

BEFORE THE
SCIENTIFIC AND MEDICAL FACILITIES WORKING GROUP OF THE
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE
TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
ORGANIZED PURSUANT TO THE
CALIFORNIA STEM CELL RESEARCH AND CURES ACT
PUBLIC INFORMATIONAL MEETING REGARDING FUTURE
FACILITIES REQUEST FOR APPLICATIONS

LOCATION: STATE BOARD OF EQUALIZATION
BOARD ROOM
450 N. STREET
SACRAMENTO, CALIFORNIA

DATE: JUNE 11, 2007
1 P.M.

REPORTER: BETH C. DRAIN, CSR
CSR. NO. 7152

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BARRISTERS' REPORTING SERVICE

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1 SACRAMENTO, CALIFORNIA; MONDAY, JUNE 11, 2007

2 01:12 PM

3

4 CHAIRMAN LICHTENGER: I'D LIKE TO CALL THE
5 MEETING TO ORDER. I'M DAVID LICHTENGER, AND I'M THE
6 CHAIR OF THE SCIENTIFIC AND MEDICAL FACILITIES WORKING
7 GROUP OF THE CALIFORNIA INSTITUTE OF REGENERATIVE
8 MEDICINE. ALSO IN ATTENDANCE ARE THE WORKING GROUP
9 MEMBERS MARCY FEIT, JEFF SHEEHY, AND ED KASHIAN.

10 THE PURPOSE OF TODAY'S MEETING IS TO RECEIVE
11 INFORMATION ON THE PROPOSED FUTURE FACILITIES GRANTS
12 IDENTIFIED IN CIRM'S SCIENTIFIC STRATEGIC PLAN. THAT
13 PLAN CALLS FOR \$222 MILLION TO BE EXPENDED ON NEW
14 FACILITIES IN SUPPORT OF CIRM OBJECTIVES. THIS IS A
15 SUBSTANTIAL AMOUNT OF FUNDS, AND THE WORKING GROUP HAS
16 DECIDED TO HOLD FOUR INFORMATIONAL MEETINGS THROUGHOUT
17 THE STATE TO PROVIDE THE OPPORTUNITY FOR INTERACTION
18 WITH THE PUBLIC AND WITH APPLICANTS REGARDING FUTURE
19 GRANT PROGRAMS.

20 THE MEETING WILL BE IN TWO PARTS. FIRST,
21 WE'LL HEAR FROM SOME OF THE POTENTIAL APPLICANTS FOR
22 THESE GRANT FUNDS. WE HAVE FOUR INSTITUTIONS THAT HAVE
23 SIGNED UP TO PROVIDE AN OVERVIEW OF THEIR FACILITIES
24 NEEDS AND OFFER THE WORKING GROUP THEIR PERSPECTIVE ON
25 WHAT CRITERIA ARE MOST IMPORTANT TO BE CONSIDERED.

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1 THE PRESENTATIONS IN THIS FIRST SESSION WILL
2 BE LIMITED TO TEN MINUTES, PLEASE. OUR STAFF WILL GIVE
3 THE SIGNAL WITH ONE MINUTE TO GO AND ASK SPEAKERS TO
4 COMPLETE THEIR REMARKS WITHIN THE ALLOTTED TIME SO THAT
5 WE HAVE SUFFICIENT TIME TO HEAR FROM EVERYONE WHO WANTS
6 TO BE HEARD. THE WORKING GROUP MAY ASK QUESTIONS OF
7 THE PRESENTERS AND FOLLOW UP WITH THEM.

8 I'LL MANAGE THE TIME FOR THAT, BUT I DON'T
9 EXPECT TO SPEND MORE THAN FIVE OR TEN MINUTES ON EACH
10 OF THE FOLLOW-UP PRESENTATIONS.

11 THE SECOND PART OF THE MEETING WE'LL HEAR
12 FROM ANYONE WHO WISHES TO SPEAK ON THE ISSUE OF THE
13 LARGE FACILITIES GRANTS. OF PARTICULAR INTEREST TO THE
14 WORKING GROUP ARE THE TOPICS THAT WERE DISTRIBUTED AS
15 PUBLIC INFORMATION MEETING AGENDA. THESE COMMENTS WILL
16 BE LIMITED TO THREE MINUTES. SPEAKERS NEED TO IDENTIFY
17 THEMSELVES AND ANY AFFILIATION, AND YOU WILL BE ADVISED
18 BY STAFF WHEN THE TIME IS UP. AND, AGAIN, I'D LIKE TO
19 ASK THE SPEAKERS TO COMPLETE THE PRESENTATION ON TIME.
20 WORKING GROUP MEMBERS THEN WILL HAVE THE OPPORTUNITY TO
21 ASK QUESTIONS OF THOSE SPEAKERS. AGAIN, I'LL GAUGE HOW
22 MUCH TIME WE CAN SPEND ON EACH QUESTION AND DISCUSSIONS
23 TO KEEP US ON TIME.

24 ANYONE SPEAKING TODAY MAY ALSO SUBMIT WRITTEN
25 MATERIALS AS WELL.

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1 WITH THAT, I'LL ASK STAFF TO ANNOUNCE THE
2 FIRST SPEAKER AND INVITE THEM TO THE PODIUM. ALSO
3 MEMBER HYSEN HAS JOINED US.

4 MR. KELLER: GOOD AFTERNOON. FIRST PRESENTER
5 TODAY IS FROM THE UNIVERSITY OF CALIFORNIA IRVINE, HANS
6 KEIRSTEAD, INTERIM CO-DIRECTOR OF THE SUE AND BILL
7 GROSS STEM CELL RESEARCH CENTER, DEPARTMENT OF ANATOMY
8 AND NEUROBIOLOGY.

9 DR. KIERSTEAD: WELL, GOOD MORNING. I HAVE
10 PROVIDED A HANDOUT. WE WON'T BE GOING THROUGH THE
11 ENTIRE HANDOUT, I ASSURE YOU. IF YOU'D LIKE TO FOLLOW
12 ALONG, YOU MAY.

13 I'D LIKE TO JUST BEGIN BY EXPRESSING MY
14 SINCERE THANKS AND CONGRATULATIONS TO THIS BODY, TO
15 CIRM IN GENERAL, FOR TAKING THE INITIATIVE TO ENGAGE
16 THE SCIENTIFIC COMMUNITY. I THINK IT WAS A VERY SMART
17 THING TO DO. THIS IS GOING TO BRING A LOT OF CLARITY
18 TO THE PROCEDURE AND REALLY ALIGN THE EXPECTATIONS OF
19 THE PUBLIC AND THE SCIENTISTS. THANK YOU FOR THAT.

20 I'D LIKE TO BEGIN ON SLIDE TWO BY JUST
21 UNDERSCORING OUR URGE TO HAVE CIRM SUPPORT STEM CELL
22 BUILDINGS IN GENERAL. THE STATE OF CALIFORNIA BUILDS
23 BUILDINGS IN PROPORTION TO THE NUMBER OF STUDENTS ON
24 CAMPUSES AS WELL AS TO SCIENTIFIC NEEDS, THIS LATTER
25 POINT IN RECOGNITION OF THE ROLE OF THE STATE IN

BARRISTERS' REPORTING SERVICE

1 LEADING RESEARCH ON A NATIONAL SCALE. SO I'D URGE CIRM
2 TO FOLLOW THAT EXAMPLE IN LEADING THE NATION IN THIS
3 EMERGING DISCIPLINE.

4 BUILDINGS SHOULD BE PROVIDED WHERE CIRM MONEY
5 HAS GONE AND WHERE CIRM MONEY IS ANTICIPATED TO GO.
6 ADEQUATE SPACE IS NOT CURRENTLY AVAILABLE FOR THAT
7 RESEARCH. BUILDINGS ARE GOING TO ALLOW US A GREATER
8 OPPORTUNITY TO LEVERAGE FOR FEDERAL DOLLARS WHEN WE
9 ANTICIPATE THEM BECOMING AVAILABLE IN THE FUTURE. AND
10 AS HAS BEEN STRESSED IN OTHER PRESENTATIONS, A
11 CENTRALIZED LOCATION ON CAMPUS IS REALLY GOING TO
12 SOLIDIFY AND QUICKEN THE INTERACTION BETWEEN CLINICIANS
13 AND BASIC RESEARCHERS.

14 ON SLIDE 3, I'D LIKE TO UNDERSCORE THE POINT
15 THAT CENTERS SHOULD REALLY BE BUILT AT UNIVERSITIES
16 WITH STRONG HUMAN EMBRYONIC STEM CELL PROGRAMS. I
17 CAN'T UNDERSCORE THIS ENOUGH. STEM CELL RESEARCH
18 REQUIRES A GREAT DEAL OF INFRASTRUCTURE. IRB'S,
19 ESCRO'S, IACUC'S, THEY'RE NO SMALL MATTER TO PUT
20 TOGETHER. ACCREDITED ANIMAL RESEARCH PROGRAMS CAN TAKE
21 YEARS TO PUT INTO PLACE, I UNDERSTAND, AND
22 ENVIRONMENTAL HEALTH AND SAFETY EXPERTS. BUT MOST
23 IMPORTANTLY, UNIVERSITIES HOUSE THE NEXT GENERATION OF
24 RESEARCHERS, SO TO PROVIDE THEM WITH A SHINING EXAMPLE,
25 A HOUSE IN WHICH TO INTERACT WITH COLLEAGUES AND

BARRISTERS' REPORTING SERVICE

1 UNDERTAKE BOTH BASIC AND TRANSLATIONAL RESEARCH, I
2 THINK IS ABSOLUTELY CRITICAL. SO WE WOULD STRESS THAT
3 THE BUILDINGS BE PLACED AT UNIVERSITIES WITH STRONG
4 PROGRAMS IN THESE RELATED FIELDS.

5 ON SLIDE FOUR WE'D LIKE TO URGE CIRM TO
6 CONSIDER SEVERAL POINTS WITH REGARDS TO THE
7 DISTRIBUTION OF THE BUILDINGS. THE BUILDINGS SHOULD BE
8 BUILT WHERE THE LEVERAGE IS GREATEST. FIRST AND
9 FOREMOST, LEVERAGE MEANS A CRITICAL MASS OF STEM CELL
10 RESEARCHERS, PREFERABLY HUMAN EMBRYONIC STEM CELL
11 RESEARCHERS. LEVERAGE MEANS INSTITUTIONAL SUPPORT OF
12 RESOURCES, WHICH CAN BE TREMENDOUSLY BURDENSOME FOR
13 EMERGING INSTITUTES. AND LEVERAGE MEANS REAL
14 COLLABORATIONS, REAL COLLABORATIONS, WITH INDUSTRY
15 PARTNERS.

16 SO, FOR EXAMPLE, AT THE UNIVERSITY OF
17 CALIFORNIA IRVINE, WE'RE RECRUITING 80 FACULTY AS OUR
18 GROWTH OVER THE NEXT TWO YEARS. AND WITH THE AVERAGE
19 COST OF FACULTY BEING ABOUT \$2 MILLION, THAT'S AN
20 EXAMPLE THAT CAN BE DOCUMENTED TO POINT TO
21 INSTITUTIONAL COMMITMENT. I THINK WITHOUT THAT
22 EXAMPLE, A HARD DOCUMENT THAT ONE CAN POINT TO, IT'S
23 VERY DIFFICULT TO GAUGE GROWTH IN THE FUTURE. SO WE'D
24 URGE THAT THE BUILDINGS GO WHERE THERE ARE RESEARCHERS
25 AND WHERE THERE'S LIKELY TO BE RESEARCHERS.

BARRISTERS' REPORTING SERVICE

1 ON SLIDE NO. 5 WE'D URGE CIRM TO CONSIDER
2 PUTTING BUILDINGS NEAR POPULATION CENTERS, SO THAT
3 ADDRESSES BOTH ACCESS AND ACCOUNTABILITY. SCIENTISTS
4 AND THE PUBLIC ARE ENTITLED TO THE OUTCOMES OF THIS
5 RESEARCH. SO CONSIDERING POPULATIONS, POPULATION
6 GROWTH, PROXIMITY TO AIRPORTS, I THINK THAT TYPE OF
7 INFORMATION IS VERY CRITICAL IN THE RFA.

8 ON SLIDE NO. 6, ONE OF THE MORE IMPORTANT
9 ISSUES, THE DISTRIBUTION OF BUILDINGS SHOULD BE MADE IN
10 CONSIDERATION OF PROXIMITY TO THE NEIGHBORS WITH
11 SMALLER BUT SIGNIFICANT PROGRAMS. UCI, FOR EXAMPLE, IS
12 VERY CLOSE TO RIVERSIDE, ONE OF THE LARGEST GROWTH
13 COUNTIES IN THE STATE. YOU MIGHT WANT TO LOOK AT THE
14 NEIGHBORS OF THE APPLICANTS AND DECIDE WHO IS THAT
15 BUILDING GOING TO SERVE. THAT WOULD BE ONE OF OUR
16 STRONG RECOMMENDATIONS.

17 SLIDE NO. 7, BUILDINGS SHOULD BE BUILT WHERE
18 REAL COLLABORATIONS EXIST WITH INDUSTRY PARTNERS IN THE
19 STEM CELL FIELD, PREFERABLY THE HUMAN EMBRYONIC STEM
20 CELL FIELD. UCI MAINTAINS VERY PRODUCTIVE
21 COLLABORATIONS WITH GERON, FOR EXAMPLE, WITH WHOM WE
22 ANTICIPATE RUNNING THIS NATION'S FIRST HUMAN EMBRYONIC
23 STEM CELL CLINICAL TRIAL. WE MAINTAIN ACTIVE
24 COLLABORATIONS WE CAN POINT TO AND DOCUMENT WITH
25 PRIMEGEN, INVITROGEN, LIFELINE, STEM CELLS, INC.

BARRISTERS' REPORTING SERVICE

1 THIS EVIDENCE OF INDUSTRY COLLABORATIONS IS
2 SOMETHING THAT CAN BE DOCUMENTED AND UNDERSCORES REALLY
3 A RETURN TO THE PUBLIC OF THE MONEY THAT WE HAVE ALL
4 AND YOU HAVE INVESTED IN BASIC RESEARCH. WE RECOMMEND
5 THAT YOU INSIST UPON CLEAR EVIDENCE OF INDUSTRY
6 COLLABORATIONS IN THE WAY OF MTA'S, MOU'S, AND
7 COLLABORATIVE RESEARCH AGREEMENTS. AND I'D
8 RESPECTFULLY ADVISE THIS PANEL THAT THE PATH TO THE
9 CLINIC, ESPECIALLY WITH HUMAN EMBRYONIC STEM CELLS, IS
10 A LOT MORE DIFFICULT AND LONG THAN MOST PEOPLE REALIZE.
11 SO IF THERE ARE NOT EXISTING INDUSTRY COLLABORATIONS AT
12 PRESENT IN ORDER TO COMMERCIALIZE AND TO TAKE RESEARCH
13 TO THE CLINIC, IT'S GOING TO BE A VERY, VERY LONG TIME
14 COMING, AND IT'S GOING TO BE VERY, VERY DIFFICULT TO DO
15 SO IN THE TIME SPAN OF FIVE TO TEN YEARS.

16 ON SLIDE EIGHT WE SUGGEST THAT PRIORITY BE
17 GIVEN TO THOSE INSTITUTIONS THAT CAN BUILD FACILITIES
18 QUICKLY. THIS IS A TEN-YEAR INITIATIVE. IF IT TAKES
19 FIVE YEARS TO BUILD A BUILDING, THIS MAY GO BEYOND THE
20 DURATION OF THE SUPPORT. AND WE RECOMMEND THAT CIRM
21 CONSIDER THE HISTORY OF SPEED TO BUILDING COMPLETION
22 FOR EACH APPLICANT. FOR EXAMPLE, ASSESS THE SPEED TO
23 BUILDING COMPLETION, THE INSTITUTE'S HISTORY IN
24 BUILDING, AND THE PROGRESS THE INSTITUTE HAS MADE WITH
25 THEIR BUILDING UP TO THE TIME OF THE APPLICATION, BUT

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1 ALSO -- FROM THE RFA TO THE APPLICATION ITSELF. WE
2 RECOMMEND THAT YOU DO WHAT YOU CAN TO REWARD THOSE
3 INSTITUTES WITH SPEED TO BUILDING COMPLETION.

4 I'D LIKE NOW TO ADDRESS THE SECOND QUESTION
5 POSED BY CIRM, THE CRITERIA FOR STEM CELL RESEARCH AND
6 HOW IT RELATES TO BUILDING REQUIREMENTS. SPEED TO THE
7 CLINIC IS PERHAPS ONE OF THE MOST IMPORTANT
8 CONSIDERATIONS IN THIS REGARD.

9 THERE ARE FEW ACADEMIC CENTERS IN THE WORLD,
10 LET ALONE THE NATION, THAT UNDERSTAND FDA COMPLIANCE OF
11 PRECLINICAL RESEARCH. AS SPEED TO THE CLINIC IS A
12 PRIORITY OF CIRM AND AN EXPECTATION OF THE PUBLIC, WE'D
13 STRONGLY RECOMMEND THAT CIRM DIRECT BUILDINGS TO
14 INSTITUTIONS WITH A PROVEN TRACK RECORD OF BOTH
15 PRECLINICAL AND CLINICAL TRANSLATION RESEARCH. THIS
16 CAN BE EVIDENCED BY STAFF THAT ARE REGULATORY QUALITY
17 ASSURANCE OFFICERS, CLINICAL COMPLIANCE OFFICERS, AND A
18 HISTORY OF TRANSLATING STEM CELL SCIENCE OR HUMAN
19 EMBRYONIC STEM CELL SCIENCE PREFERABLY.

20 ON SLIDE TEN WE SUGGEST THAT THE FACILITIES
21 BE GIVEN PRIORITY TO INSTITUTIONS WITH PARTICULAR
22 ELEMENTS OF BASIC RESEARCH, SUCH AS TISSUE CULTURE
23 LABORATORIES FOR DERIVING NEW LINES AND SOMATIC CELL
24 NUCLEAR TRANSFER. THIS TECHNOLOGY OR THESE
25 TECHNOLOGIES ARE GOING TO ALLOW THE BURGEONING OF THE

BARRISTERS' REPORTING SERVICE

1 NEXT WAVE OF STEM CELL VALUE. BESIDES CELLULAR
2 REPLACEMENT STRATEGIES, PERHAPS AN EVEN MORE VALUABLE
3 TECHNOLOGY THAT'S GOING TO EMERGE IS PATIENT-SPECIFIC
4 CELL LINES. AND THESE TECHNOLOGIES ARE GOING TO ALLOW
5 THAT, HIGH THROUGHPUT SCREENING, DRUG DEVELOPMENT, ETC.
6 VERY, VERY CRITICAL OUTCOMES FROM THE STEM CELL FIELD.

7 THOSE FACILITIES SHOULD BE IN PLACE AS WELL
8 AS COLLABORATIONS WITH FERTILITY CLINICS THAT SHOULD BE
9 EVIDENCED IN PLACE. WITHOUT COLLABORATIONS OF
10 FERTILITY CLINICS, ACCESS TO THIS MATERIAL MAY TAKE A
11 LONG, LONG TIME. AND THERE'S VERY FEW CENTERS --
12 THERE'S VERY FEW GOOD ACCREDITED FERTILITY CENTERS. SO
13 I THINK IT'S WORTH LOOKING AT COLLABORATIONS THAT ARE
14 EXISTING.

15 ON SLIDE 11 WHERE TRANSLATION, THOSE
16 FACILITIES WHERE TRANSLATION IS A PRIORITY, WE
17 RECOMMEND THAT PRIORITY BE GIVEN TO APPLICATIONS THAT
18 INCLUDE CLINICAL FACILITIES WITHIN THE BUILDING AND THE
19 EXPERTISE TO PUT THOSE FACILITIES TO USE. ALTHOUGH FEW
20 HUMAN EMBRYONIC STEM CELL TREATMENTS IN THE PRECLINICAL
21 STAGE EXIST NOW, I THINK EXPERTS AGREE THAT MORE ARE
22 COMING. THUS, IT'S CRITICAL THAT MEDICAL RESEARCHERS
23 AND BASIC SCIENTISTS BE IN THE SAME ROOM TO DEVELOP
24 CLINICALLY COMPLIANT OUTCOME MEASURES, FOR EXAMPLE, IN
25 VIVO CELL TRACKING AND THE LIKE.

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1 FOR EXAMPLE, UCI HAS A GENERAL RESEARCH
2 FACILITY ON THE FIRST FLOOR OF ONE OF THE BUILDINGS.
3 IT IS A PLACE WHERE MEDICAL RESEARCHERS DESIGN OUTCOME
4 MEASURES FOR VARIOUS THINGS, INCLUDING STROKE. THAT
5 CENTER IS A VERY, VERY CRITICAL PLACE FOR BASIC
6 RESEARCHERS TO INTERACT WITH CLINICIANS TO DEVELOP
7 OUTCOME MEASURES THAT WE ARE GOING TO NEED WHEN OUR
8 STEM CELL THERAPIES GO TO THE CLINIC. THEY TAKE YEARS
9 TO PUT INTO PLACE. THEY REQUIRE YEARS TO DEVELOP
10 MECHANIZED MOVEMENTS FOR TRAINING, AUTONOMIC
11 DYSFUNCTION, WHAT OUTCOME MEASURES ARE YOU GOING TO USE
12 FOR PERHAPS REMYELINATING THERAPIES, LIKE THE ONE WE'VE
13 DEVELOPED, MOTOR, SENSORY, ETC.

14 IT TAKES A VERY LONG TIME FOR THE MEDICAL
15 DOCTORS TO DESIGN THOSE OUTCOME MEASURES, IN VIVO CELL
16 TRACKING INSTRUMENTATION, THAT BASIC SCIENTISTS REQUIRE
17 IN ORDER TO TRANSLATE IT ONCE THE DISCOVERY HAS BEEN
18 MADE.

19 IN THAT REGARD, WE SHOULD STRESS THE PRIORITY
20 GIVEN TO THOSE INSTITUTIONS THAT HAVE EXISTING
21 RELATIONSHIPS WITH MEDICAL DEVICE COMPANIES, FOR
22 EXAMPLE, AND REHABILITATION COMPANIES.

23 ON SLIDE 12 WE SUGGEST THAT PRIORITY BE GIVEN
24 TO INSTITUTIONS THAT HAVE TRAINING FACILITIES. ONE OF
25 THE CRIMES OF THE BUSH ADMINISTRATION IS THAT THE NEWER

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1 GENERATION OF SCIENTISTS HAS BEEN HELD DOWN. AND I
2 TURN DOWN FROM MY LABORATORY BUT ONE STUDENT A WEEK
3 THAT JUST DOESN'T HAVE A PLACE TO GO. SO CREATING
4 BRICKS AND MORTAR IS GOING TO BE VERY CRITICAL.

5 CHAIRMAN LICHTENGER: THANK YOU VERY MUCH.
6 WE'RE GOING TO NOW ASK THE FACILITIES WORKING GROUP
7 MEMBERS IF THEY HAVE ANY QUESTIONS FOR THE FIRST
8 PRESENTER. BY THE WAY, THANK YOU VERY MUCH FOR YOUR
9 PRESENTATION.

10 MS. HYSEN: CAN YOU GIVE US A MOMENT?

11 MR. SHEEHY: SO I'M GOING TO CHEAT AND KIND
12 OF LET YOU TALK ABOUT SLIDE 13 AND 14 BECAUSE I THOUGHT
13 BOTH OF THOSE WERE ACTUALLY VERY IMPORTANT POINTS,
14 WHICH WE HAVEN'T COVERED IN EARLIER MEETINGS.

15 CHAIRMAN LICHTENGER: CHEAT IS A BAD WORD,
16 BUT WE'LL SLIDE.

17 MR. SHEEHY: BUT I ACTUALLY HAVE OTHER
18 QUESTIONS AS WELL, BUT I JUST THOUGHT THAT THESE WERE
19 PRETTY CONCRETE, MEASURABLE ELEMENTS THAT WE MAY WANT
20 TO INCLUDE IN OUR RFA.

21 CHAIRMAN LICHTENGER: PLEASE PROCEED.

22 DR. KIERSTEAD: ALL RIGHT. I'LL JUST TAKE A
23 MINUTE THEN.

24 WITH REGARDS TO SLIDE 13, THEN, WE RECOMMEND
25 THAT CONSIDERATION BE GIVEN TO THE NUMBER OF DEDICATED

BARRISTERS' REPORTING SERVICE

1 TENURE TRACK FACULTY THAT AN INSTITUTE HAS AND HAS
2 COMMITTED TO OVER THE COMING DECADE, TO BE PRECISE. SO
3 YOU CAN ASK WHAT COMMITMENTS THE INSTITUTION HAS MADE
4 OVER THE COMING DECADE, AND IMPORTANTLY, ALSO THE
5 RETENTION OF THE FACULTY.

6 WE'D FURTHER RECOMMEND THAT CIRM CONSIDER THE
7 DOLLAR VALUE OF INSTITUTIONAL SUPPORT THAT HAS TAKEN
8 PLACE AT THE CAMPUS AND THE AMOUNT OF COMMITTED CIRM
9 FUNDS FOR THAT CAMPUS AS WELL.

10 MR. SHEEHY: I DON'T WANT TO CUT YOU OFF IN
11 MIDSTREAM BECAUSE THIS HAS KIND OF COME UP BEFORE, THE
12 ISSUE OF FACULTY. BECAUSE WE ALL RECOGNIZE THAT PEOPLE
13 ARE THE MOST CRITICAL ELEMENT. YOU CAN PUT BUILDINGS
14 ANYWHERE. THE RIGHT PEOPLE AREN'T THERE.

15 DR. KEIRSTEAD: THAT'S CORRECT.

16 MR. SHEEHY: SO HOW DO WE REALLY CAPTURE THE
17 FUTURE AND THE RETENTION? I ALWAYS, I DON'T KNOW IF
18 YOU'VE NOTICED, I TRY TO GET DOWN TO THE FINE GRAIN OF
19 DETAIL BECAUSE WE'RE GOING TO HAVE TO ASK FOR THIS IN
20 THE APPROPRIATE WAY, OR PEOPLE AREN'T GOING TO
21 UNDERSTAND WHAT WE'RE ASKING FOR.

22 DR. KIERSTEAD: IN GENERATING THESE THOUGHTS,
23 WHAT WE HAVE DONE WAS APPROACH THE CHANCELLOR'S OFFICE
24 AND EXECUTIVE VICE CHANCELLOR'S OFFICE OF OUR
25 UNIVERSITY AND ASK FOR DOCUMENTATION OF THE NUMBER OF

BARRISTERS' REPORTING SERVICE

1 FACULTY THAT ARE COMITTED TO WITHIN THE NEXT TWO YEARS.

2 MR. SHEEHY: SO WE WOULD ASK FOR LETTERS LIKE
3 THAT?

4 DR. KEIRSTEAD: LETTERS LIKE THAT.

5 CHAIRMAN LICHTENGER: I HAVE A QUESTION.

6 DR. KIERSTEAD: MAY I ADD ONE OTHER THING IS
7 YOU CAN ALSO GET HARD NUMBERS ON RETENTION OF FACULTY
8 AS WELL.

9 MR. SHEEHY: GREAT.

10 CHAIRMAN LICHTENGER: SO IF YOU HAD ONE POINT
11 AND ONLY ONE POINT TO MAKE TO THIS GROUP TODAY, WHAT
12 WOULD YOU WANT TO LEAVE US WITH?

13 DR. KIERSTEAD: I'D LIKE TO LEAVE YOU WITH
14 THE -- URGE THE POINT THAT YOU SHOULD BACK HUMAN
15 EMBRYONIC STEM CELL RESEARCH THAT HAS THE ABILITY TO BE
16 TRANSLATED WITHIN TEN YEARS.

17 CHAIRMAN LICHTENGER: OKAY. MARCY.

18 MS. FEIT: WHAT KIND OF QUESTION WOULD WE BE
19 LOOKING FOR ASKING IN THE RFA THAT WOULD ALLOW US TO
20 GET THAT INFORMATION?

21 DR. KIERSTEAD: I THINK DEMONSTRABLE TRACK
22 RECORD OF PRECLINICAL WORK THAT IS FDA COMPLIANT,
23 EXTREMELY IMPORTANT. IF YOU DON'T HAVE EVIDENCE OF FDA
24 COMPLIANCE OF PRECLINICAL WORK, IT'S HANDWAVING, AND IT
25 COULD TAKE YEARS TO PUT INTO PLACE. AND THEN ALSO

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1 CLINICIANS ON CAMPUS BASICALLY, MEDICAL SCHOOL.

2 CHAIRMAN LICHTENGER: SO YOU MEAN GMP
3 FACILITIES?

4 DR. KEIRSTEAD: YES. WELL, NOT ONLY GMP,
5 BUT GTP AS WELL, AND THEN THE STAFF TO ACTUALLY HANDLE
6 PRECLINICAL REGULATORY QUALITY ASSURANCE. IT'S ONE
7 THING FOR AN ACADEMICIAN TO SAY THAT THEY WILL DO
8 SOMETHING FDA COMPLIANT. IT'S ANOTHER THING ENTIRELY
9 TO ACTUALLY DO IT. YOU NEED HELP WITH THAT. IT'S A
10 SPECIALIZATION.

11 MR. SHEEHY: ASK FOR PROOF THAT STAFF IS
12 ALREADY EXISTING?

13 DR. KIERSTEAD: ABSOLUTELY.

14 MR. SHEEHY: ONE THING THAT YOU MENTIONED I
15 THOUGHT THAT WAS INTERESTING, WHICH IT CAME UP IN THE
16 LAST ROUND, AND WE DIDN'T REALLY MEASURE THIS, AND WE
17 DIDN'T REALLY TAKE THIS INTO CONSIDERATION, BUT WE SURE
18 TALKED ABOUT IT A LOT. SO YOU THINK PREEXISTING CIRM
19 FUNDING SHOULD BE CONSIDERED IN THIS APPLICATION?

20 DR. KIERSTEAD: I THINK THAT LIKE FOLLOWS
21 LIKE, AND SUCCESS BREEDS SUCCESS. SO YOU'VE GOT TO
22 SUPPORT THOSE INSTITUTIONS THAT ARE POSITIONED, PRIMED,
23 AND READY TO GO.

24 MR. SHEEHY: THAT DID COME UP AT THE RESEARCH
25 WORKING GROUP. IT'S KIND OF LIKE, WELL, WE'VE GIVEN

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1 THESE FOLKS MONEY. WE KIND OF NEED TO GIVE THEM THE
2 SPACE TO DO THE WORK THAT WE FUNDED.

3 DR. KEIRSTEAD: I THINK THAT WE'VE GOT A
4 WINDOW HERE THAT'S SO CRITICAL AND THE PROMISE TO THE
5 STATE OF CALIFORNIA THAT HAS BEEN SO PROFOUND AND
6 WIDELY ACCEPTED, THAT SUPPORT SHOULD FOLLOW THOSE
7 INSTITUTES THAT ARE PRIMED AND READY TO ROLL. AND THEN
8 IT WILL BREED AND BRING ALONG THE SMALLER PARTNERS.

9 CHAIRMAN LICHTENGER: DEBORAH.

10 MS. HYSEN: YES, I WAS INTERESTED TO HEAR
11 SOME OF THE WORK THAT YOU HAVE TO DO TO PREPARE FOR
12 GOING TO TRANSLATE THIS WORK, THE YEARS, THE
13 PSYCHOMETRIC MEASURES THAT YOU WERE TALKING ABOUT. I
14 HADN'T THOUGHT OF THAT. IT'S HARD WHEN WE'RE LOOKING
15 AT JUST THE FACILITIES AND NOT UNDERSTANDING SOME OF
16 THE SCIENCE BEHIND IT AND HOW YOU CAPTURE THAT IN AN
17 RFA. THIS IS GOOD TO HEAR. I HADN'T HEARD SOME OF THE
18 SPECIFICS YOU MENTIONED TODAY.

19 THERE'S BEEN SOME DISCUSSION ABOUT WHETHER OR
20 NOT A CO-LOCATED FACILITY THAT'S A CONSORTIUM OF
21 ACADEMIC INSTITUTIONS AND PRIVATE RESEARCH ENTITIES AND
22 HOSPITALS MIGHT BE BENEFICIAL. AND THERE'S BEEN SOME
23 PROS AND CONS FROM BOTH SIDES. CAN YOU MAYBE
24 ARTICULATE A LITTLE BIT ABOUT THAT?

25 DR. KIERSTEAD: I THINK IT WOULD BE MY

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1 RECOMMENDATION TO FUND CENTERS THAT ARE UP AND RUNNING
2 AND ARE MULTIDISCIPLINARY WITH ALL THE PIECES AND ALLOW
3 REALLY TIGHT COLLABORATIONS TO BURGEONING FACILITIES
4 WITH EITHER A VERY FULL SPECIALIZATION. AND YOU CAN
5 ASK FOR REAL LETTERS OF COLLABORATION. LIKE UCI AND UC
6 RIVERSIDE, FOR EXAMPLE, WE HAD OUR VCR'S GET TOGETHER,
7 SIGN A FORMAL AGREEMENT, AND WE'VE IDENTIFIED
8 PARTICULAR STRENGTHS IN THAT INSTITUTE THAT UCI REALLY
9 DOES REQUIRE. SO THAT IS A FORMAL RELATIONSHIP USING A
10 SMALLER CAMPUS, BUT WITH A VERY SPECIALIZED EXCELLENT
11 TOOL THAT THE LARGER CAMPUS NEEDS AND, FRANKLY, THAT
12 MAKES FOR A LOT OF EXCHANGE.

13 SO I WOULD SUPPORT BOTH CONCEPTS, BUT I WOULD
14 SAY PUT THE DOLLARS BEHIND THE LEAD INSTITUTES THAT ARE
15 PRIMED AND READY TO ROLL AS A PRIORITY.

16 MR. SHEEHY: SO --

17 CHAIRMAN LICHTENGER: ED, DO YOU HAVE ANY
18 QUESTIONS?

19 MR. KASHIAN: YES. THANK YOU. I'M CURIOUS
20 WHY YOU BELIEVE THE SCIENTISTS WILL FOLLOW THE
21 BUILDINGS RATHER THAN THE BUILDINGS FOLLOWING THE
22 SCIENTISTS.

23 DR. KIERSTEAD: I THINK THAT IF A CAMPUS HAS
24 ESTIMATED RECRUITMENT OF -- YOU PICK A GROWTH CAMPUS,
25 USING UCI'S EXAMPLE, 80 FACULTY OVER THE NEXT TWO

BARRISTERS' REPORTING SERVICE

1 YEARS, WHERE ARE THOSE FACULTY GOING TO GO? IF THERE'S
2 A BUILDING AND THERE ARE CIRM FUNDS THAT THE NEW
3 FACULTY ARE APPLYING FOR, THEN I THINK THE FTE'S CAN BE
4 DIRECTED OVER TOWARDS STEM CELL MORE LIKELY THAN IF
5 THERE IS NO SPACE FOR THOSE PEOPLE TO GO TO.

6 MR. SHEEHY: I JUST WANTED -- BECAUSE THIS IS
7 HAS COME UP. I THINK YOU WERE IN LOS ANGELES. SO YOU
8 HAVE A CENTER. WHAT WOULD BE THE MECHANICS? WOULD
9 BOTH INSTITUTIONS APPLY FOR TWO DIFFERENT GRANTS? OR
10 WOULD WE GIVE ONE BIG GRANT TO THE CENTRAL INSTITUTE?
11 LOOSE COLLABORATION, I THINK WE ALL HAVE A SENSE OF HOW
12 THE ONE BIG COLLABORATION IS GOING TO COME IN AND APPLY
13 AS A WHOLE. BUT THERE IS AN ONGOING THING -- NOT
14 TRYING TO MEASURE THAT UP AGAINST WHAT YOU'RE DOING,
15 AND I THINK YOU'RE PROBABLY NOT THE ONLY INSTITUTION
16 THAT'S GOING TO DO THIS, GOING TO PARTNER WITH OTHER
17 INSTITUTIONS.

18 SHOULD WE ASK -- SHOULD YOU ASK MORE FROM
19 YOUR INSTITUTION ALLOCATING THROUGH THAT TO THE OTHER
20 INSTITUTION, OR CAN THE OTHER INSTITUTION STILL COME
21 BACK AND APPLY FOR A SEPARATE GRANT THAT MAY BE
22 OBVIOUSLY SMALLER, BUT WOULD BE COMPLEMENTARY TO WHAT
23 YOU ARE DOING?

24 DR. KIERSTEAD: IT'S AS VERY GOOD QUESTION.
25 YOU RAISE A VERY GOOD POINT. HOW TO DIFFERENTIATE

BARRISTERS' REPORTING SERVICE

1 THESE TWO AND ADDRESS THEM BECAUSE THEY'RE TWO VERY
2 DISTINCT NEEDS. I WOULD SUGGEST THAT RFA'S BE SPLIT
3 FOR LARGER AND SMALLER, BUT THAT THE SMALLER
4 INSTITUTIONS EVIDENCE THE COLLABORATION IN THEIR
5 APPLICATION. SO FOR THE EXAMPLE OF RIVERSIDE, IF IT IS
6 TRUE WHAT I SAY TO YOU, THEN RIVERSIDE'S APPLICATION
7 WILL SAY WE HAVE A SPECIALTY IN THIS, WE REQUIRE MONEY
8 FOR THIS SMALL SPECIALIZATION OR WHATEVER YOU'D LIKE TO
9 CALL IT, AND WE ARE PARTNERED WITH THE LARGER UCI WHO'S
10 DOING A DIFFERENT APPLICATION, AND THIS IS THE WAY THAT
11 THESE SCIENTIFIC EXPERTISE AREAS WILL ACTUALLY
12 INTERACT.

13 CHAIRMAN LICHTENGER: I THINK I HAVE ONE
14 FINAL QUESTION FOR YOU, AND THEN WE'RE GOING TO HAVE TO
15 MOVE TO THE NEXT PRESENTER. YOU MENTIONED SEVERAL
16 TIMES ABOUT COLLABORATION WITH PRIVATE ENTITIES AND
17 FOR-PROFIT ENTERPRISES. SO CAN YOU BE VERY SPECIFIC
18 AND EXPLICIT HOW YOU SEE THAT AS A REAL BENEFIT?

19 DR. KIERSTEAD: THAT IS LEVERAGE. GERON IS A
20 PUBLIC COMPANY, AND YOU CAN TAKE A LOOK AT HOW MUCH
21 MONEY THEY HAVE ACTUALLY SPENT ON THE OLIGODENDROCYTE
22 HUMAN EMBRYONIC STEM CELL PROGRAM THAT'S EMERGED FROM
23 OUR UNIVERSITY. IT'S TENS OF MILLIONS OF DOLLARS
24 THAT'S TAKEN THIS PARTICULAR DEVELOPMENT AND MOVING IT
25 TOWARDS THE CLINIC. YOU CAN GET AN IDEA OF THEIR

BARRISTERS' REPORTING SERVICE

1 TIMELINE TO THE CLINIC, AND THAT'S A REAL RETURN TO THE
2 PUBLIC.

3 CHAIRMAN LICHTENGER: SO IT'S THE DOLLARS
4 THAT YOU FEEL THAT THOSE ENTITIES CAN --

5 DR. KIERSTEAD: IT'S TWO THINGS. ONE IS IT'S
6 DOLLARS. SO IT'S LEVERAGE. AND THE OTHER IS IT'S A
7 REAL UNDENIABLE COLLABORATION, AND IT CREATES JOBS.
8 IT'S A TRUE COLLABORATION. IF YOU CAN GO TO AN
9 ACADEMICIAN AND SAY, "WOULD YOU LIKE TO COLLABORATE,"
10 THEY SAY SURE AND NOTHING COMES OF IT. IF YOU GO TO AN
11 INDUSTRY AND SAY, "WOULD YOU LIKE TO COLLABORATE AND
12 DEDICATE THIS AMOUNT OF EXPERTISE AND MONEY," THEY TAKE
13 IT TO A BOARD, THEY GET CLEARANCE, AND THEN THEY SAY
14 YES. SO IT'S A MUCH MORE REAL TANGIBLE DOCUMENT THAT
15 EXISTS WITH ALLOCATION OF RESOURCES, AND IT'S GOING TO
16 GO SOMEWHERE. ALSO, IT UNDERSCORES THE FAITH THAT
17 SOMEONE HAS, AT LEAST THE COMPANY, IN THE PROGRAM.

18 CHAIRMAN LICHTENGER: GREAT. WELL, DO WE
19 HAVE ANY OTHER FINAL QUESTIONS?

20 MS. HYSEN: I JUST THINK AS WE START TO
21 IDENTIFY IF, FOR INSTANCE, WE WANT EVERYTHING TO BE IN
22 A FACILITY THAT WE'RE READY TO FUND, IT WILL DRIVE THE
23 NEED FOR COLLABORATION, WITH SMALLER ENTITIES GETTING
24 TOGETHER WITH AREAS THAT CAN AUGMENT THEIR SERVICES.
25 AND SO HOW WE CRAFT THAT IS REALLY GOING TO BE

BARRISTERS' REPORTING SERVICE

1 IMPORTANT.

2 CHAIRMAN LICHTENGER: GREAT. THANK YOU VERY
3 MUCH FOR YOUR PRESENTATION. RICK, NEXT PRESENTER,
4 PLEASE.

5 MR. KELLER: NEXT PRESENTER IS TOM VENTRESCO,
6 THE DIRECTOR OF SPACE MANAGEMENT AND CAPITAL PROGRAMS
7 FROM UC BERKELEY.

8 CHAIRMAN LICHTENGER: DO WE HAVE A HANDOUT
9 THAT WE SHOULD BE LOOKING AT?

10 MR. KELLER: I HAVE COPIES OF HIS
11 PRESENTATION ON THE DAIS FOR YOU.

12 MR. VENTRESCO: I APOLOGIZE FOR NOT HAVING AN
13 ELECTRONIC PRESENTATION. I'M HAVING THE SAME PROBLEM.
14 PERHAPS I SHOULD SIT DOWN WHILE I SPEAK SO I CAN READ
15 THIS AT THE SAME TIME. IS THAT ALL RIGHT?

16 CHAIRMAN LICHTENGER: ABSOLUTELY.

17 MR. VENTRESCO: I SPOKE BRIEFLY BEFORE THIS
18 COMMITTEE IN SAN FRANCISCO ABOUT TWO WEEKS AGO, AND
19 THAT WAS IN ANSWER TO A QUESTION ABOUT OUR CAMPUS'
20 ABILITY, IN GENERAL, OUR CAMPUS' ABILITY TO DELIVER
21 PROJECTS AND THEIR TRACK RECORDS IN THAT RESPECT. AND
22 I ALSO MENTIONED -- DESCRIBED BRIEFLY BERKELEY'S
23 PROJECT, PLANNED PROJECT, FOR STEM CELL RESEARCH.

24 I LEFT THAT MEETING AND I HAD THE IMPRESSION
25 THAT THERE WERE STILL MANY UNANSWERED QUESTIONS ABOUT

BARRISTERS' REPORTING SERVICE

1 THE CRITERIA FOR JUDGING THESE FACILITIES GRANT
2 APPLICATIONS, AND IT APPEARS THAT THAT'S STILL THE
3 CASE. AND IT STRUCK ME THAT THAT WAS PARTLY THE RESULT
4 OF SOME MISSING INFORMATION ABOUT SOME OF THE
5 FUNDAMENTALS INVOLVED IN PLANNING AND DEVELOPING THE
6 TYPES OF RESEARCH FACILITIES THAT THE INSTITUTE IS
7 SEEKING.

8 I NOTE THAT MOST OF YOUR BACKGROUNDS ARE FROM
9 EITHER FINANCE OR LAW OR PATIENT ADVOCACY OR
10 DEVELOPMENT, REAL ESTATE DEVELOPMENT. AND I'D LIKE TO
11 BRING THE PERSPECTIVE OF CAMPUS PLANNER TO DESCRIBE
12 SOME OF THE THINGS THAT WE EXPERIENCE WHEN WE'RE
13 DEVELOPING NEW FACILITIES.

14 I WOULD LIKE TO ALSO SAY THAT I HEARTILY
15 AGREE WITH FORMER SPEAKER, DR. KEIRSTEAD, AND I'D LIKE
16 TO NOTE HIS EMPHASIS ON THE TIMELINESS, ON THE URGENCY
17 OF SPEED TO DELIVERING THESE RESEARCH PRODUCTS FROM THE
18 PROGRAM.

19 MY CAMPUS IS VERY EXCITED ABOUT THE PROSPECT
20 OF STEM CELL RESEARCH, AND WE ARE LOOKING FORWARD TO
21 PUBLICATION OF THE RFA. BUT OUR EXPERIENCE IN THE AREA
22 OF ACADEMIC RESEARCH FACILITIES TELLS US IT WON'T BE AN
23 EASY ROAD. SO I'VE COME HERE TO SHARE SOME OF MY
24 OBSERVATIONS AS TO WHAT GOES INTO PLANNING RESEARCH
25 FACILITIES AND SOME OF THE KEY PARAMETERS THAT GUIDE US

BARRISTERS' REPORTING SERVICE

1 IN ACADEMIC FACILITIES PLANNING.

2 YOU SEE ON SLIDE TWO I'M TRYING TO KEEP IT
3 VERY SIMPLE. THERE'S THREE THINGS THAT ARE THE KEY
4 CHALLENGES THAT WE FACE. AND THAT'S SPACE, TIME, AND
5 MONEY.

6 BEGINNING WITH SPACE, IT SHOULD BE UNDERSTOOD
7 THAT SPACE IN ACADEMIC INSTITUTIONS IS AT AN INCREDIBLE
8 PREMIUM. IT'S A VALUABLE RESOURCE, AND IT'S NOT EASILY
9 DUPLICATED OR PRODUCED. THERE ARE THREE FACTORS --
10 PRINCIPAL FACTORS THAT COME INTO PLAY WHEN TALKING
11 ABOUT SPACE AT A UNIVERSITY. IT'S QUANTITY, QUALITY,
12 AND THE COMPETITION FOR IT.

13 QUANTITY IS A THING WE LIVE AND BREATHE EVERY
14 DAY. THERE'S SIMPLY NOT ENOUGH SPACE AT TOP
15 INSTITUTIONS, AND I SAY THAT ONLY TO DISPEL THE NOTION
16 THAT WE USUALLY HAVE THIS STUFF LAYING AROUND WAITING
17 FOR A BIG GRANT TO COME ALONG, OR THAT WE CAN JUST,
18 SAY, KICK OUT THE HISTORY DEPARTMENT AND TURN THAT
19 SPACE OVER TO THE BIOLOGY DEPARTMENT. SPACE IS IN HIGH
20 DEMAND EVERYWHERE, ALL DISCIPLINES, AND IT IS FULLY
21 USED BY ALL ITS OCCUPANTS.

22 IT'S A BIT OF A TRUISM FOR SPACE MANAGERS
23 THAT MONEY IS USUALLY EASIER TO FIND THAN SPACE. MONEY
24 MIGHT COME IN THE FORM OF A CHECK. SPACE USUALLY COMES
25 ONLY AFTER YEARS OF EFFORT BY A LOT OF DEDICATED

BARRISTERS' REPORTING SERVICE

1 PEOPLE.

2 IN THE SLIDE PRESENTATION I HAVE SOME TYPICAL
3 GENERAL CAMPUS SPACE DISTRIBUTIONS JUST TO ILLUSTRATE
4 THE NATURE OF HOW MUCH OUR SPACE IS USED. IN THE FIRST
5 ONE I'M LOOKING AT A HYPOTHETICAL CAMPUS OF ABOUT 10
6 MILLION SQUARE FEET. AND YOU NOTE THAT THE LARGEST
7 USERS OF THAT SPACE ARE RESEARCH, ACADEMIC OFFICE,
8 INSTITUTIONAL SUPPORT, AND HOUSING FOR -- LIBRARIES MAY
9 TAKE UP ABOUT 10 PERCENT OF THE SPACE. INSTRUCTIONAL
10 SPACE IS ACTUALLY A VERY SMALL PERCENTAGE, MAYBE 2 TO 3
11 PERCENT. IF YOU ZERO IN ON RESEARCH SPACE, THAT 10
12 MILLION SQUARE FEET REPRESENTS MAYBE TWO AND A HALF TO
13 THREE MILLION SQUARE FEET. AND THAT SPACE IS USUALLY
14 DISTRIBUTED BETWEEN THE THREE LARGEST GROUPS, WHICH
15 WOULD BE ENGINEERING, PHYSICAL SCIENCES, AND LIFE
16 SCIENCES, WITH THE LEFT-OVER PORTIONS FOR SOCIAL
17 SCIENCES, ARTS AND HUMANITIES, AND OTHER ACTIVITIES.

18 SO FINALLY, IF YOU ZERO IN ON THE LIFE
19 SCIENCES PORTION OF THE SPACE, THE TYPE OF SPACE THAT
20 YOU WOULD BE INTERESTED IN PRIMARILY, WE CAN SAY THAT
21 MAYBE ROUGHLY HALF OF THAT IS DEDICATED FOR BIOLOGY,
22 AND THE OTHER PORTION COULD BE DISTRIBUTED BETWEEN
23 AGRICULTURE AND HEALTH SCIENCES. IT REALLY VARIES FROM
24 CAMPUS TO CAMPUS, AND EVERYONE WILL HAVE THEIR OWN
25 DISTRIBUTION OF THAT TYPE OF SPACE.

BARRISTERS' REPORTING SERVICE

1 SO AFTER LOOKING AT THAT, THE TYPES OF SPACE
2 THAT WE HAVE, AND YOU DRILL DOWN TO THE DEPARTMENT OF
3 AN INDIVIDUAL DEPARTMENT, THE LEVEL OF AN INDIVIDUAL
4 DEPARTMENT OR DISCIPLINE, WE FIND THAT THERE'S REALLY A
5 LOT LESS SPACE AVAILABLE THAN YOU MIGHT HAVE IMAGINED
6 AT THE OUTSET. AS I SAID BEFORE, ALL THAT SPACE IS
7 SPOKEN FOR. SO THE NEED TO DEVELOP ADDITIONAL SPACE IS
8 CLEAR. AND THAT'S PARTICULARLY THE CASE WHERE SPACE IS
9 NEEDED FOR SPECIALIZED ACTIVITIES LIKE STEM CELL
10 RESEARCH.

11 ON THE QUALITATIVE FRONT, YOU WILL BE SEEKING
12 SOME OF THE MOST SOPHISTICATED TYPES OF LABORATORIES
13 FOR THE GRANT PROGRAM. AND I CAN'T SAY ENOUGH ABOUT
14 JUST WHAT GOES INTO PLANNING AND DESIGNING THESE
15 FACILITIES. THEY ARE EVERY BIT AS COMPLICATED AS
16 HOSPITALS, IF YOU ARE FAMILIAR WITH THOSE. AND BECAUSE
17 OF THEIR UNIQUENESS, RESEARCH LABORATORIES, THEY'RE
18 POSSIBLY MORE COMPLICATED.

19 YOU WILL FIND ALSO THAT MOST OTHER CAMPUS
20 SPACE IS UNSUITABLE FOR BIOLOGY RESEARCH WITHOUT
21 EXTENSIVE CONVERSION OR ALTERATIONS. AND LASTLY, IN
22 THE AREA OF SPACE, IT'S COMPETITION THAT DRIVES US. I
23 RAISE THIS BECAUSE OF A REMARK THAT I HEARD IN THE SAN
24 FRANCISCO MEETING, AND IT SUGGESTED TO ME THAT MAYBE
25 YOU THOUGHT WE JUST HAVE SPACE AVAILABLE, AND IT WOULD

BARRISTERS' REPORTING SERVICE

1 BE THERE INDEFINITELY IF THE RESEARCH GRANTS DIDN'T
2 MATERIALIZE QUICKLY.

3 COMPETITION FOR ACADEMIC SPACE IS EXTREMELY
4 FIERCE. OUR FACULTY ARE VERY COMPETITIVE, AND THEY
5 WILL -- IF WE HAVE SET ASIDE SPACE, AND WE HAVE AT THE
6 BERKELEY CAMPUS FOR STEM CELL RESEARCH IN A NEW
7 BUILDING, IF WE DON'T FILL THAT WITH GRANT PROGRAMS
8 VERY QUICKLY, IT WILL GO TO SOMEBODY ELSE. SO THERE'S
9 REALLY A VERY BRIEF WINDOW OF OPPORTUNITY HERE TO TAKE
10 ADVANTAGE OF AT LEAST THE BASIC RESEARCH INFRASTRUCTURE
11 AT BERKELEY.

12 TIME IS THE NEXT MAJOR FACTOR. SINCE I JUST
13 EXPLAINED SOME OF THE DEEP SECRETS OF ACADEMIC SPACE,
14 NAMELY, THAT WE NEED A LOT OF IT, HOW WE GO ABOUT
15 GETTING IT ACTUALLY ALSO TAKES A LOT OF TIME. FACED
16 WITH THE SOPHISTICATION AND THE COST OF THE TYPES OF
17 FACILITIES THAT'S NEEDED FOR STEM CELL RESEARCH,
18 CAREFUL PLANNING AND DESIGN MUST BE GIVEN ADEQUATE
19 TIME, OR THE END PRODUCT RUNS THE RISK OF BEING
20 DEFECTIVE AND POTENTIALLY EVEN A WASTE.

21 IF YOU WOULD IMAGINE, FOR INSTANCE, SIMPLEST
22 FACILITY, FASTEST THING YOU COULD BUILD TO DELIVER THE
23 PROJECT WOULD PROBABLY BE JUST A SIMPLE BOX. HOWEVER,
24 IN REALITY DELIVERING SUCH A SIMPLE BOX FOR THIS
25 PROGRAM IS PRETTY REMOTE. THE REASON I SAY THAT IS

BARRISTERS' REPORTING SERVICE

1 BECAUSE WHEN YOU LOOK AT ALL THE INSTITUTIONS IN
2 CALIFORNIA THAT MEET YOUR SCIENTIFIC CRITERIA, YOU WILL
3 PROBABLY FIND THAT THEY'RE ALL LOCATED IN DENSELY
4 DEVELOPED PARTS OF THE STATE WHERE AN UGLY BOX IS
5 UNLIKELY TO MEET ANY LOCAL DESIGN STANDARDS.

6 I WOULD ALSO ADD IN SOME AREAS OF CALIFORNIA,
7 EVEN A WELL-DESIGNED BUILDING IS MET WITH OPPOSITION,
8 BUT AT LEAST IT HAS A GOOD FIGHTING CHANCE OF SOME
9 APPROVAL.

10 SO THOSE ARE SOME OF THE FACTORS I THINK YOU
11 SHOULD INCORPORATE AND CONSIDER WHEN YOU'RE SETTING THE
12 CRITERIA IN YOUR RFA.

13 THAT BRINGS ME TO A COUPLE OF CONCERNS THAT I
14 HAVE. FIRST, PROPOSITION 71 INCLUDED A CRITERION THAT
15 WOULD GIVE PRIORITY TO FACILITIES THAT WOULD BE
16 AVAILABLE FOR RESEARCH NO MORE THAN TWO YEARS AFTER THE
17 GRANT AWARD. GIVEN THE PLANNING COMPLEXITIES THAT I
18 JUST DESCRIBED, I WOULD SUGGEST THAT YOU LOOK VERY
19 CLOSELY AT THAT REQUIREMENT AND HOW MUCH WEIGHT YOU
20 GIVE IT IN THE ULTIMATE SCORING. I WOULD HAVE SERIOUS
21 DOUBTS SOMEONE STARTING FROM SCRATCH WOULD HAVE A
22 REASONABLE CHANCE OF MEETING THE TWO-YEAR REQUIREMENT.
23 THAT'S NOT TO SAY THAT IT CAN'T BE DONE, BUT I THINK IT
24 WILL BE VERY DIFFICULT UNLESS AN INSTITUTION IS ALREADY
25 SUBSTANTIALLY FAR ALONG IN PLANNING FOR A FACILITY OF

BARRISTERS' REPORTING SERVICE

1 THIS TYPE.

2 THAT BRINGS ME TO THE FINAL PARAMETER, MONEY.
3 NO DOUBT YOU ARE ALREADY WELL AWARE OF HOW COSTLY THESE
4 TYPES OF FACILITIES ARE. EVERYONE KNOWS THAT
5 LABORATORIES ARE EXPENSIVE, AND THE SPECIALIZED
6 FACILITIES THAT GO ALONG WITH THEM ARE EVEN MORE
7 COSTLY. WHERE YOU BUILD ALSO AFFECTS COST. AS A RULE,
8 LOCATION, LOCATION, LOCATION IS STILL CRITICAL. FOR
9 EXAMPLE, YOU MIGHT BE ABLE TO BUILD A STEM CELL
10 RESEARCH FACILITY FOR LESS MONEY IN THE MIDDLE OF A
11 FIELD SOMEWHERE, BUT THE ADDED COST FOR ONE NEXT TO AN
12 ANIMAL FACILITY OR WITH EASY ACCESS TO CLINICS WILL BE
13 WELL WORTH EVERY EXTRA CENT WHEN IT COMES TO DELIVERING
14 THE RESEARCH.

15 MY SECOND CONCERN IS ABOUT THE MATCHING
16 REQUIREMENTS. I KNOW YOU'RE WONDERING ABOUT THAT AS
17 WELL. THE QUESTION HAS BEEN ASKED SHOULD ONLY CASH BE
18 COUNTED AS A MATCH, OR COULD EQUITY ALSO BE LEVERAGED?
19 ON THIS POINT I WOULD ADVISE A MORE LIBERAL GUIDELINE
20 THAT ACCEPTS EQUITY AS A MATCHING CONTRIBUTION. THE
21 MORE CRITICAL QUESTION SHOULD BE WHERE DO YOU DRAW THE
22 LINE? SHOULD THE EQUITY BE LIMITED TO THE IMMEDIATE
23 SPACE OF THE STEM CELL RESEARCH LABORATORIES AND
24 FACILITIES, ESSENTIALLY IT'S AS PRO RATA SHARE OF THE
25 BUILDING'S FABRIC, OR COULD BE EXTENDED TO THE ENTIRE

BARRISTERS' REPORTING SERVICE

1 BUILDING IF A PERSUASIVE CASE COULD BE MADE TO DO SO.
2 SHOULD IT EXTEND TO ADJACENT FACILITIES?

3 I WOULD SUGGEST AT A MINIMUM THAT YOU INCLUDE
4 ADJACENT FACILITIES WHERE THERE IS A REASONABLE
5 EXPECTATION THAT A SUBSTANTIAL PORTION OF THEIR USE IS
6 FOR STEM CELL-RELATED WORK. AND THE TIME SHOULD APPLY
7 IS ALSO A QUESTION THAT COMES UP, IF YOU SHOULD COUNT
8 ONLY CONCURRENTLY BUILT FACILITIES OR ACCEPT WORK
9 STARTED AFTER NOVEMBER OF 2006.

10 CHAIRMAN LICHTENGER: THANK YOU FOR YOUR
11 PRESENTATION. I'M GOING TO OPEN UP TO THE WORKING
12 GROUP FOR ANY QUESTIONS.

13 MS. HYSEN: WE HAD AN OPPORTUNITY TO DRILL
14 THIS POOR GUY WHO WASN'T REALLY PREPARED AT THAT TIME.
15 I THINK YOU JUST REALLY REITERATED A LOT OF THE THINGS
16 THAT YOU HAD SAID BEFORE.

17 CHAIRMAN LICHTENGER: THEN I GUESS MAYBE I'LL
18 ASK A COUPLE OF QUESTIONS THEN. JEFF, PLEASE.

19 MR. SHEEHY: WELL, I JUST -- SO YOU THINK WE
20 CREATE -- IT SHOULD BE AS PART -- WE SHOULD COUNT AS
21 LEVERAGE ADJACENT BUILDINGS. SO WE'RE GOING TO GIVE A
22 GRANT TO BUILD A BUILDING, AND YOU WANT TO SAY THE
23 BUILDING NEXT DOOR IS LEVERAGE TOO?

24 MR. VENTRESCO: IF YOU'RE USING A SUBSTANTIAL
25 PORTION OF THAT BUILDING AS A RESOURCE, YOU MIGHT

BARRISTERS' REPORTING SERVICE

1 CONSIDER THAT, OR CONSIDER A WAY OF MEASURING AND
2 WEIGHTING THAT IN YOUR CRITERIA. FOR INSTANCE, I COULD
3 GIVE YOU AN EXAMPLE OF OUR BUILDING IS PROPOSED TO
4 INCLUDE AN ANIMAL FACILITY, BUT IT'S ALSO ADJACENT TO
5 AN EXISTING ANIMAL FACILITY, WHICH WILL ACTUALLY ALL BE
6 CONTIGUOUS AT THE END. SO YOU MIGHT CONSIDER THE SCALE
7 OF THE TOTAL ANIMAL FACILITY, ALTHOUGH IT BRIDGES TWO
8 BUILDINGS. ONE WAS BUILT SOME TIME AGO, BUT THE
9 FACILITY THAT IT PROVIDES FOR THE RESEARCH
10 INFRASTRUCTURE IS A VERY STRONG WEIGHTING FACTOR IN
11 YOUR CONSIDERATION.

12 MR. SHEEHY: I WONDER IF THERE MAY BE TWO
13 DIFFERENT THINGS. WE'VE HEARD FROM OTHER FOLKS THAT
14 SOME VIVARIUM OR SOME CONNECTION WITH AN ANIMAL
15 FACILITY IS IMPORTANT FOR TRANSLATIONAL RESEARCH. SO
16 YOU SHOULD MAYBE GET POINTS FOR THAT IN THAT IT'S NEAR
17 AN EXISTING ONE, BUT TO ALSO THEN ALLOW YOU TO LEVERAGE
18 THAT AS PART OF YOUR 20-PERCENT MATCH SEEMS A LITTLE
19 BIT --

20 MR. VENTRESCO: OF A STRETCH.

21 MR. SHEEHY: THE OTHER THING YOU MENTION IS
22 ACCESS TO CLINICS. NOW, IN YOUR SITUATION YOU DON'T
23 HAVE A MED SCHOOL, SO HOW DO YOU MAKE THAT -- HOW DOES
24 THAT COME INTO PLAY WHEN YOU DON'T HAVE A MEDICAL
25 SCHOOL?

BARRISTERS' REPORTING SERVICE

1 MR. VENTRESCO: WELL, WE ARE ADJACENT TO A
2 NUMBER OF HOSPITALS IN THE BAY AREA IN VERY CLOSE
3 PROXIMITY. I'M NOT A SCIENTIST, SO I CAN'T TELL YOU
4 HOW THAT WORK ACTUALLY TAKES PLACE, HOW THE TRANSFER
5 HAPPENS. FROM THE PEOPLE I HAVE SPOKEN TO, THEY DON'T
6 THINK IT'S A FACTOR TO HAVE -- THAT YOU NECESSARILY
7 HAVE TO HAVE THE PATIENT BEDS IMMEDIATELY ADJACENT TO
8 YOUR LABORATORY SPACE. IT'S MORE IMPORTANT THAT YOU
9 HAVE A REASONABLE TRAVEL DISTANCE BETWEEN INSTITUTIONS
10 TO ACCOMMODATE COMMUNICATION AND THE TRANSFER OF
11 MATERIALS.

12 MR. SHEEHY: PEOPLE AT THOSE INSTITUTIONS ARE
13 ON BERKELEY FACULTY?

14 MR. VENTRESCO: WE HAVE JOINT FACULTY
15 APPOINTMENTS AT UC SAN FRANCISCO. WE HAVE JOINT
16 FACULTY WITH STANFORD. WE HAVE JOINT FACULTY
17 RESEARCHERS AT THE CHILDREN'S HOSPITAL OF OAKLAND
18 RESEARCH INSTITUTE.

19 MR. SHEEHY: THE OTHER THING I WANTED TO ASK
20 YOU ABOUT, YOU TALKED ABOUT COMPETITION FOR SPACE.
21 THIS SEEMS LIKE THERE'S TWO DIFFERENT THINGS. NOW, FOR
22 COMPETITION, IT SEEMED LIKE COMPETITION WOULD FOLLOW
23 GRANT AWARDS. SO IF PEOPLE WERE GETTING GRANTS, SPACE
24 WOULD BE MADE AVAILABLE.

25 MR. VENTRESCO: THAT'S TRUE.

BARRISTERS' REPORTING SERVICE

1 MR. SHEEHY: THIS IS DIFFERENT. THIS IS
2 GRANTS FOR FACILITIES. SO WHAT IS THAT CONNECTION TO
3 THAT COMPETITIVE ENVIRONMENT BECAUSE THE OTHER ONE WILL
4 BE DETERMINED ON WHETHER OR NOT YOU HAVE THE
5 APPROPRIATE SCIENTISTS IN PLACE TO COMPETE SUCCESSFULLY
6 FOR THE GRANTS. WHEREAS, THIS IS NOT RELATED TO THAT
7 CALCULATION AT ALL AS YOU DESCRIBED IT.

8 MR. VENTRESCO: I WAS TRYING TO KEEP MY
9 PRESENTATION TO A MORE GENERAL LEVEL. BUT THINKING
10 SPECIFICALLY OF OUR PROJECT, WE ARE BUILDING, AS I
11 DESCRIBED AT THE PREVIOUS MEETING, A LARGE BUILDING
12 THAT HAS CONSIDERABLE AMOUNT OF SHELL SPACE IN IT.
13 WE'RE COMPLETING IT IN VARIOUS STEPS. AND A PORTION OF
14 THAT SPACE HAS BEEN AT THIS POINT DEDICATED FOR STEM
15 CELL RESEARCH, AND THE RESEARCHERS WILL BE APPLYING FOR
16 GRANTS, THEY WILL BE APPLYING FOR THE FACILITIES GRANT
17 TO FIT OUT THAT SPACE, AS WELL AS TO PERFORM THEIR
18 RESEARCH IN IT.

19 IF WE ARE NOT SUCCESSFUL IN OBTAINING THE
20 FACILITIES GRANT, OTHER RESEARCHERS WILL BE A VERY
21 SHORT STEP BEHIND COMPETING FOR THAT SPACE, AND THEY
22 WILL GO TO OTHER GRANTING AGENCIES. THAT WINDOW OF
23 OPPORTUNITY WILL THEN BE LOST FOR STEM CELL RESEARCH.

24 MR. SHEEHY: COULD YOU TELL ME WHO OUR
25 COMPETITORS ARE? NIH FUNDING, I KNOW, IS REALLY TIGHT

BARRISTERS' REPORTING SERVICE

1 RIGHT NOW. I'M JUST WONDERING. THIS IS THE FIRST TIME
2 I'VE HEARD THAT WE HAVE COMPETITORS, AND THAT IF WE
3 DON'T GIVE YOU A FACILITIES GRANT, WE'RE GOING TO LOSE
4 PARTICIPATION OF BERKELEY IN STEM CELL RESEARCH IS WHAT
5 IT SOUNDS LIKE.

6 MR. VENTRESCO: NOT NECESSARILY, BUT WE MAY
7 NOT HAVE ALL THE FACILITIES AND THE SCOPE OF FACILITIES
8 THAT WE WILL PROPOSE IN OUR GRANT APPLICATION.

9 MS. FEIT: YOU RAISE CONCERNS ABOUT THE TIME,
10 THE TWO-YEAR TIMEFRAME, FOR RESURRECTING A FACILITY
11 AFTER THE GRANT HAS BEEN ISSUED. WHAT KIND OF
12 TIMEFRAME IS REASONABLE FOR YOU?

13 MR. VENTRESCO: I THINK FOR AN INSTITUTION
14 SUCH AS OURS THAT ALREADY HAS A SUBSTANTIAL AMOUNT OF
15 WORK DONE, WE CAN MEET THAT FAIRLY CLOSELY. OTHER
16 INSTITUTIONS THAT ARE NOT AS FAR ALONG, IT MAY BE MORE
17 OF A CHALLENGE. AND PERHAPS MORE LIKE THE THREE- TO
18 FIVE-YEAR WINDOW MAY BE MORE REASONABLE TO EXPECT
19 ACTUALLY DESIGNING AND BUILDING A FACILITY FROM THE
20 GROUND UP.

21 CHAIRMAN LICHTENGER: ED.

22 MR. KASHIAN: AM I TO UNDERSTAND YOU BELIEVE
23 THAT DEVOTING A NEW BUILDING SPECIFICALLY TO STEM CELL
24 RESEARCH IS NOT A FEASIBLE PROJECT FOR THE UNIVERSITY
25 OF CALIFORNIA BERKELEY?

BARRISTERS' REPORTING SERVICE

1 MR. VENTRESCO: YOU MEAN EXCLUSIVELY FOR
2 THAT?

3 MR. KASHIAN: UH-HUH.

4 MR. VENTRESCO: WE DON'T HAVE A BUILDING SITE
5 THAT WOULD BE EXCLUSIVELY DONATED TO THAT.

6 MR. KASHIAN: WOULD IT BE UNFEASIBLE TO BUILD
7 A BUILDING EXCLUSIVELY FOR THAT PURPOSE?

8 MR. VENTRESCO: WITHIN A FIVE-YEAR FRAME, IT
9 MIGHT BE INFEASIBLE.

10 MR. KASHIAN: HOW WOULD YOU SUGGEST THAT WE
11 COULD HELP?

12 MR. VENTRESCO: WE HAVE A BUILDING THAT IS
13 ABOUT TO START CONSTRUCTION IN ABOUT SEVEN OR EIGHT
14 MONTHS, AND IT WILL BE AS I DESCRIBED, A LARGE
15 LABORATORY RESEARCH BUILDING, AND PART OF IT HAS BEEN
16 PROGRAMMED AND PLANNED FOR STEM CELL RESEARCH, ABOUT
17 30,000 OR MORE SQUARE FEET. WE'RE HOPING THAT THE
18 GRANT -- THAT OUR GRANT FOR COMPLETION OF THAT SPACE
19 WILL BE APPROVED AND THAT WE WILL BE ABLE TO USE THAT
20 MONEY TO COMPLETE THAT SPACE.

21 SO ESSENTIALLY IT'S NOT ENTIRELY DEDICATED
22 FOR STEM CELL RESEARCH, BUT A LARGE PORTION OF IT.

23 CHAIRMAN LICHTENGER: WHAT'S THE SCHEDULE
24 WHEN YOU WOULD THINK THAT THOSE FACILITIES WOULD BE
25 DONE FROM TODAY? YOU SAY YOU'RE GOING TO START

BARRISTERS' REPORTING SERVICE

1 CONSTRUCTION IN SEVEN, EIGHT MONTHS. WHEN WOULD YOU BE
2 ABLE TO BE OPERATIONAL?

3 MR. VENTRESCO: 2010-11. THAT'S ABOUT TWO,
4 TWO AND A HALF YEARS.

5 CHAIRMAN LICHTENGER: GREAT.

6 MS. HYSEN: ACTUALLY I HAVE ONE MORE. IN
7 YOUR SLIDE YOU SAY TIME IS MONEY. AND YOU DID MAKE THE
8 NOTATION ABOUT THE WEIGHTING OF THAT CRITERIA, AND IT'S
9 GOING TO BE SOMETHING WE'RE GOING TO STRUGGLE WITH
10 BECAUSE TIME DOES HAVE A VALUE. IT'S VERY CLEARLY
11 STATED IN PROP 71 THAT THERE'S A VALUE TO GETTING
12 THINGS ON LINE. SO AS A CONSEQUENCE, PEOPLE THAT ARE
13 FURTHER ALONG IN THE PLANNING EFFORT MAY BE IN A BETTER
14 POSITION. AND WE REALLY NEED TO LOOK AT SOME OF THE
15 PERFORMANCE OUTCOMES WE EXPECT. WHAT'S MORE IMPORTANT?
16 IS IT MORE IMPORTANT GETTING IT ONLINE WITHIN A
17 REASONABLE TIMEFRAME, OR GETTING IT ONLINE AND HAVE ALL
18 OF THE ELEMENTS THAT WE NEED IN ONE PLACE? I
19 APPRECIATE YOUR CONCERN ABOUT WEIGHTING CRITERIA
20 BECAUSE I'M LOOKING AT THAT TOO.

21 IT DOES TAKE A CONSIDERABLE AMOUNT OF TIME TO
22 COME UP WITH A PLAN THAT IS GOING TO MEET EVERYONE'S
23 NEEDS, AND PARTICULARLY WITHIN A LARGE ORGANIZATION
24 LIKE A STATE AGENCY SUCH AS THE UC SYSTEM, SO I
25 APPRECIATE THAT.

BARRISTERS' REPORTING SERVICE

1 CHAIRMAN LICHTENGER: SO HOW IS IT TWO YEARS
2 AGAIN? WE'RE 2007 AND YOU SAID 2010 TO 2011. SO I
3 JUST WANTED TO MAKE SURE I UNDERSTAND. IF WE GAVE YOU
4 THAT GRANT TODAY, THAT WOULD BE FOUR TO FIVE YEARS. IS
5 THAT WHAT YOU'RE TELLING ME?

6 MR. VENTRESCO: THREE TO FOUR YEARS. WE
7 HAVEN'T SEEN THE APPLICATION YET.

8 CHAIRMAN LICHTENGER: I JUST WANT TO
9 UNDERSTAND HOW TWO YEARS.

10 MS. HYSEN: TWO YEARS IS THE TIMEFRAME IN
11 PROP 71. I THINK WHAT HE'S ARTICULATING AND WHY I
12 THINK IT'S IMPORTANT TO HAVE SOME OF THE CAMPUS
13 PLANNERS -- IT'S IMPORTANT TO SEE THE SCIENTISTS, BUT
14 THE CAMPUS PLANNERS ARE THE ONES THAT ACTUALLY GET
15 EVERYONE TOGETHER AND COME UP WITH A BUILDING. AND I'M
16 GOING THROUGH THIS VERY SAME THING IN THE STATE THAT
17 I'M -- AGENCY I'M WORKING WITH. IT'S DIFFICULT. I
18 THINK TWO YEARS IS GOING TO BE INCREDIBLY DIFFICULT TO
19 DO, AND I THINK THE PREFERENCE POINTS WILL BE GIVEN TO
20 PEOPLE THAT ARE FURTHER AHEAD IN THE PLANNING STAGE OR
21 EVEN POSSIBLY HAVE SOMETHING UNDER CONSTRUCTION BECAUSE
22 TWO YEARS, I THINK THAT'S A PIE IN THE SKY NUMBER,
23 FRANKLY.

24 CHAIRMAN LICHTENGER: OBVIOUSLY IT'S A VERY
25 AGGRESSIVE TIMEFRAME, BUT I ALSO THINK THAT PROP 71 IS

BARRISTERS' REPORTING SERVICE

1 PRETTY CLEAR ON THIS ISSUE, AND THAT THOSE INSTITUTIONS
2 THAT MAY CHOOSE TO SPEND MONEY AND BRING THESE PROJECTS
3 FURTHER ALONG, I THINK THAT DEFINITELY IS GOING TO BE
4 CONSIDERED IN THE RFA.

5 BUT THANK YOU VERY MUCH FOR YOUR TIME AND
6 YOUR PRESENTATION, AND I'M GOING TO ASK RICK TO BRING
7 THE NEXT PRESENTER.

8 MR. KELLER: THE NEXT PRESENTER IS DR. JAN
9 NOLTA, DIRECTOR OF THE STEM CELL PROGRAM AT UC DAVIS.

10 DR. NOLTA: THANK YOU VERY MUCH FOR THIS
11 OPPORTUNITY TO VERY BRIEFLY PRESENT THE PLANS FOR OUR
12 NEW STEM CELL RESEARCH FACILITY AT UC DAVIS AND TO PUT
13 FORTH OUR VIEWS.

14 CHAIRMAN LICHTENGER: IS THIS FOR ONE OR FOR
15 ALL?

16 DR. NOLTA: I'M SORRY. I THOUGHT I WOULD BE
17 GIVING A POWERPOINT PRESENTATION. THAT WAS JUST ONE
18 THAT I HAD IN MY BRIEFCASE, AND I HAVE ONE TO READ. I
19 APOLOGIZE.

20 SO THANK YOU VERY MUCH FOR GIVING US THE
21 OPPORTUNITY TO PUT FORTH OUR VIEWS ON WHAT IS REALLY
22 IMPORTANT FOR THE SUCCESS OF THIS TYPE OF FACILITY.

23 SO, AGAIN, I'M VERY SORRY THAT I DON'T HAVE
24 HANDOUTS FOR EVERYONE, AND I JUST PLANNED TO HAVE SOME
25 PICTURES UP THERE, BUT THAT'S OKAY.

BARRISTERS' REPORTING SERVICE

1 SO WHAT WE FEEL ARE KEYS TO A SUCCESSFUL
2 FACILITY ARE THAT IT SHOULD SUPPORT TRANSLATIONAL
3 APPROACHES FOREMOST, USE ANIMAL MODELS TO TEST HUMAN
4 STEM CELLS, ENHANCE COLLABORATIONS, INCORPORATE
5 OPPORTUNITIES FOR PARTNERSHIPS, BOTH INDUSTRY AND
6 INTRAINSTITUTIONAL, AND TO INVEST IN KEY RESOURCES,
7 INCLUDING HIGHLY CONTROLLED SPACES FOR CELLULAR THERAPY
8 TRIALS.

9 SO WE FEEL THAT THIS TYPE OF FACILITY AND
10 ESPECIALLY THE PEOPLE THAT RUN IT SHOULD BE VERY
11 SERVICE ORIENTED. SHOULD FOCUS STRONGLY ON THE GOAL OF
12 HELPING THE FACULTY ON THAT CAMPUS MOVE THEIR RESEARCH
13 FROM THE BENCH TO THE BEDSIDE, AND THAT SHOULD BE ONE
14 OF THE BIGGEST KEY CRITERIA.

15 SO AS FAR AS CIRM SUPPORT ALREADY AT UC
16 DAVIS, WE WILL HAVE 36 STEM CELL TRAINEES BY 2009
17 SUPPORTED BY THE CIRM. THERE'S A PARTNERSHIP WITH UC
18 MERCED. THIS IS MULTIDISCIPLINARY TEAM TRAINING.
19 THERE'S A SHARED HUMAN EMBRYONIC STEM CELL RESEARCH
20 FACILITY IN DAVIS THAT HAS JUST BEEN FUNDED BY THE
21 CIRM. THANK YOU. FOUR UC DAVIS RESEARCHERS HAVE WON
22 GRANTS, SO THOSE ARE FOCUSING ON ALTERNATIVES TO LIVER
23 TRANSPLANTATION, USING EMBRYONIC STEM CELLS REPAIRING
24 KIDNEY DISEASE IN UTERO, NEW CARTILAGE REVERSING
25 OSTEOPOROSIS, AND NEW INNER EAR CELLS TO REVERSE

BARRISTERS' REPORTING SERVICE

1 HEARING LOSS, ALL WITH HUMAN EMBRYONIC STEM CELLS.

2 SOME OF THE ASSETS THAT WE HAVE AND THAT WE
3 THINK WOULD BE VERY IMPORTANT FOR THIS TYPE OF FACILITY
4 ANYWHERE: WE HAVE THE NIH CLINICAL AND TRANSLATIONAL
5 SCIENCE CENTER. THESE FUND TEAMS OF PEOPLE TO HELP US
6 GET THE RESEARCH FROM THE BENCH TO THE BEDSIDE. WE'RE
7 NEAR SHRINER'S HOSPITAL FOR CHILDREN. THIS IS A KEY
8 PARTNER FOR BURN, SPINAL CORD INJURIES, AND ORTHOPEDICS
9 WHERE THESE APPROACHES CAN BE TRANSLATED. WE HAVE ONE
10 OF TWO NIH CENTERS OF EXCELLENCE IN TRANSLATIONAL HUMAN
11 STEM CELL RESEARCH. AND THIS IS VERY IMPORTANT TO US.
12 EXPERTISE USING HUMAN STEM CELLS IN ANIMAL MODELS, BOTH
13 IMMUNE DEFICIENT MICE AND NONHUMAN PRIMATES.

14 SO WHAT THE FDA REQUIRES FROM US TO DO THESE
15 TYPES OF TRIALS IS USE THE EXACT POPULATION OF HUMAN
16 STEM CELLS TESTED IN ANIMALS. YOU HAVE TO MAKE SURE
17 THEY'RE NOT GOING TO FORM TUMORS, AND YOU HAVE TO LOOK
18 AT EFFICACY, AND YOU HAVE TO LOOK AT LONG-TERM DATA.

19 THE NONHUMAN PRIMATES ARE THE BEST MODEL FOR
20 THIS BECAUSE THEY'RE THE MOST LONG-LIVED AND THE
21 CLOSEST TO THE HUMANS. THE IMMUNE DEFICIENT MICE ARE
22 CHEAPER. IT'S A SMALL ANIMAL MODEL. THEY ACCEPT THE
23 HUMAN EMBRYONIC STEM CELLS AND ALSO ADULT STEM CELLS
24 THAT ARE ISOLATED USING VERY SPECIFIC AND
25 FDA-SANCTIONED WAYS. IT'S A MUCH HIGHER THROUGHPUT

BARRISTERS' REPORTING SERVICE

1 SYSTEM, OF COURSE.

2 WE ALSO HAVE INDUSTRY PARTNERSHIPS. WE FEEL
3 THAT THESE ARE CRITICAL. SOME OF THE AREAS ARE JUST
4 IMPROVING STEM CELL SELECTION, IMPROVING
5 CRYOPRESERVATION, AND CLINICAL TRIALS USING ADULT STEM
6 CELLS THAT WILL START NEXT YEAR.

7 WE FEEL THAT STRONG NETWORKS AND PARTNERSHIPS
8 ARE CRITICAL. SO UC DAVIS, US MERCED, AND THE BUCK
9 INSTITUTE, AND WE HAVE REPRESENTATIVES FROM EVERYONE
10 HERE TODAY. WE'LL ALL SHARE THE SCRO, THE STEM CELL
11 RESEARCH OVERSIGHT COMMITTEE. WE ALREADY ARE SHARING
12 THOSE. SO THAT DOESN'T REQUIRE EACH INSTITUTION TO
13 DEVELOP THEIR OWN. WE HAVE GOOD EXPERTISE AT UC DAVIS
14 AND ARE SHARING THAT. WE'RE SHARING ANIMAL MODELS, AN
15 OUTSTANDING IMAGING CORE, AND THE GMP FACILITY
16 CURRENTLY UNDER CONSTRUCTION, AND OTHER KEY ASSETS.

17 I MENTIONED THE NONHUMAN PRIMATE FACILITY.
18 THIS IS AVAILABLE TO ALL CALIFORNIA INVESTIGATORS.
19 THERE'S ALSO AN AWARD WINNING TELEMEDICINE NETWORK
20 WHICH WE HAVE WHICH LEVERAGES RESEARCH, CLINICAL AND
21 EDUCATIONAL GOALS ACROSS MULTIPLE SITES. WE OUTREACH
22 TO ALL OF THE HOSPITALS AND SMALLER UNIVERSITIES IN
23 NORTHERN CALIFORNIA USING THIS.

24 SO WE'VE ASSEMBLED DISEASE AND
25 TISSUE-SPECIFIC FOCUS GROUPS. WE THINK THAT THIS IS

BARRISTERS' REPORTING SERVICE

1 SOMETHING THAT'S VERY IMPORTANT. SO THE GOAL OF THIS
2 IS TO FOSTER STRONG INTERACTION AMONG BASIC,
3 TRANSLATIONAL, AND CLINICAL FACULTY AND EXTERNAL
4 PARTNERS, INDUSTRY, AND OTHER HEALTH CENTERS. SO THIS
5 GETS TOGETHER THE BASIC RESEARCHERS WITH, FOR INSTANCE,
6 IN LIVER REGENERATION. IT'S GETS THE BASIC RESEARCHERS
7 WORKING ON HUMAN EMBRYONIC STEM CELLS TOGETHER WITH THE
8 LIVER TRANSPLANT PEOPLE AND THE M.D.'S THAT WORK IN
9 THAT AREA AND REALLY HELPS FOSTER IDEAS. IT HELPS THE
10 BASIC RESEARCHERS, THAT'S THE SIDE THAT I'M ON, AND THE
11 TRANSLATIONAL RESEARCHERS UNDERSTAND WHAT'S REALLY
12 NECESSARY AT THE CLINICAL LEVEL. AND WE THINK THAT
13 THIS IS PRETTY KEY AND IS SOMETHING THAT SHOULD BE
14 WEIGHTED STRONGLY.

15 WE ALSO HAVE PEOPLE -- DEFINED FOCUS GROUPS
16 IN HEART DISEASE AND BIOLOGICAL PACEMAKERS,
17 NEUROLOGICAL DISEASES, PERIPHERAL ARTERY DISEASE,
18 REVASCULARIZATION, AND OTHER FOCUS GROUPS, EYE, KIDNEY,
19 LUNG, SKIN, BONE, AND CARTILAGE.

20 SO WE FEEL THAT IT'S VERY IMPORTANT TO HAVE
21 THE ESSENTIAL CORES WHICH WILL, AS A SERVICE, ENHANCE
22 RESEARCH DEVELOPMENT. ON THE BASIC RESEARCH SIDE,
23 THINGS THAT ARE IMPORTANT ARE TRANSGENIC MICE, VECTOR
24 CORE TO ALLOW INSERTION OF GENES INTO CELLS TO STUDY
25 HOW THAT AFFECTS THEM. FACS SORTING, WE HAVE TO PUT IN

BARRISTERS' REPORTING SERVICE

1 THE DIFFERENTIATED PRODUCTS OF THE HUMAN EMBRYONIC STEM
2 CELLS. WE CANNOT ALLOW THE STILL PRIMITIVE CELLS TO GO
3 INTO ANY ANIMAL HOPEFULLY OR ANY HUMAN. THEY WILL FORM
4 A TUMOR. THIS IS VERY IMPORTANT TO HAVE HIGH LEVEL
5 FACS SORTING. MICROSCOPY CORES AND SHARED HUMAN
6 EMBRYONIC STEM CELL FACILITIES, WHICH ARE ALREADY BEING
7 FUNDED.

8 ON THE TRANSLATIONAL RESEARCH SIDE, WE HAVE
9 THE XENO TRANSPLANTATION CORES, HUMAN CELLS INTO MICE
10 AND NONHUMAN PRIMATES. TISSUE REPAIR MODELS, SO WAYS
11 THAT ARE SIMILAR TO THE INJURIES THAT WOULD HAPPEN IN
12 OUR PATIENTS THAT WE WOULD LIKE TO TREAT THAT CAN
13 HAPPEN IN ANIMALS, AND LOOKING AT THE EFFICACY OF STEM
14 CELLS TO CORRECT THAT, BOTH ADULT AND EMBRYONIC.
15 IMAGING CORES ARE HIGHLY IMPORTANT, AND THE ABILITY TO
16 DYNAMICALLY IMAGE THE STEM CELLS AND THEIR TRAFFICKING
17 IN ANIMALS OVER TIME IN THE SAME ANIMAL SAVES A LOT OF
18 MONEY. THIS IS CRITICAL.

19 GOOD LABORATORY PRACTICE SCALE-UP FOR TRIALS
20 IS ESSENTIAL. EVERYTHING IS A WASTE OF TIME IF YOU'RE
21 NOT DOING IT AT THE LEVEL OF GOOD LABORATORY PRACTICE.
22 THIS IS SOMETHING THAT THE FDA WANTS TO SEE. WHEN YOU
23 ARE PREPARING FOR A CLINICAL TRIAL, THEY WANT TO SEE
24 WHERE YOU'VE KEPT YOUR RECORDS, HOW YOU'VE STORED THEM,
25 AND THAT EVERYTHING HAS BEEN DONE IN AN FDA-APPROVABLE

BARRISTERS' REPORTING SERVICE

1 WAY. ALSO ON THE TRANSLATIONAL SIDE, THE PRIMATE
2 CENTER IS KEY FOR US.

3 WE HAVE CLINICAL TRIALS SCIENCE CENTER WHICH
4 HELPS WITH BOTH THE TRANSLATIONAL RESEARCH AND THE
5 CLINICAL TRIALS FOR THE PAPERWORK, MOVING THINGS
6 SMOOTHLY, GIVING SEED GRANTS TO INVESTIGATORS THAT ARE
7 TRYING TO MOVE THE RESEARCH FORWARD. THE GOOD
8 MANUFACTURING PRACTICE FACILITY IS CRITICAL TO ACTUALLY
9 DO THE CLINICAL TRIALS. IT HAS TO HAVE A SOLID QUALITY
10 ASSURANCE, QUALITY CONTROL PROGRAM, AND PERSONNEL THAT
11 KNOW HOW TO PREPARE STANDARD OPERATING PROCEDURES AND
12 INVESTIGATIONAL NEW DRUG APPLICATION. WITHOUT THAT,
13 YOU JUST CAN'T GET THROUGH THE FDA WITHOUT PEOPLE THAT
14 HAVE HAD A LOT OF EXPERIENCE THERE.

15 ONE OF THE KEY CRITERIA WILL BE THE ANIMAL
16 MODELS FOR HUMAN STEM CELL THERAPIES, AND WE HOPE THAT
17 YOU WEIGHT THIS VERY STRONGLY. THIS IS AN IMPORTANT
18 REQUISITE FOR OBTAINING FDA APPROVAL FOR CELLULAR
19 THERAPY TRIALS TO DEMONSTRATE BOTH SAFETY AND EFFICACY
20 USING THE EXACT POPULATION OF HUMAN STEM CELLS IN
21 ANIMAL MODELS. YOU HAVE TO ISOLATE THEM IN EXACTLY THE
22 SAME WAY THAT YOU WILL IN THE PATIENT.

23 SO THE FACILITY THAT WE'RE PLANNING WILL
24 ALLOW ISOLATION OF ADULT STEM CELLS IN THE GMP
25 FACILITY, EXPANSION OF EMBRYONIC STEM CELLS UNDER GMP

BARRISTERS' REPORTING SERVICE

1 COMPLIANT CONDITIONS, SAFETY AND EFFICACY TESTING IN
2 IMMUNE DEFICIENT MICE, SAFETY AND EFFICACY ASSESSMENTS
3 IN NONHUMAN PRIMATES PRIOR TO THE CLINICAL TRIALS,
4 DEVELOPMENT OF SOP'S AND SUBMISSION OF IND APPLICATIONS
5 TO WHICH I JUST REFERRED AND, FINALLY, PERFORMANCE OF
6 THE CLINICAL TRIALS. SO EVERYTHING FROM THE BENCH TO
7 THE BEDSIDE.

8 SO I HAD A COUPLE OF SLIDES IN HERE SHOWING
9 TRIALS THAT WE WILL START IN AUGUST OF 2008 WHEN OUR
10 GMP FACILITY AND OUR NEW STEM CELL CENTER IS READY.
11 THE FIRST ONE WOULD BE HUMAN ADULT STEM CELLS BEING
12 RAPIDLY RECRUITED TO THE SITE OF BLOOD VESSEL BLOCKAGE
13 IN IMMUNE DEFICIENT MICE. THEY GO THERE WITHIN SIX
14 HOURS TO BEGIN THE REPAIR. SO WE HOPE THAT YOU DON'T
15 FOCUS ONLY ON HUMAN EMBRYONIC STEM CELLS, BUT ALSO
16 ALLOW INSTITUTIONS TO COMPARE THE ADULT STEM CELLS.
17 THERE ARE CURES THAT ARE COMING VERY RAPIDLY USING THE
18 ADULT STEM CELLS WHILE WE WORK ON THE SAFETY OF THE
19 HUMAN EMBRYONIC STEM CELLS.

20 WE ALSO HAVE DYNAMIC IMAGING STUDIES IN
21 NONHUMAN PRIMATES ONGOING. THIS, AGAIN, HELPS US TO
22 LOOK AT STEM CELL MIGRATION AND SAFETY AND EFFICACY.

23 SO WE'RE CURRENTLY DEVELOPING A PREEXISTING
24 100,000 SQUARE FOOT BUILDING ON THE SACRAMENTO CAMPUS
25 AS OUR STEM CELL RESEARCH FACILITY. IT WILL

BARRISTERS' REPORTING SERVICE

1 EXPEDIENTLY ALLOW RESEARCHERS IN OUR GROUP AND OTHER
2 COLLABORATORS THROUGHOUT CALIFORNIA TO SHARE OUR
3 LABORATORIES, QUARTERS, AND A GOOD MANUFACTURING
4 PRACTICE FACILITY FOR CELLULAR THERAPIES. WE HAVE A
5 LARGE VIVARIUM THERE FOR PRECLINICAL TESTING OF THESE
6 HUMAN CELLS. THERE ARE TWO COMMON MEETING AREAS FOR
7 COFFEE AND IDEA SHARING LOCATED OUTSIDE OF AUDITORIUMS,
8 SMALLER LECTURE AND CONFERENCE ROOM. THE CTSC IS
9 ADJACENT, FACILITATING TRANSLATION OF TECHNOLOGIES TO
10 THE CLINIC. AND EACH FOCUS GROUP AREA CONTAINS
11 TRANSITIONAL BENCHES FOR CLINICAL FACULTY, FELLOWS, AND
12 INDUSTRY PARTNERS TO PERFORM COLLABORATIVE SCALE-UP
13 RESEARCH WITHIN THE GROUP.

14 THE UNIVERSITY HAS COMMITTED TO BUILDING OUT
15 HALF OF THIS SPACE, AND WE WILL BE APPLYING TO CIRM TO
16 HELP US BUILD OUT THE REMAINING BENCH SPACE.

17 ONE OF OUR KEY ASSETS IS CLINICAL TRIALS
18 EXPERIENCE. BETWEEN MYSELF AND DR. BAUER, WHO RUNS OUR
19 GMP FACILITY, WE'VE HAD TWO DECADES OF EXPERIENCE WITH
20 CELL THERAPY TRIALS. WE HAVE PARTICIPATED IN AND
21 DESIGNED 18 TRIALS SINCE 1994. AND THESE ARE CLINICAL
22 TRIALS USING ADULT STEM CELLS. WE'LL BEGIN IN 2008,
23 ONCE THE FDA-REQUIRED SAFETY STUDIES ARE FINISHED.

24 CHAIRMAN LICHTENGER: THANK YOU VERY MUCH FOR
25 YOUR PRESENTATION. NOW I'M GOING TO OPEN IT UP FOR

BARRISTERS' REPORTING SERVICE

1 QUESTIONS. MARCY.

2 MS. FEIT: WHAT IS THE TIMEFRAME OF YOUR
3 ORGANIZATION FOR COMPLETING YOUR RESEARCH FACILITIES?

4 DR. NOLTA: WE'RE CURRENTLY APPROACHING THE
5 BIDDING PHASE. SO WE'RE IN REVIEW AT THE MOMENT.
6 CONSTRUCTION WILL START IN SEPTEMBER OR OCTOBER OF THIS
7 YEAR. IT WILL BE READY FOR MOVE-IN, AT LEAST THE FIRST
8 HALF THAT THE UNIVERSITY HAS PLEDGED, IN SEPTEMBER OF
9 2008. AND BY THAT TIME WE'LL HAVE THE PAPERWORK READY
10 FOR THE ADULT STEM CELL TRIALS WHICH WILL BEGIN AT THAT
11 POINT.

12 CHAIRMAN LICHTENGER: SO WE'RE TALKING ABOUT
13 A YEAR AND A HALF FROM NOW ROUGHLY?

14 DR. NOLTA: YEAH. LITTLE LESS.

15 MR. SHEEHY: JUST A COUPLE OF QUESTIONS. IN
16 TERMS OF THIS LOCATION, IS THIS NEAR THE PRIMATE
17 CENTER?

18 DR. NOLTA: IT'S ACTUALLY ON THE SACRAMENTO
19 CAMPUS, AND THE PRIMATE CENTER ON THE DAVIS CAMPUS,
20 THEY'RE ABOUT TEN TO FIFTEEN MINUTES AWAY FROM EACH
21 OTHER, DEPENDING ON HOW YOU DRIVE.

22 MR. SHEEHY: AND THE OTHER QUESTION I HAD WAS
23 ABOUT THE NONHUMAN PRIMATE. THERE HAVE BEEN QUESTIONS
24 RAISED ABOUT THE ETHICS. CERTAIN EXPERIMENTS IN
25 NONHUMAN PRIMATES NOT REALLY CONSIDERED TO BE -- LIKE

BARRISTERS' REPORTING SERVICE

1 INTRODUCING THEM TO THE BRAIN OR INTO GERM CELLS. IT
2 SEEMS LIKE YOU'RE DOING IMAGING STUDIES RIGHT NOW SO
3 YOU CAN FIGURE OUT WHERE THEY'RE GOING SEEMS LIKE THE
4 FIRST STAGE. AND I UNDERSTAND THE IMPORTANCE OF DOING
5 NONHUMAN PRIMATE RESEARCH MIGHT BE HELPFUL.

6 NOT NECESSARILY TO ANSWER ME HERE TODAY
7 BECAUSE THEY'RE NOT LIVE IN FRONT OF US, BUT I KNOW
8 THAT THIS IS A QUESTION THAT WAS RAISED, MAYBE
9 ELABORATING IN YOUR APPLICATION MIGHT BE HELPFUL
10 BECAUSE SOME PEOPLE WEREN'T REALLY CLEAR.

11 DR. NOLTA: CERTAINLY. SO WE WOULD NEVER,
12 FOR INSTANCE, INTRODUCE HUMAN EMBRYONIC STEM CELLS INTO
13 A BLASTOCYST STAGE OR AN EARLY EMBRYO STAGE, BUT THESE
14 GO INTO FETAL NONHUMAN PRIMATES THAT ARE ALREADY
15 DEVELOPED AND ARE JUST GROWING, AND THE FULLY
16 DIFFERENTIATED CELLS GO IN.

17 CHAIRMAN LICHTENGER: SO ONE COMMENT AND ONE
18 QUESTION. IF YOU COULD PLEASE SEND THIS SO WE CAN
19 DISTRIBUTE IT TO EVERYONE.

20 DR. NOLTA: I HAVE IT ON THREE DIFFERENT
21 THUMB DRIVES.

22 CHAIRMAN LICHTENGER: THAT'S FINE. SO I'M
23 GOING TO ASK A QUESTION I ASKED ONE OF THE OTHER
24 PRESENTERS. SO IF THERE WAS ONE SINGLE POINT THAT YOU
25 WANTED TO GET ACROSS TO THIS FACILITIES WORKING GROUP,

BARRISTERS' REPORTING SERVICE

1 WHAT WOULD THAT ONE POINT BE?

2 DR. NOLTA: YES. THAT WE WOULD REALLY HOPE
3 THAT THE RFA WILL BE PUT OUT WITH VERY CLEAR CATEGORIES
4 SUCH AS THOSE I HAD DISCUSSED WHERE WE'LL BE GRADED.
5 AND WE HOPE THAT WE COULD KNOW THE WEIGHT WITH WHICH
6 EACH CATEGORY COULD BE ASSESSED. AND WE HOPE THAT OUR
7 TAKE-HOME MESSAGE IS THAT YOU WILL LOOK VERY STRONGLY
8 AT THE SPIRIT OF THE COLLABORATION, GOOD, CLEAN,
9 LONG-STANDING SCIENCE, AND THE ABILITY TO MOVE THIS
10 RAPIDLY INTO THE CLINIC, BOTH STEM CELLS -- ADULT STEM
11 CELLS AND EMBRYONIC.

12 CHAIRMAN LICHTENGER: OKAY. ANY OTHER
13 QUESTIONS?

14 MR. KASHIAN: I WAS CURIOUS ABOUT OUR RULES
15 AND REGULATIONS AND OUR STAFF. YOU FIND THEM HELPFUL,
16 OR WHAT FACILITIES OR WHAT SERVICES CAN WE OFFER TO
17 HELP FACILITATE AN APPLICATION?

18 DR. NOLTA: AS I JUST MENTIONED, IT WOULD BE
19 GREAT IF WE JUST KNEW THAT 50 PERCENT WOULD BE ON THE
20 SCIENCE, 20 PERCENT -- YOU KNOW, 5 PERCENT ON THE
21 MATCH, JUST THE CRITERIA WITH WHICH YOU WOULD LOOK AT
22 THE APPLICATIONS WOULD REALLY HELP US BECAUSE I THINK
23 WITH THE SMALL FACILITIES GRANTS, WE DIDN'T REALLY KNOW
24 HOW THINGS MIGHT BE SCORED, AND IT WOULD BE REALLY
25 HELPFUL FOR THIS. THERE WAS AN IDEA, BUT --

BARRISTERS' REPORTING SERVICE

1 CHAIRMAN LICHTENGER: DIDN'T WE -- WASN'T
2 THAT PUBLIC INFORMATION?

3 MS. HYSEN: WE COVERED THAT TOO, THAT
4 QUESTION, WHAT WOULD YOU LIKE TO KNOW IN ADVANCE IN THE
5 LAST MEETING TOO BECAUSE WE THOUGHT IT WASN'T MADE
6 AVAILABLE.

7 MR. KELLER: CATEGORIES WERE KNOWN, BUT NOT
8 THE WEIGHTING.

9 DR. NOLTA: WHAT'S MORE IMPORTANT FOR YOU TO
10 SEE FROM US.

11 CHAIRMAN LICHTENGER: WE'LL CONSIDER THAT.

12 DR. NOLTA: WE APPRECIATE THIS OPPORTUNITY
13 FOR EVERYONE TO COME FORTH AND GIVE THEIR IDEAS. I
14 THINK IT'S A GREAT THING.

15 MR. SHEEHY: I JUST HAD -- I THINK THE WEIGHT
16 OF THE SCIENCE IS ALWAYS GOING TO BE KIND OF A MOVING
17 TARGET BECAUSE THESE TWO WORKING GROUPS OPERATE ON
18 DIFFERENT TRACKS. I DO THINK THAT THE SCIENCE PIECE
19 WILL HAVE, AT LEAST FROM THE LAST, WE HAVE TO JUDGE IT
20 BY WHAT THE ICOC DOES. THEY SEEM TO ATTACH A GREATER
21 SIGNIFICANCE TO THE SCIENCE SIDE, BUT THEY MAY MAKE
22 THAT A MORE FORMAL POLICY OR IT MAY BE INFORMAL AS THEY
23 DID AT THE LAST ROUND.

24 MY QUESTION IS IS THAT WITHIN THE CONTEXT OF
25 THE SCIENTIFIC PEER REVIEW APPLICATION, REVIEW OF AN

BARRISTERS' REPORTING SERVICE

1 APPLICATION. WOULD YOU LIKE THOSE SPELLED OUT, SAY,
2 SCIENTIFIC EXCELLENCE, TRACK RECORD OF INVESTIGATORS
3 WEIGHTED WITH SPECIFIC POINTS? WOULD YOU LIKE THOSE
4 REVIEWERS -- OR WOULD YOU LIKE MORE OF AN NIH
5 TRADITIONAL PEER REVIEW? AS A SCIENTIST --

6 DR. NOLTA: I WOULD FIND THE WEIGHTING MORE
7 USEFUL. WITH THE NIH, WE'VE ALL DONE STUDY SECTIONS.
8 WE ALL KNOW WHAT'S ACTUALLY REALLY IMPORTANT IS THE
9 SIGNIFICANCE AND THE NOVELTY. BUT IT'S NOT REALLY
10 SPELLED OUT, BUT IT WOULD BE GREAT IF THERE WAS SOME
11 WAY TO KNOW THAT.

12 MR. SHEEHY: DO YOU THINK REVIEWERS WOULD BE
13 COMFORTABLE WITH THAT, OKAY, YOU GET A SPREAD?

14 DR. NOLTA: IF I WAS A REVIEWER, IT WOULD
15 HELP ME. WITH NIH YOU NEVER REALLY KNOW.

16 MS. HYSEN: I JUST MAYBE HAVE JUST A NOTE AS
17 WE START TO COLLABORATE. THE NOTION THAT WE'LL GIVE
18 PREFERENCE TO FACILITIES THAT ARE COMING ONLINE WITHIN
19 TWO YEARS OF THE AWARD, WE SHOULD COMPARE WITH WHAT THE
20 FIRST SPEAKER MENTIONED AS TO HOW LONG SOME OF THIS
21 WORK NEEDS TO TAKE THAT MAY WELL EXCEED THE PLANNING
22 AND CONSTRUCTION TIME OF A FACILITY SO THAT IN TOTAL
23 THAT TIMELINE IS SOMEHOW FACTORED INTO OUR ANALYSIS
24 BECAUSE IF YOU BUILD IT QUICKLY, AND YET YOU DON'T HAVE
25 ALL THE THINGS IN PLACE THAT TAKE YEARS OF PLANNING AND

BARRISTERS' REPORTING SERVICE

1 TIME, THEN WE MAY NOT HAVE IN THE END WHAT WE'RE
2 LOOKING FOR.

3 CHAIRMAN LICHTENGER: OKAY. GREAT. IF THERE
4 ARE NO OTHER QUESTIONS, THANK YOU FOR ANSWERING OUR
5 QUESTIONS AND YOUR PRESENTATION. THANK YOU. RICK,
6 NEXT PRESENTER.

7 MR. KELLER: NEXT PRESENTER IS MARIA
8 PALLAVICINI, DEAN OF THE SCHOOL OF NATURAL SCIENCES OF
9 UC MERCED.

10 DR. PALLAVICINI: YOU DID IT PERFECTLY.

11 CHAIRMAN LICHTENGER: DO WE HAVE A HANDOUT?

12 DR. PALLAVICINI: NO, WE DON'T. I'M PART OF
13 THE UC DAVIS TEAM, AND WE DON'T HAVE A HANDOUT, BUT I
14 WILL SEND IT TO YOU.

15 I'D LIKE TO START OUT WITH FIVE CRITERIA THAT
16 WE AS A SMALL INSTITUTION AND A GROWING UC CAMPUS FEEL
17 ARE VERY IMPORTANT FOR OUR CAMPUS AND FOR STEM CELL
18 BIOLOGY IN GENERAL.

19 FIRST IT'S TO LOOK FOR PROGRAMS THAT
20 INTEGRATE ACROSS DISCIPLINES. MANY OF THE ADVANCES
21 THAT ARE MOST SIGNIFICANT AND THAT ARE MADE MOST
22 QUICKLY ARE THOSE ADVANCES THAT INTEGRATE ACROSS
23 DISCIPLINES, ENGINEERING WITH BIOLOGY, BIOLOGY WITH
24 CHEMISTRY. SO LOOK FOR PROGRAMS THAT YOU CAN LOOK FOR
25 THAT INTEGRATION.

BARRISTERS' REPORTING SERVICE

1 BEING IN THE CENTRAL VALLEY, AS A NEW CAMPUS,
2 WE HAVE A VERY STRONG COMMITMENT TO STUDENTS OF OUR
3 REGION, FOR STUDENTS OF OUR REGION FOR PROVIDING
4 OPPORTUNITIES FOR HIGHER EDUCATION AS WELL AS FOR
5 RESEARCH. SO LET'S LOOK TO HOW WE CAN TRAIN THE NEXT
6 GENERATION OF STUDENTS, HOW WE CAN TRAIN STUDENTS WHO
7 WILL REFLECT THE FACE OF CALIFORNIA IN THE PROGRAMS
8 THAT WE PUT FORWARD THROUGH CIRM AND THE FACILITIES
9 THAT CIRM PROVIDES.

10 LOOK TO HOW THE FACILITIES CAN IMPACT NOT
11 JUST A CITY, NOT JUST A LOCALIZED AREA, BUT LOOK HOW
12 THEY CAN IMPACT A REGION. CONSIDER THE SAN JOAQUIN
13 VALLEY, WHICH IS FROM STOCKTON TO BAKERSFIELD, 500
14 SQUARE MILES. NOT A SINGLE BIOTECH COMPANY IN THAT
15 REGION. TWO MAJOR UNIVERSITIES, CSU FRESNO, UC MERCED,
16 AND CSU STANISLAUS, AND CSU BAKERSFIELD ON THE SOUTH
17 END. LOOK TO HOW ONE CAN USE OR LEVERAGE THE MONEY
18 THAT THE VOTERS HAVE COMMITTED TO STEM CELL BIOLOGY TO
19 HELP PROVIDE OPPORTUNITIES FOR ALL OF CALIFORNIA.

20 LOOK FOR A TRACK RECORD OF COLLABORATION. AS
21 A NEW UC CAMPUS WITH 1200 STUDENTS RIGHT NOW, LOOKING
22 TO GROW TO 2,000 NEXT YEAR, WE DON'T LOOK TO SET UP
23 EVERYTHING OURSELVES FROM THE GET-GO. WE LOOK TO HOW
24 WE CAN COLLABORATE AND LEVERAGE WITH OUR OTHER
25 PARTNERS, WHICH IN THIS CASE IS UC DAVIS. SO LOOK TO

BARRISTERS' REPORTING SERVICE

1 HOW THE FACILITIES AND THE PROGRAMS WILL LEVERAGE
2 STRENGTHS ACROSS INSTITUTIONS.

3 A LITTLE BIT ABOUT UC MERCED SINCE I KNOW
4 IT'S NEW TO MANY OF YOU. WE OPENED IN 2005 ON 105
5 ACRES. RIGHT NOW WE HAVE APPROXIMATELY 1200
6 INDIVIDUALS WITH A PAYROLL OF FOUR MILLION PER MONTH.
7 AS OF FALL 2006, NEARLY 40 PERCENT OF OUR STUDENTS CAME
8 FROM THE CENTRAL VALLEY. AND THE IMPACT OF THE CAMPUS
9 ON THE REGION WAS \$558 MILLION TO DATE.

10 OUR STUDENTS COME FROM THE CENTRAL VALLEY,
11 AND THE CENTRAL VALLEY IS VERY DIVERSE. THIRTY-FIVE
12 PERCENT ARE LOW-INCOME, 45 PERCENT COME FROM FAMILIES
13 WHERE ENGLISH IS A SECOND LANGUAGE. WE HAVE 35 PERCENT
14 HISPANIC-LATINO STUDENTS, ABOUT 25 PERCENT ASIAN
15 STUDENTS, 6 PERCENT AFRICAN AMERICAN, THE HIGHEST IN
16 THE UC SYSTEM.

17 LET'S LOOK TO PUT FACILITIES WHERE YOU CAN
18 PROVIDE OPPORTUNITIES FOR ALL OF THESE STUDENTS. AT UC
19 MERCED IN THE ACADEMIC YEAR, 35 PERCENT OF OUR STUDENTS
20 WERE BIOLOGY MAJORS, 15 PERCENT WERE ENGINEERING
21 MAJORS. THAT'S 50 PERCENT OF ALL THE STUDENTS ENROLLED
22 IN OUR CAMPUS ARE IN SCIENCE AND ENGINEERING. AS OF
23 LAST YEAR, WE HAD SIX FACULTY IN STEM CELL BIOLOGY, ONE
24 OF WHICH RECEIVED A CIRM TRAINING GRANT, AND ONE GRAD
25 STUDENT SUPPORTED ON A CIRM FELLOWSHIP IN OUR

BARRISTERS' REPORTING SERVICE

1 COLLABORATIONS WITH UC DAVIS. WE LOOK TO MANY MORE.

2 OUR FACULTY ARE ACROSS DISCIPLINES. THEY ARE
3 BIOENGINEERING FACULTY WHO ARE USING DEVICES TO LOOK AT
4 HOW ONE CAN USE SHEAR STRESS, FOR EXAMPLE, TO INFLUENCE
5 WHETHER A STEM CELL WILL BECOME AN ENDOTHELIAL CELL OR
6 A MUSCLE CELL. THE CIRM-SUPPORTED GRADUATE STUDENT IS
7 LOOKING AT HOW ADHESION MOLECULES, MOLECULES THAT
8 CONNECT BETWEEN TWO CELLS, CAN BE MANIPULATED TO
9 DETERMINE WHAT THOSE CELLS ARE GOING TO BECOME. LAST
10 YEAR ALONE WE HAD 25 OF OUR UNDERGRADUATES INVOLVED IN
11 THE RESEARCH LABS OF THESE FACULTY. THAT'S A
12 TREMENDOUS IMPACT FOR UNDERGRADUATES FROM A VERY
13 DIVERSE AREA WHO HAVE NOT HAD THE OPPORTUNITY BEFORE TO
14 PARTICIPATE IN STEM CELL RESEARCH.

15 UC MERCED BRINGS PARTICULAR STRENGTH TO OUR
16 COLLABORATION WITH UC DAVIS. WE ARE A VERY HIGHLY
17 INTERDISCIPLINARY CAMPUS. WE DON'T HAVE
18 DISCIPLINE-BASED DEPARTMENTS SET OFF AND CREATE SILOS
19 ON ESTABLISHED INSTITUTIONS WHERE IT'S DIFFICULT TO
20 HAVE A PHYSICIST WORK WITH A BIOLOGIST TO LOOK AT
21 PARAMETERS ASSOCIATED WITH STEM CELLS. OUR SCIENCE
22 FACULTY ARE HOUSED TOGETHER WITH OUR ENGINEERING
23 FACULTY IN A BEAUTIFUL 100,000 SQUARE FOOT BUILDING ON
24 OUR MAIN CAMPUS. WE HAVE A VIVARIUM. WE HAVE FACULTY.
25 WE'RE IN A GROWTH PHASE. ACROSS THE CAMPUS RIGHT NOW,

BARRISTERS' REPORTING SERVICE

1 WE HAVE 105 FACULTY. NEXT YEAR WE'RE GOING TO BE
2 ADDING 127 AND THE YEAR AFTER THAT 153. IN 2030 THIS
3 CAMPUS, WHICH IS NOW 2,000 STUDENTS, IS GOING TO BE UP
4 TO 23,000 STUDENTS.

5 SO WE HAVE TREMENDOUS OPPORTUNITIES ON THIS
6 CAMPUS TO PROVIDE RESEARCH OPPORTUNITIES FOR OUR
7 STUDENTS FROM DISADVANTAGED BACKGROUNDS TO LINK UP TO
8 OUR SISTER CAMPUSES TO LEVERAGE WHAT THEY HAVE WITH
9 WHAT SOME OF OUR UNIQUE CAPABILITIES ARE.

10 OUR UNIQUE CAPABILITIES ARE OUR
11 INTERDISCIPLINARY RESEARCH. THE CIRM GRANT THAT'S BEEN
12 FUNDED FOR ONE OF OUR SEVEN INVESTIGATORS NOW BRINGS
13 TOGETHER SCIENCE FACULTY AND ENGINEERING FACULTY IN A
14 UNIQUE RESEARCH PROJECT. PEOPLE OFTEN LOOK AT UC
15 MERCED AND THEY SAY, "YOU'RE A STARTING CAMPUS. HOW
16 CAN YOU ASPIRE TO BUILD A STEM CELL GROUP? HOW CAN YOU
17 ASPIRE TO BE A TOPNOTCH RESEARCH UNIVERSITY?" BUT
18 THAT'S EXACTLY WHAT WE DO ASPIRE TO BE. OUR ASSISTANT
19 PROFESSORS BROUGHT IN MORE MONEY PER INDIVIDUAL, PER
20 FTE THAN ANYWHERE ON ANY OF THE UC CAMPUSES.

21 NOW, THIS IS NOT DUE, OF COURSE, SOLELY TO
22 STEM CELL BIOLOGY RESEARCH. BUT WE HAVE THE HIGHEST
23 AMOUNT -- IN ACADEMIC YEAR 2005-2006, THE HIGHEST
24 AMOUNT OF RESEARCH DOLLARS BROUGHT INTO OUR CAMPUS PER
25 OUR ASSISTANT FACULTY.

BARRISTERS' REPORTING SERVICE

1 SO WHEN WE LOOK AT HOW UC MERCED IS BUILDING
2 ITS STEM CELL BIOLOGY GROUP, WE DO IT BECAUSE THE
3 FACULTY IN THE SCIENCE AND ENGINEERING SCHOOLS HAVE
4 COMMITTED TO BUILDING THIS PROGRAM. IN EACH OF THE
5 SCHOOL'S FIVE-YEAR STRATEGIC PLAN, THERE ARE ADDITIONAL
6 HIRES FOR STEM CELL BIOLOGY FACULTY. WE RECOGNIZE THAT
7 AS A CAMPUS THAT WE HAVE A UNIQUE OPPORTUNITY HERE IN
8 CALIFORNIA TO BE ABLE TO LEVERAGE THE RESOURCES THAT
9 ARE AVAILABLE THROUGH THE CIRM FOUNDATIONS.

10 NOW, I MENTIONED WHEN WE STARTED THAT WE
11 CLEARLY ASPIRE TO BE AT THE TOP OF THE UC CAMPUSES OR
12 AMONG THE TOP, BUT WE CAN'T DO THAT ALONE. SO WE LOOK
13 TO OUR PARTNERS, DAVIS IN THIS CASE, AS TO WHAT WE CAN
14 DO WITH DAVIS. HOW DID DAVIS HELP UC MERCED DEVELOP
15 ITS STEM CELL BIOLOGY PROGRAM? AS WE GROW OUR FACULTY,
16 WE'LL CLEARLY BE ADDING MORE STEM CELL FACULTY, BUT WE
17 DON'T HAVE THEM YET. DOES IT MAKE SENSE FOR US TO GO
18 FOR OUR OWN FACILITY AT THIS POINT? NO. WE ELECTED TO
19 NOT DO THAT. BUT DAVIS HAS WONDERFUL FACILITIES,
20 WONDERFUL ANIMAL MODELS THAT ARE CRITICALLY IMPORTANT
21 FOR OUR ASSISTANT PROFESSORS AND OUR PROFESSORS TO BE
22 ABLE TO ACCESS.

23 WE LOOK FORWARD TO COLLABORATIONS WITH THE
24 BUCK INSTITUTE THROUGH THIS PARTNERSHIP WITH ACCESS TO
25 GMP EMBRYONIC STEM CELL LINES. WE LOOK FORWARD TO

BARRISTERS' REPORTING SERVICE

1 BEING ABLE TO WORK WITH UC DAVIS ON THE VECTOR CORE
2 THAT THEY PROPOSE AS PART OF THEIR FACILITY, ON THEIR
3 XENOGRAPH CORE, ON THEIR TISSUE MODEL CORES, AND ON
4 THEIR PRIMATE FACILITIES. BUT VERY IMPORTANTLY, WE
5 LOOK TO UC DAVIS TO HELP US WITH TAKING SOME OF THE
6 BASIC SCIENCE THAT OUR CURRENT FACULTY ARE DOING AND
7 INTEGRATING IT INTO CLINICAL PRACTICE, LOOKING TO UC
8 DAVIS TO PROVIDE THE TRANSLATIONAL ARM FOR THE RESEARCH
9 THAT WE DON'T HAVE YET AT UC MERCED. AND THIS HAS BEEN
10 A WONDERFUL COLLABORATION SO FAR WITH UC DAVIS.

11 WE HAVE CIRM FELLOWS AT UC MERCED. OUR
12 STUDENTS ARE TAKING COURSES BY VIDEOCONFERENCING
13 THROUGH UC DAVIS. WE PARTICIPATE IN STEM CELL TRAINING
14 COURSES, SEMINARS THAT COME TO -- SEMINAR SPEAKERS THAT
15 COME TO UC DAVIS WILL ALSO TO COME UC MERCED. AND SO
16 WE LOOK TO MUCH MORE OF THAT HAPPENING WITH OUR
17 COLLABORATIONS WITH DAVIS.

18 SO I URGE TO YOU TO CONSIDER STRONGLY THE USE
19 OF VOTERS' MONEY TO DEVELOP STEM CELL RESEARCH THAT CAN
20 LEVERAGE A REGION, TO ALLOW ALL REGIONS OF CALIFORNIA
21 TO BENEFIT FROM THIS MONEY, AND NOT JUST TO PUT THE
22 MONEY IN REGIONS THAT HAVE DEMONSTRATED EXCELLENCE.
23 LOOK FOR REGIONS THAT HAVE THE OPPORTUNITY TO PROVIDE
24 THAT EXCELLENCE AND THE STUDENTS FROM A VERY DIVERSE
25 BACKGROUND TO CONTRIBUTE TO THAT AND BE PART OF IT.

BARRISTERS' REPORTING SERVICE

1 CHAIRMAN LICHTENGER: GREAT. THANK YOU FOR
2 YOUR PRESENTATION. I'LL OPEN IT UP NOW TO ANY MEMBERS
3 THAT HAVE QUESTIONS.

4 MR. KASHIAN: I HAVE A CONFLICT OF INTEREST.

5 CHAIRMAN LICHTENGER: IS THIS THE CLOSEST UC
6 TO FRESNO, ED? IS THAT WHAT YOU'RE GOING TO TELL ME?

7 MR. KASHIAN: IT'S ACTUALLY UC MERCED AT
8 FRESNO.

9 DR. PALLAVICINI: WE WON'T GO THERE.

10 CHAIRMAN LICHTENGER: THANKS FOR YOUR
11 COMMENT.

12 MR. KASHIAN: YOU MIGHT WANT TO POINT OUT THE
13 POSSIBILITY OF OBTAINING A UC MEDICAL SCHOOL AT MERCED
14 AS WELL IN THE FUTURE.

15 DR. PALLAVICINI: RIGHT. WE ARE -- SOME OF
16 YOU MAY HAVE HEARD THAT UC MERCED IS PLANNING TO
17 DEVELOP A MEDICAL SCHOOL IN THE HOPEFULLY NOT TOO
18 DISTANT FUTURE. IT'S A MEDICAL SCHOOL WHICH IS A
19 REGIONAL MODEL THAT HAS SOME OF THE BASIC TRAINING,
20 BASIC COURSES AT UC MERCED, AND THE CLINICAL CAMPUS OF
21 THIS MEDICAL SCHOOL WILL BE IN FRESNO. AND WE ARE
22 TALKING AS WE SPEAK WITH THE REGENTS ABOUT THIS AND
23 PUTTING FORWARD A BUSINESS PLAN.

24 IT'S A DIFFERENT TYPE OF MEDICAL SCHOOL THAN
25 IS ON ANY OF THE OTHER UC CAMPUSES. WITH THAT BEING

BARRISTERS' REPORTING SERVICE

1 SAID, YOU CAN IMAGINE THAT THERE MIGHT BE SOME EYEBROWS
2 RAISED, BUT UC MERCED GOT OPEN AS A CAMPUS BECAUSE WE
3 HAD A VISION. AND WE CERTAINLY HAVE A VISION TO
4 IMPROVE HEALTHCARE IN THE VALLEY. DOWN THE ROAD, WE
5 HOPE TO BE ABLE TO DO OUR OWN CLINICAL TRIALS WITH STEM
6 CELLS, BUT IN THE NEAR TERM, DAVIS IS A VERY GOOD
7 PARTNER FOR THIS.

8 CHAIRMAN LICHTENGER: I JUST HAVE ONE
9 COMMENT. WE HAVE NOT DETERMINED WHAT SIZE. THERE MAY
10 BE VARYING SIZE OF GRANTS. SO I JUST WANT TO MENTION
11 THAT.

12 DR. PALLAVICINI: GOOD. THANK YOU.

13 CHAIRMAN LICHTENGER: ANY OTHER QUESTIONS?
14 OKAY. WELL, THANK YOU VERY MUCH. AND, RICK, THE LAST
15 PRESENTER, LAST BUT NOT LEAST.

16 MR. KELLER: OUR NEXT PRESENTER IS DR. JAMES
17 KOVACH, PRESIDENT AND CHIEF OPERATING OFFICER OF THE
18 BUCK INSTITUTE.

19 DR. KOVACH: THANK YOU. I DON'T HAVE A
20 POWERPOINT EITHER. I CAME AS PART OF THE -- AT THE
21 INVITATION OF UC DAVIS, AND WOULD LIKE TO THANK PEOPLE
22 FOR INVITING ME. I THINK JUST TO ECHO OTHERS'
23 COMMENTARY ABOUT THIS RELATIONSHIP WITH DAVIS THAT
24 ALLOWED US TO GAIN ACCESS TO THE ESCRO'S, REALLY QUITE
25 IMPORTANT TO US. THE BREADTH OF EXPERTISE NEEDED IN AN

BARRISTERS' REPORTING SERVICE

1 ESCRO IS SOMEWHAT DAUNTING TO A RESEARCH INSTITUTE LIKE
2 THE BUCK INSTITUTE THAT IS REALLY FOCUSED ON BASIC
3 RESEARCH. AND IT REALLY HAS ALLOWED US TO ACTUALLY
4 MEET AFTER THIS MEETING TO TALK ABOUT SYNERGIES AND
5 OTHER WAYS TO WORK TOGETHER.

6 JUST AS A PRELUDE, THE BUCK INSTITUTE IS AN
7 INDEPENDENT RESEARCH INSTITUTE LOCATED IN NOVATO,
8 CALIFORNIA. IT OPENED ITS DOORS IN 1999. IT'S
9 ACTUALLY AN I. M. PEI DESIGNED RESEARCH INSTITUTE.
10 IT'S THE ONLY INSTITUTE IN THE COUNTRY THAT'S DEDICATED
11 EXCLUSIVELY TO AIDS RESEARCH. WE RECEIVED A \$4.1
12 MILLION TRAINING GRANT TO THE NORTH BAY CONSORTIUM FOR
13 STEM CELL TRAINING. AND CERTAINLY THAT GRANT CHANGES
14 THE ARC OF OUR OWN HISTORY FOREVER.

15 IT IS CONVERTING NEW SPACE, SHELL SPACE THAT
16 WAS ORIGINALLY DESIGNATED AS OFFICE SPACE, BUT NOW
17 FOREVER WILL BE USED TO TRAIN NOT ONLY SCIENTISTS OF
18 BUCK INSTITUTE, BUT THOSE THROUGHOUT THE REGION. AND I
19 THINK THAT IT'S A WONDERFUL STATEMENT TO BE ABLE TO
20 CREATE SCIENTIFIC SPACE AND ALSO IN TERMS OF THE
21 METRICS OF LOOKING AT LEVERAGE. CERTAINLY THERE'S THE
22 LEVERAGE OF GETTING THIS SPACE UP AND RUNNING, BUT THEN
23 THERE'S THE ADDITIONAL LEVERAGE OF HAVING SUCH A
24 PROFOUND INFLUENCE ON AN INSTITUTE LIKE THE BUCK
25 INSTITUTE THAT I THINK NEEDS TO GET TAKEN INTO ACCOUNT.

BARRISTERS' REPORTING SERVICE

1 SO I HAVE FIVE CRITERIA THAT I'D LIKE TO
2 DISCUSS AS WELL. AND I STRUGGLE IN THE LAW. THERE'S
3 INFORMATIVE PRESENTATIONS AND PURSUASIVES. AND I THINK
4 THAT, LIKE OTHER PRESENTERS, I WANT TO BE INFORMATIVE,
5 BUT YOU TEND TO SLIP INTO PERSUASIVE MODE. I'LL JUST
6 APOLOGIZE AHEAD OF TIME, BUT I'LL TRY TO DO IT IN THE
7 BACKDROP OF THE PARADOX OF CIRM IN NEEDING TO DEVELOP
8 THERAPEUTICS AND DESIRING TO DO THAT, A THERAPEUTIC,
9 BUT IN THE SENSE OF A BRAND NEW FIELD. STEM CELL
10 BIOLOGY IS TRULY IN ITS INFANCY. IT'S VERY POWERFUL,
11 BUT THESE ARE VERY EARLY DAYS.

12 LET'S SAY THAT, WELL, IT IS THE CASE THAT
13 THAT'S WHAT PROP 71 AND CIRM BASICALLY AUTHORIZED. SO
14 IF FORM FOLLOWS FUNCTION AND IN TEN YEARS WE WANT TO
15 HAVE BOTH A THERAPEUTIC AND SIGNIFICANT INCREASE IN
16 TERMS OF THE KNOWLEDGE, INCREASING WORKER FORCE, THINGS
17 LIKE THAT, WHAT ARE THE KINDS OF THINGS YOU NEED? ONE
18 CRITERIA, I THINK, IS TO INCENTIVIZE INSTITUTIONS TO
19 WORK TOGETHER. AND WE'VE TALKED ABOUT THAT ALREADY, SO
20 I DON'T NEED TO SAY ANY MORE OTHER THAN AT OUR
21 INSTITUTE WE'RE GOING TO HAVE TEN REGIONAL
22 UNIVERSITIES, SONOMA STATE, CPMC, DOMINICAN, DAVIS,
23 GALLO INSTITUTE, LBNL, OTHERS THAT WOULD PROBABLY NOT
24 BE INTERESTED IN THIS EARLY STAGE OF DOING STEM CELL
25 TRAINING.

BARRISTERS' REPORTING SERVICE

1 THEY'LL HAVE ACCESS TO OUR SPACE, WHICH, AS
2 YOU KNOW, FROM A TRAINING PERSPECTIVE IS GOING TO BE
3 VACANT IN BETWEEN THE TRAINING PERIODS. SO YOU HAVE
4 THE CONCEPT OF DOING A STEM CELL MOTEL OR PILOT
5 PROJECTS THAT BASICALLY THE BUCK INSTITUTE WILL MAKE
6 AVAILABLE. WE'RE VERY EXCITED TO DO IT BECAUSE IT
7 HELPS US AS AN INSTITUTE INTERACT AND REALLY KIND OF
8 BUILD UP OUR EXPERTISE IN AGING, BUT TO HAVE OTHERS IN
9 THE MIX, IT'S VERY IMPORTANT.

10 ALACRITY, I THINK, IS IMPORTANT AS WELL. WE
11 HAVE 180,000 SQUARE FEET BUILT ON OUR CAMPUS. WE CAN
12 GO RIGHT TO PERMIT FOR ANOTHER 180,000 SQUARE FEET.
13 IT'S A QUESTION OF, IN BUILDING THE INSTITUTE, WE HAVE
14 15 PRINCIPAL INVESTIGATORS. WE JUST FINISHED OUT
15 12,000 SQUARE FEET AND ARE GOING TO BRING ON EIGHT MORE
16 FACULTY, BUT IT STILL LEAVES US WITH A LOT OF
17 OPPORTUNITY FOR ADDITIONAL SPACE.

18 WE BELIEVE STRONGLY WE CAN MEET THE TWO-YEAR
19 REQUIREMENT AND ARE VERY INTERESTED IN DOING THAT. SO
20 INTERNALLY WE'RE REALLY TRYING TO STICK TO OUR
21 STRENGTH, WHICH IS THE BIOLOGY OF AGING, UNDERSTAND HOW
22 AGING AND STEM CELL EXHAUSTION AND DISEASES OF AGING,
23 LIKE CANCER, INTERACT AND REALLY EXECUTE ON A PLAN, AND
24 WE'RE REALLY GOING TO BE LOOKING AT THAT IN THE NEXT
25 COUPLE OF YEARS.

BARRISTERS' REPORTING SERVICE

1 SO ALACRITY, BASICALLY WE TALK ABOUT ALACRITY
2 IN TERMS OF RESEARCH, BUT I DO BELIEVE THAT THERE'S
3 LAND AVAILABILITY USE, PRECONSTRUCTION PLANNING,
4 PERMITS, BUDGET, ETC., THAT ARE VERY IMPORTANT TO LOOK
5 AT.

6 I THINK IT'S IMPORTANT NOT TO HAVE ANY
7 REDUNDANCY, SO TO REALLY FACILITATE. FOR THE BUCK
8 INSTITUTE, FOR EXAMPLE, WE'RE NEVER GOING TO HAVE
9 PATIENTS, AT LEAST IN THE NEXT MANY, MANY YEARS. AND
10 SO WE'RE LOOKING FOR PARTNERS TO WHERE WE CAN DO ALL
11 THE WORK. IF WE ARE GOING TO THINK ABOUT A
12 THERAPEUTIC, DO IT IN A WAY THAT FROM THE VERY
13 BEGINNING DOES ALL THE -- INCORPORATES ALL THE
14 PROCEDURES THAT WOULD TRACK TO A CLINICAL TRIAL SO THAT
15 WHEN WE HAND IT OFF TO UC DAVIS OR ANOTHER CLINICAL
16 INSTITUTION, YOU DON'T HAVE TO SAY, OOPS, I FORGOT THIS
17 ONE PARTICULAR STUDY, SO YOU HAVE TO GO BACK TO GO, AS
18 I LIKE TO SAY.

19 I SPENT MANY YEARS IN THE STEM CELL BUSINESS
20 SECTOR AND FOUND THAT MANY ACADEMIC INSTITUTES, THEY'LL
21 FORGET OR LEAVE OUT STEPS THAT ARE VERY CRUCIAL TO
22 ACTUALLY DOING A CLINICAL TRIAL. SO I THINK IT'S
23 REALLY IMPORTANT TO PROVIDE OR MAKE SURE THAT THAT
24 DOESN'T HAPPEN.

25 I THINK WE NEED A MANHATTAN PROJECT. WE TALK

BARRISTERS' REPORTING SERVICE

1 ABOUT BUSINESSES BEING INVOLVED, BUT WE DO HAVE AN
2 OCCURRENCE, THE VALLEY OF DEATH. THERE'S THE LACK OF
3 BIOTECHNOLOGY FUNDING. AND WHEN YOU COUPLE THE FACT
4 THAT IT'S SUCH EARLY STAGE IN TERMS OF DEVELOPING STEM
5 CELLS AS THERAPEUTIC, MY OWN FEELING IS WE REALLY KIND
6 OF NEED TO LOOK AT THE MODEL OF TRADITIONAL BIOTECH
7 DEVELOPMENT, RECOGNIZE WE'RE LOOKING AT CELLS AS
8 THERAPEUTICS, AND REALLY JUST KIND OF BLOW IT UP AND
9 BASICALLY CREATE A CONSORTIUM, PERHAPS USE ANOTHER
10 BUSINESS MODEL LIKE AS HAS BEEN DONE WITH
11 SEMICONDUCTORS, BALANCED BETWEEN A COMPANY'S NEED TO
12 HAVE WHAT I CALL POINT OF NOVELTY. SO YOU ONLY NEED A
13 SINGLE POINT OF NOVELTY TO HAVE A PRODUCT WITH THE
14 RECOGNITION THAT WE'RE MANY, MANY YEARS AWAY FROM MANY
15 OF THE THERAPIES. SO WE ALL WOULD BENEFIT FROM COMING
16 TOGETHER IN A COMMON KIND OF ENVIRONMENT AND SHARING
17 INFORMATION.

18 FOR EXAMPLE, IT'S HARD TO ESTIMATE HOW MUCH
19 VALUE YOU WOULD DERIVE FROM HAVING KNOWLEDGE OF FAILED
20 EXPERIMENTS. TYPICALLY THOSE ARE DONE IN MANY, MANY
21 INSTITUTIONS, AND WE TOLERATE IT JUST BECAUSE THERE'S
22 ALWAYS BEEN CAPITAL TO GET THOSE PRODUCTS THROUGH. WE
23 JUST DON'T HAVE THE TIME OR THE MONEY TO ACTUALLY DO
24 THAT IN STEM CELL BIOLOGY, AT LEAST TO MEET THE
25 CRITERIA OF CIRM.

BARRISTERS' REPORTING SERVICE

1 AND THEN, LASTLY, I'D EMPHASIZE THAT I THINK
2 AS A CRITERION FOR A FACILITY IS TO CONSIDER TRAINING
3 AND TOOLS AS TWO VERY IMPORTANT AREAS FOR THE LONG-TERM
4 SUCCESS OF CALIFORNIA AS AN INDUSTRY AND FOR, MAYBE NOT
5 THE FIRST THERAPEUTIC, BUT THE FIFTH, SIXTH, SEVENTH,
6 AND EVERY THERAPEUTIC BEYOND THAT. BY TOOLS I MEAN
7 IT'S BASICALLY THE MARKERS, METHODOLOGIES, REAGENTS
8 THAT ALLOW US TO IDENTIFY, ISOLATE, EXPAND, MAINTAIN
9 STEM CELL POPULATION, AND THEN TO CAUSE THOSE TO GO
10 INTO ALL THE VARIOUS DIFFERENT LINEAGES THAT THEY COULD
11 TRACK TO THE CLINIC.

12 I THINK THAT, FROM MY LOOKING AT THE
13 TESTIMONY, SOMETIMES IT'S UNDERESTIMATED HOW FAR WE
14 HAVE TO GO IN TERMS OF JUST DEVELOPING THE PICKS AND
15 AXES, SO TO SPEAK, OF HOW TO WORK WITH THE STEM CELLS
16 AND HOW TO SHARE REAGENTS BETWEEN INSTITUTIONS, WHICH I
17 THINK IS VERY IMPORTANT.

18 SO, IN SUMMARY, I'D LIKE TO SAY ONCE AGAIN
19 THAT THE BUCK INSTITUTE, WE RECOGNIZE THAT WE HAVE
20 CERTAIN STRENGTHS. I THINK THAT, LIKE OTHER
21 INSTITUTIONS, WE'RE TRYING TO IDENTIFY WHAT WE HAVE AS
22 A STRENGTH TO REALLY FOCUS ON THAT. FOR US IT'S BASIC
23 RESEARCH AND THE POTENTIAL TO USE SOME OF THE CAMPUS
24 THAT, FROM A TIMING PERSPECTIVE, JUST HAPPENS TO FIT
25 POTENTIALLY WITH THE MANDATE OF GETTING THESE

BARRISTERS' REPORTING SERVICE

1 FACILITIES BUILT AND SAYING IN DOING SO WE'D WANT TO
2 CREATE AN ENVIRONMENT THAT REALLY BRINGS THE MANY
3 DIFFERENT DISCIPLINES TOGETHER IN ORDER TO EXPEDITE THE
4 DEVELOPMENT OF THERAPIES.

5 CHAIRMAN LICHTENGER: THANK YOU FOR YOUR
6 PRESENTATION. I HAVE A QUESTION IF NO OTHER. SO YOU
7 MENTIONED INCENTIVIZING INSTITUTIONS TO SHARE THEIR
8 FACILITIES FOR RESEARCH. CAN YOU GO INTO A LITTLE BIT
9 MORE GRANULARITY ABOUT HOW YOU WOULD PROPOSE TO
10 POTENTIALLY WEIGH THAT ABILITY TO HOTEL OR SHARE
11 BECAUSE THAT'S SOMETHING I HAVE SOME INTEREST IN?

12 DR. KOVACH: WELL, FROM MY PERSPECTIVE, IT
13 SIMPLY IS LET'S USE THE BUCK INSTITUTE. SO THE
14 CRITERION WOULD BE IN EXCHANGE FOR FUNDING FROM CIRM --
15 IT HAPPENED IN THE STEM CELL TRAINING GRANT. WE SAID
16 IN THE GRANT THAT IF WE GOT -- IF WE RECEIVED FUNDING,
17 WE WOULD MAKE OUR FACILITIES OPEN TO THE PARTICIPANTS
18 THAT WOULD WANT TO TAKE ADVANTAGE OF THE TRAINING. AND
19 SO FOR US IT'S SMALL SCALE. IT'S A VERY KIND OF A
20 FOCUSED PROJECT, BUT IT DOES IMPLICATE FOR US THAT
21 WE'RE GOING TO HAVE A LOT MORE PEOPLE UP THERE. AND
22 SO --

23 CHAIRMAN LICHTENGER: WOULD YOU SPECIFY A
24 PERCENTAGE YOU MIGHT MAKE PORTIONS OF A FACILITY
25 AVAILABLE?

BARRISTERS' REPORTING SERVICE

1 DR. KOVACH: YEAH. I THINK THE NEXT
2 INCREMENT, IT HAPPENS TO BE THE WAY OUR CAMPUS IS SET
3 TO BE BUILT, WE HAVE THREE 60,000 SQUARE FOOT RESEARCH
4 BUILDINGS TO BE BUILT. SO FOR THE NEXT TIME THAT WE
5 THINK ABOUT THIS, I THINK YOU COULD ACTUALLY DEVELOP A
6 FORMULA WHERE YOU'D SAY GOING INTO THE BUILDING -- IT
7 WOULD BE VERY DIFFICULT FOR US TO FILL 60,000 SQUARE
8 FEET, SO WHY WOULDN'T WE WANT TO BASICALLY CO-LOCATE
9 OTHER ACTIVITIES THAT BASICALLY ARE ENGAGED IN OTHER
10 ASPECTS OF STEM CELL DEVELOPMENT? I THINK THAT THAT
11 WOULD BE REALLY A NATURAL THING FOR US TO DO.

12 MS. FEIT: YOU MENTIONED THAT WE NEEDED A
13 MANHATTAN PROJECT. WHAT ROLE WOULD YOU SEE CIRM
14 PLAYING IN THAT?

15 DR. KOVACH: WELL, I THINK THAT IN THE RFA
16 YOU COULD ESSENTIALLY ASK AN INSTITUTION TO RESPOND TO
17 AN RFA THAT BASICALLY SAYS THAT WE ARE GOING TO -- IT
18 REALLY WOULD PICK UP ELEMENTS OF CONTRIBUTION ON THE
19 PART OF THE INSTITUTE, BUT WOULD FORCE THE INSTITUTE TO
20 GO OUT AHEAD OF TIME AND KIND OF PRELOAD SOME OF THE
21 MANY, MANY DIFFERENT RELATIONSHIPS THAT YOU WOULD NEED.
22 I, FRANKLY, THINK THAT WOULD BE SOMETHING THAT WOULD BE
23 EXCITING TO DO. IT'S NOT TRIVIAL AT ALL, CERTAINLY
24 WOULD AFFECT OUR INSTITUTE, BUT IT DOES KIND OF FORCE
25 THE ISSUE IN TERMS OF SAYING, YOU KNOW WHAT, YOU'RE

BARRISTERS' REPORTING SERVICE

1 TALKING ABOUT ALL THIS INTERACTION THAT WOULD TAKE
2 PLACE. YOU SHOW ME IN THE RFA WHAT EXACTLY YOU'RE
3 WILLING TO DO TO MAKE THAT HAPPEN.

4 AND IT WOULD BE VERY COMPLEX BECAUSE YOU'RE
5 TALKING ABOUT INTELLECTUAL PROPERTY. FOR EXAMPLE,
6 YOU'D HAVE TO FIGURE OUT HOW THE IP WOULD WORK. I
7 BELIEVE THAT THERE'S THE POTENTIAL TO DO THAT, BUT IT'S
8 SO COMPLICATED A SUBJECT, THAT TO DATE NO ONE HAS HAD
9 THE INCENTIVE TO ACTUALLY HAVE ALL THE MEETINGS YOU'D
10 NEED TO DO TO FIGURE IT OUT. SO IT JUST DOESN'T GET
11 DONE.

12 MR. SHEEHY: I HAD A COUPLE OF QUESTIONS,
13 ACTUALLY PRETTY MUCH TWO AREAS. FIRST, I WANT TO JUST
14 COMMEND YOU ON YOUR GRANT AWARD. BUCK INSTITUTE, THE
15 SHARED FACILITIES, THE TECHNIQUES COURSE, THIS IS WELL
16 RECEIVED, WELL REVIEWED. IT'S EXACTLY WHAT WE'RE
17 TRYING TO DO, I THINK, WITH SOME OF OUR PROJECTS IS
18 EXPAND THE BASE.

19 I GUESS WHAT -- WE'RE TALKING ABOUT A MAJOR
20 FACILITIES GRANT THAT PROBABLY SOUNDS A LOT LIKE WHAT
21 DR. KEIRSTEAD IS LOOKING FOR, HEAVY TRACK RECORD,
22 ESTABLISHED WORK, THIS WHOLE BIG TRAIN THAT'S TO A
23 LARGE DEGREE LEFT THE STATION. NOW, FOR YOU, AS
24 SOMEONE WHO'S DEVELOPING A PROGRAM AND DOING JUST AN
25 EXTRAORDINARY JOB OF MEETING THE CHALLENGES AND

BARRISTERS' REPORTING SERVICE

1 COMPETING WITH FOLKS LIKE THIS ON GRANTS, WHAT WOULD BE
2 THE THING THAT WOULD HELP YOU MOST AS OUR NEXT STEP
3 WITHIN THE FACILITIES CONTEXT?

4 DR. KOVACH: WELL, WE'LL BENEFIT FROM --
5 WE'RE NOT COMPETITORS TO UC IRVINE OR UC DAVIS IN THE
6 SENSE THAT WE WILL BE TAKING OUR CELL LINES OR OUR
7 PRODUCT CANDIDATES TO THEM AND THEN LINKING IN WITH
8 THEIR CLINICIANS. SO I REALLY SEE THAT FUNDING FOR
9 THEM AS VERY BENEFICIAL FOR EVERYONE. I THINK -- AND I
10 WOULD NEVER COMPETE THERE. THE BUCK INSTITUTE IS
11 TRYING TO BE REALLY SMART ABOUT THE NICHE THAT WE'RE
12 TRYING TO DEVELOP.

13 AND FOR US I THINK THAT WE CAN DO AS GOOD A
14 JOB AS ANYONE ON THIS PRECLINICAL SIDE BECAUSE OF THE
15 FACT THAT WE -- IT KIND OF GOES AGAINST THE ACADEMIC --
16 EXISTING ACADEMICS. WE DON'T HAVE DEPARTMENTS. WE
17 DON'T HAVE PEOPLE -- OUR RESEARCHERS ARE ALL EMBEDDED
18 WITHIN, YOU KNOW, 50 YARDS OF EACH OTHER, NOT EVEN IN
19 SEPARATE BUILDINGS. SO WE HAVE THE ABILITY TO
20 CONTEMPLATE THE REAL SOUP TO NUTS, WITH THE NUTS BEING
21 ACTUALLY HANDING OFF AT THE END OF PRECLINICAL, AND
22 REALLY KIND OF BUILDING OUT THE TOOLS THAT ARE NEEDED,
23 FOR EXAMPLE, TO MAKE SURE THAT YOU'RE DIFFERENTIATING
24 CELLS INTO NEURAL CELLS ON A VERY REPLICATIVE KIND OF
25 FASHION.

BARRISTERS' REPORTING SERVICE

1 SO I THINK THAT PART OF US -- WE'RE NOT
2 REALLY COMPETITIVE TO THE EXTENT WE'RE TALKING ABOUT
3 THE CLINICAL SIDE. AND THE MONEY, I THINK, IS REALLY
4 GOING TO HELP US TO TALK ABOUT HOW TO INTERACT WITH
5 CLINICIANS. AND, SURE, I GUESS WE WOULD BE COMPETITIVE
6 SOMEWHAT, BUT EVEN THAT BEING THE CASE, WE'RE REALLY
7 GOING TO TRY TO STAY FOCUSED IN TERMS OF THE INTERFACE
8 BETWEEN STEM CELLS AND WHAT HAPPENS AS WE AGE. SO WE
9 DON'T PURPORT TO BE THE END ALL, BE ALL FOR THE
10 PRECLINICAL. IT'S WITHIN CERTAIN AREAS. AND SO I
11 THINK THAT'S GOING TO ACTUALLY HELP REFINE THE REQUESTS
12 WE MAKE, AND HOPEFULLY WE'LL BE SMART ENOUGH TO REALLY
13 GO TO OUR STRENGTHS AND SUBMIT VERY STRONG GRANTS THAT
14 AWAY.

15 CHAIRMAN LICHTENGER: GREAT. THANK YOU.

16 MR. SHEEHY: THE OTHER QUESTION, YOU
17 MENTIONED TOOLS, AND THIS HAS COME UP IN IP POLICY. I
18 THINK THAT THIS MAY BE SOME OF OUR LOW HANGING FRUIT.
19 HOW CAN WE KIND OF DRIVE THAT? I THINK A LOT OF TOOLS
20 ARE CREATED IN THESE RESEARCH ENVIRONMENTS, THEY'RE NOT
21 COMMERCIALIZED. HOW CAN WE --

22 DR. KOVACH: WELL, ON THE FACILITIES SIDE, I
23 THINK THAT FOR A FACILITIES GRANT, AGAIN, I COULD
24 IMAGINE AN RFA GOING OUT FOR SPACE THAT BASICALLY IS
25 COMPLETELY DEDICATED TO CREATING TOOLS FOR THE BENEFIT

BARRISTERS' REPORTING SERVICE

1 OF ALL CALIFORNIA INVESTIGATORS, BUT THEN THE KICKER
2 AND WHAT WOULD NEED TO HAPPEN IS YOU'D NEED TO FIGURE
3 OUT IT'S FAIRLY COMPLEX IN TERMS OF GETTING THOSE TOOLS
4 INTO THE BUSINESS MARKET. AGAIN, YOU'D HAVE TO, ONCE
5 AGAIN, GO TO THE IP, MAKE SURE THAT THE BUSINESSES
6 WHICH ARE LED IN CALIFORNIA, BUT THERE'S OTHER STEM
7 CELL BUSINESSES AS WELL, ARE KIND OF ON BOARD, THEY
8 UNDERSTAND YOUR STRATEGY, AND ARE GOING TO ADOPT IT.

9 SO AT THE END OF THE DAY, YOU CAN HAVE WORKED
10 TO DEVELOP KIND OF, I DON'T WANT TO SAY STANDARDS, BUT
11 AT LEAST A SUITE OF TOOLS THAT ARE AVAILABLE TO ALL
12 CALIFORNIA RESEARCHERS AND ARE VALIDATED. AND
13 ESSENTIALLY THE WHOLE PURPOSE WOULD BE TO HELP THE
14 INVESTIGATORS BE ABLE TO TALK AND COMMUNICATE. THEY'RE
15 WORKING WITH THESE SAME REAGENTS, SO IF THEY GET
16 RESULTS, BE ABLE TO HAVE CERTAINTY THAT THOSE RESULTS
17 ARE THE SAME.

18 WITH ALL DUE RESPECT, MY EXPERIENCE WHEN I
19 WAS IN THE STEM CELL BUSINESS FIELD, IS THAT MANY
20 ACADEMIC INVESTIGATORS HAVE KIND OF A VESTED INTEREST
21 IN THEIR OWN CELLS. SO WE KNOW BECAUSE OF THE
22 VARIABILITY BASED ON SLIGHT DIFFERENCES IN CULTURE
23 TECHNIQUES THAT THESE CELLS WILL EXPRESS DIFFERENT
24 MARKERS. THEREFORE, IT'S A DIFFERENT CELL. WELL, I
25 THINK THAT ONE OF THE WAYS TO HELP ADDRESS THAT WOULD

BARRISTERS' REPORTING SERVICE

1 BE POTENTIALLY THROUGH A PLACE LIKE THE BUCK INSTITUTE
2 THAT WOULD BE WORKING AND DEDICATING, BUT IN
3 COLLABORATION, BUT AS A PLACE THAT COULD HELP SET THE
4 STANDARDS OR CREATE STANDARDS OR I GUESS I WILL CALL IT
5 STANDARDS. IT WOULD HELP US. CERTAINLY WE NEED TO
6 MAKE SURE IT'S CONSISTENT WITH OUR MISSION. BUT IT'S
7 THAT KIND OF THINKING, I THINK, WE NEED TO REALLY KIND
8 OF BRING TO THE TABLE IN ORDER TO MEET THESE AMBITIOUS
9 GOALS OF LIKE BUILDING THE ENTIRE INDUSTRY AND THEN
10 GETTING A THERAPEUTIC TO MARKET IN TEN YEARS.

11 CHAIRMAN LICHTENGER: WELL, THANK YOU VERY
12 MUCH FOR YOUR PRESENTATION AND YOUR ANSWERS. ANY OTHER
13 QUESTIONS? OKAY. SO THANK YOU.

14 WE'RE GOING TO NOW OPEN UP TO THE SECOND PART
15 OF THE MEETING WHERE WE'RE GOING TO INVITE ANY
16 INDIVIDUALS WHO WOULD LIKE TO SPEAK REGARDING THE LARGE
17 FACILITIES GRANTS. I'D ASK EACH SPEAKER TO LIMIT
18 THEMSELVES TO THREE MINUTES AND, AGAIN, TO IDENTIFY
19 THEMSELVES. SO ANY SPEAKERS?

20 MR. SIMPSON: JOHN SIMPSON FROM THE
21 FOUNDATION FOR TAXPAYER AND CONSUMERS RIGHTS. VERY
22 QUICKLY, IT SEEMS TO ME ONE OF THE MOST IMPORTANT
23 THINGS THAT YOU SHOULD BE FOCUSING ON IS INCENTIVES TO
24 FOSTER COLLABORATION. AND IT STRIKES ME SIMPLY THAT A
25 LOT OF INSTITUTIONS MAY HAVE LETTERS OR SOMETHING

BARRISTERS' REPORTING SERVICE

1 SAYING THEY'RE GOING TO COLLABORATE. WHAT YOU MAYBE
2 SHOULD BE LOOKING FOR IN AN RFA IS SPECIFIC
3 APPLICATIONS JOINTLY FROM SEVERAL INSTITUTIONS ALL
4 SIGNING ON TO THE SAME APPLICATION, BUT NOT ONLY
5 SIGNING THEIR NAMES, COMMITTING A PORTION OF THE
6 FINANCING FOR THE PROJECT. SO IT'S NOT JUST ENOUGH FOR
7 UC MERCED TO SAY, YES, WE'RE GOING TO COLLABORATE WITH
8 DAVIS. THEY'RE GOING TO SAY AND WE ARE PLANNING TO
9 BUDGET \$2 MILLION TOWARDS THIS FACILITY.

10 THE SECOND POINT THAT I WOULD MAKE IS THAT,
11 INDEED, IN LOOKING THROUGH THE NECESSITY UNDER
12 PROPOSITION 71 OF A TIMELINESS, THAT YOU DO LOOK VERY
13 CLOSELY AT THAT. THAT'S GOING TO MEAN YOU'RE GOING TO
14 HAVE TO LOOK AT PROJECTS THAT HAVE ALREADY LEFT THE
15 STATION. AND I THINK YOU NEED TO ASK A VERY
16 INTERESTING QUESTION THERE. BECAUSE I THINK SOMETIMES
17 WHAT UNIVERSITIES DO IS THEY PLAN TO BUILD THESE
18 THINGS, AND THEY'RE PRETTY CONFIDENT THEY'RE GOING TO
19 GET MONEY SOMEWHERE SOMEHOW. WHAT YOU WANT TO DO IS
20 LEVERAGE THE MONEY THE MAXIMUM WAY FOR STEM CELL
21 RESEARCH IN CALIFORNIA. SO, THEREFORE, WHAT YOU NEED
22 TO ASK IS, WELL, THIS ONE THAT'S ALREADY LEFT THE TRAIN
23 STATION, WHAT HAPPENS IF WE DON'T GIVE THEM ANY MONEY?
24 DOES IT STILL GET THERE? WELL, IF IT STILL GETS THERE,
25 THEN MAYBE THAT MONEY SHOULD BE GOING SOMEWHERE ELSE.

BARRISTERS' REPORTING SERVICE

1 I'M NOT QUITE SURE HOW YOU GET THAT IN AN RFA, BUT IT'S
2 JUST AS IMPORTANT TO ASK PEOPLE WHAT DO YOU DO IF YOU
3 DON'T GET OUR MONEY AS IT IS TO ASK PEOPLE WHAT DO YOU
4 DO IF YOU DO GET IT.

5 FINALLY, I'D MAKE ANOTHER POINT, AND IT'S NOT
6 BECAUSE I'VE LATELY BEEN BATTLING FOLKS AT UC BERKELEY
7 OVER OTHER THINGS OR FOLKS AT STANFORD OVER OTHER
8 ISSUES. BUT THERE ARE CERTAIN INSTITUTIONS THAT
9 SOMETIMES COME FORWARD AS IF THEY HAVE A SENSE OF
10 ENTITLEMENT TO THESE FUNDS. THOSE GUYS AND SOME OF THE
11 OTHERS ARE GOING TO FIND THE MONEY SOMEWHERE NO MATTER
12 WHAT. AND SOME OF THE MOST INTRIGUING -- MAYBE BP OR
13 EXXON MOBILE, WHO KNOWS, BUT SOME OF THE MOST
14 INTRIGUING POSSIBILITIES COULD WELL TO BE USE PUBLIC
15 MONEY TO ENGENDER INTERESTING AND OTHER VALUABLE PUBLIC
16 PROJECTS IN OTHER UNDERSERVED PARTS OF THE STATE.
17 THANK YOU VERY MUCH.

18 CHAIRMAN LICHTENGER: THANK YOU FOR YOUR
19 COMMENTS. DO WE HAVE ANY QUESTIONS OF THE LAST
20 SPEAKER?

21 MR. REED: DON REED, MEMBER OF THE PUBLIC.
22 FIRST, I THINK THE WAY WE'RE DOING IT IS JUST RIGHT. I
23 LOVE THAT THE COLLEGES ARE SPEAKING UP AND SAYING THEIR
24 SPECIFIC EXPERTISE. IT HELPS SO MUCH. EACH ONE HAS
25 GOOD POINTS TO MAKE. BEFORE I CAME HERE, THE VICE

BARRISTERS' REPORTING SERVICE

1 PRESIDENT OF CAMR, DAN PERRY, SAID, "WATCH OUT FOR BUCK
2 INSTITUTE. THOSE PEOPLE REALLY SOMETHING ON THE BALL.
3 THEY'RE DOING GREAT STUFF." UC BERKELEY AT UC MERCED,
4 THERE'S LIKE A JUDO PERSON THAT'S USING LEVERAGE TO
5 FIND THE BEST WAY TO MEASURE IMPACT. BERKELEY, BASIC
6 RESEARCH; DAVIS IS TRANSLATIONAL, ALTHOUGH I HOPE THEY
7 WILL NOT FOCUS TOO MUCH IN THE ADULT STEM CELL BECAUSE
8 PROP 71 HAS SOME SPECIFIC LANGUAGE WHICH MAKES THAT
9 JUST NOT LIKELY TO BE A SUCCESSFUL AVENUE OF APPROACH
10 FOR THEM.

11 BUT UC IRVINE, THE ROMAN REED SPINAL CORD
12 INJURY RESEARCH ACT FUNDED DR. HANS KEIRSTEAD'S EARLY
13 WORK WITH EMBRYONIC STEM CELL RESEARCH. AND I'VE HAD
14 THE PRIVILEGE OF WATCHING THAT GO FORWARD. MARCH 2002
15 I GOT TO HOLD IN MY OWN HANDS A RAT WHICH HAD BEEN
16 PARALYZED, WHICH WALKED AGAIN BECAUSE OF THAT RESEARCH.
17 NOW IT'S GOING TO HUMAN TRIALS. HE'S TAKEN IT THROUGH
18 ALL THE DIFFERENT STEPS OF THE FDA. SO IT'S NOT JUST A
19 QUESTION OF MAYBE. IT'S HAPPENING. SO IN MY MIND UC
20 IRVINE WILL NOT JUST BE THE FLAGSHIP FOR THE STATE, BUT
21 FOR THE NATION. THANK YOU AGAIN FOR GOING THROUGH THIS
22 PROCESS.

23 CHAIRMAN LICHTENGER: THANK YOU FOR YOUR
24 COMMENTS. ANY OTHER MEMBERS OF THE PUBLIC?

25 MR. LOPES: MY NAME IS FRAN LOPES. I'D LIKE

BARRISTERS' REPORTING SERVICE

1 TO APPLAUD THE COMMITTEE AND WHAT'S TRANSPIRING HERE.
2 I'M EXCITED ABOUT THIS TYPE OF THERAPY. AND I'M
3 INVOLVED WITH THE ADVISORY COMMITTEE TO THE ROMAN REED
4 MONEY. AND I APPLAUD THE COLLABORATION THAT GOES ON.
5 AND MY SENSE OF URGENCY IS A LITTLE MORE THAN A LOT OF
6 PEOPLE. THIS TYPE OF RESEARCH CAN RESTORE QUALITY OF
7 LIFE TO SO MANY PEOPLE. AND I THINK THAT THE COMMITTEE
8 IS GOING IN THE RIGHT DIRECTION HERE. THANK YOU.

9 CHAIRMAN LICHTENGER: THANK YOU.

10 DR. BAUER: GERHARD BAUER, LABORATORY
11 DIRECTOR OF THE GMP FACILITY AT UC DAVIS. I NEED TO
12 RESPOND TO THE COMMENT THAT WAS MADE BEFORE, EMBRYONIC
13 STEM CELL RESEARCH VERSUS ADULT STEM CELL RESEARCH.

14 I COULD HAVE DONE ADULT STEM CELL RESEARCH IN
15 THE INSTITUTION WHERE I WAS BEFORE, AND I CAME TO
16 CALIFORNIA BECAUSE I REALLY WANT TO MAKE A DIFFERENCE
17 HERE. I HAVE BUILT NOW THE FOURTH GMP FACILITY. I
18 HAVE DONE APPROXIMATELY 20 SOMETHING CLINICAL TRIALS
19 ABOUT ADULT STEM CELLS AND PIONEERED GENE THERAPY INTO
20 BONE MARROW STEM CELLS.

21 NOW THE KIDS THAT WE HAVE STARTED TO TREAT IN
22 1994 ARE BEING CURED IN EUROPE REGULARLY, ON A REGULAR
23 BASIS. I MEAN CURED. THEY'RE NOW HOME, HEALTHY, AND
24 HAPPY. AND I THINK WITH THAT TRACK RECORD, WE CAN
25 ACTUALLY DO SOMETHING WITH COMPLETELY NOVEL TREATMENTS,

BARRISTERS' REPORTING SERVICE

1 AND I THINK WHAT YOU ARE DOING HERE IS ALLOWING US THE
2 OPPORTUNITY TO DO THAT. ADULT STEM CELL CLINICAL
3 TRIALS ARE FINE BECAUSE WE CAN DO THEM RIGHT NOW. IT'S
4 HERE. IT'S HELPING. WHAT WE REALLY NEED TO DO IS GET
5 SOMEBODY OUT OF A WHEELCHAIR, HELP A PARKINSON'S
6 PATIENT. AND, YES, MAYBE MY FATHER MAY BE TOO OLD, BUT
7 HE HAS ALZHEIMER'S DISEASE. MAYBE WE CAN DO SOMETHING
8 ABOUT THIS. THANK YOU.

9 CHAIRMAN LICHTENGER: THANK YOU. ANY OTHER?
10 YES, IN THE SECOND ROW.

11 DR. ADELSON: MY NAME IS DR. JOEL ADELSON.
12 FULL DISCLOSURE. I WORK AT THE INSTITUTE FOR HEALTH
13 AND AGING AT THE UNIVERSITY OF CALIFORNIA SAN
14 FRANCISCO. I'M NOT HERE REPRESENTING ANY POINT OF VIEW
15 FROM THEM. AND ALSO WE ARE FUNDED, MY COLLEAGUES AND I
16 WHO ARE HERE, DR. JUSTICE AND MS. WEINBERG, HAVE BEEN
17 FUNDED BY THE NATIONAL SCIENCE FOUNDATION TO STUDY THE
18 CIRM FROM A SOCIAL AND LEGAL ASPECT. AND SO WE WILL BE
19 CONTACTING MANY OF YOU IN THE FUTURE TO TALK TO YOU AND
20 TO LEARN ABOUT WHAT'S HAPPENING AND WHAT'S GOING ON.

21 BUT I LISTENED TO THIS DISCUSSION, AND AS A
22 MEMBER OF THE PUBLIC PURELY, I WANTED TO JUST SHARE
23 WHAT I THOUGHT WAS IMPORTANT FOR A SECOND.

24 AND THAT IS THAT WHEN THE PROPOSITION WAS
25 ORIGINALLY PASSED A COUPLE OF YEARS AGO, THE POLITICAL

BARRISTERS' REPORTING SERVICE

1 LANDSCAPE AND THE SCIENTIFIC LANDSCAPE FOR HUMAN
2 EMBRYONIC STEM CELL RESEARCH WERE PROBABLY QUITE
3 DIFFERENT THAN THEY ARE JUST AT THE MOMENT. AND I
4 THINK THAT THIS CHANGE AND THIS EVOLUTION HAS GREAT
5 IMPACT ON WHAT MAY NEED TO HAPPEN WITH THE GRANTING OF
6 FUNDS FOR FACILITIES.

7 SPECIFICALLY WHAT I'M REFERRING TO IS THAT
8 THE POLITICS AT THE NATIONAL LEVEL ARE CHANGING,
9 CERTAINLY, WITH THE LIMITS ON THE BUSH ADMINISTRATION,
10 WITH THE TIMING OF THE BUSH ADMINISTRATION, WITH THE
11 SHIFT IN THE ATTITUDE OF THE NATIONAL INSTITUTES OF
12 HEALTH AND ITS LEADERS TOWARD NATIONAL STEM CELL, HUMAN
13 EMBRYONIC STEM CELL RESEARCH, AND THE LIKELIHOOD OR
14 PROBABILITY THAT THAT PRIOR PRESENT ADMINISTRATION
15 VIEWPOINT WILL NOT BE CONTINUED PAST THE ELECTIONS OF
16 NEXT YEAR.

17 THAT'S ONE CHANGE. AND THE OTHER CHANGE IS
18 THE CHANGE THAT OCCURRED AND YOU SAW, ALL OF YOU, IN
19 HUGE PRINT IN THE NEWSPAPERS OVER THE LAST WEEK, AND
20 THAT WAS THIS ALTERNATIVE POSSIBILITY THAT EMBRYONIC
21 STEM CELL EQUIVALENTS NOT DRAWN FROM THE GERM LINE, BUT
22 RATHER DERIVED FROM SOMATIC CELL LINES, MAY COME TO THE
23 FORE. WHAT THAT CHANGES, I THINK TO SOME EXTENT, FOR
24 YOU IS THE NEED OR NONNEED TO DEVELOP EXCLUSIVELY KIND
25 OF HUMAN EMBRYONIC STEM CELL SILOS, IF YOU WILL, AND

BARRISTERS' REPORTING SERVICE

1 I'M BEING RHETORICAL BY SAYING THAT BECAUSE IT'S A
2 LITTLE BIT TOO SHARP A DISTINCTION, BUT TO BUILD
3 BUILDINGS AND BRICKS AND MORTAR EXCLUSIVELY FOR THE USE
4 OF HUMAN EMBRYONIC STEM CELLS DRAWN FROM THAT LINE WHEN
5 THE POSSIBILITY IS THAT AT THE NATIONAL LEVEL AND THE
6 INTERNATIONAL LEVEL, EMBRYONIC STEM CELL EQUIVALENTS
7 WILL BECOME BROADLY AVAILABLE IN THE NEXT COUPLE OF
8 YEARS, VERY LIKELY.

9 AND IF THAT IS THE CASE, THEN YOU WILL END UP
10 WITH HAVING SORT OF A LOT OF MONEY SPENT ON A VERY
11 LIMITED POSSIBILITY, RATHER THAN MONEY SPENT FOR
12 BROADER POSSIBILITIES, WHICH I THINK THE PROPOSITION
13 INTENDED ANYWAY.

14 SO WHERE AM I GOING WITH THIS? BRIEFLY, WHAT
15 I WOULD SAY IS THAT TO THINK ABOUT, FOR EXAMPLE,
16 CAMPUSES THAT ARE RESTRICTED IN SIZE AND HAVE ALREADY
17 GOT THEIR BUILDINGS BUILT AND CANNOT SQUEEZE IN ANOTHER
18 BUILDING IN A HURRY. THOSE CAMPUSES BECOME MORE
19 IMPORTANT, I THINK, FOR DUAL USE AND POSSIBILITIES FOR
20 YOU FOR THE FUTURE THAN THEY ARE WHEN YOU THINK BACK
21 TWO YEARS AGO AND YOU HAVE TO REQUIRE THEM TO BUILD
22 STEM CELL TOWERS EXCLUSIVELY FOR THAT USE. DUAL USE,
23 THINGS LIKE THAT, BECOME VERY MUCH MORE USEFUL TO YOU
24 IN CARRYING OUT THE PURPOSE OF THE PROPOSITION THAN
25 THEY WERE TWO YEARS AGO.

BARRISTERS' REPORTING SERVICE

1 SO WHAT I'M SAYING IS THAT AS I LISTEN TO
2 THESE PRESENTATIONS, THE NOTION OF FLEXIBILITY, THE
3 NOTION OF DUAL USE, ETC., ARE BECOMING VERY IMPORTANT,
4 AND I THINK THAT THAT IS A CHANGE FROM WHERE YOU WERE
5 BEFORE. THANK YOU.

6 CHAIRMAN LICHTENGER: I JUST HAD A QUICK
7 QUESTION. YOU SAID YOU WERE AFFILIATED WITH THE
8 UNIVERSITY OF SAN FRANCISCO?

9 DR. ADELSON: UNIVERSITY OF CALIFORNIA AT SAN
10 FRANCISCO, BUT I AM NOT SPEAKING FOR THEM. I'M
11 SPEAKING PURELY AS A CITIZEN.

12 CHAIRMAN LICHTENGER: CAN YOU BE A LITTLE BIT
13 MORE SPECIFIC? YOU SAID WHAT YOUR ROLE IS THERE?

14 DR. ADELSON: I AM A PROFESSOR OF SOCIAL
15 MEDICINE AND PUBLIC HEALTH AT THE INSTITUTE FOR HEALTH
16 AND AGING AT THE UNIVERSITY OF CALIFORNIA SAN
17 FRANCISCO. THAT'S A SEPARATE RESEARCH INSTITUTE. IT'S
18 AN ORGANIZED RESEARCH UNIT OF THE UNIVERSITY OF
19 CALIFORNIA. AND WE ARE FUNDED TO STUDY THE CIRM. AND
20 I AM NOT SPEAKING FOR THAT STUDY AT THIS POINT.

21 CHAIRMAN LICHTENGER: GREAT. THANK YOU. ANY
22 OTHER QUESTIONS, FACILITIES WORKING GROUP?

23 MS. MINER: THANK YOU VERY MUCH. IT'S SO
24 NICE THAT THE PUBLIC IS ALWAYS WELCOME HERE BECAUSE WE
25 PATIENTS DO HAVE OUR OPINIONS. AND SOMETIMES THEY'RE

BARRISTERS' REPORTING SERVICE

1 VERY DIFFERENT THAN THE SCIENTIFIC COMMUNITY.

2 I WOULD SAY AS FAR, IN MY OPINION, URGENCY,
3 I'M GOING BY YOUR SHEET HERE, URGENCY FOR MOST OF US
4 WOULD BE LOW HANGING FRUIT. AND THAT WORKS NOT JUST
5 BECAUSE I WANT GET OUT OF HERE. I'VE BEEN IN THIS
6 CHAIR TOO LONG, BUT IT ALSO WORKS POLITICALLY TOO. WE
7 ALL KNOW THAT ONCE SOMETHING HAPPENS WITH THE STEM CELL
8 RESEARCH THAT'S POSITIVE THAT PRESENTS A NEW THERAPY,
9 EVERYTHING CHANGES. PEOPLE THAT HAVE BEEN LOUD OR
10 QUIET, EVERYTHING GETS SO MUCH EASIER. AND THAT MAYBE
11 ISN'T NEEDED IN CALIFORNIA, BUT IT IS NEEDED IN OTHER
12 STATES WHERE THERE ARE STATES BATTLING AT THIS MOMENT
13 THAT MAYBE HAVE AN OKAY ON IT, BUT THEY HAVE
14 LEGISLATION PENDING WHERE THEY'RE TRYING TO PUT A BAN
15 ON IT.

16 SO MANY REASONS FOR LOW HANGING FRUIT.
17 EXCELLENCE. GIVE ME A MINUTE. I'M ON PAIN MEDICATION.
18 COLLABORATION, TO ME THAT IS HUGE. NOW, I'M VERY
19 FAMILIAR WITH UCI, THE IRVINE RESEARCH CENTER, BECAUSE
20 HAVING A SPINAL CORD INJURY, I WENT OUT TO SEE WHO I
21 THOUGHT WAS DOING THE BEST AND HAVE FOLLOWED THEM FOR
22 YEARS. NOW, ONE OF THE THINGS THAT THEY DO HAVE IS
23 THEY HAVE COLLABORATION. THEY HAVE PEOPLE COMING IN
24 AND OUT, WHETHER IT'S FOR TWO MONTHS OR TWO YEARS. AND
25 THE MORE FRESH IDEAS WE GET, THE MORE WE HAVE PEOPLE

BARRISTERS' REPORTING SERVICE

1 WORKING TOGETHER, I THINK THAT'S EXTREMELY IMPORTANT.

2 FACILITIES, I KNOW THAT YOU PROBABLY HAVE
3 SEVERAL DIFFERENT CRITERIA AS FAR AS WHAT COLOR IT CAN
4 BE AND SQUARE FOOTAGE AND HOW GREEN IT'S GOING TO BE
5 BECAUSE THAT'S TODAY'S THING. I GET INTO THAT MYSELF.
6 BUT I DO THINK THAT THE MAIN THING IS THAT WE NEED TO
7 GO AFTER SOMETHING THAT'S GOING TO WORK FIRST, THAT IT
8 IS LOW HANGING FRUIT.

9 AND, SECOND, THE MONEY DOES HAVE TO BE SPREAD
10 AROUND. I THINK -- AND I'M SURE THAT YOU ARE GOING TO
11 HAVE SMALL GRANTS AND LARGE GRANTS, BUT IT DOES HAVE TO
12 BE BECAUSE THE MORE MINDS THAT ARE THINKING ABOUT IT,
13 THE FASTER IT'S ALL GOING TO HAPPEN. SO I'D LIKE TO
14 SEE A BIG SPREAD SO IT ISN'T JUST THE BIG CONDITIONS
15 THAT HAVE THE MOST MONEY OR THE CONDITIONS THAT HAVE
16 THE MOST PEOPLE AFFECTED BY IT ARE THE ONES THAT GET
17 MOST FUNDING.

18 SO I'LL JUST LEAVE YOU. I APOLOGIZE FOR MY
19 MENTAL CONDITION, BUT I WILL LEAVE YOU WITH THE THOUGHT
20 OF, PLEASE, THE LOW HANGING FRUIT AND COLLABORATION.
21 THOSE ARE MY TWO MAIN THINGS.

22 CHAIRMAN LICHTENGER: THANK YOU FOR YOUR
23 COMMENTS. COULD YOU STATE YOUR NAME?

24 MS. MINER: I'M SORRY. I'M KAREN MINER.

25 CHAIRMAN LICHTENGER: GREAT. THANK YOU. ANY

BARRISTERS' REPORTING SERVICE

1 QUESTIONS? THANK YOU VERY MUCH.

2 MS. ROTCHY: GOOD AFTERNOON. I'M SUSAN
3 ROTCHY. I'M A PATIENT ADVOCATE, AND I'M PART OF
4 RESEARCH FOR CURE. AND I'M ALSO MS. WHEELCHAIR
5 CALIFORNIA. I'M VERY PROUD TO BE A REPRESENTATIVE OF
6 THIS STATE. AND I DO HAVE AN INVESTED INTEREST IN IT.
7 I DO WANT QUALITY OF LIFE, AND I WOULD LOVE TO WALK OUT
8 OF THIS CHAIR. REALISTICALLY THAT MIGHT NOT BE
9 POSSIBLE. I'VE BEEN INJURED FOR A LONG TIME.
10 OSTEOPOROSIS HAVE SET IN BESIDES MY SPINAL CORD INJURY.

11 WE DO NEED A LOT OF DIFFERENT INSTITUTIONS,
12 AND EMBRYONIC STEM CELLS WOULD BE GREAT FOR SPINAL CORD
13 INJURIES, AS WELL AS OSTEOPOROSIS AND OTHER SECONDARY
14 CONDITIONS THAT COME WITH THE SPINAL CORD INJURY. SO I
15 REALLY WOULD LOVE TO RECONSIDER EVERY ONE OF THOSE
16 GRANTS, WHETHER THEY'RE SMALL OR LARGE OR PRIVATE
17 SECTORS. LOTS OF TIMES, IF YOU SHOW THAT THERE'S MONEY
18 COMING FROM ALL DIFFERENT AREAS, THAT WILL BRING MORE
19 MONEY. IT WILL GIVE US SEED MONEY. SO I COMMEND YOU
20 ALL. THANK YOU.

21 CHAIRMAN LICHTENGER: THANK YOU FOR YOUR
22 COMMENTS.

23 DR. DONOVAN: MY NAME IS PETER DONOVAN. I'M
24 THE CO-DIRECTOR OF THE SUE AND BILL GROSS STEM CELL
25 CENTER AT UC IRVINE. I'D JUST LIKE TO MAKE A COMMENT

BARRISTERS' REPORTING SERVICE

1 ABOUT THE COMPARISON OF ADULT AND EMBRYONIC STEM CELLS
2 AND KIND OF SOME THOUGHTS ABOUT HOW YOU MIGHT WEIGHT
3 THOSE THINGS.

4 AS SOMEONE WHO'S WORKED IN THE FIELD ALMOST
5 SINCE ITS INCEPTION, I THINK THAT MANY OF US IN THE
6 FIELD SAW THE EXCITEMENT IN THE SCIENTIFIC COMMUNITY
7 AND IN THE PUBLIC ABOUT THE POTENTIAL OF THOSE CELLS TO
8 MAKE CELL TYPES FOR EVERY PART OF OUR BODIES AND THE
9 POTENTIAL FOR THERAPY DEVELOPMENT.

10 MANY OF US IN THE FIELD HAVE ALWAYS FELT THAT
11 CURES WOULD ALSO COME FROM ADULT STEM CELLS. AND SO I
12 THINK THERE'S A LOT OF REASON TO WANT TO SUPPORT THAT
13 WORK TOO, BUT IT'S WORTH REMEMBERING THAT ALL OF THAT
14 WORK HAS BEEN FUNDED FULLY BY THE FEDERAL GOVERNMENT,
15 PERHAPS NOT AS MUCH AS PEOPLE IN THOSE FIELDS WOULD
16 LIKE, BUT CERTAINLY THAT FUNDING HAS BEEN AVAILABLE.
17 IT'S BEEN POSSIBLE TO DO IN THE LABORATORIES THAT ARE
18 EXISTING. AND WHILE WE, I THINK, BELIEVE THAT THERE
19 SHOULD BE A BALANCED APPROACH, THAT WE CAN LEARN A LOT
20 FROM THE ADULT STEM CELL FIELD.

21 I THINK THAT THE FIELD OF EMBRYONIC STEM CELL
22 RESEARCH IS LIKE THE CELLS THEMSELVES, VERY FRAGILE.
23 AND SO YOU HAVE AN OPPORTUNITY HERE TO REALLY NOURISH
24 THIS FIELD, AND YOU SHOULD WEIGH THAT IN TERMS OF
25 THINKING ABOUT WHAT YOU DO WITH YOUR BUILDINGS AND HOW

BARRISTERS' REPORTING SERVICE

1 YOU WANT TO SUPPORT THAT FIELD. THANK YOU.

2 CHAIRMAN LICHTENGER: THANK YOU.

3 MS. HYSEN: I'D LIKE TO COMMENT ON THAT
4 BECAUSE I THINK THAT NO MATTER WHAT TYPE OF FACILITY
5 YOU HAVE, AND IN PARTICULAR YOU'RE IN A FIELD THAT'S
6 QUICKLY CHANGING, ADAPTING TO NEW RESEARCH, NEW
7 TECHNOLOGIES. AND SO FOR ME, WHEN I DESIGN A BUILDING,
8 I WANT TO MAKE SURE THAT I HAVE A BUILDING THAT CAN
9 GROW WITH MY PROGRAM. AND I'LL BE LOOKING FOR
10 PROVIDING SOME WEIGHTING TO BUILDINGS THAT HAVE
11 EXPANSION CAPABILITIES. WHETHER OR NOT WE CAN
12 SPECIFICALLY HAVE EXPANSION CAPABILITIES FOR STEM CELLS
13 GIVEN THE RESTRICTIONS OF PROPOSITION 71, I DON'T KNOW.
14 I THINK FOR US TO FUND A BUILDING THAT HAS NO
15 ADDITIONAL EXPANSION CAPABILITY IN A RESEARCH FIELD
16 THAT IS GROWING, WE WOULD BE REMISS. SO I WANT TO MAKE
17 SURE THAT WE LOOK AT THE GROWTH OPPORTUNITIES WITHIN
18 THE BUILDING OR WITHIN THE CAMPUSES OR WITHIN THAT
19 SETTING.

20 CHAIRMAN LICHTENGER: RICK, ONE POINT FOR US
21 TO DO A LITTLE BIT OF RESEARCH IN TERMS OF IF WE'RE
22 FUNDING A PARTICULAR FACILITY, HOW ADAPTABLE THAT
23 FACILITY MIGHT BE FOR OTHER TYPES OF RESEARCH. AS THE
24 GENTLEMAN FROM THE UC IN SAN FRANCISCO POINTED OUT HOW
25 THAT POTENTIALLY COULD BE AN INTERESTING PERSPECTIVE.

BARRISTERS' REPORTING SERVICE

1 MR. KELLER: I THINK THE CASE IS IS THAT FOR
2 MOST OF THE MAJOR UNIVERSITIES THAT HAVE MASTER PLANS
3 FOR DEVELOPMENT, AND WHILE STEM CELL RESEARCH CERTAINLY
4 REQUIRES IMPORTANT BIOCHEMISTRY-ORIENTED LABORATORIES,
5 THERE IS A MEASURE OF FLEXIBILITY BY VIRTUE OF THE FACT
6 THAT THE BASIC SYSTEMS HAVE SUFFICIENT CAPACITY. AND
7 THERE'S SO MANY OTHER VARIABLES, IT'S HARD TO SAY
8 WHETHER OR NOT ADDITIONAL EXPANSION IS POSSIBLE, EITHER
9 THROUGH A WING OR A SECOND BUILDING OR SOMETHING.

10 CHAIRMAN LICHTENGER: THANK YOU. ANY OTHER
11 MEMBERS OF THE PUBLIC WISH TO MAKE COMMENTS? WELL, I'D
12 LIKE TO THANK EVERYONE, ALL THE MEMBERS OF THE PUBLIC
13 AND ALL PARTICIPANTS AND FACILITIES WORKING GROUP, FOR
14 ATTENDING TODAY. WITH THAT, WE STAND ADJOURNED. THANK
15 YOU.

16 (THE MEETING WAS THE CONCLUDED AT 03:08
17 P.M.)

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BARRISTERS' REPORTING SERVICE

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REPORTER'S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE PROCEEDINGS BEFORE THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD AT THE LOCATION INDICATED BELOW

STATE BOARD OF EQUALIZATION
BOARD ROOM, 450 N. STREET
SACRAMENTO, CALIFORNIA
ON
MONDAY, JUNE 11, 2007

WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

BETH C. DRAIN, CSR 7152
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