE NOT GOING TO BE -- DIGESTING THOSE  
10 PROGRAMS IS NOT GOING TO NECESSARILY BE -- THOSE ARE  
11 FAIRLY COMPLEX, FAIRLY BIG PROJECTS AND FAIRLY BIG  
12 INITIATIVES. AND I THINK IT BEHOOVES US TO KIND OF  
13 SLOW DOWN THE PACE AT WHICH WE'RE BURNING THROUGH THIS  
14 MONEY.

15 THESE TWO PROGRAMS WILL EQUAL -- WE'RE ASKING  
16 TO SPEND ABOUT 10 PERCENT OF THE REMAINING FUNDS THAT  
17 ARE AVAILABLE TO US. AND I ACKNOWLEDGE THAT IN  
18 DECEMBER WE KIND OF ADOPTED A STRATEGIC VISION, BUT  
19 THAT VISION IS GOING TO BE RELIANT ON OUR NEXT LEADER  
20 TO IMPLEMENT IT. AND WE ARE HAVING ACTIVE DISCUSSIONS  
21 AS BOARD MEMBERS ABOUT WHAT WE WANT IN OUR NEXT LEADER,  
22 BUT CLEARLY HAVING SOME SORT OF INFLUENCE OVER THE  
23 FUTURE COURSE OF OUR SCIENTIFIC PROGRAM IS GOING TO BE  
24 IMPORTANT. I THINK BEING ABLE TO WEIGH IN ON THESE  
25 LATE STAGE PROJECTS IS GOING TO BE VERY IMPORTANT. I

## BARRISTERS' REPORTING SERVICE

1 THINK TO CONTINUE TO PUT FORWARD CONCEPTS, TO ISSUE  
2 RFA'S, AND TO SPEND MONEY WHEN WE KNOW WE'RE GOING TO  
3 HAVE NEW LEADERSHIP IS NOT ACTUALLY, IN MY MIND, BEING  
4 FAIR TO THAT INDIVIDUAL BEFORE WE HIRE THAT INDIVIDUAL.

5 MS. LANSING: CAN I ASK A QUESTION?

6 CHAIRMAN THOMAS: YES, SHERRY.

7 MS. LANSING: I'M A LITTLE CONFUSED. I'M  
8 SITTING HERE WITH THE SLIDES THAT -- I'LL WAIT. I JUST  
9 NEED TO KNOW THE HIGH CORE NUMBER. AM I TALKING? I  
10 JUST NEED TO KNOW THE HIGH CORE NUMBER OF IF WE APPROVE  
11 THIS, WHAT WOULD BE LEFT FOR THE NEW PRESIDENT AND WHAT  
12 FUTURE FUNDING WOULD BE LEFT.

13 DR. CARAS: I THINK DR. OLSON CAN ANSWER THAT  
14 QUESTION.

15 MS. LANSING: I THINK JEFF BRINGS UP AN  
16 INTERESTING POINT.

17 DR. OLSON: AS I NOTED IN THE PRIOR  
18 PRESENTATION, THERE WOULD BE 400 MILLION LEFT IN FUTURE  
19 FUNDING. CONCEPT APPROVALS DO TRIGGER A PROGRAM  
20 ANNOUNCEMENT AND AN RFA. I WOULD ARGUE THAT ONCE YOU  
21 PUT OUT AN RFA, THE BOARD OBVIOUSLY MAKES THE FUNDING  
22 DECISION, BUT THAT DOES INITIATE THE PROCESS FOR US.  
23 WE'D GO THROUGH AN RFA, WE'D PUT TOGETHER A REVIEW  
24 COMMITTEE. SO THE NEW PRESIDENT WOULD HAVE 400 MILLION  
25 LEFT.

**BARRISTERS' REPORTING SERVICE**

1           OBVIOUSLY THE ACCELERATED PATHWAY, WE PUT OUT  
2           A PROGRAM ANNOUNCEMENT. WE EXPECT TO -- THAT'S TO MOVE  
3           THINGS FORWARD TO ACHIEVE CLINICAL PROOF OF CONCEPT.  
4           SO THAT'S WHERE WE ARE.

5           MS. LANSING: I'M STILL CONFUSED. I KNOW  
6           YOUR NUMBERS. IF WE DO IT THE WAY THAT YOU'RE  
7           SUGGESTING, ONCE YOU PUT OUT THE RFA, YOU HAVE TO  
8           ASSUME WE'RE GOING TO FUND IT. SO WE'LL HAVE TO  
9           SUBTRACT THAT FROM THE 400 MILLION.

10          DR. OLSON: WELL, THERE'S 512 MILLION IN  
11          CONCEPT APPROVALS. THE 400 MILLION DOES NOT -- HAS NOT  
12          BEEN APPROVED IN CONCEPT. IT'S FUTURE FUNDING. IT IS  
13          CURRENTLY ALLOCATED AS THE BOARD DISCUSSED AT ITS  
14          DECEMBER MEETING.

15          MS. LANSING: WITH JEFF'S PROPOSAL, YOU'RE  
16          SUGGESTING HOLDING BACK HOW MUCH, JEFF?

17          MR. SHEEHY: YES, SHERRY. AGAIN, ASSUMING  
18          THAT THE NEW HIRE WISHES TO GO AHEAD WITH THESE  
19          PROGRAMS, I DON'T THINK WE'RE DELAYING IT BY THAT LARGE  
20          OF AMOUNT OF TIME. BUT IF THE NEW INDIVIDUAL IS NOT  
21          SUPPORTIVE OF THESE PROGRAMS, I FEEL VERY UNCOMFORTABLE  
22          WITH US, WITH THIS SERIOUS TIMELINE FOR MOVING FORWARD  
23          ON THIS, TO KEEP GOING AHEAD AND ISSUING NEW RFA'S THAT  
24          THIS INDIVIDUAL IS GOING TO HAVE TO IMPLEMENT.

25          I WOULDN'T APPRECIATE THAT IF I WAS COMING

## BARRISTERS' REPORTING SERVICE

1 INTO A JOB, I'D WONDER IF YOU'RE SERIOUS ABOUT HIRING  
2 ME IF YOU CONTINUE TO BURN THROUGH YOUR CASH AS FAST  
3 WE'RE BURNING THROUGH OUR CASH. AND I JUST -- I JUST,  
4 IN TERMS OF PROPER BOARD OVERSIGHT, DON'T FEEL IT'S  
5 APPROPRIATE TO CONTINUE TO ISSUE RFA'S WHEN WE KNOW  
6 THAT THE PERSON WHO'S GOING TO BE RESPONSIBLE FOR THAT  
7 RFA HASN'T BEEN BROUGHT ON BOARD AND WE'RE PLANNING TO  
8 BRING THAT INDIVIDUAL ON BOARD IN THE NEAR TERM.

9 MS. LANSING: JEFF, WOULD YOU REMIND THE  
10 BOARD OF WHAT OUR TIMELINE IS TO BRING THAT NEW  
11 INDIVIDUAL ON?

12 CHAIRMAN THOMAS: SHERRY, I'LL ADDRESS THAT.  
13 SO THE PRESIDENTIAL SEARCH SUBCOMMITTEE HAS BEEN  
14 PROCEEDING APACE UNDER A SCHEDULE WHICH ENVISIONS THE  
15 COMPLETION OF INTERVIEWS BY KORN FERRY OF PROSPECTIVE  
16 APPLICANTS THIS MONTH. WE'LL HAVE A TELEPHONIC MEETING  
17 OF THE SEARCH SUBCOMMITTEE AT THE END OF THE MONTH TO  
18 WHITTLE DOWN TO A LIST OF ANYWHERE UP TO EIGHT  
19 POTENTIAL CANDIDATES THAT WILL BE INTERVIEWED BY THE  
20 SEARCH SUBCOMMITTEE IN PERSON MID-APRIL TOWARDS PICKING  
21 THREE CANDIDATES TO BE INTERVIEWED BY THE FULL BOARD IN  
22 CLOSED SESSION AT THE END OF APRIL. AND AT THAT POINT  
23 WE PLAN TO MAKE OUR DECISION.

24 MS. LANSING: SO MAY. SO IT'S EIGHT MORE  
25 WEEKS OF A DELAY. THAT'S REALLY ALL WE'RE TALKING

## BARRISTERS' REPORTING SERVICE

1 ABOUT, TO TAKE SOME TIME TO LOOK AT THEM ALSO OR HER  
2 TIME.

3 CHAIRMAN THOMAS: I WOULD POINT OUT, JUST  
4 SINCE AS WE GO THROUGH THIS PROCESS, I WOULD LIKE TO  
5 INFORM THE BOARD WE HAVE A NUMBER OF VERY QUALIFIED  
6 PEOPLE INTERESTED IN THE POSITION, THAT DEPENDING ON  
7 WHERE THAT PERSON WHO ULTIMATELY IS SELECTED LIVES AND  
8 WHAT IT MAY OR MAY NOT TAKE TO TRANSITION OVER, WE  
9 DON'T HAVE AN EXACT DATE CERTAIN AT WHICH A NEW  
10 PRESIDENT WILL START. AND WE REALLY WON'T KNOW THAT  
11 UNTIL WE GET DOWN TO THE SELECTION ITSELF.

12 DR. FRIEDMAN: SO I THINK THAT JEFF RAISES A  
13 REALLY IMPORTANT QUESTION, NOT SO MUCH FOR THIS  
14 PROPOSAL, BUT A MORE GENERAL ISSUE, WHICH IS WHAT DO WE  
15 SEE AS THE RESPONSIBILITIES AND THE AUTHORITIES OF THE  
16 NEW PERSON WHO'S BEING RECRUITED. I THINK THAT'S A  
17 REALLY VALID DISCUSSION TO HAVE.

18 SHERRY, I THINK THAT IF WE DELAY THIS, AND I  
19 HAVEN'T DECIDED WHICH WAY I FEEL ABOUT THIS YET, IF WE  
20 DELAY IT, WE'RE REALLY DELAYING IT FOR A YEAR, NOT  
21 EIGHT WEEKS, BECAUSE YOU'RE GOING TO HAVE TO NOT ONLY  
22 BRING THE PERSON HERE, YOU NEED TO GIVE THAT PERSON  
23 TIME TO REALLY UNDERSTAND THE PROGRAM. AND YOU CAN'T  
24 DO THIS VERY QUICKLY. THAT MAY BE THE RIGHT THING TO  
25 DO, IT MAY BE THE WRONG THING TO DO, BUT IT REALLY PUTS

**BARRISTERS' REPORTING SERVICE**

1 A MAJOR HIATUS IN WHAT WE'RE DOING.

2 MS. LANSING: I APPRECIATE THAT. THAT REALLY  
3 HELPS ME NOW KNOW WHICH WAY TO VOTE. WE'RE TALKING  
4 ABOUT A YEAR. IN MY OPINION, THAT'S TOO LONG A DELAY.

5 DR. FRIEDMAN: MAYBE I'M WRONG, AND WE CAN  
6 TALK ABOUT THAT, BUT I THINK THIS IS A DISCUSSION THAT  
7 HAS TO DO MORE WITH THE RECRUITMENT EXPECTATIONS THAN  
8 IT DOES WITH THIS PARTICULAR INITIATIVE, WHICH, TO ME,  
9 I HAVE TO TELL YOU, SOUNDS LIKE A REALLY GOOD  
10 INITIATIVE. THE TIMING, I GRANT YOU, JEFF, IS WHAT  
11 WE'RE DISCUSSING, BUT I THINK IT'S VALUABLE, SHARING  
12 THE CLINICAL APPLICATIONS, ALL THAT STUFF.

13 MR. CHAIRMAN, YOU NEED TO SORT OF SUGGEST TO  
14 US WHEN WE HAVE THAT DISCUSSION. IS THAT AN OPEN  
15 DISCUSSION? IS THAT A CLOSED DISCUSSION? IS THAT A  
16 DISCUSSION WE HAVE NOW? IS THAT A DISCUSSION WE HAVE  
17 LATER? BUT I THINK WE NEED TO DISCUSS THAT BEFORE WE  
18 GET TO THE TWO SPECIFIC TOPICS BECAUSE JEFF'S  
19 INDICATED, I THINK, A REALLY LEGITIMATE QUESTION TO  
20 ASK.

21 CHAIRMAN THOMAS: MR. HARRISON, WOULD YOU  
22 LIKE TO ANSWER THAT? I BELIEVE CERTAINLY WE COULD HAVE  
23 IT.

24 MR. HARRISON: IT'S A TOPIC FOR OPEN SESSION  
25 DISCUSSION. SO IN LIGHT OF THE POINTS THAT HAVE BEEN

## BARRISTERS' REPORTING SERVICE

1 MADE, IT'S PROBABLY APPROPRIATE FOR YOU TO CONSIDER IT  
2 NOW.

3 DR. DULIEGE: ALL THE COMMENTS, BUT, IN FACT,  
4 WE SHOULD ALSO COME BACK TO YOUR POINT, MICHAEL. CAN  
5 YOU JUST CLARIFY INDEED THAT WE STILL HAVE  
6 APPROXIMATELY \$500 MILLION TO BE SPENT FOR HOW LONG?

7 DR. OLSON: COULD YOU REPEAT THE QUESTION?

8 DR. DULIEGE: CAN YOU JUST CLARIFY FOR ALL OF  
9 US THAT THE CIRM AND ICOC STILL HAVE THE MANDATE TO  
10 SPEND, IF I UNDERSTOOD CORRECTLY, APPROXIMATELY \$500  
11 MILLION OVER HOW LONG PERIOD OF TIME?

12 DR. OLSON: SO ASSUMING THE BOARD APPROVES  
13 THE TWO CONCEPTS TODAY, THERE IS 512 MILLION IN CONCEPT  
14 APPROVED THAT THE BOARD WILL ACTUALLY MAKE FUNDING  
15 DECISIONS ON OVER THE NEXT YEAR. OUTSIDE OF THAT  
16 MONEY, THERE IS \$400 MILLION THAT HAS BEEN ALLOCATED IN  
17 PRINCIPLE TO CERTAIN TYPES OF FUNDING, BUT HAS NOT COME  
18 FORTH TO THE BOARD FOR CONCEPT. SO THAT MONEY WOULD  
19 NOT BE AWARDED BY THE BOARD UNDER THE CURRENT TIMELINE  
20 UNTIL PROBABLY FIRST PART OF -- FIRST HALF OF 2017.

21 SO THE BOARD WILL BE MAKING AWARDS  
22 ESSENTIALLY UP TO THE FIRST HALF OF 2017 OR SO. PART  
23 OF THE RATIONALE FOR THAT IS, GIVEN THE TIMELINE OF  
24 AWARDS AND GIVEN THE 6-PERCENT LIMIT ON OUR GNA AND THE  
25 STAFF TIME REQUIRED TO MANAGE AND DO THESE AWARDS, THAT

## BARRISTERS' REPORTING SERVICE

1 WE ARE TARGETING, I BELIEVE, 2021 TO HAVE THINGS  
2 WRAPPED UP UNDER THIS CURRENT ROUND OF FUNDING.

3 NOW, OBVIOUSLY IF ALL THE EFFORTS THAT ARE  
4 BEING LOOKED AT, MOVED FORWARD, THAT WILL NOT BE THE  
5 ISSUE. BUT THE CURRENT FUTURE FUNDING DOES NOT EXPECT  
6 TO BE FULLY AWARDED BY THIS BOARD UNTIL THE FIRST HALF  
7 OF 2017 UNDER THE CURRENT TIMELINE.

8 DR. TROUNSON: I FIND IT A LITTLE DIFFICULT  
9 TO COME IN ON THIS CONVERSATION. IT'S SORT OF STRANGE  
10 FOR ME BECAUSE I AM PRESIDENT, BUT I WANTED TO MAKE  
11 JUST ONE REALLY IMPORTANT POINT HERE.

12 THESE ARE ESSENTIALLY INDUSTRY AWARDS. AND  
13 THE WAY WE SET THIS UP WAS TO GIVE INDUSTRY A CHANCE TO  
14 COME, AND THEY'VE BEEN COMING IN, AS YOU KNOW, WITH THE  
15 MORE MATURE PROJECTS. THEY CAN'T WAIT THESE LONG  
16 INTERVALS. THESE ARE REALLY INDUSTRY AWARDS THAT WE'VE  
17 MADE SEVERAL OF THEM ALREADY, AND I THINK THERE WERE  
18 SIX IN THE LAST ROUND FOR WHICH WE MIGHT MAKE SOMETHING  
19 OF THOSE WHEN THEY COME TO THE BOARD. BUT INDUSTRY  
20 CAN'T WAIT THESE LONG TIME FRAMES. THEY ARE READY AT  
21 CERTAIN POINTS. AND ELONA IS NOT HERE BECAUSE SHE'S  
22 UNFORTUNATELY ILL, SERIOUSLY QUITE ILL AT THE MOMENT.  
23 SHE'S SEEING A DOCTOR. SO I'M SPEAKING FOR BOTH SHE  
24 AND I.

25 WE KNOW THAT THERE ARE A NUMBER OF INDUSTRY



## BARRISTERS' REPORTING SERVICE

1 PLAYERS WHO WANT TO COME IN, AND THEY'RE TALKING ABOUT  
2 HOW CAN THEY GET IN EVEN EARLIER THAN WE MIGHT HAVE FOR  
3 THIS ONE. THEIR TIMING IS THAT THEY'RE ONLY ENABLED TO  
4 GET IN ON THESE TIME FRAMES AND NOT THE MUCH LONGER  
5 ONES.

6 WHETHER WE WOULD MAKE ANY MORE THAN ZERO,  
7 ONE, OR TWO AWARDS FROM THESE, THIS IS WHAT'S REALLY  
8 BEEN COMMON FOR THERE. BUT THE INDUSTRY HAS BEEN ABLE  
9 TO PARTICIPATE REASONABLY WELL IN THESE PROGRAMS, AND  
10 IT HAS BEEN EFFECTIVELY INDUSTRY ONLY EVEN THOUGH YOU  
11 COULD COME IN AS AN ACADEMIC IF YOU HAD A PARTNER. BUT  
12 THEY HAVE BEEN INDUSTRY ONLY. THE INDUSTRY HAS REALLY  
13 APPRECIATED THIS FROM US. THEY'VE STOPPED CRITICIZING  
14 US FOR DUMPING THEM IN WITH ACADEMICS AND GIVING THEM A  
15 CHANCE TO COMPETE WITH EACH OTHER IN AN RFA. AND I  
16 THINK IT'S WORKED VERY WELL FOR THEM.

17 I THINK IT'S SOMETHING THAT WE OUGHT TO  
18 CONSIDER IN THIS PARTICULAR RFA, THE NEEDS OF INDUSTRY,  
19 AND MY UNDERTAKING TO INDUSTRY TO ENABLE THEM TO BE  
20 ABLE TO COME IN ON A REASONABLY REGULAR BASIS THAT FITS  
21 THEIR ECONOMIC NEEDS.

22 MR. SHEEHY: SO, AGAIN, I DON'T REALLY WANT  
23 TO GET INTO THE MERITS OF THE RFA BECAUSE THAT'S NOT  
24 REALLY MY CORE ISSUE. I REALLY WANT TO COME BACK. I  
25 THINK THE LARGER QUESTION DR. FRIEDMAN WAS ASKING,

## BARRISTERS' REPORTING SERVICE

1 WHICH I THINK WE'RE FREE TO ADDRESS, IS WHAT OUR  
2 EXPECTATIONS ARE IN THE NEXT PRESIDENT. AM I CORRECT  
3 THAT WAS YOUR PREDICATE FOR THE DISCUSSION?

4 DR. FRIEDMAN: IT DEPENDS IF YOU THINK THAT'S  
5 A WISE MOVE, IN WHICH CASE --

6 MR. SHEEHY: I'M JUST TRYING TO CAPTURE THE  
7 THREAD. BECAUSE I DO THINK -- I DO ACCEPT YOUR POINT  
8 THAT THAT COULD WEIGH IN ON THIS DECISION-MAKING  
9 PROCESS. AND CLEARLY, I KNOW STEVE JUELSGAARD HAS BEEN  
10 FAIRLY EMPHATIC THAT WE WOULD LIKE SOMEONE WITH  
11 OPERATIONS EXPERIENCE AND CERTAINLY FURTHER DOWN IN THE  
12 PIPELINE, EXPERIENCE FURTHER DOWN THE PIPELINE. AND IN  
13 THAT CASE, I WOULD EXPECT THAT INDIVIDUAL TO HAVE A  
14 SIGNIFICANT IMPACT ON THESE LATE STAGE CONCEPTS.

15 IF WE WERE DOING BASIC BIOLOGY, I WOULD FEEL  
16 DIFFERENTLY. BUT WE'RE TALKING ABOUT LATE STAGE  
17 PROJECTS. WE'RE TALKING ABOUT ACCELERATED PATHWAY.  
18 WE'RE TALKING ABOUT ALPHA CLINICS. THESE ARE ALL MIXED  
19 UP TOGETHER. AND THIS INDIVIDUAL, IT IS MY  
20 EXPECTATION, IS GOING TO HAVE THE EXPERIENCE TO MAKE  
21 SENSE OF THIS AND MAKE -- NOT THAT IT'S NOT SENSIBLE  
22 AND IT'S NOT COHERENT, BUT WE'VE GOT A LOT OF THINGS  
23 HAPPENING. AND TO MAKE THIS INTO A COHERENT PROGRAM  
24 THAT GETS US TO SUCCESS IN MY HOPE IS FAIRLY SOON  
25 BECAUSE I AM VERY TAKEN BY THE COMMENTS OF THE CFAOC

## BARRISTERS' REPORTING SERVICE

1 MEMBER WHO BASICALLY SAID TO US WHERE IS THE BEEF.

2 I DON'T KNOW IF YOU GUYS READ JENSEN'S  
3 COLUMN, BUT HE'S LIKE, YOU KNOW, WE'VE GIVEN YOU  
4 BILLIONS OF DOLLARS, YOU'VE SPENT IT, AND WE DON'T HAVE  
5 ANY THERAPIES YET. AND I'M NOT -- I DON'T WANT TO  
6 ARGUE THAT POINT, BUT I THINK IT IS A VALID POINT FOR  
7 CALIFORNIA TAXPAYERS TO ASK.

8 AND I THINK GIVEN THAT WE'RE STARTING TO RUN  
9 OUT OF MONEY, WE'RE TALKING ABOUT OUR LAST 400 MILLION,  
10 AND HOW ATTRACTIVE IS THIS POSITION GOING TO BE TO  
11 SOMEBODY IF WE'VE ALLOCATED ALL THE MONEY THAT'S LEFT?  
12 I MEAN HONESTLY. HOW WOULD YOU FEEL? HERE, I'M GOING  
13 TO HIRE YOU TO BASICALLY MANAGE THE LAST EMBERS OF A  
14 DYING FIRE. I MEAN REALLY? WE WANT THIS PERSON TO BE  
15 ABLE TO HAVE AN IMPACT, AND WE HAVE THE NUMBERS FROM  
16 STEVE JUELSGAARD THAT IT'S ABOUT \$70 MILLION TO GET A  
17 PROJECT THROUGH PHASE II WHERE WE NEED TO BE IN ORDER  
18 TO GET THE KIND OF PICKUP TO HAVE SUCCESS. WE PUT  
19 ASIDE 200 MILLION, WHICH IS MAYBE THREE PROJECTS. AND  
20 JUST TO CONTINUE TO FUND, FUND, FUND WHEN WE'RE IN THIS  
21 TRANSITION PHASE, JUST TO ME, IS THE HEIGHT OF  
22 IRRESPONSIBILITY IN MY VIEW.

23 AND FRANKLY, I WOULD GO AHEAD AND MAKE A  
24 MOTION NOT TO APPROVE THIS CONCEPT AT THIS TIME SO WE  
25 HAVE SOMETHING ON THE FLOOR. I DON'T KNOW IF THERE'S A

**BARRISTERS' REPORTING SERVICE**

1 SECOND OR ANYTHING. IT'S BACK TO YOU.

2 CHAIRMAN THOMAS: THERE'S BEEN A MOTION AS  
3 JUST STATED. IS THERE A SECOND ON THAT?

4 MR. TORRES: I'LL SECOND FOR DISCUSSION  
5 PURPOSES.

6 CHAIRMAN THOMAS: SENATOR TORRES SECONDS.  
7 MR. SHEEHY, JUST A POINT OF CLARIFICATION. IF YOU  
8 STIPULATE THAT DR. FRIEDMAN'S NUMBER OF A ONE-YEAR  
9 DELAY AS THE OPERATIVE NUMBER HERE, DOES THAT AT ALL,  
10 IN LIGHT OF DR. TROUNSON'S COMMENTS, DOES THAT AT ALL  
11 CHANGE YOUR VIEW AT LEAST WITH THIS PARTICULAR DEAL  
12 HERE?

13 MR. SHEEHY: FIRST OF ALL, I DON'T THINK --  
14 NO, I DON'T ACCEPT A YEAR BECAUSE I THINK WE'RE GOING  
15 TO BE ASKING FOR ENOUGH EXPERTISE THAT SOMEONE SHOULD  
16 BE ABLE TO HIT THE GROUND RUNNING. IT WOULD BE MY  
17 EXPECTATION THAT IT'S NOT GOING TO TAKE FOREVER FOR  
18 SOMEONE TO GET UP TO SPEED. THEY KNOW THE FIELD AND  
19 KNOW THE ENVIRONMENT IN WHICH WE'RE WORKING. AND IT  
20 WOULD BE MY EXPECTATION THEY HAVE SOME FAMILIARITY WITH  
21 CIRM. I DON'T THINK WE'RE GOING TO BE INVITING A  
22 STRANGER.

23 THE SECOND POINT IS THAT WE ARE DOING A LOT.  
24 OVER \$515 MILLION GOING OUT OVER A YEAR IS A HECK OF A  
25 LOT OF MONEY. AND I THINK EVEN IF IT DID TAKE A YEAR

## BARRISTERS' REPORTING SERVICE

1 FOR A NEW INDIVIDUAL TO GET THEIR HANDS AROUND  
2 ACCELERATED PATHWAY AND ALPHA CLINICS, THAT WOULD MEAN  
3 THAT WAS TIME WELL SPENT. DON'T FORGET. WE'RE GOING  
4 TO BE APPROVING MORE -- WE'RE APPROVING SP III. NEXT  
5 MONTH WE'RE GOING TO BE APPROVING -- THE CURRENT PRIOR  
6 ITERATION OF THIS, AND THEN WE'RE GOING INTO THE NEXT  
7 ONE. CAN'T WE APPROVE THAT AND DIGEST THOSE PROGRAMS?

8 AND REMEMBER THESE PROJECTS ARE GOING TO BE  
9 STARTING AT THE BEGINNING MID TO LATE 2015. SO THOSE  
10 PROJECTS AREN'T EVEN GOING TO BEAR FRUIT UNTIL 2016 OR  
11 2017. SO, AGAIN, I JUST THINK IT BEHOOVES US TO KIND  
12 OF PUT ON THE BRAKES AT LEAST UNTIL WE HAVE NEW  
13 LEADERSHIP BECAUSE WE'RE GETTING NEW LEADERSHIP.

14 DR. LEVIN: THANKS. I THINK THAT JEFF BRINGS  
15 UP SOME VERY GOOD POINTS. AND NOT JUST IN TERMS OF HOW  
16 ARE YOU GOING TO ENCOURAGE SOMEBODY TO TAKE THIS JOB IF  
17 THEY'RE NOT GOING TO HAVE ANY APPROPRIATE POWERS OR  
18 ANYTHING THAT THEY CAN DO. BUT ALSO, AS YOU MENTION, I  
19 DON'T AGREE NECESSARILY WITH DR. FRIEDMAN'S POINT THAT  
20 IT'S GOING TO TAKE A YEAR FOR THEM TO GET UP TO SPEED.  
21 HOPEFULLY BY THE TIME WE HIRE SOMEBODY, THEY WILL KNOW  
22 ENOUGH ABOUT CIRM. HOPEFULLY WE WON'T HIRE SOMEBODY TO  
23 LEAD THE ORGANIZATION THAT DOESN'T UNDERSTAND THE  
24 ORGANIZATION AND ITS HISTORY AND ITS PROCESS, AND MAYBE  
25 THEY'LL BE ABLE TO COME IN AND FIND AN EVEN FASTER WAY

## BARRISTERS' REPORTING SERVICE

1 TO ENGAGE WITH INDUSTRY TO GET THE MONEY OUT, AN EVEN  
2 BETTER WAY TO GET INDUSTRY INVOLVED IN THE WAY THAT  
3 INDUSTRY WANTS TO DO IT. IT'S A POSSIBILITY.

4 AND I ALSO LOOK AROUND AND THINK, YOU KNOW,  
5 WHO ELSE IS NEW? A LOT OF THE BOARD. I THINK THIS IS  
6 THE FIRST MEETING THAT I AM NOW ONE OF THE OLDER  
7 MEMBERS OF THE BOARD, MAYBE NOT IN TERMS OF YEARS, BUT  
8 IN TERMS OF --

9 CHAIRMAN THOMAS: DR. LEVIN, BENJAMIN IS  
10 BEING CONSIDERED FOR ONE OF THE VACANT BOARD SEATS.  
11 IT'S HIS NEWBORN SON.

12 DR. LEVIN: I THINK IF WE REALLY ARE GOING TO  
13 HAVE A NEW PRESIDENT IN MAY, THAT'S NOT VERY LONG AT  
14 ALL. AND THAT IT IS A SHOW OF RESPECT EVEN TO ALLOW  
15 THAT PERIOD OF TIME FOR OUR NEW BOARD MEMBERS TO  
16 CONSIDER WHAT WE'RE DOING WITH THE REMAINING FUNDING  
17 AND FOR THE NEW PRESIDENT TO BE ABLE TO THINK ABOUT  
18 WHAT THEY WANT TO DO. MAYBE IT'S THE SAME, BUT MAYBE  
19 THERE'S NEW PROGRAMS THAT ARE EVEN BETTER.

20 CHAIRMAN THOMAS: MR. ROWLETT.

21 MR. ROWLETT: I DON'T WANT TO RESTATE  
22 COLLOQUIALISM AD NAUSEAM, BUT THAT THE EXPECTATIONS  
23 THAT A NEW PRESIDENT HITS THE GROUND RUNNING, I THINK  
24 THAT, AS ONE OF THE NEWER BOARD MEMBERS, YOUNGER NEWER  
25 BOARD MEMBERS, I MIGHT ADD, MY ENTHUSIASM ABOUT THE

## BARRISTERS' REPORTING SERVICE

1 PROJECTS IS REAL, BUT THE DELIBERATION AND THE  
2 ENGAGEMENT OF A NEW PRESIDENT, THAT'S ALSO, I THINK, A  
3 REAL PRIORITY FOR US. AND TO BE ABLE TO DO THAT AND TO  
4 RECRUIT THE KIND OF CANDIDATE THAT I ENVISION WILL LEAD  
5 THIS VERY DYNAMIC ORGANIZATION, I THINK IT DOES  
6 NECESSITATE THAT WE WAIT. SO I DO SUPPORT JEFF'S  
7 PERSPECTIVE AND POINTS.

8 DR. BOXER: THANKS. I THINK THAT THIS IS A  
9 REALLY IMPORTANT TOPIC. I GUESS I HAVE A SLIGHTLY  
10 DIFFERENT VIEW OF THE ROLE OF LEADERSHIP IN GENERAL.  
11 AND OBVIOUSLY I'M RELATIVELY NEW TO THE CIRM BOARD, SO  
12 I'M SPEAKING ABOUT LEADERSHIP IN GENERAL. HAVING BEEN  
13 THROUGH A LOT OF CHANGES IN LEADERSHIP OF INSTITUTIONS,  
14 I FIND IT SOMEWHAT UNUSUAL THAT THERE WOULD BE A  
15 180-DEGREE TURN WHEN A NEW LEADER COMES IN.

16 AND I ALSO THINK THAT ONE HAS TO CONTINUE  
17 WITH THE WORK THAT IS GOING ON. I DO GET THE POINT  
18 THAT WE DO HAVE TO BE RESPECTFUL OF A NEW LEADER AND  
19 MAKE CERTAIN THAT THEY'RE GOING TO HAVE DECISIONS TO  
20 MAKE WITH MONEY LEFT TO SPEND. ON THE OTHER HAND, I  
21 THINK THAT THERE WAS A LOT OF DISCUSSION AND THOUGHT BY  
22 A LOT OF PEOPLE THAT WENT INTO THESE DECISIONS ABOUT  
23 THE CONCEPTS THAT WE WANTED TO FUND. AND I THINK  
24 THERE'S A LOT OF GOOD MOMENTUM THAT I FEEL WOULD BE  
25 LOST.

## BARRISTERS' REPORTING SERVICE

1 SO I WOULD ACTUALLY BE IN FAVOR OF GOING  
2 AHEAD WITH THIS, BUT I DO SEE THE ISSUES, AND THAT'S  
3 NOT TO SAY THAT I DON'T SEE THE POINTS THAT ARE BEING  
4 RAISED. I THINK THERE HAS TO BE A BALANCE BETWEEN  
5 KEEPING SOME OF OUR EFFORTS GOING, BUT BEING RESPECTFUL  
6 OF THE NEW PRESIDENT COMING IN TO MAKE CERTAIN THAT  
7 THEY'RE GOING TO BE ABLE TO MAKE IMPACTFUL DECISIONS  
8 AND HAVE MONEY LEFT TO DO THAT WITH.

9 DR. PRIETO: YES. I UNDERSTAND THAT THESE  
10 ARE SOME OF THE MOST IMPORTANT AND VALUABLE PROPOSALS  
11 OR PROJECTS THAT WE HAVE, AND THAT PROBABLY SOME OF THE  
12 ONES WITH THE GREATEST POSSIBILITY OF LEADING US TO  
13 CURES IN THE CLINIC IN THE RELATIVELY NEAR FUTURE, BUT  
14 THEY'RE ALSO SOME OF THE MOST EXPENSIVE ONES WE HAVE.  
15 AND I HAVE TO AGREE WITH JEFF, THAT GIVEN THAT WE'RE  
16 EXPECTING TO HAVE A NEW PRESIDENT BEFORE THE END OF THE  
17 YEAR, I THINK THAT THAT'S NOT AN UNREASONABLE  
18 EXPECTATION THAT THAT PERSON WILL BE ABLE TO HAVE SOME  
19 INPUT AND FUNDS TO WORK WITH TO DETERMINE OUR  
20 DIRECTION.

21 DR. DULIEGE: SO I DON'T WANT TO COMMENT ON  
22 THE PREROGATIVE AND RESPONSIBILITY OF THE NEW  
23 PRESIDENT, BUT I WANT TO ECHO AND SECOND, LINDA, WHAT  
24 YOU SAID. AND ON THAT, JEFF, I WILL POLITELY DISAGREE  
25 WITH YOU. I HATE TO DO THAT. IT'S A RISKY PROPOSAL TO



**BARRISTERS' REPORTING SERVICE**

1 DO THAT, BUT I WILL TAKE IT TODAY.

2 FIRST OF ALL, I JUST WANT NO ONE TO FORGET  
3 WHAT WAS SAID ABOUT TIMELINES. IT'S NOT JUST TWO  
4 MONTHS OR EVEN FOUR MONTHS. IT'S ACTUALLY MOMENTUM  
5 HERE THAT HAS BEEN CREATED. AND AS YOU SAID SO  
6 RIGHTFULLY, LINDA, THIS PROPOSAL HERE IS COMPLETELY  
7 ALIGNED WITH THE OVERARCHING STRATEGY OF CIRM. I DON'T  
8 SEE ANYTHING THAT IS NOT ALIGNED THERE. SO I WOULD BE  
9 VERY SURPRISED THAT A NEW PERSON WOULD STRONGLY  
10 DISAGREE WITH IT.

11 AND FINALLY I WANT TO CORRECT SOMETHING. I  
12 DON'T REALLY WANT ANY MISPERCEPTION TO BE CREATED WHEN  
13 I HEAR, WELL, THE PUBLIC IS WONDERING WHAT CIRM AND THE  
14 ICOC DID WITH THIS MONEY. YOU HAVE NOTICED THAT WE  
15 HAVE, TO MY UNDERSTANDING SO FAR, NEVER FUNDED PHASE  
16 III TRIALS. IT'S GOING TO BE THE INDUSTRY WHO FUND  
17 PHASE III TRIALS. SO ULTIMATELY PUBLIC MAY HEAR IN, I  
18 DON'T KNOW, FIVE YEARS FROM NOW AT BEST MAYBE THAT A  
19 NEW DRUG HAS BEEN APPROVED AND IS AVAILABLE TO THEM.  
20 AND WHAT WILL THEY HEAR? THEY WILL HEAR CAPRICOR HAS  
21 PUT A NEW DRUG ON THE MARKET. THEY WILL HEAR JOHNSON &  
22 JOHNSON, THEY WILL HEAR VIACYTE. THEY WILL CERTAINLY  
23 NOT HEAR CIRM UNLESS WE REMIND THEM THAT THESE PROJECTS  
24 WOULD HAVE NEVER SEEN THE MARKET UNLESS CIRM HAD FUNDED  
25 AND ALLOWED THEM TO GET STARTED.

**BARRISTERS' REPORTING SERVICE**

1 SO LET'S BE CAREFUL EACH TIME WE WANT TO TALK  
2 ABOUT PERCEPTION OF THE PUBLIC ABOUT THE ROLE OF CIRM.  
3 I THINK WHAT WAS DEMONSTRATED BY ELLEN TODAY AND MANY  
4 OTHERS IS THAT CIRM'S CONTINUED TO DO A TERRIFIC JOB IN  
5 FULFILLING THE WISHES OF THE CALIFORNIA PUBLIC.

6 MS. LANSING: I'D LIKE TO SPEAK.

7 DR. FRIEDMAN: LET SHERRY GO FIRST.

8 CHAIRMAN THOMAS: DR. FRIEDMAN WOULD YIELD  
9 THE FLOOR TO YOU, SHERRY.

10 MS. LANSING: I THINK THIS HAS BEEN A VERY,  
11 VERY HEALTHY DISCUSSION. AND I SO RESPECT THE ISSUE  
12 THAT JEFF BROUGHT UP, BUT UNFORTUNATELY I'M JUST  
13 AFRAID, THOUGH I KNOW WE'RE CLOSE, WE HAVE A TIMELINE  
14 FOR THE NEW PRESIDENT, SOMETIMES TIMELINES DON'T WORK  
15 OUT, SOMETIMES THE PERSON WHO WE SEE THAT WE HIRE MAY  
16 NOT BE IMMEDIATELY AVAILABLE. AND AFTER LISTENING TO  
17 EVERYBODY, I THINK THERE'S STILL AMPLE MONEY LEFT, BUT  
18 I ALSO THINK WE AS A BOARD HAVE A RESPONSIBILITY TO  
19 CONTINUE THE MOMENTUM TO SERVE THE PATIENTS QUICKLY AND  
20 EFFICIENTLY. AND I THINK STOPPING THIS MOMENTUM WILL  
21 BE REALLY SENDING A SIGNAL THAT WE'RE REALLY STOPPING  
22 THE WORK OF CIRM UNTIL WE HAVE A NEW PRESIDENT. AND I  
23 THINK THAT'S A BAD MESSAGE TO SEND. SO I'M GOING TO  
24 VOTE FOR THE FUNDING.

25 DR. FRIEDMAN: SO I TOO WOULD LIKE TO SAY

## BARRISTERS' REPORTING SERVICE

1 THAT, AS I ANALYZE THIS, I DO HAVE THIS STRONG SENSE OF  
2 SORT OF THE COMMENT ABOUT THE TIDES TAKEN, THAT THE  
3 CREST LEAD ON, AND EVEN THOUGH THE CHARACTER WHO SAID  
4 IT DIDN'T DO SO WELL, BUT I DO FEEL THAT WE DO HAVE A  
5 CERTAIN MOMENTUM HERE. I THINK THAT THE PRESIDENT HAS  
6 AN ENORMOUSLY IMPORTANT ROLE TO PLAY IN THIS  
7 ORGANIZATION. AND THAT ROLE IS AN IMPLEMENTATION, A  
8 LEADERSHIP OF THE EXECUTION OF THE STRATEGY THAT WE,  
9 THE BOARD, HAVE ARTICULATED THE STRATEGY WITH GOOD  
10 OUTSIDE COMMENTS. I THINK THAT'S AN IMPORTANT ROLE,  
11 AND I THINK JEFF'S POINT ABOUT THE PERSONAL  
12 PERSPECTIVES OF THAT INDIVIDUAL SHOULD WEIGH WITH US AS  
13 WE PROCEED.

14 I SEE ONE OF TWO SCENARIOS THAT ARE LIKELY TO  
15 HAPPEN. ONE IS THAT JEFF IS CORRECT AND THERE WILL BE  
16 A RELATIVELY SHORT TIME BETWEEN GETTING SOMEBODY WHO'S  
17 AT LEAST IDENTIFIED. WHETHER THAT INDIVIDUAL IS  
18 ACTUALLY LIVING HERE OR NOT, THERE ARE ALL SORTS OF  
19 SOCIAL THINGS THAT HAVE TO BE ACCOMMODATED. BUT THAT  
20 PERSON WILL BE QUICKLY IDENTIFIED, WILL BE FAMILIAR  
21 WITH THE ORGANIZATION, WILL UNDERSTAND THE RISKS AND  
22 BENEFITS, THE OPPORTUNITY COSTS, AND THE ADVANTAGES OF  
23 MOVING AHEAD WITH ONE PROGRAM OR ANOTHER. IF THAT'S  
24 THE CASE, THEN THE TIMING FOR THIS WILL BE JUST RIGHT  
25 BECAUSE THAT INDIVIDUAL WILL BE HERE AT A TIME WHEN HE

## BARRISTERS' REPORTING SERVICE

1 OR SHE CAN LOOK OVER THE PROGRAM AND SAY THESE ARE THE  
2 THINGS THAT CAME IN. I DON'T THINK ANY OF THEM ARE  
3 RESPONSIVE TO WHAT WE NEED. OR I THINK THREE OF THEM  
4 ARE OR WHATEVER THAT INDIVIDUAL MIGHT SAY.

5 THE OTHER POSSIBILITY IS THE ONE THAT WE  
6 DON'T WANT TO HAPPEN, WHICH IS IT TAKES A LONGER PERIOD  
7 OF TIME TO FIND SOMEBODY, AND THAT PERSON COMES IN AND  
8 WANTS TO SPEND MORE TIME THOUGHTFULLY ANALYZING THE  
9 PROS AND CONS OF THE PROGRAMS TO PROCEED WITH. AND,  
10 AGAIN, I WOULD RESPECT THAT IF THAT'S WHAT THE  
11 INDIVIDUAL WISHED TO DO, BUT THAT THEN DELAYS US EVEN  
12 FURTHER.

13 I'M NOT MAKING THE ARGUMENT THAT JUST BECAUSE  
14 WE'VE COMMITTED OURSELVES IN WRITING TO SAY THIS IS A  
15 GOOD IDEA THAT WE HAVE TO FOLLOW IT. I'M NOT SAYING  
16 THAT. I'M SAYING I THINK IT'S PROBABLY THE RIGHT THING  
17 TO DO BECAUSE THE TIMING SEEMS RIGHT. I AM AS WORRIED  
18 AS JEFF AND OTHERS ARE ABOUT HOW EXPENSIVE THESE  
19 PROJECTS ARE AND HOW QUICKLY THE MONEY DISSIPATES AND  
20 HOW, NOT FOR PUBLIC PERCEPTION, NOT FOR GETTING  
21 EDITORIALS THAT APPLAUD US, BUT BECAUSE WE ALL  
22 RECOGNIZE THE VAST HUMAN NEED THAT WE'RE TRYING TO  
23 ADDRESS THAT WE WANT TO MAKE THOSE CONTRIBUTIONS MORE  
24 QUICKLY AND MORE EFFECTIVELY. I THINK ON BALANCE I  
25 WOULD PROBABLY URGE THAT WE CONTINUE THE PROGRAMS AS

**BARRISTERS' REPORTING SERVICE**

1 THEY' RE BEING LAID OUT HERE. THANK YOU.

2 MR. TORRES: I LOVE JEFF DEARLY, WHICH IS WHY  
3 I SECONDED HIS MOTION FOR THE PURPOSES TO HAVE A ROBUST  
4 DISCUSSION.

5 DR. CARAS, WHAT IS THE AMOUNT OF MONEY THAT  
6 WE' RE TALKING ABOUT IN RESPECT TO THE STRATEGIC  
7 PARTNERSHIP WITH INDUSTRY?

8 DR. CARAS: YOU' RE ASKING HOW MUCH WE' RE  
9 ASKING FOR FOR THIS PARTICULAR ROUND? UP TO 32  
10 MILLION, WHICH WOULD BE UP TO THREE PROJECTS.

11 I ALSO WANT TO REMIND YOU THAT THIS WILL BE  
12 LEVERAGED ONE TO ONE WITH MONEY COMING IN FROM THE  
13 APPLICANT.

14 MR. TORRES: RIGHT. NOW OF THE 466 MILLION  
15 THAT JEFF HAS TALKED ABOUT, BOTH STEVE JUELSGAARD AND  
16 MYSELF AND OTHERS HAVE OPINED THAT WE NEED TO BE  
17 CAREFUL ABOUT THE MONEY SITUATION. I THINK, BECAUSE IT  
18 IS MY NATURE, I THINK IN ELECTORAL TERMS. AND,  
19 THEREFORE, ELECTORAL TERMS TO ME MEANS 2016 WHERE OUR  
20 FATE MAY BE DECIDED AGAIN BY THE VOTERS. AND THAT  
21 WEIGHS HEAVY ON MY MIND, NOT BECAUSE JIM LOTT SAID  
22 WHERE' S THE BEEF, BUT, MORE IMPORTANTLY, THAT WE ARE  
23 TRUE TO THE TAXPAYERS IN TERMS OF HOW WE ARE  
24 ADJUDICATING THE EXPENDITURE OF MONEY.

25 BUT I ALSO WANT TO ASSOCIATE MYSELF, I KNOW

## BARRISTERS' REPORTING SERVICE

1 HE' LL BE SURPRISED BY THIS, WITH DR. TROUNSON' S REMARKS  
2 IN THAT INDUSTRY HAS BEEN ON OUR RADAR, BUT WE HAVEN' T  
3 BEEN PROVIDING AN INPUT ENOUGH FOR INDUSTRY. AND I  
4 THINK THAT THESE COMMENTS BY DR. TROUNSON AND OTHERS  
5 THAT ARE HERE, THIS STRATEGIC ABILITY TO MOVE WITH  
6 INDUSTRY IN PARTNERSHIP IS EXTREMELY IMPORTANT, NOT  
7 ONLY FOR 2016, BUT FOR BEYOND. AND SO THAT STILL  
8 LEAVES US A LITTLE OVER 400 MILLION TO CONTINUE TO  
9 REVIEW AND TO DIGEST, AS JEFF AND I HAVE TALKED ABOUT  
10 IN THE PAST, AND STILL BE BEHOLDEN TO WHERE WE NEED TO  
11 MOVE IN THE FUTURE.

12 I WOULD ARGUE THAT -- I WOULD SUPPORT THE  
13 FUNDING OF THIS PARTICULAR INITIATIVE, BUT I RESERVE  
14 THE RIGHT TO CONTINUE THESE DISCUSSIONS REGARDING THE  
15 REMAINDER OF THE MONEY THAT WE MAY OR MAY NOT HAVE  
16 COMMITTED.

17 DR. BRENNER: SO THIS IS AN INTERESTING  
18 PHILOSOPHICAL DECISION. WHEN AN ORGANIZATION IS IN  
19 TRANSITION, YOU HAVE TO DECIDE DO YOU WAIT FOR A NEW  
20 KEY PERSON OR DO YOU PROCEED. IN GENERAL, I REALLY  
21 THINK IT' S THE OBLIGATION OF THIS GROUP TO PROCEED. I  
22 THINK THIS IS WHAT WE WERE APPOINTED TO DO AND THAT WE  
23 SHOULD DO WHAT WE THINK IS BEST FOR CIRM AND ITS  
24 PATIENTS. AND THAT WHETHER WHILE WE' RE LOOKING FOR  
25 SOMEONE, THERE' S ALWAYS SOMEONE WE' RE LOOKING FOR. YOU

## BARRISTERS' REPORTING SERVICE

1 CAN'T JUST COME TO A SCREECHING HALT. I THINK WE  
2 SHOULD BE FISCALLY RESPONSIBLE, AS SENATOR TORRES  
3 POINTS OUT, IRREGARDLESS OF WHETHER WE HAVE A NEW  
4 PRESIDENT OR NOT. THAT'S OUR OBLIGATION ANYWAY.

5 SO I THINK THAT WE HAVE TO USE -- TO THE BEST  
6 OF OUR KNOWLEDGE PROCEED EXPEDITIOUSLY AND EFFICIENTLY  
7 TO USE THE RESOURCES THAT WE'VE BEEN ENTRUSTED WITH AND  
8 THAT WE SHOULDN'T DEFER THAT WHILE WE WAIT FOR SOMEONE  
9 ELSE. I THINK THIS IS OUR JOB AND ENOUGH PEOPLE HERE  
10 TO DO IT.

11 MR. SHEEHY: JUST IF I CAN REBUT A COUPLE.  
12 FIRST, WITH THE RFA QUESTION, ONCE WE ISSUE AN RFA, THE  
13 PRESIDENT CANNOT, AND I WOULDN'T SUPPORT A PRESIDENT  
14 NOT AGREEING TO REVIEW ALL THOSE APPLICATIONS. TO ME  
15 THE RFA ISSUANCE IS VIRTUALLY A CONTRACT. AND PEOPLE  
16 IN GOOD FAITH SUBMIT PROJECTS, ESPECIALLY IN THIS  
17 INSTANCE WHERE THEY'VE GONE AND GOTTEN MATCHING  
18 FUNDING. WE'RE OBLIGATED TO REVIEW THOSE AND THOSE  
19 WILL COME TO THE BOARD; AND IF THEY'RE MERITORIOUS  
20 PROJECTS, WE'RE GOING TO FUND THEM.

21 I'M JUST STRUCK BY -- EVEN IN YOUR WORST-CASE  
22 SCENARIO, I AM EVEN MORE ALARMED WITH CONTINUING TO  
23 FUND PROJECTS. NOW, WE JUST HEARD WE ANTICIPATE HAVING  
24 EIGHT CLINICAL TRIALS BY THE END OF THE YEAR.  
25 REMEMBER, ACCELERATED PATHWAY, ALPHA CLINICS, EIGHT

## BARRISTERS' REPORTING SERVICE

1 CLINICAL TRIALS. SO LET'S SAY WE HAVEN'T GOTTEN A  
2 PRESIDENT AND WE'RE STILL CONTINUING AS WE ARE. THAT  
3 IS A FULL BOAT. AND EITHER WAY, MY ARGUMENT FROM MY  
4 PERSPECTIVE WORKS EITHER WAY. AND I GUESS I'M ALARMED  
5 THAT THE PERCEPTION IS BY DELAYING A COUPLE OF MONTHS  
6 CONSIDERING THIS, WE'RE STOPPING OUR PROGRESS WHEN  
7 WE'RE TALKING ABOUT SPENDING \$515 MILLION THIS YEAR,  
8 WHICH IS MORE MONEY THAN WE'VE EVER SPENT, I THINK, IN  
9 A YEAR EXCEPT WHEN WE WERE BUILDING FACILITIES, AND  
10 WE'RE ACCELERATING OUR BURN RATE.

11 AND TO SENATOR TORRES' POINT, IF THIS IS ALL  
12 ABOUT 2016, THESE PROJECTS ARE NOT GOING TO BE UP AND  
13 RUNNING UNTIL THE SECOND HALF OF 2015, MAYBE THE  
14 BEGINNING OF 2016. SO THEY HAVE NO IMPACT.

15 I STILL KIND OF COME BACK TO WHERE STEVE WAS.  
16 WE'VE GOT A NICE PIPELINE OF PROJECTS. THIS IS WHY I  
17 WAS SO SUPPORTIVE OF THE ACCELERATED PATHWAY AND  
18 SETTING ASIDE MONEY TO TRY TO PUSH HARD WHAT WE HAVE AS  
19 FAR AND FAST AS WE CAN. WE HAVE TO HAVE SOME FOCUS.  
20 AND WE CAN'T CONTINUE TO ADD MORE LATE STAGE PROJECTS,  
21 CONTINUE TO SPEND MONEY. SOMEBODY IS GOING TO NOT HAVE  
22 SOMETHING THAT THEY WANT. IT MAY BE THE TRAINING  
23 PROGRAMS, IT MAY BE BASIC BIOLOGY, IT MAY BE RESEARCH  
24 LEADERSHIP. BUT I TELL YOU THE FIRST THING I'M  
25 THROWING OFF THE BOAT ARE THESE KIND OF BASE



## BARRISTERS' REPORTING SERVICE

1 INFRASTRUCTURE THINGS THAT I THINK ACTUALLY PERSONALLY  
2 ARE IMPORTANT TO SUSTAIN WHAT WE'VE BUILT, BUT THEY'RE  
3 GOING TO BE THE FIRST THING TOSSED OVERBOARD ARE THESE  
4 CLINICAL PROGRAMS THAT FULFILL OUR PROMISE TO THE  
5 PEOPLE OF CALIFORNIA. RIGHT.

6 SO I JUST -- EVERYONE ACTS LIKE THERE'S NO  
7 TRADE-OFFS, THAT THIS MONEY IS INFINITE. AND IT'S NOT.  
8 AND WE CAN'T CONTINUE TO BURN IT AT THIS RATE WITHOUT  
9 NOT HAVING IT AT SOME POINT. AND EVERY TIME WE COME  
10 AROUND TO THINKING ABOUT THIS STRATEGICALLY, WE JUST GO  
11 FORWARD AND DO ANOTHER RFA. WE VOTE MORE FUNDS FOR  
12 THIS, MORE FUNDS FOR THAT. AND WHEN ARE WE GOING TO  
13 SAY I'D LIKE TO HAVE SOMETHING IN THE POT IN 2016? I'D  
14 LIKE TO NOT HAVE IT ALL GONE. I'D LIKE TO HAVE ENOUGH  
15 MONEY TO GET THAT PROGRAM THAT GOT THROUGH PHASE I ALL  
16 THE WAY THROUGH PHASE II. I'D LIKE TO HAVE ENOUGH  
17 MONEY TO MAKE SURE THAT THE PROGRAMS WE BUILT AT THE  
18 INSTITUTION LEVEL STILL CONTINUE TO MAINTAIN THEIR  
19 MOMENTUM. IF YOU GUYS WANT TO CONTINUE TO BURN THROUGH  
20 THIS, BE MY GUEST. I THINK WE HAVE A FULL PLATE.

21 DR. FRIEDMAN: INVEST RESPONSIBLY.

22 MR. SHEEHY: WE HAVE EIGHT CLINICAL TRIALS.  
23 WE HAVE ALPHA CLINICS, WE HAVE ACCELERATED PATHWAY.  
24 IT'S NOT LIKE, HEY, HIT THE BRAKES. I'M JUST SAYING  
25 COME ON. WE HAD A DISCUSSION IN JANUARY. WHAT I

## BARRISTERS' REPORTING SERVICE

1 REMEMBER WAS TRADE-OFFS. WHAT I REMEMBER WERE PEOPLE  
2 TALKING RATIONALLY ABOUT THE FACT THAT WE HAVE FINITE  
3 AMOUNTS OF MONEY. THEN WHEN THE RUBBER HITS THE ROAD,  
4 WE'RE LIKE, OH, NO. WE HAVE \$3 BILLION ALL OVER AGAIN.  
5 IT'S GOING TO GO ON FOREVER. I DO THINK THE LESS MONEY  
6 WE PUT -- WE GIVE THE INCOMING PRESIDENT TO BE ABLE TO  
7 HAVE TO OPERATE WITH, THE LESS ATTRACTIVE THE JOB IS.  
8 THAT'S JUST A GIVEN.

9 SO I'M STILL HOLDING ON TO MY VOTE, AND I  
10 THINK THE DISCUSSION HAS VEERED OFF IN A DIRECTION THAT  
11 I DON'T THINK IS BORNE BY THE FACTS. I'M NOT ASKING  
12 THAT WE STOP OUR PROGRAM. I'M NOT ASKING WE COME TO A  
13 SCREECHING HALT. I'M JUST ASKING THAT WE ACT  
14 RATIONALLY AND RESPONSIBLY.

15 DR. STEWARD: SO I HAVE REALLY APPRECIATED  
16 THE DISCUSSION, AND I THINK IT'S VERY IMPORTANT THAT WE  
17 HAVE THIS SORT OF DISCUSSION EVERY TIME WE TALK ABOUT  
18 SPENDING MONEY. AND I HAVE TO SAY THAT JEFF'S POINTS  
19 ABOUT BEING VERY CAREFUL AND TRYING TO INVEST WISELY, I  
20 THINK WE NEED TO THINK ABOUT THAT EVERY TIME. SO MAYBE  
21 I HAVE A COMPROMISE HERE, MAYBE NOT.

22 WE'RE CONCERNED ABOUT THE DELAY HERE. AND I  
23 APPRECIATE THAT PART TOO, AND I ALSO THINK THAT IN THE  
24 CASE OF A UNIVERSITY, YOU WOULDN'T STOP ADMITTING  
25 STUDENTS BECAUSE YOU HAVE A NEW PRESIDENT COMING ON

**BARRISTERS' REPORTING SERVICE**

1 BOARD, SO I DO THINK IT'S IMPORTANT TO CONTINUE THE  
2 PROGRESS.

3 MY COMPROMISE PROPOSAL IS WE COULD DELAY THIS  
4 DECISION UNTIL THE MAY BOARD MEETING, BY WHICH TIME WE  
5 WOULD HAVE A MUCH BETTER IDEA OF WHAT WAS GOING ON WITH  
6 THE PRESIDENTIAL SEARCH AND HAVE AN OPPORTUNITY TO DEAL  
7 WITH MORE FACTS THAN WE HAVE RIGHT NOW.

8 MR. SHEEHY: I TOTALLY ACCEPT THAT AS A  
9 FRIENDLY AMENDMENT. I'M VERY SUPPORTIVE. I WASN'T  
10 TRYING TO KILL THE PROGRAM. I WAS JUST SAYING CAN'T WE  
11 WAIT A WHILE. WE HAVE A KEY DECISION POINT COMING UP.  
12 IN FACT, I ASKED, WHEN THIS CAME UP, I CALLED MARIA AND  
13 I SAID WHY ARE WE DOING THIS NOW? WHY DON'T WE PUT  
14 THIS OFF TO THE MAY MEETING? SO GIVEN THAT WE WERE  
15 TALKING ABOUT -- I JUST DID NOT SEE THE ULTRA URGENCY  
16 TO GET THIS STUFF LINED UP AND OUT THE DOOR. I'M NOT  
17 SAYING DON'T DO IT. I'M SAYING JUST TAKE A MINUTE. WE  
18 JUST APPROVED \$200 MILLION FOR ACCELERATED PATHWAY.  
19 WE'RE ONLY SPENDING IN MAY TO BEGIN WITH.

20 IF THE SECOND -- I DON'T KNOW IF THE SECOND  
21 IS STILL SECONDING, BUT IF HE WOULD TAKE THAT AS A  
22 FRIENDLY AMENDMENT.

23 MR. TORRES: REPEAT THE AMENDMENT BEFORE I  
24 SECOND.

25 DR. STEWARD: THE AMENDMENT WOULD BE TO DELAY

## BARRISTERS' REPORTING SERVICE

1 THIS DECISION UNTIL THE MAY BOARD MEETING. I'LL JUST  
2 SAY THAT THERE ARE WAYS THAT THE TIMELINE COULD BE  
3 ACCELERATED, MAYBE WITH SOME DIFFICULTY, BUT, FOR  
4 EXAMPLE, MAYBE THERE AREN'T PREPROPOSALS THAT WARRANT A  
5 PREREVIEW. YOU MIGHT BE ABLE TO JUST REVIEW THEM ALL  
6 THAT CAME IN. JUST A THOUGHT. I THINK WE COULD  
7 ACCELERATE THE CONSIDERATION PHASE.

8 MR. TORRES: I DON'T MIND THAT FRIENDLY  
9 AMENDMENT, BUT I'D LIKE TO HEAR FROM JOE IN TERMS OF  
10 HIS INDUSTRY PERSPECTIVE HOW HE FEELS ABOUT IT.

11 MR. PANETTA: THANK YOU. I GUESS, FIRST OF  
12 ALL, I'M BEGINNING TO HEAR SEVERAL DIFFERENT THINGS  
13 BECAUSE I THINK WHAT JEFF SAID INITIALLY WAS LET'S NOT  
14 DOING ANYTHING UNTIL WE GET A NEW PRESIDENT IN PLACE  
15 AND LET THAT NEW PRESIDENT TAKE RESPONSIBILITY FOR THE  
16 PROGRAMS GOING FORWARD, BUT ALSO HEARING MAYBE WE  
17 SHOULDN'T DO THIS AT ALL, MAYBE WE'RE BURNING THROUGH  
18 MONEY TOO QUICKLY.

19 I GUESS WHAT STRUCK ME IN LISTENING TO DR.  
20 FEIGAL'S PRESENTATION WAS THAT WE'RE BEGINNING TO  
21 SCRAPE AT THE SURFACE OF GETTING VENTURE CAPITAL  
22 INVOLVEMENT AND INDUSTRY INVOLVEMENT, AND WE'RE  
23 BEGINNING TO MOVE THINGS INTO THE CLINIC AND WE'RE  
24 BEGINNING TO MAKE PROGRESS TOWARD COMPLETING ULTIMATELY  
25 WHAT WE SET OUT TO DO TEN YEARS AGO HERE. AND SO THIS

## BARRISTERS' REPORTING SERVICE

1 TO ME SEEMS LIKE A PERFECTLY RATIONAL APPROACH TO  
2 MOVING TOWARD THAT GOAL.

3 I DON'T THINK DELAYING IT TWO MONTHS IS A BIG  
4 DEAL IF THAT'S WHAT WE'RE TALKING ABOUT DOING HERE. I  
5 GUESS WHERE I BECOME CONCERNED IS WHEN I BEGIN TO HEAR  
6 THAT MAYBE THIS ISN'T SOMETHING WE SHOULD BE DOING, OR  
7 MAYBE WE'RE NOT RESPONSIBLY SPENDING MONEY BY GOING  
8 INTO A PROJECT LIKE THIS BECAUSE, FROM MY PERSPECTIVE  
9 ON THE INDUSTRY SIDE, THIS IS EXACTLY THE DIRECTION  
10 THAT WE NEED TO BE MOVING IN. AND IF WHAT WE'RE  
11 TALKING ABOUT IS DELAYING THIS A YEAR, I DON'T THINK  
12 INDUSTRY HAS THAT KIND OF TOLERANCE TO WAIT A YEAR, TO  
13 PUT THINGS ON -- PUT THE BRAKES ON THIS AND THEN PICK  
14 IT UP AGAIN A YEAR FROM NOW.

15 AND THE FINAL THING I'LL SAY IS I THINK THAT,  
16 AGAIN, WITH THE PERSPECTIVE THAT THIS IS MOVING US IN  
17 THE RIGHT DIRECTION, I THINK IT WOULD BE OF GREAT  
18 BENEFIT TO THE NEW PRESIDENT FOR US TO BE MOVING IN  
19 THAT DIRECTION WITH A PROGRAM LIKE THIS ONE WHEN THE  
20 NEW PRESIDENT COMES IN. THANK YOU.

21 CHAIRMAN THOMAS: WE'D LIKE TO SORT OF WRAP  
22 THIS UP IF WE CAN, SO A COMMENT OR TWO LEFT.

23 DR. DULIEGE: I REALLY WONDER WHAT TWO MONTHS  
24 WILL BUY US HERE. WE'LL OBVIOUSLY NOT HAVE A NEW  
25 PRESIDENT AT THAT MEETING FOR SURE. SO WHAT KIND OF

## BARRISTERS' REPORTING SERVICE

1 NEW INFORMATION COULD WE GAIN IN TWO MONTHS THAT WILL  
2 INFLUENCE THE VOTE THAT WE SHOULD OR SHOULD NOT MAKE?

3 DR. STEWARD: I THINK WE'LL KNOW MORE IN  
4 TERMS OF THE TIMING, PERHAPS NOT THE EXACT PERSON, BUT  
5 AT LEAST OVER WHAT TIME FRAME WE'LL BE ABLE TO BRING ON  
6 A NEW PRESIDENT AND HAVE THAT INDIVIDUAL UP TO SPEED.  
7 WE'LL ALSO PERHAPS HAVE A BETTER IDEA OF THE KINDS OF  
8 PEOPLE WHO ARE INTERESTED IN THIS JOB AND THEIR  
9 EXPERTISE AND HOW WELL THEY KNOW THE CIRM PROGRAM. IT  
10 MAY BE THAT, AS WE TALKED ABOUT, THE IDEA WOULD BE TO  
11 HAVE SOMEBODY HERE WHO REALLY UNDERSTOOD THINGS AND  
12 WOULDN'T TAKE ANY TIME AT ALL TO GET UP TO SPEED.

13 IF THAT DOESN'T LOOK LIKE IT'S GOING TO BE  
14 THE OUTCOME, THEN I THINK IT'S CRITICAL TO MAKE A  
15 DECISION ONE WAY OR ANOTHER ON THIS. BUT IF IT IS  
16 SOMETHING THAT LOOKS LIKE WE KNOW WHAT'S GOING TO BE  
17 GOING ON, THAT WILL JUST GIVE US MORE COMFORT.

18 CHAIRMAN THOMAS: CAN I JUST COMMENT VERY  
19 QUICKLY THAT OUR TARGET DATE TO SELECT A NEW PRESIDENT  
20 IS APRIL 30TH. SO IF THINGS GO AS WE FULLY EXPECT, WE  
21 WILL KNOW WHO THAT PERSON IS AT THAT TIME PRIOR TO THE  
22 MAY BOARD MEETING.

23 MS. LANSING: I HAVE A QUESTION. CAN I JUST  
24 ADD?

25 CHAIRMAN THOMAS: CERTAINLY.

## BARRISTERS' REPORTING SERVICE

1 MS. LANSING: MY CONCERN IS THAT, AS MUCH AS  
2 I UNDERSTAND AND RESPECT WHAT JEFF IS SAYING, THE  
3 FUNCTION OF THIS BOARD IS ALSO TO SET STRATEGY AND  
4 DIRECTION. AND WE'VE BEEN WORKING ON THIS FOR A VERY,  
5 VERY LONG TIME. AND I THINK IF WE WEREN'T GOING  
6 THROUGH A TRANSITORY PHASE IN TERMS OF OUR PRESIDENT,  
7 WE WOULD ALL HAVE VOTED ENTHUSIASTICALLY YES FOR THIS.  
8 SO I DON'T KNOW WHY WE WOULD CHOOSE SOMEBODY WHO WOULD  
9 GO AGAINST ALL THE STRATEGY THAT WE ALL BELIEVE IN.

10 IF OUR GOAL IS TO GET SOMEONE BY MAY 1ST,  
11 THEY'RE NOT GOING TO KNOW ENOUGH BY THE TIME OF OUR  
12 BOARD MEETING TO CONVINC ME THAT OUR STRATEGY IS WRONG  
13 ANYWAYS, I GUESS, IS WHAT I WOULD SAY. SO I STILL --  
14 EVEN THOUGH I DO RESPECT SO MUCH THE ISSUES THAT JEFF  
15 IS RAISING, I WOULD STILL PROCEED NOW.

16 CHAIRMAN THOMAS: ARE WE THROUGH WITH BOARD  
17 COMMENT? LAST WORD, DR. DULIEGE, AND THEN WE HAVE TO  
18 GO TO PUBLIC COMMENT.

19 DR. DULIEGE: I JUST WANT TO SAY THAT I'M  
20 COMPLETELY IN AGREEMENT WITH WHAT WAS SAID JUST HERE  
21 NOW, AND THAT I DON'T SEE THE POINT OF WAITING FOR  
22 THESE TWO MONTHS. AGAIN, I HAVEN'T HEARD ANYONE SAYING  
23 THAT THERE SHOULD BE ANY DEBATE ABOUT THE VALUE OF WHAT  
24 IS BEING PROPOSED HERE. IT'S MORE ABOUT THE TIMING AND  
25 THE PERCEPTION THAT THE NEW PRESIDENT WOULD HAVE AN

## BARRISTERS' REPORTING SERVICE

1 IMPACT ON IT AND NOT THE VALUE. REMEMBER IF OUR  
2 MANDATE IS TO HAVE AS MANY DRUGS ON THE MARKET  
3 AVAIL ABLE TO PATIENTS IN A NOT TOO DISTANT FUTURE,  
4 RIGHT NOW WE HAVE, EVEN THROUGH THIS YEAR, EIGHT  
5 CLINICAL TRIALS. THE ODDS OF A PRODUCT COMING OUT OF  
6 THAT IS ONE, ONE OUT OF TEN. SO WE NEED MORE, MANY  
7 MORE IN THE YEARS TO COME, AND WE NEED INDUSTRY TO  
8 CHIME IN AS RAPIDLY AS POSSIBLE.

9 I'M NOT SAYING THAT THERE'S AN URGENCY IN TWO  
10 MONTHS. THAT'S NOT WHAT I'M TRYING TO SAY. I'M TRYING  
11 TO SAY I HAVEN'T HEARD ANYONE CHALLENGING THE VALUE,  
12 THE MOMENTUM, AND THE ALIGNMENT OF THIS PROPOSAL WITH  
13 THE OVERARCHING STRATEGY GOAL OF CIRM.

14 CHAIRMAN THOMAS: THANK YOU. OKAY. LET'S  
15 GO. PUBLIC COMMENT.

16 DR. BRATT-LEAL: HI. MY NAME IS ANDRES  
17 BRATT-LEAL FROM THE SCRIPPS RESEARCH INSTITUTE. WE  
18 CAME UP AS A GROUP FROM SAN DIEGO TO TALK ABOUT THE RFA  
19 THAT'S YET TO BE DISCUSSED THAT'S STILL ON THE AGENDA  
20 FOR THE PRECLINICAL DEVELOPMENT, BUT I THINK PROBABLY  
21 OUR COMMENTS ARE BETTER SERVED AT THIS POINT BEFORE THE  
22 BOARD VOTES ON THIS.

23 OUR PROJECT IS TO DEVELOP A CELL-BASED  
24 THERAPY FOR PATIENT SPECIFIC BASED ON INDUCED  
25 PLURIPOTENT STEM CELLS. AND IT'S IN THE LAB OF JEANNE



## BARRISTERS' REPORTING SERVICE

1 LORING WHO'S IN THE BACK HERE AT THE SCRIPPS RESEARCH  
2 INSTITUTE AND CLINICIANS AT THE SCRIPPS CLINIC. BUT  
3 ALSO I THINK THAT WAITING ON THESE PROPOSALS IS NOT IN  
4 THE BEST INTEREST OF THE PATIENTS OF CALIFORNIA AND WHO  
5 ARE HERE TO TALK ABOUT THAT TODAY. AND I'D LIKE TO  
6 INTRODUCE SOME OF THE PATIENTS: ED FITZPATRICK,  
7 MICHAEL REDONSKY, AND ALAN TRUITT, WHO WE HAVE CELLS IN  
8 THE LAB THAT WE'VE REPROGRAMMED. SHERRIE GOULD AND  
9 MICHELE SCHRINER AND GLORIA LYNCH ARE HERE, DAN  
10 DEPALLA, ERIC ROBERTSON. WE ALSO HAVE CELLS IN THE  
11 LAB. JIM ARNOLD, SUZANNE PETERSON, WHO'S A TSRI, AND  
12 BRAD ARENS.

13 SO THERE'S REALLY A LOT OF EXCITEMENT IN THE  
14 PARKINSON'S COMMUNITY RIGHT NOW, AND WE THINK THAT  
15 PARKINSON'S FUNDING RIGHT NOW IS UNDERFUNDED IN THE  
16 CIRM PORTFOLIO. THERE'S NO CURE FOR PARKINSON'S, AND  
17 THERE'S NO WAY EVEN TO STOP THE DEGENERATION. BUT WE  
18 HAVE A WAY TO MAKE THESE NEURONS FROM STEM CELLS. SO  
19 THERE'S A LOT OF EXCITEMENT RIGHT NOW. ALL THE MONEY  
20 HAS BEEN PRIVATE FUNDING FOR OUR PROJECT, AND IT'S BEEN  
21 FROM OVER 900 DONORS IN THE LAST THREE YEARS.

22 SO I THINK IT'S REALLY IN THE BEST INTEREST  
23 OF THE PATIENTS OF CALIFORNIA IF WE CAN MOVE THE  
24 PRECLINICAL DEVELOPMENT RFA THAT'S STILL ON THE AGENDA  
25 AND THIS AGENDA HERE, IF WE CAN MOVE FORWARD AS FAST AS

## BARRISTERS' REPORTING SERVICE

1 POSSIBLE. AND WHEN WE'RE TALKING ABOUT DELAYS OF  
2 UNKNOWN PERIOD, IT'S NOT IN THE BEST INTEREST. SO NOW  
3 ED FITZPATRICK WILL TALK.

4 MR. FITZPATRICK: HELLO. I WAS DIAGNOSED  
5 WITH PARKINSON'S WHEN I TURNED SIXTY YEARS OLD. AT THE  
6 TIME MY NEUROLOGIST SAID -- EXPLAINED THE DISEASE TO  
7 ME. AND MY COMMENT TO HIM WAS, WELL, THIS COULD CHANGE  
8 EVERYTHING. MY 67TH BIRTHDAY WAS TWO WEEKS AGO, AND I  
9 CAN TELL YOU FOR SURE IT CHANGED EVERYTHING.

10 RIGHT NOW I WANT TO BE CHANGED BACK. I DON'T  
11 HAVE THE TIME FOR THIS. WHEN I WAS SIXTY YEARS OLD, I  
12 HAD A HANDICAP IN GOLF OF TWO. AT 65 IT WAS NINE. I'M  
13 LUCKY TODAY TO BE ABLE TO PLAY TO A 2. THAT'S HOW FAST  
14 THIS IS GOING FOR ME. SO TIME FRAMES ARE CRITICAL  
15 HERE.

16 CIRM IS A TORCH FOR ME AND TORCH FOR MY  
17 FUTURE, STOP THINKING ABOUT BEING CONFINED TO A  
18 WHEELCHAIR. CIRM IS AN ENTITY THAT HAS TAKEN MY  
19 DESPAIR AWAY BECAUSE THE TALENT POOL IN THIS ROOM IS  
20 MASSIVE. WHY YOU THINK YOU NEED A PRESIDENT TO BE THE  
21 ONLY ONE TO MAKE A DECISION I DON'T KNOW BECAUSE I  
22 THINK YOU ALL ARE VERY CAPABLE OF MAKING YOUR OWN  
23 DECISIONS. THE FACT OF THE MATTER IS THAT CIRM IS  
24 GOING AFTER SOME MORE MONEY AND IT SHOULD BECAUSE THE  
25 PROGRAM IS VERY VITAL TO THE SAFETY AND THE HEALTH OF

## BARRISTERS' REPORTING SERVICE

1 THIS COUNTRY.

2 WE THINK WE HAVE A PROGRAM THAT WILL KNOCK  
3 PARKINSON'S INTO THE DEAD CATEGORY. IT'S NOT A CURE.  
4 WE DON'T KNOW WHERE THE CURE IS COMING FROM. I'M BEING  
5 TOLD TO BE PATIENT, THAT CURE IS COMING BEFORE TOO  
6 LONG. MY DEFINITION OF BEFORE TOO LONG IS IT BETTER BE  
7 TOMORROW BECAUSE I DON'T HAVE TOO MANY MORE TOMORROWS  
8 FOR MYSELF TO FEEL COMFORTABLE. BUT CIRM IS MY GUIDING  
9 LIGHT, AND I ASK YOU TO TAKE INTO CONSIDERATION THE  
10 ULTIMATE RECIPIENT OF YOUR LARGESSE, WHICH IS ME AND  
11 THESE PEOPLE HERE. WE ARE THE PATIENTS.

12 THERE'S A MILLION, MILLION AND A HALF PEOPLE  
13 IN THIS COUNTRY THAT HAVE THE DISEASE, ANOTHER MILLION  
14 OR MILLION AND A HALF THAT DON'T KNOW IT YET. SO IT'S  
15 A VERY BIG IMPACT, AND THAT BODY HERE IS AT THE LEAD OF  
16 THIS WHOLE PROGRAM, AND THEY CAN DELIVER AN END TO THE  
17 UNDEFEATED STRAIN OF PARKINSON'S DISEASE. THANK YOU.

18 MR. ARENS: HELLO. MY NAME IS BRAD ARENS. I  
19 HAVE PARKINSON'S DISEASE. MY ROLE HERE TODAY IS TO  
20 REPRESENT A MOVEMENT HEADED UP BY DR. JEANNE LORING AT  
21 THE TSRI AND MELISSA HOUSER AND SHERRIE GOULD FROM  
22 SCRIPPS CLINIC AND A GRASS ROOTS ORGANIZATION CALLED  
23 SUMMIT FOR STEM CELL WHEREBY WE'VE TAKEN UNDER ROUTE A  
24 PROCEDURE OFF DR. YAMANAKA'S IPS CELLS. AND WE'VE  
25 ACTUALLY GOT EIGHT PATIENTS' SKIN CELLS THAT WE HAVE

## BARRISTERS' REPORTING SERVICE

1 TRANSFORMED INTO IPS CELLS THAT WILL TURN INTO DOPAMINE  
2 PRODUCING CELLS. WITH THE BLESSING OF THE FDA, WE HOPE  
3 TO TRANSPLANT THEM BACK INTO PATIENTS, INTO THE HOST  
4 BRAIN AND GIVE SOME CORRECTION TO THIS PROCESS, THIS  
5 DISEASE.

6 I WAS DIAGNOSED WITH PARKINSON'S 12 YEARS  
7 AGO. I WAS 48 YEARS OF AGE. SO FOR THE LAST FIFTH OF  
8 MY YEARS, I'VE BEEN SEEKING OUT A SOLUTION. BEFORE I  
9 WAS DIAGNOSED WITH PARKINSON'S DISEASE, I WAS A VERY  
10 BUSY CHIROPRACTOR. AND BECAUSE OF THAT I SOUGHT OUT  
11 NOT ONLY EASTERN, BUT WESTERN TRADITIONAL AND  
12 NONTRADITIONAL MEANS OF CURING THIS DISEASE. AND I  
13 THINK THE BEST SOLUTION IS THE ONE THAT'S BEFORE US  
14 WITH DR. JEANNE LORING.

15 THERE'S A PARALLEL STUDY GOING ON RIGHT NOW  
16 IN JAPAN. DR. TAKAHASHI IS UNDERGOING THE SAME PROCESS  
17 THAT WE ARE WHICH HAS GIVEN MORE CREDIBILITY TO  
18 YAMANAKA'S WORK WHERE HE GOT THE NOBEL PRIZE IN 2012.  
19 AND THE SOLUTION IS WITHIN REACH. I'VE ALREADY  
20 UNDERGONE TWO SURGERIES. I WAS PART OF A GENE CELL  
21 THERAPY THROUGH UCSF IN 2005. I DO RECEIVE SOME  
22 BENEFIT FROM THAT. BUT WITH THE RELENTLESS PROGRESSION  
23 OF THE DISEASE, I'VE LOST ANY BENEFIT THAT I MAY HAVE  
24 GAINED.

25 I HAD DEEP BRAIN STIMULATION TWO YEARS AGO.

## BARRISTERS' REPORTING SERVICE

1 I GOT MIXED RESULTS FROM THAT. MY MOTOR SKILLS ARE  
2 DEPRECIATING AND DECREASING. AND THERE'S A WHEELCHAIR  
3 OUT THERE WITH MY NAME ON IT SOMEWHERE UNLESS WE FIND A  
4 SOLUTION SOON. SO TIME IS OF THE ESSENCE. WE NEED TO  
5 MOVE AND MOVE ON THIS QUICKLY. WE NEED TO DO IT WITH  
6 GOD SPEED. I FEEL THAT WHAT WORK HAS BEEN DONE  
7 PARALLELS THE MISSION STATEMENT OF CIRM VERY  
8 ACCURATELY. AND TO QUOTE THAT IS TO SUPPORT AND  
9 ADVANCE STEM CELL RESEARCH AND REGENERATIVE MEDICINE  
10 UNDER THE HIGHEST ETHICAL AND MEDICAL STANDARDS FOR THE  
11 DISCOVERY AND DEVELOPMENT OF CURES, THERAPIES,  
12 DIAGNOSTICS, AND RESEARCH TECHNOLOGIES TO RELIEVE HUMAN  
13 SUFFERING FROM CHRONIC DISEASE AND INJURY.

14 THIS PROGRAM EXEMPLIFIES THAT MISSION  
15 STATEMENT AND SHOULD BE AWARDED THE OPPORTUNITY TO  
16 PROCEED. THANK YOU FOR YOUR TIME AND MAY GOD SPEED GET  
17 US A SOLUTION SOON. THANK YOU.

18 I'D ALSO LIKE TO INTRODUCE ALAN TRUITT.

19 MR. TRUITT: GOOD MORNING. I WAS DIAGNOSED  
20 WITH PARKINSON'S DISEASE FOUR AND A HALF YEARS AGO.  
21 UPON LEARNING I HAD THE DISEASE, I DID A GREAT DEAL OF  
22 RESEARCH. AND TWO THINGS STRUCK ME MOST ABOUT  
23 PARKINSON'S DISEASE. NO. 1, IT WAS INCURABLE. NO. 2,  
24 I WOULD GET WORSE. IT WAS VERY, VERY DISCOURAGING.

25 I LEARNED OF THE PROPOSED RESEARCH BY THE

## BARRISTERS' REPORTING SERVICE

1 SCRIPPS RESEARCH INSTITUTE THAT HAVE USED THE SKIN  
2 CELLS OF PARKINSON'S PATIENTS AND DEVELOPED THEM INTO  
3 INDUCED PLURIPOTENT STEM CELLS. THESE CELLS WOULD  
4 BECOME DOPAMINE NEURONS AND IMPLANTED INTO THE  
5 PATIENT'S BRAIN TO REPLACE THE NEURONS DESTROYED BY THE  
6 DISEASE. AT LAST THERE IS HOPE.

7 WHEN I WAS ASKED TO BECOME ONE OF THE PILOT  
8 PROJECT PATIENTS, I WAS DETERMINED TO DO EVERYTHING  
9 POSSIBLE TO MAKE THIS CONCEPT A REALITY. A WORKING  
10 GROUP SET UP FOR STEM CELL THAT'S FORMED TO SUPPORT  
11 THIS RESEARCH. AND FUND-RAISING FOR THE PROJECT HAS  
12 BEEN DONE BY PATIENTS, THEIR FAMILIES AND FRIENDS  
13 STANDING ALONGSIDE CLINICAL AND LAB PERSONNEL.

14 MYSELF AND OTHERS DETERMINED TO RAISE FUNDS  
15 AND AWARENESS FOR THIS PROJECT CLIMBED TO MT. EVEREST  
16 BASE CAMP AND MOUNT KILIMANJARO. THIS RESEARCH HOLDS  
17 GREAT PROMISE.

18 MY DISEASE IS PROGRESSING. I'M CURRENTLY ON  
19 MY SECOND TYPE OF MEDICATION. WHEN IT BECOMES  
20 INEFFECTIVE, I WILL MOVE ON TO THE THIRD LEVEL. THE  
21 LIKELY SIDE EFFECTS OF THAT WILL BE UNCONTROLLED  
22 MOVEMENT AND POSSIBLY SOME BEHAVIORAL ISSUES, AND MY  
23 DISEASE WILL STILL CONTINUE TO PROGRESS.

24 OTHER TREATMENT MODALITIES ARE DESPERATELY  
25 NEEDED. I URGE THE MEMBERS OF CIRM TO AWARD FUNDS FOR

## BARRISTERS' REPORTING SERVICE

1 THIS TRULY GRASS ROOTS PROJECT TO ALLOW IT TO PROCEED  
2 TO A PRE-IND MEETING. THANK YOU.

3 MR. REED: DON REED. IN THE PATIENT ADVOCACY  
4 COMMUNITY, WE HAVE A SAYING. IF YOU WANT TO GET  
5 SOMETHING DONE, HIRE A PARKINSON'S PERSON. THEY HAVE  
6 THE FIRE. THEY WILL ALWAYS FIGHT. I RESPECT THAT SO  
7 MUCH.

8 I KNOW JEFF SHEEHY FEELS EXACTLY THE SAME  
9 WAY. HE'LL GIVE EVERY FIBER OF HIS BEING TO EVERY INCH  
10 OF THE FIGHT, BUT THIS IS A TACTICAL DECISION.

11 MR. SHEEHY: COULD I ASK A QUICK QUESTION OF  
12 JEANNE BECAUSE I JUST WANT TRANSPARENCY HERE? ARE YOU  
13 ELIGIBLE FOR EARLY TRANSLATION BECAUSE YOU DON'T HAVE  
14 AN EXISTING GRANT IN THE TRANSLATIONAL PORTFOLIO? AND  
15 UNLESS YOU HAVE EXTERNAL FUNDING, YOU'RE NOT GOING TO  
16 BE ABLE TO APPLY FOR EARLY TRANSLATION.

17 DR. LORING: SO MY UNDERSTANDING WAS THAT THE  
18 NEW APPLICATION, THE PROPOSAL FOR PRECLINICAL, IT WOULD  
19 BE GOOD TO HAVE AN EARLY TRANSLATION GRANT, BUT IT  
20 WASN'T REQUIRED.

21 MR. SHEEHY: IT REQUIRES. YOU MUST HAVE A  
22 PRIOR CIRM-FUNDED TRANSLATIONAL RESEARCH OR EXTERNAL  
23 FUNDED RESEARCH PARTNERED WITH A LARGE BIOPHARMA  
24 COMPANY.

25 DR. LORING: WE CAN HANDLE THAT.

**BARRISTERS' REPORTING SERVICE**

1 MR. SHEEHY: BY AUGUST?

2 DR. LORING: OF COURSE.

3 DR. OLSON: I ALSO WANTED TO REMIND THE BOARD  
4 THAT OUR RFA'S TYPICALLY INCLUDE A PROVISION WHERE A  
5 PRESIDENTIAL EXCEPTION PROVISION WHERE THE PRESIDENT,  
6 BASED ON GOOD STRATEGIC REASONS OR SUCH, ALWAYS HAS THE  
7 RIGHT TO WAIVE ELIGIBILITY CRITERIA.

8 MR. REED: NOW, THIS IS A TACTICAL DECISION.  
9 WITH ALL MY HEART I WANT THERE TO BE A PART 2 OF PROP  
10 71. I WANT THIS BOARD TO BE HERE FOR BASICALLY  
11 ETERNITY UNTIL CURES COME. AND THAT MEANS EVERY DAY I  
12 WAKE UP, HOW CAN I MAKE 2016 BE SUCCESSFUL. THE  
13 DECISION HAS NOT BEEN MADE YET. I'M NOT IMPLYING THAT  
14 IT HAS BEEN, BUT I WANT IT SO BAD. AND THIS IS  
15 CRUCIAL. THIS RIGHT HERE IS BRINGING TOGETHER OF ALL  
16 THE WORK THAT'S BEEN DONE SO FAR.

17 WHEN THEY FIRST CAME UP WITH THE STRATEGIC  
18 PLAN, THEY TALKED ABOUT MAYBE THEY'D HAVE ONE PROJECT  
19 IN A PHASE I TRIAL. NOW WE'RE TALKING ABOUT PHASE II  
20 TRIALS. PHASE II, PEOPLE CAN UNDERSTAND THAT BECAUSE  
21 THERE'S PEOPLE INVOLVED. PEOPLE ACTUALLY GETTING WELL.  
22 THERE'S EFFICACY INVOLVED, NOT JUST SAFETY, BUT  
23 EFFICACY. THAT'S A HUGE DIFFERENCE. THAT'S SOMETHING  
24 THE PUBLIC UNDERSTANDS.

25 I URGE YOU TO DO THIS NOW. DON'T WAIT. WE



**BARRISTERS' REPORTING SERVICE**

1 DO NOT HAVE THE TIME. WE MUST ALLOW FOR DELAYS AMONG  
2 EVERYTHING. DO IT NOW. THANK YOU.

3 CHAIRMAN THOMAS: THANK YOU, EVERYBODY. IS  
4 THERE ANY OTHER PUBLIC COMMENT? HEARING NONE, SO LET'S  
5 SEE. MR. HARRISON, COULD YOU RESTATE WHERE WE ARE AT  
6 THE MOMENT AND THE ORDER OF THINGS WE NEED TO BE VOTING  
7 ON HERE?

8 MR. HARRISON: THE MOTION THAT'S CURRENTLY ON  
9 THE TABLE AS AMENDED IS TO DELAY CONSIDERATION OF THE  
10 STRATEGIC PARTNERSHIP IV CONCEPT PLAN UNTIL THE MAY 29,  
11 2014, BOARD MEETING. SO YOU'LL TAKE UP THAT MOTION  
12 FIRST. AND DEPENDING UPON THE OUTCOME OF THAT MOTION,  
13 WE'LL CONSIDER WHETHER ADDITIONAL MOTIONS ARE  
14 NECESSARY.

15 CHAIRMAN THOMAS: OKAY. THANK YOU VERY MUCH.  
16 THIS REQUIRES A ROLL CALL VOTE? MARIA, PLEASE CALL THE  
17 ROLL.

18 MS. BONNEVILLE: LINDA BOXER.

19 DR. BOXER: NO.

20 MS. BONNEVILLE: DAVID BRENNER.

21 DR. BRENNER: NO.

22 MS. BONNEVILLE: KEN BURTIS.

23 DR. BURTIS: I VOTE NO.

24 MS. BONNEVILLE: ANNE-MARIE DULIEGE.

25 DR. DULIEGE: NO.

**BARRISTERS' REPORTING SERVICE**

1 MS. BONNEVILLE: ELIZABETH FINI.  
2 DR. FINI: NO.  
3 MS. BONNEVILLE: MICHAEL FRIEDMAN.  
4 DR. FRIEDMAN: NO.  
5 MS. BONNEVILLE: JUDY GASSON.  
6 MR. GASSON: NO.  
7 MS. BONNEVILLE: SAM HAWGOOD. STEPHEN  
8 JUELSGAARD. SHERRY LANSING. JACOB LEVIN.  
9 DR. LEVIN: NO.  
10 MS. BONNEVILLE: SHLOMO MELMED.  
11 DR. MELMED: NO.  
12 MS. BONNEVILLE: LAUREN MILLER.  
13 MS. MILLER: NO.  
14 MS. BONNEVILLE: JOE PANETTA.  
15 MR. PANETTA: NO.  
16 MS. BONNEVILLE: FRANCISCO PRIETO.  
17 DR. PRIETO: AYE.  
18 MS. BONNEVILLE: ROBERT QUINT.  
19 DR. QUINT: YES.  
20 MS. BONNEVILLE: AL ROWLETT.  
21 DR. ROWLETT: YES.  
22 MS. BONNEVILLE: JEFF SHEEHY.  
23 MR. SHEEHY: YES.  
24 MS. BONNEVILLE: OSWALD STEWARD.  
25 DR. STEWARD: YES.

**BARRISTERS' REPORTING SERVICE**

1 MS. BONNEVILLE: JONATHAN THOMAS.

2 CHAIRMAN THOMAS: YES.

3 MS. BONNEVILLE: ART TORRES.

4 MR. TORRES: AYE.

5 MS. BONNEVILLE: KRISTINA VUORI .

6 DR. VUORI : NO.

7 MS. BONNEVILLE: SHERRY, ARE YOU ON THE  
8 PHONE? I DIDN'T GET A VOTE FOR YOU.

9 MR. HARRISON: THAT MOTION FAILS BY A VOTE OF  
10 7 YES VOTES TO 12 NO VOTES.

11 CHAIRMAN THOMAS: THANK YOU. MR. HARRISON,  
12 NOW COULD YOU STATE WHERE WE ARE AND WHICH MOTION WE  
13 ARE VOTING ON AT THIS POINT?

14 MR. HARRISON: AT THIS POINT IN TIME, IT  
15 WOULD BE APPROPRIATE FOR THE BOARD TO CONSIDER A MOTION  
16 TO APPROVE THE CONCEPT PLAN FOR STRATEGIC PARTNERSHIP  
17 IV.

18 DR. DULIEGE: DO WE NEED TO MAKE THAT MOTION?  
19 I'M HAPPY TO MAKE THAT MOTION, THAT WE CONSIDER  
20 APPROVING THE CONCEPT OF THE RFA.

21 DR. BOXER: I'LL SECOND IT.

22 CHAIRMAN THOMAS: IT'S BEEN MOVED AND  
23 SECONDED. DO WE NEED FURTHER DISCUSSION AT THIS POINT,  
24 MR. HARRISON?

25 MR. HARRISON: NO. THOUGH YOU MAY WANT TO

**BARRISTERS' REPORTING SERVICE**

1 SEE IF THERE'S ANY ADDITIONAL PUBLIC COMMENT.

2 CHAIRMAN THOMAS: LET'S JUST ASK. ANY MORE  
3 COMMENT BY MEMBERS OF THE BOARD FIRST? NO. PUBLIC  
4 COMMENT ON THIS? ANY COMMENT BY MEMBERS OF THE BOARD  
5 ON THE PHONE? WE KIND OF DISCUSSED THIS, I THINK, AT  
6 LENGTH. MARIA, PLEASE CALL THE ROLL.

7 MS. BONNEVILLE: LINDA BOXER.

8 DR. BOXER: YES.

9 MS. BONNEVILLE: DAVID BRENNER.

10 DR. BRENNER: YES.

11 MS. BONNEVILLE: KEN BURTIS.

12 DR. BURTIS: YES.

13 MS. BONNEVILLE: ANNE-MARIE DULIEGE.

14 DR. DULIEGE: YES.

15 MS. BONNEVILLE: ELIZABETH FINI.

16 DR. FINI: YES.

17 MS. BONNEVILLE: MICHAEL FRIEDMAN.

18 DR. FRIEDMAN: YES.

19 MS. BONNEVILLE: JUDY GASSON.

20 MR. GASSON: YES.

21 MS. BONNEVILLE: SAM HAWGOOD. STEPHEN

22 JUELSGAARD. SHERRY LANSING. JACOB LEVIN.

23 DR. LEVIN: YES.

24 MS. BONNEVILLE: SHLOMO MELMED.

25 DR. MELMED: YES.

**BARRISTERS' REPORTING SERVICE**

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MS. BONNEVILLE: LAUREN MILLER.  
MS. MILLER: YES.  
MS. BONNEVILLE: JOE PANETTA.  
MR. PANETTA: YES.  
MS. BONNEVILLE: FRANCISCO PRIETO.  
DR. PRIETO: ABSTAIN.  
MS. BONNEVILLE: ROBERT QUINT.  
DR. QUINT: NO.  
MS. BONNEVILLE: AL ROWLETT.  
DR. ROWLETT: NO.  
MS. BONNEVILLE: JEFF SHEEHY.  
MR. SHEEHY: NO.  
MS. BONNEVILLE: OSWALD STEWARD.  
DR. STEWARD: ABSTAIN.  
MS. BONNEVILLE: JONATHAN THOMAS.  
CHAIRMAN THOMAS: YES.  
MS. BONNEVILLE: ART TORRES.  
MR. TORRES: AYE.  
MS. BONNEVILLE: KRISTINA VUORI.  
DR. VUORI: YES.  
MR. HARRISON: THAT MOTION PASSES WITH 14 YES  
VOTES, THREE NO VOTES, AND TWO ABSTENTIONS.  
CHAIRMAN THOMAS: YES. COULD WE -- BETH  
NEEDS A BREAK, SO CAN WE TAKE A FIVE-MINUTE BREAK HERE,  
PLEASE.

## BARRISTERS' REPORTING SERVICE

1 (A RECESS WAS TAKEN.)

2 CHAIRMAN THOMAS: OKAY. EVERYBODY PLEASE  
3 TAKE YOUR SEATS. OKAY. WE'RE GOING TO PROCEED NOW TO  
4 ITEM NO. 7 ON THE AGENDA, CONSIDERATION OF CONCEPT PLAN  
5 FOR PRECLINICAL DEVELOPMENT AWARDS. DR. KADYK.

6 DR. KADYK: THANK YOU, MR. CHAIRMAN, MEMBERS  
7 OF THE BOARD, AND MEMBERS OF THE PUBLIC. IN THE  
8 INTEREST OF CAPITALIZING ON THE MOMENTUM WE HAVE  
9 DEVELOPED IN THE CIRM PORTFOLIO AND AT THIS MEETING  
10 TODAY, I WANT TO PRESENT TO YOU A CONCEPT PLAN FOR A  
11 NEW INITIATIVE, THE PRECLINICAL DEVELOPMENT AWARDS.

12 AND THE MAIN GOAL OF THIS PARTICULAR  
13 INITIATIVE IS TO ADVANCE PROJECTS THAT HAVE ALREADY  
14 BEEN FUNDED WITHIN CIRM'S TRANSLATIONAL PIPELINE  
15 FURTHER TOWARDS THE CLINIC. WE HAVE FUNDED A LARGE  
16 NUMBER OF PROJECTS AT THIS POINT IN THE EARLIER STAGES  
17 OF PRECLINICAL RESEARCH THAT YOU SEE ON OUR ARROW  
18 DIAGRAM HERE, MOST NOTABLY THROUGH THE EARLY  
19 TRANSLATION RESEARCH RFA'S. AND THE MOST SUCCESSFUL OF  
20 THOSE PROGRAMS CULMINATE IN THE IDENTIFICATION OF A  
21 DEVELOPMENT CANDIDATE OR A DC THAT YOU WILL SEE IN AN  
22 ARROW ON THAT DIAGRAM. THAT IS TRADITIONALLY THE  
23 DEMARCATION BETWEEN THE END OF PRECLINICAL RESEARCH AND  
24 THE INITIATION OF THE MORE COSTLY AND MORE HIGHLY  
25 REGULATED DEVELOPMENT STAGE OF DEVELOPMENT OF A

## BARRISTERS' REPORTING SERVICE

1 THERAPEUTIC.

2 AND YOU WILL SEE FROM THE DIAGRAM HERE THAT  
3 OUR CURRENT DISEASE TEAM AWARDS REQUIRE FOR ELIGIBILITY  
4 TO ENTER THOSE AWARDS IS TO HAVE A PRE-IND MEETING  
5 ALREADY. SO WE ACTUALLY HAVE A LITTLE GAP IN OUR  
6 FUNDING MECHANISMS HERE BETWEEN THE INITIATION OF EARLY  
7 PRECLINICAL DEVELOPMENT AND THE ACTIVITIES NEEDED TO  
8 COMPLETE A PRE-IND MEETING. AND SO THE FOCUS OF THIS  
9 PARTICULAR RFA WOULD BE QUITE NARROWLY FOCUSED ON THOSE  
10 ACTIVITIES NEEDED TO HAVE A WELL-PREPARED PRE-IND  
11 MEETING.

12 THIS AWARD SHOULD POSITION PROJECTS TO BE  
13 MUCH MORE COMPETITIVE FOR FUNDING EITHER FUTURE FROM  
14 CIRM, IF POSSIBLE, OR OTHER FUNDING AGENCIES OR TO  
15 ATTRACT PARTNERSHIPS.

16 ALTHOUGH THE MAIN FOCUS HERE IS ON EXISTING  
17 PROJECTS WITHIN THE PIPELINE, WE DID ALSO ALLOW FOR  
18 APPLICANTS TO COME IN WITH DEVELOPMENT CANDIDATES THAT  
19 HAD BEEN FUNDED EXTERNALLY TO DATE, BUT WHICH HAD BEEN  
20 FUNDED BY LARGE PHARMA. AND I'LL HAVE A SLIDE ON THAT  
21 COMING UP. THAT'S JUST TO SAY THAT THIS PROPOSAL, WE  
22 FEEL, IS QUITE WELL ALIGNED WITH THE FOCUS OF CIRM'S  
23 2012 STRATEGIC PLAN, TO ADVANCE THE STEM CELL SCIENCE  
24 FURTHER TOWARD CLINICAL TRIALS AS WELL AS TO LEVERAGE  
25 CIRM'S INVESTMENT THROUGH PARTNERSHIP WITH INDUSTRY.

## BARRISTERS' REPORTING SERVICE

1 SO THE OBJECTIVE OF THIS AWARD WOULD BE TO  
2 END BY HAVING A WELL-PREPARED PRE-IND MEETING WITH THE  
3 FDA WITHIN TWO AND A HALF YEARS. WE THINK SOME OF THEM  
4 MAY ADVANCE EVEN MORE QUICKLY THAN THAT. AND THE  
5 RATIONALE IS THAT WE WOULD BE ABLE TO ADVANCE OUR  
6 EXISTING PROJECTS FURTHER IN THE PIPELINE WITH A  
7 RELATIVELY LIMITED INVESTMENT IN THAT EARLY STAGE OF  
8 DEVELOPMENT WORK WHICH WOULD CULMINATE IN AN FDA  
9 MEETING WHICH WOULD GIVE US, THE TEAM, AND FUTURE  
10 FUNDERS CRITICAL FDA INPUT ON THE PROJECT BEFORE SOME  
11 FURTHER EVEN MORE COSTLY INVESTMENT. AND THIS WOULD  
12 ALSO POSITION THE PROJECTS TO HAVE PERHAPS MORE  
13 INTEREST FROM EXTERNAL PARTNERS BECAUSE THEY'D BE MORE  
14 WELL VALIDATED AND MORE ADVANCED.

15 SO TO BE ELIGIBLE FOR THESE AWARDS, THE  
16 APPLICANT COULD BE POTENTIALLY A FOR-PROFIT OR  
17 NOT-FOR-PROFIT, BUT THE DEVELOPMENT CANDIDATE IN  
18 PARTICULAR SHOULD HAVE EITHER COME FROM A PRIOR  
19 CIRM-FUNDED TRANSLATIONAL RESEARCH, AND I SHOULD SAY  
20 THAT'S NOT NECESSARILY LIMITED ONLY TO THE EARLY  
21 TRANSLATION RESEARCH AWARDS, THAT COULD COME FROM OTHER  
22 AWARDS WITHIN THE CIRM PIPELINE THAT HAVE MET SIMILAR  
23 REQUIREMENTS, OR FROM EXTERNALLY FUNDED RESEARCH IF  
24 PARTNERED WITH A LARGE BIOPHARMA COMPANY. WE'RE  
25 PROBABLY GOING TO REQUIRE THAT THEY BE ON THE ORDER OF



## BARRISTERS' REPORTING SERVICE

1 A \$1 BILLION MARKET CAP IN ORDER TO GIVE SOME ASSURANCE  
2 THAT IF WE FUND SUCH PROGRAMS, THERE WOULD BE  
3 REASONABLE LIKELIHOOD THAT THEY COULD BE CONTINUED  
4 SHOULD THEY BE SUCCESSFUL.

5 SO JUST TO GIVE YOU AN IDEA OF THE RANGE OF  
6 APPLICANTS WHO WE THINK WOULD APPLY FOR THIS TYPE OF  
7 AWARD, MAINLY WE THINK IT WOULD BE A SUBSET OF THE  
8 EARLY TRANSLATIONAL RESEARCH AWARD PROJECTS THAT HAVE  
9 ALREADY BEEN FUNDED. TO DATE THERE HAVE BEEN 63 OF  
10 THESE PROJECTS FUNDED IN FOUR DIFFERENT CALLS SINCE  
11 2009 IN 15 THERAPEUTIC AREAS. I MADE THIS LITTLE BAR  
12 GRAPH SO YOU CAN SEE THAT THE EARLIER CALLS -- WELL, WE  
13 PRESUME THAT THE EARLIER CALLS WOULD BE MORE LIKELY TO  
14 BE READY, PROJECTS FROM THOSE CALLS, AND SO THAT'S  
15 PROBABLY ABOUT HALF OF THE TOTAL MIGHT BE ELIGIBLE FOR  
16 THIS AWARD OR PERHAPS FEWER THAN THAT EVEN.

17 WE DO HAVE SOME OTHER CIRM-FUNDED PROJECTS  
18 FROM OTHER AWARD MECHANISMS THAT HAVE POTENTIALLY MET  
19 ALL THESE REQUIREMENTS TO APPLY TO THIS PARTICULAR RFA.  
20 AND THEN WE WOULD ALSO CONSIDER EXTERNAL PROJECTS, AS I  
21 MENTIONED, THAT WERE PARTNERED WITH A LARGE BIOPHARMA.  
22 BASED ON HISTORICAL EXPERIENCE, WE WOULD NOT EXPECT  
23 THAT NUMBER TO BE EXTREMELY LARGE.

24 SO TO BE READY AGAIN FOR THIS -- TO APPLY FOR  
25 THIS AWARD, THE PROJECT TEAM LEADERS WOULD NEED TO HAVE

## BARRISTERS' REPORTING SERVICE

1 IDENTIFIED A SINGLE THERAPEUTIC DEVELOPMENT CANDIDATE  
2 THAT HAS DEMONSTRATED STRONG REPRODUCIBLE EVIDENCE FOR  
3 PRECLINICAL DISEASE MODIFYING ACTIVITY AND HAS  
4 UNDERTAKEN PRELIMINARY ASSESSMENTS OF DOSE, SAFETY, AND  
5 HAS RESEARCH SCALE PRODUCTION ASSAYS IN PLACE. THESE  
6 ARE ESSENTIALLY THE REQUIREMENTS TO ACHIEVE A  
7 DEVELOPMENT CANDIDATE ACCORDING TO OUR EARLY  
8 TRANSLATIONAL RESEARCH AWARDS.

9 THIS JUST SHOWS YOU A LIST OF SOME OF THE  
10 ACTIVITIES THAT ARE IN AND OUT OF SCOPE. PRIMARILY  
11 WE'RE FOCUSING ON THAT VERY NARROW RANGE OF ACTIVITIES  
12 THAT WOULD BE REQUIRED PRIOR TO A PRE-IND MEETING  
13 MAINLY FOCUSED ON DEVELOPING STAGE APPROPRIATE GMP  
14 MANUFACTURING PROCESS AND THE ASSOCIATED QUALIFIED  
15 ASSAYS. BUT IT COULD INCLUDE SOME OTHER ACTIVITIES,  
16 INCLUDING MECHANISM OF ACTION STUDIES, OPTIMIZATION OF  
17 DOSE. AND, OF COURSE, WE WOULD WANT TO HAVE  
18 DEVELOPMENT OF A CLINICAL PLAN AND CULMINATE IN THE  
19 CONDUCTING OF A PRE-IND MEETING. THIS WOULD NOT FUND  
20 THE PIVOTAL IND-ENABLING SAFETY STUDIES THAT HAPPEN  
21 AFTER A PRE-IND MEETING.

22 SO WE ARE SUGGESTING TOTAL PROGRAM COSTS OF  
23 UP TO \$40 MILLION WITH EACH AWARD BEING ALLOWED UP TO 5  
24 TO \$8 MILLION PER PROJECT, WITH MAYBE EXCEPTIONAL  
25 CIRCUMSTANCES COULD GO UP TO 10 MILLION. AND THE AWARD

## BARRISTERS' REPORTING SERVICE

1 TERM COULD BE UP TO TWO AND A HALF YEARS. AND THE  
2 AWARD MECHANISM WOULD BE EITHER A GRANT FOR A NONPROFIT  
3 OR A GRANT OR LOAN FOR A FOR-PROFIT APPLICANT  
4 ORGANIZATION.

5 THIS IS THE ANTICIPATED TIMELINE OF THIS  
6 AWARD SHOULD IT BE APPROVED. WE ARE, IN THE INTERESTS  
7 OF REALLY KEEPING THE MOMENTUM GOING FOR OUR PROJECTS,  
8 HOPING TO POST THIS RFA ACTUALLY AT THE END OF NEXT  
9 MONTH, THE FULL APPLICATIONS DUE IN AUGUST, REVIEW AT  
10 THE END OF THE YEAR, AND BEGIN FUNDING SOMETIME IN THE  
11 SECOND QUARTER OF 2015.

12 SO, AGAIN, THE BOTTOM LINE IS THAT I'M  
13 REQUESTING APPROVAL FOR THIS CONCEPT PLAN IN THE AMOUNT  
14 OF \$40 MILLION. AND WONDER IF YOU HAVE ANY QUESTIONS.

15 MS. LANSING: I'M A LITTLE CONFUSED BECAUSE I  
16 COULD HEAR YOU, BUT THEN I LOST YOU. I JUST WANT TO  
17 MAKE SURE WHERE WE ARE. IS THIS NOW THE OFFICIAL VOTE  
18 FOR MOVING FORWARD, OR DID I MISS THAT VOTE?

19 DR. KADYK: WE'RE NOW ENTERTAINING THE  
20 PRECLINICAL DEVELOPMENT AWARD CONCEPT.

21 CHAIRMAN THOMAS: SHERRY, THIS IS THE NEXT  
22 ITEM. WE HAD THE VOTE ON THE PREVIOUS ITEM WHICH  
23 ULTIMATELY ENDED UP APPROVING IT FOR GOING FORWARD.

24 MS. LANSING: LET ME JUST FOR THE RECORD  
25 PLEASE SAY THAT I VOTED NO ON DELAYING IT, AND I VOTED

## BARRISTERS' REPORTING SERVICE

1 YES ON MOVING FORWARD. AND NOW I'M READY TO LISTEN TO  
2 THE NEXT THING, BUT I WANT BOTH OF MY VOTES RECORDED.

3 CHAIRMAN THOMAS: THANK YOU, SHERRY. SO  
4 QUESTIONS? I WANT THE BOARD TO UNDERSTAND THAT WE HAVE  
5 A GAP IN OUR FUNDING WHICH SORT OF STARTS WHERE EARLY  
6 TRANSLATION ENDS AND GOES TO THE AWARDS AND THE DISEASE  
7 TEAMS THAT AIM TO BE INTO THE CLINIC. AND SPECIFIC  
8 PURPOSE OF THIS IS TO FILL THAT GAP WHICH WE'VE NOT  
9 DONE TO DATE. SO THIS IS THE FIRST OF ITS KIND,  
10 DR. KADYK, CORRECT?

11 DR. KADYK: THAT'S RIGHT.

12 CHAIRMAN THOMAS: BUT I THINK IS SOMETHING  
13 THAT CLEARLY, IF YOU ARE VIEWING THE CONTINUUM HERE OF  
14 WHAT NEEDS TO BE ADDRESSED, THIS GAP DEFINITELY NEEDS  
15 TO BE ATTENDED TO, WHICH IS THE PURPOSE OF THIS RFA.

16 MR. SHEEHY: JUST ONE POINT OF CLARIFICATION.  
17 SO IF YOU HAVE NOT BEEN PREVIOUSLY FUNDED AS A PROJECT  
18 BY CIRM, YOU'RE NOT ELIGIBLE, RIGHT?

19 DR. KADYK: UNLESS YOU ARE ABLE TO  
20 DEMONSTRATE A PARTNERSHIP WITH A LARGE BIOPHARMA.

21 MR. SHEEHY: SO YOU HAVE TO HAVE A LARGE  
22 BIOPHARMA PARTNER IN ORDER TO BE ELIGIBLE FOR THIS?

23 DR. KADYK: THAT'S RIGHT.

24 MR. SHEEHY: OR YOU HAVE TO BE FUNDED BEFORE.

25 DR. KADYK: YES.

## BARRISTERS' REPORTING SERVICE

1 MR. ROWLETT: JUST A POINT OF CLARIFICATION.  
2 THE PRESIDENTIAL EXCEPTION MENTIONED IN THE LAST  
3 DISCUSSION, IS THAT APPLICABLE HERE AS WELL?

4 DR. KADYK: YES, THAT WOULD BE APPLICABLE.

5 DR. STEWARD: COULD YOU EXPLAIN THE RATIONALE  
6 FOR THAT LIMITATION?

7 DR. KADYK: RATIONALE FOR WHAT?

8 DR. STEWARD: THE LIMITATION OF PRIOR FUNDING  
9 BY CIRM IS REQUIRED.

10 DR. KADYK: WE'RE MAINLY FOCUSED ON TRYING TO  
11 ADVANCE OUR EXISTING PORTFOLIO RATHER THAN EXPAND IT.  
12 IF WE WERE TO OPEN IT UP TO ALL COMERS OUTSIDE OF THE  
13 EXISTING CIRM-FUNDED PROJECTS, THAT WOULD LIKELY --  
14 WELL, FIRST OF ALL, IT WOULD DELAY THE AWARD BECAUSE  
15 WHEN YOU HAVE LARGE NUMBERS OF APPLICANTS, YOU WOULD  
16 HAVE TO GO THROUGH A PREAPPLICATION PROCESS BEFORE WE  
17 HAVE THE FINAL GRANTS WORKING GROUP. WE CAN'T REVIEW  
18 THAT MANY APPLICATIONS EARLY ON.

19 AND THIS IS REALLY UNDERTAKEN IN THE SPIRIT  
20 OF ADVANCING THE EXISTING PORTFOLIO RATHER THAN  
21 EXPANDING IT. WE KNOW THAT CIRM'S PIPELINE IS ALREADY  
22 PRETTY BROAD AND HAS A LOT THAT LOOKS PROMISING, AND WE  
23 WANT TO MOVE IT FORWARD.

24 DR. STEWARD: SO COULD I MAKE A COMMENT?

25 CHAIRMAN THOMAS: CERTAINLY.

## BARRISTERS' REPORTING SERVICE

1 DR. STEWARD: THIS IS MY SORT OF USUAL BROKEN  
2 RECORD. I ALWAYS WORRY ABOUT LIMITING THINGS AND  
3 MISSING SOMETHING OUT THERE THAT COULD BE REALLY  
4 SPECTACULAR. THERE VERY WELL COULD BE THINGS OUT THERE  
5 THAT ARE IN EXACTLY THIS SPACE THAT MAY NOT HAVE BEEN  
6 FUNDED BY CIRM. SO WHY WOULDN'T WE WANT TO SUPPORT  
7 THAT?

8 DR. KADYK: WELL, SO THAT'S, I THINK, WHERE  
9 IF IT'S REALLY THAT OUTSTANDING, THE PRESIDENTIAL  
10 EXCEPTION CLAUSE COULD COME INTO PLAY. IF THERE'S  
11 SOMETHING -- I THINK CIRM HAS MADE A DEDICATED EFFORT  
12 TO FIND PROJECTS THAT ARE -- AND TO DEVELOP PROJECTS  
13 THAT ARE AROUND THIS STAGE, AND WE DON'T EXPECT THAT  
14 THERE ARE THAT MANY OTHERS OUT THERE.

15 DR. STEWARD: I AGREE. SO WHY THE  
16 LIMITATION? IF YOU DON'T EXPECT THERE TO BE THAT MANY,  
17 WHY WOULD WE WANT TO CLOSE THE DOOR?

18 DR. KADYK: WE REALLY DO WANT TO FOCUS ON THE  
19 EXISTING PIPELINE. CIRM'S FUNDING HAS GOT A LIMITED  
20 TIME SPAN, A LIMITED AMOUNT. I THINK THE INITIAL  
21 THOUGHT HAD BEEN NOT TO EXPAND UNLESS THERE'S SOMETHING  
22 TRULY EXCEPTIONAL.

23 DR. FEIGAL: I THINK WHAT WE WERE TRYING TO  
24 DO WITH THIS IS, ONE, ADVANCE THE PIPELINE, BUT, TWO,  
25 DO HAVE A TRACK. PART OF THE THOUGHT, IF IT'S REALLY

## BARRISTERS' REPORTING SERVICE

1 THAT EXCEPTIONAL, THERE MIGHT BE A POSSIBILITY THAT  
2 THEY MIGHT BE ABLE TO GET SOME LEVERAGED FUNDING. AND  
3 THAT WOULD BE, SAY, A MARKER OF THEIR EXCEPTIONAL  
4 ABILITY. SO THAT AT LEAST WAS THE RATIONALE IN  
5 THINKING OF HAVING THIS ADDITIONAL OPENING, A POROUS  
6 WINDOW, SO TO SPEAK, FOR THOSE EXTERNAL OPPORTUNITIES.

7 SO IT'S NOT JUST A PRESIDENTIAL EXCEPTION,  
8 BUT THERE ALSO IS A TRACK FOR THOSE EXTERNAL ONES THAT  
9 LOOK PARTICULARLY PROMISING. WE THOUGHT THEY PROBABLY  
10 MIGHT HAVE OR ATTRACT A LOT OF INTEREST AND BE ABLE TO  
11 COME IN NORMALLY THROUGH THAT PATHWAY WITHOUT REQUIRING  
12 AN EXCEPTION.

13 I DON'T KNOW IF DR. OLSON WANTS TO MAKE ANY  
14 ADDITIONAL COMMENTS, BUT THAT IS THE RATIONALE.

15 DR. STEWARD: OKAY. JUST LET ME SAY JUST TO  
16 GO ON RECORD AS SAYING THAT I THINK IT'S EXTREMELY  
17 IMPORTANT NOT TO SHUT OUT SOME OF THESE POTENTIAL  
18 PROGRAMS AND TO MAKE THAT GATE AS POROUS AS APPROPRIATE  
19 FOR REALLY PROMISING PROJECTS THAT ARE OUT THERE. I  
20 DON'T KNOW EXACTLY HOW TO FRAME IT, BUT I AM CONCERNED  
21 THAT IF YOU HAVE ALL THESE LIMITATIONS, THEN YOU MIGHT  
22 PREVENT SOME OF THESE PROJECTS FROM EVEN APPLYING OR  
23 TALKING TO THE PRESIDENT OR ANYTHING ELSE. CIRM  
24 DOESN'T NECESSARILY KNOW EVERYTHING THAT'S OUT THERE.

25 DR. TROUNSON: THANKS. I WOULD AGREE WITH

## BARRISTERS' REPORTING SERVICE

1 THAT. BUT THE THINKING HERE IN SAYING WE'VE GOT QUITE  
2 A LOT OF PROJECTS IN THIS EARLY PHASE, AND WE WERE  
3 LOOKING FOR THE EXCEPTIONAL ONES AMONG THEM. THEY'VE  
4 GOT A WAY TO GROW, AND WE ARE CONCERNED ABOUT ADDING A  
5 LOT INTO THAT. AND IF THEY DID COME IN, THE REASON TO  
6 HAVE SUPPORT OF AN EXTERNAL PARTNER WOULD BE THEY'RE  
7 MORE LIKELY TO SURVIVE, OS. THE PROBLEM OF PUTTING  
8 THEM IN AND IF WE DON'T GET THE MONEY, NOT HAVING THEM  
9 SURVIVE WAS SOMETHING THAT WE WERE DEBATING OURSELVES.

10 SO WE'RE TRYING TO HELP THOSE ONES IN THE  
11 EARLY PIPELINE AND ALSO THOSE ONES THAT WOULD HAVE  
12 MAYBE THE STRENGTH TO CONTINUE IN THE SITUATION WHERE  
13 WE'RE UNSURE ABOUT WHETHER WE'RE GOING TO GET THAT  
14 ADDITIONAL FUNDING RATHER THAN ADDING MORE TO THE  
15 PIPELINE THAT MIGHT DIE. YOU KNOW WHAT I MEAN? SO  
16 THAT WAS SORT OF THE ACUTE REASONING. LET'S GET THE  
17 BEST ONES AND TAKE THEM FORWARD, BUT NOT TRY AND EXPAND  
18 THAT UNTIL WE KNEW THERE WAS ADDITIONAL FUNDING  
19 AVAILABLE FOR IT.

20 MR. SHEEHY: SO HOW DO YOU DEFINE LARGE?

21 DR. KADYK: WE WERE TALKING WITH ELONA ABOUT  
22 \$1 BILLION MARKET CAP.

23 MR. SHEEHY: JUST SO THESE FOLKS OUT HERE WHO  
24 ARE THINKING THAT THIS MIGHT -- I DON'T KNOW IF JEANNE  
25 HAS AN ARRANGEMENT READY BY AUGUST WITH A LARGE PHARMA



## BARRISTERS' REPORTING SERVICE

1 WITH A BILLION CAP. I HOPE SO. I JUST WANT TO BE -- I  
2 FEEL TERRIBLE. I DON'T THINK WE'VE DONE ENOUGH FOR  
3 FOLKS WITH PARKINSON'S, BUT I GUESS -- MAYBE YOU GUYS  
4 HAVE A PARTNER LINED UP, I HOPE.

5 DR. BRATT-LEAL: I JUST WANT TO SAY THAT I  
6 THINK THAT LIMITING BY PUTTING A MARKET CAP NUMBER IS  
7 UNNECESSARILY LIMITING ON THESE APPLICATIONS BECAUSE IF  
8 YOU CAN SAY IF YOU CAN HAVE AN INDUSTRY PARTNER THAT  
9 CAN HELP YOU OR A HOSPITAL THAT CAN HELP DISTRIBUTE A  
10 THERAPY OR IF YOU HAVE SOMEONE THAT MAKE THE CELLS FOR  
11 YOU. AND I THINK BY PUTTING A BIG PHARMA ON, YOU'RE  
12 BIASING IT TOWARDS ANTIBODY THERAPIES OR OTHER  
13 THERAPIES THAT HAVE GONE THROUGH AND NOT FOR ACTUALLY  
14 STEM CELL-DERIVED THERAPIES.

15 YOU'RE ALSO PUTTING AN INCENTIVIZE TO PROFIT.  
16 BUT IF YOU HAVE SOMEBODY THAT WANTS TO DO IT TO  
17 DISTRIBUTE IT AS A HOSPITAL OR THERAPY WHERE YOU DON'T  
18 HAVE AN INCENTIVE FOR PROFIT, THEN I THINK YOU'RE KIND  
19 OF LIMITING THOSE OTHER APPLICATIONS. BY PUTTING A  
20 MARKET CAP LIMITATION ON YOUR INDUSTRY PARTNER, INSTEAD  
21 OF SAYING MAKE SURE THE INDUSTRY PARTNERS ARE CAPABLE  
22 OF HELPING YOU DISTRIBUTE THIS TO A LARGE NUMBER OF  
23 PEOPLE IN CALIFORNIA, I THINK IT'S REALLY UNNECESSARY  
24 TO DO THAT.

25 DR. FEIGAL: WELL, MAYBE IT DOESN'T NEED TO

## BARRISTERS' REPORTING SERVICE

1 BE SAID AGAIN, BUT AS I SAID, WE CAN DO EXCEPTIONAL  
2 CIRCUMSTANCES, MAKE THOSE EXCEPTIONS. BUT THE  
3 ITERATION IS REALLY BECAUSE RIGHT NOW WE DON'T HAVE A  
4 NEW FLUSH OF FUNDS COMING IN. WE WERE TRYING TO MAKE  
5 SURE THAT IF WE BRING SOME NEW ONES IN, THERE'S  
6 ACTUALLY AN OPPORTUNITY FOR THEM TO BE SUSTAINABLE  
7 BECAUSE WHAT WE'RE TRYING TO DO AS MUCH AS POSSIBLE IS  
8 ADVANCE THEM TO A STAGE WHERE THEY'LL BE ATTRACTIVE.  
9 THAT IS THE RATIONALE. WE'LL TAKE THIS INTO ADVISEMENT  
10 HOWEVER YOU WANT TO CLARIFY IT.

11 DR. STEWARD: I THINK THAT SOME FUNDING  
12 PARTNERSHIP OTHER THAN CIRM IS WHAT -- IT COULD BE THE  
13 NIH, IT COULD BE ANYTHING, BUT LIMITING IT TO  
14 PREVIOUSLY FUNDED CIRM APPLICATIONS JUST DOESN'T SEEM  
15 LIKE A REASONABLE STRATEGY.

16 CHAIRMAN THOMAS: OTHER COMMENTS BY MEMBERS  
17 OF THE BOARD? COMMENTS BY ANYONE ON THE PHONE?  
18 FURTHER PUBLIC COMMENT?

19 MR. REDONSKY: HELLO. THANK YOU FOR INVITING  
20 US HERE AND ALLOWING US TO SPEAK. MY NAME IS MICHAEL  
21 REDONSKY, AND I'M -- I WANT TO THANK DR. STEWARD FOR  
22 STANDING UP FOR THE POSSIBILITY OF OUR PROGRAM BEING  
23 FUNDED. SAYING THAT THE GATE SHOULD BE AS POROUS AS  
24 POSSIBLE, I THINK, IS A GOOD IDEA AS LONG AS THERE'S A  
25 GOOD GATEKEEPER TO WATCH THE POROSITY.

## BARRISTERS' REPORTING SERVICE

1 I'M AN EXTREMELY FORTUNATE PERSON. I'VE BEEN  
2 BLESSED WITH GOOD FORTUNE. I HAVE TWO LOVING CHILDREN  
3 AND A BEAUTIFUL WIFE. I LIVE IN SAN DIEGO WHERE IT'S  
4 INCREDIBLY BEAUTIFUL, AND I HAVE A STIMULATING CAREER  
5 WHERE I GO IN THE CIRCLE OF NOBEL LAUREATES IN PHYSICS.  
6 IT'S REALLY QUITE WONDERFUL. HOW COULD I BE LUCKIER?  
7 I'D LIKE TO TELL YOU HOW I COULD BE LUCKIER.

8 THREE YEARS AGO WHEN I WAS 50, MY  
9 NEUROLOGIST, DR. MELISSA HOUSER, CLINICAL DIRECTOR OF  
10 THE PARKINSON'S DISEASE AND MOVEMENT DISORDER CENTER AT  
11 SCRIPPS CLINIC, CONFIRMED TO BE TRUE WHAT I HAD ALREADY  
12 COME TO UNDERSTAND, THAT I HAD PARKINSON'S DISEASE.  
13 YOU CAN BET I DIDN'T FEEL SO LUCKY THAT DAY. WASN'T SO  
14 GREAT. BUT AS I BECAME MORE ACCUSTOMED WITH MY WIFE  
15 VISITING CLINICS MORE OFTEN THAN ANYONE PAYING TO DO  
16 WOULD LIKE TO THINK ABOUT.

17 DR. HOUSER'S NURSE PRACTITIONER, SHERRIE  
18 GOULD, BROACHED THE STUDY OF PARTICIPATING IN A STUDY  
19 WHERE MY OWN SKIN CELLS WOULD BE TRANSFORMED INTO  
20 DOPAMINERGIC NEURONS AND HELP ALLEVIATE MY PARKINSON'S  
21 SYNDROME AFTER TRAVERSING THE LAND OF HOPE IN  
22 REGENERATIVE MEDICINE PLURIPOTENT STEM CELLS. YES,  
23 THIS PROGRAM WOULD BE EXPERIMENTAL AND, YES, IT WOULD  
24 INCLUDE A BRAIN SURGERY, AND, YES, IT COULD NOT TURN  
25 OUT SO WELL. BUT, YES, IT MIGHT RESTORE MY

## BARRISTERS' REPORTING SERVICE

1 DOPAMINERGIC LEVELS TO SOMETHING LIKE NORMAL. YES, I  
2 MIGHT AVOID ELECTRODES PLANTED IN MY BRAIN. YES, I  
3 MIGHT STOP SHUFFLING, SHAKING, AND CARRYING MY LEFT ARM  
4 UP AT MY WAIST. AND, YES, IT MIGHT SLOW, HALT, OR EVEN  
5 REVERSE THE SHUFFLE TOWARDS INCAPACITY, DEPENDENCE, AND  
6 WORSE.

7 SO I REACHED FOR THE BRASS RING AS THE  
8 CAROUSEL ROLLED BY AND VOLUNTEERED WITH SEVEN OTHER  
9 AMAZING PEOPLE FOR THIS PROGRAM THAT DR. HOUSER ALONG  
10 WITH DR. JEANNE LORING AND ANDRES BRATT-LEAL AND  
11 SHERRIE GOULD ARE DRIVING. THIS PROJECT HAS PROMISE  
12 WITH A HIGH PROBABILITY OF SUCCESS TO HELP PAVE THE WAY  
13 TO A CLINICAL APPLICATION OF INDUCED PLURIPOTENT STEM  
14 CELL-BASED THERAPIES, NOT JUST FOR ME OR OTHER PEOPLE  
15 WITH PARKINSON'S DISEASE, BUT FOR MANY PEOPLE WITH AN  
16 ARRAY OF NEUROLOGICAL DISORDERS AND INJURIES.

17 AS THE ANIMAL TRIALS FOR OUR PROJECT BEGIN TO  
18 SHOW POSITIVE RESULTS, THE EIGHT HUMAN SUBJECTS ARE ALL  
19 IN A STATE OF UNBELIEVABLE HOPE, HOPE FOR RELIEF, HOPE  
20 FOR ALL PEOPLE WITH PARKINSON'S, HOPE FOR THE FUTURE OF  
21 REGENERATIVE MEDICINE, AND HOPE THAT WE WILL CONTRIBUTE  
22 IN A SMALL WAY TO SOMETHING REALLY BIG. NOW YOU SEE  
23 WHY I FEEL LUCKY.

24 BUT TO CONTINUE MY LUCKY STREAK, WE NEED TO  
25 ASK CIRM FOR SOME HELP FUNDING THIS PROJECT. SO PLEASE

**BARRISTERS' REPORTING SERVICE**

1 HELP ME GRAB THAT BRASS RING AS IT GOES BY ME ONCE  
2 MORE.

3 MR. SHEEHY: SO I WONDER IF I COULD AMEND --  
4 IF THERE'S A POSSIBILITY FOR A FRIENDLY AMENDMENT.  
5 COULD I ASK --

6 MR. HARRISON: THERE'S NO MOTION ON THE  
7 TABLE.

8 MR. SHEEHY: BUT I HAD ONE QUESTION. SORRY.  
9 I DON'T KNOW YOUR NAME. IT'S GOT TO BE DOCTOR  
10 SOMETHING.

11 DR. BRATT-LEAL: DR. BRATT-LEAL.

12 MR. SHEEHY: SO YOU GUYS HAVE FUNDED THIS  
13 PRIVATELY, SO WHAT DO YOU HAVE, AN ADVOCACY GROUP  
14 PARTNER?

15 DR. BRATT-LEAL: YES. SUMMIT FOR STEM CELL  
16 HAS RAISED OVER \$700,000 JUST IN SOUTHERN CALIFORNIA.  
17 IT'S GETTING BIGGER. SO THEY RAISED THAT MONEY TO FUND  
18 THE PRECLINICAL WORK THAT WE'VE DONE SO FAR, BUT OUR  
19 PARTNERS INCLUDE THE HOSPITAL, AND WE ALSO HAD TALKS  
20 WITH OTHER PARTNERS WHEN WE SAW THE RFA FOR MAKING GMP  
21 CELLS, FOR BEING ABLE TO DISTRIBUTE THESE CELLS. I  
22 THINK IF YOU'RE PUTTING A CAP ON PHARMA, YOU'RE --

23 MR. SHEEHY: I WOULD LIKE TO MAKE A MOTION TO  
24 APPROVE THIS, BUT MAYBE FOLKS CAN HELP ME THINK ABOUT  
25 HOW TO FRAME THIS. I THINK DEFINITELY WE SHOULD ACCEPT

## BARRISTERS' REPORTING SERVICE

1 PARTNERSHIP IN DEVELOPMENT FROM ADVOCACY GROUPS. WE  
2 ALREADY HAVE THE EXAMPLE OF JDRF, WHICH IS A MAJOR  
3 PARTNER WITH VIACYTE, AND OBVIOUSLY HAS SHOWN THEIR  
4 COMMITMENT TO SEEING THAT THERAPY THROUGH. THEY PUT  
5 MORE INTO IT AT THIS POINT, I THINK, THAN WE HAVE.

6 IS THERE SOME WAY -- DR. FRIEDMAN, IF  
7 SOMEBODY HAS A WAY OF LANGUAGE TO SAY JUST MAYBE -- I  
8 GET STAFF'S CONCERN. WE DON'T WANT TO OPEN THE DOOR  
9 WIDE OPEN. AND THE PRESIDENTIAL EXCEPTION JUST FEELS  
10 VERY ARBITRARY TO ME. I'D RATHER FACILITATE SOMETHING  
11 THAT'S MORE OBJECTIVE.

12 DR. FRIEDMAN: I'D LIKE TO SPEAK IN FAVOR OF  
13 THE DIRECTION YOU'RE GOING. I REALLY LIKE WHAT OS SAID  
14 EARLIER. THERE ARE REALLY TWO ELEMENTS HERE WHERE WE  
15 WANT EXTERNAL INPUT. ONE OF THE MOST IMPORTANT TO ME  
16 IS THAT IT BE A SCIENTIFICALLY SOUND IDEA, AND WE'RE  
17 NOT THE ARBITERS OF THE ONLY GOOD SCIENTIFIC IDEAS. I  
18 THINK HAVING IT APPROVED BY US IS EXCELLENT AND THAT  
19 WOULD CERTAINLY QUALIFY. BUT I ALSO AGREE THAT HAVING  
20 IT APPROVED BY NIH, WE COULD LIST A LIMITED NUMBER THAT  
21 STAFF COULD SAY THESE ARE OTHER PEER ORGANIZATIONS THAT  
22 WITH THEIR APPROVAL, YOU HAD GOTTEN AN NIH GRANT FOR  
23 THIS OR YOU HAD GOTTEN A JDRF GRANT FOR THIS, THAT  
24 BESPEAKS A CERTAIN SCIENTIFIC CREDIBILITY WHICH WOULD  
25 LIMIT THE APPLICATIONS TO THOSE THINGS THAT SOMEBODY

## BARRISTERS' REPORTING SERVICE

1 ELSE HAS LOOKED AT ALREADY AND THOUGHT WAS A GOOD IDEA.

2 IF YOU WISH TO MAKE THAT PART OF YOUR  
3 PROPOSAL, I WOULD STRONGLY SUPPORT THAT.

4 THE OTHER IS THE SUSTAINABILITY. AND I'M  
5 LESS COMFORTABLE ACTUALLY BEING ABLE TO DEFINE WHAT  
6 THAT IS. I THINK ADVOCACY GROUPS ARE ENORMOUSLY  
7 IMPORTANT, BUT I THINK YOU REALLY NEED MORE THAN JUST  
8 THE DOLLARS OF THE BIOPHARMA SPONSOR. YOU NEED THE  
9 DEVELOPMENT CAPABILITIES. AND ACADEMICS ARE USUALLY  
10 NOT VERY GOOD AT DEVELOPING PRODUCTS THAT GO TO THE  
11 CLINIC. AND SO THAT WOULD BE -- I'M MORE AMBIGUOUS  
12 ABOUT THAT ONE AND WOULD WELCOME OTHER PEOPLE'S INPUT  
13 THERE, BUT I'D LOVE TO STRESS THE SCIENTIFIC PORES THAT  
14 YOU HAVE TO GO THROUGH.

15 MR. SHEEHY: IS THERE SOME WAY JUST TO FRAME  
16 AN AMENDMENT ALLOWING ANOTHER DOOR, IF SOMEBODY IS  
17 CREATIVE? I DON'T HAVE THE LANGUAGE BECAUSE I DON'T  
18 HAVE THE EXPERIENCE NECESSARY.

19 DR. STEWARD: I THINK MAYBE SOMETHING LIKE  
20 PREVIOUS OR CO-FUNDING BY ANY PEER REVIEW ORGANIZATION.  
21 SOMETHING LIKE THAT WOULD PROBABLY CAPTURE IT.

22 DR. OLSON: I'D LIKE TO COMMENT ON THAT.  
23 THIS IS GOING TO BE A DEVELOPMENT PROGRAM. I WOULD  
24 LIKE TO FOCUS MORE ON THE NOTION THAT MICHAEL FRIEDMAN  
25 BROUGHT UP, WHICH IS THE NOTION OF THAT IF YOU ARE

## BARRISTERS' REPORTING SERVICE

1 GOING TO BRING APPLICATIONS, THAT THEY HAVE IN-KIND OR  
2 DEVELOPMENT RESOURCES THAT WILL CONTRIBUTE. BECAUSE IF  
3 I SAY PRIOR FUNDING, THERE REALLY IS A BIG DIFFERENCE  
4 WHEN YOU MOVE FROM RESEARCH INTO DEVELOPMENT. AND I  
5 WANT -- I THINK I WOULD LIKE TO -- THAT'S PART OF THE  
6 REASON FOR THE PHARMA PARTNER IS THE IDEA THERE IS  
7 THEY'RE BRINGING EXPERTISE AND KNOW-HOW AS WELL AS  
8 PERHAPS CASH RESOURCES TO A PROJECT. AND SO THAT'S  
9 WHAT I WOULD LIKE TO EMPHASIZE, TO INCREASE THE  
10 POROSITY AS OPPOSED TO BEING ABLE TO CITE PERHAPS AN  
11 NIH RESEARCH GRANT, WHICH OBVIOUSLY IS IMPORTANT FOR  
12 THE DISCOVERY, OKAY, BUT REALLY IS NOT GOING TO HELP  
13 MOVE THE PROJECT FORWARD EFFECTIVELY. SO THAT'S WHAT I  
14 WOULD LIKE TO SUGGEST.

15 DR. STEWARD: WELL, I THINK THE EASIEST WAY  
16 IS CO-FUNDING. JUST LEAVE IT AT THAT.

17 DR. OLSON: EXACTLY. AND CO-FUNDING CAN  
18 INCLUDE IN-KIND RESOURCES OBVIOUSLY AND EXPERTISE.

19 DR. STEWARD: A JUDGMENT ON ALL THESE ASPECTS  
20 CAN BE MADE BY THE GRANTS WORKING GROUP AND CIRM STAFF  
21 AND THE BOARD EVENTUALLY. SO THAT'S AN EASY STATEMENT.

22 DR. FEIGAL: I THINK WE ALL AGREE INTERNALLY.  
23 THAT'S SOMETHING THAT ALIGNS WITH WHAT WE INTENDED, AND  
24 IT'S SOMETHING WE COULD EASILY ACCOMMODATE.

25 MR. PANETTA: THANK YOU. I THINK THAT MAKES



## BARRISTERS' REPORTING SERVICE

1 SENSE. WHERE I WAS BECOMING A LITTLE CONFUSED HERE IS  
2 I THINK I HEARD WAS THAT WE WILL BE LOOKING FOR A LARGE  
3 BIOPHARMA PARTNER AND A COMPANY WITH A MARKET CAP OF AT  
4 LEAST A BILLION DOLLARS. AND THOSE CAN BE TWO VERY  
5 DIFFERENT THINGS BECAUSE A COMPANY WITH A MARKET CAP OF  
6 A BILLION DOLLARS COULD BE A SMALL CAP BIOTECH COMPANY  
7 AS WELL. I DON'T KNOW IF --

8 DR. KADYK: I THINK THAT EXACT NUMBER HASN'T  
9 BEEN REALLY WELL WORKED OUT. ELONA BAUM IS OUR ADVISOR  
10 ON THAT. THE INTENT, I THINK, AND WE CAN MAYBE  
11 REDEFINE THE NUMBERS, IS TO HAVE A LARGE COMPANY THAT  
12 HAS DEVELOPMENT CAPABILITIES THAT IS NOT LIKELY TO  
13 FOLD, THAT IF THIS WAS A SUCCESSFUL PROJECT, WOULD BE  
14 ABLE TO CARRY IT THROUGH INTO DEVELOPMENT BECAUSE WE  
15 REALLY WANT TO MOVE THESE INTO DEVELOPMENT.

16 DR. TROUNSON: I THINK CO-FUNDING WOULD BE  
17 FINE. IT GETS A CHANCE TO REVIEW IT IN DIFFERENT  
18 FORUMS, AND THE DEGREE OF CO-FUNDING MAY WELL BE  
19 IMPORTANT. THAT THIS WILL BE FURTHER ON DOWN THE  
20 TRACK, SO OTHER PEOPLE WILL HAVE VIEWS AS WELL. I  
21 THINK THAT'S A REASONABLE THING TO INDICATE.

22 CHAIRMAN THOMAS: THANK YOU.

23 MS. LANSING: WHAT DID YOU SAY? I DIDN'T  
24 HEAR IT, ALAN.

25 DR. TROUNSON: I JUST SAID, SHERRY, THAT I

## BARRISTERS' REPORTING SERVICE

1 THINK CO-FUNDING THE PROJECTS, IF THEY WERE NEW  
2 PROJECTS, IF THEY WERE CO-FUNDED, YOU COULD REVIEW THEM  
3 ON THE BASIS THAT THEY HAD CO-FUNDING, AND EVENTUALLY  
4 THE BOARD COULD SEE WHETHER THAT WAS SIGNIFICANT  
5 CO-FUNDING OR NOT FOR SURVIVAL AND SO ON. SO THERE'S  
6 PLENTY OF CHANCES DOWNSTREAM TO LOOK TO SEE WHETHER  
7 THAT CO-FUNDING WAS REALLY SUBSTANTIAL AND APPROPRIATE.  
8 SO I THINK IF YOU PUT IN CO-FUNDING, WE CAN MAKE IT  
9 WORK.

10 CHAIRMAN THOMAS: THANK YOU. ANY OTHER  
11 COMMENTS BY MEMBERS OF THE BOARD? PUBLIC COMMENT.

12 MS. GOULD: I JUST WANTED TO ADD. MY NAME IS  
13 SHERRIE GOULD, A NURSE PRACTITIONER AT SCRIPPS CLINIC.  
14 AND THIS PROJECT WHICH WE VERY FONDLY CALL SUMMIT FOR  
15 STEM CELL IS THE EPITOME OF A PUBLIC PROJECT. IT IS  
16 THE EPITOME OF WHAT CIRM SHOULD REALLY SUPPORT AND  
17 REPRESENT BECAUSE OUR PROJECT, WE'VE HAD 900 PEOPLE  
18 DONATE \$10, A \$100, A \$100,000 TO MAKE THIS PROJECT  
19 HAPPEN. WE'VE HAD PEOPLE CLIMB TO BASE CAMP AT MT.  
20 EVEREST. WE'VE HAD PEOPLE CLIMB UP KILIMANJARO,  
21 PATIENTS, IN SUPPORT AND IN BELIEF BEHIND THIS PROJECT.

22 IT'S BEEN DONE IN THE PAST WITH FETAL CELLS.  
23 IT'S BEEN DONE AND SOMETIMES VERY SUCCESSFULLY, AND THE  
24 TECHNOLOGY HAS ADVANCED BY 30 YEARS. SO WHAT WAS  
25 SUCCESSFUL BEFORE IN A VERY CRUDE TECHNIQUE AND WE SAW

## BARRISTERS' REPORTING SERVICE

1 SOME SUCCESS IN PARKINSON'S PATIENTS BY CURT FREED AND  
2 SOME NIH STUDIES THAT WERE DONE BACK IN THE '90S,  
3 IMAGINE 30 YEARS LATER AND THE TECHNOLOGY WE HAVE NOW.  
4 WE HAVE EIGHT PATIENTS. WE'RE IN ANIMAL TRIALS RIGHT  
5 NOW. THEY'RE LOOKING VERY SUCCESSFUL.

6 AND I JUST WANT TO TAKE THE OPPORTUNITY TO  
7 THANK YOU FOR ALLOWING US FROM SUMMIT TO BE HERE AND TO  
8 HAVE A FEW WORDS AND TO OPEN UP THIS POSSIBILITY OF  
9 CONSIDERING POSSIBLY OTHER PROJECTS OUTSIDE OF CIRM  
10 BECAUSE THIS IS INDEED AN INCREDIBLY, INCREDIBLY  
11 HOPEFUL PROJECT. AND ALL 2,000 OF OUR PATIENTS AT  
12 SCRIPPS CLINIC AS WELL AS PEOPLE AROUND THE WORLD THAT  
13 ARE STARTING TO HEAR ABOUT THIS PROJECT ARE SO BEHIND  
14 IT. SO I REALLY APPRECIATE YOUR TIME. THANK YOU.

15 MR. FITZPATRICK: ED FITZPATRICK AGAIN. I'M  
16 FROM THE BUSINESS COMMUNITY, AND WE INVEST IN  
17 PROPERTIES. AND WE HAVE WHAT IS CALLED A CO-INVESTOR.  
18 AND I THINK THAT'S WHAT WE'VE DONE HERE. WE'VE  
19 INVESTED OUR EFFORTS TO GAIN \$700,000 WORTH OF GIFTS  
20 THAT HAVE TAKEN US AND WILL TAKE US THROUGH FDA  
21 APPROVAL.

22 DENNY SANFORD JUST GAVE A \$100 MILLION TO  
23 UCSD FOR RESEARCH AS CRITERIA FOR PHILANTHROPIC GIVING.  
24 IT'S A GOOD CAUSE. IT WILL MAKE A DIFFERENCE. THE  
25 ENTITY THAT'S ASKING FOR IT HAS THE TALENT TO DELIVER

## BARRISTERS' REPORTING SERVICE

1 IT AND THE COMPASSION AS WELL. I THINK THAT THAT'S  
2 WHAT CIRM HAS AS WELL, AND I APPLAUD THAT.

3 WE ARE INTERESTED IN GOING FORWARD. IF CIRM  
4 DOESN'T GIVE US THE MONEY, WE'LL GET IT SOMEWHERE. BUT  
5 CIRM IS GOING TO GO AFTER ANOTHER \$5 BILLION IN 2016 TO  
6 CONTINUE ITS GREAT WORK. WHAT BETTER WAY TO TELL THE  
7 WORLD THAT YOU JUST KNOCKED THE DISEASE ON ITS BUTT?  
8 THANK YOU.

9 MS. PETERSON: HI, THERE. MY NAME IS SUZANNE  
10 PETERSON. AND I GUESS WHAT I THINK IS THE BEST THING  
11 THAT COULD HAPPEN TO CIRM IS WE COULD COME UP WITH A  
12 CURE. ONE DISEASE. IT DOESN'T MATTER WHAT IT IS. I  
13 THINK THAT WOULD ALLOW CIRM TO GO ON PAST 2017 AND  
14 WHENEVER WE RUN OUT OF MONEY. I'VE ALWAYS HEARD OF  
15 PARKINSON'S DESCRIBED A LOW HANGING FRUIT IN TERMS OF  
16 STEM CELL CURES. WE'VE ALREADY RAISED 700,000. TO  
17 LIMIT IT ONLY TO PEOPLE WHO HAVE A CIRM GRANT SEEMS  
18 LIKE YOU'RE MISSING OUT ON SUCH AN OPPORTUNITY HERE.  
19 SO ANYWAYS, THANK YOU.

20 DR. TSKUMOTO: SO MY NAME IS ANNE TSKUMOTO  
21 FROM STEM CELLS, AND I WASN'T SPEAKING NECESSARILY OF  
22 THIS GROUP. I AGREE THAT WE NEED TO MOVE THINGS  
23 FORWARD. BUT I WANTED TO, SINCE MR. SHEEHY SO NICELY  
24 OPENED UP THE POSSIBILITY OF MODIFYING THE WORDING IN  
25 THIS PARTICULAR AWARD, I WANTED TO HAVE THE BOARD AND

## BARRISTERS' REPORTING SERVICE

1 THE MEMBERS OF THE ICOC THINK ABOUT OPENING THIS UP TO  
2 CLINICAL DEVELOPMENT. WE ARE AT THE STAGE NOW OF BEING  
3 ABLE TO DO THREE PHASE II CLINICAL STUDIES. WE HAVE  
4 PUBLISHED THE DATA ON ONE STUDY WE FINISHED AT UCSF IN  
5 A MYELIN DISORDER. AND WE ARE PUBLIC THAT WE WILL BE  
6 INITIATING PHASE II TRIALS FOR SPINAL CORD INJURY AND  
7 AGE-RELATED MACULAR DEGENERATION THIS YEAR.

8 HAVING THE ABILITY TO MOVE THESE THREE  
9 PROGRAMS FORWARD WILL BE INCREDIBLE FOR CIRM IF WE WANT  
10 TO HAVE THE CHANCE TO MOVE THESE THERAPIES INTO  
11 CLINICAL TESTING. SO I WOULD JUST LIKE TO OPEN UP THAT  
12 POSSIBILITY AS YOU CONSIDER WHAT THE SCOPE OF THESE NEW  
13 AWARDS SHOULD BE. THANK YOU.

14 DR. KADYK: THIS PARTICULAR AWARD UNDER  
15 DISCUSSION HERE IS VERY NARROWLY FOCUSED. IF YOU LOOK  
16 ON THE SLIDE TO THE PRECLINICAL DEVELOPMENT STAGE, THE  
17 EARLY PRECLINICAL DEVELOPMENT STAGE, THE CLINICAL  
18 TRIALS WOULD BE FUNDED UNDER LATER DISEASE TEAM AND SP  
19 MECHANISMS.

20 DR. FEIGAL: JUST TO BE CLEAR, WE JUST  
21 BROUGHT FORWARD THE CONCEPT FOR STRATEGIC PARTNERSHIPS  
22 THAT SMALL COMPANIES CAN COME IN FOR. AND THEN AS WE  
23 SAID EARLIER IN MY PRESENTATION, WE'RE GOING TO COME  
24 BACK TO THE BOARD IN THE FALL WITH THE DISEASE TEAM  
25 CONCEPT FOR CLINICAL TRIALS.

## BARRISTERS' REPORTING SERVICE

1 CHAIRMAN THOMAS: FURTHER COMMENT FROM EITHER  
2 BOARD OR MEMBERS OF THE PUBLIC?

3 DR. TSKUMOTO: SO I JUST WANTED TO COMMENT ON  
4 THOSE. SO I'VE LOOKED AT ALL OF THE POSSIBLE FUNDING  
5 MECHANISMS THROUGH CIRM BECAUSE IT WOULD BE GREAT IF WE  
6 COULD -- THE STRATEGIC PARTNERSHIPS REQUIRE A  
7 PARTNERSHIP, AND PHARMA HAS NOT EMBRACED CELL-BASED  
8 THERAPIES. THEY WORK ON STEM CELLS, BUT MAINLY AS  
9 TOOLS. THEY REALLY HAVEN'T EMBRACED STEM CELL, AND  
10 THEY'RE WAITING FOR THE PROOF OF CONCEPT, WHICH IS THE  
11 PHASE II DATA. AND AT THAT POINT THEY MAY COME IN, BUT  
12 THEY'RE NOT -- AS A WHOLE, THEY'RE NOT READY TO COME IN  
13 AT THIS POINT IN TIME.

14 SO THERE ARE REALLY NO MECHANISMS FOR WHICH  
15 WE CAN APPLY TO HAVE HELP TO FUND THESE AREAS. AND  
16 THEY'RE, AS YOU KNOW, VERY, VERY KEY AREAS. AND IF YOU  
17 LOOK AT THE CIRM PORTFOLIO, THERE ISN'T A LOT IN SPINAL  
18 CORD INJURY. AND WE HAD AN AWARD APPROVED THROUGH THE  
19 DISEASE TEAM, BUT BECAUSE OF THE TERMS AND CONDITIONS,  
20 AND AT THAT POINT THEY WERE LOANS, WE COULDN'T ACCEPT  
21 BOTH OF THEM. SO I WANT JUST TO POINT OUT THERE REALLY  
22 ISN'T A GOOD MECHANISM FOR US TO APPLY AT THIS POINT IN  
23 TIME. AND WE WILL MOVING FORWARD WITH THESE PROGRAMS.  
24 AND SO THE TIMELINES ALSO FOR THESE AWARDS ARE SO LONG,  
25 WE MAY BE WELL INTO DOING THE CLINICAL STUDIES BY THE

**BARRISTERS' REPORTING SERVICE**

1 TIME YOU CAN GET FUNDING FOR THESE CLINICAL TRIALS.  
2 THANK YOU.

3 CHAIRMAN THOMAS: MR. HARRISON, COULD YOU  
4 RESTATE THE MOTION, PLEASE?

5 MR. HARRISON: THE MOTION, AS I UNDERSTAND  
6 IT, AND WE DON'T YET HAVE A MAKER. MR. SHEEHY IS THE  
7 MAKER.

8 CHAIRMAN THOMAS: HOLD ON ONE SECOND.

9 MR. TORRES: I'LL SO MOVE.

10 CHAIRMAN THOMAS: YOU'RE SECOND.

11 MR. HARRISON: NOW WE'LL FIGURE IF WHAT  
12 YOU'RE SECONDING IS, IN FACT, WHAT YOU INTENDED.  
13 APPROVE THE PRECLINICAL DEVELOPMENT AWARDS CONCEPT  
14 PLAN, BUT PERMIT APPLICATIONS FROM EXTERNALLY FUNDED  
15 PROJECTS PROVIDED THEY HAVE A CO-FUNDING PARTNER.

16 MR. SHEEHY: DR. TROUNSON, IS THAT KIND OF  
17 WHERE WE WERE HEADED? JUST CONFIRMING WITH DR.  
18 TROUNSON THAT THAT AMENDMENT IS SOMETHING STAFF WOULD  
19 BE COMFORTABLE WITH.

20 DR. TROUNSON: THE ANSWER IS YES, JEFF. IT  
21 WOULD FIT FINE.

22 MR. SHEEHY: OKAY. THEN THAT'S THE MOTION.

23 CHAIRMAN THOMAS: MARIA, PLEASE TAKE THE  
24 ROLL.

25 MS. BONNEVILLE: LINDA BOXER.

**BARRISTERS' REPORTING SERVICE**

1 DR. BOXER: YES.  
2 MS. BONNEVILLE: DAVID BRENNER. KEN BURTIS.  
3 DR. BURTIS: YES.  
4 MS. BONNEVILLE: ANNE-MARIE DULIEGE.  
5 DR. DULIEGE: YES.  
6 MS. BONNEVILLE: ELIZABETH FINI.  
7 DR. FINI: YES.  
8 MS. BONNEVILLE: MICHAEL FRIEDMAN.  
9 DR. FRIEDMAN: YES.  
10 MS. BONNEVILLE: JUDY GASSON.  
11 MR. GASSON: YES.  
12 MS. BONNEVILLE: SAM HAWGOOD. STEPHEN  
13 JUELSGAARD. SHERRY LANSING.  
14 MS. LANSING: YES.  
15 MS. BONNEVILLE: JACOB LEVIN.  
16 DR. LEVIN: YES.  
17 MS. BONNEVILLE: BERT LUBIN. SHLOMO MELMED.  
18 DR. MELMED: YES.  
19 MS. BONNEVILLE: LAUREN MILLER.  
20 MS. MILLER: YES.  
21 MS. BONNEVILLE: JOE PANETTA.  
22 MR. PANETTA: YES.  
23 MS. BONNEVILLE: FRANCISCO PRIETO.  
24 DR. PRIETO: AYE.  
25 MS. BONNEVILLE: ROBERT QUINT.



**BARRISTERS' REPORTING SERVICE**

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DR. QUINT: YES.  
MS. BONNEVILLE: AL ROWLETT.  
DR. ROWLETT: YES.  
MS. BONNEVILLE: JEFF SHEEHY.  
MR. SHEEHY: YES.  
MS. BONNEVILLE: OSWALD STEWARD.  
DR. STEWARD: YES.  
MS. BONNEVILLE: JONATHAN THOMAS.  
CHAIRMAN THOMAS: YES.  
MS. BONNEVILLE: ART TORRES.  
MR. TORRES: AYE.  
MS. BONNEVILLE: KRISTINA VUORI.  
DR. VUORI: YES.  
MS. BONNEVILLE: DONNA WESTON. DIANE

WINOKUR.

CHAIRMAN THOMAS: I THINK WE CAN SAFELY SAY THAT MOTION PASSED, MR. HARRISON. THANK YOU FOR THAT DISCUSSION AS WELL, MEMBERS OF THE BOARD AND THE PUBLIC.

I BELIEVE NOW WE'RE GOING TO -- WHERE IS THE LUNCH?

MS. BONNEVILLE: LUNCH IS RIGHT OUTSIDE THIS ROOM IN THE HALLWAY. BRING YOUR LUNCHES BACK HERE, AND WE'RE GOING TO HAVE OUR SPOTLIGHT ON DISEASE DURING LUNCH.

## BARRISTERS' REPORTING SERVICE

1 CHAIRMAN THOMAS: EVERYBODY COULD PROCEED  
2 FORTHWITH TO THE LUNCH TABLE AND BRING IT BACK AND  
3 WE'LL HEAR FROM OUR LUNCHTIME SPEAKER.

4 MR. HARRISON: FOR THE RECORD, THE VOTE ON  
5 THAT LAST MOTION WAS 19 TO ZERO.

6 CHAIRMAN THOMAS: THANK YOU, MR. HARRISON.

7 (A RECESS WAS TAKEN AND THEN THE  
8 SPOTLIGHT ON DISEASE WAS HEARD, NOT REPORTED, NOR  
9 HEREIN TRANSCRIBED. THE FOLLOWING PROCEEDINGS WERE  
10 THEN HEARD IN OPEN SESSION:)

11 CHAIRMAN THOMAS: WE WILL NOW PROCEED TO  
12 DISCUSSION OF AGENDA ITEM NO. 8, CONSIDERATION OF RFA  
13 13-01 FROM THE DUANE ROTH DISEASE TEAM THERAPY  
14 DEVELOPMENT AWARDS III, APPLICATION DR 3-07201, WHICH  
15 WAS THE DR. MARBAN APPLICATION.

16 JUST A LITTLE CONTEXT AND TURN IT OVER TO  
17 CHAIR, THE DISCUSSION, TO MR. SHEEHY, AS THIS FALLS  
18 UNDER PROGRAMMATIC REVIEW. AS MEMBERS OF THE BOARD  
19 WILL RECALL, LAST FALL WE HAD THE PEER REVIEW  
20 EVALUATIONS IN THE GRANTS WORKING GROUP OF THE DISEASE  
21 TEAM III ROUND. AND AS A RESULT OF THAT ROUND, THERE  
22 WERE RECOMMENDATIONS IN TIERS I, II, AND III BROUGHT TO  
23 THE BOARD FOR ACTION AT THE DECEMBER BOARD MEETING.

24 THE ACTION REQUIRED OF THE BOARD IS BOTH TO  
25 APPROVE THOSE PROJECTS THAT IT WANTS TO BE FUNDED, BUT,

## BARRISTERS' REPORTING SERVICE

1 SIMILARLY, TO NOT APPROVE THE OTHER REMAINING PROJECTS  
2 THAT THE BOARD DOESN'T FEEL SHOULD BE FUNDED, OBVIOUSLY  
3 TAKING INTO ACCOUNT THE GUIDANCE OF BOTH THE GRANTS  
4 WORKING GROUP AND STAFF IN MAKING THOSE DETERMINATIONS.

5 AT THE TIME WE HAD THE DIFFERENT PROJECTS UP  
6 FOR APPROVAL OR NONAPPROVAL AT THE DECEMBER BOARD  
7 MEETING, DR. MARBAN REQUESTED ON A NUMBER OF GROUNDS  
8 THAT WE DEFER A VOTE ON HIS PARTICULAR PROJECT WHICH  
9 WAS IN THE TIER III AS PASSED TO THE BOARD FROM THE  
10 GRANTS WORKING GROUP. AND THAT SET OFF A SERIES OF  
11 EVENTS WHICH WILL BE DISCUSSED HERE TODAY AND WILL  
12 INFORM THE BOARD'S DECISION ON HOW TO DEAL WITH THIS  
13 GRANT GOING FORWARD.

14 WITH THAT, I'LL TURN IT OVER TO MR. SHEEHY.

15 MR. SHEEHY: USUALLY THE WAY WE START THIS IS  
16 WITH A MOTION TO EITHER FUND OR NOT FUND. DOES  
17 ANYONE --

18 MR. TORRES: SO MOVED TO FUND.

19 MR. SHEEHY: SO WE HAVE A MOTION TO FUND ON  
20 THE FLOOR. DO I HAVE A SECOND?

21 DR. QUINT: SECOND.

22 MR. SHEEHY: DID YOU HAVE A DIFFERENT MOTION,  
23 OS?

24 DR. STEWARD: I DID.

25 MR. SHEEHY: IF THIS ONE GOES DOWN OR IF YOU

**BARRISTERS' REPORTING SERVICE**

1 HAVE A SUBSTITUTE. YOU WERE GOING TO MOTION NOT TO  
2 FUND, I SUSPECT.

3 DR. STEWARD: I WAS.

4 CHAIRMAN THOMAS: I THINK ART GOT THERE  
5 FIRST, BUT IF THIS GOES DOWN. I THINK DISCUSSION IS  
6 APPROPRIATE IF BOARD MEMBERS WANT TO HAVE -- IS THERE  
7 ANY DISCUSSION FROM ANY OF THE BOARD MEMBERS ABOUT THIS  
8 APPLICATION? WE HAVE A MOTION ON THE FLOOR TO FUND.

9 DR. QUINT: YES. DR. MARBAN HAS SUBMITTED A  
10 LETTER DEFENDING HIS POSITION. DR. MARBAN HAS  
11 SUBMITTED A LETTER IN SUPPORT OF HIS GRANT REQUISITION.  
12 AND I'M FULLY IN SUPPORT OF EVERYTHING HE'S PROPOSED IN  
13 THIS LETTER. IT ESCAPES ME AS TO WHY THIS WAS REALLY  
14 REJECTED IN THE FIRST PLACE. I UNDERSTAND THERE WAS  
15 SOME SORT OF CONFLICT OF INTEREST IN THAT HE HAS TWO  
16 PROJECTS USING THE SAME MOLECULE OR CARDIOMYOSPHERES TO  
17 TREAT TWO DIFFERENT DISEASES. HE'S TREATING CONGESTIVE  
18 HEART FAILURE IN BOTH PROJECTS; HOWEVER, THERE ARE  
19 DIVERSE CAUSES OF CONGESTIVE HEART FAILURE.

20 IN THE ONE CASE IT'S DUE TO AN INFARCTION DUE  
21 TO CORONARY ARTERY DISEASE WHICH HAS DESTROYED SOME OF  
22 THE HEART MUSCLE. IN THAT GROUP THEY'VE ALREADY  
23 DEMONSTRATED THAT THESE AUTOLOGOUS CARDIOMYOSPHERES CAN  
24 REGENERATE CARDIOMYOCYTES WHICH ARE LIVING, FUNCTIONING  
25 HEART MUSCLE CELLS.

## BARRISTERS' REPORTING SERVICE

1 IN THE OTHER GROUP IT'S A DIVERSE GROUP  
2 CALLED IDIOPATHIC DILATED CARDIOMYOPATHY FOR WHICH  
3 THERE IS NO KNOWN DEFINITE ETIOLOGY. IT'S NOT LIKE  
4 CHAGAS DISEASE WHERE YOU HAVE AN ACTUAL INFECTION THAT  
5 RESULTS IN DILATED CARDIOMYOPATHY. SO THE ETIOLOGY OF  
6 THAT GROUP IS UNKNOWN.

7 THEY'RE USING THE SAME TECHNIQUE OR THE SAME  
8 CELLS. MAY TREAT ONE DISEASE AND NOT THE OTHER. SO I  
9 SEE NO REASON WHY THE DILATED CARDIOMYOPATHY GROUP IS  
10 NOT INCLUDED OR IS NOT FUNDED SIMPLY BECAUSE HE HAS  
11 ANOTHER PROJECT USING THE SAME AGENT IN A DIFFERENT  
12 GROUP OF PATIENTS WHO HAPPEN TO END UP WITH THE SAME  
13 CLINICAL CONDITION CALLED CONGESTIVE HEART FAILURE. SO  
14 I WOULD VERY STRONGLY SUPPORT HIS REQUEST.

15 MR. SHEEHY: CAN I ASK A QUESTION OR TWO,  
16 DR. QUINT?

17 DR. QUINT: YES.

18 MR. SHEEHY: SO THESE CELLS HAVE ALREADY MADE  
19 IT TO PHASE II, RIGHT?

20 DR. QUINT: CORRECT.

21 MR. SHEEHY: AND THEY EVEN GOT A COFUNDER,  
22 JANSSEN.

23 DR. QUINT: CORRECT.

24 MR. SHEEHY: IT'S KIND OF IRONIC THAT WE  
25 DECIDED THIS MORNING THAT WE'RE GOING TO GO LOOK FOR

**BARRISTERS' REPORTING SERVICE**

1 NEW PROJECTS IN LATE STAGE CLINICAL TRIALS WITH  
2 PARTNERS, AND WE HAVE SOMEBODY HERE WHO WANTS TO DO A  
3 LATE STAGE CLINICAL TRIAL AND HAS A PARTNER.

4 BUT ANOTHER QUESTION I HAD. THE TRIAL WE'RE  
5 FUNDING, THIS SEEMS LIKE THERE'S SOME SORT OF ISSUE  
6 ABOUT END POINT SO HE CAN SHOW REDUCTION OF SCAR  
7 TISSUE.

8 DR. QUINT: CORRECT.

9 MR. SHEEHY: AND HE CAN SHOW --

10 DR. QUINT: IMPROVEMENT IN CLINICAL STATUS.

11 MR. SHEEHY: INJECTION FRACTION, BUT HE HAS  
12 TROUBLE, I THINK, IN THE CURRENT TRIAL IN GETTING THOSE  
13 HARD END POINTS THAT THE FDA TYPICALLY LOOKS AT, WHICH  
14 ARE THESE MORTALITY AND MORBIDITY OUTCOMES. YET, IT  
15 SEEMS TO ME LIKE THIS TRIAL THAT WE'RE TALKING ABOUT  
16 TODAY, BECAUSE THE PATIENTS ARE SO MUCH SICKER, WILL  
17 PROVIDE CRITICAL DATA ON THOSE MORTALITY --

18 DR. QUINT: ANSWERING THOSE QUESTIONS.

19 MR. SHEEHY: YEAH, WHICH ARE VITAL TO GETTING  
20 INTO THE PIVOTAL PHASE III TRIAL THAT WOULD MAKE THIS A  
21 REAL THERAPY FOR THOUSANDS OF PEOPLE WITH HEART  
22 DISEASE.

23 I THINK I HAD OS AND THEN DR. FRIEDMAN AND  
24 THEN ANNE-MARIE.

25 DR. STEWARD: SO I ANNOUNCED THAT I WAS GOING

## BARRISTERS' REPORTING SERVICE

1 TO MAKE A MOTION NOT TO FUND, AND I'D LIKE TO OUTLINE A  
2 LITTLE BIT WHY THAT IS AND MAYBE SOME BACKGROUND HERE.

3 SO, FIRST OF ALL, ONE OF THE ISSUES HERE WAS  
4 THAT THERE WAS AN ALLEGATION OF CONFLICT OF INTEREST.  
5 I WANT TO BE VERY CLEAR TO THE PUBLIC. CONFLICT OF  
6 INTEREST HAS A VERY SPECIFIC DEFINITION, AND THERE WAS  
7 ABSOLUTELY NO EVIDENCE OF CONFLICT OF INTEREST AS  
8 DEFINED BY CIRM RULES IN THIS REVIEW PROCESS. THAT WAS  
9 THE CASE AT THE TIME OF THE REVIEW, AND IT WAS THE CASE  
10 IN THE RE-REVIEW GOING FORWARD.

11 THE TERM "CONFLICT OF INTEREST" IS IN THIS  
12 CASE BEING MISUSED TO MEAN THAT THERE WAS A REVIEWER  
13 WHO HELD AN OPINION THAT UNDULY INFLUENCED THE REVIEW  
14 PROCESS, BUT THAT'S NOT CONFLICT OF INTEREST. AND I  
15 JUST WANT TO SAY THAT FIRST.

16 THE SECOND THING I WANT TO SAY IS THAT, AS WE  
17 ALWAYS HAVE, WE HAVE, I THINK, A DUTY TO RESPECT THE  
18 OPINIONS OF THE GRANTS WORKING GROUP. THEY ARE THE  
19 ONES WHO HAVE LOOKED AT THIS PROPOSAL IN FAR MORE  
20 DETAIL THAN WE CAN AND HAVE COME TO A JUDGMENT OF ITS  
21 RELATIVE MERIT. AND BY RELATIVE MERIT, THAT'S IN  
22 COMPARISON TO OTHER THINGS.

23 ALONG THOSE LINES, BY THE WAY, I THINK THAT  
24 IT WOULD BE APPROPRIATE IF GIL COULD ACTUALLY SHOW US  
25 THE SCORES THAT THIS GRANT RECEIVED IN THE REVIEW

## BARRISTERS' REPORTING SERVICE

1 PROCESS BECAUSE THAT HELPS US UNDERSTAND WHERE IT WAS  
2 RATED. YOU CAN ANSWER THAT IN A SECOND, BUT JUST TO  
3 FINISH, I LOOKED AT THIS VERY CAREFULLY. AND, AGAIN,  
4 IT WAS REALLY RE-REVIEWED BY THE GRANTS WORKING GROUP  
5 TO MAKE SURE THAT THERE WASN'T ANY UNDUE INFLUENCE BY  
6 THE INDIVIDUAL WHO WAS PERCEIVED TO HAVE A COUNTER  
7 OPINION, LET'S JUST SAY. AND, AGAIN, THE GRANTS REVIEW  
8 GROUP INDICATED THAT THEY FELT THAT SUCH DID NOT OCCUR.

9 SO BECAUSE OF ALL THOSE THINGS AND THE FACT  
10 THAT THAT THE ICOC IS THE FINAL DECISION MAKER, BUT  
11 DOES HAVE TO DEPEND ON THE RECOMMENDATIONS, THAT'S THE  
12 REASON THAT I WAS GOING TO RECOMMEND AGAINST FUNDING,  
13 AND I'LL VOTE AGAINST THIS MOTION FOR ALL THOSE  
14 REASONS.

15 DR. SAMBRANO: IF I MAY, I WANTED TO PROVIDE  
16 YOU AT LEAST SOME BACKGROUND AND A HISTORY OF WHERE WE  
17 LEFT OFF BECAUSE, AS WAS INDICATED, THE BOARD REVIEWED  
18 THE APPLICATIONS FOR DISEASE TEAM IN THEIR DECEMBER  
19 MEETING, AND THERE WAS THIS ONE APPLICATION THAT YOU  
20 DID NOT. SO SEVERAL THINGS HAVE HAPPENED SINCE THEN.  
21 AND AT LEAST TO PUT EVERYBODY ON THE SAME PAGE AND GIVE  
22 YOU A HISTORY, I WANTED TO GO OVER THAT.

23 SO AS WAS INDICATED, THIS WAS DEFERRED  
24 BECAUSE THE APPLICANT FILED AN APPEAL REQUEST RELATED  
25 TO AN ALLEGED CONFLICT OF INTEREST. AND SO THAT WAS



## BARRISTERS' REPORTING SERVICE

1 EXAMINED VERY CAREFULLY. THERE WAS AN ALLEGATION THAT  
2 ONE MEMBER OF THE GRANTS WORKING GROUP TAINTED THE  
3 REVIEW THROUGH A PERCEIVED LACK OF OBJECTIVITY. THERE  
4 WAS NO SPECIFIC BASIS TO SUPPORT THAT ALLEGATION BASED  
5 ON FINANCIAL, PROFESSIONAL, OR PERSONAL CONFLICT OF  
6 INTEREST AS WOULD BE DEFINED IN OUR POLICY.

7 NEVERTHELESS, WE EXAMINED WHAT INFLUENCE THIS  
8 INDIVIDUAL MAY HAVE HAD ON THE APPLICATION. SO WE  
9 LOOKED AT SCORES, WE LOOKED AT NOTES, WE LOOKED AT  
10 WRITTEN CRITIQUES. WE FOUND NO EVIDENCE THAT THE  
11 REVIEWER HAD ANY SIGNIFICANT INFLUENCE ON THE SCORE OR  
12 ON THE RECOMMENDATION. THIS REVIEWER WAS NOT EVEN  
13 ASSIGNED TO THE APPLICATION AND, THEREFORE, DIDN'T  
14 CONTRIBUTE A WRITTEN CRITIQUE. EVIDENCE FROM NOTES AND  
15 FROM THOSE THAT ATTENDED THE REVIEW RECALL THAT THERE  
16 WERE NO SPECIFIC COMMENTS MADE BY THIS REVIEWER EITHER  
17 IN FAVOR OR AGAINST THE APPLICATION.

18 SO, IN SUMMARY, THERE WAS NOTHING SPECIFIC OR  
19 SUBSTANTIVE TO SUPPORT THE EXISTENCE OF A CONFLICT OF  
20 INTEREST AND, THEREFORE, THAT APPEAL WAS DENIED. AND  
21 SO WHAT THAT MEANT WAS THAT THERE IS NO -- THIS DOES  
22 NOT WARRANT A NEW REVIEW BASED ON THAT.

23 NOW, IN ADDITION TO THE CONFLICT OF INTEREST,  
24 THERE WAS ALSO ADDITIONAL INFORMATION THAT WAS  
25 SUBMITTED BY THE APPLICANT. AND SO THEY SUBMITTED A

## BARRISTERS' REPORTING SERVICE

1 REQUEST FOR RECONSIDERATION BASED ON MATERIAL NEW  
2 INFORMATION. AND SO THE APPLICANT DID PROVIDE SOME  
3 INFORMATION THAT WAS NEW THAT INCLUDED SOME MANUSCRIPTS  
4 AND INCLUDED SOME DATA FROM THE OTHER CLINICAL TRIAL  
5 THAT'S ONGOING. HOWEVER, IN EXAMINING THAT  
6 INFORMATION, WE FELT THAT IT DID NOT DIRECTLY ADDRESS  
7 THE MAIN CONCERNS THAT WERE BROUGHT UP BY THE GRANTS  
8 WORKING GROUP AND, THEREFORE, THE REQUEST WAS DENIED.

9 DESPITE THAT -- AND, AGAIN, CIRM STAFF TOOK  
10 THE ADDITIONAL STEP HERE OF SEEKING ADDITIONAL EXPERT  
11 OPINION ON THIS. AND SO WHAT I WANT TO CLARIFY IN  
12 DOING THIS, THIS WAS NOT, ALTHOUGH IT'S BEING  
13 CHARACTERIZED AS SUCH, IS NOT A RE-REVIEW OF THE  
14 APPLICATION AS THE ORIGINAL GRANTS WORKING GROUP REVIEW  
15 WAS STILL VALID. THE APPEALS DID NOT WARRANT DOING A  
16 NEW REVIEW. INSTEAD, WHAT WE WERE SEEKING WAS  
17 ADDITIONAL EXPERT ADVICE IN THE INTEREST OF BEING  
18 COMPREHENSIVE AND ATTENTIVE TO THE CONCERNS OF THE  
19 APPLICANT.

20 THE GOAL HERE WAS TO ENSURE THAT NOTHING WAS  
21 MISSED AND TO INFORM A RECOMMENDATION FROM CIRM STAFF  
22 AND TO INFORM YOU ABOUT THE RELATIVE MERITS OF THIS  
23 APPLICATION.

24 NOW, WHETHER OR NOT WE COULD SEEK ADDITIONAL  
25 ADVICE GIVEN THESE CIRCUMSTANCES AND HOW TO GO ABOUT

## BARRISTERS' REPORTING SERVICE

1 DOING SO WAS SOMETHING THAT WE VETTED WITH LEGAL  
2 COUNSEL, INCLUDING MR. JAMES HARRISON. NOW, GIVEN THAT  
3 BACKGROUND, WHAT THE ADDITIONAL EXPERT REVIEWERS FOUND  
4 WAS LARGELY SUPPORTIVE OF WHAT THE ORIGINAL GRANTS  
5 WORKING GROUP HAD CONCLUDED.

6 AND I ALSO WANT TO CLARIFY HERE THAT THE  
7 REVIEWERS REALLY HAD NO ISSUE AND HAVE NO ISSUE WITH  
8 CURRENT TRIALS THAT ARE TESTING THE SAME THERAPEUTIC  
9 PRODUCT IN A DIFFERENT POPULATION OF PATIENTS. THEIR  
10 CONCERNS WERE FOCUSED AND RELATED SOLELY TO THIS  
11 PROPOSAL THAT CAME IN UNDER THE DISEASE TEAM III  
12 COMPETITION.

13 SO THE CONCERNS, JUST TO BRIEFLY SUMMARIZE,  
14 WERE SEVERAL, BUT THEY INCLUDED WEAKNESSES IN THE  
15 CLINICAL TRIAL DESIGN, INCLUDING THE TARGET POPULATION  
16 BEING TOO HETEROGENEOUS AND, AS SUCH, THAT IT WOULD  
17 POTENTIALLY IMPAIR THE ABILITY TO GET MEANINGFUL DATA.

18 THE EXPERTS ALSO FELT THAT THE PRECLINICAL  
19 DATA DID NOT PROVIDE SUPPORT FOR AN EFFECT ON THE  
20 PROPOSED PATIENT POPULATION BECAUSE THE PRECLINICAL  
21 MODEL THAT WAS PRESENTED TO SUPPORT THAT WAS NOT  
22 REPRESENTATIVE OF THE CONDITION FOUND IN THESE  
23 PATIENTS. SO ALTHOUGH THEY ARE CHARACTERIZED AS BEING  
24 SICKER, WHICH IS ABSOLUTELY TRUE, THERE ISN'T THE DATA  
25 YET TO SUPPORT, AS WITH THE OTHER TRIAL, THAT THIS

## BARRISTERS' REPORTING SERVICE

1 PRODUCT WOULD ACTUALLY HAVE AN EFFECT ON THOSE  
2 PATIENTS. AND SO THAT'S CRITICAL.

3 AND THEN CONSISTENT WITH THE WORKING GROUP  
4 ASSESSMENT, THE EXPERTS ALSO ADVISED THAT SOME EVIDENCE  
5 OF EFFICACY IN ADDITION TO SAFETY FROM THE OTHER TRIAL  
6 CURRENTLY EVALUATING THE PRODUCT SHOULD BE ACQUIRED TO  
7 BETTER INFORM THE OVERALL SCOPE AND THE DESIGN OF THE  
8 CLINICAL TRIAL. INFORMATION GATHERED FROM THAT TRIAL  
9 WILL INEVITABLY INFORM HOW YOU DESIGN FUTURE TRIALS AND  
10 HOW YOU INTEND TO ADDRESS SPECIFIC OTHER POPULATIONS  
11 FOR THE SAME THERAPEUTIC.

12 SO, IN GENERAL, WHAT WE WENT THROUGH BETWEEN  
13 THE TIME THAT YOU LAST SAW THIS AND THIS WAS DEFERRED  
14 UNTIL NOW IS WE WENT THROUGH A SERIES OF STEPS, I  
15 THINK, TO ASSURE OURSELVES THAT WE ARE LOOKING AT A  
16 PROPOSAL THAT, IF SOMETHING WAS MISSED, WE HAVE CAUGHT  
17 IN SOME WAY AND THAT WE WERE ATTENTIVE TO ALL THE  
18 CONCERNS THAT WERE BROUGHT UP.

19 SO WITH THAT SAID, I CAN SAY ALSO BRING UP  
20 DR. MARIA MILLAN WHO CAN PRESENT A SUMMARY OF THE  
21 ORIGINAL GRANTS WORKING GROUP REVIEW IF YOU WOULD LIKE  
22 TO HEAR THAT AS WELL.

23 MR. SHEEHY: SO --

24 DR. QUINT: I'D LIKE TO HEAR IT.

25 DR. TORRES: THANK YOU.

**BARRISTERS' REPORTING SERVICE**

1 MR. SHEEHY: I STILL HAVE DR. FRIEDMAN AND  
2 ANNE-MARIE.

3 MR. TORRES: I'LL RESERVE THE RIGHT TO SPEAK  
4 ON THE MOTION WHICH I MOVED LATER. I JUST WANTED TO  
5 ASK DR. SAMBRANO A QUESTION. IN THE LETTER THAT WAS  
6 SENT BY DR. EDUARDO MARBAN ON MARCH 12TH, WHICH IS IN  
7 OUR BINDER, WHAT'S TROUBLING TO ME IS THAT NO. 4, HE  
8 SAYS THE PRESENT PROPOSAL DYNAMIC, WHICH IS DIFFERENT  
9 FROM THE ALLSTAR THAT WE FUNDED ALREADY, IS READY TO GO  
10 INTO PATIENTS IMMEDIATELY. IT IS FDA AND IRB APPROVED.  
11 I'M NOT A CARDIOLOGIST LIKE DR. QUINT, BUT DID WE CHECK  
12 WITH THE FDA AS TO WHY THEY APPROVED IT?

13 DR. SAMBRANO: NO. THE FDA IS INTERESTED IN  
14 SAFETY. THIS IS AN ONGOING TRIAL. AS YOU KNOW, WE'RE  
15 ALSO SUPPORTING ANOTHER.

16 MR. TORRES: I'M TALKING ABOUT THIS ONE.

17 DR. SAMBRANO: I UNDERSTAND, BUT IT'S THE  
18 SAME PRODUCT. SO IN TERMS OF SAFETY CONCERNS, THERE  
19 WOULD BE MINIMAL, IF ANY. I DON'T THINK REVIEWERS HAD  
20 ANY ISSUE OR CONCERN ABOUT THE SAFETY OF THIS PRODUCT.  
21 SO IN TERMS OF WHAT THE FDA IS APPROVING, THERE'S NO  
22 DISAGREEMENT WITH IT BEING ABLE TO GO TO PATIENTS.

23 MR. TORRES: I'M ASKING WHETHER YOU OR OUR  
24 STAFF TALKED TO THE FDA REGARDING THE CURRENT PROPOSAL  
25 BEFORE US; IN OTHER WORDS, ITS USE.

**BARRISTERS' REPORTING SERVICE**

1 DR. SAMBRANO: I DON'T KNOW IF ANYBODY  
2 ELSE --

3 DR. FEIGAL: I JUST WANT TO MAKE IT CLEAR.  
4 WE CAN'T DO THAT.

5 MR. TORRES: I DIDN'T REALIZE THAT.

6 DR. FEIGAL: WE CAN'T TALK ABOUT -- WE CAN'T  
7 CALL UP THE FDA. FIRST, WE CAN NEVER DO THAT. WE HAVE  
8 TO GO THROUGH THE SPONSOR. SO WE HAVE TO GET THEIR  
9 PERMISSION TO TALK TO PEOPLE ABOUT THEIR PROPRIETARY  
10 INFORMATION. THE FDA WILL NOT TALK TO ANYBODY BUT THE  
11 SPONSOR.

12 MR. TORRES: DID WE DO THAT?

13 DR. FEIGAL: THERE WAS NO REASON TO DO THAT  
14 BECAUSE WE WEREN'T QUESTIONING THAT THEY HAD THE  
15 ABILITY TO GO FORWARD INTO PATIENTS BECAUSE THE ISSUE  
16 IS NOT SAFETY. THE ISSUE IS THE RATIONALE FOR GOING  
17 INTO THIS PATIENT POPULATION, AND THE ISSUE IS ABOUT  
18 THE DESIGN OF THE TRIAL AND THE CONCERN THAT IT  
19 WOULDN'T ANSWER THE QUESTIONS. THAT WAS THE CONCERN.  
20 WE WEREN'T QUESTIONING WOULD IT NOT HURT PEOPLE. THAT  
21 WASN'T OUR QUESTION.

22 MR. TORRES: THE QUESTION WAS WHETHER IT  
23 WOULD BE EFFICACIOUS.

24 DR. FEIGAL: THE ISSUES WERE THE ONES THAT  
25 DR. SAMBRANO HAS ARTICULATED. THE RATIONALE FOR GOING

**BARRISTERS' REPORTING SERVICE**

1 INTO THIS PATIENT POPULATION AND THE DESIGN OF THE  
2 TRIAL.

3 MR. TORRES: I'M SORRY. YOU DON'T NEED TO  
4 SPEAK OVER ME. I JUST WANTED TO RESPOND TO YOU. WHAT  
5 YOU SAID WAS THAT IT WOULD NOT HAVE THE DESIRED EFFECT.  
6 THAT'S WHAT YOU SAID. AND THAT'S WHAT ELLEN IS  
7 REFERRING TO?

8 DR. SAMBRANO: YES.

9 MR. TORRES: IS THAT CORRECT?

10 DR. FEIGAL: I WANT TO CLARIFY WHAT WE JUST  
11 SAID. THERE WASN'T A RATIONALE TO GO INTO THIS TARGET  
12 POPULATION. AND THE DESIGN OF THE TRIAL WAS SUCH THAT  
13 TWO SETS OF REVIEWERS THOUGHT IT WASN'T THE RIGHT  
14 PATIENT POPULATION BECAUSE IT WAS GOING INTO HEART  
15 FAILURE, BUT IT HAD A BROAD SPECTRUM OF ETIOLOGIES THAT  
16 COULD LEAD TO THAT HEART FAILURE. AND THE CARDIOLOGY  
17 EXPERT SAID IT WOULDN'T ANSWER THE QUESTION BECAUSE IT  
18 WASN'T TAKING INTO ACCOUNT THE DIFFERENT REASONS WHY  
19 PEOPLE GET HEART FAILURE. AND THEY WERE QUESTIONING  
20 THE DESIGN. AND THE WAY IT WAS DESIGNED, THEY FELT  
21 VERY CONCERNED THAT IT WOULDN'T ANSWER THE QUESTION.

22 SO AS A FUNDING AGENCY, WE'RE NOT JUST  
23 CONCERNED OF WILL IT NOT HURT PEOPLE. WE WANT TO MAKE  
24 SURE THAT THE TRIALS ARE DESIGNED TO ANSWER QUESTIONS  
25 THAT CAN ADVANCE THE FIELD. AND THE FDA IS NOT LOOKING

**BARRISTERS' REPORTING SERVICE**

1 AT THAT AT THIS STAGE. THEY'RE LOOKING TO SEE WHETHER  
2 OR NOT IT IS SAFE TO PROCEED.

3 MR. TORRES: I UNDERSTAND YOU WERE IN  
4 CONSTANT CONTACT WITH DR. MARBAN. WAS THAT ISSUE  
5 RAISED AS WELL AS HOW TO REDO THE TRIAL?

6 DR. FEIGAL: THAT ACTUALLY WAS RAISED WITH  
7 DR. MARBAN, AND I SPOKE TO HIM ABOUT ALTERNATIVE  
8 OPTIONS TO THINK ABOUT REVISING THAT TO ACCOUNT FOR THE  
9 CONCERNS AND THAT WE WOULD HAVE SUBSEQUENT ALTERNATIVE  
10 AVENUES TO COME IN. BUT THE WAY IT WAS DESIGNED, BY  
11 TWO SETS OF REVIEWERS, THERE WERE SUBSTANTIVE ISSUES  
12 THAT NOBODY FELT COMFORTABLE FUNDING IT AS WRITTEN.  
13 THERE WERE THINGS THEY COULD DO TO CHANGE IT TO MAKE IT  
14 MORE INFORMATIVE.

15 MR. TORRES: WHAT WAS DR. MARBAN'S RESPONSE  
16 TO YOUR SUGGESTION?

17 DR. FEIGAL: HE LISTENED.

18 MR. TORRES: WE ALL LISTEN.

19 MR. SHEEHY: I WANT TO --

20 MR. TORRES: IF THERE WAS A --

21 DR. FEIGAL: I DON'T THINK I CAN COMMENT ON  
22 IT. I'M JUST SHARING THAT. AND DR. MARBAN IS HERE AND  
23 I'M SURE CAN SPEAK FOR HIMSELF ON THAT.

24 MR. SHEEHY: MAYBE IT MIGHT BE APPROPRIATE TO  
25 HEAR FROM DR. MARBAN BECAUSE I FEEL VERY UNCOMFORTABLE



## BARRISTERS' REPORTING SERVICE

1 ABOUT TALKING ABOUT AN INDIVIDUAL WHEN HE'S SITTING IN  
2 THE ROOM. AND I GUESS TOO DR. MARBAN KNOWS MORE  
3 ABOUT -- I DON'T KNOW ABOUT EVERYBODY HERE -- BUT  
4 PROBABLY KNOWS MORE ABOUT CARDIOLOGY THAN MOST OF US  
5 HERE. I THINK IF HE WOULD LIKE TO RESPOND, IT MIGHT --  
6 THERE'S BEEN A WHOLE STREAM OF ISSUES AND POINTS; BUT  
7 IF YOU'RE COMFORTABLE, DR. MARBAN, IT'S YOUR CALL.

8 DR. MARBAN: I APPRECIATE THE OPPORTUNITY.  
9 AND, MR. SHEEHY AND LADIES AND GENTLEMEN, THANK YOU FOR  
10 THE OPPORTUNITY TO TALK ABOUT THIS. I'LL PARAPHRASE  
11 THE LETTER AND THEN EMPHASIZE SOME OF THE POINTS THAT  
12 WERE RAISED IN THE MOST RECENT COMMENTS.

13 I JUST WANT TO NOTE THAT I'M NOT A NOVICE  
14 HERE. I'VE PROBABLY DELIVERED MORE TO CIRM THAN  
15 ANYBODY ELSE WHO'S EVER BEEN GRANTED BY CIRM. MY  
16 DISEASE TEAM WITH A TOTAL DIRECT COST OF \$5 MILLION  
17 DELIVERED THE FIRST VALIDATED IND-APPROVED THERAPEUTIC  
18 CANDIDATE THAT THEN WENT INTO CLINICAL TRIALS. THOSE  
19 CLINICAL TRIALS ARE IN PHASE II. THOSE CLINICAL TRIALS  
20 HAVE BEEN CHARACTERIZED BY MANY PEOPLE IN THE COMMUNITY  
21 AS VISIONARY AND PATH DEFINING. AND I THINK THAT IT IS  
22 DISMISSIVE AND ALMOST DISRESPECTFUL TO LISTEN TO SOME  
23 OF THE COMMENTS THAT HAVE BEEN MADE.

24 OUR CLINICAL PROGRAM IN A MORNING THAT'S BEEN  
25 SPENT ON ADVANCING -- TALKING ABOUT HOW TO ADVANCE

## BARRISTERS' REPORTING SERVICE

1 CLINICAL PROGRAMS IN THE CLINIC IS THE FURTHEST ALONG.  
2 WE'VE ALREADY INFUSED SIX PATIENTS IN A RANDOMIZED  
3 PLACEBO CONTROLLED CLINICAL TRIAL. WHO ELSE CAN SAY  
4 THAT? RANDOMIZED PLACEBO CONTROLLED MULTICENTER  
5 CLINICAL TRIAL.

6 THE COMMERCIAL POTENTIAL WITH THE THERAPEUTIC  
7 CANDIDATE HAS BEEN VALIDATED BY JOHNSON & JOHNSON.  
8 TALK ABOUT MARKET CAP, \$240 BILLION. DO YOU THINK  
9 THEY'RE GOING TO STAKE THEIR REPUTATION ON SOME MICKEY  
10 MOUSE PRODUCT? WE SPENT A LOT OF TIME TALKING ABOUT  
11 THAT THIS MORNING. THE PRESENT PROPOSAL IS ABSOLUTELY  
12 READY TO GO INTO PATIENTS. AND IN THE TIME BETWEEN THE  
13 LAST ICOC AND THIS ICOC, WHEN WE MIGHT HAVE BEEN ABLE  
14 TO START THE TRIAL, WE ESTIMATE THAT ABOUT 10,000  
15 PEOPLE HAVE DIED OF HEART FAILURE IN THE UNITED STATES  
16 AND ABOUT A THOUSAND OF THOSE IN THE STATE OF  
17 CALIFORNIA ALONE.

18 SO HOW LONG ARE WE GOING TO SIT ON OUR HANDS?  
19 ONE THING THAT WAS RAISED WAS LET'S WAIT FOR THE  
20 RESULTS OF THE EXISTING STUDY. LET'S WAIT THREE YEARS.  
21 IN THOSE THREE YEARS, ONE AND A HALF MILLION AMERICANS  
22 WILL DIE OF THIS DISEASE. DO WE REALLY WANT TO BE ABLE  
23 TO GO TO THOSE FAMILIES AND SAY WE SAT ON OUR HANDS AND  
24 REFUSED TO FUND THIS WHEN THEY FUND TRANSGENIC ANIMAL  
25 WORK IN MICE TO SEE IF SOMETHING MIGHT WORK?

## BARRISTERS' REPORTING SERVICE

1 IT'S VERY DIFFERENT THAN THE ALLSTAR TRIAL.  
2 IT'S POWERED, AS MR. SHEEHY SAID, TO LOOK AT DEATH.  
3 CAN WE SAVE LIVES? THIS IS WHAT WE'RE TRYING TO DO.  
4 WE'RE TRYING TO SAVE LIVES. AND, OF COURSE, WE WON'T  
5 BE ABLE TO TELL IF WE CAN SAVE LIVES UNTIL WE TRY IT.  
6 WE HAVE EVERY SCIENTIFIC RATIONALE TO INDICATE THAT  
7 THIS WILL WORK. FDA APPROVES IT AND IRB BOUGHT IT, OUR  
8 BIOSAFETY COMMITTEE, AND MULTIPLE MANUSCRIPTS THAT ARE  
9 IN PRESS, SOME OF WHICH HAVE BEEN PROVIDED TO THE  
10 REVIEW PANEL, VALIDATE THE CONCEPT. IT'S AN EXCITING  
11 CONCEPT. I'M INVITED TO TALK ABOUT IT EVERYWHERE IN  
12 THE WORLD. AND IRONICALLY I COME TO THIS BOARD, WHO IS  
13 CHARGED WITH TAKING TREATMENTS INTO PATIENTS, AND I GET  
14 A ROADBLOCK. WHAT IS THIS? WHY ARE YOU PUTTING A  
15 ROADBLOCK IN FRONT OF YOUR MOST ADVANCED CLINICAL  
16 PROGRAM?

17 THE RE-REVIEWER, I'M SORRY, BUT IT WASN'T  
18 REALLY A REVIEW. IT WASN'T REALLY A RE-REVIEW. YOU  
19 SAID IT WASN'T. IT WAS SOME KIND OF WHITEWASH. THERE  
20 IS SIGNIFICANT OUTRAGE IN THE SCIENTIFIC COMMUNITY OVER  
21 THE INITIAL REVIEW. I GOT FOUR UNSOLICITED PHONE CALLS  
22 FROM THE PEOPLE IN THAT ROOM SAYING THAT VENTURE  
23 CAPITALISTS HAD TANKED THE APPLICATION. SOMEBODY VOTED  
24 TWO OUT OF A HUNDRED. TWO OUT OF A HUNDRED. THAT'S  
25 JUST THOUGHT BALLING, AND IT WAS A VENTURE CAPITALIST.

## BARRISTERS' REPORTING SERVICE

1 IT WASN'T A SCIENTIST. PLEASE LET US UPHOLD THE  
2 INTEGRITY OF THIS INSTITUTION. THANK YOU VERY MUCH.

3 MR. SHEEHY: CAN I ASK ONE MORE QUESTION OF  
4 YOU, DR. MARBAN? SO THE PRODUCT THAT YOU NOW HAVE IN  
5 PHASE II YOU BROUGHT TO THE GRANTS REVIEW GROUP IN  
6 DISEASE TEAM II?

7 DR. MARBAN: IT WAS A DISEASE TEAM II.

8 MR. SHEEHY: AND WHAT SCORE DID YOU GET THEN?

9 DR. MARBAN: IT WAS IN THE SECOND TIER. WE  
10 HAD OTHER PROGRAMS --

11 MR. SHEEHY: BUT YOU GOT A LOW SCORE, RIGHT?

12 DR. MARBAN: YES. JOHNSON &  
13 JOHNSON SUBSEQUENTLY --

14 MR. SHEEHY: AND SUBSEQUENTLY YOU'VE BEEN  
15 APPROVED FOR PHASE II AND YOU'VE GOTTEN A COLOSSAL  
16 INVESTMENT FROM JOHNSON & JOHNSON. SO MAYBE THE GRANTS  
17 WORKING GROUP DOESN'T ALWAYS GET IT RIGHT.

18 DR. QUINT: AGREED.

19 MR. SHEEHY: JUST TO MAKE THE POINT, THIS IS  
20 PROGRAMMATIC REVIEW AND WHERE WE'RE SUPPOSED TO LOOK,  
21 NOT SO MUCH AT THE SCIENCE, BUT AT THE PORTFOLIO. AND  
22 REALLY WHAT YOU WERE TRYING TO DO IS MAKE A DIFFERENCE  
23 IN PATIENT'S LIVES. IF YOU PUT THIS PRODUCT INTO  
24 SOMEONE AND THEY DON'T DIE, WE WILL KNOW THAT A YEAR,  
25 TWO YEARS?

## BARRISTERS' REPORTING SERVICE

1 DR. MARBAN: ARE YOU TALKING ABOUT WITH THE  
2 EXISTING TRIAL?

3 MR. SHEEHY: DYNAMIC.

4 DR, MARBAN: DYNAMIC. WILL WE HAVE EFFICACY  
5 DATA? THE INTERESTING THING ABOUT THE DYNAMIC  
6 POPULATION IS THAT WE HAVE A 40-PERCENT YEARLY EVENT  
7 RATE FOR THE MAJOR EVENTS OF DEATH OR  
8 REHOSPITALIZATION. IF WE WERE TO DECREASE THIS BY 25  
9 PERCENT, WE WOULD KNOW THAT WITHIN TWO YEARS THAT,  
10 WITHIN THIS PATIENT POPULATION THAT WE SEEK TO STUDY,  
11 WE WILL GET A ROBUST EFFICACY SIGNAL.

12 MR. SHEEHY: I HAD MICHAEL FRIEDMAN,  
13 ANNE-MARIE, OS. I'VE LOST CONTROL OF MY LIST, BUT I  
14 HAVE MICHAEL FRIEDMAN, ANNE-MARIE, ART, AND THEN OS.  
15 DOES THAT SOUND FAIR TO EVERYBODY? OS AND ART.

16 DR. FRIEDMAN: THANK YOU. MAY I ALSO JUST  
17 ASK A COUPLE OF QUESTIONS EITHER FROM STAFF OR FROM THE  
18 PRINCIPAL INVESTIGATOR? IS THE DOSE THAT YOU'VE  
19 IDENTIFIED FOR THE PHASE II TRIAL THAT'S CURRENTLY  
20 ONGOING, THE RANDOMIZED STUDY, IS THAT THE SAME DOSE  
21 AND SCHEDULE AS YOU'RE PLANNING TO USE IN THIS NEW  
22 POPULATION, NEW SET OF POPULATIONS?

23 DR. MARBAN: NO, IT'S NOT. ACTUALLY IT'S A  
24 VERY IMPORTANT POINT BECAUSE TO TRIVIALIZE THE SAFETY  
25 ASPECT OF THE VALIDATION BY THE FDA IS TO DO ME AND THE

## BARRISTERS' REPORTING SERVICE

1 FDA A DISSERVICE. IT'S A THREE TIMES HIGHER DOSE USING  
2 A NOVEL DELIVERY METHOD. SO IT'S NOT JUST A RUBBER  
3 STAMP TRIAL IN ANOTHER PATIENT POPULATION COMPLETELY  
4 REVALIDATED. THEY FORCED US TO DO A NEW IND. AS  
5 EVERYBODY IN THE ROOM WHO'S SAVVY ABOUT THESE THINGS  
6 WILL RECOGNIZE, THEY DON'T FORCE YOU TO DO AN IND WHEN  
7 IT'S JUST THE SAME PRODUCT IN A DIFFERENT POPULATION.  
8 THEY SAW IT AS SUBSTANTIVELY DIFFERENT.

9 DR. FRIEDMAN: AND THE SECOND QUESTION,  
10 PLEASE, IS JUST AN EXTENSION OF WHAT DR. QUINT WAS  
11 ASKING. IS IT POSSIBLE TO IDENTIFY ONE OR TWO MORE  
12 HOMOGENEOUS POPULATIONS IN THIS SICKER GROUP OF  
13 PATIENTS THAT YOU'VE TALKED ABOUT DEALING WITH?

14 DR. MARBAN: IT IS. AND MY UNDERSTANDING IS  
15 THAT THE MAJOR CONCERN, WHICH IS A GENUINE ONE IN THE  
16 FIELD, NOT SPECIFIC TO THIS TRIAL, BUT TO ALL PATIENTS  
17 WITH HEART FAILURE, IS WHETHER HEART FAILURE, ONCE IT  
18 GETS TO THE FINAL COMMON PHENOTYPE OF BREATHLESSNESS  
19 AND DECREASED EXERCISE TOLERANCE AND HIGH MORTALITY,  
20 WHETHER ALL THOSE PATIENTS SHOULD BE LUMPED TOGETHER OR  
21 NOT.

22 TRADITIONALLY THEY HAVE BEEN. THERE ARE  
23 PROBABLY 45 *NEW ENGLAND JOURNAL* PAPERS USING THAT  
24 PARADIGM OF LUMPING TOGETHER ISCHEMIC AND NONISCHEMIC  
25 DILATED CARDIOMYOPATHY. WE SEE NO FUNDAMENTAL

## BARRISTERS' REPORTING SERVICE

1 MECHANISTIC DIFFERENCE BETWEEN THE TWO ONCE YOU GET TO  
2 THAT ADVANCED HEART FAILURE STAGE. AND SO WE THOUGHT  
3 IT WOULD BE A DISSERVICE TO THE PATIENT POPULATION TO  
4 PRESUME THAT WE KNEW BETTER AND THAT WE WOULD ONLY  
5 STUDY A SUBSET.

6 DR. FRIEDMAN: WELL, I UNDERSTAND THAT AND  
7 RESPECTFULLY I PROBABLY DISAGREE WITH THAT, NOT BECAUSE  
8 I KNOW SO MUCH ABOUT CARDIAC PHYSIOLOGY, WHICH I DON'T,  
9 AND I'M VERY RESPECTFUL OF WHAT YOU ALL ARE SAYING.  
10 I'M LOOKING AT THIS FROM THE POINT THAT WAS MADE  
11 EARLIER TODAY, WHICH IS TIME IS THE MOST PRECIOUS  
12 RESOURCE, BUT DOLLARS -- TIME FOR PATIENTS IS THE MOST  
13 PRECIOUS RESOURCE, BUT DOLLARS IS PROBABLY THE SECOND  
14 MOST PRECIOUS RESOURCE. AND WHAT YOU WANT TO DO AT THE  
15 END OF A STUDY, WHETHER IT'S POSITIVE OR NEGATIVE, IS  
16 TO BE ABLE TO USE IT IN A CONSTRUCTIVE FASHION TO MAKE  
17 YOUR NEXT STEP JUST AS YOU'VE USED YOUR FIRST STUDY TO  
18 LEVERAGE THE SECOND STUDY. AND I THINK AT LEAST I'M  
19 VERY CONGRATULATORY ABOUT THAT. I THINK THAT'S A  
20 TERRIFIC WAY TO DO IT.

21 THE ONLY THING THAT I WOULD ASK FOR, AND I  
22 DON'T HAVE STANDING TO MAKE THIS REQUEST, BUT I'M JUST  
23 SAYING THAT IF YOU HAD A MORE HOMOGENEOUS POPULATION,  
24 IT WOULD MAKE IT MORE ATTRACTIVE TO INDUSTRY. I CAN  
25 PROMISE YOU THAT. IT WILL MAKE THE FDA REGULATORY PATH

**BARRISTERS' REPORTING SERVICE**

1 FAR CLEARER AND FAR FASTER, AND WE' LL END UP HELPING  
2 MORE PATIENTS MORE QUICKLY. SO, AGAIN, YOU MAY TELL ME  
3 THAT THAT' S NOT POSSIBLE, AND I RESPECT YOUR KNOWLEDGE  
4 IN THIS REGARD, BUT IT' S A DIFFERENT STUDY, IT' S A  
5 DIFFERENT DOSE, IT' S A DIFFERENT SCHEDULE. AND TO  
6 LEARN SOMETHING POSITIVE OR NEGATIVE ABOUT IT, I THINK,  
7 WOULD ADVANCE THE FIELD.

8 DR. MARBAN: I THINK WHAT YOU' RE RAISING IS A  
9 SCIENTIFICALLY VALID QUESTION. AND THAT IS WHETHER, IF  
10 I MIGHT REPHRASE IT, COULD WE APPROPRIATELY POWER THIS  
11 STUDY SO THAT WE GET A YES-NO ANSWER FOR PROCEEDING  
12 EITHER WITH AN ISCHEMIC OR NONISCHEMIC DILATED  
13 CARDIOMYOPATHY BECAUSE OF THE 7 MILLION PEOPLE IN THE  
14 UNITED STATES THAT HAVE THIS, IT' S ABOUT HALF AND HALF.  
15 THAT WOULD BE SOMETHING THAT WE COULD EASILY MODIFY  
16 WITHIN PROTOCOL, BUT IF IT' S OBVIOUSLY GOING TO BE  
17 VOTED AWAY.

18 DR. FRIEDMAN: BUT THE MAIN CAUSE AND EFFECT  
19 HERE.

20 DR. MARBAN: WHEN I HAD DISCUSSIONS WITH DR.  
21 FEIGAL, I INDICATED THE WILLINGNESS TO WORK WITH CIRM  
22 TO REDEVELOP THE PROTOCOL AND REFINE IT. I DIDN' T JUST  
23 LISTEN.

24 MR. SHEEHY: SHOULD EITHER THE MOTION OR THE  
25 SECOND -- THE MAKER OF THE MOTION OR SECOND MAYBE WANT



## BARRISTERS' REPORTING SERVICE

1 TO ATTACH THAT CONDITION? IF EVERYBODY -- THAT THIS IS  
2 PURSUED IN A HOMOGENEOUS POPULATION, WHICH SEEMS TO BE  
3 ONE OF THE MAIN SCIENTIFIC OBJECTIONS?

4 DR. STEWARD: I'M SORRY. YOU CAN'T REWRITE  
5 THE PROPOSAL.

6 DR. BOXER: I'D LIKE TO SUGGEST THAT WE  
7 ACTUALLY HEAR FROM THE GRANT REVIEWERS. WE'VE HEARD  
8 THIS SIDE. I'D LOVE TO HEAR THE OTHER SIDE NOW.

9 MR. SHEEHY: THEY'RE NOT HERE.

10 DR. BOXER: SOMEBODY HAD A SUMMARY OF IT.

11 DR. SAMBRANO: WE CAN PRESENT THE SUMMARY OF  
12 THE GRANTS WORKING GROUP REVIEW THAT CAN HIGHLIGHT SOME  
13 OF THESE POINTS.

14 DR. PRIETO: AND CAN WE SEE THE SCORES?

15 DR. STEWARD: JUST IN THAT REGARD, CAN I JUST  
16 INTRODUCE THAT? WE'VE HEARD -- LET ME JUST SAY I AM  
17 HIGHLY RESPECTFUL OF THIS PROPOSAL. I'M HIGHLY  
18 RESPECTFUL OF THE PREVIOUS WORK THAT'S BEEN DONE. AND  
19 BY THAT I MEAN I'M RESPECTING THE PROPOSAL AS WRITTEN  
20 AND REVIEWING IT IN THAT CONTEXT, NOT IN THE CONTEXT OF  
21 OTHER WORK THAT'S BEEN TRULY SPECTACULAR. SO LET ME  
22 JUST MAKE THAT POINT.

23 IN TERMS OF SHOWING THE SCORES, WE HAVE HEARD  
24 THE CLAIM THAT ONE REVIEWER SKEWED THE RESULTS. AND  
25 SEEING THE SCORES WILL TELL US THE EXTENT TO WHICH

## BARRISTERS' REPORTING SERVICE

1 THAT' S TRUE.

2 DR. SAMBRANO: CERTAINLY. SO THE SCORE THAT  
3 THIS APPLICATION RECEIVED WAS A 48. THAT' S THE MEAN.  
4 THE MEDIAN WAS A 50. THE RANGE WAS 20 TO 74. SO THERE  
5 WAS NO ONE WHO SCORED A TWO. THE RANGE IN THE  
6 BROADNESS OF 20 TO 74 WAS ACTUALLY SIMILAR TO A LOT OF  
7 THE APPLICATIONS THAT WERE IN TIER III OR ABOVE. AND I  
8 THINK SOME OF THAT BREADTH IN THE SCORES WAS JUST  
9 DIFFERENT REVIEWERS SCORING -- IT CALIBRATED SLIGHTLY  
10 DIFFERENTLY. SO THIS WAS NOT UNUSUAL AMONG ALL THE  
11 TIER III APPLICATIONS.

12 SO THAT' S ALSO SOMETHING THAT WE EXAMINED  
13 WHEN WE WERE LOOKING AT THE CONFLICT OF INTEREST  
14 ALLEGATION. WAS THERE A CLEAR INDICATION THAT ANY  
15 GIVEN REVIEWER, NOT JUST THE ONE THAT WE WERE LOOKING  
16 AT, MAY HAVE INFLUENCED THE REVIEW IN SUCH A WAY THAT  
17 IT WAS UNFAIR. AND WE FOUND NONE DESPITE HAVING THE  
18 SCORES BEING BROAD BECAUSE I THINK THERE WAS JUST  
19 DIFFERENT WAYS IN WHICH THE REVIEWERS EXPRESSED THEIR  
20 FEELING ABOUT THE APPLICATION, BUT YOU WILL ALSO NOTE  
21 THAT NONE OF THEM SCORED WITHIN TIER I.

22 DR. DULIEGE: I' M HAPPY TO HEAR YOUR COMMENTS  
23 FIRST AND THEN I HAVE A QUESTION FOR DR. MARBAN AFTER  
24 THAT.

25 DR. STEWARD: I' M REALLY SORRY, BUT I HAVE TO

## BARRISTERS' REPORTING SERVICE

1 JUST MAKE A PROCEDURAL POINT HERE. WE'RE DOING  
2 SOMETHING TODAY THAT IS UNPRECEDENTED. I THINK THAT IF  
3 WE HAD GIVEN ALL OF THE PI'S ON ALL THE APPLICATIONS  
4 THE OPPORTUNITY TO ESSENTIALLY HAVE A DEBATE WITH US,  
5 THAT IT REALLY MAKES A HUGE DIFFERENCE IN TERMS OF HOW  
6 WE THINK. PROCEDURALLY I WOULD RECOMMEND THAT WE GO  
7 FORWARD WITH THE USUAL PROCEDURE IN WHICH ANYONE FROM  
8 THE PUBLIC CAN SPEAK AND MAKE THEIR POINTS, BUT NOT A  
9 CONTINUAL BACK AND FORTH DEBATING EACH AND EVERY POINT  
10 HERE. THANK YOU.

11 MR. SHEEHY: JUST IN TERMS OF PROCESS AND  
12 PRECEDENT, WE ACTUALLY DID HAVE A DEBATE WITH CLIVE  
13 SVENDSEN OVER HIS GRANT THAT WE DIDN'T APPROVE.

14 DR. STEWARD: I DIDN'T THINK THAT WAS RIGHT  
15 EITHER.

16 MR. SHEEHY: OKAY. MAYBE THAT REPRESENTS --  
17 FOR ME PERSONALLY, BECAUSE THIS IS PROGRAMMATIC REVIEW,  
18 WE DON'T DO THAT AT THE WORKING GROUP ANYMORE, I THINK  
19 REALLY GETTING TO THE BOTTOM OF WHETHER OR NOT THIS IS  
20 GOING TO MAKE A DIFFERENCE IN A PATIENT'S LIFE IS  
21 PRETTY IMPORTANT TO ME. AND I WOULD THROW PROCESS OUT  
22 THE WINDOW FOR A RESULT. AND SO THAT'S KIND OF WHERE I  
23 COME FROM. WE STORM THE BARRICADES.

24 DR. MILLAN: MEMBERS OF THE BOARD, MEMBERS OF  
25 THE PUBLIC, AND COLLEAGUES, I'LL BE PRESENTING THE

## BARRISTERS' REPORTING SERVICE

1 ORIGINAL SUMMARY FROM THE GRANTS WORKING GROUP REVIEW  
2 FOR THIS APPLICATION. SO IN THIS PROPOSAL, THE  
3 APPLICANT REQUESTS TO FUND A PHASE I-II CLINICAL TRIAL  
4 WITH CARDIAC-DERIVED STEM CELLS FOR THE TREATMENT OF  
5 PATIENTS WITH DILATED CARDIOMYOPATHY, AN ADVANCED FORM  
6 OF HEART FAILURE.

7 THE INVESTIGATOR PLANS TO ASSESS SAFETY AND  
8 TO EXPLORE PRELIMINARY EFFICACY MEASURES FOR THE  
9 THERAPEUTIC INTERVENTION BY PERFORMING FUNCTIONAL TESTS  
10 AND CARDIAC IMAGING ALONG WITH OBSERVATION FOR CLINICAL  
11 EVENTS.

12 THE REVIEWERS AGREED THAT THE PROPOSED  
13 THERAPEUTIC CANDIDATE ADDRESSES AN UNMET MEDICAL NEED  
14 WITH HIGH MORTALITY AND HIGH HEALTHCARE COSTS. THEY  
15 ALSO JUDGED THE TEAM TO BE STRONG AND, IN FACT, THAT  
16 THE PRODUCT IS READY TO GO INTO CLINICAL TESTING.  
17 HOWEVER, CIRM IS CURRENTLY FUNDING THE PHASE II ALLSTAR  
18 TRIAL WITH THIS SAME THERAPEUTIC PRODUCT CANDIDATE IN  
19 ANOTHER SUBGROUP OF CARDIAC PATIENTS.

20 THE REVIEWERS FELT THAT IT WOULD BE IMPORTANT  
21 TO FIRST GET EFFICACY AS WELL AS SAFETY DATA FROM THIS  
22 TRIAL TO INFORM DECISIONS AND THE DESIGN OF FUTURE  
23 TRIALS, INCLUDING THAT IN THIS PARTICULAR SUBGROUP OF  
24 PATIENTS.

25 IN ADDITION, THE REVIEWERS EXPRESSED STRONG

## BARRISTERS' REPORTING SERVICE

1 CONCERNS REGARDING THE CLINICAL TRIAL DESIGN AMONG  
2 WHICH IS THE INCLUSION OF AN OVERLY BROAD PATIENT  
3 POPULATION WITH HETEROGENEOUS ETIOLOGIES LEADING TO  
4 ADVANCED DILATED CARDIOMYOPATHY. THEY BELIEVE THAT  
5 THESE CONSIDERATIONS WOULD NEGATIVELY IMPACT THE  
6 ABILITY TO GAIN USEFUL INFORMATION.

7 THE REVIEWERS ALSO QUESTIONED THE SCIENTIFIC  
8 RATIONALE FOR GOING INTO THIS PARTICULAR DISEASE  
9 INDICATION. AND IN PARTICULAR, THEY QUESTIONED THE  
10 PLAUSIBILITY FOR A MECHANISM OF ACTION THAT WOULD  
11 IMPACT THE ADVANCED CARDIOMYOPATHY WHERE THERE'S  
12 SIGNIFICANT FIBROSIS AND SCARRING OF THE HEART.

13 SO THE FINAL SCORE FOR THIS APPLICATION IS  
14 48, PLACING IT IN TIER III.

15 DR. DULIEGE: I REALIZE THE PROCESS, SO I'D  
16 LIKE TO HEAR IF I CAN ASK QUESTIONS OF DR. MARBAN OR IF  
17 IT'S INAPPROPRIATE IN TERMS OF THE PROCESS. WITH THE  
18 PERMISSION OF THE CHAIR, MAYBE CLARIFY FOR US, BECAUSE  
19 I CAN'T REMEMBER EXACTLY THE FOCUS OF THE ALLSTAR  
20 TRIAL, HOW THE TWO TRIALS ARE DIFFERENT. IS IT THE  
21 CASE THAT, IN FACT, IT'S THE TWO SPECTRUMS OF THE SAME  
22 DISEASE, THAT THEY ALSO MAY BE IN A LESS SICK PATIENT  
23 POPULATION, WHILE THE DYNAMIC TRIAL MAY BE IN A VERY  
24 SICK PATIENT POPULATION? THE VERY LAST COMMENT THAT  
25 YOU JUST MADE IS THE ONE THAT FOR ME HAS THE MOST

## BARRISTERS' REPORTING SERVICE

1 RELEVANCE. WE COULD DISCUSS ALL THE OTHERS, BUT THIS  
2 ONE IS. ISN'T THAT THE FACT, THAT GIVEN THE AMOUNT OF  
3 FIBROSIS, THERE MAY BE A LOWER LIKELIHOOD OF BEING ABLE  
4 TO REGENERATE SOMETHING COMPARED TO THE ALLSTAR TRIAL?  
5 THAT'S MY FIRST QUESTION.

6 AND THEN MY SECOND, IF YOU DON'T MIND TO  
7 ANSWER THOSE TOGETHER, AS JOHNSON & JOHNSON IS PART OF  
8 THE EQUATION, WHAT WAS THEIR REACTION, AND COULD THEY  
9 ACTUALLY SPONSOR THIS TRIAL?

10 DR. MARBAN: LET ME SPEAK TO THE FIRST  
11 QUESTION, WHICH IS THE ONE OF EXTENSIVE FIBROSIS.  
12 EVERYTHING WE KNOW ABOUT THE THERAPEUTIC CANDIDATE  
13 TELLS US THAT IT HAS MULTIPLE ACTIONS WHICH WE'RE  
14 BEGINNING TO UNDERSTAND THE MECHANISMS OF HOW THOSE  
15 ACTIONS COME TOGETHER. BUT ONE OF THE MOST PROMINENT  
16 ACTIONS IS AN ANTI FIBROTIC ACTION. INDEED IN THE  
17 CADUCEUS TRIAL, WHICH WE REPORTED IN THE *LANCET*, 50  
18 PERCENT OF THE SCAR THAT WAS PRESENT IN THE HEART IN  
19 THOSE HEART ATTACK PATIENTS WENT AWAY AND WAS REPLACED  
20 BY LIVING MYOCARDIUM. AND IT WAS SCAR THAT WAS WELL  
21 ESTABLISHED.

22 THE MAJOR PATHOPHYSIOLOGIC DIFFERENCE WITH  
23 THIS PATIENT POPULATION IS THAT THEY HAVE MORE SCAR  
24 THAT'S LONGER ESTABLISHED. WE HAVE NO REASON A PRIORI  
25 TO THINK THAT THAT'S NECESSARILY GOING TO BE A MORE

## BARRISTERS' REPORTING SERVICE

1 REFRACTORY TARGET, BUT I FEEL WE OWE THIS PATIENT  
2 POPULATION THE OPPORTUNITY TO RECEIVE NEW THERAPY.  
3 THERE HAS NOT BEEN A SINGLE MAJOR THERAPEUTIC ADVANCE  
4 IN HEART FAILURE IN THE LAST 15 YEARS.

5 THE NATURE OF THE JOHNSON & JOHNSON AND  
6 CAPRICOR RELATIONSHIP IS ONE GOVERNED BY CORPORATE  
7 SECRECY. I REALLY CAN'T COMMENT ON THAT, BUT I WOULD  
8 BE HIGHLY OPTIMISTIC THAT JOHNSON & JOHNSON OR ANY  
9 OTHER CORPORATE PARTNER WOULD BE EXTREMELY ENTHUSIASTIC  
10 ABOUT GOING INTO A POPULATION AND THEY CAN FINALLY GET  
11 AWAY FROM SURROGATE END POINTS.

12 ALLSTAR IS GOING TO TELL US ABOUT SCAR SIZE.  
13 SCAR SIZE IN ITSELF IS A BEAUTIFUL END POINT BECAUSE IT  
14 THEN INCREASES THE RISK FOR DEATH. BUT HERE WE'RE  
15 GOING TO BE LOOKING AT DEATH AND REHOSPITALIZATION  
16 DIRECTLY. IF WE WERE TO WAIT AND DO THE SEQUENTIAL  
17 APPROACH, WE WOULD HAVE TO WAIT THREE YEARS AND LOSE  
18 THE OPPORTUNITY TO IMPACT MEANINGFULLY ON THOSE  
19 PATIENTS. WHY NOT TAKE MORE SHOTS ON GOAL WHEN WE  
20 ALREADY HAVE A THERAPEUTIC THAT'S AS ADVANCED AND IN  
21 WHICH CIRM HAS INVESTED AS MUCH AS THIS ONE?

22 MR. SHEEHY: OKAY. OTHER COMMENTS OR  
23 QUESTIONS? CHAIRMAN THOMAS.

24 CHAIRMAN THOMAS: SO I WANT TO START BY  
25 SAYING, DR. MARBAN, WE'RE VERY, VERY HOPEFUL ABOUT THE

## BARRISTERS' REPORTING SERVICE

1 CAPRI COR PROJECT AND OBVIOUSLY ARE STRONGLY ROOTING FOR  
2 IT TO SUCCEED. HAVING SAID THAT, THERE ARE ISSUES AS  
3 TO WHETHER OR NOT A PARTICULAR THERAPEUTIC CANDIDATE  
4 CAN WORK IN ONE VERSION OF AN INDICATION VERSUS ANOTHER  
5 AND IS FOR THAT REASON THAT YOU HAVE APPLIED HERE AND  
6 THAT WE HAVE GONE THROUGH THE PROCESS THAT DR. SAMBRANO  
7 HAS DESCRIBED.

8 WE HAVE, AS YOU KNOW, A FAIRLY IN-DEPTH  
9 APPELLATE PROCESS NOW IN LIGHT OF THE IOM  
10 RECOMMENDATIONS, WHICH IS THAT SOMEBODY CAN OBJECT ON  
11 THE GROUNDS OF CONFLICT, WHICH YOU HAVE. WE'VE HAD A  
12 DISCUSSION HERE ABOUT WHETHER OR NOT THAT CONFLICT WAS  
13 DEEMED SOMETHING THAT WAS, IN FACT, PROBLEMATIC TO THE  
14 PROCESS. AND ACCORDING TO WHAT IS, I'M SURE, AN  
15 EXTENSIVE REVIEW, IT WAS DETERMINED THAT IT WASN'T.

16 WE THEN HAVE ALSO AVAILABLE THE AVENUE OF  
17 APPEALING BASED ON A COUPLE OF DIFFERENT PARTICULAR  
18 CRITERIA. YOU'VE CHOSEN THE MATERIAL NEW INFORMATION  
19 APPROACH. AND UNDER OUR POST-IOM CRITERIA, THE REVIEW  
20 GOES TO STAFF TO MAKE A DETERMINATION AS TO WHETHER OR  
21 NOT THAT APPEAL HAS MERIT AND SHOULD RESULT IN A  
22 REVERSAL OF THE GRANTS WORKING GROUP RECOMMENDATION.

23 STAFF SPENT A VERY CONSIDERABLE AMOUNT OF  
24 EFFORT AND DILIGENT TIME LOOKING INTO THAT AND  
25 DETERMINED THAT THE MERIT OF THAT REVIEW WAS NOT THERE.



## BARRISTERS' REPORTING SERVICE

1 NONETHELESS, AS THEY SAID, IN ABUNDANCE OF CAUTION,  
2 WHICH IS NOT SOMETHING THAT WAS NECESSARY, THEY PUT  
3 TOGETHER A PANEL OF THREE CONSISTING OF THE GRANTS  
4 WORKING GROUP CHAIR AND, MOST NOTABLY, TWO EXPERTS IN  
5 HEART CONDITIONS AND CARDIOLOGY. AND IN REVIEWING  
6 THAT, THE MATERIAL NEW INFORMATION THAT YOU DID SUBMIT,  
7 THEY DETERMINED THAT IT DID NOT GIVE RISE TO A  
8 CONCLUSION THAT, HAD THAT INFORMATION BEEN AVAILABLE TO  
9 THE GRANTS WORKING GROUP, IT WOULD HAVE ALTERED THE  
10 SCORING IN ANY WAY THAT WOULD HAVE MATERIALLY IMPROVED  
11 EITHER THE SCORE OR LED TO A RECOMMENDATION FOR  
12 FUNDING.

13 STAFF TOOK ANOTHER LOOK AT THAT, AND THEY  
14 CONCUR WITH THAT AND HAVE COME BACK TO US, STICKING TO  
15 THE RECOMMENDATION THAT WE NOT APPROVE THIS AWARD.  
16 NOW, AS YOU KNOW, IN CAPRICOR'S INSTANCE, THE GRANTS  
17 WORKING GROUP DID NOT APPROVE ORIGINALLY. AND ONE OF  
18 THE ISSUES THAT THEY DIDN'T APPROVE WITH RESPECT TO  
19 THAT FUNDAMENTALLY CHANGED BETWEEN TIME OF THE GRANTS  
20 WORKING GROUP AND THE TIME WHERE THE BOARD CONSIDERED  
21 DISEASE TEAM II AWARDS, AND IN THAT INSTANCE STAFF CAME  
22 TO US WITH A STRONG RECOMMENDATION THAT WE MOVE TO PUT  
23 THAT UP INTO THE RECOMMENDED FOR APPROVAL CATEGORY,  
24 WHICH WE DID. AS WE SAY, WE ARE STRONG ROOTERS, IN  
25 FACT, THE STRONGEST THAT YOU HAVE OUT THERE OF THAT.

## BARRISTERS' REPORTING SERVICE

1 IN THIS INSTANCE, WE'VE GONE THROUGH AN  
2 EXHAUSTIVE NUMBER OF STEPS. WE HAVE LITERALLY RUN  
3 THROUGH OUR ENTIRE APPELLATE PROCESS, AND AT EACH STAGE  
4 OF THE GAME, THE RECOMMENDATION HAS BEEN NOT TO FUND.

5 NOW, YOU'VE MADE SOME FAIRLY SERIOUS COMMENTS  
6 ABOUT THE PROCESS, HOW VENTURE CAPITALISTS TANKED THE  
7 SCORING IN THE GRANTS WORKING GROUP REVIEW. DR.  
8 SAMBRANO, I'M JUST CURIOUS. WERE THERE ANY VENTURE  
9 CAPITALISTS IN THAT GRANTS WORKING GROUP?

10 DR. SAMBRANO: NOT IN THIS PARTICULAR REVIEW.

11 CHAIRMAN THOMAS: OKAY. YOU'VE ALSO MADE  
12 SOME COMMENTS ABOUT HOW THE ADVICE GIVEN BY THE  
13 IMPANELED GROUP OF THREE, INCLUDING TWO HEART  
14 SPECIALISTS, AMOUNTED TO AND I THINK YOUR WORD WAS A  
15 WHITWASH, WHICH SORT OF DIRECTLY CHALLENGES THE  
16 INTEGRITY OF THAT REVIEW PROCESS OR ADVISORY PROCESS, I  
17 SHOULD SAY. THOSE ARE SERIOUS CHARGES.

18 I BELIEVE THAT AS A BOARD, WHEN FACED WITH A  
19 FULL SLATE OF DIFFERENT PARTIES REVIEWING A PARTICULAR  
20 APPLICATION AND THE WORD COMES BACK THAT WE SHOULD NOT  
21 APPROVE FOR FUNDING, THAT THE BOARD HAS TO TAKE THAT  
22 VERY SERIOUSLY NOTWITHSTANDING THE HOPE THAT MIGHT BE  
23 ENGENDERED BY YOUR PROJECT. AND I DO BELIEVE THAT  
24 STAFF, IN TALKING TO YOU ABOUT WAYS TO PERHAPS ALTER  
25 THE TRIAL DESIGN, GIVES AN OPPORTUNITY TO COME BACK AT

**BARRISTERS' REPORTING SERVICE**

1 A LATER DATE; IS THAT CORRECT?

2 DR. FEIGAL: YES.

3 CHAIRMAN THOMAS: AND SO WITH ALL OF THAT IN  
4 MIND, IT IS MY OPINION THAT WE SHOULD FOLLOW THE ADVICE  
5 AND FOLLOW THE PROCESS AND NOT APPROVE THIS FOR  
6 FUNDING.

7 MR. SHEEHY: CAN I ASK A QUESTION OF DR.  
8 SAMBRANO? SO WERE THERE ANY CALIFORNIA RESIDENTS AS  
9 REVIEWERS?

10 DR. SAMBRANO: AS REVIEWERS IN THE GRANTS  
11 WORKING GROUP? IN THE PANEL, YES.

12 MR. SHEEHY: HAS THAT EVER HAPPENED BEFORE?

13 DR. SAMBRANO: WELL, THEY HAVEN'T -- SO  
14 WHENEVER WE HAVE A CALIFORNIA RESIDENT, THEY ONLY  
15 FUNCTION AS SPECIALISTS. SO, YES, THAT HAS OCCURRED AT  
16 DIFFERENT GRANTS WORKING GROUP REVIEWS AS NEEDED. SO  
17 OFTEN WHEN WE HAVE THE REQUIREMENT FOR A SPECIFIC  
18 SPECIALTY, WE'LL BRING SOMEBODY IN. BUT NONE OF THOSE  
19 REVIEWERS THAT FUNCTIONED AS SPECIALISTS WHO WERE  
20 CALIFORNIA RESIDENTS AT THE DISEASE TEAM REVIEW  
21 PARTICIPATED SPECIFICALLY IN THE REVIEW OF THIS  
22 APPLICATION.

23 MR. SHEEHY: I'M JUST ASKING BECAUSE IT'S  
24 BEEN MY UNDERSTANDING THAT CALIFORNIA RESIDENTS, WE  
25 WENT FOR ALL OF OUR REVIEWERS OUTSIDE OF CALIFORNIA.

**BARRISTERS' REPORTING SERVICE**

1 THAT' S ALWAYS BEEN MY UNDERSTANDING.

2 DR. SAMBRANO: WELL, THAT' S CORRECT. AS  
3 MEMBERS OF THE GRANTS WORKING GROUP.

4 MR. SHEEHY: DON' T WE ALWAYS HAVE TO APPROVE  
5 SPECIALISTS AND REVIEWERS GENERALLY?

6 DR. SAMBRANO: IT DOES NOT APPLY TO  
7 SPECIALISTS. IT APPLIES TO ALL GRANTS WORKING GROUP  
8 MEMBERS. BUT BASED ON CONVERSATIONS WITH LEGAL  
9 COUNSEL, AND THAT WAS A QUESTION WE HAD IN TERMS OF  
10 WHEN WE NEED PARTICULAR EXPERTISE AND IT HAPPENS THAT  
11 SOMEBODY IS A CALIFORNIA RESIDENT, DOES THAT BECOME AN  
12 ISSUE FOR BRINGING THEM IN AS A SPECIALIST. AND IT  
13 DOES NOT, AT LEAST NOT LEGALLY.

14 SO BECAUSE A SPECIALIST DOES NOT ACTUALLY  
15 SCORE ON AN APPLICATION, AND THEY ALSO DO NOT VOTE, IT  
16 DIDN' T BECOME AN ISSUE FOR US.

17 MR. SHEEHY: WAS THE BOARD MADE AWARE THAT  
18 THIS POLICY CHANGE HAD TAKEN PLACE?

19 DR. SAMBRANO: I DON' T KNOW THAT --

20 MR. SHEEHY: THIS HAS BEEN THE POLICY --

21 DR. SAMBRANO: -- IT WAS A POLICY CHANGE.

22 MR. SHEEHY: IT HAS BEEN THE PRACTICE, FROM  
23 MY UNDERSTANDING, THE CALIFORNIANS WOULD NOT BE PART OF  
24 THE REVIEW PROCESS.

25 DR. SAMBRANO: FOR GRANTS WORKING GROUP,

**BARRISTERS' REPORTING SERVICE**

1 THAT'S CORRECT. I DON'T THINK WE EVER ADDRESSED WHAT  
2 THE QUALIFICATIONS OF THE SPECIALISTS WOULD BE OTHER  
3 THAN THEY WOULD RESPECT THE SAME CONFLICT OF INTEREST  
4 RULES.

5 MR. SHEEHY: THEN ALSO WAS THERE ANYBODY  
6 PARTICIPATING IN THE REVIEW WHO WAS CONFLICTED ON THE  
7 GRANT BECAUSE THEY WERE CONSULTING OR A MEMBER OF A  
8 GRANT THAT WAS ALSO UNDER CONSIDERATION?

9 DR. SAMBRANO: I DON'T KNOW THAT. I KNOW  
10 THERE WAS ONE INDIVIDUAL THAT IS LISTED AS HAVING A  
11 CONFLICT. SO THERE WAS A GRANTS WORKING GROUP MEMBER  
12 THAT WAS RECUSED. AND THE REASON THAT THEY HAD THAT  
13 CONFLICT, I DON'T KNOW, BUT IT CERTAINLY COULD HAVE  
14 BEEN BECAUSE THEY HAD CONSULTED.

15 MR. SHEEHY: THERE WERE PEOPLE IN THE ROOM --  
16 THERE WAS AT LEAST ONE MEMBER OF THE GRANTS REVIEW  
17 GROUP WHO WAS CONFLICTED ON A GRANT BECAUSE THAT  
18 REVIEWER WAS ON A GRANT THAT WAS ALSO UNDER REVIEW IN  
19 THAT ROUND, WHICH IS ALSO NOVEL FOR OUR PROCESS.

20 DR. SAMBRANO: I DON'T BELIEVE THAT'S THE  
21 CASE, BUT WE CAN TALK ABOUT IT OFF LINE.

22 MR. SHEEHY: WE PROBABLY SHOULD. SO I JUST  
23 HAVE ISSUES. IT JUST SEEMS LIKE THERE HAVE BEEN  
24 CHANGES IN THE GRANTS REVIEW GROUP. SO I THINK  
25 ACTUALLY, UNLESS THERE'S MORE DISCUSSION, ARE WE READY

**BARRISTERS' REPORTING SERVICE**

1 TO VOTE?

2 MS. LANSING: I'D LIKE TO CALL FOR THE VOTE.

3 MR. SHEEHY: PUBLIC COMMENT. DON REED.

4 MR. REED: I DISLIKE ALL OF THE NEGATIVITY  
5 SURROUNDED WITH SOMETHING THAT SHOULD BE SO BEAUTIFUL.  
6 I LOVE THIS CIRM STAFF. I THINK THEY'RE HONORABLE  
7 PEOPLE, AND I THINK THEY'RE TRYING TO DO THE BEST THEY  
8 CAN WITH A DIFFICULT JOB.

9 THAT BEING SAID, THIS IS THE NO. 1 KILLER OF  
10 PEOPLE. THIS IS THE NO. 1 KILLER OF PEOPLE. THINK  
11 WHAT IT WOULD MEAN TO EVERY CONDITION IF CIRM COULD GET  
12 A VICTORY AGAINST THE NO. 1 KILLER OF PEOPLE. THIS IS  
13 THE GUY WITH THE BEST RECORD IN THE FIELD. I THINK HE  
14 REALLY KNOWS WHAT HE'S TALKING ABOUT. I ALSO THINK  
15 THAT HE TAKES IT ON AS A PERSONAL CHALLENGE THAT HE  
16 WILL NOT REST UNTIL HE SUCCEEDS. I THINK THIS IS THE  
17 KIND OF PERSON WE SHOULD FUND. I THINK THIS IS THE  
18 KIND OF PROJECT THAT WE SHOULD FUND. THANK YOU.

19 MR. SHEEHY: SO ARE WE READY FOR A ROLL CALL?

20 MR. ROWLETT: CAN YOU RESTATE WHAT WE'RE  
21 VOTING ON?

22 MR. SHEEHY: THE MOTION ON THE FLOOR IS TO  
23 APPROVE THIS APPLICATION FOR FUNDING.

24 MS. LANSING: DID THE MOTION -- THE MOTION ON  
25 THE FLOOR IS TO APPROVE THIS APPLICATION WHICH HAS

**BARRISTERS' REPORTING SERVICE**

1 ALREADY BEEN REJECTED; IS THAT RIGHT?

2 MR. SHEEHY: YES. IT'S TO APPROVE IT FOR  
3 FUNDING, SHERRY. SO THIS IS THE MARBAN.

4 MS. LANSING: I KNOW WHAT IT IS. I JUST WANT  
5 TO SAY THAT I AGREE WITH J.T. THAT WE FOLLOWED THE  
6 PROCESS AND I THINK THAT WE SHOULD NOT MAKE EXCEPTION.

7 MR. HARRISON: JUST ONE CLARIFICATION. THE  
8 APPLICATION REVIEW SUBCOMMITTEE WILL BE CONSIDERING  
9 THIS MOTION. SO MEMBERS WHO ARE APPOINTED FROM  
10 INSTITUTIONS THAT ARE ELIGIBLE FOR FUNDING, ALTHOUGH  
11 YOU WERE PERMITTED TO PARTICIPATE IN THE DISCUSSION,  
12 WILL NOT BE CALLED UPON TO VOTE.

13 MR. ROWLETT: CAN YOU REMIND US OF WHO THAT  
14 IS?

15 MS. BONNEVILLE: ANNE-MARIE DULIEGE.

16 DR. DULIEGE: NO.

17 MS. BONNEVILLE: SHERRY LANSING.

18 MS. LANSING: NO.

19 MS. BONNEVILLE: LAUREN MILLER.

20 MS. MILLER: NO.

21 MS. BONNEVILLE: JOE PANETTA.

22 MR. PANETTA: NO.

23 MS. BONNEVILLE: FRANCISCO PRIETO.

24 DR. PRIETO: NO.

25 MS. BONNEVILLE: ROBERT QUINT.

## BARRISTERS' REPORTING SERVICE

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DR. QUINT: YES.

MS. BONNEVILLE: JEFF SHEEHY.

MR. SHEEHY: YES.

MS. BONNEVILLE: AL ROWLETT.

MR. ROWLETT: NO.

MS. BONNEVILLE: OS STEWARD.

DR. STEWARD: NO.

MS. BONNEVILLE: JONATHAN THOMAS.

CHAIRMAN THOMAS: NO.

MS. BONNEVILLE: ART TORRES.

MR. TORRES: AYE.

MR. HARRISON: THAT MOTION FAILS WITH THREE  
YES VOTES AND EIGHT NO VOTES.

CHAIRMAN THOMAS: THANK YOU, EVERYBODY.

NOW MOVE ON TO THE NEXT ITEM, WHICH IS ITEM  
16, CONSIDERATION OF APPOINTMENT OF NEW SCIENTIFIC  
MEMBERS OF THE GRANTS WORKING GROUP AND REAPPOINTMENT  
OF EXISTING MEMBERS. DR. SAMBRANO.

DR. SAMBRANO: MR. CHAIRMAN AND MEMBERS OF  
THE BOARD, WE ARE BRINGING FOR YOUR CONSIDERATION TWO  
THINGS. FIRST ARE FIVE NOMINEES FOR GRANTS WORKING  
GROUP MEMBERSHIP AND REAPPOINTMENT OF EIGHT EXISTING  
MEMBERS. THE NAMES AND BIOGRAPHIES OF THE NOMINEES FOR  
NEW MEMBERSHIP ARE IN YOUR BOOKS. THESE INCLUDE MARGO  
DEMASER, JANE LARKINDALE, RITA PERLINGEIRO, MICHAEL



## BARRISTERS' REPORTING SERVICE

1 PFENNING, AND ROBERT SIMARI .

2 NOW, IN ADDITION, GRANTS WORKING GROUP  
3 MEMBERS THAT WERE ORIGINALLY APPOINTED IN LATE 2007 AND  
4 EARLY 2008 HAVE TERMS THAT ARE NOW EXPIRING OR JUST  
5 EXPIRED. THE INITIAL APPOINTMENTS ARE USUALLY FOR SIX  
6 YEARS EACH. SO WE ARE SEEKING THE REAPPOINTMENT OF THE  
7 INDIVIDUALS ON THE TABLE THAT ARE ALSO FOUND IN YOUR  
8 BOOKS. I WILL READ THOSE AS WELL. JUST SO YOU KNOW,  
9 IN ACCORDANCE WITH THE RULES SET FORTH IN PROPOSITION  
10 71, REAPPOINTMENTS SHOULD BE STAGGERED INTO THIRDS.  
11 THAT IS, EACH WITH A TWO-, A FOUR-, OR A SIX-YEAR TERM.

12 SO WE'RE PROPOSING 2-, 4-, 6-YEAR, THE  
13 APPOINTMENT TERMS FOR THE COHORT AS INDICATED IN THE  
14 TABLE, AND THESE INDIVIDUALS ARE CHAD COWAN, FREIDA  
15 DIANE MILLER, STEPHEN MINGER, PAUL J. SIMMONS, STEPHEN  
16 C. STROM, MEGAN SYKES, VIVIANE TABAR, AND JOEL VOLDMAN.  
17 SO WE REQUEST YOUR APPROVAL AND APPOINTMENT OF THESE  
18 NOMINEES.

19 CHAIRMAN THOMAS: IS THERE A MOTION TO THAT  
20 EFFECT?

21 MR. TORRES: SO MOVED.

22 CHAIRMAN THOMAS: MOVED BY SENATOR TORRES.

23 DR. STEWARD: SECOND.

24 CHAIRMAN THOMAS: SECONDED BY DR. STEWARD.

25 WE'RE NOT GOING TO NEED A WHOLE LOT OF

## BARRISTERS' REPORTING SERVICE

1 CONVERSATION ON THIS. THESE ARE OBVIOUSLY HIGHLY  
2 QUALIFIED PEOPLE WHO WILL BE GOOD ADDITIONS TO THE  
3 TEAM. SO WITH THAT, WE NEED A VOICE VOTE. SO ALL  
4 THOSE IN FAVOR PLEASE SAY AYE. OPPOSED? OKAY.  
5 UNANIMOUSLY PASSED. THANK YOU, EVERYBODY. THANK YOU,  
6 DR. SAMBRANO.

7 NEXT ITEM IS --

8 MR. HARRISON: YOU HAVE TO DO ROLL CALL OF  
9 MEMBERS ON THE PHONE.

10 CHAIRMAN THOMAS: ON THE LAST ITEM, PLEASE,  
11 MARIA IS GOING TO CALL ROLL. SO IF YOU'D JUST SPEAK  
12 INDIVIDUALLY TO WE MAKE SURE WE CONFIRM UNANIMITY.

13 MS. BONNEVILLE: KRISTINA VUORI.

14 DR. VUORI: YES.

15 MS. BONNEVILLE: SHLOMO MELMED.

16 DR. MELMED: YES.

17 MS. BONNEVILLE: KEN BURTIS.

18 DR. BURTIS: YES.

19 MS. BONNEVILLE: SHERRY LANSING.

20 CHAIRMAN THOMAS: STILL UNANIMOUS. THANK  
21 YOU, EVERYBODY.

22 NOW GO TO ITEM 13, CONSIDERATION OF THE FINAL  
23 ADOPTION OF POLICY AMENDMENTS APPROVED IN RESPONSE TO  
24 THE INSTITUTE OF MEDICINE RECOMMENDATIONS.

25 SO JUST TO SET THE TABLE HERE BEFORE I TURN

## BARRISTERS' REPORTING SERVICE

1 IT OVER TO MR. HARRISON, YOU WILL RECALL THAT IN  
2 DECEMBER OF 2012, THE IOM ISSUED ITS REPORT WHICH HAD  
3 IN IT BOTH A GREAT VALIDATION OF THE WORK THAT CIRM IS  
4 DOING IN GALVANIZING THE FIELD OF STEM CELL RESEARCH  
5 AND THE PORTFOLIO OF PROJECTS IT HAS PUT TOGETHER AND  
6 THE MISSION, BUT AT THE SAME TIME IT HAD A HOST OF  
7 RECOMMENDATIONS ON VARIOUS ISSUES RELATED TO CIRM'S  
8 PROCESS THAT THEY FELT NEEDED TO BE ADDRESSED.

9 AT THE JANUARY BOARD MEETING, WHICH HAPPENED  
10 THAT WE HAD SCHEDULED A WORKSHOP, YOU WILL RECALL WE  
11 SPENT A FULL DAY GOING OVER A SLATE OF RECOMMENDED  
12 STEPS THAT I PUT TOGETHER TO ADDRESS THE VARIOUS AND  
13 SUNDRY ISSUES RAISED BY THE IOM. WE HAD A LENGTHY AND  
14 VERY ROBUST DEBATE OF MANY HOURS THAT DAY. IT ENDED UP  
15 WITH A VOTE TO APPROVE THE SLATE OF THE  
16 RECOMMENDATIONS. AND MR. HARRISON WILL BE RECOUNTING  
17 SORT OF THE KEY ONES IN A MINUTE.

18 BUT THE NEXT STEP WAS TO PUT ALL OF THOSE  
19 STEPS INTO SOMETHING THAT WE ACTUALLY COULD VOTE TO  
20 APPROVE. AND THAT WAS DONE AT THE MARCH 2013 BOARD  
21 MEETING, AT WHICH POINT WE BOTH APPROVED ALL OF THE  
22 RECOMMENDED STEPS AND CHANGES, AMENDMENTS, ETC. AND  
23 ALSO AGREED TO SEE HOW EVERYTHING WORKED FOR A YEAR AND  
24 TO COME BACK TO THE BOARD WITH A REPORT ON HOW THAT WAS  
25 GOING AND HAVE THE BOARD HEAR THAT AND JUST BE PROPERLY

## BARRISTERS' REPORTING SERVICE

1 INFORMED AND HAVE ANY DISCUSSION THAT MIGHT BE  
2 NECESSARY FLOWING FROM THAT PRESENTATION.

3 SO, MR. HARRISON, IF YOU COULD PROCEED HERE  
4 AND TELL THE BOARD AGAIN WHAT WE ALL VOTED ON ON THE  
5 MARCH 2013 AGENDA. AND PLEASE INVITE DISCUSSION FROM  
6 ANY MEMBERS OF THE BOARD ON WHAT YOU'RE ABOUT TO HEAR.

7 MR. HARRISON: THANK YOU. SO AS YOU WILL  
8 RECALL, THERE WERE A NUMBER OF IOM RECOMMENDATIONS.  
9 SOME OF THEM REQUIRED BOARD ACTION, SOME OF THEM WERE  
10 DIRECTED TO STAFF AND WITHIN STAFF'S JURISDICTION. SO  
11 WHAT WE'RE BRINGING TO YOU TODAY ARE THOSE ACTIONS THAT  
12 YOU APPROVED IN THE FORM OF POLICY CHANGES. AND THERE  
13 WERE THREE MAJOR ONES.

14 YOU MADE AMENDMENTS TO THE BOARD'S BYLAWS,  
15 YOU MADE AMENDMENTS TO THE GRANTS WORKING GROUP BYLAWS,  
16 AND YOU REPEALED THE EXTRAORDINARY PETITION POLICY AND  
17 ADOPTED IN ITS PLACE THE APPEALS AND REQUESTS FOR  
18 RECONSIDERATION POLICY. SO THOSE ARE THE THREE TOPICS  
19 THAT I PLAN ON TAKING YOU THROUGH TODAY.

20 THE MEMO THAT IS IN YOUR BINDERS PROVIDES A  
21 SUMMARY OF THE OTHER ACTIONS IN RESPONSE TO THE IOM  
22 REPORT. AND IF YOU HAVE ANY QUESTIONS ABOUT THOSE, I'D  
23 BE HAPPY TO ANSWER THEM.

24 BUT AS THE CHAIR SAID, OUR TASK TODAY IS TO  
25 REVISIT THOSE POLICIES THAT WERE ADOPTED WITH THE

## BARRISTERS' REPORTING SERVICE

1 PROVI SO THAT YOU WOULD HAVE THE OPPORTUNITY TO REVISIT  
2 THEM WITHIN ONE YEAR OF ADOPTION TO HAVE A CONVERSATION  
3 ABOUT WHETHER OR NOT YOU BELIEVE THE CHANGES HAVE BEEN  
4 EFFECTIVE.

5 SO LET ME BRIEFLY TAKE YOU THROUGH ALL OF  
6 THEM. FIRST, AS I MENTIONED, THE BOARD AMENDED ITS OWN  
7 BYLAWS AND MADE TWO SIGNIFICANT CHANGES. AS YOU WILL  
8 RECALL, ONE OF THE IOM'S MAJOR CONCERNS RELATED TO  
9 PARTICIPATION BY MEMBERS ON THE BOARD FROM INSTITUTIONS  
10 THAT ARE ELIGIBLE TO RECEIVE CIRM FUNDS IN THE  
11 CONSIDERATION OF APPLICATIONS FOR FUNDING, EVEN IF  
12 THOSE APPLICATIONS DIDN'T COME FROM THEIR OWN  
13 INSTITUTIONS. WHILE THE IOM NOTED THAT IT HAD NOT  
14 IDENTIFIED ANY CONFLICTS OF INTEREST, IT STATED THAT  
15 THE STRUCTURE OF THE BOARD CREATED THE RISK OF A  
16 PERCEPTION OF CONFLICT OF INTEREST.

17 AS YOU KNOW, WE HAVE ADOPTED VERY RIGOROUS  
18 CONFLICT OF INTEREST POLICIES AND HAVE PUT IN PLACE  
19 RIGOROUS CONFLICT OF INTEREST PROCEDURES IN ORDER TO  
20 GUARD AGAINST ANY CONFLICTS. AND EVEN BEFORE THE IOM  
21 REVIEW AND YOUR RESPONSE, YOU DID NOT PARTICIPATE IN  
22 ANY APPLICATION IN WHICH YOU HAD A FINANCIAL INTEREST.  
23 IN FACT, THE REVIEW WAS CONDUCTED ON A BLIND BASIS, AND  
24 WE PROVIDED EACH OF YOU WITH A LIST OF APPLICATIONS IN  
25 WHICH YOU HAD AN INTEREST AND VERY DILIGENTLY MONITORED

## BARRISTERS' REPORTING SERVICE

1 THE DEBATE TO MAKE SURE THAT NONE OF YOU PARTICIPATED  
2 IN THE DISCUSSION OF AN APPLICATION IN WHICH YOU HAD AN  
3 INTEREST.

4 NONETHELESS, THE IOM SEIZED ON THE PERCEPTION  
5 OF CONFLICT OF INTEREST AS A CONCERN. AND OUR CHAIR  
6 RIGHTLY UNDERSTOOD THAT WE NEEDED TO TAKE THAT  
7 SERIOUSLY. SO IN RESPONSE TO THAT, WE DEVELOPED A  
8 POLICY WHICH WAS A COMPROMISE, PURSUANT TO WHICH WE  
9 CREATED WHAT IS NOW CALLED THE APPLICATION REVIEW  
10 SUBCOMMITTEE. IT'S A COMMITTEE OF THE BOARD THAT MEETS  
11 CONCURRENTLY WITH THE BOARD, AND IT IS COMPOSED OF THE  
12 PATIENT ADVOCATES, THE MEMBERS APPOINTED FROM LIFE  
13 SCIENCE COMMERCIAL ENTITIES, AND THE CHAIR AND THE VICE  
14 CHAIR. IT ALSO INCLUDES THOSE MEMBERS WHO ARE  
15 APPOINTED FROM ACADEMIC AND RESEARCH INSTITUTIONS, BUT  
16 THEY ARE CONSIDERED EX OFFICIO MEMBERS, WHICH MEANS  
17 THAT THEY HAVE THE OPPORTUNITY TO PARTICIPATE IN THE  
18 DISCUSSION OF APPLICATIONS PROVIDED THAT THEY DON'T  
19 HAVE AN INTEREST IN THE APPLICATION; BUT, AS THE LAST  
20 VOTE MADE CLEAR, THEY DON'T PARTICIPATE IN THE ROLL  
21 CALL VOTE.

22 AS MR. SHEEHY NOTED, THE SUBCOMMITTEE'S  
23 CHARGE IS TO CONDUCT PROGRAMMATIC REVIEW, WHICH WAS  
24 SHIFTED FROM THE GRANTS WORKING GROUP TO THE BOARD.  
25 AND WE HAVE NOW CARRIED OUT SIX MEETINGS AT WHICH THE

## BARRISTERS' REPORTING SERVICE

1 BOARD HAS CONDUCTED PROGRAMMATIC REVIEW. AND THUS FAR  
2 I THINK IT'S GONE FAIRLY SMOOTHLY.

3 THE SECOND MAJOR CHANGE THAT THE BOARD MADE  
4 TO THE BYLAWS WAS THE TRANSFER OF PROGRAMMATIC REVIEW  
5 TO THE APPLICATION REVIEW SUBCOMMITTEE FROM THE BOARD.  
6 THE IOM HAD ALSO EXPRESSED CONCERN ABOUT PARTICIPATION  
7 BY THE PATIENT ADVOCATES ON THE GRANTS WORKING GROUP  
8 AND NOTED THAT, AS A RESULT OF PROGRAMMATIC REVIEW  
9 BEING CONDUCTED AT THE GWG, THE PATIENT ADVOCATES  
10 EFFECTIVELY VOTED TWICE ON THE SAME APPLICATIONS.

11 IN RESPONSE TO THAT CONCERN, THE BOARD  
12 AMENDED THE BYLAWS TO SHIFT PROGRAMMATIC REVIEW FROM  
13 THE GWG TO THE BOARD. OF COURSE, THE PATIENT ADVOCATES  
14 CONTINUE TO PARTICIPATE AS MEMBERS OF THE GRANTS  
15 WORKING GROUP AND ACT AS A BRIDGE BETWEEN THE GRANTS  
16 WORKING GROUP AND THE BOARD, BUT THEY DON'T PARTICIPATE  
17 IN VOTES TO MAKE RECOMMENDATIONS TO FUND SPECIFIC  
18 APPLICATIONS.

19 LET ME TURN NEXT TO THE CHANGES TO THE GRANTS  
20 WORKING GROUP BYLAWS. AGAIN, THERE WERE THREE  
21 IMPORTANT CHANGES HERE. THE FIRST WAS THAT WE  
22 ESTABLISHED FIXED FUNDING TIERS. IN THE PAST, BEFORE  
23 THE IOM REVIEW, THE GRANTS WORKING GROUP ITSELF USED TO  
24 SET THE FUNDING TIERS AFTER IT DID A SCORE OF ALL THE  
25 APPLICATIONS BASED ON THE DISTRIBUTION. NOW WE ADVISE

## BARRISTERS' REPORTING SERVICE

1 THE GRANTS WORKING GROUP MEMBERS IN ADVANCE OF THE  
2 FUNDING TIERS AND MAKE CLEAR TO THEM THAT IF THEY SCORE  
3 SOMETHING FROM 75 OR ABOVE, IT MEANS THEY THINK IT  
4 SHOULD BE FUNDED. IF IT'S BETWEEN 65 AND 74, IT FALLS  
5 WITHIN TIER II. AND IF THEY ASSIGN A SCORE OF 64 OR  
6 LESS, IT MEANS THEY DON'T THINK IT SHOULD BE FUNDED.

7 AS I MENTIONED EARLIER, WE ALSO TRANSFERRED  
8 RESPONSIBILITY FOR PROGRAMMATIC REVIEW FROM THE GWG TO  
9 THE APPLICATION REVIEW SUBCOMMITTEE. THIS CHANGE DID  
10 REQUIRE SOME ADJUSTMENT BY MEMBERS OF THE GRANTS  
11 WORKING GROUP WHO HAD BECOME ACCUSTOMED, AFTER  
12 COMPLETING THEIR SCIENTIFIC REVIEW OF APPLICATIONS, TO  
13 CONSIDERING MOTIONS TO MOVE AN APPLICATION FROM ONE  
14 TIER TO ANOTHER BASED ON SCIENTIFIC OR PROGRAMMATIC  
15 CONCERNS.

16 NOW, ONCE THE SCIENTIFIC REVIEW IS COMPLETE  
17 AND THEY ASSIGN SCORES, THE ENTIRE GRANTS WORKING GROUP  
18 TAKES A MOTION TO FORWARD THE SLATE OF RECOMMENDATIONS  
19 ON TO THE BOARD.

20 THE OTHER SIGNIFICANT CHANGE THAT WAS MADE TO  
21 THE GRANTS WORKING GROUP BYLAWS WAS TO INCORPORATE A  
22 PROVISION ASSIGNING RESPONSIBILITY TO CIRM STAFF TO  
23 REVIEW THE GRANTS WORKING GROUP'S RECOMMENDATIONS AFTER  
24 THE REVIEW WAS COMPLETE AND PARTICULARLY WITH RESPECT  
25 TO THOSE APPLICATIONS THAT FELL WITHIN TIER II WHERE



## BARRISTERS' REPORTING SERVICE

1 THEY COULD BE ELIGIBLE FOR CIRM FUNDING PARTICULARLY IF  
2 THERE WERE PROGRAMMATIC RATIONALE TO DO SO. AND THE  
3 BOARD ASKED STAFF TO REVIEW THOSE RECOMMENDATIONS AND  
4 MAKE ANY RECOMMENDATIONS OF ITS OWN. STAFF HAS NOW  
5 DONE THIS 13 TIMES, AND THE BOARD HAS FOLLOWED THOSE  
6 RECOMMENDATIONS ALL BUT ONCE.

7 THE LAST SET OF POLICY CHANGES I WANT TO  
8 DISCUSS INVOLVE THE APPEAL AND REQUEST FOR  
9 RECONSIDERATION POLICY. THIS WAS OBVIOUSLY PUT INTO  
10 PLAY WITH THE APPLICATION SUBMITTED BY DR. MARBAN WHO  
11 DID FILE AN APPEAL. IN RESPONSE TO COMMENTS BY THE IOM  
12 REGARDING PRESENTATIONS BY PATIENT ADVOCATES AND  
13 APPLICANTS BEFORE THE BOARD, PARTICULARLY ON SCIENTIFIC  
14 ISSUES, WHERE THE BOARD WAS PUT IN THE POSITION OF  
15 TRYING TO MEDIATE THESE SCIENTIFIC DEBATES ON THE FLY,  
16 THE BOARD DECIDED TO REPEAL THE EXTRAORDINARY PETITION  
17 POLICY.

18 THIS WAS A POLICY THAT TRIED TO PUT SOME  
19 RULES AROUND INTERACTIONS, COMMENTS, AND PUBLIC COMMENT  
20 BY APPLICANTS. IN ITS PLACE THE BOARD ADOPTED THE  
21 APPEAL AND REQUEST FOR RECONSIDERATION POLICY. AND AS  
22 THE CHAIR POINTED OUT, THIS IS AN AVENUE THAT ALLOWS  
23 APPLICANTS TO FILE AN APPEAL WITH CIRM STAFF IF THEY  
24 BELIEVE THAT THE GRANTS WORKING GROUP MADE A MATERIAL  
25 MISTAKE OF FACT OR IF, SUBSEQUENT TO THE GWG REVIEW,

## BARRISTERS' REPORTING SERVICE

1 THEY FEEL THEY HAVE MATERIAL NEW INFORMATION THAT  
2 ADDRESSED A CRITICISM OF THE GRANTS WORKING GROUP, SUCH  
3 AS NEW DATA, A PATENT FILING, OR SOMETHING OF THAT  
4 NATURE.

5 STAFF REVIEWS THESE APPEALS TO MAKE A  
6 DETERMINATION OF WHETHER THEY'VE SATISFIED THE  
7 THRESHOLD SET BY THIS BOARD FOR MATERIAL NEW  
8 INFORMATION AND MATERIAL MISTAKES OF FACT. IF THEY  
9 DETERMINED THAT THAT THRESHOLD HAS BEEN SATISFIED, THE  
10 PRESIDENT MAKES A DETERMINATION WHETHER ADDITIONAL  
11 SCIENTIFIC REVIEW IS WARRANTED. AND IF SO, A SUBGROUP  
12 OF THE GRANTS WORKING GROUP IS PULLED TOGETHER,  
13 INCLUDING A PATIENT ADVOCATE MEMBER, TO TAKE ANOTHER  
14 LOOK AT THE APPLICATION AND DETERMINE WHETHER OR NOT,  
15 IN THE VIEW OF THE GROUP, IT WARRANTS RECONSIDERATION  
16 OF THE GWG'S RECOMMENDATION.

17 OF COURSE, MEMBERS OF THE PUBLIC, INCLUDING  
18 APPLICANTS AND PATIENT ADVOCATES, CONTINUE TO BE FREE  
19 TO APPEAR BEFORE THE BOARD AND TO MAKE PUBLIC COMMENTS  
20 AND TO SUBMIT THINGS TO YOU IN WRITING. BUT SINCE THE  
21 APPEAL -- SINCE THIS POLICY HAS BEEN ADOPTED, THE BOARD  
22 HAS NOT TAKEN ACTION ON A VERBAL APPEAL.

23 THAT'S A SUMMARY OF THE THREE MAJOR POLICY  
24 CHANGES WHICH WERE EMBODIED IN POLICIES ADOPTED BY THE  
25 BOARD LAST MARCH. I'D BE HAPPY TO ANSWER ANY QUESTIONS

## BARRISTERS' REPORTING SERVICE

1 YOU HAVE ABOUT THEM.

2 CHAIRMAN THOMAS: SENATOR TORRES ASKED DO WE  
3 NEED A MOTION FOR ANYTHING HERE?

4 MR. HARRISON: WE DO. WE WOULD REQUEST A  
5 MOTION TO APPROVE THE AMENDMENTS TO THE BOARD BYLAWS,  
6 THE GWG BYLAWS, AND THE ADOPTION OF THE APPEAL AND  
7 REQUEST FOR RECONSIDERATION POLICY.

8 MS. LANSING: I WOULD LIKE TO MOVE THAT  
9 MOTION IF THAT'S OKAY.

10 MR. TORRES: SECOND.

11 CHAIRMAN THOMAS: MOVED BY SHERRY, SECONDED  
12 BY ART. ANY COMMENTS, QUESTIONS FROM MEMBERS OF THE  
13 BOARD?

14 DR. FRIEDMAN: I'M VERY MUCH IN FAVOR OF THIS  
15 MOTION. I JUST -- AND IT DOESN'T REQUIRE A  
16 MODIFICATION OF THE MOTION. I JUST WOULD LIKE TO  
17 RECOMMEND TO STAFF I THINK THERE'S REAL VALUE IN  
18 LOOKING CRITICALLY AT HOW SOMETHING HAS FUNCTIONED AND  
19 WHETHER WE'VE ACHIEVED THE ENDS THAT WE HOPED TO. AND  
20 SO I WAS GLAD THAT WE BUILT IN THIS AUTOMATIC RE-REVIEW  
21 AT THIS POINT.

22 I'M NOT GOING TO ENCUMBER THE MOTION, BUT I'D  
23 LIKE TO REALLY STRONGLY SUGGEST THAT YOU PLEASE BRING  
24 BACK TO US THE OPPORTUNITY TO DISCUSS TO MAKE FURTHER  
25 REFINEMENTS AS WE MIGHT SEE NECESSARY IN THE FUTURE. I

## BARRISTERS' REPORTING SERVICE

1 KNOW WE MIGHT DO THIS ON OUR OWN, BUT HAVING SOMETHING  
2 FORMAL AND DISCIPLINED BUILT IN, I THINK, SHOWS REALLY  
3 RESPONSIBLE GOVERNANCE. AND SO I JUST WOULD REQUEST  
4 THAT. THANK YOU.

5 CHAIRMAN THOMAS: THAT'S AN EXCELLENT IDEA  
6 AND LET'S LET IT BE DONE. OTHER COMMENTS? MR.  
7 ROWLETT.

8 MR. ROWLETT: AS PART OF MY ORIENTATION TO  
9 THE BOARD, J.T., IT WAS VERY BENEFICIAL TO HAVE YOU AND  
10 MARIA AND JAMES COME DOWN AND CHAT WITH ME ABOUT THIS.  
11 I THINK THAT THIS POLICY REQUIRES A BIT MORE  
12 COMPREHENSION, A MORE COMPREHENSIVE CONVERSATION AND  
13 ORIENTATION FOR A NEW BOARD MEMBER. IT WOULD HAVE BEEN  
14 VERY HELPFUL TO HAVE GOTTEN A LITTLE BIT MORE OF THIS  
15 IN THE BEGINNING AS IT BENEFITS ME IN MAKING DECISIONS  
16 AS A BOARD MEMBER. SO THANK YOU VERY MUCH FOR THE  
17 INFORMATION. BUT FOR THE NEWER BOARD MEMBERS, I WOULD  
18 REALLY CONSIDER HOW YOU ORIENT THEM TO THIS ASPECT OF  
19 THE POLICY.

20 CHAIRMAN THOMAS: THANK YOU. OTHER COMMENTS?  
21 JUST A LAST ONE FROM MY PERSPECTIVE AT ANY RATE. I  
22 THINK THAT THE BOARD TOOK A BOLD STEP HERE ON A NUMBER  
23 OF FRONTS IN RESPONDING TO THE RECOMMENDATIONS OF THE  
24 IOM. WE MADE SOME VERY FUNDAMENTAL CHANGES. AND  
25 HAVING SEEN IT PLAY OUT OVER THE COURSE OF THE YEAR, I

**BARRISTERS' REPORTING SERVICE**

1 THINK WE SHOULD BE VERY HAPPY WITH HOW THINGS HAVE  
2 DEVELOPED AND HOW WE'VE CAPTURED THE SPIRIT OF WHAT THE  
3 IOM WANTED US TO DO AND, IN FACT, HAVE IMPROVED OUR  
4 PROCESS. SO I THINK WE SHOULD BE HAPPY WITH WHAT WE  
5 DID.

6 SO, JAMES, JUST VOICE VOTE OR WHAT DO WE NEED  
7 HERE?

8 MR. HARRISON: PUBLIC COMMENT.

9 CHAIRMAN THOMAS: PUBLIC COMMENT. YES.

10 MR. REED: I JUST WOULD LIKE TO GO ON RECORD  
11 AS SAYING THAT THIS WAS DONE ON THE BASIS OF AFFECTING  
12 A PERCEPTION, NOT A REALITY. THERE WAS NOT A CONFLICT  
13 OF INTEREST. NOBODY CONCRETELY CAME FORWARD AND SAID  
14 THERE WAS. THE ONE WAS TAKEN FOR A FULL YEAR AND A  
15 HALF BY THE FAIR POLITICAL PRACTICES COMMITTEE, AND  
16 THEY CAME BACK AND SAID THERE HAD BEEN NO CONFLICT OF  
17 INTEREST, NONE.

18 LISTEN TO WHAT THE *LOS ANGELES TIMES* SAID.  
19 WE THINK CHAIRMAN THOMAS AND THE OVERSIGHT BOARD SHOULD  
20 GO FURTHER AND ADOPT THE INSTITUTE OF MEDICINE  
21 RECOMMENDATION. THAT IS POLITICALLY UNLIKELY AS IT IS  
22 NOW OBVIOUS IT WILL BE UP TO THE LEGISLATURE TO FULLY  
23 REMOVE REPRESENTATIVES OF FUNDING ELIGIBLE INSTITUTES  
24 FROM BEING INVOLVED IN DECISIONS ABOUT GRANTS THAT  
25 COULD COME BACK TO THEM.

## BARRISTERS' REPORTING SERVICE

1           THOSE WHO ARE NOT SATISFIED WILL NEVER BE  
2 SATISFIED. WE HAD A GREAT THING. I UNDERSTAND THE  
3 POLITICAL REASONS FOR DOING THIS, BUT I JUST, IN MY  
4 HEART, I FEEL A RESENTMENT THAT WE HAD TO BOW TO THE  
5 UNFAIR CRITICISMS THAT WERE PUT AGAINST US.

6           CHAIRMAN THOMAS: THANK YOU, MR. REED.

7           DR. TROUNSON: I KIND OF SUPPORT DON REED IN  
8 THAT REGARD. IN SOME RESPECTS, AS I'M TRAVELING OUT  
9 THE DOOR, THE NEED TO HAVE REALLY GOOD QUALITY SCIENCE  
10 ON THE BOARD, I THINK, IS REALLY IMPORTANT. AND I  
11 THINK IT'S SOMETIMES A BIT DISAPPOINTING THAT THE  
12 MEMBERSHIP OF THOSE IMPORTANT UNIVERSITIES CAN'T BE  
13 PART OF IT AND HAVE CONFLICTS BECAUSE I THINK THEIR  
14 ROLE IS REALLY VERY CRITICAL. AND SO I HOPE IF THERE  
15 IS ANOTHER PROPOSITION SOMETIME, THAT THERE'S SOME  
16 THOUGHT GIVEN TO THAT BECAUSE I THINK SCIENCE IN THIS  
17 AREA REALLY, LIKE BUSINESS, NEEDS TO BE PART OF THE  
18 BOARD AS WELL AS THE PATIENT ADVOCATES. AND IT'S  
19 IMPORTANT FOR THAT TO EVOLVE.

20           AND I THINK -- I DON'T THINK THERE WAS ANY  
21 EXAMPLE OF CONFLICTS FROM THOSE MEMBERS. I THINK THEY  
22 KNEW PRETTY WELL WHAT THEY WERE DOING, BUT I UNDERSTAND  
23 THAT THAT WAS THE BEST WAY WE COULD GO FORWARD WITH THE  
24 IOM REPORT. BUT IT'S IMPORTANT IN THE FUTURE,  
25 HOPEFULLY, IF THERE'S ANOTHER PROPOSITION, TO SORT OF

**BARRISTERS' REPORTING SERVICE**

1 THINK THEIR WAY THROUGH THAT KIND OF ISSUE.

2 CHAIRMAN THOMAS: THANK YOU, DR. TROUNSON. I  
3 WILL SAY THAT WE MADE A VERY STRONG POINT IN FASHIONING  
4 THE COMPROMISE WITH RESPECT TO THE POINTS DR. TROUNSON  
5 MAKES TO ALLOW FOR FULL PARTICIPATION AND DISCUSSION OF  
6 ALL THE SCIENTIFIC MEMBERS OF THE BOARD AS WE JUST SAW  
7 IN THIS LAST DISCUSSION, AND THAT PROVIDED EXTREMELY  
8 VALUABLE INPUT TO THE WHOLE PROCESS. AND WHILE IT IS  
9 ABSOLUTELY TRUE THERE'S NEVER BEEN ANY DEMONSTRATED  
10 CONFLICT OF INTEREST, PERCEPTION CAN BE REALITY. SO WE  
11 DID NEED TO DO SOMETHING, AND I THINK THIS COMPROMISE  
12 IS THE BEST THAT WE COULD FASHION ON THAT AND STILL  
13 MAINTAIN FULL INPUT FROM VERY VALUABLE MEMBERS OF THE  
14 SCIENTIFIC COMMUNITY.

15 SO, MR. HARRISON, AGAIN, VOICE VOTE, ROLL  
16 CALL VOTE?

17 MR. HARRISON: IT CAN BE A VOICE VOTE, BUT  
18 ROLL CALL FOR THOSE ON THE PHONE.

19 CHAIRMAN THOMAS: THANK YOU. OKAY. ALL  
20 THOSE IN FAVOR OF THIS MOTION TO APPROVE THE IOM  
21 RECOMMENDATIONS PLEASE SAY AYE. MR. SHEEHY, WAS THAT  
22 AN AYE FROM BACK THERE? MARIA, CAN YOU POLL THOSE ON  
23 THE PHONE?

24 MS. BONNEVILLE: SHERRY LANSING.

25 MS. LANSING: YES.

**BARRISTERS' REPORTING SERVICE**

1 MS. BONNEVILLE: SHLOMO MELMED.

2 DR. MELMED: YES.

3 MS. BONNEVILLE: KRISTINA VUORI.

4 DR. VUORI: YES.

5 MS. BONNEVILLE: KEN BURTIS.

6 DR. BURTIS: YES FROM KEN BURTIS HERE IN  
7 JAPAN WHERE THE SUN IS ABOUT TO COME UP.

8 CHAIRMAN THOMAS: I JUST GOT TO SAY, KEN,  
9 THIS IS SO FAR ABOVE AND BEYOND THE CALL, AND I HOPE  
10 EVERYBODY APPRECIATES THIS IS AN ENORMOUS SACRIFICE ON  
11 YOUR PART. AND THANK YOU VERY, VERY MUCH.

12 DR. BURTIS: THANK YOU, J.T. ACTUALLY I'M  
13 OVER HERE AS A GUEST OF THE NARA INSTITUTE OF SCIENCE  
14 AND TECHNOLOGY, WHICH SOME OF YOU MAY KNOW AS THE FIRST  
15 HOME OF SHINYA YAMANAKA WHERE HE DID HIS FIRST  
16 EXPERIMENTS ON IPS CELLS. AND SO I SAW THE SMALL  
17 SHRINE THEY PUT UP FOR HIM IN THEIR INSTITUTE WHERE  
18 THEY'VE ENSHRINED HIS MICROSCOPE. AND IT REMINDED ME  
19 ABOUT THE INTERNATIONAL STEM CELL BIOLOGY AND HOW  
20 IMPORTANT BOTH BASIC RESEARCH AND THE KIND OF  
21 LEVERAGING THAT CIRM HAS DONE AS TO PROGRESS IN THIS  
22 FIELD. IT'S A PLEASURE TO SPEND THE NIGHT WITH YOU.

23 CHAIRMAN THOMAS: THANK YOU, AND IT'S ONLY  
24 FITTING THAT THAT'S WHERE YOU ARE AT THIS MOMENT.

25 MR. TORRES: I JUST WANT TO SAY, KEN, YOU'VE



## BARRISTERS' REPORTING SERVICE

1 MADE ALL CAL. I D' S PROUD.

2 DR. BURTIS: THANK YOU, SIR.

3 CHAIRMAN THOMAS: NEXT, WE ARE GOING TO  
4 POSTPONE ITEM 15, WHICH IS THE RESOLUTION FOR MARCY  
5 BECAUSE SHE' S SINCE MOVED TO NORTH CAROLINA, VERY  
6 REGRETTABLY, AND WAS NOT ABLE TO BE ON THE PHONE  
7 EITHER. SO WE' D LIKE TO TRY TO BRING IT BACK IN MAY  
8 WHEN SHE CAN BE PROPERLY THANKED AND HAVE HER  
9 PARTICIPATE. SO IF YOU WOULD TABLE THAT, MARIA, FOR  
10 THE NEXT MEETING, PLEASE.

11 LET' S SEE. YES. THE ALWAYS IMPORTANT  
12 CONSIDERATION OF THE MINUTES.

13 MS. LANSING: SO MOVED.

14 CHAIRMAN THOMAS: THANK YOU. SHERRY, YOU' D  
15 BE PLEASED TO KNOW THAT IT' S NOT ONE, BUT TWO MEETINGS  
16 WORTH OF MINUTES THAT YOU' RE MOVING ON.

17 MS. LANSING: OH, MY GOD. I' M SO HAPPY.

18 MR. TORRES: I' LL KEEP MY RECORD OF SECONDING  
19 SHERRY' S MOTIONS.

20 CHAIRMAN THOMAS: VERY GOOD. SMART MAN,  
21 SENATOR TORRES. ALL THOSE IN FAVOR PLEASE SAY AYE.  
22 OPPOSED?

23 ON TO COMMUNICATIONS UPDATE. KEVIN.

24 MR. MCCORMACK: WHY DON' T WE TAKE A  
25 TWO-MINUTE BREAK WHILE WE ADJUST FOR COMMUNICATIONS.

## BARRISTERS' REPORTING SERVICE

1 THERE' S ICE CREAM.

2 CHAIRMAN THOMAS: TAKE A COMMUNICATIONS ICE  
3 CREAM BREAK. BE BACK IN A FEW.

4 (A RECESS WAS TAKEN.)

5 CHAIRMAN THOMAS: OKAY, EVERYBODY. LET' S  
6 PLEASE RESUME HERE. ON NOW TO COMMUNICATIONS. THE  
7 ESTEEMED MR. MCCORMACK.

8 MR. MCCORMACK: THANK YOU, CHAIRMAN THOMAS,  
9 MEMBERS OF THE BOARD, MEMBERS OF THE PUBLIC, AND MY  
10 ESTEEMED COLLEAGUES. I WAS ALWAYS TOLD THAT IF YOU  
11 WANT TO GET PEOPLE' S ATTENTION, ALWAYS SPEAK AFTER A  
12 BATHROOM BREAK AND WHEN THEY' VE HAD ICE CREAM. SO  
13 EVERYTHING IS DONE FOR A PURPOSE.

14 I' D LIKE TO TALK FIRST ABOUT THE ANNUAL  
15 REPORT WHICH IS -- YOU ALL GOT A COPY OF IT. THAT JUST  
16 CAME OUT THIS WEEK, AND IT' S SOMETHING WE' RE OBLIGED TO  
17 DO, BUT I THINK IT' S SOMETHING THAT WE DO PARTICULARLY  
18 WELL BECAUSE WHEN I WAS IN NEWS JOURNALISM, WE WERE  
19 ALWAYS GETTING ANNUAL REPORTS FROM PEOPLE THAT WERE  
20 AMAZINGLY THICK, VERY GLOSSY, AND VERY EXPENSIVE  
21 LOOKING, AND NO ONE EVER READ THEM. I ALWAYS WONDERED  
22 WHAT WAS THE POINT.

23 THE LAST COUPLE OF YEARS WE' VE SWITCHED TO A  
24 MUCH SLIMMER MODEL WHERE WE HAVE SOME FAIRLY BASIC  
25 INFORMATION, BUT IT' S PERTINENT INFORMATION. IT' S

## BARRISTERS' REPORTING SERVICE

1 ABOUT THE WORK WE'VE DONE IN THE LAST YEAR. I THINK  
2 IT'S REALLY IMPORTANT AND REALLY INTERESTING, AND MORE  
3 IMPORTANT IS IT GUIDES YOU BACK TO THE WEBSITE SO YOU  
4 CAN GET AS MUCH MORE INFORMATION AS YOU WOULD LIKE.

5 I'D LIKE TO THANK TODD DUBNICOFF FOR HELPING  
6 SPEARHEAD THIS PROJECT. TODD'S OVER THERE. HE DID AN  
7 AMAZING JOB OF PULLING TOGETHER ALL THE INFORMATION  
8 THAT GOES INTO THIS. IT'S QUITE A COMPLICATED PROJECT.  
9 I'D ALSO LIKE TO THANK DR. KELLY SHEPARD, OUR SCIENCE  
10 OFFICER, AND DOUG KEARNEY IN OUR GRANTS MANAGEMENT  
11 SYSTEM FOR HELPING PROVIDE ALL THE BACKUP STATISTICS.

12 I ALSO JUST WENT ROUND AND GAVE YOU A COPY OF  
13 THIS, WHICH IS A BROCHURE, THE "INDUCED PLURIPOTENT  
14 STEM CELL INITIATIVE." AND THIS WAS PUT TOGETHER BY  
15 GEOFF LOMAX. THIS WILL BE A KIND OF SUPPLEMENT TO OUR  
16 IPS BANKING INITIATIVE. AND THE IDEA IS THAT IF PEOPLE  
17 ARE THINKING OF GIVING TISSUES, IF PEOPLE ARE THINKING  
18 OF GIVING SAMPLES, THEY NEED TO KNOW WHAT IT IS THEY'RE  
19 DOING, WHAT IT'S GOING TO BE USED FOR, AND HOW IT'S  
20 GOING TO BE USED. THIS IS A WONDERFUL BROCHURE THAT  
21 REALLY WALKS PEOPLE THROUGH ALL THE DIFFERENT STEPS OF  
22 WHAT A STEM CELL IS, WHAT IT DOES, HOW IT WORKS, AND  
23 HOW IT CAN BE REALLY A USEFUL TOOL IN HELPING US  
24 DISCOVER TREATMENTS FOR A LOT OF THE DIFFERENT  
25 DISEASES.

## BARRISTERS' REPORTING SERVICE

1           GEOFF DID AN AMAZING JOB IN PULLING IT  
2 TOGETHER, AND A LOT OF OTHER PEOPLE WHO HELPED HIM. I  
3 THINK IT WILL BE A VALUABLE TOOL, NOT JUST FOR THIS  
4 INITIATIVE, BUT I THINK FOR ANYONE WHO'S TRYING TO COME  
5 UP WITH WAYS TO INCREASE PARTICIPATION IN RESEARCH,  
6 WHICH IS SUCH AN IMPORTANT PART OF WHAT WE DO.

7           IN TERMS OF MEDIA COVERAGE, WE'VE HAD QUITE A  
8 LOT LATELY. AND I THINK MOST OF YOU SAW THE CLIP ON  
9 PBS ON THE *NEWS HOUR* ABOUT THE SEARCH FOR A CURE FOR  
10 HIV/AIDS. IT WAS A GREAT PIECE. IT WAS MORE THAN  
11 SEVEN MINUTES LONG, WHICH IN TV TIME IS AN ETERNITY.  
12 AND IT ALSO AIRED ON NPR STATIONS AROUND THE COUNTRY.  
13 SO IT REALLY GOT A GREAT AUDIENCE.

14           I WOULD LIKE TO THANK JEFF SHEEHY FOR HELPING  
15 MAKE THIS HAPPEN. JEFF HEARD THAT SPENCER MICHAELS AT  
16 PBS WAS DOING A PIECE ON THE SEARCH FOR THE CURE. AND  
17 SO HE HELPED US INSINUATE OURSELVES INTO THE PIECE AND  
18 GET THEM TO INTERVIEW CAL-IMMUNE BECAUSE, QUITE  
19 FRANKLY, IF YOU'RE DOING A STORY ABOUT THE SEARCH FOR A  
20 CURE, THE ONLY COMPANY DOING A CLINICAL TRIAL ON A CURE  
21 OR ON A THERAPY FOR HIV/AIDS RIGHT NOW IS CAL-IMMUNE.  
22 SO IT MADE PERFECT SENSE FOR THEM TO DO THAT, AND WE  
23 WERE MENTIONED AS PART OF THAT.

24           IT'S ALSO INTERESTING TO THINK THAT IT SPRANG  
25 OUT OF A TOWN HALL, AN HIV TOWN HALL MEETING THAT WE

## BARRISTERS' REPORTING SERVICE

1 HAD LAST YEAR THAT, AGAIN, JEFF WAS INSTRUMENTAL IN  
2 HELPING PLAN AND ORGANIZE. AND WE HAD SOMETHING LIKE A  
3 HUNDRED DIFFERENT MEMBERS OF THE PUBLIC THERE TO HEAR  
4 VARIOUS PRESENTATIONS FROM CIRM STAFF, FROM CAL-IMMUNE,  
5 AND MEMBERS AT UCSF, AND GLADSTONE INSTITUTE ON THE  
6 DIFFERENT APPROACHES THAT ARE BEING TAKEN TO TRY AND  
7 FIND A THERAPY. SO IT WAS A RELATIVELY SMALL MEETING.  
8 IT WAS A VERY GOOD MEETING, BUT IT WAS INTERESTING THAT  
9 OUT OF THAT MEETING OF MAYBE A HUNDRED, HUNDRED TEN  
10 PEOPLE, WE THEN HAD SOMETHING LIKE THIS THAT WAS HEARD  
11 AND SEEN BY MILLIONS. SO WE'RE GOING TO BE DOING MORE  
12 OF THOSE. WE'RE GOING TO BE DOING ANOTHER EVENT IN  
13 L.A. LATER THIS YEAR ON THAT SAME THEME.

14 THE GENOMICS INITIATIVE THAT YOU VOTED ON AT  
15 THE LAST BOARD MEETING GOT A LOT OF ATTENTION. IT WAS  
16 IN THE *CHRONICLE*, THE *SAN DIEGO UNION TRIBUNE*, *BUSINESS*  
17 *TIMES*, LOTS OF THE BUSINESS CHANNELS, IN FACT. WE'VE  
18 ALSO HAD STORIES ON ABC 7 TV AND NBC 4 AT THE NBC  
19 STATION IN LOS ANGELES. DID A REALLY GOOD PIECE ON  
20 DR. SLAMON'S CANCER THERAPY WHICH HOPEFULLY WILL BE  
21 GOING TO CLINICAL TRIALS THIS YEAR.

22 GETTING A STORY ON LOCAL NEWS IN AMERICA IS  
23 INCREASINGLY DIFFICULT BECAUSE THERE ARE VERY FEW  
24 SPECIALIST HEALTH REPORTERS LEFT. BUT DR. BRUCE  
25 HINSHAW AT NBC IN L.A. IS A VERY GOOD REPORTER AND DID

## BARRISTERS' REPORTING SERVICE

1 A REALLY INTERESTING, REALLY WELL THOUGHT OUT PIECE,  
2 AND IT HIGHLIGHTED ONE OF THE STORIES THAT COULD BE  
3 REALLY EXCITING FOR THE NEXT YEAR.

4 WE'VE ALSO BEEN DOING A LOT OF PATIENT  
5 OUTREACH, TALKING TO DIFFERENT COMMUNITY GROUPS.  
6 SUNDAY ASSEMBLY IS A RELATIVELY NEW ONE FOR US. THIS  
7 IS A GROUP, THEY CALL THEMSELVES CHURCH FOR PEOPLE WHO  
8 DON'T WANT TO GO TO CHURCH. IT BEGAN IN ENGLAND ABOUT  
9 A YEAR AGO. IT WAS ALL GOOD THINGS TOO. AND QUICKLY  
10 SPREAD TO AMERICA. AND WHAT IT IS IS IT'S FOR PEOPLE  
11 WHO WANT A SENSE OF COMMUNITY, A SENSE OF BELONGING AND  
12 ORGANIZATION, BUT WITHOUT ANY OF THE RELIGIOUS  
13 OVERTONES SO OFTEN INVOLVED IN GOING TO CHURCH.

14 AND SO I GAVE A TALK AT THE SAN JOSE SUNDAY  
15 ASSEMBLY, AND IT WAS ONLY THE SECOND ONE THEY'D EVER  
16 HAD. AND THERE WERE ABOUT 120 PEOPLE THERE, AND THIS  
17 WAS ON THE MORNING THAT THE 49ERS WERE PLAYING THE  
18 CAROLINA PANTHERS. SO CLEARLY THIS IS A VERY DEVOTED  
19 GROUP OF PEOPLE. AND THE RESPONSE WAS GREAT, AND IN  
20 FACT IT LED TO SEVERAL OTHER OPPORTUNITIES TO GO AND  
21 SPEAK TO OTHER GROUPS AROUND THE BAY AREA.

22 RECENTLY MY COLLEAGUE, DON GIBBONS, GAVE A  
23 TALK TO THE SAN FRANCISCO AND OAKLAND SUNDAY ASSEMBLY.  
24 AND, AGAIN, THE RESPONSE THERE WAS REALLY GOOD. SO  
25 THIS IS A GREAT WAY OF REACHING OUT TO PEOPLE WHO CARE

## BARRISTERS' REPORTING SERVICE

1 ABOUT SCIENCE, WHO CARE ABOUT THE WORLD AROUND THEM,  
2 AND ARE COMMITTED TO THAT AND WANT TO HEAR ABOUT WHAT  
3 WE' RE DOING.

4 AGAIN, THESE ALWAYS LEAD ON TO OTHER  
5 OPPORTUNITIES. WE' VE GIVEN A NUMBER OF TALKS AT THE  
6 ROTARY CLUBS AROUND THE BAY AREA AND DOING MORE OF  
7 THOSE. AND AT CAL. NORTH STATE UNIVERSITY IN RANCHO  
8 CORDOVA, WHICH I' D NEVER HEARD OF, BUT WHICH IS QUITE A  
9 BIT NORTH OF SACRAMENTO, SO IT MADE FOR A LOVELY DRIVE  
10 ON THE WETTEST NIGHT OF THE YEAR FOR ME. THE AUDIENCE  
11 WAS GREAT. IT WAS LIKE ABOUT 120 PHARMACY STUDENTS WHO  
12 WERE REALLY INTERESTED IN WHAT WE' RE DOING. THEY  
13 DIDN' T KNOW VERY MUCH ABOUT IT, BUT THEY HAD SOME GREAT  
14 QUESTIONS. AND HOPEFULLY THEY CAME AWAY WITH A BETTER  
15 PICTURE OF WHAT IT IS THAT WE' RE TRYING TO DO.

16 WE' VE HIT A COUPLE OF MILESTONES LATELY ON  
17 OUR SOCIAL MEDIA SITES. WE PASSED THE 1,000 BLOG  
18 NUMBER. AND HERE ARE SOME OF THE TOP THREE. THESE ARE  
19 THE TOP THREE BLOGS THAT WE' VE DONE OVER THE YEAR. AS  
20 YOU CAN SEE, IT' S A FAIRLY DIVERSE GROUP OF BLOGS  
21 REFLECTING THE DIFFERENT AUDIENCES WE REACH. MY  
22 FAVORITE IS THE FAMILY GUY TV CARTOON WHERE HE TALKED  
23 ABOUT STEM CELLS, AND THEY' VE GOT A GREAT AUDIENCE.  
24 AND I JUST THINK IT SHOWS THAT THERE ARE LOTS OF  
25 DIFFERENT APPROACHES TO SOCIAL MEDIA, LOTS OF DIFFERENT

## BARRISTERS' REPORTING SERVICE

1 WAYS OF TELLING THE SAME STORY OR REACHING OUT TO  
2 DIFFERENT AUDIENCES, AND WE HAVE TO BE FLEXIBLE AND  
3 OPEN ABOUT HOW WE DO THAT. AND THE MORE OPPORTUNITIES  
4 WE SEE, THE MORE THINGS WE TRY, THEN THE MORE EFFECTIVE  
5 WE'LL BE AS COMMUNICATORS BECAUSE THE PUBLIC IS EAGER  
6 FOR INFORMATION. WE JUST HAVE TO FIND WAYS TO REACH  
7 THEM AND GET THEM TO THAT.

8 SOME OF OUR OTHER MOST POPULAR BLOGS DEALT  
9 WITH VERY DISEASE-SPECIFIC AREAS, SUCH AS HIV,  
10 PARKINSON'S, AND ALZHEIMER'S. THE OTHER SOCIAL MEDIA  
11 MILESTONE WE HIT WAS OUR YOUTUBE CHANNEL HAS HAD A  
12 MILLION HITS. NOT QUITE MILEY CYRUS LEVEL, BUT WE'RE  
13 WORKING ON IT. TODD WAS GOING TO DO ONE ON A WRECKING  
14 BALL, BUT WE JUST COULDN'T GET THE PLANNING PERMISSION.

15 SO IT'S BEEN GREAT. WE HAVE SOMETHING LIKE  
16 400 DIFFERENT VIDEOS ON OUR YOUTUBE CHANNEL RIGHT NOW,  
17 AND THEY REPRESENT A WIDE RANGE OF THINGS FROM OUR  
18 ELEVATOR PICTURES, WHICH ARE FAIRLY SHORT, TO FOUR- OR  
19 FIVE-MINUTE PIECES ON TYPE 1 DIABETES. WE GET A BROAD  
20 RANGE OF AUDIENCES FOR THESE, AND THEY'RE REALLY  
21 EFFECTIVE WAYS OF REACHING OUT TO DIFFERENT  
22 COMMUNITIES. AND THE VIDEO YOU SAW TODAY, THE MOTHER  
23 TALKING ABOUT HER SON, AGAIN, THAT'S AN AMAZINGLY  
24 POWERFUL TOOL TO BE ABLE TO USE WHEN YOU WANT TO TELL  
25 PEOPLE ABOUT WHY WHAT WE DO IS IMPORTANT, WHY WHAT WE



## BARRISTERS' REPORTING SERVICE

1 DO HAS VALUE. YOU CAN JUST SHOW A VIDEO LIKE THAT, AND  
2 IT CUTS THROUGH ALL THE CLUTTER, IT CUTS THROUGH ALL  
3 THE JARGON, AND DRIVES HOME A VERY IMPORTANT POINT  
4 ABOUT WHY STEM CELL RESEARCH IS SO IMPORTANT TO SO MANY  
5 PEOPLE.

6 COUPLE OF EVENTS COMING UP. WE HAVE A GOOGLE  
7 HANGOUT ON LEUKEMIA. THIS IS ONE OF OUR SERIES OF  
8 ONLINE WEBINARS THAT WE'VE BEEN DOING. THIS IS OUR  
9 FOURTH ONE NOW, AND THIS ONE IS GOING TO BE ON LEUKEMIA  
10 MARCH 25TH. IT'S GOT AN ALL STAR CAST OF DR. CATRIONA  
11 JAMIESON AT UC SAN DIEGO, DR. RAVI MAJETI AT STANFORD,  
12 AND OUR OWN DR. KAREN BERRY. SO THAT PROMISES TO BE  
13 REALLY INTERESTING.

14 AND THEN WE HAVE A PATIENT ADVOCATE MEETING  
15 IN SACRAMENTO ON MARCH 26TH. AGAIN, THIS IS ONE OF THE  
16 SERIES THAT WE'VE BEEN TRYING TO DO AROUND THE STATE  
17 WHERE WE VISIT THE MAJOR CITIES, THE MAJOR REGIONS  
18 AROUND THE STATE TO BRING OUR MESSAGES DIRECTLY TO THE  
19 PATIENT ADVOCATES. THEY'RE OUR BIGGEST SUPPORTERS, OUR  
20 BIGGEST CHAMPIONS, AND THIS IS A CHANCE TO GO TO  
21 SACRAMENTO AND WORK WITH OUR COLLEAGUES AT THE UC DAVIS  
22 INSTITUTE FOR REGENERATIVE CURES AND TALK TO ALL THE  
23 PATIENT ADVOCATES AND OUR FRIENDS THERE ABOUT THE WORK  
24 THAT WE'RE DOING.

25 CHAIRMAN THOMAS: KEVIN, CAN I JUST ADD A

## BARRISTERS' REPORTING SERVICE

1 LITTLE BIT TO THAT? THIS IS THE LATEST IN A SERIES OF  
2 MEETINGS WE'VE HAD AROUND WITH PATIENT ADVOCATES TO GET  
3 THEM FULLY UP TO SPEED ON WHAT WE'RE DOING, WHICH IS  
4 VERY IMPORTANT. THIS HAS GOT A LITTLE EXTRA GOING ON  
5 THIS ONE BECAUSE, IN ADDITION TO THE PATIENT ADVOCATES,  
6 WE HAVE INVITED A NUMBER OF SENIOR STAFF MEMBERS FROM  
7 THE CONSTITUTIONAL OFFICES TO JOIN US. AND WE'RE GOING  
8 TO HAVE SENIOR STAFF PEOPLE FROM THE GOVERNOR'S OFFICE,  
9 THE TREASURER'S OFFICE, AND THE CONTROLLER'S OFFICE  
10 COMING BOTH TO THE PATIENT ADVOCATE MEETING AND THEN  
11 STAYING FOR A TOUR OF THE UC DAVIS FACILITY.

12 SO THIS IS SOMETHING WE THINK WILL MAKE IT A  
13 LOT MORE REAL. THEY'VE HEARD ABOUT US FOR QUITE SOME  
14 TIME, OF COURSE, BUT THIS WILL BRING IT FRONT AND  
15 CENTER TO THEM AND I THINK WILL FURTHER INCREASE THEIR  
16 UNDERSTANDING AND SUPPORT FOR WHAT WE'RE DOING.

17 MR. MCCORMACK: AND AS ALWAYS, I'D LIKE TO  
18 SAY IF YOU HAVE ANY REQUESTS FOR SPEAKERS IN AND AROUND  
19 YOUR REGIONS, LET ME KNOW. WE'RE ALWAYS HAPPY TO TRY  
20 AND ARRANGE SOMEONE TO COME AND TALK ABOUT THE WORK  
21 THAT WE DO.

22 ON MARCH 29TH CHAIRMAN THOMAS IS GOING TO BE  
23 SPEAKING AT A PARKINSON'S EVENT IN PASADENA. THESE ARE  
24 GREAT WAYS TO REACH OUR AUDIENCE, TO REACH A GROUP OF  
25 PEOPLE WHO REALLY ARE HUNGRY FOR WHAT WE'RE TALKING

## BARRISTERS' REPORTING SERVICE

1 ABOUT. SO IF YOU HAVE ANY IDEAS, ANY THOUGHTS, FEEL  
2 FREE TO CONTACT ME. HAPPY TO TAKE ANY QUESTIONS.  
3 THANK YOU.

4 CHAIRMAN THOMAS: THANK YOU, KEVIN.

5 SO WE'RE NOW BACK TO THE FUTURE HERE, CIRCLE  
6 BACK TO THE NORMAL FIRST COUPLE OF ITEMS. THE CHAIR'S  
7 REPORT, I'LL ATTEMPT TO BE FAIRLY BRIEF.

8 ON THE SUSTAINABILITY FRONT, WHICH IS  
9 PRIORITY NO. 1, I CAN JUST REPORT TO YOU THAT WE'VE HAD  
10 A LOT OF ACTIVITY IN THAT REGARD IN TRYING TO LOOK FOR  
11 AND IDENTIFY ALTERNATIVE FUNDING. AS I'VE SAID IN THE  
12 PAST, AT SUCH TIME AS WE'RE READY TO BRING A REPORT TO  
13 YOU ON THAT ACTIVITY, WE WILL DOWN THE ROAD, BUT JUST  
14 WANT EVERYBODY TO KNOW THERE'S QUITE A BIT GOING ON IN  
15 THAT REGARD, AND WE WILL BE BACK TO YOU AT A LATER  
16 DATE.

17 THE SECOND ITEM WE'VE ALREADY DISCUSSED IN  
18 QUITE A BIT OF DETAIL, WHICH IS THE PRESIDENTIAL  
19 SEARCH. I DON'T THINK WE NEED TO REVISIT THAT AT THIS  
20 POINT, BUT THAT HAS TAKEN UP A LOT OF TIME FOR THE  
21 CHAIR'S OFFICE AND A NUMBER OF MEMBERS OF THE BOARD WHO  
22 ARE PARTICIPATING.

23 LASTLY, JUST NOTE THERE HAVE BEEN A NUMBER IN  
24 THE SERIES OF OUR GRANTEE INSTITUTIONS HAVING  
25 CONFERENCES PULLING TOGETHER STEM CELL SCIENTISTS BOTH

## BARRISTERS' REPORTING SERVICE

1 FROM THEIR PARTICULAR FACILITY AS WELL AS OTHERS FROM  
2 OUTSIDE. I'VE HAD THE PRIVILEGE TO SPEAK AT A COUPLE  
3 OF THESE, AS I HAVE EVERY YEAR. IN THE LAST INTERIM  
4 BETWEEN THE LAST BOARD MEETING, UCLA HAD ITS 10TH  
5 ANNUAL WHICH DOUBLED AS A 65TH BIRTHDAY CELEBRATION FOR  
6 DR. WITTE, WHICH WAS A GOOD TIME HAD BY ALL.

7 AND SECONDLY, THE LATEST IN, I BELIEVE IT  
8 WAS, THE 7TH ANNUAL STEM CELL CONFERENCE AT CHILDREN'S  
9 HOSPITAL IN LOS ANGELES AT THE SABAN RESEARCH  
10 INSTITUTE. I HAD A GOOD OPPORTUNITY IN BOTH INSTANCES  
11 TO VISIT WITH A NUMBER OF OUR GRANTEES AND TO TALK TO A  
12 NUMBER OF ASPIRING GRANTEES WHO ARE HOPEFUL THAT  
13 THEY'LL HAVE AN OPPORTUNITY TO APPLY FOR AND GET  
14 FUNDING FROM US FOR THEIR PROJECTS GOING DOWN THE ROAD.

15 SO WITH THAT, LET ME TURN IT OVER TO DR.  
16 TROUNSON FOR THE PRESIDENT'S REPORT.

17 DR. TROUNSON: THANK YOU, CHAIR. IT'S A  
18 LITTLE DIFFERENT COMING IN THE END. I WANT TO THANK  
19 ALL THE BOARD MEMBERS FOR ALL THE SUPPORT OF THE WORK  
20 THAT MANAGEMENT'S DONE AND PRESENTED TO YOU TODAY,  
21 WHICH HAS BEEN OVER THE LAST FEW MONTHS. A NUMBER OF  
22 YOU WOULD BE AWARE THAT I'VE BEEN IN AUSTRALIA BEING A  
23 GRANDFATHER, AND SO THAT OCCUPIED ME FOR A WEEK OR SO  
24 AND, WITHOUT APOLOGY, TO LINK UP WITH FAMILY.

25 SO THE TEAM HAS DONE A GREAT JOB, HEADED BY

## BARRISTERS' REPORTING SERVICE

1 ELLEN IN MY ABSENCE. AS USUAL, SHE DID WONDERFULLY  
2 WELL, AND I HAVE SUCH ADMIRATION FOR ALL THE MANAGEMENT  
3 TEAM. EVERY ONE OF THEM, INCLUDING MANDA, WHO'S MY  
4 ASSISTANT HERE WHO GETS ME IN AND OUT PLACES ALL THE  
5 TIME, WHICH I CAN'T DO BY MYSELF. I KNOW. I TRIED AND  
6 I CAN'T ACTUALLY DO IT.

7 AND I HOPE THAT I WILL BE ABLE TO SEE MARCY  
8 FEIT BEFORE I LEAVE BECAUSE MARCY IS A GREAT FRIEND AND  
9 SUPPORTER FOR A LONG TIME, THE TIME I'VE BEEN ON THE  
10 BOARD. SO HOPEFULLY I'LL SEE HER BEFORE I GO; BUT IF I  
11 DON'T, YOU WILL PROMISE ME TO THANK HER FOR ALL THE  
12 SUPPORT THAT SHE'S GIVEN. AND I'LL TRY AND MAKE A  
13 POINT OF CONTACTING HER AS WELL.

14 SO JUST QUICKLY, THIS WON'T TAKE VERY LONG, I  
15 PROMISE YOU. BUT AS USUAL, THERE ARE SEVERAL  
16 PUBLICATIONS, AND YOU HAVE A HANDOUT. I THINK MARIA  
17 WOULD HAVE PROVIDED THAT TO YOU TODAY OR IN THE LAST  
18 COUPLE OF DAYS. BUT I THINK THERE'S, AS USUAL, SOME  
19 REALLY INTERESTING WORK. AND I THOUGHT ONE OF THE MOST  
20 IMPORTANT ONES HAD REALLY COME FROM A GROUP AT  
21 GLADSTONE AND UCSF ON MOUSE LIVER REPOPULATION WITH  
22 HEPATOCYTES THAT ARE GENERATED FROM HUMAN FIBROBLASTS.

23 IT'S BEEN DIFFICULT TO GET PLURIPOTENTIAL  
24 STEM CELLS TO DEVELOP INTO FUNCTIONAL HEPATOCYTES,  
25 LIVER CELLS, EFFECTIVELY IN CULTURE OR IN THE ANIMALS.

## BARRISTERS' REPORTING SERVICE

1 SO IF YOU START WITH PLURIPOTENTIAL STEM CELLS, IT'S  
2 REALLY BEEN A TOUGH TASK TO GET SOMETHING THERE THAT  
3 WILL ENGRAFT, BUT ALSO FUNCTION PROPERLY.

4 SO THERE'S ALWAYS BEEN A NEED TO ENABLE SOME  
5 LARGE-SCALE PRODUCTION SYSTEMS TO GET THAT DONE BECAUSE  
6 THE LIVER IS A VERY IMPORTANT ORGAN. IF YOU LOSE THE  
7 ORGAN, AS MIKE WILL TELL YOU, YOU GOT BIG TROUBLE. YOU  
8 NEED A LIVER, RIGHT? YOU NEED TO LOOK AFTER YOUR LIVER  
9 AS WELL.

10 DR. FRIEDMAN: VERY IMPORTANT.

11 DR. TROUNSON: IT'S A VERY IMPORTANT THING.  
12 SO THEY SHOWED THAT THEY'RE ABLE TO FORM WHAT THEY CALL  
13 INDUCED MULTIPOTENT PROGENITOR CELLS, NOT TAKING THE  
14 ADULT CELLS ALL THE WAY BACK TO IPS CELLS, BUT AN  
15 INTERMEDIARY. AND THEY CALL THEM IMPSC'S RATHER THAN  
16 IPSC'S. AND THEY SHOWED THAT THESE PROLIFERATE  
17 EXTENSIVELY IN CULTURE, SO THEY GROW HEAPS OF THEM.  
18 AND THEN THEY CAN BE DIRECTED BY SMALL MOLECULES, WHICH  
19 WAS THE CONTRIBUTION MADE BY SHEN DING AND COLLEAGUES  
20 AT THE GLADSTONE. IT CAN DIRECT THOSE INTO HEPATOCYTES  
21 THAT REALLY HAVE THE CLASSICAL GROWTH CHARACTERISTICS  
22 AND FUNCTION THAT YOU SEE IN ADULT CELLS. SO THIS IS  
23 REALLY AN IMPORTANT STEP FORWARD.

24 BECAUSE THEY GO BACK TO SORT OF MORE  
25 PROGENITOR STATE, THESE CELLS DON'T FORM TERATOMAS. SO

## BARRISTERS' REPORTING SERVICE

1 THAT'S ANOTHER IMPORTANT PROPERTY. YOU DON'T HAVE TO  
2 TAKE THEM ALL THE WAY BACK, SO YOU DON'T HAVE THE  
3 CONCERN THAT YOU MIGHT HAVE WITH IPS CELLS IF YOU'RE IN  
4 FRONT OF THE REGULATORY AUTHORITIES.

5 SO WHEN THEY'RE TRANSPLANTED INTO IMMUNE  
6 COMPROMISED MICE, THIS IS HUMAN CELLS, THERE IS  
7 EXTENSIVE REPOPULATION THERE IN THE DISEASED LIVERS,  
8 AND THERE'S GOOD EVIDENCE THAT THEY WERE TAKING OVER  
9 FULL FUNCTION. SO I THINK THAT'S EXTREMELY  
10 ENCOURAGING, AND I WOULD HOPE THAT WE MIGHT SEE SOME  
11 WORK COME THROUGH. I DON'T KNOW IF WE WILL, BUT SEE  
12 SOME WORK COME THROUGH ON THIS BECAUSE IT'S THE MOST  
13 ENCOURAGING, I THINK, THAT I'VE SEEN IN THE LIVER.

14 CHAIRMAN THOMAS: DID WE FUND ANY OF THIS?

15 DR. TROUNSON: IT'S A NEW FACULTY AWARD  
16 RATHER THAN A SPECIFIC GRANT. IT WAS AT THE UCSF.  
17 IT'S HOLGER WILLENBRING WHO'S ONE OF OUR GRANTEES,  
18 COMPREHENSIVE GRANTEE. SHEN DING HAS HAD MONEY FROM  
19 US, AND, OF COURSE, WE'RE STRONGLY SUPPORTIVE. SO IT'S  
20 ONE OF OUR DEVELOPMENTS, IF YOU LIKE, SO I THINK THIS  
21 IS A GOOD, BIG STRONG TIC.

22 I DON'T WANT TO SPEND TIME ON THE METHODS,  
23 BUT IT WASN'T THAT DIFFICULT. IN OTHER WORDS, IT'S NOT  
24 THAT COMPLICATED. IT DOES TAKE MONTHS, AS YOU CAN SEE  
25 THERE. SO ALL OF THESE PROCEDURES HAVE -- YOU HAVE TO

## BARRISTERS' REPORTING SERVICE

1 WIND YOURSELF THROUGH A PATHWAY, BUT THEY WELL  
2 CHARACTERIZED THIS. SO IT WILL BE INTERESTING TO SEE  
3 THIS COME FORWARD, I HOPE, NOT BEFORE I LEAVE, BUT I  
4 HOPE BEFORE YOU GUYS LEAVE THIS HOPEFULLY GET INTO THE  
5 CLINICAL PIPELINE BECAUSE IT LOOKS VERY ENCOURAGING.

6 THERE'S ALSO, I THOUGHT, QUITE AN INTERESTING  
7 PAPER FROM HELEN BLAU AT STANFORD ON REJUVENATION OF  
8 MUSCLES FROM ALL PEOPLE. I'M ONE OF THOSE OLD PEOPLE  
9 WHO, NO MATTER HOW I WORK, I CAN'T GENERATE MUSCLE LIKE  
10 I USED TO, AND I WAS A FOOTBALL PLAYER. BUT TODD'S  
11 SORT OF BEATEN ME IN MANY RESPECTS. IN THE ELDERLY,  
12 WHICH I'M JUST ABOUT, THEY HAVE SKELETAL MUSCLE  
13 WEAKNESS AND DIFFICULTY WITH THE REGENERATION.

14 SO TWO-THIRDS OF MUSCLES IN ALL THE PEOPLE  
15 ARE DEFECTIVE. THEIR STEM CELLS ARE DEFECTIVE WHEN YOU  
16 COMPARE THEM TO YOUNG ANIMALS. THEY HAVE REDUCED  
17 CAPACITY TO REPAIR THEIR MYOFIBERS AND TO REPOPULATE  
18 MUSCLE STEM CELL RESERVOIR. SO THERE'S A PROBLEM HERE,  
19 AND SO THE MUSCLE JUST DOESN'T WORK AS WELL AND IT  
20 DOESN'T REPOPULATE AS WELL. IT DOESN'T HELP TO  
21 TRANSPLANT OLD CELLS INTO YOUNG RECIPIENT ANIMALS.  
22 THAT DOESN'T GET IT. HOWEVER, IF YOU TREAT THE AGED  
23 MUSCLES WITH AN INHIBITOR FOR P38A AND BETA, WHICH ARE  
24 MITOGEN ACTIVATED KINASE PATHWAY, THE CELLS CULTURED ON  
25 SOFT HYDROGEL SUBSTRATE, SO YOU HAVE TO HAVE THIS SOFT



## BARRISTERS' REPORTING SERVICE

1 SUBSTRATE TO GROW THEM, THERE'S A REMARKABLE  
2 RENAISSANCE IN THOSE CELLS. FUNCTIONAL MUSCLE COULD BE  
3 USED FOR TRANSPLANTATION AND REGENERATION IN AGED,  
4 DEFECTIVE MUSCLE. SO THAT'S QUITE INTERESTING.

5 I THINK THE CELL THERAPIES FOR AGE REALLY  
6 WOULD BE VERY USEFUL IF WE COULD SORT OF TARGET THAT IN  
7 BOTH A BIOCHEMICAL AND BIOPHYSICAL WAY, NOT USING THAT  
8 TECHNIQUE BY ITSELF, BUT SOMEHOW TO USE A DRUG-RELATED  
9 SYSTEM TO TRY AND HELP OLDER PEOPLE REMAIN MOBILE AND  
10 HAVE AN EFFECTIVE LIFE AS THEY AGE BECAUSE WE'RE ALL  
11 GETTING OLDER AND WE WANT TO LIVE BETTER. AND SO I  
12 THINK THAT MAY WELL BE IMPORTANT IN THE LONGER TERM.

13 CHAIRMAN THOMAS: ALAN, WE ARE FUNDING THAT  
14 ONE AS WELL, CORRECT?

15 DR. TROUNSON: ARE WE FUNDING WORK ASSOCIATED  
16 WITH THAT? HELEN'S WORK. AND ON THE TRAINING GRANTS  
17 AS WELL.

18 SO THE LAST ONE, I THINK I SAID I WAS  
19 MENTIONING THREE PAPERS, AND I SPOKE BRIEFLY TO THAT  
20 WITH THE OUR LECTURE ON AUTISM. IT'S INTERESTING THAT  
21 THE RESEARCH IS IN RIKEN INSTITUTE IN JAPAN HAVE SHOWN  
22 AN INCREASED RETROTRANSPOSON ACTIVITY IN SCHIZOPHRENIA.  
23 RETROTRANSPOSON IS A JUMPING GENE. SO IF YOU KNOW  
24 ANYTHING ABOUT -- YOU DON'T HAVE TO KNOW A LOT ABOUT  
25 THAT, BUT THESE GENES POPULATE US IN OUR GENOME, BUT

## BARRISTERS' REPORTING SERVICE

1 THEY HAVE THE ABILITY TO JUMP AROUND. AND THEY DO JUMP  
2 AROUND, AND THAT'S WHAT PRODUCES SOME VARIABILITY IN  
3 OUR NEURONS AND OTHER CELLS BECAUSE THEY DO MOVE ABOUT.  
4 AND WHEN THEY MOVE, THEY CAN MOVE TO A SITE IN THE  
5 GENOME THAT CAN AFFECT ANOTHER GENE.

6 SO THE SUGGESTIONS THAT THESE WHAT THEY CALL  
7 THESE L1'S, THE LONG, INTERSPERSED NUCLEAR ELEMENT  
8 RETROTRANSPOSONS, ARE MOBILIZED IN THE NEURON  
9 PROGENITOR CELLS. THEY LOOK TO SEE WHAT WAS HAPPENING  
10 IN SCHIZOPHRENIA. AND LO AND BEHOLD, THEY FOUND THAT  
11 THERE WERE EXTRA COPIES OF THESE TRANSPOSONS THAT WERE  
12 INSERTED IN SYNAPSE AND SCHIZOPHRENIA-RELATED GENES.  
13 SO HERE WE HAVE A REASON, PERHAPS A REASON FOR  
14 SCHIZOPHRENIA. IF THERE'S A HIGH ACTIVITY OF THESE  
15 JUMPING GENES, FOR WHATEVER REASON THAT IS, IT MAY  
16 UNDERPIN THE PROBLEM OF SCHIZOPHRENIA OR SOME OF THE  
17 PROBLEM WITH SCHIZOPHRENIA BECAUSE IT'S VERY CLEARLY  
18 VERY DIFFERENT. IF YOU LOOK AT THE JOURNAL, YOU CAN  
19 SEE IN THE FIGURES A REALLY DRAMATIC DIFFERENCE THERE.

20 SO THESE HYPERACTIVE ELEMENTS CAN PROBABLY BE  
21 INDUCED BY ENVIRONMENTAL OR GENETIC FACTORS, PROBABLY  
22 BOTH. THE GENETIC FACTORS WE COULD WORK OUT AND MAYBE  
23 WE CAN DESIGN DRUGS FOR IT. AND ENVIRONMENTAL FACTORS  
24 WOULD BE WORTH KNOWING. PART OF THE PROBLEM IS, I  
25 GUESS, IS A LOT OF IT'S GOING TO BE HAPPENING DURING

## BARRISTERS' REPORTING SERVICE

1 FETAL LIFE. AND SO HOW DO YOU KNOW SOMEONE IS GOING TO  
2 HAVE A PROBLEM? WHAT'S A BIOMARKER FOR IT? AND IF AT  
3 BIRTH, IS THERE A BIOMARKER THAT YOU'RE GOING TO  
4 DEVELOP SCHIZOPHRENIA? SO THESE ARE IMPORTANT THINGS  
5 FOR MEDICINE TO WORK ON.

6 BUT THIS IS, I THINK, A RELATIVELY NEW  
7 OBSERVATION IN SCHIZOPHRENIA, AND I THINK IT WILL  
8 RELATE ALSO TO AUTISM. I'LL BE VERY SURPRISED IF IT  
9 DOESN'T RELATE TO OTHER MENTAL RETARDATION STATES AND  
10 AUTISM-RELATED FACTORS. SO WE NEED TO GET A BIT  
11 DEEPER, THE SCIENTISTS, IN THIS AREA IF WE WANT TO BE  
12 ABLE TO DO SOMETHING ABOUT THOSE CONDITIONS BECAUSE  
13 THEY REALLY DO HAVE A MAJOR IMPACT ON FAMILIES.

14 VERY QUICKLY, COUPLE OF NEW APPOINTMENTS.  
15 ONE IS MATT SOPER WHO'S JOINED US AS A SYSTEMS  
16 ENGINEER, AN I.T. PERSON. WE'RE DOING AWAY WITH OUR  
17 CONTRACT THERE. AND MATT HAS WORKED WITH US IN THE  
18 PAST, AND THIS IS A CHEAPER, MORE EFFICIENT SYSTEM, I  
19 THINK, HAVING MATT IN-HOUSE RATHER THAN A CONTRACT. SO  
20 WE'RE VERY HAPPY TO HAVE HIM.

21 RON WELLS HAS ALSO JOINED GRANTS MANAGEMENT  
22 AS WELL THIS WEEK, AND I'LL TRY AND REMEMBER TO GET HIS  
23 PHOTOGRAPH NEXT TIME AROUND, BUT THEY'RE VERY GOOD  
24 APPOINTMENTS.

25 YOU'VE HEARD ABOUT THE RFA'S FROM PAT. SO IF

## BARRISTERS' REPORTING SERVICE

1 YOU ARE INTERESTED IN THOSE RFA'S, JUST CHECK IN THE  
2 LIST THAT I HAVE THERE.

3 THERE ARE A LOT OF MEETINGS THAT ARE GOING  
4 ON, SO I AGAIN LISTED THOSE FOR PEOPLE, MEETINGS IN THE  
5 PAST AND AN ETHICS MEETING WE JUST HAD IN BERKELEY.  
6 AND I WANTED TO NOTE THAT ONE BECAUSE THIS WAS ONE OF  
7 THE RECOMMENDATIONS FROM THE IOM, THAT WE REALLY HAVE  
8 MORE IN THIS AREA. AND I THINK THERE ARE A NUMBER OF  
9 PEOPLE FROM THE BOARD WHO ATTENDED. SO I THINK THEY  
10 FOUND IT QUITE USEFUL, AND I THINK IT WAS WORTHWHILE.  
11 AND I THINK THERE WILL BE A REPORT COMING OUT THAT  
12 WE'LL SHARE WITH YOU SHORTLY FROM GEOFF LOMAX.

13 FUTURE MEETINGS ON STEM CELL ENGINEERING.  
14 AND SOME OF THE BOARD MEMBERS LIKE TO ATTEND THESE  
15 MEETINGS, SO JUST MAKING SURE THAT YOU KNOW THAT  
16 THEY'RE THERE. WE'RE HAVING SOME SPONSORSHIP IN THESE  
17 AREAS. A KEYSTONE MEETING IN APRIL, A REGENERATIVE  
18 MEDICINE FOUNDATION CONFERENCE, WHICH IS REALLY LOOKING  
19 AT TRANSLATION, AND THAT'S IN SAN FRANCISCO. SO YOU'RE  
20 WELCOME TO BE PART OF THOSE MEETINGS. THERE'S A NATO  
21 WORKSHOP IN BERLIN. THE ISSCR IS ON IN JUNE IN  
22 VANCOUVER, AND A NUMBER OF US GO THERE. OCCASIONALLY  
23 SOME PATIENT ADVOCATES AND BOARD MEMBERS GO TO THAT  
24 MEETING. AND THEN THERE'S A BIG BIO CONVENTION IN SAN  
25 DIEGO AT THE END OF JUNE, WHICH WE'RE HAVING A WHOLE

## BARRISTERS' REPORTING SERVICE

1 DAY, A PROGRAM THERE, A CIRM-ORGANIZED PROGRAM. SO I  
2 THINK THAT WILL BE VERY INTERESTING. AND BIO IS A  
3 MASSIVELY BIG PROGRAM.

4 NOW, THERE'S AN IMMUNE TOLERANCE WORKSHOP  
5 GOING ON, AGAIN, IN CALIFORNIA IN JULY. SO THESE ARE  
6 ALL SORT OF THINGS THAT I THINK IF YOU'RE INTERESTED  
7 IN, PLEASE LET US KNOW, AND WE'LL HELP YOU BE PART OF  
8 IT.

9 I NEED TO REPORT TO YOU AT DIFFERENT TIMES,  
10 AT LEAST ONCE A YEAR, ON THE CONFERENCE GRANT PROGRAM.  
11 THIS YEAR WE HAD UP TO 350,000 TO WORK ON THAT, AND  
12 THESE ARE THE -- THESE WERE THE -- I'M NOT SURE WHAT  
13 THE ATTENDEES IS THERE. LET ME GO OVER THE ACTUAL  
14 CONFERENCES. THESE ARE THE CONFERENCES THAT WE  
15 SUPPORTED WITH THAT CONFERENCE GRANT PROGRAM THROUGH  
16 THE YEAR. AND I'M JUST LISTING THEM THERE. YOU CAN  
17 LOOK AGAIN AT THE HARD COPY THAT WE PROVIDED FOR YOU.  
18 AND THERE'S A RANGE. YOU CAN SEE THAT WE SPENT BETWEEN  
19 2000 UP TO ABOUT 50,000, I THINK, IN SOME INSTANCES.

20 ON THIS LIST HERE, THERE'S 35,000 FOR THE  
21 SANFORD CONSORTIUM FOR REGENERATIVE MEDICINE PARTNERING  
22 PROGRAM. IT'S THE STEM CELLS ON THE MESA MEETING.  
23 AND, AGAIN, THIS IS THE REST OF THAT MONEY THAT WAS  
24 ALLOCATED, WHICH INCLUDED 50,000 FOR THE ISSCR AND  
25 50,000 FOR THIS YEAR'S BIO INTERNATIONAL CONVENTION.

## BARRISTERS' REPORTING SERVICE

1 SO THEY ARE ALL LISTED THERE IF YOU'RE  
2 INTERESTED. AND, AGAIN, IF YOU WOULD LIKE TO ATTEND  
3 ANY OF THOSE, YOU SHOULD LET US KNOW. WE'LL HELP YOU  
4 ATTEND THOSE MEETINGS AS WELL, OKAY, THE ONES THAT  
5 HAVEN'T BEEN HELD ALREADY.

6 THERE IS A REGENMED INVESTOR DAY. THIS IS  
7 THE BUSINESS PART. YOU'VE HEARD FROM ELLEN ABOUT  
8 CAPRICOR AND CELLULAR DYNAMICS AND OTHERS THAT WE'VE  
9 BEEN SUPPORTING THROUGH THE PROGRAM. THERE WAS A VERY  
10 GOOD MEETING HIGHLIGHTS OF 350 PLUS PEOPLE AT THIS  
11 PARTICULAR MEETING. THIS WAS HELD IN MARCH IN NEW  
12 YORK. AND THERE'S A NEW PARTNERING CAPITAL RAISING  
13 PROGRAM THAT SHOWS AGAIN VIACYTE WITH JDRF ANNOUNCING  
14 AN ADDITIONAL \$7 MILLION FOR MILESTONE-BASED FUNDING  
15 FOR VIACYTE, WHICH IS A VERY GOOD ADD-ON TO OUR PROGRAM  
16 WITH VIACYTE.

17 AND CIRM GRANTEE STEVE FINKBEINER HAS TEAMED  
18 UP WITH ENGINEERS FROM GOOGLE FOR WORK RELATED TO A  
19 CIRM AWARD. THIS WORK WAS FOCUSED ON ANALYZING PROTEIN  
20 CLUMPS IN THE BRAIN, A CHARACTERISTIC OF  
21 NEURODEGENERATIVE DISEASES. SO I THINK THESE ARE  
22 REALLY INTERESTING. SO YOU'VE HEARD FROM PAT ABOUT  
23 THAT PROGRAM.

24 LET ME JUST GET YOU TO THE FINANCES, AND I'LL  
25 ASK CHI LA JUST TO FILL YOU IN ON THE LAST PART WITH OUR

## BARRISTERS' REPORTING SERVICE

1 CURRENT FINANCE PROGRAM.

2 MS. SILVA-MARTIN: THANK YOU, DR TROUNSON.  
3 GOOD AFTERNOON, MR. CHAIR AND MEMBERS OF THE BOARD,  
4 MEMBERS OF THE PUBLIC AND STAFF. I WILL PROVIDE YOU  
5 WITH A VERY BRIEF FINANCIAL UPDATE.

6 FIRST OF ALL, I WANT TO LET YOU KNOW THAT OUR  
7 FINANCIAL OPERATIONS ARE ON TRACK. WE HAVE HAD NO  
8 SIGNIFICANT CHANGES SINCE I LAST REPORTED IN JANUARY,  
9 NOR DO I ANTICIPATE ANY MAJOR CHANGES FOR THE REMAINDER  
10 OF THE FISCAL YEAR.

11 OUR GRANT AND LOAN DISBURSEMENTS ARE ON  
12 TRACK. THE DEPARTMENT OF FINANCE AND THE STATE  
13 TREASURER'S OFFICE CONTINUE TO PROVIDE FUNDING THROUGH  
14 COMMERCIAL PAPER EACH MONTH. SO AS A RESULT, WE HAVE A  
15 VERY HEALTHY CASH RESERVE TO MEET OUR OPERATIONAL  
16 OBLIGATIONS.

17 I'M NOT GOING TO GO OVER THE NUMBERS HERE.  
18 THIS IS OUR EXPENDITURES THAT HAVE BEEN RECORDED  
19 THROUGH JANUARY. I DO WANT TO POINT OUT THAT OUR  
20 EXPENDITURES ARE RECORDED THROUGH JANUARY JUST UNDER 50  
21 PERCENT OF WHAT WAS BUDGETED. WHAT'S NOT INCLUDED IN  
22 HERE IS ABOUT \$400,000 IN LAGS OF INVOICES THAT JUST  
23 HAVE NOT HIT THE FINANCIAL STATEMENTS YET.

24 WE DO HAVE SEVERAL ONE-TIME COSTS AND OTHER  
25 MEETINGS AND OPERATIONAL EXPENDITURES THAT WILL HIT FOR

## BARRISTERS' REPORTING SERVICE

1 THE REMAINDER OF THE FISCAL YEAR, SO WE HAVE DEVELOPED  
2 A FORECAST. SOME OF THOSE OPERATIONAL COSTS ARE LIKE  
3 THE ONE-TIME COST FOR OUR PRESIDENTIAL SEARCH. AND SO  
4 THIS IS WHAT I AM ANTICIPATING FOR THE YEAR-END  
5 FORECAST, THAT WE WILL BE SOMEWHERE BETWEEN 5- TO  
6 10-PERCENT SAVINGS.

7 AS YOU CAN SEE, FOR EACH OF OUR CATEGORICAL  
8 EXPENDITURES, I EXPECT ALL OF OUR EXPENDITURES TO BE  
9 WITHIN BUDGET. I SEE SAVINGS ANYWHERE FROM 2 TO 30  
10 PERCENT IN SOME OF OUR CATEGORIES, AND THOSE SAVINGS  
11 ARE REALLY A RESULT OF EITHER EXPENDITURES THAT WE  
12 BUDGETED FOR THAT DID NOT MATERIALIZE AT ALL OR THAT  
13 CAME IN LOWER THAN WHAT WE BUDGETED.

14 AND THIS NEXT CHART JUST PROVIDES YOU OUR  
15 COST CENTER DATA. AGAIN, AS YOU CAN SEE, ALL OF OUR  
16 COST CENTERS ARE WITHIN BUDGET. AND, AGAIN, I DO NOT  
17 ANTICIPATE THAT ANY OF THE COST CENTERS WILL GO OVER  
18 BUDGET BY END OF THE FISCAL YEAR.

19 AND THEN LAST, I WANT TO POINT OUT OUR  
20 6-PERCENT CAP. SO I EXPECT THAT WE WILL BE AT ABOUT 50  
21 PERCENT OF OUR 6-PERCENT CAP BY THE END OF THE FISCAL  
22 YEAR, JUNE 30, 2014, LEAVING US JUST OVER \$90 MILLION  
23 FOR OUR OPERATIONS FOR '14-'15 AND BEYOND. AND THIS  
24 ASSUMES, OF COURSE, THAT WE GET NO ADDITIONAL FUNDING.

25 ONE FINAL THING THAT I WANT TO SAY IS THAT WE



## BARRISTERS' REPORTING SERVICE

1 ARE IN THE DEVELOPMENT OF THE '14-'15 BUDGET. WE ARE  
2 UNDERGOING AN INTERNAL REVIEW NOW. WE WILL BE  
3 PREPARING DOCUMENTATION TO SUBMIT TO THE FINANCE  
4 SUBCOMMITTEE CHAIRS FOR THEIR INPUT. ONCE WE SECURE  
5 THEIR INPUT, WE WILL FINALIZE THE DOCUMENTS AND BRING  
6 THEM TO A FINANCIAL SUBCOMMITTEE MEETING IN APRIL FOR  
7 THEIR REVIEW AND APPROVAL AND THEN FOR PRESENTATION TO  
8 THIS BOARD IN MAY.

9 AND THAT REALLY CONCLUDES THE FINANCIAL  
10 UPDATE. IF THERE ARE ANY QUESTIONS, I'M HAPPY TO  
11 ANSWER THEM.

12 DR. STEWARD: JUST A BRIEF QUESTION. COULD  
13 YOU UNPACK THE CATEGORY EXTERNAL EXPENSES?

14 MS. SILVA-MARTIN: EXTERNAL SERVICES? YES.  
15 SO THAT IS WHERE WE SECURE SERVICES FOR A VARIETY OF  
16 DIFFERENT THINGS. SO, FOR EXAMPLE, OUR BOARD COUNSEL  
17 IS PART OF THAT. WE DO HAVE SOME SUPPORT FOR --  
18 SOMETIMES WE NEED CONSULTANTS FOR EXPERTISE THAT WE DO  
19 NOT HAVE IN-HOUSE. WE HAVE SOME CDAP CONSULTANTS THAT  
20 COME IN AND HELP DR. FEIGAL. WE ALSO DO SOME COSTS FOR  
21 PROGRAMMING. SO WE DO HAVE TWO PROGRAMMERS ON STAFF,  
22 BUT SOMETIMES WE NEED TO DO OTHER WORK, AND WE'LL BRING  
23 IN SOME FUNDS FOR THAT AS WELL.

24 WE PREVIOUSLY WERE PAYING FOR OUR I.T.  
25 SUPPORT IN THAT CATEGORY, BUT WE JUST RECENTLY

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1 CONVERTED, AS DR. TROUNSON INDICATED, THAT CONTRACT TO  
2 A POSITION. WE ALSO PAY FOR OUR ACCOUNTING SERVICES  
3 AND PAYROLL SERVICES THROUGH OUR EXTERNAL SERVICES, AND  
4 WE ALSO HAVE THE ANNUAL FINANCIAL AUDIT THAT'S COVERED  
5 THERE. SO THOSE ARE THE MAJORITY OF THE COSTS IN THAT  
6 CATEGORY.

7 CHAIRMAN THOMAS: I SHOULD NOTE FOR THE BOARD  
8 THAT, AS YOU MAY RECALL, PREVIOUSLY AND FOR MANY YEARS  
9 MICHAEL GOLDBERG AND MARCY FEIT HAD BEEN CO-CHAIRS OF  
10 OUR FINANCE SUBCOMMITTEE. WITH BOTH OF THEM HAVING  
11 LEFT THE BOARD IN THE LAST FEW MONTHS, WE'VE ASKED  
12 STEVE JUELSGAARD AND DONNA WESTON TO TAKE OVER THOSE  
13 TWO ROLES, AND THEY HAVE GRACIOUSLY AGREED TO DO THAT  
14 AND ARE IN THE PROCESS RIGHT NOW WORKING WITH CHILA AND  
15 OTHER STAFF TO DEVELOP THE BUDGET FOR THE NEXT YEAR.  
16 THANK YOU, CHILA.

17 DR. TROUNSON: I JUST THERE'S ONE THING THAT  
18 HAS TURNED UP TODAY THAT I THINK IS VERY RELEVANT,  
19 CHAIR, FOR THE BOARD. AND IT WILL, I THINK, NEED TO  
20 HAVE SOME DISCUSSIONS. SENATORS BARBARA BOXER, WHO'S  
21 CLEARLY A DEMOCRAT, AND MARK KIRK, A REPUBLICAN FROM  
22 ILLINOIS, HAVE INTRODUCED A REGENERATIVE MEDICINE BILL  
23 TO THE FEDERAL PARLIAMENT. AND THIS IS ONE IN ORDER TO  
24 SUPPORT REGENERATIVE MEDICINE RESEARCH. SO I THINK  
25 THAT THAT'S GOING TO BE OF SOME INTEREST, I THINK, TO

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1 THIS BOARD AND WHAT YOU DO IN THE FUTURE. SO I WOULD  
2 TAKE A LOOK AT THAT BECAUSE I THINK IT IS SOMETHING  
3 THAT THE BOARD NEEDS TO PROBABLY HAVE A VIEW ON. AND  
4 SINCE THIS ONLY HAPPENED TODAY, CHAIR, WE'LL CERTAINLY  
5 TAKE IT IN-HOUSE AND LOOK TO SEE WHAT IMPACT IT MIGHT  
6 HAVE.

7 SO IT'S BEEN SUPPORTED BY BOTH SIDES OF THE  
8 SENATE. SO I GUESS, I DON'T KNOW, I GUESS IT MIGHT  
9 HAVE A CHANCE. I WOULDN'T LIKE TO PREDICT MYSELF IN  
10 THE SENATE OR THE CONGRESS THESE DAYS WHETHER THINGS  
11 WILL GET THROUGH OR NOT, BUT IT'S INTERESTING. I THINK  
12 IT'S VERY INTERESTING.

13 CHAIRMAN THOMAS: THANK YOU FOR BRINGING THAT  
14 TO OUR ATTENTION, DR. TROUNSON. ELONA CIRCULATED  
15 SOMETHING TO THAT EFFECT EARLIER TODAY. AND, MARIA,  
16 PERHAPS YOU COULD FORWARD THAT. COULD YOU PLEASE  
17 FORWARD IT TO ALL MEMBERS OF THE BOARD?

18 I WILL SAY THAT WE'VE HAD A BIT OF A HARDER  
19 TIME IN THE HOUSE THAN THE SENATE. SO IT WOULD BE  
20 GREAT. OBVIOUSLY ANYTHING THAT FURTHERS THE FIELD  
21 WOULD BE TREMENDOUS, AND WE SHOULD ALL DO WHATEVER WE  
22 CAN TO HELP SUPPORT THAT. SO THANK YOU FOR BRINGING  
23 THAT TO OUR ATTENTION.

24 LAST THING I'LL NOTE, I NEGLECTED IN THE  
25 CHAIRMAN'S REPORT TO COMMENT THAT, IN ADDITION TO THE

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1 OTHER EVENTS, DEAN PULIAFITO AT USC HOSTED TWO LECTURES  
2 BY RECIPIENTS OF THE PRESTIGIOUS -- TOO MANY WORDS  
3 TODAY -- LASKER AWARDS. AND THEY SPOKE LAST WEEK AND  
4 GAVE VERY INTERESTING TALKS. SENATOR TORRES WAS THERE.  
5 DEAN HAD A DINNER AT HIS HOUSE THAT EVENING. AND WHAT  
6 I PARTICULARLY WANTED TO REPORT TO THE BOARD WAS THAT  
7 CLAIRE POMEROY, WHO, AS YOU KNOW, NOW RUNS THE LASKER  
8 FOUNDATION, WAS OUT FOR THAT EVENT. AND SHE JUST COULD  
9 NOT BE HAPPIER IN HER NEW POSITION AND IS CLEARLY  
10 THRIVING BACK THERE AND LOVING EVERY MINUTE OF WORKING  
11 IN HER NEW JOB AND BEING IN NEW YORK, ASIDE FROM THE  
12 FACT SHE COULD HAVE DONE WITHOUT THE LAST FOUR OR FIVE  
13 MONTHS, BUT SHE WANTED TO PASS ALONG A HELLO TO ALL HER  
14 OLD FRIENDS AT CIRM.

15 SO IS THERE ANYTHING ELSE THAT ANYBODY WANTS  
16 TO COMMENT ON? HEARING NOTHING, THAT BRINGS TODAY'S  
17 MEETING TO A CLOSE. THANK YOU, EVERYBODY, FOR ALL YOUR  
18 WORK AS ALWAYS, AND WE WILL SEE YOU IN MAY.

19 (THE MEETING WAS THEN CONCLUDED AT 03:14  
20 P. M. )

21  
22  
23  
24  
25

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REPORTER' S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE PROCEEDINGS BEFORE THE INDEPENDENT CITIZEN' S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD AT THE LOCATION INDICATED BELOW

HILTON SAN FRANCISCO AIRPORT BAYFRONT  
600 AIRPORT BOULEVARD  
BURLINGAME, CALIFORNIA  
ON  
MARCH 13, 2014

WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

*Beth C. Drain*

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