## BEFORE THE

#### INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE ORGANIZED PURSUANT TO THE CALIFORNIA STEM CELL RESEARCH AND CURES ACT

## REGULAR MEETING

| LOCATI ON: | CROWNE PLAZA HOTEL SFO  |
|------------|-------------------------|
|            | 1177 AI RPORT BOULEVARD |
|            | BURLINGAME, CALIFORNIA  |

DATE: FRI DAY, JANUARY 30, 2009 9 A. M.

REPORTER: BETH C. DRAIN, CSR CSR. NO. 7152

BRS FILE NO.: 82458

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|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | SAN FRANCISCO, CALIFORNIA; FRIDAY, JANUARY 30, 2009  |
| 2  | 9 A.M.   |
| 3  |  |
| 4  | CHAIRMAN KLEIN: ALL RIGHT. WELCOME THIS              |
| 5  | MORNING TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE |
| 6  | MEDICINE BOARD MEETING. THANK YOU ALL FOR COMING.    |
| 7  | AND, MELISSA, IF YOU COULD PROCEED WITH THE PLEDGE   |
| 8  | OF ALLEGIANCE AND ROLL CALL.                         |
| 9  | (THE PLEDGE OF ALLEGIANCE.)                          |
| 10 | MS. KING: RICARDO AZZIZ.                             |
| 11 | DR. AZZIZ: HERE.                                     |
| 12 | MS. KING: ROBERT BIRGENEAU. FLOYD BLOOM.             |
| 13 | GORDON GILL FOR DAVID BRENNER.                       |
| 14 | DR. GILL: PRESENT.                                   |
| 15 | MS. KING: JACOB LEVIN FOR SUSAN BRYANT.              |
| 16 | DR. LEVIN: PRESENT.                                  |
| 17 | MS. KING: MARSHA CHANDLER. MARCY FEIT.               |
| 18 | MS. FEIT: HERE.                                      |
| 19 | MS. KING: MICHAEL FRIEDMAN.                          |
| 20 | DR. FRI EDMAN: HERE.                                 |
| 21 | MS. KING: LEEZA GIBBONS. MICHAEL                     |
| 22 | GOLDBERG.  |
| 23 | MR. GOLDBERG: HERE.                                  |
| 24 | MS. KING: SAM HAWGOOD.                               |
| 25 | DR. HAWGOOD: HERE.                                   |
|    | 4  |

|    |              | BARRISTERS' REPORTING SERVICE          |
|----|--------------|--|
| 1  | MS           | S. KING: BOB KLEIN.                    |
| 2  | CH           | AIRMAN KLEIN: HERE.                    |
| 3  | MS           | S. KING: SHERRY LANSING.               |
| 4  | MS           | S. LANSING: HERE.                      |
| 5  | MS           | S. KING: GERALD LEVEY. TED LOVE. ED    |
| 6  | PENHOET.     |  |
| 7  | DF           | R. PENHOET: HERE.                      |
| 8  | MS           | S. KING: PHIL PIZZO. CLAIRE POMEROY.   |
| 9  | DF           | R. POMEROY: HERE.                      |
| 10 | MS           | S. KING: FRANCISCO PRIETO.             |
| 11 | DF           | R. PRI ETO: HERE.                      |
| 12 | MS           | S. KING: CARMEN PULIAFITO.             |
| 13 | DF           | R. PULIAFITO: HERE.                    |
| 14 | MS           | S. KING: ROBERT QUINT. JOHN REED.      |
| 15 | DF           | R. REED: HERE.                         |
| 16 | MS           | S. KING: DUANE ROTH.                   |
| 17 | MF           | R. ROTH: HERE.                         |
| 18 | MS           | S. KING: JOAN SAMUELSON. DAVID         |
| 19 | SERRANO-SEWE | ELL.                                   |
| 20 | MF           | R. SERRANO-SEWELL: HERE.               |
| 21 | MS           | S. KING: JEFF SHEEHY.                  |
| 22 | MF           | R. SHEEHY: HERE.                       |
| 23 | MS           | S. KING: JONATHAN SHESTACK. AND OSWALD |
| 24 | STEWARD.     |  |
| 25 | MS           | S. KING: FOR THE RECORD, DR. BIRGENEAU |
|    |              | _                                      |
|    |              | 5                                      |

HAS JOINED THE MEETING.

1

CHAIRMAN KLEIN: THANK YOU VERY MUCH. 2 AND WHERE ARE WE, COUNSEL? WE HAVE ONE OR MORE. 3 WHILE WE'RE WAITING FOR DR. PIZZO, JUST TO TIE TOGETHER 4 LAST NIGHT'S MEETING WITH THIS MORNING'S MEETING, 5 I'D LIKE TO SAY THAT WE HAD A DISCUSSION LAST NIGHT 6 7 ON THE PATH TO DARKNESS AND THE PATH TO LIGHT, IN 8 DR. PIZZO'S WORDS. AS I SAID THIS MORNING AT THE 9 BEGINNING OF THE SPOTLIGHT, I VIEW IT AS THE PATH 10 THROUGH DARKNESS.

IMPORTANTLY, ONE OF THE TOOLS WE HAVE 11 POTENTIALLY OR RESOURCES WE HAVE POTENTIALLY IS IN 12 13 WORKING WITH THE FEDERAL GOVERNMENT WHICH HAS BEEN EXTRAORDINARILY SUPPORTIVE. WHILE WE'RE DEFERRING 14 TO THE NEXT MEETING A FULL DISCUSSION ON THE 15 16 INTERFACE WITH THE FEDERAL GOVERNMENT, IT'S 17 IMPORTANT TO NOTE THAT, WHILE THERE ARE A NUMBER OF GROUPS AROUND THE COUNTRY THAT ARE FOCUSED ON THE 18 19 NATIONAL INSTITUTES OF HEALTH AND INCREASING THAT FUNDING, AND CERTAINLY THAT IS ONE OF OUR EMPHASES 20 21 AS WELL, THERE IS A CONSTRAINT INHERENT IN THE 22 MATHEMATICS OF THE JOB CREATION BILL THAT 23 CONGRESSMAN OBEY EDUCATED ME ON WHEN I WAS IN 24 WASHINGTON A LITTLE OVER TWO WEEKS AGO. AND THAT 25 CONSTRAINT IS THAT WHEN YOU RAISE THE BASELINE FOR

6

| 1  | THE NIH, YOU'RE CHARGED ON A BUDGETARY SYSTEM NOT    |
|----|--|
| 2  | FOR ONE YEAR OF FUNDING, BUT FOR FOUR YEARS OF       |
| 3  | FUNDI NG.  |
| 4  | SO IF YOU'RE LOOKING AT THE JOB CREATIONS            |
| 5  | IN THE FIRST YEAR FROM RAISING THE NIH, YOU HAVE A   |
| 6  | NEGATIVE LEVERAGE BECAUSE THEY'RE COUNTING IT AS IF  |
| 7  | YOU HAVE TO PUT OUT FOUR YEARS OF FUNDING TO ACHIEVE |
| 8  | THAT GOAL. IF, IN FACT, THEY DO THE MATH ON A        |
| 9  | TWO-YEAR BASIS IN TERMS OF JOB CREATION, YOU STILL   |
| 10 | HAVE TWO ADDITIONAL YEARS YOU'RE CHARGED WITH.       |
| 11 | I SAW CONGRESSMAN OBEY, WHO'S CHAIRMAN OF            |
| 12 | THE HOUSE APPROPRIATIONS, THREE HOURS BEFORE THE     |
| 13 | MARKUP. HE WAS VERY GENEROUS AND SPENT AN HOUR WITH  |
| 14 | ME DISCUSSING THE WHOLE ISSUE OF THE STATES BECAUSE  |
| 15 | HE SAW THE STATES POTENTIALLY AS A WAY TO ADVANCE    |
| 16 | MORE FUNDS TO BIOMEDICAL RESEARCH THAN HE COULD GET  |
| 17 | CONSENSUS IN SUPPORTING FOR THE NIH. THE NIH FIGURE  |
| 18 | HE WAS AT AT THAT MEETING WAS A BILLION. I           |
| 19 | ENCOURAGED HIM TO INCREASE IT FURTHER.               |
| 20 | THE SPEAKER PELOSI STRONGLY TOOK A                   |
| 21 | POSITION TO INCREASE NIH FUNDING. I HAD MET WITH     |
| 22 | WENDALL PRIMUS, HER HEAD POLICYMAKER, AND THE        |
| 23 | SPEAKER; AND, IN FACT, THE HOUSE DID COME UP IN THE  |
| 24 | MARKUP THREE HOURS LATER WITH A HIGHER NIH FIGURE    |
| 25 | BECAUSE OF A LOT OF DEDICATED EFFORTS BY SCIENTIFIC  |
|    | 7  |

7

| 1  | GROUPS, BY UNIVERSITIES, BY PATIENT GROUPS AROUND    |
|----|--|
| 2  | THE COUNTRY.   |
| 3  | BUT THERE ARE VERY FEW INDIVIDUALS, AN               |
| 4  | EXTREMELY LIMITED GROUP, WHO ARE BACK IN WASHINGTON  |
| 5  | DEALING WITH THE STATE'S POTENTIAL COMPLEMENTARY     |
| 6  | ROLE IN THIS BIOMEDICAL RESEARCH. AND WE CERTAINLY   |
| 7  | NEED AN AGGRESSIVE CRISIS LEVEL OF PRESENCE IN       |
| 8  | WASHINGTON BECAUSE IT'S NOT REALLY WHAT HAPPENS OVER |
| 9  | THE PHONE. IT'S WHAT HAPPENS IN PERSON AND NOT JUST  |
| 10 | WHAT HAPPENS AT THE STAFF LEVEL.                     |
| 11 | I'VE DISCUSSED WITH A COUPLE OF BOARD                |
| 12 | MEMBERS THE FACT THAT THE STAFF IS IN THESE TIMES AN |
| 13 | EXTREME FILTER ON INFORMATION GETTING TO THE         |
| 14 | CONGRESSMEN, CONGRESSWOMEN, AND THE SENATORS. IT IS  |
| 15 | CRITICAL, AND I MAY ASK TO DRAFT A NUMBER OF THE     |
| 16 | BOARD MEMBERS IN A COMPLEMENTARY IN A ROLE           |
| 17 | SUPPORTING THE STATES IN A COMPLEMENTARY ROLE TO THE |
| 18 | NI H.  |
| 19 | OUR EFFORTS IN WASHINGTON ARE NOT GOING TO           |
| 20 | BE NECESSARILY LIMITED TO THE STIMULUS BILL, THE     |
| 21 | OMNIBUS BILL, WHICH CARRIES THE BUDGET BEYOND THE    |
| 22 | CONTINUING RESOLUTIONS THAT END IN MARCH THROUGH THE |
| 23 | REST OF THE FEDERAL FISCAL YEAR AND THE 2010 BUDGET. |
| 24 | OUR ROLE IN WASHINGTON IS GOING TO HAVE TO BE        |
| 25 | CARRIED IF, IN FACT, THE STATES ARE GOING TO BENEFIT |
|    |  |

8

| 1  | EVEN THROUGH THEIR INSTITUTIONS DOWN TO THE LEVEL OF |
|----|--|
| 2  | THE AGENCIES THAT ADMINISTER AND IMPLEMENT THESE     |
| 3  | FEDERAL PROGRAMS.                                    |
| 4  | A SINGLE LINE CAN BE ABSOLUTELY CRITICAL.            |
| 5  | IF THAT LINE IN THE CAPITAL RESEARCH PROGRAM         |
| 6  | INCLUDES UNIVERSITIES AND NONPROFIT INSTITUTIONS FOR |
| 7  | CAPITAL FUNDING OF NEW CONSTRUCTION AND IT'S IN THE  |
| 8  | COMMITTEE REPORTS WHICH EXPANDS ON THE BILL ITSELF,  |
| 9  | THEN OUR INSTITUTIONS WHO NEED CAPITAL FUNDING FOR   |
| 10 | RESEARCH FACILITIES CAN POTENTIALLY ACCESS THOSE     |
| 11 | FUNDS. THAT LINE IS NOT IN THE BILL ITSELF. THAT     |
| 12 | LINE IS PUT IN THE COMMITTEE REPORTS AT A VERY LATE  |
| 13 | HOUR.  |
| 14 | IT'S IMPORTANT FOR US TO UNDERSTAND THAT             |
| 15 | IN THE COMPETITION FOR RESOURCES, WE HAVE A GREAT    |
| 16 | STORY, BUT WE ARE GOING TO NEED TO SPEAK UP. THE     |
| 17 | GOVERNOR OF THE STATE OF WISCONSIN, JIM DOYLE, IS A  |
| 18 | GREAT ADVOCATE. THE INDIVIDUALS REPRESENTING         |
| 19 | MASSACHUSETTS ARE GREAT ADVOCATES, BUT THERE ARE     |
| 20 | VERY FEW STATES THAT ARE ACTUALLY FIELDING           |
| 21 | INDIVIDUALS IN WASHINGTON DEALING WITH HOW THE       |
| 22 | STATES CAN SERVE AS COMPLEMENTARY BIOMEDICAL OR IN   |
| 23 | THIS CASE STEM CELL RESEARCH FUNDING PARTNERS.       |
| 24 | THERE ARE 32 STATES THAT HAVE BIOMEDICAL             |
| 25 | RESEARCH FUNDING PROGRAMS OF SOME KIND, EITHER LOAN  |
|    | 9  |
|    |  |

| i  |  |
|----|--|
| 1  | PROGRAMS OR GRANT PROGRAMS. THERE ARE ABOUT 18       |
| 2  | STATES THAT HAVE SOME FORM, ALTHOUGH IN MANY CASES   |
| 3  | NASCENT FORMS, OF STEM CELL RESEARCH PROGRAMS.       |
| 4  | WHAT I WOULD LIKE TO EMPHASIZE ON THE                |
| 5  | POSITIVE SIDE, DR. PIZZO'S PATH TO LIGHT, IS THAT    |
| 6  | THE RECEPTION IN WASHINGTON FOR STATE FUNDING OF     |
| 7  | BIOMEDICAL RESEARCH AND STEM CELL RESEARCH IN        |
| 8  | PARTICULAR IS PHENOMENAL. WHEN I WAS BACK THERE TWO  |
| 9  | WEEKS AGO, DESPITE VOTES GOING ON CONSTANTLY,        |
| 10 | COMMITTEES MEETING, THE PREPARATIONS FOR THE         |
| 11 | INAUGURATION THE FOLLOWING WEEK, I THINK IN A PERIOD |
| 12 | OF FOUR DAYS, I WAS ABLE TO SEE ABOUT 15 OR 20       |
| 13 | SENATORS AND APPROXIMATELY TEN HOUSE MEMBERS,        |
| 14 | INCLUDING THE LEADERSHIP OF THE KEY COMMITTEES IN    |
| 15 | THE SENATE AND THE LEADERSHIP IN THE HOUSE.          |
| 16 | THE AVAILABILITY IS THERE TO US, BUT WE              |
| 17 | NEED TO BE THERE PHYSICALLY, AND WE'RE GOING TO NEED |
| 18 | TO HAVE A VERY MAJOR PRESENCE. HAVING LAWYERS        |
| 19 | REPRESENT YOU IN WASHINGTON IS VALUABLE AS A         |
| 20 | TECHNICAL AND AS A SUPPORT TOOL. IT IS NOT A         |
| 21 | SUBSTITUTE FOR ADVOCACY, INCLUDING BOARD MEMBER      |
| 22 | ADVOCACY. THE ATTITUDE OF SENATORS AND CONGRESSMEN   |
| 23 | TO ADVOCATES AND BOARD MEMBERS OF BOARDS LIKE OUR    |
| 24 | OWN IS THAT WE'RE HERE DEDICATED TO A MISSION. OUR   |
| 25 | PRIMARY MISSION IS TO ADVANCE MEDICAL RESEARCH.      |
|    |  |

10

| 1  | WE'RE HERE FOR PUBLIC SERVICE JUST LIKE THEY ARE     |
|----|--|
| 2  | HERE IN PUBLIC SERVICE. WE HAVE A POWERFUL VOICE.    |
| 3  | THE TECHNICAL SUPPORTING AND                         |
| 4  | ADMINISTRATIVE PROCESS THAT LAWYERS CAN HELP US WITH |
| 5  | IN WASHINGTON TO MOVE PROGRAMS DOWNSTREAM TO MAKE    |
| 6  | SURE THAT THEY'RE GOING TO DELIVER FUNDS AS THE      |
| 7  | REPRESENTATIVES INTENDED IS AN IMPORTANT SUPPORT     |
| 8  | FUNCTION, BUT THERE IS NO SUBSTITUTE FOR THE ACTUAL  |
| 9  | ADVOCACY OF INDIVIDUALS ON THIS BOARD AND/OR         |
| 10 | SUPPORTING DISEASE GROUPS OR OTHER ORGANIZATIONS.    |
| 11 | I'D LIKE TO SPECIFICALLY ASK THE BOARD               |
| 12 | MEMBERS TO THINK ABOUT WHEN THEY CAN BE AVAILABLE.   |
| 13 | THIS IS NOT A PROCESS OF JUST GETTING THE STIMULUS   |
| 14 | BILL THROUGH. THIS IS NOT A PROCESS OF JUST GETTING  |
| 15 | THE '09 BUDGET BILL THROUGH. THIS IS NOT A PROCESS   |
| 16 | OF JUST GETTING THE 2010 BUDGET THROUGH. THERE'S     |
| 17 | ALSO THE SUBSEQUENT YEAR BUDGET. TWENTY-FOUR HOURS   |
| 18 | AGO I WAS ON THE PHONE WITH A SENIOR PERSON IN THE   |
| 19 | WHITE HOUSE WHO I'VE KNOWN FOR A NUMBER OF YEARS.    |
| 20 | HIS ADVICE TO ME WAS GO AFTER EVERY PROGRAM. YOU     |
| 21 | HAVE ON THE MERITS AN EXTREMELY APPEALING AND        |
| 22 | JUSTIFIED ARGUMENT WITHIN THE PUBLIC POLICY CONTEXT  |
| 23 | OF THIS ADMINISTRATION. GO AFTER EVERY ONE OF THEM,  |
| 24 | GO AFTER IT INTENSELY, AND REALIZE THAT YOU MAY GET  |
| 25 | ONE OUT OF TWO OR THREE PROGRAMS WHERE YOU FINALLY   |
|    |  |

11

**BARRISTERS' REPORTING SERVICE** GET THE FUNDING THROUGH. 1 2 SO IT'S GOING TO BE A TOUGH PROCESS. IT'S GOING TO TAKE A TREMENDOUS AMOUNT OF EFFORT. AND 3 THE EFFORT WILL BE UNRELENTING IN THE NEXT TWO YEARS 4 BECAUSE, AS WE DISCUSSED LAST NIGHT, IT IS A PATH 5 THROUGH DARKNESS, AND IT WILL TAKE MORE THAN A FEW 6 7 HOURS OF EVERYONE'S TIME ON THIS BOARD. 8 WITH THAT, I THINK WE HAVE A -- I THINK WE 9 HAVE A QUORUM, BUT I'M GOING TO ASK DR. TROUNSON FOR 10 HIS COMMENT. DR. TROUNSON: THANK YOU, CHAIR. JUST ONE 11 12 CORRECTION FROM YESTERDAY. JUST ONE CORRECTION FROM 13 YESTERDAY. IN SCENARIO 1 IS INCLUDED THE FACILITIES COMMITMENTS TO THE LAST STAGE EXCEPT FOR A VERY 14 SMALL AMOUNT, EXCEPT FOR A VERY SMALL AMOUNT. AND 15 16 SO I'M NOT SURE WHY THAT SMALL AMOUNT IS NOT 17 INCLUDED, BUT IT'S ALL IN SCENARIO 1. SO ALL OUR COMMITMENTS ON THE FACILITIES, ON THE FACILITIES 18

19 PROGRAMS, ARE IN SCENARIO 1 AND, HENCE, WOULD BE IN20 SCENARIO 2 AND 3.

CHAIRMAN KLEIN: SO VERY SPECIFICALLY,
THOSE INSTITUTIONS THAT DID NOT GET FRONT-END
FUNDING ON A DISCOUNTED PROGRAM, THEY ARE IN THAT
SCENARIO 1 CASH FLOW THAT WE WERE DISCUSSING LAST
NIGHT.

12

| 1  | DR. PIZZO: BOB, I JUST WANT TO FOLLOW UP            |
|----|---|
| 2  | ON YOUR COMMENTS, WHICH ARE HELPFUL. I SUSPECT THAT |
| 3  | ACTUALLY THERE ARE MANY PEOPLE AT THIS TABLE WHO'VE |
| 4  | PERSONALLY SPENT A LOT OF TIME MEETING WITH MEMBERS |
| 5  | IN CONGRESS. IF MY EXPERIENCE IS REMINISCENT OF     |
| 6  | ANYONE ELSE, I'VE BEEN ON A REGULAR BASIS OVER THE  |
| 7  | PAST 15 YEARS AND EVEN LOTS MORE WHEN I WAS AT      |
| 8  | BETHESDA. AND I THINK THAT ONE THING THAT HAS       |
| 9  | CHANGED FOR SURE HAS BEEN, AND THIS BEGAN BACK IN   |
| 10 | 2006, IS THE INCREASED, AGAIN, SUPPORT FOR          |
| 11 | BIOMEDICAL RESEARCH BY THE CONGRESS DESPITE THE     |
| 12 | ANTISCIENCE MOOD THAT WAS STILL PERVASIVE IN        |
| 13 | WASHINGTON.   |
| 14 | BUT THAT SAID, I WANT TO JUST MAKE SURE             |
| 15 | THAT WE THINK ABOUT WHAT WE'RE SEEKING VIS-A-VIS    |
| 16 | STATE VERSUS FEDERAL GOVERNMENT. I DON'T THINK I    |
| 17 | HAVE, NOR DO I SUSPECT ANYONE HERE DOES, ANY DOUBT  |
| 18 | ABOUT THE IMPORTANCE OF WHAT PROP 71 HAS BROUGHT TO |
| 19 | THE AGENDA OF STEM CELL RESEARCH. SO I THINK THAT   |
| 20 | GOES WITHOUT SAYING. I ALSO DON'T HAVE ANY DOUBT    |
| 21 | ABOUT WHAT HAS MADE THE UNITED STATES THROUGH NOW   |
| 22 | THE LEADER IN BIOMEDICAL RESEARCH IN THE WORLD,     |
| 23 | WHICH HAS BEEN THE STRENGTH OF FEDERAL SUPPORT      |
| 24 | THROUGH THE NIH, THE NSF, AND OTHER FEDERAL         |
| 25 | AGENCI ES.  |
|    |   |

13

| 1  | AND I ALSO, WHILE I'D LOVE TO THINK ABOUT            |
|----|--|
| 2  | COMPLEMENTARY INTERACTIONS, I WANT TO JUST SHARE A   |
| 3  | FEAR THAT IT WOULD BE VERY EASY FOR THE GOVERNMENT,  |
| 4  | PARTICULARLY IN TIMES OF DIFFICULTY, TO SAY, WELL,   |
| 5  | WE'LL JUST SHED SOME OF THIS WORK TO THE STATES.     |
| 6  | LET THEM PICK UP THE BURDEN. SO IF WE TAKE ON AN     |
| 7  | ARGUMENT THAT SAYS WE WANT TO EXPAND THE STATE       |
| 8  | CONTRIBUTIONS TO BIOMEDICAL RESEARCH, WE MAY FIND A  |
| 9  | VERY WELCOMING VOICE IN WASHINGTON; BUT IN THE LONG  |
| 10 | RUN, THAT MAY INADVERTENTLY SABOTAGE THE STRENGTH OF |
| 11 | ORGANIZATIONS LIKE THE NIH, WHICH WILL HAVE          |
| 12 | DISASTROUS COMPLICATIONS GOING FORWARD.              |
| 13 | SO I WANT TO JUST BE SURE THAT WE THINK              |
| 14 | MINDFULLY ABOUT WHAT WE'RE DOING. WE DO HAVE A       |
| 15 | SHORT-TERM PROBLEM IN CALIFORNIA. WE DO HAVE WE      |
| 16 | HAVE TAKEN A LEAD IN STEM CELL RESEARCH THAT'S       |
| 17 | FILLED IN A VITAL GAP, BUT I THINK OUR GOALS AS      |
| 18 | INDIVIDUALS HAS TO BE TO ECHO SUPPORT FOR WHAT HAS   |
| 19 | MADE THIS NATION THE LEADER IN BIOSCIENCE, WHICH IS  |
| 20 | THE STRENGTH AND INTEGRITY OF OUR NATIONAL           |
| 21 | INSTITUTES OF HEALTH.                                |
| 22 | CHAIRMAN KLEIN: I THINK IT'S VERY                    |
| 23 | IMPORTANT TO EMPHASIZE YOUR POINT, THAT WE HAVE      |
| 24 | EMPHASIZED THAT THE NIH IS THE BACKBONE OF THIS      |
| 25 | COUNTRY'S BIOMEDICAL RESEARCH, AND WE NEED TO        |
|    | 14   |
|    |  |

| 1  | MAXIMIZE WHATEVER NIH FUNDING CAN BE ACHIEVED AND IN |
|----|--|
| 2  | AN ORDERLY FASHION, AS YOU'VE PREVIOUSLY EMPHASIZED. |
| 3  | WHAT WE'RE LOOKING AT HERE IS ALSO NOT               |
| 4  | UNLIMITED ON THE STATE SIDE. IT HAS TO BE WHAT THE   |
| 5  | STATES CAN CURRENTLY SHOW THAT THEY HAVE THE         |
| 6  | INFRASTRUCTURE, THE PROVEN INFRASTRUCTURE, TO        |
| 7  | HANDLE. OUTSIDE OF CALIFORNIA, WISCONSIN,            |
| 8  | MASSACHUSETTS, AND A FEW OTHER STATES, THAT'S VERY   |
| 9  | LIMITED. ON A RELATIVE SCALE TO THE NIH, IT'S        |
| 10 | EXTREMELY LIMITED, BUT IT IS AN IMPORTANT            |
| 11 | COMPLEMENTARY CONTRIBUTION.                          |
| 12 | SO IT'S VERY CLEAR WHAT OUR EMPHASIS IS              |
| 13 | STRATEGICALLY FOR THE CONTINUITY OF OUR PROGRAM AND  |
| 14 | FOR THE CONTINUITY OF OTHER STEM CELL PROGRAMS       |
| 15 | AROUND THE COUNTRY. THE STATES' DOLLARS THAT ARE     |
| 16 | NECESSARY FOR THAT CONTINUITY ARE RELATIVELY SMALL   |
| 17 | DOLLARS IN THE SEVEN OR \$800 BILLION THAT ARE BEING |
| 18 | ADDRESSED.   |
| 19 | MS. KING: EXCUSE ME. CAN I JUST CHECK,               |
| 20 | SHERRY, BEFORE YOU START? DR. ROME, ARE YOU ON THE   |
| 21 | LINE?  |
| 22 | DR. ROME: I'M HERE, YES.                             |
| 23 | MS. KING: EXCELLENT. SO FOR THE RECORD,              |
| 24 | DR. LEONARD ROME IS JOINING FOR DR. LEVEY FROM UCLA. |
| 25 | MS. LANSING: I THINK WE ALSO HAVE TO BE              |
|    | 15   |
|    |  |

| 1 | MINDFUL OF THE CHALLENGE THAT IS OUTLINED IN THE    |
|---|---|
| 2 | ARTICLE AS WELL, WHICH IS THE PRESIDENT HAS STATED  |
| 3 | THAT HE WILL LIFT THE BAN ON STEM CELL RESEARCH.    |
| 4 | HE'S BEEN GOOD ON ALL OF HIS PROMISES SO FAR, SO I  |
| 5 | HAVE NO REASON TO DOUBT THAT HE WILL NOT BE GOOD ON |
| 6 | THIS AS WELL. THEN THE FUNDING WILL BE LOOKED AT, I |
| 7 | THINK, I CAN'T PREDICT FOR SURE, BUT LOGICALLY WILL |
| 8 | BE LOOKED AT SOMETHING THAT COMES FROM THE NATIONAL |
| 9 | INSTITUTE OF HEALTH.                                |

AND THEN I THINK WE, WRONGLY SO, WILL BE 10 11 QUESTIONED AS TO WHAT OUR PARTICULAR CIRM DOES. AND I THINK THAT IN OUR LOBBYING EFFORTS AND IN ALL OF 12 13 OUR PUBLIC COMMUNICATIONS, IT IS VERY IMPORTANT THAT OUR MISSION BE SEEN AS NEEDED AND STILL RELEVANT AND 14 NOT AS SOMETHING THAT HAS BEEN TAKEN CARE OF BY THE 15 16 NATIONAL GOVERNMENT. SO I THINK THAT IS SOMETHING 17 THAT WE ALL KNOW. AND THIS ARTICLE, YOU KNOW, ALSO STATES ONE OF THE WAYS THAT WE'RE HELPFUL, CERTAINLY 18 19 NOT THE ONLY WAY.

BUT I THINK THE VOTERS HAVE SPOKEN. THIS IS WHAT THE VOTERS OF CALIFORNIA WISH THEIR DOLLARS TO GO FOR. THAT HAS BEEN SOMETHING THEY HAVE MADE QUITE CLEAR, AND WE HAVE A MISSION THAT WE HAVE TO COMPLETE NO MATTER WHAT HAPPENS AT THE FEDERAL LEVEL, WHICH WILL ONLY BE GOOD NEWS FOR US.

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| 1  | CHAIRMAN KLEIN: DR. FRIEDMAN.                        |
|----|--|
| 2  | DR. FRIEDMAN: MR. CHAIRMAN, I DON'T WANT             |
| 3  | TO PROLONG THIS, BUT JUST A COUPLE OF QUICK POINTS.  |
| 4  | ONE IS THAT I REALLY ENDORSE WHAT THE PREVIOUS       |
| 5  | SPEAKERS HAVE SAID, BUT WHAT I'D LIKE US TO DO IS TO |
| 6  | HAVE A VERY CLEARLY ARTICULATED SET OF SPEAKING      |
| 7  | POINTS THAT WE ALL USE. YOUR POINT ABOUT MANY        |
| 8  | PEOPLE WANTING TO PARTICIPATE I THINK IS GOOD. IT    |
| 9  | MAGNIFIES THE EFFECT.                                |
| 10 | THE CHANCE FOR MISSTATEMENT AND                      |
| 11 | MISCOMMUNICATION AND MISUNDERSTANDING IS EXTREMELY   |
| 12 | HIGH. WE ALL HAVE DIFFERENT VISIONS OF WHAT WE       |
| 13 | WOULD LIKE. I ABSOLUTELY WOULD NOT LIKE US TO TRY    |
| 14 | AND CRAFT THAT MESSAGE HERE. I THINK THIS IS THE     |
| 15 | WRONG PLACE TO TRY AND DO IT. I DO ASK YOU TO        |
| 16 | PLEASE, EITHER WITH A STANDING OR APPOINT SOME       |
| 17 | SUBCOMMITTEE, VERY SIMPLE SET OF SPEAKING POINTS,    |
| 18 | THE SIMPLER THE BETTER, AND THAT WILL BE THE BASIS   |
| 19 | OF WHAT WE DO TO MAKE SURE THAT PHIL'S POINTS ABOUT  |
| 20 | THE NIH AND SHERRY'S POINTS ABOUT THE INTEGRITY OF   |
| 21 | OUR OWN SYSTEM ARE TAKEN CARE OF.                    |
| 22 | AND SO IT'S A GOOD CALL TO ARMS, BUT WE'RE           |
| 23 | NOT READY TO GO NOBODY HERE IS READY TO GO TO        |
| 24 | WASHINGTON TO TAKE A MESSAGE BECAUSE WE DON'T HAVE A |
| 25 | CLEARLY ARTICULATED MESSAGE AT THIS MOMENT, I THINK. |
|    | 17   |

17

| 1  | CHAIRMAN KLEIN: I THINK WE HAVE A MESSAGE            |
|----|--|
| 2  | ON CERTAIN POINTS. CERTAINLY SUPPORTING THE          |
| 3  | BACKBONE OF THE NIH IS VERY CLEAR. AND I DO THINK    |
| 4  | WE HAVE A MESSAGE THAT NEEDS TO BE CRAFTED AND PUT   |
| 5  | INTO BULLET POINTS SO THAT WE HAVE A CONSISTENT      |
| 6  | MESSAGE.   |
| 7  | DR. FRIEDMAN: THAT'S ALL I'M ASKING.                 |
| 8  | CHAIRMAN KLEIN: RIGHT. SO WHAT WE HAVE               |
| 9  | TODAY IS   |
| 10 | DR. SIMPSON: ARE YOU TAKING PUBLIC                   |
| 11 | COMMENT ON THAT REPORT?                              |
| 12 | CHAIRMAN KLEIN: WHY DON'T WE TAKE A                  |
| 13 | MOMENT FOR A PUBLIC COMMENT ON THIS GENERAL POINT.   |
| 14 | AND I WOULD ALSO SAY TO DR. FRIEDMAN, IN TERMS OF    |
| 15 | MESSAGING, IN TERMS OF A COMPLEMENTARY RELATIONSHIP, |
| 16 | AS SHERRY HAS REFERENCED, TO THE NIH, ONE OF THE     |
| 17 | THINGS THAT'S EXTREMELY ATTRACTIVE IN WASHINGTON IS  |
| 18 | THAT WE'RE DOING THINGS LIKE DISEASE TEAMS, WHICH IS |
| 19 | NOT A STANDARD NIH PROGRAM, BUT VIEWED AS            |
| 20 | COMPLEMENTARY TO THE NIH, THAT WE HAVE THE ABILITY   |
| 21 | TO FUND PHASE I HUMAN TRIALS AND PHASE II HUMAN      |
| 22 | TRIALS, WHICH IS A RARE OCCURRENCE THROUGH THE NIH.  |
| 23 | AND THEIR FUNDING PROGRAMS AND FUTURE FUNDING        |
| 24 | PROGRAMS AT THIS TIME DON'T ANTICIPATE A MAJOR       |
| 25 | CHANGE IN THAT ROLE.                                 |
|    |  |

18

| 1  | SO IN THE THERAPEUTIC AND TRANSLATIONAL              |
|----|--|
| 2  | DEVELOPMENT AREA, WE HAVE A ROLE THAT IS A           |
| 3  | COMPLEMENTARY ROLE THAT REALLY HELPS DRIVE TOWARDS   |
| 4  | PATIENTS THAT IS VERY ATTRACTIVE AS A COMPLEMENTARY  |
| 5  | ROLE IN THE EYES OF LEADERSHIP IN WASHINGTON.        |
| 6  | PUBLIC COMMENT.                                      |
| 7  | DR. SIMPSON: JOHN SIMPSON WITH CONSUMER              |
| 8  | WATCHDOG. I THINK IT'S IMPORTANT THAT WE TRY AND     |
| 9  | FORM APPROPRIATE COLLABORATIONS AT THE NATIONAL      |
| 10 | LEVEL, AND THAT MAKES SENSE. BUT I HAVE TO SAY THAT  |
| 11 | I'M VERY SKEPTICAL ABOUT THE NOTION OF THE NEED TO   |
| 12 | HAVE A FULL-FLEDGED, FULL-PRESS LOBBYING EFFORT      |
| 13 | THERE. AND I'M TROUBLED BY THE FACT THAT WHAT        |
| 14 | APPEARS TO BE AN RFP OUT FOR A \$200,000 LOBBYIST, I |
| 15 | THINK THAT THE VOTERS OF CALIFORNIA WANTED THIS TO   |
| 16 | HAPPEN IN CALIFORNIA AND THAT THE EMPHASIS SHOULD BE |
| 17 | HERE, NOT PLAYING ON NOW THE NATIONAL STAGE.         |
| 18 | I THINK IT'S IMPORTANT THAT AT THE LEVEL             |
| 19 | OF THE WORKING SCIENTISTS THAT PERHAPS THE PRESIDENT |
| 20 | HAVE GOOD RELATIONSHIPS WITH THE NIH, BUT I'M VERY   |
| 21 | SKEPTICAL ABOUT THE WISDOM OF TRYING TO INFLUENCE    |
| 22 | THE FEDERAL STIMULUS PACKAGE AND ALL THOSE SORTS OF  |
| 23 | THINGS. IT DIVERTS YOU FROM WHAT SHOULD BE YOUR      |
| 24 | SIMPLE, PRIMARY GOAL OF FIGURING OUT, IN THE CONTEXT |
| 25 | OF WHAT WENT ON LAST NIGHT, WHERE TO GET THE MONEY   |
|    |  |

19

| 1  | TO FUND THE COMMITMENTS HERE. THAT'S PRIMARILY, I    |
|----|--|
| 2  | THINK, THROUGH A VERY CREATIVE EFFORT OF PRIVATE     |
| 3  | BOND PLACEMENT.                                      |
| 4  | AND IT WOULD SEEM TO ME THAT A LOT OF THIS           |
| 5  | OTHER STUFF IS DIVERSIONARY, ADDS COSTS, AND I'M     |
| 6  | HIGHLY SKEPTICAL. I JUST WANTED TO GET THAT ON THE   |
| 7  | RECORD. THANK YOU.                                   |
| 8  | CHAIRMAN KLEIN: SURE. THERE IS AN RFP                |
| 9  | OUT. THE DOLLAR AMOUNT OF THAT IS COMPLETELY         |
| 10 | UNKNOWN AT THIS TIME. IT'S IN ORDER TO ATTRACT       |
| 11 | PROPOSALS AND SEE WHAT WE HAVE AND WHAT RESOURCES WE |
| 12 | NEED. SO WE'RE IN AN INVESTIGATION STAGE OF THAT.    |
| 13 | DR. PENHOET: JUST A QUICK COMMENT. I'VE              |
| 14 | BEEN A STRONG ADVOCATE OF YOUR POINT OF VIEW, WHICH  |
| 15 | IS WE SHOULD STICK WITH OUR KNITTING IN CALIFORNIA   |
| 16 | AND DO OUR JOB WELL. HOWEVER, IN DOING SO, WE HAVE   |
| 17 | BECOME THE WORLD'S LEADING AUTHORITIES ON THIS       |
| 18 | FIELD. AND I DO THINK WE HAVE SOME OBLIGATION TO     |
| 19 | SHARE OUR EXPERIENCE, OUR KNOWLEDGE OF THE FIELD,    |
| 20 | ETC., WITH OTHERS BECAUSE IT TURNS OUT WE ARE THE    |
| 21 | WORLD LEADERS. WE'RE CERTAINLY THE LEADERS IN THE    |
| 22 | UNITED STATES, AND I THINK WE'RE THE LEADERS         |
| 23 | WORLDWIDE IN TERMS OF THE TOTAL QUANTITY AND QUALITY |
| 24 | OF THE PROGRAMS THAT WE'VE FUNDED, THE INFORMATION   |
| 25 | WE'RE GETTING BACK, JUST THE MASS OF WHAT WE'VE      |
|    |  |

20

DONE. 1 SO AT SOME LEVEL I THINK WE HAVE AN 2 3 OBLIGATION BEYOND THE BORDERS OF OUR STATE TO SHARE WHAT WE'VE LEARNED HERE AND TO CONTINUE TO PLAY A 4 5 LEADERSHIP ROLE. HAVING SAID THAT, WE OBVIOUSLY STILL NEED 6 7 TO STICK WITH OUR KNITTING IF WE WANT TO MAINTAIN 8 THAT LEADERSHIP ROLE. 9 CHAIRMAN KLEIN: I'D ALSO POINT OUT THE 10 INITIATIVE SPECIFICALLY SPEAKS AND ADDRESSES AND 11 INTENDS THIS AGENCY TO HAVE AN ACTIVE ROLE WITH CONGRESS. THAT IS SPECIFICALLY ADDRESSED IN THE 12 13 INITIATIVE. SO LET'S GO FORWARD AND DEAL WITH THE 14 FIRST ITEM ON TODAY'S AGENDA, WHICH I BELIEVE WOULD 15 16 BE ITEM 5. THIS IS THE CARRY-OVER -- EXCUSE ME --17 ITEM 4, WHICH ARE THE GRANTS WORKING GROUP ON BRIDGES TO STEM CELL AND TRAINING GRANT NO. II 18 19 APPLI CATI ONS. 20 MS. KING: AND I BELIEVE WE'LL BE STARTING 21 WITH TRAINING GRANTS. 22 DR. SAMBRANO: MR. CHAIR --23 CHAIRMAN KLEIN: SHERRY LANSING. 24 MS. LANSING: I WANT TO BE CLEAR THAT --25 WELL, WE HAVEN'T COME TO THIS CONCLUSION YET

21

| 1  | ACTUALLY BECAUSE ARE WE NOW LOOKING I WOULD LIKE     |
|----|--|
| 2  | TO RECOMMEND THAT WE LOOK AT ALL OF THE, NOT JUST    |
| 3  | THESE GRANTS, BUT ALL OF THE GRANTS AND PROPOSALS    |
| 4  | THAT ARE UP FOR CONSIDERATION AND THAT WE MAKE OUR   |
| 5  | DECISIONS BASED ON THEIR SCIENTIFIC MERIT, BUT THAT  |
| 6  | WE ALWAYS ADD AT THE END OF THEM "SUBJECT TO FUNDING |
| 7  | BEING AVAILABLE." BUT I DON'T THINK WE ACTUALLY      |
| 8  | HAVE TAKEN A CONSENSUS TO BE SURE EVERYBODY IS OKAY. |
| 9  | CHAIRMAN KLEIN: I THINK IT'S A GOOD                  |
| 10 | OPENING POSITION. AND AS WE GO THROUGH, AFTER THE    |
| 11 | PRESENTATION, I THINK IT'S IN ORDER TO HAVE A        |
| 12 | MOTI ON.   |
| 13 | MR. ROTH: MR. CHAIRMAN, I SORT OF THINK              |
| 14 | WE OUGHT TO DO THAT FIRST. THERE WAS DISCUSSION      |
| 15 | LAST NIGHT WHERE PEOPLE WERE NOT IN FAVOR OF DOING   |
| 16 | THE REVIEW HERE AND PUTTING IT OFF. BUT IF WE COULD  |
| 17 | SETTLE THAT FIRST, I THINK THAT WOULD SAVE POTENTIAL |
| 18 | TIME IN GOING THROUGH THE MERITS OF THESE PROPOSALS. |
| 19 | CHAIRMAN KLEIN: WE'RE STILL GOING THROUGH            |
| 20 | THE MERITS OF THESE OF WHAT'S BEING PROPOSED; BUT    |
| 21 | AS A POLICY STATEMENT, IF WE'D LIKE TO OPEN AND      |
| 22 | ESTABLISH A FRAMEWORK FOR THIS DISCUSSION, I THINK   |
| 23 | THAT'S ENTIRELY APPROPRIATE. SO IF WE LIKE, SHERRY,  |
| 24 | WOULD YOU LIKE TO MAKE A MOTION?                     |
| 25 | MS. LANSING: YES. I MOVE THAT ALL OF THE             |
|    | 22   |
|    |  |

|    | BARRISTERS' REPORTING SERVICE                       |
|----|---|
| 1  | GRANTS, TOOLS, TECHNOLOGY, EVERYTHING THAT IS       |
| 2  | SCHEDULED FOR TODAY                                 |
| 3  | CHAIRMAN KLEIN: SHERRY, WHAT WE NEED TO             |
| 4  | DO IS CONFINE IT TO WHAT WE HAVE AGENDIZED TODAY IN |
| 5  | TERMS OF THIS MOTION.                               |
| 6  | MS. LANSING: THAT'S WHAT I SAID, BUT                |
| 7  | THEY' RE ALL AGENDI ZED.                            |
| 8  | CHAIRMAN KLEIN: WHAT THE AGENDA ITEM WE             |
| 9  | HAVE THAT WE CAN CONSIDER RIGHT NOW IS BRIDGES AND  |
| 10 | TRAINING. THE TOOLS ARE UNDER A SEPARATE AGENDA     |
| 11 | I TEM.  |
| 12 | MS. LANSING: OKAY. I RECOMMEND THEN, AND            |
| 13 | I WILL COME BACK THEN, AND IT'S CALLED TOOLS        |
| 14 | CHAIRMAN KLEIN: AND THE ISSUE, I THINK,             |
| 15 | WITH COUNSEL IS THAT WE NEED SOMEONE WITH NO        |
| 16 | CONFLICTS TO MAKE THAT MOTION.                      |
| 17 | MS. LANSING: THAT SURE ISN'T ME.                    |
| 18 | MR. ROTH: I'LL MAKE A MOTION. YOU WANT              |
| 19 | TO DEAL WITH THESE SEPARATELY? YOU DON'T WANT TO    |
| 20 | DEAL WITH ALL THREE?                                |
| 21 | CHAIRMAN KLEIN: WE HAVE TWO DIFFERENT               |
| 22 | AGENDIZED ITEMS, SO WE CAN DEAL WITH BOTH BRIDGES   |
| 23 | AND TRAINING UNDER THIS MOTION.                     |
| 24 | MR. ROTH: SO THIS ONE IS TRAINING. I'LL             |
| 25 | MAKE A MOTION THAT WE CONSIDER BRIDGES AND TRAINING |
|    | 23  |

| -  |  |
|----|--|
| 1  | WITH THE CAVEAT THAT WE WOULD APPROVE AND THEN       |
| 2  | LEDGER WHEN FUNDS WHEN AND IF FUNDS ARE              |
| 3  | AVAI LABLE.  |
| 4  | CHAIRMAN KLEIN: IF I CAN ASSIST WITH THAT            |
| 5  | WORDING, PERHAPS INSTEAD OF THE WORD "LEDGER," IF WE |
| 6  | CAN APPROVE THEM FOR FUNDING SUBJECT TO THE          |
| 7  | AVAILABILITY OF FUNDING.                             |
| 8  | MR. ROTH: THAT'S CORRECT.                            |
| 9  | DR. REED: SECOND.                                    |
| 10 | CHAIRMAN KLEIN: IT'S BEEN MOVED AND                  |
| 11 | SECONDED.  |
| 12 | (SIMULTANEOUS DI SCUSSION.)                          |
| 13 | CHAIRMAN KLEIN: IS THERE A SECOND TO THE             |
| 14 | MOTION FROM SOMEONE WITH NO CONFLICTS?               |
| 15 | MS. LANSING: DON'T WE HAVE A SECOND?                 |
| 16 | CHAIRMAN KLEIN: I CAN SECOND. I WILL                 |
| 17 | SECOND FOR PURPOSES OF THIS DISCUSSION.              |
| 18 | MR. HARRISON: MR. CHAIR, COULD I ASK FOR             |
| 19 | ONE CLARIFICATION WITH RESPECT TO THE MOTION? IS     |
| 20 | THE DETERMINATION AS TO WHETHER SUFFICIENT FUNDS ARE |
| 21 | AVAILABLE INTENDED TO BE LEFT IN THE HANDS OF STAFF, |
| 22 | OR IS THAT A MATTER TO BE BROUGHT BACK TO THE BOARD? |
| 23 | MR. ROTH: MATTER TO BE BROUGHT BACK TO               |
| 24 | THE BOARD.   |
| 25 | CHAIRMAN KLEIN: DR. PULIAFITO.                       |
|    |  |
|    | 24   |

| -  |  |
|----|--|
| 1  | DR. PULIAFITO: THIS IS A QUESTION. OKAY.             |
| 2  | I AGREE WITH THE APPROACH HERE, BUT WE DON'T KNOW    |
| 3  | WHAT OUR FINANCIAL FUTURE IS. SO I THINK THAT IT'S   |
| 4  | IMPORTANT THAT WE HAVE THE ABILITY, WE MAY WISH      |
| 5  | IF WE HAVE LIMITED FUNDS, WE MAY WISH TO NOT FUND    |
| 6  | THESE AND FUND SOMETHING ELSE. SO IN OTHER WORDS,    |
| 7  | IT CAN'T BE THAT THE NEXT TIME WE GET A DOLLAR THAT  |
| 8  | WE'RE GOING TO GIVE IT AUTOMATICALLY TO THIS. IS     |
| 9  | THAT   |
| 10 | CHAIRMAN KLEIN: WELL, THAT'S NOT IN THIS             |
| 11 | CURRENT MOTION. THIS MOTION AS CURRENTLY STATED      |
| 12 | MR. SERRANO-SEWELL: IT'S A FAIR QUESTION             |
| 13 | THOUGH. IS THE INTENT BEHIND THE MOTION              |
| 14 | CHAIRMAN KLEIN: I'M GOING TO ASK THE                 |
| 15 | MAKER OF THE MOTION.                                 |
| 16 | MR. ROTH: MY INTENT WOULD BE THAT IT COME            |
| 17 | BACK TO THIS BOARD TO MAKE THAT DETERMINATION AS THE |
| 18 | FUNDS ARE AVAI LABLE.                                |
| 19 | DR. POMEROY: I HAVE A POINT OF ORDER FOR             |
| 20 | JAMES.   |
| 21 | CHAIRMAN KLEIN: DR. POMEROY.                         |
| 22 | DR. POMEROY: I'M NOT ALLOWED TO SPEAK TO             |
| 23 | THIS MOTION PER SE BECAUSE I'M CONFLICTED ON THE     |
| 24 | TRAINING GRANTS. I FEEL THAT THAT SHUTS OUT MY       |
| 25 | VOICE ABOUT THE DECISION THAT WE'RE REALLY MAKING,   |
|    | 25   |

| 1  | WHICH IS HOW TO PRIORITIZE OUR FINANCES. AND I,      |
|----|--|
| 2  | THEREFORE, AM TROUBLED BY THE FACT THAT I WON'T BE,  |
| 3  | BY VIRTUE OF HOW THIS IS BEING FRAMED, I WON'T BE    |
| 4  | ABLE TO HAVE INPUT INTO THE REAL ISSUE OF BEING      |
| 5  | FI SCALLY RESPONSI BLE.                              |
| 6  | CHAIRMAN KLEIN: OKAY. LET ME ADDRESS                 |
| 7  | DR. POMEROY: MY QUESTION WAS TO JAMES, SO            |
| 8  | MAYBE HE COULD ANSWER THAT.                          |
| 9  | MR. HARRISON: I SYMPATHIZE WITH YOUR                 |
| 10 | POSITION. UNFORTUNATELY ONE OF THE CHALLENGES WE     |
| 11 | FACE IS THAT WHEN WE CONSIDER OMNIBUS MOTIONS LIKE   |
| 12 | THIS THAT DEAL AT LARGE WITH AN ENTIRE GRANT         |
| 13 | PROGRAM, IT EFFECTIVELY PRECLUDES THOSE MEMBERS WHO  |
| 14 | HAVE AN INTEREST IN AN APPLICATION WITHIN THAT ROUND |
| 15 | FROM PARTICIPATING IN THE DISCUSSION OF THE OMNIBUS  |
| 16 | MOTI ON.   |
| 17 | WE'VE DEVELOPED A TOOL TO LET YOU                    |
| 18 | PARTICIPATE IN A VOTE THROUGH THE MECHANISM OF       |
| 19 | VOTING FOR THE MOTION OR AGAINST IT WITH THE         |
| 20 | EXCEPTION OF THOSE APPLICATIONS IN WHICH YOU HAVE AN |
| 21 | INTEREST, WHICH I ADMIT IT DOES NOT SOLVE THE        |
| 22 | PROBLEM. BUT THUS FAR, WE HAVEN'T BEEN ABLE TO       |
| 23 | DEVELOP AN ALTERNATIVE THAT ADDRESSES YOUR CONCERN   |
| 24 | WHEN WE HAVE AN OMNIBUS MOTION LIKE THIS.            |
| 25 | CHAIRMAN KLEIN: I WOULD SUPPLEMENT THOSE             |
|    | 26   |
|    | 20   |

| 1  | COMMENTS, DR. POMEROY, BY STATING THAT WE'VE ALREADY |
|----|--|
| 2  | INDICATED IN MARCH WE'RE COMING BACK TO SPECIFICALLY |
| 3  | ADDRESS ON A POLICY LEVEL, NOT RELATED TO ANY        |
| 4  | SPECIFIC APPLICATION, OUR POLICY POSITION, WHICH WE  |
| 5  | CERTAINLY WILL REVISIT IN APRIL AND PROBABLY         |
| 6  | FREQUENTLY THEREAFTER, ON FUNDING. SO THIS IS NOT    |
| 7  | THE ONLY CHANCE TO HAVE A FULL DISCUSSION. WE PUT    |
| 8  | INFORMATION ON THE TABLE IN THE DISCUSSIONS LAST     |
| 9  | NIGHT, BUT   |
| 10 | DR. POMEROY: I APPRECIATE THAT, BUT THIS             |
| 11 | IS A POLICY DECISION BY DEFAULT THROUGH A DIFFERENT  |
| 12 | MECHANISM. SO I JUST WANT TO GO ON THE RECORD WITH   |
| 13 | MY DISCOMFORT WITH THAT.                             |
| 14 | CHAIRMAN KLEIN: ALL RIGHT. THANK YOU.                |
| 15 | DR. PI ZZO.  |
| 16 | DR. PIZZO: WELL, CERTAINLY BEING                     |
| 17 | SYMPATHETIC TO CLAIRE'S POINT AND DISCOMFORT, AND I  |
| 18 | WON'T TALK ABOUT THE CURRENT PROPOSAL, BUT I JUST    |
| 19 | WILL BY REFLECTION SAY THAT AT AN EARLIER TIME WHEN  |
| 20 | WE DID NOT HAVE FUNDS AVAILABLE, WE AS A GROUP       |
| 21 | APPROVED THE TRAINING GRANTS. AND WE DID SO FOR A    |
| 22 | SPECIFIC REASON. WE DID SO IN ANTICIPATION, HOPEFUL  |
| 23 | ANTICIPATION, OF BOND ADVANCEMENT NOTES AT THAT      |
| 24 | TIME, AND WE DID SO TACTICALLY BECAUSE WE FELT THAT  |
| 25 | BY HAVING SOMETHING CONCRETE IN OUR PORTFOLIO, IT    |
|    |  |

| 1  | WOULD ENABLE US TO MAKE THE CASE EVEN MORE STRONGLY  |
|----|--|
| 2  | TO THOSE WHO MAY BE SUPPORTING THE PROGRAM.          |
| 3  | SO I THINK THAT IN A SENSE WE DO HAVE A              |
| 4  | HISTORY IN THIS AREA OF COMING FORWARD IN            |
| 5  | ANTICIPATION OF SOMETHING WITH CONCRETE PROPOSALS    |
| 6  | THAT A DONOR COMMUNITY, IF YOU WILL, MIGHT SEE AS    |
| 7  | MERI TORI OUS.                                       |
| 8  | CHAIRMAN KLEIN: I WOULD ALSO SAY IT                  |
| 9  | ADDRESSES THE DONOR COMMUNITY. IT ALSO IS HELPFUL    |
| 10 | IN TRYING TO ACCOMPLISH PRIVATE PLACEMENTS TO HAVE   |
| 11 | CONCRETE OBJECTIVES THAT HAVE BEEN IDENTIFIED BY     |
| 12 | THIS BOARD AS WORTHWHILE OF FUNDING SO THAT WE CAN   |
| 13 | SHOW THEM THAT WE HAVE A REAL ISSUE IN FUNDING WHERE |
| 14 | WE NEED IMMEDIATE ACTION, NOT ACTION ON A LONG-TERM  |
| 15 | BASIS, BUT IMMEDIATE ACTION FOR THIS PROBLEM IF      |
| 16 | WE'RE GOING TO CONTINUE TO HAVE OUR MOMENTUM.        |
| 17 | DR. TROUNSON: CHAIR, I'D JUST MAYBE POINT            |
| 18 | OUT TO THE BOARD YOU NEED TO BE CAREFUL ABOUT THE    |
| 19 | WORDS BECAUSE WE ACTUALLY DO HAVE FUNDING AVAILABLE  |
| 20 | RIGHT AT THE MOMENT. IS IT ADDITIONAL FUNDING, OR    |
| 21 | IS IT FUNDING AVAILABLE? AND SO I THINK IT WOULD BE  |
| 22 | IMPORTANT TO CRAFT THE WORDS APPROPRIATELY.          |
| 23 | CHAIRMAN KLEIN: SO                                   |
| 24 | MR. ROTH: THAT IS MY MOTION, THAT IT                 |
| 25 | WOULD COME BACK TO THIS BOARD TO MAKE THAT           |
|    | 28   |
|    |  |

|    | BARRISTERS' REPORTING SERVICE                       |
|----|---|
| 1  | DETERMINATION WHEN FUNDS ARE AVAILABLE.             |
| 2  | CHAIRMAN KLEIN: I THINK, IF WE CAN JUST             |
| 3  | COORDINATE THIS DISCUSSION.                         |
| 4  | MR. ROTH: TO FUND THESE SPECIFIC GRANTS,            |
| 5  | IT HAS TO COME BACK HERE, AND WE'LL MAKE THAT       |
| 6  | DETERMINATION THAT WE                               |
| 7  | CHAIRMAN KLEIN: ON FUNDS BEING AVAILABLE.           |
| 8  | MR. ROTH: THAT'S RIGHT.                             |
| 9  | CHAIRMAN KLEIN: BUT AS I UNDERSTOOD THIS            |
| 10 | IN CONTEXT, WE'RE LOOKING FOR ADDITIONAL SOURCES OF |
| 11 | FUNDING BEYOND THE FUNDS WE HAVE CURRENTLY          |
| 12 | AVAILABLE. IS THAT A CORRECT STATEMENT?             |
| 13 | MR. ROTH: AND THAT THAT DETERMINATION               |
| 14 | WOULD BE MADE BY THIS BOARD AT A FUTURE MEETING.    |
| 15 | CHAIRMAN KLEIN: RIGHT. OKAY. SO DR.                 |
| 16 | AZZI Z.   |
| 17 | DR. AZZIZ: LET ME ASK JAMES. CAN I                  |
| 18 | JAMES, CAN WE SPEAK TO THIS MOTION AND, IN FACT, I  |
| 19 | NEED A CLARIFICATION IN THE END OF THIS OMNIBUS     |
| 20 | MOTION. OF COURSE, WE ALL WILL EXEMPT OURSELVES     |
| 21 | FROM THOSE THAT WE HAVE CONFLICT, BUT CAN WE VOTE,  |
| 22 | OR ARE WE ACTUALLY LIMITING VOTING TO THREE PEOPLE? |
| 23 | MR. HARRISON: NO. YOU WILL ALL HAVE THE             |
| 24 | RIGHT TO VOTE SIMILAR TO WHAT WE DID WITH TIER 2 OF |
| 25 | THE TOOLS AND TECHNOLOGY APPLICATIONS WHERE THE     |
|    |   |

## 29

| 1  | BOARD MADE A DECISION AS TO ALL OF THOSE             |
|----|--|
| 2  | APPLICATIONS TO DEFER THEM FOR FUTURE CONSIDERATION. |
| 3  | AND YOU VOTED YES OR NO ON THE MOTION WITH THE       |
| 4  | EXCEPTION OF ANY APPLICATION IN WHICH YOU HAD AN     |
| 5  | INTEREST.  |
| 6  | DR. POMEROY: BUT FOR CLARIFICATION, WE'RE            |
| 7  | NOT ALLOWED TO COMMENT.                              |
| 8  | MR. HARRISON: CORRECT.                               |
| 9  | CHAIRMAN KLEIN: YOU'RE NOT ALLOWED TO                |
| 10 | COMMENT IF, IN FACT, BECAUSE IT IS ADDRESSING BOTH   |
| 11 | TRAINING AND BRIDGES, IF YOUR INSTITUTION IS         |
| 12 | INVOLVED IN EITHER OF THOSE.                         |
| 13 | DR. AZZIZ: YOU'RE NOT ALLOWED TO COMMENT.            |
| 14 | CAN YOU CLARIFY THAT? I THINK THIS IS WHERE RUBBER   |
| 15 | IS HITTING THE ROAD HERE.                            |
| 16 | MR. HARRISON: ONE OF THE CHALLENGES WE               |
| 17 | FACE IS THAT UNDER STATE LAW AND UNDER THE ICOC'S    |
| 18 | OWN POLICIES, WHEN YOU HAVE AN INTEREST IN AN        |
| 19 | APPLICATION THAT'S PENDING BEFORE THE BOARD, AND A   |
| 20 | MOTION ENCOMPASSES THAT APPLICATION, YOU'RE          |
| 21 | PROHIBITED FROM PARTICIPATING IN THE DISCUSSION OF   |
| 22 | THAT MOTION.   |
| 23 | DR. AZZIZ: SO MY QUESTION TO YOU AGAIN IS            |
| 24 | IF I HAVE ONE CONFLICT, DOESN'T MATTER HOW MANY, IF  |
| 25 | I HAVE A CONFLICT WITH ONE OF THESE GRANTS, I CAN'T  |
|    | 30   |
|    | 30   |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | DI SCUSS, I CANNOT SPEAK?                            |
| 2  | MR. HARRISON: THAT'S CORRECT. YOU CANNOT             |
| 3  | TRY TO INFLUENCE THE OUTCOME OF THE MOTION.          |
| 4  | DR. POMEROY: PERHAPS YOU COULD CLARIFY               |
| 5  | THIS, JAMES, BY STATING WHO'S                        |
| 6  | DR. AZZIZ: OTHERWISE, WE'RE NOT GOING TO             |
| 7  | HAVE ANY DISCUSSION.                                 |
| 8  | DR. POMEROY: ALLOWED TO COMMENT AND                  |
| 9  | WHO IS ALLOWED TO VOTE.                              |
| 10 | MR. HARRISON: I UNDERSTAND THE                       |
| 11 | DI FFI CULTY.  |
| 12 | (SIMULTANEOUS VOICES.)                               |
| 13 | MR. SERRANO-SEWELL: THAT'S A GOOD POINT              |
| 14 | OF ORDER QUESTION, CLAIRE'S. CAN YOU INFORM THE      |
| 15 | BOARD, BASED ON HOW YOU DEFINE THE OMNIBUS NATURE OF |
| 16 | DUANE'S MOTION, WHICH ENCOMPASSES EVERYTHING THAT    |
| 17 | YOU JUST ARTICULATED, CAN YOU TELL US NOW, AS I      |
| 18 | THINK CLAIRE JUST ASKED, WHO CAN TALK, WHO CAN SPEAK |
| 19 | TO THE MOTION AS IT CURRENTLY STANDS AND OBVIOUSLY   |
| 20 | THEN WHO CAN VOTE ON IT?                             |
| 21 | MR. HARRISON: I CAN IF YOU GIVE ME A                 |
| 22 | MINUTE TO DOUBLE-CHECK TO VERIFY SO THAT WE DON'T    |
| 23 | MAKE ANY MISTAKES. I WILL DO THAT.                   |
| 24 | CHAIRMAN KLEIN: I'D LIKE TO SUSPEND THESE            |
| 25 | COMMENTS FOR JUST A COUPLE MINUTES SO COUNSEL CAN    |
|    | 31   |

| 1  | BOTH LOOK AT THIS LIST AND CROSS-VERIFY IT BECAUSE   |
|----|--|
| 2  | WE TRY AND HAVE TWO COUNSEL ALWAYS VERIFY THESE      |
| 3  | DECI SI ONS.   |
| 4  | (PAUSE IN PROCEEDINGS.)                              |
| 5  | CHAIRMAN KLEIN: DR. PRIETO.                          |
| 6  | DR. PRIETO: MAYBE A QUESTION FOR COUNSEL.            |
| 7  | WOULD IT BE POSSIBLE FOR THE MAKER TO WITHDRAW THE   |
| 8  | MOTION AND PERHAPS CRAFT A DIFFERENT ONE THAT WOULD  |
| 9  | OR PERHAPS SEVERAL DIFFERENT ONES THAT WOULD GET US  |
| 10 | AROUND SOME OF THESE RESTRICTIONS? IT'S REALLY NOT   |
| 11 | FEASIBLE FOR US TO FUNCTION AS A BOARD IF WE CAN'T   |
| 12 | DISCUSS THE KEY ISSUES IN FRONT OF US.               |
| 13 | MS. LANSING: WELL, I HAVE A SUGGESTION.              |
| 14 | I THINK WHAT CLAIRE AND SOME OF MY COLLEAGUES ARE    |
| 15 | QUESTIONING IS WHETHER WE SHOULD FUND ANYTHING AT    |
| 16 | ALL. SO I THINK IT IS PERFECTLY ACCEPTABLE TO MAKE   |
| 17 | A GENERAL MOTION THAT STATES I WANT TO BE VERY       |
| 18 | CAREFUL THAT TODAY ANY FURTHER THIS WOULD NOT        |
| 19 | BE SOMETHING ANYONE WAS CONFLICTED FROM, ANY FURTHER |
| 20 | GRANTS THAT WE MAKE IN ANY AREA WILL ALL BE SUBJECT  |
| 21 | TO FUNDING DEEMED AVAILABLE BY THIS BOARD. THAT WE   |
| 22 | WILL THIS IS A GENERAL SITUATION THAT WE'RE          |
| 23 | TALKING ABOUT, AND MAYBE YOU CAN HELP ME, JAMES.     |
| 24 | I'M GENERALLY RECOMMENDING THAT, DUE TO              |
| 25 | THE ECONOMIC CRISIS THAT WE ARE FACING, THAT WE LOOK |
|    | 32   |

| 1  | AT ALL THE FUTURE GRANTS THAT COME BEFORE US TODAY,  |
|----|--|
| 2  | JUST ASKING FOR TODAY, BASED ON THEIR SCIENTIFIC     |
| 3  | MERIT AND RECOMMEND WHETHER WE SHOULD FUND THEM      |
| 4  | PURELY ON THAT, AND ALL FUNDING FOR TODAY'S GRANTS   |
| 5  | BE SUBJECT TO WHETHER OR NOT FUNDING IS AVAILABLE    |
| 6  | AND WE PRIORITIZE WHAT WE FUND, AND IT COMES BACK TO |
| 7  | THE BOARD BECAUSE THERE IS CERTAINLY FUNDING         |
| 8  | AVAILABLE. JAMES, YOU CAN HELP ME WITH THIS.         |
| 9  | CHAIRMAN KLEIN: SO, SHERRY, BY OPERATION             |
| 10 | OF LAW, THE AGENDAS AND TIMING, IN FACT, THAT'S      |
| 11 | WHAT'S GOING TO HAPPEN BECAUSE IN MARCH WE DO NOT    |
| 12 | HAVE ANYTHING UP FOR FUNDING, AND WE WILL, IN FACT,  |
| 13 | SPECIFICALLY ADDRESS THIS IN A SITUATION WHERE WE DO |
| 14 | NOT HAVE CONFLICTS. BUT THE ISSUE I HAVE THE         |
| 15 | ONLY QUESTION I HAVE, JAMES, I HAVE NO ISSUE WITH    |
| 16 | CLAIRE'S WITH SHERRY'S INTENT. THE QUESTION IS       |
| 17 | CAN WE, AS AGENDIZED, JUSTIFY THAT THE BROADER       |
| 18 | MOTION CAN BE SUBSUMED UNDER THE SPECIFIC AGENDA     |
| 19 | ITEM THAT WE HAVE BEFORE US?                         |
| 20 | MS. LANSING: SEE, WHAT I'M REALLY TRYING             |
| 21 | TO DO IS ALLOW PEOPLE TO TALK.                       |
| 22 | MR. HARRISON: I UNDERSTAND. AND WHAT                 |
| 23 | SHERRY IS SUGGESTING IS THAT WE, IN ESSENCE, ADOPT A |
| 24 | STANDARD WHICH IS A SPECIFIC EXCEPTION IN THE LAW    |
| 25 | WHICH WOULD PERMIT ALL OF YOU TO PARTICIPATE. AND    |
|    | 22   |
|    | 33   |

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| 1  | IT'S A STANDARD WHICH WOULD APPLY TO ALL FUTURE      |
| 2  | GRANT AWARDS SUBJECT TO A DECISION BY THIS BOARD TO  |
| 3  | CHANGE THE STANDARD. AND THAT WOULD PERMIT           |
| 4  | PARTICIPATION. I THINK WE NEED A MINUTE TO CONFER    |
| 5  | ABOUT WHETHER, BASED ON OUR CURRENT AGENDA, WE HAVE  |
| 6  | THE ABILITY TO CONSIDER THAT MOTION.                 |
| 7  | CHAIRMAN KLEIN: AND WE CERTAINLY CAN AND             |
| 8  | WOULD INTEND TO CONSIDER THAT MOTION AT THE MARCH    |
| 9  | MEETING.   |
| 10 | MR. SERRANO-SEWELL: TO SHERRY'S                      |
| 11 | SUGGESTION, I THINK SOMETHING WE GOT TO KEEP IN MIND |
| 12 | IS, AND I HEAR THIS REPEATEDLY FROM MY COLLEAGUES,   |
| 13 | AND THAT IS THE PERCEPTION WE HAVE IN THE PUBLIC.    |
| 14 | NOW, WE HAVE GONE THROUGH EXTRAORDINARY EFFORTS TO   |
| 15 | ENSURE TRANSPARENCY AND NO ONE HAS A CONFLICT. WE    |
| 16 | PRIDE OURSELF IN THAT. I THINK, AS A STATE AGENCY,   |
| 17 | WE DO VERY WELL IN THAT CATEGORY.                    |
| 18 | AND THE PERFECT EXAMPLE IS THE                       |
| 19 | POPULATION POPULATING THE GRANTS WORKING GROUP.      |
| 20 | WE APPOINTED OUT-OF-STATE REVIEWERS. WE DIDN'T HAVE  |
| 21 | TO, AND WE DO THAT AT GREAT EXPENSE BECAUSE WE       |
| 22 | WANTED TO ENSURE THAT THE PUBLIC HAD CONFIDENCE IN   |
| 23 | WHAT WE'RE DOING.                                    |
| 24 | SHERRY, MY CONCERN WITH YOUR MOTION IS I             |
| 25 | TOO SHARE THE DESIRE TO GET AS MUCH COMMENT FROM MY  |
|    |  |
|    | 34   |
|    |  |

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|----|--|
| 1  | COLLEAGUES AS POSSIBLE, BUT WE'RE USING POSSIBLY     |
| 2  | THAT MOTION, YOUR MOTION, YOUR SUGGESTION, AS A      |
| 3  | MECHANISM TO DO THAT BECAUSE, YOU KNOW, IT'S LIKE    |
| 4  | WE'RE MAKING AN EXCEPTION TO THE RULE. WE HAVE       |
| 5  | THESE CONFLICT ISSUES; WE'VE ADOPTED THEM; THE       |
| 6  | PUBLIC HAS APPLAUDED US. THE PRICE WE PAY            |
| 7  | SOMETIMES, UNFORTUNATELY, IS WE DON'T GET FULL       |
| 8  | PARTICIPATION. BUT THAT'S THE PRICE YOU PAY FOR IF   |
| 9  | YOU WANT TO ENSURE THAT WE GET THAT WE ENSURE WE     |
| 10 | MAKE THE HIGHEST ETHICAL STANDARDS, TRANSPARENCY,    |
| 11 | CONFLICT OF INTEREST. IF WE WANT TO LOWER THOSE      |
| 12 | STANDARDS, WE CAN CHANGE OUR RULES AND DO SO.        |
| 13 | MS. LANSING: BUT I DON'T WANT TO LOWER               |
| 14 | THOSE STANDARDS. WHAT WE'RE FACING IS A CRISIS THAT  |
| 15 | NONE OF US COULD HAVE ANTICIPATED, THAT WE DON'T     |
| 16 | HAVE, PERHAPS LOOK, I WANT TO MOVE FORWARD. I        |
| 17 | THINK I MADE MY POSITION CLEAR. BUT WHAT WE'RE       |
| 18 | FACING IS A CRISIS WHERE WE MAY RUN OUT OF MONEY.    |
| 19 | WE'VE BEEN FULLY TRANSPARENT IN THAT. SO AND WE'RE   |
| 20 | NOT ALONE IN THAT SITUATION.                         |
| 21 | SO THE QUESTION IS TODAY, AND IT'S BEEN A            |
| 22 | CONTINUAL DISCUSSION SINCE LAST NIGHT, IS DO WE MOVE |
| 23 | AHEAD AND FUND THESE? WE HAVE THREE CHOICES. WE      |
| 24 | CAN MOVE AHEAD AND FUND THEM WITH THE MONEY THAT WE  |
| 25 | HAVE, AND THAT WAS STAFF'S RECOMMENDATION, AND THEN  |
|    |  |

| 1  | WE CANNOT POSSIBLY HAVE ANY MORE MONEY TO FUND       |
|----|--|
| 2  | ANYTHING ELSE. THAT'S ONE POSSIBLE CONCLUSION. WE    |
| 3  | CAN MOVE AHEAD AND JUDGE EVERYTHING BASED ON ITS     |
| 4  | SCIENTIFIC MERIT; AND THEN WHEN WE HAVE A CLEARER    |
| 5  | VIEW OF HOW MUCH MONEY WE WILL HAVE IN THE NEXT      |
| 6  | EIGHT WEEKS  |
| 7  | DR. PENHOET: SHERRY, WE HAVE A MOTION ON             |
| 8  | THE FLOOR. YOU'RE BEGINNING TO SPEAK TO THE MOTION.  |
| 9  | IF DUANE WITHDRAWS HIS MOTION FOR A MOMENT, MAYBE    |
| 10 | MS. LANSING: CAN I JUST FINISH MY                    |
| 11 | SENTENCE? THEN WE CAN FUND THAT WAY, OR CANNOT FUND  |
| 12 | ANYTHING. THAT IS SOMETHING THAT SOME PEOPLE FEEL    |
| 13 | STRONGLY ABOUT.                                      |
| 14 | DR. PENHOET: COULD I SUGGEST A CLARIFYING            |
| 15 | DEFINITION OF FUNDING AVAILABLE? FUNDING AVAILABLE   |
| 16 | WOULD MEAN THE FUNDS WERE AVAILABLE GENERALLY TO THE |
| 17 | CIRM AND APPROVED BY THIS BOARD FOR THIS PURPOSE.    |
| 18 | IF THAT WAS THE DEFINITION OF AVAILABLE FUNDING      |
| 19 | CHAIRMAN KLEIN: THAT IS WHAT DUANE HAS               |
| 20 | SAID. AND SO I THINK THAT'S IMPORTANT, ED, TO        |
| 21 | EMPHASIZE THAT. I'M GOING TO                         |
| 22 | DR. PIZZO: CAN I JUST BE SURE THAT I                 |
| 23 | CLARIFY SOMETHING THAT SHERRY SAID?                  |
| 24 | CHAIRMAN KLEIN: CAN I IT LOOKS LIKE                  |
| 25 | THE ATTORNEYS ARE STILL WORKING.                     |
|    | 36   |
|    |  |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | DR. PIZZO: JUST A CLARIFICATION.                     |
| 2  | CHAIRMAN KLEIN: YOUR COMMENT AND THEN DR.            |
| 3  | AZZIZ' COMMENT.                                      |
| 4  | DR. PIZZO: I JUST WANT TO, SHERRY, BE                |
| 5  | SURE. YOU'RE NOT SAYING, AT LEAST I DON'T THINK YOU  |
| 6  | ARE, THAT WE WOULD NOT FULFILL OUR EXISTING          |
| 7  | COMMITMENTS? WHEN WE TALK ABOUT MONEY ON THE         |
| 8  | TABLE  |
| 9  | MS. LANSING: NO, I'M NOT.                            |
| 10 | DR. PIZZO: OKAY. JUST TO BE CLEAR, WHEN              |
| 11 | YOU SAY WE CAN MAKE DECISIONS, YOU KNOW, WE HAVE A   |
| 12 | POT OF MONEY, BUT A LOT OF IT IS COMMITTED. WE'RE    |
| 13 | TALKING ABOUT INCREMENTAL.                           |
| 14 | CHAIRMAN KLEIN: LET ME SAY, NOT ONLY                 |
| 15 | COMMITTED, WE HAVE CONTRACTS. SO THESE ARE           |
| 16 | SOVEREI GN CONTRACTS.                                |
| 17 | MR. ROTH: MR. CHAIRMAN                               |
| 18 | CHAIRMAN KLEIN: WE HAVE DR. AZZIZ AND                |
| 19 | THEN DUANE ROTH. AND I'D LIKE TO REMIND EVERYONE     |
| 20 | IT'S VERY CLEAR WE'RE NOT SETTING A PRECEDENT IN THE |
| 21 | FUTURE. I THINK, IN PART, THIS IS AN ARTIFICIAL      |
| 22 | DISCUSSION BECAUSE WE'RE GOING TO HAVE A CLEAR       |
| 23 | DISCUSSION ON POLICIES AND STANDARDS IN MARCH. THIS  |
| 24 | IS NOT IN ANY WAY GOING TO BE MISINTERPRETED AS A    |
| 25 | GENERAL POLICY OR A LACK OF AS A GENERAL POLICY.     |
|    | 27   |

| 1 | WE WILL HAVE THE ABILITY TO HAVE GENERAL POLICY      |
|---|--|
| 2 | DISCUSSIONS. WHICHEVER SIDE CLAIRE OR ANYONE ELSE    |
| 3 | ARE ON ON A GENERAL POLICY, WE WILL HAVE A FULL      |
| 4 | DISCUSSION, AGENDIZED ISSUES ON GENERAL POLICIES,    |
| 5 | AND FULL ABILITY AS A GENERAL STANDARD AND A POLICY  |
| 6 | FOR EVERYONE ON THIS BOARD TO DEBATE IT IN MARCH.    |
| 7 | FOLLOW ME? WE CAN CRAFT IN MARCH THE ABILITY TO      |
| 8 | HAVE A GENERAL DISCUSSION OF ALL THE MEMBERS ON THIS |
| 9 | BOARD.   |

10 DR. AZZIZ: I DID WANT TO COMMENT, NOT IN 11 GENERAL TO THE MOTION, SINCE I MAY NOT BE ABLE TO SPEAK TO THE MOTION, BUT I DO THINK THAT THE LAST 12 13 TEN MINUTES WE HAVE BEGUN TO SLIDE INTO A POSITION WHERE THERE IS A SENSE THAT OTHERS MAY PERCEIVE THAT 14 THINGS ARE BEING RAILROADED IN THE BOARD AND THAT 15 16 THE BOARD IS RELEASING ITS FIDUCIARY RESPONSIBILITY. 17 AND SO I WOULD PLEAD WITH THE CHAIR TO BE VERY CAREFUL HOW THIS DISCUSSION IS DIRECTED. 18 BECAUSE 19 OTHERWISE THERE MAY BE A PERCEPTION THAT THE BOARD 20 IS BEING DISENFRANCHISED AT A TIME WHEN THE ECONOMY 21 ISN'T GOING TO ALLOW US TO DO THAT.

22 SO THIS ENTIRE DISCUSSION REALLY HAS 23 REVOLVED AROUND REVIEWING GRANTS THAT ARE ON THE 24 AGENDA WHEN THE ISSUE INITIALLY SHOULD HAVE BEEN 25 DISCUSSED AS TO WHETHER WE WANT TO ACTUALLY EVEN

38

| 1REVIEW THEM AT ALL OR EVEN BEGIN TO THINK OF FUNDING2OR SHOULD WE REVISIT THIS AS A CORPORATION WOULD AND3SO ON FOR THE FOUR OR THREE OR TWO MONTHS.4I JUST WANT TO GO ON THE RECORD WITH THAT5BECAUSE I'M BEGINNING TO BE VERY UNCOMFORTABLE WITH6THE ENTIRE DIRECTION OF THE DISCUSSION THAT WE'RE7HAVING.8CHAIRMAN KLEIN: DR. AZZIZ, I'D LIKE TO9POINT OUT THAT THE CHAIR ON THE CHAIR'S OWN10INITIATIVE BROUGHT A FULL DISCUSSION OF THE11ECONOMICS TO THE BOARD AT THIS MEETING, NOT AT THE12BOARD'S REQUEST, BUT AT THE BOARD AT THE13INITIATION OF THE BOARD, INCLUDING GOING OUT TO142010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER15STATE AGENCY.16DR. AZZIZ: YOU SHOULD BE COMMENDED FOR17IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU18SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,19THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 1020OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO21CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR23DI SCUSSION.24DR. AZZIZ: I THINK WE NEED TO PROBABLY25WAIT.26                         |    |  |
|--|----|--|
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| <ul> <li>6 THE ENTIRE DIRECTION OF THE DISCUSSION THAT WE'RE<br/>HAVING.</li> <li>8 CHAIRMAN KLEIN: DR. AZZIZ, I'D LIKE TO</li> <li>9 POINT OUT THAT THE CHAIR ON THE CHAIR'S OWN</li> <li>10 INITIATIVE BROUGHT A FULL DISCUSSION OF THE</li> <li>11 ECONOMICS TO THE BOARD AT THIS MEETING, NOT AT THE</li> <li>12 BOARD'S REQUEST, BUT AT THE BOARD AT THE</li> <li>13 INITIATION OF THE BOARD, INCLUDING GOING OUT TO</li> <li>14 2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>15 STATE AGENCY.</li> <li>16 DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>17 IT. SO, IN FACT, YOU SHOULD BE COMMENDED FOR</li> <li>18 SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>19 THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>10 OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>21 CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>22 IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>23 DISCUSSION.</li> <li>24 DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>25 WAIT.</li> </ul> | 4  | I JUST WANT TO GO ON THE RECORD WITH THAT            |
| <ul> <li>HAVING.</li> <li>CHAIRMAN KLEIN: DR. AZZIZ, I'D LIKE TO</li> <li>POINT OUT THAT THE CHAIR ON THE CHAIR'S OWN</li> <li>INITIATIVE BROUGHT A FULL DISCUSSION OF THE</li> <li>ECONOMICS TO THE BOARD AT THIS MEETING, NOT AT THE</li> <li>BOARD'S REQUEST, BUT AT THE BOARD AT THE</li> <li>INITIATION OF THE BOARD, INCLUDING GOING OUT TO</li> <li>2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>STATE AGENCY.</li> <li>DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>IT. SO, IN FACT, YOU SHOULD BE COMMENDED FOR</li> <li>SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>  | 5  | BECAUSE I'M BEGINNING TO BE VERY UNCOMFORTABLE WITH  |
| <ul> <li>CHAIRMAN KLEIN: DR. AZZIZ, I'D LIKE TO</li> <li>POINT OUT THAT THE CHAIR ON THE CHAIR'S OWN</li> <li>INITIATIVE BROUGHT A FULL DI SCUSSION OF THE</li> <li>ECONOMICS TO THE BOARD AT THIS MEETING, NOT AT THE</li> <li>BOARD'S REQUEST, BUT AT THE BOARD AT THE</li> <li>INITIATION OF THE BOARD, INCLUDING GOING OUT TO</li> <li>2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>STATE AGENCY.</li> <li>DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>IT. SO, IN FACT, YOU SHOULD BE COMMENDED FOR</li> <li>SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>  | 6  | THE ENTIRE DIRECTION OF THE DISCUSSION THAT WE'RE    |
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| <ul> <li>INITIATIVE BROUGHT A FULL DISCUSSION OF THE</li> <li>ECONOMICS TO THE BOARD AT THIS MEETING, NOT AT THE</li> <li>BOARD'S REQUEST, BUT AT THE BOARD AT THE</li> <li>INITIATION OF THE BOARD, INCLUDING GOING OUT TO</li> <li>2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>STATE AGENCY.</li> <li>DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>IT. SO, IN FACT, YOU SHOULD BE COMMENDED FOR</li> <li>SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>  | 8  | CHAIRMAN KLEIN: DR. AZZIZ, I'D LIKE TO               |
| <ul> <li>ECONOMICS TO THE BOARD AT THIS MEETING, NOT AT THE</li> <li>BOARD'S REQUEST, BUT AT THE BOARD AT THE</li> <li>INITIATION OF THE BOARD, INCLUDING GOING OUT TO</li> <li>2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>STATE AGENCY.</li> <li>DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU</li> <li>SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>   | 9  | POINT OUT THAT THE CHAIR ON THE CHAIR'S OWN          |
| <ul> <li>BOARD'S REQUEST, BUT AT THE BOARD AT THE</li> <li>INITIATION OF THE BOARD, INCLUDING GOING OUT TO</li> <li>2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>STATE AGENCY.</li> <li>DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU</li> <li>SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>   | 10 | INITIATIVE BROUGHT A FULL DISCUSSION OF THE          |
| <ul> <li>13 INITIATION OF THE BOARD, INCLUDING GOING OUT TO</li> <li>2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>15 STATE AGENCY.</li> <li>16 DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>17 IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU</li> <li>18 SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>19 THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>20 OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>21 CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>22 IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>23 DISCUSSION.</li> <li>24 DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>25 WAIT.</li> </ul>  | 11 | ECONOMICS TO THE BOARD AT THIS MEETING, NOT AT THE   |
| <ul> <li>14 2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER</li> <li>15 STATE AGENCY.</li> <li>16 DR. AZZIZ: YOU SHOULD BE COMMENDED FOR</li> <li>17 IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU</li> <li>18 SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>19 THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>20 OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>21 CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>22 IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>23 DI SCUSSION.</li> <li>24 DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>25 WAIT.</li> </ul>  | 12 | BOARD'S REQUEST, BUT AT THE BOARD AT THE             |
| <ul> <li>STATE AGENCY.</li> <li>DR. AZZI Z: YOU SHOULD BE COMMENDED FOR</li> <li>IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU</li> <li>SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZI Z: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>   | 13 | INITIATION OF THE BOARD, INCLUDING GOING OUT TO      |
| 16DR. AZZI Z: YOU SHOULD BE COMMENDED FOR17I.T. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU18SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,19THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 1020OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO21CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR22IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST23DI SCUSSION.24DR. AZZI Z: I THINK WE NEED TO PROBABLY25WAIT.   | 14 | 2010, WHICH, IN FACT, WE DON'T SEE IN ANY OTHER      |
| <ul> <li>17 IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU</li> <li>18 SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>19 THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>20 OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>21 CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>22 IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>23 DI SCUSSION.</li> <li>24 DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>25 WAIT.</li> </ul>   | 15 | STATE AGENCY.  |
| <ul> <li>18 SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,</li> <li>19 THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>20 OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>21 CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>22 IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>23 DI SCUSSION.</li> <li>24 DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>25 WAIT.</li> </ul>  | 16 | DR. AZZIZ: YOU SHOULD BE COMMENDED FOR               |
| <ul> <li>19 THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10</li> <li>20 OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>21 CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>22 IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>23 DI SCUSSION.</li> <li>24 DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>25 WAIT.</li> </ul>  | 17 | IT. SO, IN FACT, YOU SHOULD BE COMMENDED AND YOU     |
| <ul> <li>OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO</li> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>  | 18 | SHOULD CONTINUE IN THAT VEIN, NOT YOU PERSONALLY,    |
| <ul> <li>CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR</li> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>   | 19 | THE BOARD. I'M JUST SIMPLY STATING THAT THE LAST 10  |
| <ul> <li>IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST</li> <li>DI SCUSSION.</li> <li>DR. AZZIZ: I THINK WE NEED TO PROBABLY</li> <li>WAIT.</li> </ul>   | 20 | OR 15 MINUTES BECAUSE HAS BECOME A SLIDE TO          |
| 23     DI SCUSSI ON.       24     DR. AZZI Z: I THINK WE NEED TO PROBABLY       25     WAI T.  | 21 | CHAIRMAN KLEIN: WHAT WE'RE SEARCHING FOR             |
| 24DR. AZZIZ: I THINK WE NEED TO PROBABLY25WAIT.  | 22 | IS A WAY TO ACCOMMODATE THE GREATEST AND BROADEST    |
| 25 WAIT.   | 23 | DI SCUSSI ON.  |
|  | 24 | DR. AZZIZ: I THINK WE NEED TO PROBABLY               |
| 39   | 25 | WALT.  |
| 39   |    |  |
|  |    | 39   |

| 1  | MR. ROTH: SO, JAMES, CAN I ASK IF I WERE             |
|----|--|
| 2  | TO WITHDRAW MY MOTION AND WE RETURN TO THE           |
| 3  | DISCUSSION WE HAD LAST NIGHT THAT WAS AGENDIZED      |
| 4  | UNDER THE CHAIRMAN'S REPORT, HAVE A GENERAL          |
| 5  | DISCUSSION, NOT ABOUT THESE SPECIFIC GRANTS, BUT HOW |
| 6  | WE GET A SENSE OF THE BOARD, NO MOTIONS, NO ACTION,  |
| 7  | THEN WE CAN RETURN AFTER WE HAVE THAT DISCUSSION TO  |
| 8  | THE ACTIONS AND THEN PEOPLE CAN VOTE.                |
| 9  | CHAIRMAN KLEIN: WE HAVE TWO SEPARATE DAYS            |
| 10 | UNDER TWO SEPARATE AGENDAS.                          |
| 11 | MR. ROTH: IT CAN BE A CONTINUATION.                  |
| 12 | CHAIRMAN KLEIN: I UNDERSTAND. I'M OPEN               |
| 13 | TO ANY SOLUTION. I'M INTENSELY AWARE OF THE          |
| 14 | INTRICACIES OF THE SITUATION. SO I'M ASKING VERY     |
| 15 | SPECIFIC QUESTIONS.                                  |
| 16 | MR. HARRISON: WE HAVE TWO SEPARATE                   |
| 17 | AGENDAS FOR THIS MEETING. THE MORE GENERAL ITEM WAS  |
| 18 | ON YESTERDAY'S AGENDA. IT'S NOT ON TODAY'S AGENDA;   |
| 19 | HOWEVER, IT'S INTENDED FOR DISCUSSION ONLY, NOT FOR  |
| 20 | ACTION. SO IN OTHER WORDS, THERE WOULD BE NOTHING    |
| 21 | TO UNDO IF SOMEONE WERE TO EXPRESS A CONCERN ABOUT   |
| 22 | THE FACT THAT THERE WERE A DISCUSSION.               |
| 23 | FURTHERMORE, IT, AS THIS CONVERSATION HAS            |
| 24 | DEMONSTRATED, IS OF OBVIOUS RELEVANCE TO THE ISSUES  |
| 25 | THAT ARE AGENDIZED FOR TODAY; NAMELY, THE            |
|    | 40   |
|    | 40   |

| 1  | CONSIDERATION OF THREE ROUNDS OF GRANT APPLICATIONS. |
|----|--|
| 2  | MR. ROTH: SO I THINK THE BEST WAY MAYBE              |
| 3  | IS FOR ME IS TO WITHDRAW MY MOTION AND RETURN TO THE |
| 4  | DISCUSSION WE DID NOT FINISH LAST NIGHT. THERE WERE  |
| 5  | A LOT OF COMMENTS, BUT MAYBE WE CAN GET A SENSE OF   |
| 6  | THE BOARD, LET EVERYBODY SPEAK, AND THEN WE CAN      |
| 7  | DECIDE. I CAN MAKE THE MOTION AGAIN AND WE CAN       |
| 8  | REVIEW.  |
| 9  | CHAIRMAN KLEIN: I'D BE HAPPY TO WITHDRAW             |
| 10 | MY SECOND.   |
| 11 | MR. ROTH: WITHDRAW MY MOTION.                        |
| 12 | CHAIRMAN KLEIN: SO I'M GOING TO LEAVE                |
| 13 | THIS AGENDA ITEM, AND WE'RE GOING TO GO INTO A       |
| 14 | GENERAL POLICY DISCUSSION WHICH WE HAD AN IN-DEPTH   |
| 15 | DISCUSSION ON LAST NIGHT. AND IN THAT DISCUSSION,    |
| 16 | SHERRY, WOULD YOU LIKE TO START THE DISCUSSION, AND  |
| 17 | THEN I WILL CALL ON ANYONE ELSE AS TO A POTENTIAL    |
| 18 | GENERAL STANDARD THAT WE WILL ACT ON HOPEFULLY IN    |
| 19 | MARCH, BUT A DISCUSSION OF THAT POTENTIAL GENERAL    |
| 20 | STANDARD.  |
| 21 | MS. LANSING: I FEEL VERY, VERY STRONGLY              |
| 22 | THAT, THOUGH THESE ARE DIFFICULT ECONOMIC TIMES, WE  |
| 23 | HAVE FACED CRISES BEFORE. AND I FEEL VERY, VERY      |
| 24 | STRONGLY THAT WE MUST MOVE FORWARD WITH THE HOPE AND |
| 25 | THE ANTICIPATION THAT WE WILL GET THE MONEY TO FUND  |
|    | 41   |

41

| 1  | THESE GRANTS. WE DON'T KNOW WHAT THE FUTURE HOLDS    |
|----|--|
| 2  | FOR US. WE DON'T KNOW WHAT'S GOING TO HAPPEN IN THE  |
| 3  | ECONOMY. AND SO I THINK TO STOP WOULD HAVE BEEN      |
| 4  | LIKE STOPPING WHEN WE HAD THE LAWSUITS AGAINST US.   |
| 5  | SO IT IS MY BELIEF THAT WE SHOULD REVIEW             |
| 6  | EVERY GRANT SUBJECT TO FUNDING BEING AVAILABLE AND   |
| 7  | APPROVE OR DISAPPROVE THEM IN THE NORMAL COURSE OF   |
| 8  | BUSINESS. I THINK THAT WE ARE FULLY TRANSPARENT.     |
| 9  | WE HAVE BEEN MORE THAN HONEST TO ANYBODY WHO HAS     |
| 10 | SUBMITTED ANYTHING. AND WHEN THESE MATTERS BECOME    |
| 11 | CLEARER TO US, WHICH THEY WILL WHEN WE KNOW WHAT     |
| 12 | HAPPENS WHEN WE GO OUT FOR NONCONVENTIONAL BONDINGS, |
| 13 | WE KNOW WHAT HAPPENS WHEN WE GO TO FOUNDATIONS AND   |
| 14 | INDIVIDUALS, WE WILL HAVE A BETTER DETERMINATION.    |
| 15 | BUT TO STOP THIS, I THINK, IS A DIRE MISTAKE AND     |
| 16 | WILL ONLY PUT US BEHIND. SO I URGE THAT WE MOVE      |
| 17 | FORWARD.   |
| 18 | DR. REED: I SHARE SHERRY'S SENTIMENTS IN             |
| 19 | TERMS OF HOW WE SHOULD PROCEED AS A BOARD. I THINK   |
| 20 | THE ONLY SUGGESTION I HAVE TO OFFER REALLY THOUGH IS |
| 21 | THE USE OF THE TERM "SUBJECT TO AVAILABILITY" WITH   |
| 22 | RESPECT TO FUNDS. I THINK IT'S REALLY WHERE WE'RE    |
| 23 | TALKING. BECAUSE THAT CAN BE INTERPRETED BY          |
| 24 | DIFFERENT PEOPLE TO MEAN DIFFERENT THINGS, I THINK   |
| 25 | WHAT WE REALLY ARE TALKING ABOUT IS HOLDING IN       |
|    |  |

42

| 1  | ABEYANCE ANY FUNDING. SO WHAT WE'RE REALLY TALKING   |
|----|--|
| 2  | ABOUT IS APPROVING FOR FUNDING, BUT NOT ACTUALLY     |
| 3  | FUNDING. AND WHAT WE'RE TALKING ABOUT ESSENTIALLY    |
| 4  | IS A HOLDING IN ABEYANCE OF THE FUNDING UNTIL SUCH   |
| 5  | TIME AS THIS BOARD AGREES THAT IT'S PRUDENT TO DO SO |
| 6  | AND THAT IT HAS THE RESOURCES TO DO AND THAT IT CAN  |
| 7  | THEN THE BOARD CAN ALSO EXERCISE ITS DISCRETION      |
| 8  | IN TERMS OF WHICH OF THESE APPROVED GRANTS WOULD     |
| 9  | ACTUALLY BE FUNDED SUBJECT TO OUR PRIORITIZATION OF  |
| 10 | THOSE GRANTS IN TERMS OF THE DIFFERENT TYPES OF      |
| 11 | PROGRAMS I'M THINKING OF HERE AND THE AVAILABILITY   |
| 12 | OF FUNDS, HOW MUCH FUNDS DO WE HAVE.                 |
| 13 | CHAIRMAN KLEIN: THIS IS A GENERAL POLICY             |
| 14 | STATEMENT NOT RELATED TO ANY PARTICULAR PROGRAM, BUT |
| 15 | EVERYTHING WE'RE CONSIDERING AS AN AGENCY.           |
| 16 | DR. BIRGENEAU: I WOULD PERSONALLY LIKE TO            |
| 17 | ADD I AGREE WITH EVERYTHING THAT'S BEEN SAID EXCEPT  |
| 18 | I WOULD LIKE TO ADD THE ADDITIONAL CAVEAT THAT I     |
| 19 | THINK WE MUST GIVE PRIORITY TO PREVIOUSLY APPROVED   |
| 20 | GRANTS. PEOPLE HAVE MADE DETAILED PLANS BASED ON     |
| 21 | THE ASSUMPTION THAT THOSE RESOURCES WOULD COME.      |
| 22 | CHAIRMAN KLEIN: LET ME TRY AND REFOCUS US            |
| 23 | ALL ON THAT. THOSE ARE ACTUALLY CONTRACT             |
| 24 | OBLIGATIONS, SO THEY'RE NOT SUBJECT TO NEW FUNDING   |
| 25 | DECISIONS. THEY HAVE SOVEREIGNTY UNDER THE FEDERAL   |
|    | 13   |

| 1  | AND STATE CONTRACT LAW THAT MUST BE HONORED AS       |
|----|--|
| 2  | EXISTING OBLIGATIONS. IF WE DID NOTHING, BY          |
| 3  | OPERATION OF LAW OF THE STATE OF CALIFORNIA, PUBLIC  |
| 4  | BONDS WOULD EVENTUALLY BE SOLD TO FUND THOSE GRANTS. |
| 5  | BY US TAKING AN AFFIRMATIVE POSITION AND             |
| 6  | RAISING FUNDS POTENTIALLY THROUGH PRIVATE PLACEMENTS |
| 7  | OR STIMULUS BILLS OR ANY OTHER RESOURCE, WE CAN      |
| 8  | ACCELERATE THE AVAILABILITY OF FUNDS FOR EXISTING    |
| 9  | AND NEW PROGRAMS, BUT THOSE NEW PROGRAMS UNDER       |
| 10 | OPERATION OF LAW WILL BE FUNDED BY PUBLIC BONDS      |
| 11 | OF THOSE EXISTING ONES BY PUBLIC BONDS OF THE        |
| 12 | STATE IF WE DID NOTHING AT SOME POINT, HOPEFULLY ON  |
| 13 | TIME. IN FACT, THE LAW WOULD REQUIRE THEM TO FUND    |
| 14 | IT ON TIME.  |
| 15 | DR. FRIEDMAN: SO AT THE RISK OF PILING               |
| 16 | ON, I TOO AGREE. LET ME MAKE SURE THAT WE'RE CLEAR   |
| 17 | ABOUT WHAT WAS JUST SAID BECAUSE I THINK IT'S        |
| 18 | CRUCIAL. WHEN ALAN SAYS THAT WE HAVE SUFFICIENT      |
| 19 | FUNDS TO THINK ABOUT DOING CERTAIN THINGS, I'M NOT   |
| 20 | SPEAKING TO A SPECIFIC PROGRAM, I'M TALKING IN       |
| 21 | GENERAL, IN FACT, IF WE LOOK OUT TO THE EXTENT OF    |
| 22 | OUR OBLIGATION FOR THE THINGS THAT WE'VE PREVIOUSLY  |
| 23 | COMMITTED, IT'S NOT AT ALL CLEAR TO ME THAT WE HAVE  |
| 24 | SUFFICIENT FUNDS IF WE TAKE ON THE TWO-, THREE-, OR  |
| 25 | WHATEVER-YEAR OBLIGATION THAT WE'VE COMMITTED TO IN  |
|    |  |

44

| 1  | THE CONTRACTUAL SENSE THAT YOU' VE JUST SAID.       |
|----|---|
| 2  | ESTABLISHING THE PRIMACY OF THE                     |
| 3  | COMMITMENTS WE'VE ALREADY MADE, I THINK, IS EXACTLY |
| 4  | THE RIGHT THING TO DO. I ALSO AGREE WITH EVERYONE   |
| 5  | WHO HAS SPOKEN ABOUT THE VALUE OF REVIEWING THESE   |
| 6  | GRANTS NOW AND ASSIGNING SOME AN APPROVED PRIORITY, |
| 7  | NOT JUST TO SHOW THAT THERE'S DYNAMISM IN THE       |
| 8  | PROGRAM, ALSO TO GIVE FEEDBACK TO THOSE             |
| 9  | INVESTIGATORS WHO WANT TO CONTINUE TO CRAFT THEIR   |
| 10 | PROPOSALS TO MAKE THEM BETTER, BUT ALSO SO THEY     |
| 11 | COULD USE THOSE PROPOSALS IN GOING TO OTHER         |
| 12 | AGENCI ES.  |
| 13 | NOW, I UNDERSTAND IT'S LARGELY SYMBOLIC,            |
| 14 | BUT WE COULD, EITHER OURSELVES OR HAVE THESE        |
| 15 | INVESTIGATORS, PROVIDE TO NIH OUR REVIEWS OF THESE  |
| 16 | PROGRAMS AND SAY WE DON'T HAVE THE RESOURCES,       |
| 17 | PERHAPS, FOR A FUTURE ACTIVITY TO FUND THEM RIGHT   |
| 18 | NOW, BUT WE THINK THESE ARE HIGHLY MERITORIOUS, AND |
| 19 | WE JUST WANT TO MAKE YOU ARE AWARE OF THIS. THERE   |
| 20 | MAY BE PRIVATE ORGANIZATIONS, DISEASE-FOCUSED       |
| 21 | ORGANIZATIONS THAT WOULD BE INTERESTED IN FUNDING   |
| 22 | THESE. AND, AGAIN, BY GIVING OUR STAMP OF REVIEW,   |
| 23 | IT MIGHT HELP THOSE INVESTIGATORS IN THEIR          |
| 24 | ACTI VI TI ES.                                      |
| 25 | AND SO I THINK IT'S STRONGLY TO EVERYONE'S          |
|    | 45  |

45

| 1  | ADVANTAGE TO MOVE AHEAD, BUT I REALLY DO WANT TO     |
|----|--|
| 2  | HAVE A VERY CONSERVATIVE FINANCIAL PERSPECTIVE ON    |
| 3  | THIS. AND I'M GLAD THAT EVERYONE'S SAYING IT WILL    |
| 4  | COME BACK TO THIS BOARD BEFORE ANY DECISIONS ABOUT   |
| 5  | FUNDING ANY OF THE POSSIBLE RFA'S THAT WE'RE TALKING |
| 6  | ABOUT OVER THE NEXT PERIOD OF TIME. THANK YOU.       |
| 7  | CHAIRMAN KLEIN: OKAY.                                |
| 8  | MS. FEIT: IS IT POSSIBLE, AND I THINK                |
| 9  | THAT I GAVE THIS A LOT OF THOUGHT LAST NIGHT AFTER   |
| 10 | THE MEETING, WE'RE TRYING TOO HARD TO PREDICT THE    |
| 11 | FUTURE. AND I THINK AS A STATE AGENCY WE SHOULD DO   |
| 12 | WHAT OTHER AGENCIES DO, JUST CONTINUE OUR WORK. AND  |
| 13 | TAKE THESE THINGS SEPARATELY. WE HAVE IN FRONT OF    |
| 14 | US GRANTS THAT HAVE BEEN REVIEWED, HAVE GONE THROUGH |
| 15 | A PROCESS, AND I THINK WE NEED TO CONCLUDE THAT      |
| 16 | PROCESS AS ONE ACTION THAT WE TAKE.                  |
| 17 | THE SECOND ACTION WOULD BE THEN FOR THE              |
| 18 | BOARD TO CONSIDER ITS FUTURE FINANCING AND NOT TRY   |
| 19 | TO LUMP EVERYTHING TOGETHER AND PREDICT WHAT THE     |
| 20 | STATE IS GOING TO DO, BUT TO SIMPLY DO THE WORK OF   |
| 21 | THIS AGENCY AND MOVE FORWARD.                        |
| 22 | I THINK THAT THAT IS THE CLEAREST WAY TO             |
| 23 | ADDRESS THIS. I WOULD THINK WE'D BE REMISS IN        |
| 24 | LEAVING THIS STUFF ON THE TABLE AFTER ALL WE'VE DONE |
| 25 | TO GET THE WORK HERE. AND I THINK THAT EVERYBODY     |
|    | 16   |

46

| 1  | UNDERSTANDS THE PREDICAMENT OF THE ECONOMIC CLIMATE. |
|----|--|
| 2  | WE DON'T HAVE TO RESTATE IT. EVERYBODY, EVERYBODY    |
| 3  | IN THE WORLD NOW KNOWS WHERE WE STAND.               |
| 4  | SO I THINK THIS AGENCY NEEDS TO COMPLETE             |
| 5  | ITS WORK, MOVE FORWARD, BUT I THINK WE SHOULD        |
| 6  | SEPARATE THE WORK AND KEEP IT CLEAN. I THINK WE      |
| 7  | SHOULD LOOK AT THE WORK IN FRONT OF US, COMPLETE THE |
| 8  | PROCESS OF THESE GRANTS THAT HAVE BEEN SUBMITTED TO  |
| 9  | US, AND THEN TAKE UP THE ISSUE AROUND FUTURE         |
| 10 | FINANCING OF THIS AGENCY AS A SEPARATE ISSUE GOING   |
| 11 | FORWARD.   |
| 12 | CHAIRMAN KLEIN: I HAVE DAVID, DEAN PIZZO,            |
| 13 | CLAIRE POMEROY, DR. AZZIZ, DR. GILL.                 |
| 14 | MR. SERRANO-SEWELL: I'M GLAD WE FOUND A              |
| 15 | MECHANISM TO HAVE A BROADER DISCUSSION BECAUSE IT    |
| 16 | WILL INFORM MY DECISION WHEN WE GET INTO THE         |
| 17 | SPECIFICS. SO I'LL GIVE YOU MY BROAD SENSE OF        |
| 18 | THINGS. AND THAT IS WE SHOULD PROCEED, BUT I'M       |
| 19 | UNCOMFORTABLE WITH THE PROCEED WHEN FUNDING          |
| 20 | AVAILABLE BECAUSE IT DIVERTS FROM THE RECOMMENDATION |
| 21 | FROM STAFF, WHICH WE HEARD LAST NIGHT AND WE HAVE    |
| 22 | MATERIALS IN FRONT OF US. AND I DO BELIEVE THE       |
| 23 | RECOMMENDATION FROM STAFF EMBODIES OUR SCIENTIFIC    |
| 24 | MISSION, OUR CORE MISSION, OUR CORE VALUES, AND TO   |
| 25 | DIVERT FROM THAT WOULD CAUSE GREAT HARM TO OUR       |
|    |  |

47

| 1  | MISSION. I BELIEVE THAT. AND WE DO HAVE, WE CAN      |
|----|--|
| 2  | FUND CERTAIN PROPOSALS THAT ARE IN FRONT OF US       |
| 3  | TODAY. WE CAN DO THAT, AND WE OUGHT TO DO THAT.      |
| 4  | PERHAPS IT HAS TO BE AUGMENTED AND AMENDED           |
| 5  | IN SOME WAY, BUT I BELIEVE WE CAN. I BELIEVE THE     |
| 6  | MONEY IS THERE. AND WE HEARD FROM STAFF THAT THE     |
| 7  | MONEY IS THERE. SO YOU CAN WE'RE WELCOME TO          |
| 8  | REJECT STAFF'S ASSESSMENT OF THINGS, BUT I HAPPEN TO |
| 9  | THINK IT HAS SOME VALIDITY.                          |
| 10 | CHAIRMAN KLEIN: OKAY. DR. POMEROY.                   |
| 11 | DR. POMEROY: I THINK THIS CONVERSATION               |
| 12 | HAS BEEN VERY HELPFUL. I WOULD SAY THIS. I THINK     |
| 13 | THAT THE DECISION WE MAKE ABOUT THIS WILL SEND AN    |
| 14 | IMPORTANT MESSAGE, AND THE MESSAGE THAT WE WERE      |
| 15 | SENDING BEFORE WHEN WE PROCEEDED WITH OUR WORK WHEN  |
| 16 | WE WERE BEING SUED WAS ABOUT AN EXTERNAL THREAT AND  |
| 17 | GOING FORWARD DESPITE AN EXTERNAL THREAT. THIS IS A  |
| 18 | MESSAGE ABOUT WHETHER WE'RE GOING TO BE FISCALLY     |
| 19 | RESPONSIBLE INTERNALLY WITH OUR OWN FUNDS.           |
| 20 | SO I THINK THE DECISIONS ARE VERY DISTINCT           |
| 21 | AND VERY DIFFERENT, AND WE ARE SENDING A MESSAGE     |
| 22 | BOTH ABOUT THE MISSION AND ALSO ABOUT OUR ABILITY TO |
| 23 | BE FISCALLY RESPONSIBLE. I PERSONALLY THINK THAT     |
| 24 | THE ALL OF THESE PROGRAMS, NOT TO SPEAK TO A         |
| 25 | PARTICULAR ONE, ARE VERY IMPORTANT; HOWEVER, I THINK |
|    |  |

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| 1  | IT IS MOST IMPORTANT TO GET OUR FINANCIAL HOUSE IN  |
|----|---|
| 2  | ORDER BEFORE WE PROCEED AS IF THERE'S PLENTY OF     |
| 3  | MONEY AROUND. AND I WOULD LIKE TO SEE I DO NOT      |
| 4  | BELIEVE THAT A SIX-WEEK DELAY WILL HURT OUR MISSION |
| 5  | WHILE WE GATHER FURTHER DATA ABOUT THE FINANCIAL    |
| 6  | REALITIES AND ABOUT OUR ABILITY TO GET MORE BONDS.  |
| 7  | SO WE HAVE TO COME UP FIRST WITH WE HEARD           |
| 8  | \$112 MILLION IN BONDS TO MEET OUR EXISTING         |
| 9  | OBLIGATIONS THROUGH 2010, ASSUMING THAT EVERYTHING  |
| 10 | IS ALL CLEANED UP BY THEN. AND I WOULD LIKE TO KNOW |
| 11 | THAT THERE'S A SOLUTION FOR THAT \$112 MILLION GAP  |
| 12 | BEFORE I IMPLY THAT IT IS ACCEPTABLE TO GO ON WITH  |
| 13 | SPENDING OR EVEN CONSIDERING THE SPENDING OF        |
| 14 | ADDITIONAL MONEY.                                   |
| 15 | CHAIRMAN KLEIN: THANK YOU. DR. AZZIZ,               |
| 16 | AND THEN DR. GILL.                                  |
| 17 | DR. AZZIZ: I DO WANT TO THANK DUANE AND             |
| 18 | BOB FOR ALLOWING A BROADER DISCUSSION. I THINK IT'S |
| 19 | VERY IMPORTANT.                                     |
| 20 | I HAVE TO SAY THAT I AGREE WITH PARTS OF            |
| 21 | EVERYTHING THAT'S BEEN SAID. CERTAINLY I AGREE WITH |
| 22 | DR. POMEROY AND WITH DAVID'S POINT OF VIEW. I FEEL  |
| 23 | THE ISSUE THAT WE NEED TO RESOLVE, AND I'M LESS     |
| 24 | CONCERNED ABOUT THE REVIEW OF THE GRANT THAN THE    |
| 25 | SIGNAL WE ARE GIVING, AND THE SIGNAL OF HOPE IS     |
|    | 10  |

| 1  | GREAT, BUT THE SIGNAL OF FIDUCIARY LACK OF          |
|----|---|
| 2  | FIDUCIARY CAUTION IS ANOTHER ONE THAT I'M CONCERNED |
| 3  | ABOUT. AND I AM CONCERNED ABOUT, AS DAVID SAID, THE |
| 4  | ISSUE OF WHEN FUNDS ARE AVAILABLE.                  |
| 5  | THIS TERMINOLOGY NEEDS TO BE THOUGHT                |
| 6  | THROUGH VERY WELL. ARE WE IMPLYING A CONTRACT? ARE  |
| 7  | WE MEANING THAT ANY MONIES THAT COME IN FIRST GO TO |
| 8  | THIS PROGRAM? DO WE ACTUALLY FUND THIS AFTER WE     |
| 9  | SATISFY THAT WE HAVE THE MONIES TO PAY OUR ALREADY  |
| 10 | PRIOR OBLIGATIONS? DO EXPOSE OURSELVES TO SUITS OF  |
| 11 | SOME SORT OR ANOTHER? DO WE ACTUALLY HAVE SOME      |
| 12 | RAISED EXPECTATIONS THAT ACTUALLY MAY NOT BE        |
| 13 | FULFI LLED?   |
| 14 | THESE ARE ALL QUESTIONS THAT SIMPLY WE              |
| 15 | CAN'T ANSWER IN A SHORT TERM. THE CRAFTING OF THE   |
| 16 | MESSAGE REGARDING THE MONIES AVAILABLE, WHICH CAN   |
| 17 | RANGE FROM THIS IS YOUR SCORE, THERE ARE TODAY NO   |
| 18 | MONIES.   |
| 19 | CHAIRMAN KLEIN: DR. PULIAFITO, IF WE                |
| 20 | COULD FOCUS ON DR. AZZIZ, PLEASE.                   |
| 21 | DR. AZZIZ: THANK YOU. THERE ARE NO                  |
| 22 | MONIES IN THE PROGRAM, BUT WE WILL LET YOU KNOW IF  |
| 23 | THERE ARE; AND IF YOU HAVEN'T HEARD OF US BY JUNE,  |
| 24 | THERE WILL BE NO MONEY OR SOMETHING VERY SPECIFIC   |
| 25 | LIKE THAT TO SOMETHING VAGUE AS, WELL, IT WILL BE   |
|    |   |
|    | 50  |

FUNDED IF MONIES ARE AVAILABLE HAS TO BE THOUGHT
 THROUGH BECAUSE THEY ARE IMPLICATIONS FOR THE
 GRANTEES. AND THERE ARE IMPLICATIONS FOR HOW WE
 MANAGE THIS.

SO I AM JUST SIMPLY SUGGESTING THAT WE 5 NEED MORE INFORMATION. AND WHILE SOME ARE VERY 6 7 SAVVY, LIKE YOURSELF AND OTHER PEOPLE, ABOUT THE 8 BOND MARKETS AND SO ON AND SO FORTH, I'M NOT SURE THAT WE WOULD DO OUR BEST JOB IF WE JUST PUT A 9 10 LITTLE SENTENCE AT THE END OF EVERY RESPONSE LETTER AND THEN FOUND OUT ACTUALLY THAT WE DON'T EVEN KNOW 11 12 WHAT THAT MEANS.

13 CHAIRMAN KLEIN: SO WE WILL BE ABLE, AND IT IS OUR INTENTION, IN MARCH TO HAVE SOME VERY 14 DETAILED ALTERNATIVE POSITIONS THAT COULD BE TAKEN 15 16 ON A FULLY AGENDIZED ITEM. BUT THE PROPOSITION 71 17 WAS APPROVED BY SEVEN MILLION VOTERS WHO SPECIFICALLY AUTHORIZED THIS MONEY. WE ACTUALLY 18 19 HAVE THE AUTHORITY. WE ARE TRYING TO EXERT DI SCI PLI NE HERE EVEN THOUGH WE HAVE AUTHORIZED 20 21 SPENDING BECAUSE WE WANT TO MAKE SURE THAT WHEN WE 22 MAKE A COMMITMENT TO A GRANTEE ORGANIZATION, THE FUNDS ARRIVE AND ARRIVE ON TIME. THEIR ECONOMIC 23 24 PLANNING DURING THIS PERIOD WILL BE VERY CRITICAL. 25 PART OF THE EXERCISE TODAY IS, AS YOU' VE

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| 1SAID, TO BE VERY TRANSPARENT AND TO INFORM THEM SO2THAT THEY' RE MAKING INDEPENDENT DECISIONS. WE'RE3NOT MAKING ANY ASSUMPTIONS FOR THEM. WE'RE BEING4COMPLETELY OPEN ABOUT THE CHALLENGES WE HAVE IN5ENSURING THAT THOSE FUNDS ARRIVE ON TIME.6BUT WE CAN CERTAINLY, AS HAS BEEN7SUGGESTED, DECOUPLE THESE QUESTIONS AND APPROVE FOR8FUNDING, MAKING IT CLEAR WE'RE NOT MAKING A FUNDING9APPROPRIATION, AND MAKE AND REFINE IN MARCH DECISION10AVAILABILITY OF FUNDING AND WHAT IT MEANS.11DR. AZZIZ: CAN YOU CLARIFY? YOU JUST12SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER13THAN THE REVIEWS?14CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR15FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE16EUNDING DECISION ON TIMING DECAUSE THAT WILL RE |  |
|--|--|
| <ul> <li>NOT MAKING ANY ASSUMPTIONS FOR THEM. WE'RE BEING</li> <li>COMPLETELY OPEN ABOUT THE CHALLENGES WE HAVE IN</li> <li>ENSURING THAT THOSE FUNDS ARRIVE ON TIME.</li> <li>BUT WE CAN CERTAINLY, AS HAS BEEN</li> <li>SUGGESTED, DECOUPLE THESE QUESTIONS AND APPROVE FOR</li> <li>FUNDING, MAKING IT CLEAR WE'RE NOT MAKING A FUNDING</li> <li>APPROPRIATION, AND MAKE AND REFINE IN MARCH DECISION</li> <li>AVAILABILITY OF FUNDING AND WHAT IT MEANS.</li> <li>DR. AZZIZ: CAN YOU CLARIFY? YOU JUST</li> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>                              |  |
| <ul> <li>COMPLETELY OPEN ABOUT THE CHALLENGES WE HAVE IN</li> <li>ENSURING THAT THOSE FUNDS ARRIVE ON TIME.</li> <li>BUT WE CAN CERTAINLY, AS HAS BEEN</li> <li>SUGGESTED, DECOUPLE THESE QUESTIONS AND APPROVE FOR</li> <li>FUNDING, MAKING IT CLEAR WE'RE NOT MAKING A FUNDING</li> <li>APPROPRIATION, AND MAKE AND REFINE IN MARCH DECISION</li> <li>AVAILABILITY OF FUNDING AND WHAT IT MEANS.</li> <li>DR. AZZIZ: CAN YOU CLARIFY? YOU JUST</li> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>  |  |
| <ul> <li>ENSURI NG THAT THOSE FUNDS ARRI VE ON TIME.</li> <li>BUT WE CAN CERTAINLY, AS HAS BEEN</li> <li>SUGGESTED, DECOUPLE THESE QUESTIONS AND APPROVE FOR</li> <li>FUNDI NG, MAKI NG IT CLEAR WE'RE NOT MAKI NG A FUNDI NG</li> <li>APPROPRI ATI ON, AND MAKE AND REFI NE IN MARCH DECISION</li> <li>AVAI LABI LI TY OF FUNDI NG AND WHAT IT MEANS.</li> <li>DR. AZZI Z: CAN YOU CLARI FY? YOU JUST</li> <li>SAI D SOMETHI NG. WHAT WOULD WE BE APPROVI NG OTHER</li> <li>THAN THE REVI EWS?</li> <li>CHAI RMAN KLEI N: WE WOULD APPROVE THEM FOR</li> <li>FUNDI NG, MAKI NG IT CLEAR WE ARE NOT MAKI NG THE</li> </ul>   |  |
| <ul> <li>BUT WE CAN CERTAINLY, AS HAS BEEN</li> <li>SUGGESTED, DECOUPLE THESE QUESTIONS AND APPROVE FOR</li> <li>FUNDING, MAKING IT CLEAR WE'RE NOT MAKING A FUNDING</li> <li>APPROPRIATION, AND MAKE AND REFINE IN MARCH DECISION</li> <li>AVAILABILITY OF FUNDING AND WHAT IT MEANS.</li> <li>DR. AZZIZ: CAN YOU CLARIFY? YOU JUST</li> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>  |  |
| <ul> <li>SUGGESTED, DECOUPLE THESE QUESTIONS AND APPROVE FOR</li> <li>FUNDING, MAKING IT CLEAR WE'RE NOT MAKING A FUNDING</li> <li>APPROPRIATION, AND MAKE AND REFINE IN MARCH DECISION</li> <li>AVAILABILITY OF FUNDING AND WHAT IT MEANS.</li> <li>DR. AZZIZ: CAN YOU CLARIFY? YOU JUST</li> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>   |  |
| <ul> <li>FUNDING, MAKING IT CLEAR WE'RE NOT MAKING A FUNDING</li> <li>APPROPRIATION, AND MAKE AND REFINE IN MARCH DECISION</li> <li>AVAILABILITY OF FUNDING AND WHAT IT MEANS.</li> <li>DR. AZZIZ: CAN YOU CLARIFY? YOU JUST</li> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>  |  |
| <ul> <li>APPROPRIATION, AND MAKE AND REFINE IN MARCH DECISION</li> <li>AVAILABILITY OF FUNDING AND WHAT IT MEANS.</li> <li>DR. AZZIZ: CAN YOU CLARIFY? YOU JUST</li> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>   |  |
| <ul> <li>AVAILABILITY OF FUNDING AND WHAT IT MEANS.</li> <li>DR. AZZIZ: CAN YOU CLARIFY? YOU JUST</li> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>   |  |
| 11DR. AZZIZ: CAN YOU CLARIFY? YOU JUST12SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER13THAN THE REVIEWS?14CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR15FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE   |  |
| <ul> <li>SAID SOMETHING. WHAT WOULD WE BE APPROVING OTHER</li> <li>THAN THE REVIEWS?</li> <li>CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>   |  |
| <ul> <li>13 THAN THE REVIEWS?</li> <li>14 CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR</li> <li>15 FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE</li> </ul>  |  |
| 14CHAIRMAN KLEIN: WE WOULD APPROVE THEM FOR15FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE  |  |
| 15 FUNDING, MAKING IT CLEAR WE ARE NOT MAKING THE  |  |
|  |  |
|  |  |
| 16 FUNDING DECISION ON TIMING BECAUSE THAT WILL BE   |  |
| 17 DI SCUSSED I N MARCH.   |  |
| 18 NOW, WE CAN IN SPEAKING GENERALLY, WE   |  |
| 19 COULD FOLLOW THAT APPROACH WITH ANY RFA.  |  |
| 20 DR. GILL: I THINK WHAT DR. POMEROY SAID   |  |
| 21 IS WHAT'S BEEN TROUBLING ME. AND THAT IS THAT IF WE   |  |
| 22 ARE IN A VERY DIFFICULT FINANCIAL TIME, ONE MIGHT   |  |
| 23 WISH TO REEVALUATE SOMEWHAT THE PREVIOUSLY SET  |  |
| 24 PRIORITIES IN ORDER TO BE FINANCIALLY RESPONSIBLE.  |  |
| 25 AND BY THAT I MEAN, I THINK JEFF ADDRESSED THIS LAST  |  |
| 52   |  |

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| 1  | NIGHT, THAT AMONG THE GRANTS WE'RE GOING TO LOOK AT  |
|----|--|
| 2  | ON THE AGENDA, NONE OF THESE ADDRESS THE CORE        |
| 3  | MISSION OF RESEARCH AND TRANSLATION INTO PATIENTS.   |
| 4  | RATHER, THEY WOULD, SAY, PREPARE A WORKFORCE FOR AN  |
| 5  | INDUSTRY WHICH MIGHT NOT EXIST.                      |
| 6  | SO IT SEEMS TO ME THAT THE MOST PRUDENT              |
| 7  | THING WOULD BE TO CONSIDER THESE AT A MARCH OR APRIL |
| 8  | MEETING, TO POSTPONE A DECISION ON THIS TYPE OF      |
| 9  | GRANT EVEN THOUGH THEY HAVE BEEN REVIEWED, TO WAIT   |
| 10 | UNTIL IT'S CLARIFIED.                                |
| 11 | CHAIRMAN KLEIN: I DON'T THINK YOU WANT TO            |
| 12 | ADDRESS THE ISSUE OF THE GRANTS WE HAVE BEFORE US.   |
| 13 | YOU ARE TALKING ABOUT A GENERAL POLICY.              |
| 14 | DR. GILL: A GENERAL POLICY OF DECIDING               |
| 15 | WHERE THE PRIORITIES REEVALUATION OF THE             |
| 16 | PRIORITIES FOR FUNDING GIVEN A DIFFERENT FINANCIAL   |
| 17 | CLIMATE. THAT IS CORRECT.                            |
| 18 | CHAIRMAN KLEIN: IT'S IMPORTANT AS A PRIOR            |
| 19 | REFERENCE THAT, AS A NUMBER OF SPEAKERS HAVE SAID,   |
| 20 | THERE'S A TREMENDOUS AMOUNT OF WORK THAT'S GONE INTO |
| 21 | THESE. IN SOME CASES INSTITUTIONS HAVE, ACTUALLY IN  |
| 22 | MANY CASES INSTITUTIONS HAVE ACTUALLY SELECTED THE   |
| 23 | INDIVIDUALS TO BE IN THE PROGRAM. AND THEY HAVE IN   |
| 24 | SOME CASES FUNDED PART OF THIS WORK ALREADY. SO      |
| 25 | PROVIDING A CLEAR MESSAGE I REALIZE I DO NOT HAVE    |
|    |  |

| 1  | ANY CONFLICTS, SO I CAN ADDRESS THIS ISSUE           |
|----|--|
| 2  | PROVIDING A CLEAR MESSAGE ABOUT OUR DESIRE TO FUND   |
| 3  | THESE ON WHICH PEOPLE REASONABLY RELIED IN DOING THE |
| 4  | WORK AND BRINGING THEM HERE AND GOING THROUGH PEER   |
| 5  | REVIEW HAS MAYBE AN INDEPENDENT VALUE SEPARATE FROM  |
| 6  | OTHER GRANTS WHERE THOSE EXPECTATIONS AND THE WORK   |
| 7  | HAS NOT YET BEEN ACCOMPLISHED.                       |
| 8  | THE BAYBIO HAS JUST ISSUED A REPORT SAYING           |
| 9  | THE CRITICAL SHORTFALL IS NOT JUST FOR INDUSTRY,     |
| 10 | BUT, IN FACT, FOR THE EXPANSION IN THE NONPROFIT     |
| 11 | SECTOR FOR RESEARCH TO HAVE THESE HIGHLY TRAINED     |
| 12 | TECHNICIANS. SO ONE COULD CERTAINLY ARGUE THAT THIS  |
| 13 | IS PART OF OUR CORE MISSION TO MAKE SURE THAT OUR    |
| 14 | SCIENTISTS HAVE EXTREMELY WELL-TRAINED INDIVIDUALS.  |
| 15 | DR. PRI ETO.   |
| 16 | DR. PRIETO: I GUESS I'D RESPECTFULLY HAVE            |
| 17 | TO DISAGREE WITH DR. GILL ABOUT THE IMPORTANCE OF    |
| 18 | CERTAIN TYPES OF INVESTMENTS, IF YOU WILL, THAT WE   |
| 19 | MIGHT MAKE. I THINK YOU CAN ARGUE THAT               |
| 20 | STRATEGICALLY INVESTING IN A WORKFORCE AND TOOLS     |
| 21 | THAT WOULD HAVE APPLICABILITY ACROSS MANY, MANY      |
| 22 | DIFFERENT PARTICULAR LOCATIONS AND PARTICULAR GRANTS |
| 23 | AND PARTICULAR, YOU KNOW, AVENUES OF RESEARCH MIGHT  |
| 24 | BE MORE IMPORTANT THAN ANY INDIVIDUAL SCIENTIFIC     |
| 25 | GRANT OR EVEN POOL OF SCIENTIFIC GRANTS.             |
|    |  |

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| 1  | AND IN TERMS OF THIS INDUSTRY DOES                   |
|----|--|
| 2  | EXIST IN CALIFORNIA NOW. AND WHETHER IT GROWS AND    |
| 3  | REALLY TAKES ROOT AND DEVELOPS HERE VERSUS SOMEWHERE |
| 4  | ELSE I THINK WILL DEPEND IN PART ON WHAT STRATEGIC   |
| 5  | DECISIONS WE MAKE. AND I THINK STRATEGICALLY THAT    |
| 6  | SOME OF THE THINGS WE'RE LOOKING AT ARE GOING TO BE  |
| 7  | VERY IMPORTANT FOR THE FUTURE OF STEM CELL RESEARCH  |
| 8  | HERE.  |
| 9  | CHAIRMAN KLEIN: DR. PIZZO AND THEN DR.               |
| 10 | PULI AFI TO.   |
| 11 | DR. PIZZO: THIS IS OBVIOUSLY A VERY                  |
| 12 | HELPFUL, IMPORTANT DISCUSSION. I THINK I WANT TO     |
| 13 | FRAME IT IN A SLIGHTLY DIFFERENT WAY. WE HAVE OUR    |
| 14 | WORDS BEFORE US AND THE RECOGNITION THAT THEY'RE     |
| 15 | GOING TO BE HEARD QUITE DIFFERENTLY BY DIFFERENT     |
| 16 | POPULATIONS OF INDIVIDUALS WHO WILL BE AFFECTED BY   |
| 17 | THEM BECAUSE WE HAVE SO MANY DIFFERENT               |
| 18 | CONSTITUENCIES. WHAT WE DO IS GOING TO BE HEARD BY   |
| 19 | THE CITIZENS OF CALIFORNIA WHO VOTED FOR PROP 71.    |
| 20 | IT WILL BE HEARD BY GOVERNMENT OFFICIALS WHO HAVE    |
| 21 | HAD POSITIVE AND/OR NEGATIVE FEELINGS ABOUT CIRM AND |
| 22 | WHAT WE HAVE BEEN DOING AND THOSE WHO IN THE PAST    |
| 23 | HAVE HAD AS PART OF THEIR GOAL AN OBJECTIVE TO       |
| 24 | INTERFERE WITH THE ACTIVITIES THAT WE'RE CARRYING    |
| 25 | FORTH. THEY WILL CLEARLY HAVE AN IMPACT ON THOSE     |
|    |  |

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| 1  | WHO HAVE BEEN RECIPIENTS OF PAST AWARDS OR WHO MIGHT |
|----|--|
| 2  | APPLY TO FUTURE ONES BOTH IN ACADEMIA AS WELL AS IN  |
| 3  | INDUSTRY. AND THEY ARE CLEARLY IMPACTING ALL OF US   |
| 4  | AS THE INDIVIDUALS WHO OVERSEE WHAT WE'RE DOING.     |
| 5  | SO I THINK IT'S VERY IMPORTANT, AS WE ARE            |
| 6  | CARRYING ON THIS DISCUSSION, TO BE COGNIZANT OF HOW  |
| 7  | THIS IS GOING TO FEEL TO THOSE INDIVIDUALS. AND      |
| 8  | WHAT WE DO IS NOT SIMPLY GOING TO BE A REFLECTION OF |
| 9  | SOME INTERIM ACTIVITY TODAY, BUT WILL HAVE FAIRLY    |
| 10 | LONG-TERM IN THE SIGNIFICANCE IN TERMS OF THOSE WHO  |
| 11 | ARE IN TRAINING OR THOSE WHO ARE TRYING TO CARRY OUT |
| 12 | THEIR RESEARCH AND THOSE WHO'D LIKE TO SEE US BE     |
| 13 | SUCCESSFUL AND THOSE WHO WOULD NOT.                  |
| 14 | SO I BREAK THINGS DOWN INTO SORT OF THREE            |
| 15 | CATEGORIES, GETTING VERY PRACTICAL. I THINK WE'VE    |
| 16 | ALL SAID AND AGREED THAT WE MUST SUPPORT THOSE       |
| 17 | GRANTS AND CONTRACTS THAT WE'VE ALREADY AGREED TO.   |
| 18 | AND, THEREFORE, AS FIDUCIARIES, WE NEED TO BE        |
| 19 | RESPONSI VE TO THOSE.                                |
| 20 | THE SECOND IS I THINK THAT WE HAVE A, I              |
| 21 | FEEL, AN OBLIGATION TO OFFER SOME COMMENTARY TO      |
| 22 | THOSE WHO'VE ALREADY IN GOOD FAITH APPLIED FOR RFA'S |
| 23 | OR PROGRAMS THAT WE'VE PUT FORTH. AND WE SHOULD LET  |
| 24 | THEM KNOW EITHER TODAY OR BY MARCH THAT WE'RE GOING  |
| 25 | TO TAKE SOME ACTION ON THEM. AND THE ACTION COULD    |
|    | E 4  |

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| 1 | BE THAT WE HAVE REVIEWED THEIR PROPOSALS AND THAT    |
|---|--|
| 2 | ANY FUNDING WILL BE CONTINGENT UPON THE AVAILABILITY |
| 3 | OF RESOURCES. CLEARLY WE DON'T WANT TO STRETCH       |
| 4 | BEYOND OUR PIPELINE OF FUNDING.                      |

BUT I ALSO THINK WE HAVE A THIRD GROUP, 5 AND THAT THIRD GROUP ARE THOSE WHO ARE ACTIVELY 6 7 ANTICIPATING OR HOPING THAT SOME PROJECTS ARE GOING 8 TO COME FORTH BECAUSE WE'VE TALKED A LOT ABOUT 9 THESE, TRANSLATIONAL AWARDS, THE DISEASE AWARDS. 10 AND I THINK WE NEED TO COMMUNICATE VERY CLEARLY THAT THOSE MAY BE ON HOLD FOR NOW SO THAT WE DON'T GET 11 INTO A SITUATION WHERE PEOPLE ARE FRUSTRATED BY OUR 12 13 INACTION.

AND IF WE DO THAT, I THINK WE HAVE TO BE, 14 THEN, MINDFUL OF THE CONSEQUENCES. THE CONSEQUENCES 15 16 WILL BE RECEIVED VERY DIFFERENTLY BY THE CITIZENS 17 WHO VOTED FOR US, BY THE INVESTIGATORS WHO ARE DEPENDENT UPON US, BY THOSE WHO WOULD SEEK TO PUT US 18 19 OUT OF BUSINESS, AND THOSE WHO MAY FUND US GOING 20 FORWARD. EACH OF THESE THREE AREAS DOES HAVE AN 21 IMPORTANT SET OF COMPONENTS ASSOCIATED WITH THEM. 22 CHAIRMAN KLEIN: AND I'D LIKE TO SAY THIS 23 LAST POINT, DR. PIZZO, IS VERY IMPORTANT. I'M GOING 24 TO ASK FOR A COMMENT FROM STAFF BECAUSE MY 25 UNDERSTANDING OF THE PROCESS, FOR EXAMPLE, FOR

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| 1  | DISEASE TEAMS, WHICH IS VERY, VERY IMPORTANT TO      |
|----|--|
| 2  | MOTIVATING PRIVATE-PLACED G.O. BOND SALES, IS THAT   |
| 3  | OUR FIRST PART OF THAT PROCESS IS TRIAGE, WHICH FOR  |
| 4  | THE INDIVIDUALS THAT ARE ALREADY IN THIS PROCESS, IT |
| 5  | IS A LIMITED APPLICATION. AND I WOULD ABSOLUTELY,    |
| 6  | FROM AN INDIVIDUAL POINT OF VIEW, I'D LIKE TO HEAR   |
| 7  | THE OTHER BOARD MEMBERS, ENCOURAGE THEM TO AT LEAST  |
| 8  | GO THROUGH THE TRIAGE PROCESS BECAUSE IT BUYS US THE |
| 9  | TIME TO TRY AND RAISE THAT ADDITIONAL CAPITAL WHICH  |
| 10 | I PERSONALLY AM DEDICATED TO ACHIEVING. BUT IF THEY  |
| 11 | DON'T GO THROUGH THE TRIAGE PROCESS, WE DON'T HAVE   |
| 12 | THE PIPELINE. WE DON'T HAVE THE ARGUMENT FOR         |
| 13 | URGENCY FOR THE PRIVATE PLACEMENT OF THE G.O. BONDS. |
| 14 | SO, DR. TROUNSON OR DR. CSETE, COULD YOU             |
| 15 | COMMENT ON HOW DETAILED THE APPLICATION IS FOR       |
| 16 | TRIAGE, FOR EXAMPLE, FOR DISEASE TEAMS?              |
| 17 | DR. CSETE: I WAS GOING TO USE THE TIME               |
| 18 | LATER WHEN I TALKED ABOUT AGENDA ITEM 8 TO BRING     |
| 19 | THIS UP. BUT ONE THING THAT GOT LOST A LITTLE BIT    |
| 20 | IN ALL OF THE STRINGS LAST NIGHT WAS THE FACT THAT   |
| 21 | STAFF HAS CONSCIOUSLY GOTTEN TOGETHER OVER THE LAST  |
| 22 | FEW WEEKS TO TRY TO RECOMMEND TO YOU WHAT OUR        |
| 23 | PRIORITIES SHOULD BE. AND I WILL SAY THIS IN THE     |
| 24 | CONTEXT OF SOMEONE WHO, LIKE JOHN AND ALAN, SHUTTLED |
| 25 | SUCCESSFUL CAREERS TO COME HERE TO SHEPHERD THROUGH  |
|    |  |

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| 1  | THE TRANSLATIONAL PROGRAMS OF CIRM.                  |
|----|--|
| 2  | AND I THINK THAT OUR STRONG RECOMMENDATION           |
| 3  | INTERNALLY, ALL OF THE STAFF, WAS THAT WE FIGURE OUT |
| 4  | A WAY TO MOVE FORWARD WITH THE UNIQUE DISEASE TEAM   |
| 5  | PROGRAMS AND THE EARLY TRANSLATION PROGRAM THAT      |
| 6  | REALLY IS ITS UNDERPINNING THE FUEL FOR THE FUTURE   |
| 7  | DISEASE TEAM PROGRAMS. THE TIME IS RIGHT IN STEM     |
| 8  | CELL BIOLOGY FOR THIS. YOU' VE PUT TOGETHER A STAFF, |
| 9  | A REMARKABLY TALENTED STAFF AT CIRM THAT'S READY TO  |
| 10 | SHEPHERD THESE THROUGH. AND IT'S OUR STRONG IT       |
| 11 | WAS OUR STRONG RECOMMENDATION, AND YOU SAW THEM IN   |
| 12 | JOHN'S SLIDES, THAT DISEASE TEAMS AND EARLY          |
| 13 | TRANSLATION, AND THEN OUR THIRD ONE WAS THE BRIDGES  |
| 14 | PROGRAM BE GIVEN STRONG PRIORITY.                    |
| 15 | IN THAT CONTEXT, THE SPECIFIC QUESTION               |
| 16 | THAT CHAIRMAN KLEIN ASKED WAS ABOUT THE              |
| 17 | PREAPPLICATION SCREENING PROCESS. SO OUR PLAN IS TO  |
| 18 | HAVE A FOUR-PAGE PREAPPLICATION THAT WILL BE         |
| 19 | REVIEWED BY A COMBINATION OF EXTERNAL REVIEWERS AND  |
| 20 | INTERNALLY BY CIRM STAFF, AND WE WENT THROUGH THAT   |
| 21 | PROCESS IN SOME DETAIL OVER THE LAST TWO BOARD       |
| 22 | MEETINGS, THAT WILL ASK THE INVESTIGATORS TO         |
| 23 | DESCRIBE THEIR TARGET MOLECULE OR TARGET CELL        |
| 24 | POPULATION, HOW IT WILL BE ADMINISTERED, WHAT THE    |
| 25 | TARGET POPULATION IS, AND THE BASIC OUTLINES OF      |
|    |  |

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| 1  | THEIR RESEARCH PLAN THAT GETS THEM, AND THIS IS       |
|----|---|
| 2  | ACKNOWLEDGEDLY AGGRESSIVE, TO AN IND APPLICATION      |
| 3  | WITHIN A FOUR-YEAR TIMEFRAME.                         |
| 4  | AND AS DR. PIZZO HAS SAID, THIS                       |
| 5  | APPLICATION HAS THE IDEA OF THIS PROGRAM HAS          |
| 6  | GENERATED ENORMOUS BUZZ IN THE STATE. THERE'S BEEN    |
| 7  | REMARKABLE EFFORT ON FORMING MULTIDISCIPLINARY        |
| 8  | PRIVATE-PUBLIC PARTNERSHIP TEAMS THAT REPRESENT       |
| 9  | REALLY THE BEST SCIENCE IN CALIFORNIA, AND AS YOU     |
| 10 | WILL HEAR LATER WHEN WE GET TO AGENDA ITEM 8, SOME    |
| 11 | OF THE BEST SCIENTISTS FROM AROUND THE WORLD.         |
| 12 | THE PREAPPLICATION WILL, WE HOPE, ALLOW US            |
| 13 | TO RECOMMEND THAT ABOUT 50 OR 60 TEAMS' APPLICATIONS  |
| 14 | BE RECEIVED IN FULL TO BE REVIEWED BY THE DISEASE     |
| 15 | BY THE GRANTS WORKING GROUP. AND ORIGINALLY, AT THE   |
| 16 | TIME OF CONCEPT APPROVAL, THE BOARD RECOMMENDED       |
| 17 | SETTING ASIDE ABOUT \$250 MILLION FOR THE POSSIBILITY |
| 18 | THAT ABOUT TEN OF THESE TEAMS WOULD BE FUNDED.        |
| 19 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                  |
| 20 | NOW, MR. HARRISON, MY UNDERSTANDING IS, AND I         |
| 21 | SPECIFICALLY CHOSE DISEASE TEAMS HOPEFULLY FOR THIS   |
| 22 | REASON, IS THAT SINCE NO APPLICATIONS HAVE BEEN       |
| 23 | RECEIVED, THAT ANY MEMBER OF THE BOARD CAN DISCUSS    |
| 24 | THIS. IS THAT A CORRECT STATEMENT? THERE'S BEEN A     |
| 25 | CONCEPTUAL APPROVAL, BUT NO APPLICATIONS HAVE BEEN    |
|    |   |

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|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | RECEI VED.   |
| 2  | MR. HARRISON: THAT'S RIGHT.                          |
| 3  | CHAIRMAN KLEIN: I KNOW THAT I CAN TALK               |
| 4  | ABOUT IT, BUT I'M TRYING TO BROADEN THE ABILITY OF   |
| 5  | BOARD MEMBERS TO TALK.                               |
| 6  | MR. HARRISON: TO TALK GENERALLY ABOUT THE            |
| 7  | DI SEASE TEAMS PROGRAMS? YES.                        |
| 8  | CHAIRMAN KLEIN: THANK YOU. JEFF AND THEN             |
| 9  | DR. HAWGOOD.   |
| 10 | MR. SHEEHY: WHAT I'M TRYING TO FIGURE OUT            |
| 11 | IS WHAT OUR DECISION POINTS ARE, ESPECIALLY SINCE    |
| 12 | WE'RE NOT GOING TO BE ABLE TO ADDRESS THEM DIRECTLY, |
| 13 | BUT RATHER HOW WE DISPOSE OF THESE THREE GRANT       |
| 14 | ROUNDS TODAY. IT SEEMS LIKE WE STARTED OFF I WAS     |
| 15 | HEARING TWO THINGS. ONE IS LET'S PROCEED MORE OR     |
| 16 | LESS LIKE WE'RE STILL IN BUSINESS; AND WHEN FUNDS    |
| 17 | BECOME AVAILABLE, WE'LL FUND THESE.                  |
| 18 | THE OTHER I'M HEARING IS LET'S PUT                   |
| 19 | EVERYTHING ON HOLD UNTIL WE HAVE MORE INFORMATION.   |
| 20 | BUT BOTH OF THOSE TO ME DON'T SEEM TO REALLY PROVIDE |
| 21 | ENOUGH INFORMATION PER WHAT THE STAFF IS DISCUSSING  |
| 22 | WHICH IS SOME SENSE OF PRIORITY. I DO THINK THAT     |
| 23 | THE OPTION TO JUST STOP EVERYTHING IS ONE OPTION;    |
| 24 | BUT I THINK FOR THE OTHER OPTION, WE SHOULDN'T MAKE  |
| 25 | DECISIONS ABOUT ALL THE GRANT ROUNDS THAT ARE IN     |
|    |  |

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FRONT OF US.

1

WE SHOULD SOMEHOW INDICATE, AS WE DISCUSS 2 THE AGENDA ITEMS BEFORE US, SOME SENSE OF PRIORITY. 3 AND THAT WILL SEND SIGNALS TO THOSE INDIVIDUALS WHO 4 ARE AND GROUPS OF INDIVIDUALS WHO ARE PREPARING 5 GRANT APPLICATIONS IN OUR UPCOMING ROUNDS THAT WE DO 6 7 INTEND TO VIGOROUSLY PURSUE OUR PRIORITIES. BUT I 8 THINK OUR EITHER/ORS OUGHT TO BE EITHER/OR OR 9 BECAUSE I DO THINK THAT WE NEED TO SEND A CLEAR 10 SIGNAL THAT SOME THINGS ARE GOING TO BE ATTENDED TO FIRST AS WE MOVE IF WE DECIDE WE'RE GOING TO MOVE 11 12 FORWARD. 13 THERE IS STILL THAT OPTION JUST TO SAY WE

DON'T KNOW ENOUGH, YOU KNOW, WE'RE VERY PRUDENT. 14 BUT I REALLY WOULD PREFER THAT THE OTHER OPTION NOT 15 16 BE LET'S JUST PUT EVERYTHING AND JUST START PILING STUFF BACK, START PILING AIRPLANES UP UNTIL THE 17 LANDING IS OPEN, BUT ACTUALLY SAY THESE ARE THE ONES 18 19 THAT ARE GOING TO GO FORWARD, AND WE'RE GOING TO DO WHAT WE CAN TO GET THOSE FUNDED, FOR ME PERSONALLY. 20 21 DR. HAWGOOD: I THINK I WOULD LARGELY ECHO 22 WHAT JEFF JUST SAID AND APPRECIATE WHAT DR. CSETE 23 JUST TOLD US. I THINK THE ONE POINT OF CONSENSUS 24 THAT WE CAN ALL AGREE TO IS THAT WE ARE FISCALLY 25 CONSTRAINED, AND I THINK THAT SPEAKS TO STRATEGY.

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| 1  | AND I AM RELUCTANT TO BOX US IN ON A GIVEN STRATEGY  |
|----|--|
| 2  | UNTIL WE'VE ALIGNED ALL OF OUR PRIORITIES. I THINK   |
| 3  | WE HAVE VERY EXCITING THINGS COMING DOWN THE PIKE,   |
| 4  | BUT WE'RE GOING TO BE CONSTRAINED. WE'RE GOING TO    |
| 5  | HAVE TO MAKE HARD CHOICES. AND I WOULD AS SOON MAKE  |
| 6  | THOSE CHOICES SIMULTANEOUSLY VERSUS SEQUENTIALLY AND |
| 7  | FIND OURSELVES BOXED IN AND NOT ABLE TO DO SOMETHING |
| 8  | THAT WE WOULD ALL AGREE IS ABSOLUTELY MISSION        |
| 9  | CRITICAL.  |
| 10 | CHAIRMAN KLEIN: OKAY. I THINK WE'VE HAD              |
| 11 | A VERY GOOD DISCUSSION ON THIS ITEM COMPLEMENTING    |
| 12 | THE DISCUSSION FROM LAST NIGHT. DUANE, DID YOU HAVE  |
| 13 | A COMMENT?   |
| 14 | MR. ROTH: IF WE'RE COMPLETED, I THINK I'M            |
| 15 | READY TO ATTEMPT A MOTION.                           |
| 16 | CHAIRMAN KLEIN: SO I'D LIKE TO GO FROM               |
| 17 | THIS ITEM OF GENERAL DISCUSSION, REEMPHASIZING THAT  |
| 18 | WITH THE PREPARATION OF THESE DISCUSSIONS AND THE    |
| 19 | INPUT FROM THE BOARD, WE'RE GOING TO BE ABLE TO COME |
| 20 | BACK IN MARCH WITH SOME POLICY OPTIONS THAT ARE WELL |
| 21 | DEVELOPED AND TAKE INTO ACCOUNT THE INPUT FROM THE   |
| 22 | BOARD, WHICH IS, OF COURSE, AN ESSENTIAL PART OF THE |
| 23 | PROCESS TO REALLY BRING ANYTHING REASONABLE HERE FOR |
| 24 | CONSIDERATION ON STANDARDS.                          |
| 25 | WE ARE NOW GOING BACK TO ITEM 4. AND CAN             |
|    | 63   |
|    |  |

| 1  | I ASK YOU, DUANE, MAYBE TO ENHANCE PARTICIPATION, WE |
|----|--|
| 2  | COULD HANDLE EACH OF THESE SEPARATELY?               |
| 3  | MR. HARRISON: MR. CHAIR, THAT ACTUALLY               |
| 4  | DOESN'T MAKE A DIFFERENCE IN TERMS OF THE ABILITY OF |
| 5  | MEMBERS TO PARTICIPATE.                              |
| 6  | CHAIRMAN KLEIN: BECAUSE THEY'RE ALL IN               |
| 7  | BOTH. OKAY. FINE. I'M JUST TRYING TO SEARCH FOR      |
| 8  | OPPORTUNITIES FOR PARTICIPATION.                     |
| 9  | MR. ROTH: BEFORE I MAKE MY MOTION, JUST              |
| 10 | THERE WERE A NUMBER OF VERY, VERY PROFOUND           |
| 11 | SUGGESTIONS AND COMMENTS MADE IN THIS LAST SESSION.  |
| 12 | AND I'M PERSUADED BY MARCY'S CONCERN THAT WE         |
| 13 | CONTINUE OUR WORK. I THINK THAT'S IMPORTANT. I       |
| 14 | THINK RICARDO, WORDS MATTER, AND THEN DR. PIZZO AND  |
| 15 | OTHERS THAT WE'VE MADE COMMITMENTS HERE THAT ARE     |
| 16 | REALLY HARD TO GO BACK AND SECOND-GUESS. PERHAPS IF  |
| 17 | WE HAD DONE THIS BEFORE THE RFA'S WENT OUT, THAT     |
| 18 | WOULD BE APPROPRIATE. BUT I THINK THE INTEGRITY OF   |
| 19 | OUR PROCESS IS VERY IMPORTANT, THAT WE TRY TO        |
| 20 | MAINTAIN THE INTEGRITY THERE.                        |
| 21 | SO WITH THAT, I'M GOING TO MAKE THIS                 |
| 22 | MOTION WITH A LITTLE HELP FROM JAMES. I MOVE THAT    |
| 23 | WE CONSIDER AND APPROVE FOR FUNDING THE BRIDGES AND  |
| 24 | TRAINING GRANT II APPLICATIONS WITH CAVEAT, WITH THE |
| 25 | CAVEAT THAT FUNDING OF APPROVAL OF THE GRANTS IS     |
|    | 4.4  |

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| 1  | SUBJECT TO THE ICOC'S DETERMINATION, IN ITS SOLE     |
|----|--|
| 2  | DISCRETION, THAT CIRM HAS SUFFICIENT FUNDS,          |
| 3  | EXCLUDING FUNDS AVAILABLE TO MEET EXISTING           |
| 4  | COMMITMENTS, TO FUND THE GRANT APPLICATIONS.         |
| 5  | CHAIRMAN KLEIN: I'D SECOND THAT. I                   |
| 6  | THINK, JAMES, IT APPEARS TO ME TO BE SUFFICIENT ON   |
| 7  | ITS FACE?  |
| 8  | MR. HARRISON: YES.                                   |
| 9  | DR. PENHOET: CLARIFYING POINT. I THINK               |
| 10 | THE CURRENT DR. AZZIZ MADE A PLEA FOR A VERY         |
| 11 | ROBUST DEFINITION OF THE TERM "FUNDS BEING           |
| 12 | AVAILABLE." I BELIEVE THAT THE CURRENT PROPOSAL      |
| 13 | DOES NOT INCLUDE THAT THE FUNDS AVAILABLE WOULD BE   |
| 14 | AT THE DISCRETION OF THE BOARD, IRRESPECTIVE OF      |
| 15 | FUNDS ARE GENERALLY AVAILABLE TO THIS BOARD, AND     |
| 16 | COULD INCLUDE A DECISION THAT THE FUNDS WOULD NOT BE |
| 17 | AVAILABLE FOR REASON OF REPRIORITIZING FUNDS WITHIN  |
| 18 | CIRM BY THE BOARD. I THINK THAT, DUANE, I THINK      |
| 19 | THAT'S WHAT YOU MEANT BY YOUR FIRST ONE.             |
| 20 | SO FUNDS AVAILABLE WOULD MEAN FUNDS                  |
| 21 | GENERALLY AVAILABLE TO CIRM AS A RESULT OF BOND      |
| 22 | SALES, ETC., AND THAT THIS BOARD HAD CONCLUDED THAT  |
| 23 | THE FUNDS WERE AVAILABLE TO THESE SPECIFIC, WHATEVER |
| 24 | THEY ARE, THESE TWO OR ANY OTHERS, BASED ON CURRENT  |
| 25 | UNDERSTANDING OF THE PRIORITIES OF THE CIRM. BOTH    |
|    |  |

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| 1  | OF THOSE WOULD BE INCLUDED IN THE DEFINITION.        |
|----|--|
| 2  | CHAIRMAN KLEIN: I'D LIKE TO POTENTIALLY              |
| 3  | DISTINGUISH THESE, TAKING YOUR COMMENT, DR. PENHOET. |
| 4  | STAFF HAS IDENTIFIED BRIDGES AS A MISSION CRITICAL   |
| 5  | OBJECTIVE. AND I'D LIKE TO SEPARATE THEM. IT IS      |
| 6  | OUR OPTION, SO I'D LIKE TO ASK IF WE FIRST WOULD     |
| 7  | CONSIDER THIS MOTION, DUANE, AS TO THE TRAINING      |
| 8  | PROGRAM AND THEN SEPARATELY CONSIDER, INCLUDING DR.  |
| 9  | PENHOET'S ADDITIONAL LANGUAGE, AND THEN SEPARATELY   |
| 10 | CONSIDER IT AS TO THE BRIDGES PROGRAM WITH THE       |
| 11 | UNDERSTANDING HERE THAT DUANE ALREADY HAS IN THE     |
| 12 | LANGUAGE THAT IT'S THE SOLE DISCRETION OF THE BOARD  |
| 13 | WHETHER TO FUND. SO IT DOES NOT MEAN THAT WE'RE      |
| 14 | COMMITTED TO ACTUALLY ADVANCE THE FUNDS, BUT I'M     |
| 15 | TRYING TO RECOGNIZE THAT THERE IS A POTENTIAL        |
| 16 | DIFFERENCE IN THESE TWO PROGRAMS.                    |
| 17 | I WOULD LIKE TO RECOGNIZE DR. OLSON.                 |
| 18 | DR. OLSON: I JUST WANTED TO THANK YOU,               |
| 19 | MR. CHAIRMAN. I JUST WANTED TO MAKE SURE THAT        |
| 20 | THERE'S A FURTHER CLARIFICATION REGARDING THIS "IF   |
| 21 | FUNDS AVAILABLE. " RECOGNIZE THAT YOU' VE ALL BEEN   |
| 22 | TALKING ABOUT THROUGH DECEMBER 31ST OF 2010. WE      |
| 23 | HAVE COMMITMENTS EXTENDING BEYOND THAT. SO I WANT    |
| 24 | TO MAKE IT VERY CLEAR WHAT YOU'RE TALKING ABOUT WHEN |
| 25 | YOU'RE TALKING ABOUT FUNDS AVAILABLE, AND I JUST ASK |
|    |  |

66

| 1  | YOU TO TAKE THAT INTO CONSIDERATION.                 |
|----|--|
| 2  | CHAIRMAN KLEIN: AND THE INTENT IS AT THE             |
| 3  | MARCH MEETING TO ADDRESS THOSE ISSUES VERY           |
| 4  | SPECIFICALLY. AND REMEMBER WHAT DUANE HAS SUGGESTED  |
| 5  | IS IT'S THE SOLE DISCRETION OF THE BOARD ON THE      |
| 6  | ACTUAL FUNDING.                                      |
| 7  | DR. AZZIZ: JUST A PROCEDURAL QUESTION.               |
| 8  | ED, WAS THAT A FRIENDLY AMENDMENT?                   |
| 9  | DR. PENHOET: I CAN'T MAKE AN AMENDMENT.              |
| 10 | I WAS TRYING TO CLARIFY THE DEFINITION.              |
| 11 | CHAIRMAN KLEIN: I WAS ASKING IF THERE                |
| 12 | COULD BE A FRIENDLY AMENDMENT. SO THAT WAS THE FORM  |
| 13 | OF MY QUESTION.                                      |
| 14 | MR. ROTH: LET ME LISTEN TO THE LANGUAGE.             |
| 15 | MR. HARRISON: IF YOU'D GIVE ME JUST ONE              |
| 16 | MINUTE, I THINK I CAN SOLVE THE QUANDARY.            |
| 17 | DR. PIZZO: WHILE HE'S GETTING THE                    |
| 18 | LANGUAGE, THERE'S AMONG THE MANY ARTICLES THAT ARE   |
| 19 | OUT THERE TODAY, WON'T TALK ABOUT THE ONE, BUT THE   |
| 20 | OTHER IS STEM CELL FACILITY MIGHT NOT GET BUILT.     |
| 21 | THIS IS THE SAN DIEGO TRIBUNE, AND IT'S A BIG STORY. |
| 22 | IT ALSO ALLUDES TO OUR DISCUSSION OF LAST NIGHT.     |
| 23 | AND I THINK WE CERTAINLY CAN ENVISION THAT SOME OF   |
| 24 | THE DIALOGUE WE'RE HAVING HERE TODAY IS GOING TO BE  |
| 25 | OUT THERE, WHICH IS WHY, GOING BACK TO MY EARLIER    |
|    |  |

67

| 1  | COMMENTS, THE MESSAGES WE CONVEY ARE EITHER GOING TO |
|----|--|
| 2  | PROVIDE DARKNESS OR HOPE.                            |
| 3  | CHAIRMAN KLEIN: LET'S GO THROUGH THE                 |
| 4  | STEPS HERE. WE HAVE MARCY AND THEN SHERRY LANSING.   |
| 5  | AND I WAS ON THE PHONE WITH ED HOLMES AT 10:30 LAST  |
| 6  | NIGHT GOING THROUGH THE CONSTITUTIONAL PROTECTIONS   |
| 7  | FOR EXISTING COMMITMENTS AND DISCUSSING THE WORK     |
| 8  | THAT JAMES HAS BEEN DOING AT MY REQUEST FOR THE LAST |
| 9  | FIVE WEEKS ON DEVELOPING SOMETHING FOR THE BANKS SO  |
| 10 | THEY COULD UNDERSTAND THAT THEY COULD RELY UPON      |
| 11 | CONSTITUTIONAL PROTECTIONS AND THE FUNDING           |
| 12 | AUTHORIZATION WE HAVE IN PLACE ON EXISTING           |
| 13 | CONTRACTS.   |
| 14 | MS. FEIT: JUST HAVE TWO QUICK POINTS I               |
| 15 | WANTED TO MAKE. ONE IS, AGAIN, TO RESTATE            |
| 16 | CONTINUING THE WORK OF THIS AGENCY GOING FORWARD,    |
| 17 | BUT ALSO BEING CLEAR THAT THE BOARD HAS SERIOUS      |
| 18 | FIDUCIARY RESPONSIBILITIES RIGHT NOW.                |
| 19 | THE SECOND POINT IS FOR FUTURE AGENDAS,              |
| 20 | I'D LIKE FOR MARCH FOR THE BOARD TO CONSIDER AS A    |
| 21 | TOPIC OF DISCUSSION THAT QUARTERLY PAYMENTS IN THE   |
| 22 | FUTURE BECOME A POLICY SINCE FIDUCIARILY WE SHOULD   |
| 23 | DO EVERYTHING TO CONSERVE CAPITAL NOW AND IN THE     |
| 24 | FUTURE FOR CIRM'S MISSION.                           |
| 25 | CHAIRMAN KLEIN: DUANE, IF I COULD GET                |
|    | 68   |
|    | UO   |

| 1  | SHERRY'S COMMENTS AND THEN WE'LL GO BACK TO YOU.     |
|----|--|
| 2  | MS. LANSING: YOU KNOW, I'VE BEEN SITTING             |
| 3  | AND LISTENING. AND THE ONE GROUP THAT WE HAVE SORT   |
| 4  | OF SKIRTED AROUND, AND PHIL WAS VERY ELOQUENT IN     |
| 5  | GOING THROUGH THE GROUPS, IS THE PATIENTS            |
| 6  | THEMSELVES. DO YOU KNOW? AND THAT IS PERHAPS THE     |
| 7  | GROUP THAT WE REPRESENT THE MOST, WHICH IS ACTUALLY  |
| 8  | ALL THE CITIZENS OF CALIFORNIA. AND WE MUST          |
| 9  | REMEMBER THAT THEY VOTED FOR THIS, AND THEY ARE THE  |
| 10 | MOST POWERFUL GROUP. THEY ARE THE CITIZENS. THEY     |
| 11 | ARE THE CITIZENS THAT GET PEOPLE ELECTED.            |
| 12 | AND THERE ARE WAYS THAT OUR GOVERNMENT,              |
| 13 | OUR LEGISLATURE CAN SOLVE THESE PROBLEMS. THEY MAY   |
| 14 | BE UNPLEASANT WAYS, THEY MAY BE DIFFICULT, BUT I     |
| 15 | REALLY BELIEVE THAT IF WE MOVE FORWARD AND IF THERE  |
| 16 | IS NO FUNDING TO FUND THESE, YOU ARE GOING TO HAVE A |
| 17 | GROUP, TO QUOTE A MOVIE, THAT'S MAD AS HELL AND NOT  |
| 18 | GOING TO TAKE ANY MORE AND IS GOING TO FIND A WAY TO |
| 19 | UNITE THE DIVISIVE, YOU KNOW, PEOPLE AND UNITE THE   |
| 20 | LEGISLATURE. AND WE WILL FIND A WAY TO GET THE       |
| 21 | MONEY. AND IN MY OPINION, THAT IS WHY I FEEL SO      |
| 22 | STRONGLY THAT REPRESENTING THE PATIENTS, WHICH IS    |
| 23 | REALLY BASICALLY EVERY CITIZEN, IS REALLY THE        |
| 24 | OVERRIDING CONCERN THAT WE SHOULD HAVE. AND WE MUST  |
| 25 | MOVE FORWARD.  |
|    |  |

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|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | (APPLAUSE.)  |
| 2  | MR. ROTH: SO, JAMES, COULD YOU GIVE ME               |
| 3  | YOUR THOUGHTS ON HOW TO CRAFT THIS MOTION?           |
| 4  | MR. HARRISON: LET'S SEE IF THIS WORKS.               |
| 5  | APPROVED TRAINING II GRANTS AND BRIDGES GRANTS WOULD |
| 6  | BE SUBJECT FUNDING OF BRIDGES AND TRAINING II        |
| 7  | GRANTS WOULD BE SUBJECT TO THE ICOC'S DETERMINATION, |
| 8  | IN ITS SOLE DISCRETION, THAT CIRM HAS SUFFICIENT     |
| 9  | FUNDS, EXCLUDING FUNDS AVAILABLE TO MEET EXISTING    |
| 10 | COMMITMENTS, AND THAT FUNDING THE GRANTS IS          |
| 11 | CONSISTENT WITH CIRM'S PRIORITIES.                   |
| 12 | CHAIRMAN KLEIN: OKAY.                                |
| 13 | MR. ROTH: SO I WILL ACCEPT THAT AS AN                |
| 14 | AMENDMENT TO THE ORIGINAL MOTION.                    |
| 15 | CHAIRMAN KLEIN: I ACCEPT IT AS THE                   |
| 16 | SECOND. ALL RIGHT. SO THAT IS THE MOTION. WE'VE      |
| 17 | HAD A THOUGHTFUL DISCUSSION. I'D LIKE PUBLIC         |
| 18 | COMMENT. SEEING NO PUBLIC COMMENT                    |
| 19 | MR. NUNN: MIKE NUNN FROM THE SALK                    |
| 20 | INSTITUTE. I'M THE DIRECTOR OF GRANTS DEVELOPMENT    |
| 21 | THERE. AND I GUESS I'M NOT CONFLICTED BECAUSE I'M    |
| 22 | NOT ON THE BOARD, SO I CAN SAY WHAT I THINK.         |
| 23 | AS FAR AS THE TRAINING GRANTS GOES AND               |
| 24 | BRIDGES TO STEM CELLS, WE HAVE INVOLVEMENT WITH BOTH |
| 25 | PROGRAMS. AND WITH THE TRAINING GRANTS IN            |
|    | 70   |

| 1  | PARTICULAR, WE HAVE AN EXISTING PROGRAM THAT WOULD   |
|----|--|
| 2  | BE CONTINUING. AND PRIOR TO COMING TO THE SALK       |
| 3  | INSTITUTE, I WAS A PROGRAM DIRECTOR AT THE NATIONAL  |
| 4  | INSTITUTES OF HEALTH, THE NEUROLOGY INSTITUTE, FOR   |
| 5  | QUITE A WHILE, FIVE YEARS.                           |
| 6  | AND THERE IN TRAINING GRANTS YOU ALWAYS              |
| 7  | HAD A CONTINUATION PHASE BECAUSE YOU'RE TALKING      |
| 8  | ABOUT PEOPLE WHO ARE ON FUNDING WHERE IF YOU MAKE A  |
| 9  | DECISION TO STOP FUNDING, ESSENTIALLY THEY HAVE NO   |
| 10 | JOB, AND THESE ARE STUDENTS, YOUNG PEOPLE.           |
| 11 | SO I WOULD HOPE THAT IN YOUR PROVISION FOR           |
| 12 | THESE KINDS OF AWARDS, ESPECIALLY IN A CONTINUATION  |
| 13 | SITUATION, THAT YOU CONSIDER PEOPLE, IT'S NOT THE    |
| 14 | DOLE, BUT ON THE DOLE, WHO IF YOU TAKE THEM OFF THE  |
| 15 | DOLE, THEY WOULD COMPLETELY FALL OUT OF THIS LINE OF |
| 16 | WORK.  |
| 17 | CHAIRMAN KLEIN: WE HAVE DEDICATED                    |
| 18 | STUDENTS WHO ARE COMMITTING THEIR LIFE TO THIS FIELD |
| 19 | WHO ARE BEING SUPPORTED IN THEIR LEARNING THIS VERY  |
| 20 | SPECIFIC AND SPECIALIZED NEW AREA OF MEDICINE.       |
| 21 | MR. NUNN: I THINK THAT IT'S IMPORTANT TO             |
| 22 | CONSIDER THOSE PEOPLE.                               |
| 23 | IN ADDITION, PUTTING ON MY FORMER NIH HAT,           |
| 24 | IT MAY BE, I DON'T KNOW IF THIS IS BAD LANGUAGE      |
| 25 | HERE, BUT NIH ROUTINELY USES THE PHRASE "PENDING     |
|    | 71   |
|    | / 1  |

| 1  | AVAILABILITY OF FUNDS, " AND ALL INSTITUTIONS FUNDED |
|----|--|
| 2  | BY NIH ARE USED TO WHAT THAT MEANS, WHICH IS WHEN    |
| 3  | THE CONGRESS GETS THEIR BUDGET ACT TOGETHER, YOU     |
| 4  | WILL GET AN AWARD AS SOON AS WE FIGURE OUT HOW TO DO |
| 5  | IT. AND I THINK MOST OF THE INSTITUTIONS RECEIVING   |
| 6  | AWARDS FROM THIS AGENCY WOULD BE QUITE FAMILIAR WITH |
| 7  | THAT.  |
| 8  | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                 |
| 9  | DR. SIMPSON: JOHN SIMPSON FROM CONSUMER              |
| 10 | WATCHDOG. IT STRIKES ME SPECIFICALLY ON THE MOTION   |
| 11 | THAT IT HITS THE APPROPRIATE BALANCE OF FIDUCIARY    |
| 12 | RESPONSIBILITY AND HOPE THAT WILL CARRY YOU FORWARD  |
| 13 | AND SEND THE BEST MESSAGE THAT YOU CAN SEND TO ALL   |
| 14 | FOLKS RIGHT NOW, SO I WOULD NOW ENDORSE THE MOTION.  |
| 15 | CHAIRMAN KLEIN: THANK YOU.                           |
| 16 | MR. ROTH: CALL THE QUESTION.                         |
| 17 | CHAIRMAN KLEIN: CALL THE QUESTION.                   |
| 18 | MS. KING: MAYBE COUNSEL WANTS TO TELL                |
| 19 | MEMBERS HOW TO RESPOND, PLEASE.                      |
| 20 | MR. HARRISON: JUST REMINDER, AS IF YOU               |
| 21 | NEED IT, BECAUSE THIS IS AN OMNIBUS MOTION THAT      |
| 22 | COVERS TWO DIFFERENT GRANT ROUNDS, YOU SHOULD STATE  |
| 23 | YOUR VOTE WITH THE CAVEAT THAT YOU ARE NOT VOTING AS |
| 24 | TO THOSE APPLICATIONS IN WHICH YOU HAVE A CONFLICT   |
| 25 | OF INTEREST.   |
|    |  |

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| 1  | MS. KING: RICARDO AZZIZ.                   |
|----|--|
| 2  | DR. AZZIZ: FOR, EXCEPT FOR THOSE           |
| 3  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 4  | MS. KING: ROBERT BIRGENEAU.                |
| 5  | DR. BIRGENEAU: FOR, EXCEPT FOR THOSE       |
| 6  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 7  | MS. KING: GORDON GILL.                     |
| 8  | DR. GILL: AGAINST, EXCEPT FOR THOSE        |
| 9  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 10 | MS. KING: JACOB LEVIN.                     |
| 11 | DR. LEVIN: FOR, EXCEPT FOR THOSE           |
| 12 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 13 | MS. KING: MARCY FEIT.                      |
| 14 | MS. FEIT: YES, EXCEPT FOR THOSE            |
| 15 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 16 | MS. KING: MICHAEL FRIEDMAN.                |
| 17 | DR. FRIEDMAN: FOR, EXCEPT FOR THOSE        |
| 18 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 19 | MS. KING: MICHAEL GOLDBERG.                |
| 20 | MR. GOLDBERG: YES, EXCEPT FOR THOSE        |
| 21 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 22 | MS. KING: SAM HAWGOOD.                     |
| 23 | DR. HAWGOOD: YES, EXCEPT FOR THOSE         |
| 24 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 25 | MS. KING: BOB KLEIN.                       |
|    | 73   |
|    |  |

|    | BARRISTERS' REPORTING SERVICE                      |
|----|--|
| 1  | CHAIRMAN KLEIN: YES, EXCEPT FOR THOSE              |
| 2  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. I DON'T |
| 3  | HAVE ANY CONFLICTS. I'M GETTING TIRED.             |
| 4  | MS. KING: SHERRY LANSING.                          |
| 5  | MS. LANSING: YES, EXCEPT FOR THOSE                 |
| 6  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.         |
| 7  | MS. KING: LEONARD ROME.                            |
| 8  | DR. ROME: YES, EXCEPT FOR THOSE                    |
| 9  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.         |
| 10 | MS. KING: ED PENHOET.                              |
| 11 | DR. PENHOET: YES, EXCEPT FOR THOSE                 |
| 12 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.         |
| 13 | MS. KING: PHIL PIZZO.                              |
| 14 | DR. PIZZO: YES, EXCEPT FOR THOSE                   |
| 15 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.         |
| 16 | MS. KING: CLAIRE POMEROY.                          |
| 17 | DR. POMEROY: NO, EXCEPT FOR THOSE                  |
| 18 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.         |
| 19 | MS. KING: FRANCISCO PRIETO.                        |
| 20 | DR. PRIETO: YES, EXCEPT FOR THOSE                  |
| 21 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.         |
| 22 | MS. KING: CARMEN PULIAFITO.                        |
| 23 | DR. PULIAFITO: YES, EXCEPT FOR THOSE               |
| 24 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.         |
| 25 | MS. KING: JOHN REED.                               |
|    | 74   |

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|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | DR. REED: YES, EXCEPT FOR THOSE                      |
| 2  | APPLICATIONS WITH WHICH I HAVE A CONFLICT, IF THERE  |
| 3  | ARE ANY SUCH GRANTS WITH WHICH I HAVE A CONFLICT     |
| 4  | BECAUSE I DON'T KNOW.                                |
| 5  | MS. KING: DUANE ROTH.                                |
| 6  | MR. ROTH: YES.                                       |
| 7  | MS. KING: DAVID SERRANO-SEWELL.                      |
| 8  | MR. SERRANO-SEWELL: NO.                              |
| 9  | MS. KING: JEFF SHEEHY.                               |
| 10 | MR. SHEEHY: NO, EXCEPT FOR THOSE                     |
| 11 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 12 | CHAIRMAN KLEIN: OKAY. THANK YOU.                     |
| 13 | MS. KING: IT APPEARS THAT THAT MOTION                |
| 14 | CARRIES FOR THE RECORD; IS THAT CORRECT, COUNSEL?    |
| 15 | CHAIRMAN KLEIN: THAT WOULD CERTAINLY BE              |
| 16 | CORRECT. THANK YOU. ALL RIGHT.                       |
| 17 | SO AT THIS POINT I'D LIKE TO, I THINK,               |
| 18 | PROCEED ON ITEM 4 AND ASK FOR A BREAK AT THE REQUEST |
| 19 | OF THE PUBLIC AND OUR DEDICATED TRANSCRIPTIONIST.    |
| 20 | THANK YOU. FIVE-MINUTE BREAK.                        |
| 21 | (A RECESS WAS TAKEN.)                                |
| 22 | (DR. PRICE IS NOW IN FOR DR.                         |
| 23 | BI RGENEAU. )  |
| 24 | CHAIRMAN KLEIN: IF WE COULD RECONVENE,               |
| 25 | PLEASE. STAFF, IF YOU COULD HELP FIND MEMBERS. IF    |
|    | 75   |
|    |  |

| _  |  |
|----|--|
| 1  | STAFF WOULD PLEASE RAID THE RESTROOMS. THERE IS NO   |
| 2  | PLACE SAFE FROM STEM CELL RESEARCH. STAFF, HOW WE    |
| 3  | DOING? OKAY. WE REALLY DO NEED TO RESCUE WHATEVER    |
| 4  | BOARD MEMBERS ARE IN THE HALL. WE NEED TO PROCEED    |
| 5  | HERE.  |
| 6  | WHILE THE BOARD IS ASSEMBLING, I'D LIKE TO           |
| 7  | CALL EVERYONE'S ATTENTION TO THE NEW TIME MAGAZINE   |
| 8  | COVER, WHICH IS JUST OUT, HAS ON THE COVER A VERY    |
| 9  | VIBRANT STEM CELL PICTURE, AND IT STATES, "HOW THE   |
| 10 | COMING REVOLUTION IN STEM CELLS COULD SAVE YOUR      |
| 11 | LIFE. " THAT'S THE COVER OF TIME MAGAZINE.           |
| 12 | DR. PIZZO: IS THAT WITH YOUR PICTURE,                |
| 13 | BOB? WHAT KIND OF STEM CELL IS IT?                   |
| 14 | CHAIRMAN KLEIN: I WAS GOING TO PASS IT TO            |
| 15 | YOU TO IDENTIFY FOR ME.                              |
| 16 | THE SUBSET IS DIABETES, HEART DISEASE,               |
| 17 | PARKI NSON' S.                                       |
| 18 | MS. KING: IF I COULD JUST REMIND ALL THE             |
| 19 | BOARD MEMBERS TO REFER TO THE SHEETS THAT I'VE       |
| 20 | HANDED YOU THAT LIST THE APPLICATIONS WITH WHICH YOU |
| 21 | HAVE CONFLICTS FOR BOTH THE TRAINING PROGRAM AND     |
| 22 | THEN ON A SEPARATE SHEET THE BRIDGES PROGRAM DURING  |
| 23 | THESE CONVERSATIONS, THAT WOULD BE GREAT. THANK      |
| 24 | YOU.   |
| 25 | CHAIRMAN KLEIN: ALL RIGHT. MR. SIMPSON,              |
|    | 77   |
|    | 76   |
|    |  |

| 1  | YOU HAVE A QUESTION?                                 |
|----|--|
| 2  | DR. SIMPSON: VERY QUICK POINT OF                     |
| 3  | HOUSEKEEPING SORT OF THINGS. I'VE GOT A COUPLE OF    |
| 4  | E-MAILS FROM PEOPLE WHO ARE TRYING TO FOLLOW IN ON   |
| 5  | THE WEBCAST. IT'S SIMPLY THAT WHEN YOU ARE           |
| 6  | ADDRESSING SLIDES AND SO ON, THEY DON'T HAVE ACCESS  |
| 7  | TO THEM. SO IF YOU CAN REFER TO NUMBERS AND FIGURES  |
| 8  | AND SO ON, THE PEOPLE WHO ARE LISTENING, AND THERE   |
| 9  | ARE A LOT OF THEM, AND IT'S COMMENDABLE THAT YOU'RE  |
| 10 | DOING THIS, WOULD BENEFIT MORE SIMPLY BY HAVING THAT |
| 11 | REFERENCE TO FIGURES.                                |
| 12 | CHAIRMAN KLEIN: THANK YOU VERY MUCH. WE              |
| 13 | WILL DO IT TO THE EXTENT POSSIBLE.                   |
| 14 | MR. GOLDBERG: MR. SIMPSON, PERHAPS IN THE            |
| 15 | SPIRIT OF THAT, IS THERE ANY CHANCE THE CONSUMER     |
| 16 | WATCHDOG COULD PROVIDE THE VIDEO SERVICES THAT COULD |
| 17 | ALLOW THIS TO BE SIMULTANEOUSLY WEBCAST IN VIDEO AS  |
| 18 | WELL AS AUDIO? JUST FOR YOUR CONSIDERATION, SIR.     |
| 19 | CHAIRMAN KLEIN: WE'LL LOOK FOR MONEY                 |
| 20 | EVERYWHERE, JOHN. ALL RIGHT.                         |
| 21 | WE NEED TO MOVE, AND WE'RE GOING I'D                 |
| 22 | ASK THE BOARD TO CONSIDER TIME. WE HAVE AN AGENDA    |
| 23 | WITH A NUMBER OF ITEMS WE HAVE TO GET THROUGH. I'D   |
| 24 | LIKE TO MOVE EXPEDITIOUSLY. AND IF WE COULD PLEASE   |
| 25 | CONSIDER THAT.                                       |
|    |  |

77

| 1  | WE ARE GOING TO ASK THE STAFF, GIL                   |
|----|--|
| 2  | SAMBRANO. DR. SAMBRANO IS GOING TO BEGIN, AND I      |
| 3  | BELIEVE YOU'RE BEGINNING ON TRAINING GRANTS II; IS   |
| 4  | THAT CORRECT?  |
| 5  | DR. SAMBRANO: THAT'S CORRECT.                        |
| 6  | CHAIRMAN KLEIN: PLEASE LET'S MAKE THE                |
| 7  | COMMENTS IN A MORE SUMMARY, BOTTOM-LINE FASHION WITH |
| 8  | A SHORT INTRODUCTION IF WE COULD.                    |
| 9  | DR. SAMBRANO: I WILL DO MY BEST. SO MR.              |
| 10 | CHAIR, MEMBERS OF THE BOARD, AND MEMBERS OF THE      |
| 11 | PUBLIC, I'M PLEASED TO BRING TO YOU THE              |
| 12 | RECOMMENDATIONS FROM THE GRANTS WORKING GROUP        |
| 13 | REGARDING THE RESEARCH TRAINING PROGRAM II. AND AS   |
| 14 | YOU WILL NOTE, THIS PROGRAM IS A REISSUANCE OF AN    |
| 15 | RFA THAT WE ISSUED THE VERY FIRST TIME FOR TRAINING  |
| 16 | GRANTS TO TRAIN PREDOCTORAL, POSTDOCTORAL, AND       |
| 17 | CLINICAL FELLOWS AND TO LEAD THEM TO DEVELOP         |
| 18 | PRODUCTIVE PROGRAMS IN STEM CELL RESEARCH.           |
| 19 | THE AWARDS THEMSELVES PROVIDE SUPPORT FOR            |
| 20 | TRAINEES, INCLUDING STIPENDS, TUITION, AND FEES FOR  |
| 21 | STUDENTS, HEALTH INSURANCE, AND AN ALLOWANCE FOR     |
| 22 | RESEARCH AND TRAVEL. IT ALSO PROVIDES SUPPORT FOR    |
| 23 | PROGRAM ADMINISTRATION, INCLUDING THE DEVELOPMENT OF |
| 24 | COURSES, SEMINARS, AND PARTIAL SALARY FOR THE        |
| 25 | PROGRAM DI RECTOR.                                   |
|    |  |

78

| 1  | THE PROGRAM IS AVAILABLE IN THREE TYPES.             |
|----|--|
| 2  | THE TYPE 1 ARE COMPREHENSIVE PROGRAMS THAT WILL      |
| 3  | SUPPORT UP TO 16 TRAINEES AT ALL THREE TRAINING      |
| 4  | LEVELS. THE TYPE 2 ARE INTERMEDIATE PROGRAMS WHICH   |
| 5  | WOULD SUPPORT UP TO TEN TRAINEES AT TWO LEVELS AT    |
| 6  | 840,000 PER YEAR. AND THE TYPE 3, WHICH ARE MORE     |
| 7  | FOCUSED OR SPECIALIZED PROGRAMS, WHICH WOULD SUPPORT |
| 8  | UP TO SIX TRAINEES AT ONE OR TWO TRAINING LEVELS AT  |
| 9  | 525, 000 PER YEAR.                                   |
| 10 | AND JUST TO REMIND YOU, THE CONCEPT WHICH            |
| 11 | YOU APPROVED FOR THIS PROGRAM WOULD ALLOW FUNDING OF |
| 12 | UP TO 18 PROGRAMS FOR THREE YEARS WITH A TOTAL       |
| 13 | PROGRAM COST OF ABOUT \$48 MILLION.                  |
| 14 | THE REVIEW CRITERIA THAT WAS UTILIZED BY             |
| 15 | THE GRANTS WORKING GROUP TO DETERMINE THE MERIT OF   |
| 16 | THESE APPLICATIONS ARE THOSE THAT ARE SHOWN ON THE   |
| 17 | SLIDE. THEY ARE ALSO THE ONES THAT WERE APPROVED BY  |
| 18 | THE BOARD AND EXIST IN THE GRANTS ADMINISTRATION     |
| 19 | POLICY AND INCLUDE THE OVERALL QUALITY OF THE        |
| 20 | PROGRAM, THE PROGRAM LEADERSHIP, OBVIOUSLY THE       |
| 21 | RESEARCH AND TRAINING STRENGTH OF THE MENTORS THAT   |
| 22 | ARE PROPOSED, THE QUALITY AND DIVERSITY OF ANY       |
| 23 | EXISTING TRAINING PROGRAMS, WHETHER THEY ARE CIRM    |
| 24 | PREVIOUS TRAINING PROGRAMS OR NIH TRAINING PROGRAMS, |
| 25 | FOR EXAMPLE, AND THE STRENGTH OF STEM CELL RESEARCH  |
|    |  |

79

| 1  | AT THE INSTITUTION.                                  |
|----|--|
| 2  | I WANT TO JUST POINT OUT TO YOU THAT THE             |
| 3  | REVIEWERS, IN MAKING THEIR SCORES AND                |
| 4  | RECOMMENDATIONS, HAD THE OPTION TO RECOMMEND A       |
| 5  | DECREASE IN THE NUMBER OF TRAINEE SLOTS THAT WERE    |
| 6  | REQUESTED BY THE APPLICANT. THEY ALSO HAD THE        |
| 7  | OPTION TO RECOMMEND A CHANGE TO A MORE FOCUSED       |
| 8  | PROGRAM CATEGORY. FOR EXAMPLE, IF AN APPLICANT CAME  |
| 9  | IN WITH AN APPLICATION FOR A TYPE 1 PROGRAM,         |
| 10 | REVIEWERS, IF THEY FELT APPROPRIATE, COULD RECOMMEND |
| 11 | A CHANGE TO A TYPE 2 PROGRAM.                        |
| 12 | YOU SHOULD ALSO NOTE THAT, FOR EXISTING              |
| 13 | TRAINING PROGRAMS, REVIEWERS WERE PRESENTED WITH     |
| 14 | FACTUAL DATA ON THE NUMBER OF PUBLICATIONS THAT WERE |
| 15 | REPORTED FROM TRAINEES FOR THAT PROGRAM, THE NUMBER  |
| 16 | OF SLOTS THAT THEY WERE ABLE TO SUCCESSFULLY FILL,   |
| 17 | AND THE TIMELINESS OF THE PROGRESS REPORTS.          |
| 18 | SHOWN HERE IS JUST THE HISTOGRAM OF THE              |
| 19 | SCORE DISTRIBUTION OF THE INITIAL SCIENTIFIC SCORE   |
| 20 | GIVEN BY THE WORKING GROUP. ALONG THE BOTTOM AXIS    |
| 21 | ARE THE SCORES FROM ONE TO A HUNDRED WITH A HUNDRED  |
| 22 | BEING THE BEST POSSIBLE SCORE AND AGAINST THE NUMBER |
| 23 | OF APPLICATIONS. THE GRANTS WORKING GROUP INITIALLY  |
| 24 | DREW A LINE AT ABOUT 75 TO DEFINE TIER 1 OR THOSE    |
| 25 | THAT THEY WOULD RECOMMEND FOR FUNDING BEING ABOVE    |
|    |  |

80

| 1  | THAT LINE. THOSE THAT WERE NOT DEEMED MERITORIOUS    |
|----|--|
| 2  | OR RECOMMENDED FOR FUNDING WERE UNDER A SCORE OF 60. |
| 3  | THOSE IN BETWEEN WERE RECOMMENDED IF FUNDS           |
| 4  | AVAI LABLE.  |
| 5  | IN THE NEXT SLIDE WE HAVE A SUMMARY TABLE            |
| 6  | OF THE FINAL RECOMMENDATIONS OF THE WORKING GROUP,   |
| 7  | WHICH TOTAL TO 15 APPLICATIONS WITH A TOTAL AMOUNT   |
| 8  | REQUESTED OF 40.6 MILLION, AND THAT WOULD CONSTITUTE |
| 9  | TIER 1. AND IN TIER 2 THERE ARE TWO ADDITIONAL       |
| 10 | APPLICATIONS THAT TOTAL 4.6 MILLION THAT WOULD BE    |
| 11 | RECOMMENDED IF FUNDS AVAILABLE.                      |
| 12 | AND SO I THINK WE CAN GO TO THE LISTING OF           |
| 13 | THE APPLICATIONS. SO SHOWN HERE ARE THE              |
| 14 | APPLICATIONS IN RANK ORDER AND THE RECOMMENDATIONS.  |
| 15 | THEY SHOW THE APPLICATION NUMBER, THE SCORE          |
| 16 | RECEIVED, A REDACTED TITLE, WHICH DEIDENTIFIES IT,   |
| 17 | AND THEN THE NUMBER OF SLOTS REQUESTED FOR           |
| 18 | PREDOCTORAL, POSTDOCTORAL, OR CLINICAL FELLOWS       |
| 19 | SLOTS.   |
| 20 | CHAIRMAN KLEIN: OKAY. THANK YOU VERY                 |
| 21 | MUCH. SO JEFF SHEEHY, WOULD YOU LIKE TO LOOK AT THE  |
| 22 | COMPARISON OF THE RECOMMENDATION TOTALS TO THE       |
| 23 | BUDGET TOTAL?  |
| 24 | MR. SHEEHY: WELL, IT IS I BELIEVE IT'S               |
| 25 | A LITTLE BIT UNDER BUDGET, ISN'T IT? DIDN'T WE       |
|    | 01   |
|    | 81   |

| 1  | BUDGET   |
|----|--|
| 2  | DR. SAMBRANO: THAT'S CORRECT.                        |
| 3  | MR. SHEEHY: SO WE DID COME IN UNDER.                 |
| 4  | DR. SAMBRANO: SO TIER 1 REPRESENTS,                  |
| 5  | AGAIN, ABOUT 40 MILLION, AND THE ALLOCATED BUDGET    |
| 6  | FOR THE OVERALL PROGRAM WAS 48 MILLION.              |
| 7  | CHAIRMAN KLEIN: CAN I SEE THE GRAY AREA              |
| 8  | ON THIS, PLEASE?                                     |
| 9  | DR. SAMBRANO: THE COLOR DOESN'T SHOW UP              |
| 10 | WELL ON THIS ONE, BUT THE GRAY ZONE ARE APPLICATIONS |
| 11 | 115 AND I'M SORRY 1155 AND 1161.                     |
| 12 | CHAIRMAN KLEIN: I WOULD JUST LIKE TO                 |
| 13 | STATE THAT THE TRAINING PROGRAM HAS TURNED OUT TO BE |
| 14 | HIGHLY PRODUCTIVE IN TERMS OF PUBLICATIONS AND IN    |
| 15 | TERMS OF OUR EFFECTIVE RESULTS FROM THE PHASE ON THE |
| 16 | TRAINING PROGRAM I. I BELIEVE, IF I CAN SEE THE      |
| 17 | NUMBERS, 161, IS THAT THE SECOND ONE IN THE GRAY     |
| 18 | AREA, IS AN INSTITUTION THAT HAD A HISTORY OF HIGH   |
| 19 | PRODUCTIVITY IN PUBLICATIONS.                        |
| 20 | AND IN THE PEER REVIEW AT THE END OF THE             |
| 21 | PEER REVIEW, THE LEAD PEER REVIEWER MADE A STATEMENT |
| 22 | THAT NOW THAT HE HAD GONE THROUGH THE WHOLE SYSTEM,  |
| 23 | THAT HE REALIZED THAT, IN FACT, HIS COMMENTS ON A    |
| 24 | RELATIVE BASIS HAD RESULTED IN IT BEING IN THE GRAY  |
| 25 | AREA WHERE HE REALLY THOUGHT IT, SOLIDLY BELIEVED IT |
|    |  |

82

SHOULD HAVE BEEN IN THE FUNDED AREA. 1 IT'S IMPORTANT THAT IN ANY PROCESS, WHEN 2 YOU START AT THE BEGINNING AND YOU END UP AT THE 3 END, YOU' VE GOT THE WHOLE SPECTRUM AND IT GIVES YOU 4 SOME CONTEXT FOR THE EVALUATION. BUT ALSO DURING 5 THE EVALUATION PROGRAM, WE LEARNED THAT A NUMBER OF 6 7 THESE INSTITUTIONS HAVE DEVELOPED COURSES THAT ARE 8 TAUGHT THROUGH VIDEO CONFERENCING TO BRING IN 9 SPECIALISTS FROM OTHER AREAS. AND EARLY ON IN THE 10 DISCUSSION, IT WASN'T CLEAR WHAT THE VARIOUS INDIVIDUALS IN THE PEER REVIEW THOUGHT ABOUT THE 11 VALUE OF SOME OF THOSE COURSES. LATER ON THERE WERE 12 13 SOME VERY STRONGLY POSITIVE COMMENTS MADE ABOUT THE VALUE OF THOSE COURSES, WHICH I THINK WOULD HAVE 14 15 RESULTED, BASED ON MY INDIVIDUAL PERCEPTION, IN SOME 16 HIGHER SCORES. 17 BUT I WOULD LIKE TO EMPHASIZE THAT IN BUILDING OUR CORE ENTRY GATEWAY FOR INDIVIDUALS INTO 18 19 THIS FIELD, THAT THIS HAS BEEN A VERY PRODUCTIVE PROGRAM IN TERMS OF PUBLICATIONS FOR US, THE 20 21 PUBLICATIONS OF THE INDIVIDUAL PARTICIPANTS, AND I 22 BELIEVE THAT STATISTICALLY FROM MY MEMORY IS THAT THE SECOND ITEM DOWN IN THE GRAY AREA RESULTED IN 23 24 SEVEN DIFFERENT PUBLICATIONS, WHICH, GIVEN THE 25 NUMBER OF INDIVIDUALS AND THE SHORT TIME PERIOD,

83

| 1  | THAT WAS A VERY GOOD PERFORMANCE.                    |
|----|--|
| 2  | BUT MOST IMPORTANTLY, I THINK WE HAVE A              |
| 3  | STRONG DISCIPLINE, EVEN IF WE HAVE FUTURE FUNDING,   |
| 4  | TO REMAIN IN THE BUDGET. AND MY UNDERSTANDING IS     |
| 5  | THAT EVEN WITH THE APPLICATIONS IN THE GRAY AREA, WE |
| 6  | WOULD BE IN THE BUDGET; IS THAT CORRECT?             |
| 7  | DR. SAMBRANO: THAT IS CORRECT.                       |
| 8  | CHAIRMAN KLEIN: DR. PIZZO, DID YOU WANT              |
| 9  | TO ADDRESS THI S?                                    |
| 10 | DR. PIZZO: WELL, ORDINARILY I WOULD BE,              |
| 11 | IN LIGHT OF ALL OF OUR DISCUSSIONS HERETOFORE, BE    |
| 12 | ARGUING TO RAISE THE BAR RATHER THAN TO LOWER THE    |
| 13 | BAR. IN TRAINING GRANTS I THINK THE BAR COULD BE     |
| 14 | MODIFIED BECAUSE WE ALL RECOGNIZE THAT THE PIPELINE  |
| 15 | IS REALLY KEY TO CALIFORNIA'S AND OUR NATION'S       |
| 16 | FUTURE, BUT WE HAVE JUST ON THIS ALREADY 15 OUT OF   |
| 17 | 20 OF THE TRAINING GRANTS ALREADY BEING APPROVED.    |
| 18 | AND I WOULD HAVE SIGNIFICANT DIFFICULTY IN SEEING    |
| 19 | ANY OTHERS COME UP TO THE FUNDABLE LEVEL.            |
| 20 | THERE IS A DISPARITY IN SCORES. THERE'S A            |
| 21 | BREAKOFF. THESE ARE BELOW 80. ALL THE OTHER ONES     |
| 22 | ARE FAIRLY AT OR ABOVE. SO I THINK THAT WE           |
| 23 | SHOULDN'T, IN LIGHT OF EVERYTHING WE SPENT LAST      |
| 24 | NIGHT AND TODAY TALKING ABOUT, GOING BACK TO OLD     |
| 25 | POLICY, AND TRYING TO GIVE MORE, I THINK WE SHOULD   |
|    |  |

84

|    | BARRISTERS' REPORTING SERVICE                       |
|----|---|
| 1  | BE WORKING ON GETTING AND MAKING THE BAR AS HIGH AS |
| 2  | WE CAN. AND I THINK THIS IS ALREADY APPROPRIATELY   |
| 3  | SET FOR TRAINING GRANTS.                            |
| 4  | CHAIRMAN KLEIN: OKAY.                               |
| 5  | DR. POMEROY: JAMES, CAN YOU CLARIFY WHO             |
| 6  | CAN TALK?   |
| 7  | MR. HARRISON: YES. THE ONLY MEMBER WHO              |
| 8  | CANNOT PARTICIPATE IN THE DISCUSSION OF THESE TWO   |
| 9  | GRANTS, WHICH ARE 1168 EXCUSE ME 1155 AND           |
| 10 | 1161, IS DR. PULIAFITO.                             |
| 11 | CHAIRMAN KLEIN: AS TO THESE TWO GRANTS.             |
| 12 | DR. AZZIZ.  |
| 13 | DR. AZZIZ: JUST A POINT, A QUESTION                 |
| 14 | ACTUALLY PROBABLY FOR STAFF. BOB, YOU MENTIONED     |
| 15 | THAT THE SENIOR LEAD REVIEWER FOR 61, AFTER GOING   |
| 16 | THROUGH IT, FELT THAT HIS OR HER SCORE WE OFTEN     |
| 17 | RUN INTO THAT IN OTHER REVIEWS THERE IS NO          |
| 18 | OPPORTUNITY TO SAY WE'VE GONE THROUGH THESE. NOW    |
| 19 | LET ME REASSESS. IS THERE NOT A SCORING SHEET WHERE |
| 20 | YOU CAN CHANGE YOUR NUMBER?                         |
| 21 | CHAIRMAN KLEIN: HIS COMMENT WAS MADE                |
| 22 | AFTER PROGRAMMATIC REVIEW.                          |
| 23 | DR. AZZIZ: AFTER PROGRAMMATIC. I'M                  |
| 24 | SORRY. NOT DURING THE REVIEW.                       |
| 25 | CHAIRMAN KLEIN: AND THE PROBLEM WAS THAT            |
|    |   |
|    | 85  |

| 1  | THEY HAVE AN ABILITY TO RESCORE. THIS IS SOMETHING   |
|----|--|
| 2  | THAT HE ACTUALLY THOUGHT ABOUT VERY SERIOUSLY AND    |
| 3  | ACTUALLY WROTE A FOLLOW-UP LETTER MAKING THIS POINT. |
| 4  | SO IT'S SOMETHING HE MUST HAVE WRESTLED WITH AND     |
| 5  | THEN MADE THE COMMENT AT THE END OF THE PROGRAMMATIC |
| 6  | REVIEW.  |
| 7  | DR. TROUNSON: SO, I MEAN, CHAIR, IN                  |
| 8  | RESPECT TO THAT, THERE ARE 15 REVIEWERS THERE.       |
| 9  | THERE ARE TWO OTHER SUBSIDIARY REVIEWERS. AND SO,    |
| 10 | YOU KNOW, I THINK WE HAVE TO TAKE, YOU KNOW, SOME    |
| 11 | REGARD TO THAT. AND THERE WERE DEFICIENCIES IN       |
| 12 | THOSE TWO. PERHAPS THEY WERE IN THE WRITING, BUT     |
| 13 | THERE WERE THE DEFICIENCIES, AND THEY WERE           |
| 14 | RECOGNI ZED.   |
| 15 | NORMALLY I WOULD I THINK I'D BE VERY                 |
| 16 | SUPPORTIVE OF GETTING THESE KIND OF THINGS UP,       |
| 17 | PERHAPS IF THERE WAS DOUBT ABOUT IT, TO GET THEM IN; |
| 18 | BUT THESE WERE WELL AND TRULY BELOW THE MARKS THAT   |
| 19 | ARE RECOMMENDED TO YOU.                              |
| 20 | SO FROM THE POINT OF THE GRANTS WORKING              |
| 21 | GROUP, THERE ARE 15 REVIEWERS THAT MARK THEM AND     |
| 22 | THEN PATIENT ADVOCATES WHO WERE THERE. THEY ALL HAD  |
| 23 | THE OPPORTUNITY TO MAKE ADJUSTMENTS. SO I THINK THE  |
| 24 | THOUGHTS FROM THAT REVIEWER HAVE COME AFTER THE TIME |
| 25 | OF THE MEETING.                                      |
|    |  |

86

| 1  | CHAIRMAN KLEIN: OKAY. JEFF SHEEHY.                   |
|----|--|
| 2  | MR. SHEEHY: I WANT TO SECOND DR. PIZZO'S             |
| 3  | COMMENT. AND EVEN THOUGH WE'RE FUNDING THESE FOR     |
| 4  | WHEN WE MIGHT ACTUALLY HAVE MONEY, I THINK WE NEED   |
| 5  | TO BE VERY CONSCIOUS OF THESE ARE NOT GOING TO GO IN |
| 6  | WITH ANY PRIORITY, I DON'T BELIEVE. AND WE MIGHT     |
| 7  | HAVE TO START RAISING OUR BAR. I THINK THAT'S WHERE  |
| 8  | WE ARE. AND THIS IS NOT I'M NOT CERTAIN THAT         |
| 9  | WHEN WE PUT EVERYTHING INTO PERSPECTIVE, THIS IS     |
| 10 | GOING TO BE THE HIGHEST PRIORITY RFA THAT WE DO THIS |
| 11 | YEAR.  |
| 12 | AND I HAD DISCUSSIONS WITH STAFF PRIOR TO            |
| 13 | TRYING TO THINK ABOUT PROGRAMMATIC REVIEW ABOUT AN   |
| 14 | ISSUE THAT CAME UP IN THE REVIEW OF THE FIRST        |
| 15 | TRAINING GRANTS, WHICH WAS A PHILOSOPHICAL ISSUE     |
| 16 | THAT DIDN'T GET RESOLVED BECAUSE WE WERE BUILDING    |
| 17 | CAPACITY. BUT HOW MANY TRAINING PROGRAMS DO YOU      |
| 18 | NEED? DO YOU WANT TO CREATE KIND OF A CORE SET OF    |
| 19 | SUPERB TRAINING PROGRAMS, OR DO YOU WANT TO HAVE A   |
| 20 | GREAT NUMBER OF TRAINING PROGRAMS THAT RANGE IN      |
| 21 | QUALITY FAIRLY BROADLY?                              |
| 22 | AND STAFF HAS NOT GOTTEN ENOUGH FEEDBACK             |
| 23 | FROM THE FIRST ROUND TO REALLY ALLOW THAT TO BE A    |
| 24 | REALLY EVIDENCE-BASED DECISION IN THE WAY THAT WE    |
| 25 | WOULD REALLY WANT TO DO IT AS AN AGENCY AND SAY WE   |
|    | 07   |

87

| 1  | HAVE A NUMBER OF PROGRAMS THAT HAVE BEEN VERY        |
|----|--|
| 2  | SUCCESSFUL WITH PUBLICATIONS AND OTHER SORTS OF      |
| 3  | METRICS TO REALLY HIGHLIGHT THE FRONT-RUNNERS AND    |
| 4  | START TO MAYBE HONE OUR TRAINING PROGRAM INTO        |
| 5  | SOMETHING THAT'S A LITTLE TIGHTER AND SMALLER.       |
| 6  | UNFORTUNATELY, THOUGH, I THINK OUR HAND              |
| 7  | MAY HAVE BEEN OUR HANDS MAY HAVE BEEN FORCED IN      |
| 8  | THIS GIVEN OUR REALITY. AND GIVEN THAT WE ARE KIND   |
| 9  | OF APPROVING GRANTS ON A KIND OF PROMISSORY BASIS, I |
| 10 | THINK WE SHOULD TRY TO BE AS REALISTIC AND AS        |
| 11 | HARD-NOSED ABOUT THIS AS WE CAN BECAUSE I DON'T      |
| 12 | THINK WE'RE GOING TO BE ABLE TO FUND EVERYTHING THAT |
| 13 | WE SAY WE'RE GOING TO FUND.                          |
| 14 | CHAIRMAN KLEIN: AND DUANE. AFTER DUANE,              |
| 15 | I'D LIKE THE STAFF TO COMMENT. ONE OF THE THINGS     |
| 16 | I'M CONCERNED ABOUT IS, SINCE THE GRAY AREA          |
| 17 | REPRESENTS EXISTING TRAINING PROGRAMS, ARE THEY      |
| 18 | LOCKED IN AS AN ESSENTIAL PART OF ANY OF THE BRIDGES |
| 19 | PROPOSALS THAT WE WILL SEE? I THINK MARIE IS SAYING  |
| 20 | NO, WHICH WOULD BE A GOOD ANSWER.                    |
| 21 | MR. ROTH: I WAS GOING TO MAKE A MOTION               |
| 22 | THAT WE MOVE TO FUND THE RECOMMENDED FOR FUNDING     |
| 23 | AREA, HOPEFULLY GET A SECOND ON THAT, AND THEN WE    |
| 24 | CAN MOVE, IF THERE NEEDS TO BE A DISCUSSION ON THOSE |
| 25 | TWO GRANTS AND TAKE THEM INDIVIDUALLY, IF SOMEBODY   |
|    | 88   |
|    | 00   |

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1-800-622-6092 1-714-444-4100 EMAIL: DEPO@DEPO1.COM

| 1  | WANTS TO DO THAT. IF IT'S APPROPRIATE, I'D LIKE TO   |
|----|--|
| 2  | MAKE A MOTION THAT, WITH THE CAVEAT OF THE PREVIOUS  |
| 3  | MOTION THAT WE PASSED, THAT WE APPROVE THESE         |
| 4  | RECOMMENDED FOR FUNDING IN THE WHITE AREA.           |
| 5  | CHAIRMAN KLEIN: OKAY. SECOND BY DAVID                |
| 6  | SERRANO-SEWELL. DI SCUSSI ON?                        |
| 7  | MR. SHEEHY: I THINK WE HAVE A CONFLICTS              |
| 8  | ISSUE HERE, DON'T WE?                                |
| 9  | CHAIRMAN KLEIN: WE DO HAVE EVERYONE                  |
| 10 | HAS IN FRONT OF THEM A LIST OF THEIR CONFLICTS. IF   |
| 11 | ANYONE WOULD LIKE CLARIFICATION                      |
| 12 | MR. SHEEHY: I JUST THINK IT'D BE MORE                |
| 13 | PRUDENT TO START GOING GRANT BY GRANT MYSELF AT THE  |
| 14 | POINT WE'RE AT WITH THE MONEY. I'M JUST NOT I        |
| 15 | JUST FEEL LIKE NOW I DON'T HAVE ANY CHOICES. EVEN    |
| 16 | THESE IN THE WHITE AREA, WE ARE NOT GOING TO FUND    |
| 17 | ALL THOSE EVEN IF WE SAY WE'RE GOING TO.             |
| 18 | CHAIRMAN KLEIN: DR. REED, YOU'RE GOING TO            |
| 19 | ADDRESS THE GENERAL POLICY ISSUE, NOT ANY INDIVIDUAL |
| 20 | GRANT?   |
| 21 | DR. REED: I WAS GOING TO ADDRESS THE                 |
| 22 | PRIOR STATEMENT ABOUT GOING GRANT BY GRANT, IF I     |
| 23 | MAY. AND THAT IS THAT IN READING THE MATERIALS       |
| 24 | SUPPLIED TO US, THEY ALL SOUND THE SAME. I DON'T     |
| 25 | KNOW HOW WE'RE GOING TO GO THROUGH WHAT WE HAVE AND  |
|    | 89   |
|    |  |

| _  | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | FIGURE OUT WHICH OF THESE IS MORE MERITORIOUS THAN   |
| 2  | ANOTHER.   |
| 3  | CHAIRMAN KLEIN: THEY'RE ALL CONSISTENTLY             |
| 4  | VERY HIGH QUALITY.                                   |
| 5  | DR. REED: THEY ALL TALK ABOUT THE SAME               |
| 6  | THING. THEY'VE GOT A TRAINING PROGRAM AND CLASSES    |
| 7  | AND LAB WORK.  |
| 8  | MR. SHEEHY: WHEN WE COME BACK SIX MONTHS             |
| 9  | FROM NOW AND WE REALIZE THAT WE DIDN'T GET ALL THE   |
| 10 | MONEY TO DO SCENARIO 3 AND WE HAVE TO START CULLING, |
| 11 | WE'RE GOING TO HAVE ALL THESE APPROVED. WHEN ARE WE  |
| 12 | GOING TO START FACING THAT WE DON'T HAVE ENOUGH      |
| 13 | MONEY TO DO EVERYTHING?                              |
| 14 | CHAIRMAN KLEIN: SO JEFF, I THINK THAT                |
| 15 | YOUR POINT HAS BEEN MADE. DR. AZZIZ.                 |
| 16 | DR. AZZIZ: I DID WANT TO SPEAK TO JEFF'S             |
| 17 | POINT, AND I VERY MUCH, AS YOU ALL KNOW, AM          |
| 18 | CONCERNED ABOUT FUNDING. HOWEVER, WE'RE PAST THAT    |
| 19 | ROAD. I MEAN WE'RE NOW IN THE STAGE OF HAVING TO     |
| 20 | DECIDE WHAT WE THINK OF THE PRIORITIZATION THAT THE  |
| 21 | STAFF HAS ALREADY COME THROUGH. SO WE GIVE THE       |
| 22 | STAFF A JOB TO DO. THEY BRING THE BEST SCIENCE AS    |
| 23 | POSSIBLE, THEY GIVE US THEIR RANKING. WE DO NEED TO  |
| 24 | BE CAREFUL THAT WE ON ONE SIDE DON'T SECOND-GUESS    |
| 25 | THEM ON THE OTHER SIDE, DO OUR FIDUCIARY             |
|    |  |

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| 1  | RESPONSI BI LI TY.                                  |
|----|---|
| 2  | SO ALL I'M SAYING TO JEFF IS I DON'T THINK          |
| 3  | GOING GRANT BY GRANT BY GRANT AT THIS POINT IS THE  |
| 4  | REASONABLE THING NOW THAT WE'RE IN THIS PROCESS OF  |
| 5  | HAVING TO DO THIS.                                  |
| 6  | AS I SAID BEFORE, IF WE WANTED TO CHANGE            |
| 7  | THE PAY LINES OR THESE KIND OF THINGS, WE PROBABLY  |
| 8  | SHOULD DELAY THE ENTIRE REVIEW. SO I SPEAK TO THE   |
| 9  | FACT THAT WE ACCEPT THE RECOMMENDATION.             |
| 10 | CHAIRMAN KLEIN: I THINK JEFF IS SPEAKING            |
| 11 | TO THE FACT THAT WE DO HAVE AN OBLIGATION TO MAKE   |
| 12 | SURE THAT IF ANY GRANT IN THIS GROUP STOOD OUT AS   |
| 13 | BEING INAPPROPRIATE, WE WOULD QUESTION IT AND PULL  |
| 14 | IT OUT OF THE FUNDING IN TERMS OF OUR STATUTORY     |
| 15 | OBLI GATI ON.                                       |
| 16 | DR. PIZZO: I THINK THAT TWO THINGS. ONE,            |
| 17 | I THINK JEFF IS ALSO SAYING, AND WE ALL AGREE WITH, |
| 18 | I THINK, THAT WE'RE GOING TO HAVE TO BE MORE RATHER |
| 19 | THAN LESS STRINGENT. THAT, I THINK, IS CLEAR.       |
| 20 | THE SECOND PART OF IT IS THAT I THINK MY            |
| 21 | INTERPRETATION OF THE MOTION PASSED IS THAT WE'LL   |
| 22 | HAVE AN OPPORTUNITY TO STILL DO THAT. SO THAT WHAT  |
| 23 | WE'RE DOING NOW IS WE'RE APPROVING THE              |
| 24 | RECOMMENDATIONS. IF WE TURN OUT TO HAVE A TENTH OF  |
| 25 | THE DOLLARS THAT WE THOUGHT WE WERE GOING TO HAVE,  |
|    |   |

| 1  |  |
|----|--|
| 1  | WE CAN COME BACK AT THAT POINT AND REVISIT THIS IN   |
| 2  | COMPARISON TO OTHER THINGS. SO I THINK WE'RE NOT     |
| 3  | CUTTING OUT THAT FLEXIBILITY THAT YOU'VE             |
| 4  | ARTI CULATED.  |
| 5  | MR. SHEEHY: I JUST THINK THAT THE WORKING            |
| 6  | GROUP MIGHT HAVE DRAWN THE LINES DIFFERENTLY IF THEY |
| 7  | WERE OPERATING IN THE SAME BUDGET ENVIRONMENT. I     |
| 8  | THINK THERE MIGHT HAVE BEEN A LARGER GRAY AREA.      |
| 9  | DR. PIZZO: IT'S POSSIBLE, BUT THEN WE'RE             |
| 10 | BEING REVISIONIST. I DON'T KNOW THAT WE CAN.         |
| 11 | CHAIRMAN KLEIN: WE DO HAVE AN OBLIGATION             |
| 12 | TO MAKE THOSE INDIVIDUAL DECISIONS.                  |
| 13 | DR. PIZZO: I UNDERSTAND THAT. BUT WHAT               |
| 14 | I'M SAYING BY THAT COMMENT IS WE'RE BEING            |
| 15 | REVISIONIST IN A QUALIFIER, NOT THE DECISION, BUT    |
| 16 | HOW THE ECONOMIC CLIMATE WILL INFLUENCE IT. THERE'S  |
| 17 | NO DOUBT THAT WE'RE ALL THINKING DIFFERENTLY TODAY   |
| 18 | THAN WE WERE YESTERDAY OR MONTHS AGO.                |
| 19 | DR. REED: ANOTHER POINT OF CLARIFICATION.            |
| 20 | DID THE RFA ACTUALLY SPECIFY HOW MANY FUNDS WERE     |
| 21 | GOING TO BE ADMINISTERED VIA THIS PROGRAM?           |
| 22 | CHAIRMAN KLEIN: IT DID SET THE RFA DID               |
| 23 | SET OUT A  |
| 24 | DR. REED: SORT OF SET AN EXPECTATION.                |
| 25 | CHAIRMAN KLEIN: PROGRAM BUDGET, AND WE               |
|    |  |
|    | 92   |

#### **BARRISTERS' REPORTING SERVICE** ARE 20 PERCENT BELOW THAT BUDGET. 1 2 MR. ROTH: COULD WE CALL THE QUESTION? CHAIRMAN KLEIN: IF WE CAN -- I'D LIKE TO 3 GET ANY PUBLIC COMMENT. 4 5 MS. MARTINS-GREEN: MR. CHAIR, MEMBERS OF THE BOARD, THANK YOU FOR GIVING ME THIS OPPORTUNITY 6 7 TO SPEAK. MY NAME IS MANUELA MARTINS-GREEN. I'M A 8 PROFESSOR AT THE UNIVERSITY OF CALIFORNIA RIVERSIDE. 9 AND I'M HERE TODAY TO ADVOCATE FOR FUNDING OF OUR 10 PROPOSAL, WHICH IS THE VERY FIRST ONE IN THE GREEN THERE. 11 I HEAR YOUR CONCERNS, BUT I ACTUALLY HOPE 12 13 THAT YOU HEAR MY CONCERNS AS WELL. LET ME PUT IT 14 FORTH. I'M NOT A PI ON THE GRANT, BUT I AM A 15 RESEARCHER. I AM AN EDUCATOR. I REALLY CARE FOR 16 17 THE QUALITY OF THE EDUCATION WE PRODUCE AT UCR TO OUR STUDENTS, AND I CAME HERE TODAY BECAUSE OF THAT. 18 19 I PERSONALLY MENTOR MANY UNDERREPRESENTED STUDENTS AND CAN SPEAK FOR THE IMPORTANCE OF A 20 21 CAMPUS WHERE MINORITY STUDENTS CAN SEE OPPORTUNITIES 22 FOR EDUCATION AND FOR SUCCEEDING AND COMPETING AFTER THEY LEAVE. 23 24 JUST THE DAY BEFORE YESTERDAY, I AND A 25 HANDFUL OF COLLEAGUES WERE RECOGNIZED FOR OUR 93

| 1  | MENTORSHIP OF UNDERREPRESENTED MINORITIES. MY        |
|----|--|
| 2  | STUDENT, WHOSE NAME GOES BY DAVID, FOR EXAMPLE, CAME |
| 3  | IN WITH A NUMBER OF DEFICIENCIES. WE COACHED HIM.    |
| 4  | AND HE'S GRADUATING IN JUNE, HAS APPLIED FOR MEDICAL |
| 5  | SCHOOLS AROUND THE COUNTRY, HAS BEEN ACCEPTED IN SIX |
| 6  | MEDICAL SCHOOLS, AND HE HAS CHOSEN TO GO TO JOHN     |
| 7  | HOPKINS. AND I WAS VERY PROUD OF HIM.                |
| 8  | SO THE OTHER REASON WHY I'M HERE IS                  |
| 9  | BECAUSE I ACTUALLY, NOT BEING ON THE GRANT, LOOKING  |
| 10 | AT IT, I ASKED MYSELF WHY IS IT THAT THE GRANT THREE |
| 11 | YEARS AGO THAT WAS SUBMITTED TO THIS BOARD AND       |
| 12 | RECOMMENDED BY THE REVIEWERS FOR FUNDING AND         |
| 13 | ACTUALLY HIGHLY MERITORIOUS, AND NOW THREE YEARS     |
| 14 | LATER, WHEN WE HAVE A HUGE DIFFERENCE IN WHAT WE     |
| 15 | HAVE ACHIEVED IN RIVERSIDE, IT'S NOT RECOMMENDED FOR |
| 16 | FUNDI NG.  |
| 17 | SO LET ME JUST READ A FEW THINGS THAT WE             |
| 18 | HAVE IN MEANTIME, WITHOUT FUNDING FROM CIRM, WITH    |
| 19 | OUR FUNDING WE HAVE ESTABLISHED AT RIVERSIDE RELATED |
| 20 | TO STEM CELL RESEARCH. SO WE HAVE HIRED TWO NEW      |
| 21 | FACULTY. WE HAVE NINE UCR FACULTY WORKING ON STEM    |
| 22 | CELL RESEARCH. WE HAVE BEEN FUNDED BY CIRM FOR A     |
| 23 | STEM CELL CORE FACILITY. THERE ARE THREE             |
| 24 | INVESTIGATORS IN OUR GROUP WHO ARE FUNDED BY CIRM.   |
| 25 | WE HAVE HAD FACULTY AND STUDENTS GOING TO MEETINGS   |
|    |  |

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| 1  | PRESENTING THEIR RESEARCH. WE HAVE HAD PUBLICATIONS  |
|----|--|
| 2  | COMING OUT OF OUR GROUP. WE HAVE ALREADY TWO         |
| 3  | COURSES, TWO FULL COURSES, ONE ON ETHICS AND ONE ON  |
| 4  | STEM CELL BIOLOGY, GOING RIGHT NOW. WE HAVE WE       |
| 5  | ARE ORGANIZING FOUR MORE COURSES. WE HAVE HAD        |
| 6  | TRAINING OF ELEVEN GRADUATE STUDENTS AND THREE POST  |
| 7  | DOCS AND INTERFACED WITH A NUMBER OF COMPANIES. WE   |
| 8  | HAVE WORKED WITH OUR SISTER UNIVERSITY, UC IRVINE,   |
| 9  | TO IMPROVE AND ENHANCE OUR ABILITY TO EDUCATE AND DO |
| 10 | RESEARCH IN STEM CELL.                               |
| 11 | SO WE NOW HAVE CURRENTLY A REQUEST FOR 30            |
| 12 | STUDENTS TO ENGAGE IN STEM CELL RESEARCH AND         |
| 13 | TRAINING. IF WE DO NOT GET THIS GRANT, IT REALLY     |
| 14 | WILL BE A HUGE BLOW ON OUR EFFORTS TO EDUCATE OUR    |
| 15 | UNDERREPRESENTED MINORITY. I TEACH LARGE CLASSES,    |
| 16 | MEDIUM SIZE CLASSES, SMALL CLASSES. I CAN GUARANTEE  |
| 17 | YOU THAT IF YOU WALK IN THOSE CLASSES, WHAT YOU SEE  |
| 18 | IS A MULTIPLE-COLORED CLASS.                         |
| 19 | LAST YEAR I SPENT A YEAR ON SABBATICAL               |
| 20 | LEAVE AT STANFORD. ON THE OTHER HAND, THOSE          |
| 21 | STUDENTS ARE NOT OF THE SAME COLOR. AND YOU JUST     |
| 22 | WALK ON THE COMMONS ON THE CAFETERIA TO SEE THE      |
| 23 | DI FFERENCE.   |
| 24 | SO THE THIRD REASON WHY I'M HERE IS                  |
| 25 | BECAUSE I DON'T KNOW HOW MANY MEMBERS OF THE BOARD   |
|    | 95   |

| 1  | KNOW THAT WE ARE RANKED THIRD NATIONALWIDE IN ETHNIC |
|----|--|
| -  |  |
| 2  | DIVERSITY. AND THIS CAME OUT OF THE U.S. NEWS AND    |
| 3  | WORLD REPORT. WE HAVE 19,000 STUDENTS ON CAMPUS:     |
| 4  | 50 PERCENT ARE WOMEN, 33 PERCENT ARE                 |
| 5  | UNDERREPRESENTED MINORITIES, 25 PERCENT ARE          |
| 6  | HISPANIC. IN FACT, THE DEPARTMENT OF EDUCATION HAS   |
| 7  | NAMED US AS AN HISPANIC-SERVING INSTITUTION. AND WE  |
| 8  | ARE THE NO. 1 MOST THE MOST RESEARCH INTENSE         |
| 9  | INSTITUTION THAT'S CLASSIFIED AS HISPANIC.           |
| 10 | FOR EXAMPLE, OUR PROGRAM IN CELL MOLECULAR           |
| 11 | AND DEVELOPMENTAL BIOLOGY HAS 29 PERCENT MINORITIES, |
| 12 | 50 PERCENT WOMEN, AND THIS WOULD BE A PROGRAM WHERE  |
| 13 | WE WOULD BE DRAWING A LOT OF OUR TRAINEES FOR THE    |
| 14 | STEM CELL. WE HAVE ANOTHER GRANT FROM GANN, WHICH    |
| 15 | IS IN CHEMICAL ENGINEERING, 75 PERCENT               |
| 16 | UNDERREPRESENTED MINORITIES AND 50 PERCENT WOMEN.    |
| 17 | SO AT UCR, VERY MUCH LIKE CIRM, WE ARE               |
| 18 | COMMITTED TO AND, I QUOTE, INCREASING THE CHANNELS   |
| 19 | FOR SUCCESS AND TO ENSURE THAT ALL CALIFORNIANS CAN  |
| 20 | BENEFIT FROM STEM CELL RESEARCH. I REALIZE WE'RE     |
| 21 | NOT THE STANFORDS, THE UCLA'S, THE BERKELEYS OF THE  |
| 22 | WORLD. AND THOSE PEOPLE, THOSE TRAINED PEOPLE THAT   |
| 23 | GO ALL OVER THE WORLD IN A NUMBER OF THINGS, AND WE  |
| 24 | APPLAUD. WE ARE A UNIVERSITY THAT TRAINS PEOPLE WHO  |
| 25 | GO BACK TO THEIR COMMUNITIES WHO ENHANCE THE         |
|    |  |

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1 EDUCATION OF THEIR COMMUNITIES, WHO RAISE THE 2 STANDARD OF LIVING. SO I'D LIKE TO FINISH BY JUST SAYING WHEN 3 OUR FIRST APPLICATION THAT WAS RECOMMENDED FOR 4 FUNDING WAS NOT AWARDED, IT PUT OUR CAMPUS AND OUR 5 STUDENTS AT SERIOUS DISADVANTAGE. IN SPITE OF THAT 6 7 SETBACK, UC RIVERSIDE USED ITS OWN RESOURCES TO RAMP 8 UP ITS STEM CELL PROGRAM IN SIGNIFICANT WAYS. THESE 9 POINTS WERE ALL PRESENTED IN THE LETTER THAT YOU 10 HAVE BEFORE YOU, THE PETITION. I HOPE THAT YOU CONSIDER THIS PROGRAMMATIC APPEAL AND WILL VOTE 11 TODAY TO FUND A NEW CIRM STEM CELL TRAINING PROGRAM 12 13 AT UCR. BY DOING SO, YOU WILL ALLOW US TO REALLY BE SUCCESSFUL IN DELIVERING STEM CELL TRAINING FOR A 14 GROWING POPULATION OF UNDERREPRESENTED MINORITY 15 16 STUDENTS IN THE MOST UNDERREPRESENTED REGION OF 17 CALI FORNI A. AND LET ME JUST LEAVE YOU WITH THIS 18 19 THOUGHT. IF WE DID ALL THIS WITHOUT CIRM MONEY, WHAT DO YOU THINK WE WOULD HAVE DONE WITH THE CIRM 20 21 MONEY? A LOT MORE. WE WOULD HAVE A FULLY BLOWN 22 PROGRAM. CHAIRMAN KLEIN: I THINK YOU' VE MADE AN 23 OUTSTANDING PRESENTATION. YOU' RE TO BE COMMENDED 24 25 FOR YOUR COMMITMENT AT UC RIVERSIDE. IT IS 97

| 1  | EXTRAORDINARY TO BE RANKED THIRD IN ETHNIC MINORITY  |
|----|--|
| 2  | DIVERSIFICATION. AND WHILE STANFORD HAS A GREAT      |
| 3  | OUTREACH PROGRAM, YOU HAVE TREMENDOUS DIVERSITY EVEN |
| 4  | COMPARED ON A NATIONAL STANDARD. SO IT'S BUT         |
| 5  | THIS OBVIOUSLY HAS BEEN AN HISTORIC COMMITMENT OF    |
| 6  | OURS TO TRY AND GET DIVERSITY.                       |
| 7  | THE FIRST MOTION THAT WILL BE UP FOR VOTE,           |
| 8  | AS I UNDERSTAND IT, DUANE, IS FOR THE TOP CATEGORY.  |
| 9  | MS. FEIT: YES. I JUST WANTED TO COMMENT              |
| 10 | DR. SUSAN BRYANT CALLED ME YESTERDAY, AND I'M JUST   |
| 11 | SPEAKING FOR HER. I PROMISED HER I WOULD. THAT SHE   |
| 12 | WANTED THE BOARD TO KNOW SHE WAS IN SUPPORT OF THIS  |
| 13 | PROPOSAL.  |
| 14 | MS. KING: I JUST WANTED TO LET BOARD                 |
| 15 | MEMBERS KNOW THAT TO REFER TO THE LETTER BEING       |
| 16 | TALKED ABOUT, IT'S IN THE BACK OF YOUR BINDER WITH   |
| 17 | THE GRANT SUMMARIES. THERE'S A TAB THAT SAYS         |
| 18 | EXTRAORDINARY PETITIONS. THIS DOCUMENT IS BEHIND     |
| 19 | THAT TAB.  |
| 20 | MS. MARTINS-GREEN: THANK YOU FOR THE                 |
| 21 | TIME. AND I HOPE YOU SEND US OUT WITH A SIGN OF      |
| 22 | HOPE, NOT A SIGN OF DISCOURAGEMENT AND FEAR.         |
| 23 | CHAIRMAN KLEIN: THANK YOU.                           |
| 24 | MR. REED: KNOWING WHAT A DIFFICULT TIME              |
| 25 | AND STRESS THIS IS, IF THIS WAS THE LAST DAY OF OUR  |
|    |  |
|    | 98   |

| 1  | EXISTENCE, I THINK THIS WOULD BE A TREMENDOUS DEED   |
|----|--|
| 2  | TO ACCOMPLISH. IF WE TAKE CARE OF THE BASE, IF WE    |
| 3  | PROVIDE FOR THE STUDENTS, THE FUTURE OF THE FIELD IS |
| 4  | SECURE. I THINK THIS IS AN AREA, IF WE'RE GOING TO   |
| 5  | MAKE A MISTAKE, LET'S ERR ON THE SIDE OF TOO MANY    |
| 6  | EDUCATIONAL PROGRAMS. I'D MUCH RATHER HAVE TOO MANY  |
| 7  | QUALIFIED AND TRAINED STUDENTS THAN NOT ENOUGH.      |
| 8  | CHAIRMAN KLEIN: THANK YOU. DOES THE                  |
| 9  | STAFF HAVE ANY COMMENT ON THE EXTRAORDINARY          |
| 10 | PETITION? I THINK IT'S APPROPRIATE. DUANE HAS        |
| 11 | CALLED THE POINT THAT THIS EXTRAORDINARY PETITION IS |
| 12 | NOT ADDRESSED BY THIS PARTICULAR MOTION. LET'S MOVE  |
| 13 | ON THIS MOTION. I THINK WE'VE HAD DISCUSSION ON      |
| 14 | THIS MOTION. AND IN THE INTEREST OF TIME, I'D LIKE   |
| 15 | TO SEE IF WE COULD CALL THE QUESTION. AND DO WE      |
| 16 | HAVE QUORUM THAT'S JUST RETURNED?                    |
| 17 | MR. HARRISON: MR. CHAIR, WE'RE TRYING TO             |
| 18 | LOCATE A COUPLE OF BOARD MEMBERS. AS SOON AS THEY    |
| 19 | RETURN, WE WILL HAVE A QUORUM.                       |
| 20 | CHAIRMAN KLEIN: OKAY. I WAS THINKING                 |
| 21 | THAT THAT MIGHT BE THE SITUATION. DUANE, GIVEN       |
| 22 | THAT, AS I SUSPECTED, WE'RE TRYING TO LOCATE A       |
| 23 | COUPLE, COULD WE HAVE THAT COMMENT AT THIS TIME. IS  |
| 24 | THERE A STAFF COMMENT ON THE EXTRAORDINARY PETITION  |
| 25 | WHILE WE'RE WAITING? DO WE NOW HAVE A QUORUM? WE     |
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99

| 1  | HAVE A QUORUM. WE WILL RETURN TO THE INTENT TO HAVE |
|----|---|
| 2  | A VOTE ON THIS ITEM. AND CAN WE CALL THE QUESTION,  |
| 3  | PLEASE.   |
| 4  | MR. HARRISON: AGAIN, MR. CHAIR, REMINDER            |
| 5  | TO MEMBERS TO VOTE FOR OR AGAINST THE MOTION WITH   |
| 6  | THE EXCEPTION OF THOSE APPLICATIONS IN WHICH THEY   |
| 7  | HAVE AN INTEREST.                                   |
| 8  | CHAIRMAN KLEIN: THANK YOU.                          |
| 9  | MS. KING: RICARDO AZZIZ.                            |
| 10 | DR. AZZIZ: FOR, EXCEPT FOR THOSE                    |
| 11 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.          |
| 12 | MS. KING: ROBERT PRICE.                             |
| 13 | DR. PRICE: YES, EXCEPT FOR THOSE                    |
| 14 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.          |
| 15 | MS. KING: GORDON GILL.                              |
| 16 | DR. GILL: YES, EXCEPT FOR THOSE                     |
| 17 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.          |
| 18 | MS. KING: JACOB LEVIN.                              |
| 19 | DR. LEVIN: YES, EXCEPT FOR THOSE                    |
| 20 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.          |
| 21 | MS. KING: MARCY FEIT.                               |
| 22 | MS. FEIT: YES, EXCEPT FOR THOSE                     |
| 23 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.          |
| 24 | MS. KING: MICHAEL FRIEDMAN.                         |
| 25 | DR. FRIEDMAN: YES, EXCEPT FOR THOSE                 |
|    | 100   |
|    | 100   |

| 1  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
|----|--|
| 2  | MS. KING: MICHAEL GOLDBERG.                |
| 3  | MR. GOLDBERG: YES, EXCEPT FOR THOSE        |
| 4  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 5  | MS. KING: SAM HAWGOOD.                     |
| 6  | DR. HAWGOOD: YES, EXCEPT FOR THOSE         |
| 7  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 8  | MS. KING: BOB KLEIN.                       |
| 9  | CHAIRMAN KLEIN: YES.                       |
| 10 | MS. KING: SHERRY LANSING.                  |
| 11 | MS. LANSING: YES, EXCEPT FOR THOSE         |
| 12 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 13 | MS. KING: LEONARD ROME.                    |
| 14 | DR. ROME: YES, EXCEPT FOR THOSE            |
| 15 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 16 | MS. KING: ED PENHOET.                      |
| 17 | DR. PENHOET: ABSTAIN.                      |
| 18 | MS. KING: PHIL PIZZO.                      |
| 19 | DR. PIZZO: YES, EXCEPT FOR THOSE           |
| 20 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 21 | MS. KING: CLAIRE POMEROY.                  |
| 22 | DR. POMEROY: YES, EXCEPT FOR THOSE         |
| 23 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 24 | MS. KING: FRANCISCO PRIETO.                |
| 25 | DR. PRI ETO: ABSTAI N.                     |
|    |  |
|    | 101  |

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| BARRISTERS' REPORTING SERVICE              |
|--|
| MS. KING: CARMEN PULIAFITO.                |
| DR. PULIAFITO: YES, EXCEPT FOR THOSE       |
| APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| MS. KING: JOHN REED.                       |
| DR. REED: YES, EXCEPT FOR THOSE            |
| APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| MS. KING: DUANE ROTH.                      |

8 MR. ROTH: YES.

1

2

3

4

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6

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10

9 MS. KING: DAVID SERRANO-SEWELL.

MR. SERRANO-SEWELL: YES.

11 MS. KING: JEFF SHEEHY.

12 MR. SHEEHY: NO, EXCEPT FOR THOSE

13 APPLICATIONS WITH WHICH I HAVE A CONFLICT.

MS. KING: AND FOR THE RECORD, THAT MOTIONCARRIES.

MR. HARRISON: MR. CHAIRMAN, JUST TO
CORRECT ONE THING. BECAUSE OF THE VARYING QUORUM
LEVELS, WE WILL HAVE TO DO A CALCULATION TO
DETERMINE WHETHER THERE ARE ANY APPLICATIONS FOR
WHICH WE DIDN'T HAVE AN ADEQUATE QUORUM WITH THIS
VOTE.

CHAIRMAN KLEIN: THANK YOU. SO WE'RE
GOING TO MOVE ON TO THE NEXT ITEM, AND WE'RE GOING
TO MAINTAIN THE OPTION OF COMING BACK TO THIS ITEM
IF WE NEED TO BREAK IT DOWN TO A SUBITEM.

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|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | SO GIL, DR. SAMBRANO, COULD YOU ADDRESS              |
| 2  | THE BRIDGES PROGRAM, PLEASE.                         |
| 3  | DR. AZZIZ: TIER 2 AND THEN TIER 3.                   |
| 4  | CHAIRMAN KLEIN: WE WILL CONSIDER ANY                 |
| 5  | MOTIONS ON TIER 2 OR TIER 3 AT THIS POINT. ARE       |
| 6  | THERE ANY MOTIONS ON TIER 2 OR TIER 3 FOR FUNDING?   |
| 7  | LET ME ASK THIS QUESTION. DOES ANYONE                |
| 8  | HAVE ANY INTEREST IN CARRYING FORWARD TIER 2 TO A    |
| 9  | FUTURE DATE TO SEE IF MORE FUNDS BECOME AVAILABLE?   |
| 10 | OKAY. SO IS THERE A                                  |
| 11 | MR. HARRISON: MR. CHAIR, I JUST WANTED TO            |
| 12 | REPORT BACK THAT WE DID HAVE A SUFFICIENT QUORUM AS  |
| 13 | TO EACH OF THE APPLICATIONS COVERED BY THAT MOTION.  |
| 14 | CHAIRMAN KLEIN: SO LET US DEAL WITH TIER             |
| 15 | 2 AND TIER 3.  |
| 16 | DR. TROUNSON: SORRY, BOB. I THINK YOU                |
| 17 | DID ASK US TO COMMENT ON THE EXTRAORDINARY PETITION. |
| 18 | CAN WE DO THAT JUST FOR COMPLETENESS?                |
| 19 | MR. SHEEHY: ACTUALLY IN TERMS OF THE                 |
| 20 | PROCESS OF EXTRAORDINARY PETITION, WHAT WE WERE      |
| 21 | TRYING TO DO IS NOT GET INTO A DISCUSSION OF IT      |
| 22 | UNLESS THE BOARD BROUGHT IT UP SO AS NOT TO          |
| 23 | ENCOURAGE EXTRAORDINARY PETITIONS AND HAVE THE       |
| 24 | BOARD'S TIME BE TAKEN UP BY IT. UNLESS THERE'S A     |
| 25 | MOTION TO CONSIDER THAT APPLICATION, I WOULD I       |
|    |  |

## 103

| 1  | READ THE DOCUMENT. I APPLAUD STAFF FOR THE          |
|----|---|
| 2  | DILIGENCE WITH WHICH THEY DID IT; BUT IF WE TAKE UP |
| 3  | EVERY EXTRAORDINARY PETITION, WE MIGHT CEASE TO     |
| 4  | FUNCTION AND ENCOURAGE EXTRAORDINARY PETITIONS TO   |
| 5  | COME IN GREATER QUANTITY.                           |
| 6  | CHAIRMAN KLEIN: ALL RIGHT. IS THERE A               |
| 7  | STAFF IS THERE A BOARD MEMBER WHO WOULD LIKE THE    |
| 8  | REPORT ON THE EXTRAORDINARY PETITION? OKAY. THERE   |
| 9  | IS NOT.   |
| 10 | IS THERE A MOTION ON TIER 2 AND TIER 3?             |
| 11 | AND, MR. HARRISON, IT WOULD BE NOT TO CONSIDER FOR  |
| 12 | FUTURE NOT TO CONSIDER FOR FUNDING?                 |
| 13 | MR. HARRI SON: CORRECT.                             |
| 14 | MR. SHEEHY: SO MOVE.                                |
| 15 | CHAIRMAN KLEIN: IS THERE A SECOND? HE               |
| 16 | DOES NOT HAVE A CONFLICT. IS THERE A SECOND?        |
| 17 | MR. ROTH: SECOND.                                   |
| 18 | CHAIRMAN KLEIN: SECOND FROM DUANE.                  |
| 19 | COMMENT FROM THE BOARD? COMMENT FROM THE AUDIENCE?  |
| 20 | CALL THE QUESTION.                                  |
| 21 | MR. SHEEHY: TO NOT FUND TIER 2 OR TIER 3.           |
| 22 | CHAIRMAN KLEIN: MR. HARRISON, COULD YOU             |
| 23 | REPEAT THE MOTION, PLEASE.                          |
| 24 | MR. HARRISON: THE MOTION, AS I UNDERSTOOD           |
| 25 | IT, IS NOT TO FUND THE APPLICATIONS THAT REMAIN,    |
|    | 104   |
|    | 104   |

|    | BARRISTERS' REPORTING SERVICE              |
|----|--|
| 1  | THOSE IN TIER 2 AND TIER 3.                |
| 2  | MS. KING: RICARDO AZZIZ.                   |
| 3  | DR. AZZIZ: FOR, EXCEPT FOR THOSE           |
| 4  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 5  | MS. KING: ROBERT PRICE.                    |
| 6  | DR. PRICE: FOR, EXCEPT FOR THOSE           |
| 7  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 8  | MS. KING: GORDON GILL.                     |
| 9  | DR. GILL: YES, EXCEPT FOR THOSE            |
| 10 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 11 | MS. KING: JACOB LEVIN.                     |
| 12 | DR. LEVIN: YES, EXCEPT FOR THOSE           |
| 13 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 14 | MS. KING: MARCY FEIT.                      |
| 15 | MS. FEIT: YES, EXCEPT FOR THOSE            |
| 16 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 17 | MS. KING: MICHAEL FRIEDMAN.                |
| 18 | DR. FRIEDMAN: FOR, EXCEPT FOR THOSE        |
| 19 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 20 | MS. KING: MICHAEL GOLDBERG.                |
| 21 | MR. GOLDBERG: YES, EXCEPT FOR THOSE        |
| 22 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 23 | MS. KING: SAM HAWGOOD.                     |
| 24 | DR. HAWGOOD: YES, EXCEPT FOR THOSE         |
| 25 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
|    | 105  |

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| 1  | MS. KING: BOB KLEIN.                       |
|----|--|
| 2  | CHAIRMAN KLEIN: YES.                       |
| 3  | MS. KING: SHERRY LANSING.                  |
| 4  | MS. LANSING: YES, EXCEPT FOR THOSE         |
| 5  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 6  | MS. KING: LEONARD ROME.                    |
| 7  | DR. ROME: YES, EXCEPT FOR THOSE            |
| 8  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 9  | MS. KING: ED PENHOET.                      |
| 10 | DR. PENHOET: YES.                          |
| 11 | MS. KING: PHIL PIZZO.                      |
| 12 | DR. PIZZO: YES, EXCEPT FOR THOSE           |
| 13 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 14 | MS. KING: CLAIRE POMEROY.                  |
| 15 | DR. POMEROY: YES.                          |
| 16 | MS. KING: FRANCISCO PRIETO.                |
| 17 | DR. PRI ETO: YES.                          |
| 18 | MS. KING: CARMEN PULIAFITO.                |
| 19 | DR. PULIAFITO: YES, EXCEPT FOR THOSE       |
| 20 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 21 | MS. KING: JOHN REED.                       |
| 22 | DR. REED: YES, EXCEPT FOR THOSE            |
| 23 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 24 | MS. KING: DUANE ROTH.                      |
| 25 | MR. ROTH: YES.                             |
|    | 106  |

| -  | BARRISTERS REFORTING SERVICE                         |
|----|--|
| 1  | MS. KING: DAVID SERRANO-SEWELL.                      |
| 2  | MR. SERRANO-SEWELL: YES.                             |
| 3  | MS. KING: JEFF SHEEHY.                               |
| 4  | MR. SHEEHY: YES.                                     |
| 5  | MS. KING: AND I THINK I CAN SAFELY SAY               |
| 6  | THAT MOTION CARRIES.                                 |
| 7  | CHAIRMAN KLEIN: OKAY. THANK YOU.                     |
| 8  | DR. YAFFE.   |
| 9  | DR. YAFFE: MR. CHAIRMAN AND MEMBERS OF               |
| 10 | THE COMMITTEE, IT'S MY PLEASURE TO BRING TO YOU THE  |
| 11 | CONSIDERATION FOR YOUR CONSIDERATION THE             |
| 12 | RECOMMENDATIONS OF THE GRANTS WORKING GROUP ON THE   |
| 13 | BRIDGES TO STEM CELL RESEARCH AWARD APPLICATIONS.    |
| 14 | MAY I JUST REMIND YOU THAT THE GOALS OF              |
| 15 | THIS INITIATIVE ARE TO EXPAND CALIFORNIA'S WORKFORCE |
| 16 | IN STEM CELL SCIENCE AND REGENERATIVE MEDICINE AND   |
| 17 | TO PROVIDE RESEARCH AND TRAINING OPPORTUNITIES FOR   |
| 18 | STUDENTS REPRESENTING THE DIVERSITY OF CALIFORNIA'S  |
| 19 | POPULATION, AND IN PARTICULAR TO PROVIDE THOSE       |
| 20 | OPPORTUNITIES FOR STUDENTS WHO ARE MATRICULATING AT  |
| 21 | COLLEGES OTHER THAN OUR RESEARCH INTENSIVE           |
| 22 | UNI VERSI TI ES.                                     |
| 23 | KEY FEATURES OF THE BRIDGES PROGRAM ARE              |
| 24 | AND CENTER AROUND STUDENT RESEARCH INTERNSHIPS IN    |
| 25 | STEM CELL LABORATORIES. IN ADDITION, THERE ARE       |
|    | 107  |
|    | 107  |

| 1  | TECHNIQUES COURSES AT CIRM-FUNDED SHARED LAB OR      |
|----|--|
| 2  | EQUIVALENT FACILITIES, AND AN INTEGRATION OF         |
| 3  | INTERNSHIPS WITH NEW OR PREEXISTING UNDERGRADUATE OR |
| 4  | MASTER'S PROGRAMS AT HOME INSTITUTIONS.              |
| 5  | WITH REGARD TO THIS FEATURE, I JUST WANT             |
| 6  | TO ALERT THE COMMITTEE TO THE FACT THAT VIRTUALLY    |
| 7  | ALL OF THESE PROPOSED PROGRAMS ARE LINKED TO THE     |
| 8  | ACADEMIC SCHOOL YEAR. SO THERE WILL BE AN IMPACT IF  |
| 9  | YOU CHOOSE TO DELAY A PROGRAM MUCH BEYOND THE        |
| 10 | INITIATION OF THIS SUMMER.                           |
| 11 | FURTHER, THESE PROGRAMS FEATURE SUPPORTIVE           |
| 12 | AND COMPLEMENTARY EDUCATIONAL ACTIVITIES, INCLUDING  |
| 13 | COURSES, SEMINARS, AND APPROPRIATE ADVISING. THE     |
| 14 | PROPOSALS WERE DEVELOPED AND SUBMITTED BY APPLICANT  |
| 15 | OR HOME INSTITUTIONS WHICH ARE PUBLIC AND PRIVATE    |
| 16 | CALIFORNIA EDUCATIONAL INSTITUTIONS WHICH DO NOT     |
| 17 | HAVE A CIRM-FUNDED SHARED LAB FACILITY. THESE ARE    |
| 18 | PRIMARILY THE CALIFORNIA STATE UNIVERSITY CAMPUSES,  |
| 19 | CALIFORNIA COMMUNITY COLLEGES, AND PRIVATE COLLEGES  |
| 20 | WITHIN CALIFORNIA.                                   |
| 21 | THIS PROGRAM ALSO INVOLVES PARTNER OR                |
| 22 | INTERNSHIP HOST INSTITUTIONS WHICH ARE CALIFORNIA'S  |
| 23 | RESEARCH INTENSIVE UNIVERSITIES, RESEARCH            |
| 24 | INSTITUTES, AND PRIVATE SECTOR COMPANIES ENGAGED IN  |
| 25 | STEM CELL RESEARCH. AND THESE ORGANIZATIONS PROVIDE  |
|    | 108  |
|    |  |

| 1  | THE SITES OF THE INTERNSHIP RESEARCH OPPORTUNITIES.  |
|----|--|
| 2  | IN TERMS OF THE SCOPE OF THE PROGRAM, EACH           |
| 3  | AWARD WILL SUPPORT UP TO TEN INTERN TRAINEES PER     |
| 4  | YEAR FOR INTERNSHIPS OF SIX TO 12 MONTHS' DURATION.  |
| 5  | PROGRAMS WILL BE FUNDED FOR UP TO THREE YEARS. CIRM  |
| 6  | ORIGINALLY INDICATED THAT WE WOULD FUND UP TO TEN    |
| 7  | PROGRAMS WITH AN OVERALL PROGRAM COST, WHICH YOU     |
| 8  | APPROVED IN THE CONCEPT PROPOSAL, OF UP TO \$18      |
| 9  | MILLION.   |
| 10 | THE PROGRAM RESULTED IN THE SUBMISSION OF            |
| 11 | 22 APPLICATIONS, AND THESE WERE REVIEWED BY THE      |
| 12 | GRANTS WORKING GROUP AT THEIR NOVEMBER MEETING. THE  |
| 13 | GRANTS WORKING GROUP USED THE FOLLOWING KEY CRITERIA |
| 14 | IN THEIR EVALUATION OF THESE PROPOSALS.              |
| 15 | THEY EVALUATED THE TRAINING PROGRAM AND,             |
| 16 | IN PARTICULAR, THE QUALITY AND AVAILABILITY OF       |
| 17 | INTERNSHIPS, THE EDUCATIONAL ENHANCEMENT ACTIVITIES, |
| 18 | AND THE EDUCATIONAL INTEGRATION; THAT IS, THE        |
| 19 | INTEGRATION OF THE INTERNSHIP PROGRAM INTO THEIR     |
| 20 | OVERALL EDUCATIONAL DEGREE OR CERTIFICATE PROGRAMS.  |
| 21 | IN ADDITION, THE GRANTS WORKING GROUP                |
| 22 | EVALUATED THE CONSTITUTIONAL COMMITMENT AND          |
| 23 | PARTNERING ARRANGEMENTS AND THE PROGRAM              |
| 24 | ADMINISTRATION AND, IN PARTICULAR, THE               |
| 25 | QUALIFICATIONS OF THE PROGRAM DIRECTOR.              |
|    | 100  |

109

| 1  | THE GRANTS WORKING GROUP SCORED THESE                 |
|----|---|
| 2  | PROGRAMS ON A SCALE OF ONE TO ONE HUNDRED. HERE YOU   |
| 3  | SEE THE DISTRIBUTION OF THE SCORES OF THE PROGRAMS.   |
| 4  | THE GRANTS WORKING GROUP ALSO DREW A LINE AT 75,      |
| 5  | DEFINING TIER 1, THOSE APPLICATIONS RECOMMENDED FOR   |
| 6  | FUNDING, AND DREW A SECOND LINE AT 55. THE            |
| 7  | APPLICATIONS BELOW THIS LINE ARE IN TIER 3, NOT       |
| 8  | RECOMMENDED, WITH THE APPLICATIONS BETWEEN THE LINES  |
| 9  | IN TIER 2 RECOMMENDED IF FUNDS ARE AVAILABLE.         |
| 10 | HERE YOU SEE THE SUMMARY OF THESE                     |
| 11 | RECOMMENDATIONS. TIER 1, RECOMMENDED FOR FUNDING,     |
| 12 | 11 APPLICATIONS, FOR A TOTAL OF REQUESTED BUDGET      |
| 13 | \$17.5 MILLION. FOR YOUR REFERENCE, AT THE BOTTOM IS  |
| 14 | THE ORIGINAL ALLOCATED APPROVED BUDGET, \$18 MILLION. |
| 15 | TIER 2, THERE ARE FIVE APPLICATIONS                   |
| 16 | RECOMMENDED IF FUNDS ARE AVAILABLE. TO FUND THESE     |
| 17 | APPLICATIONS WOULD REQUIRE AN ADDITIONAL \$6.2        |
| 18 | MILLION, AND TIER 3, NOT RECOMMENDED, THERE ARE SIX   |
| 19 | APPLI CATI ONS.                                       |
| 20 | AT THIS POINT PERHAPS MR. SHEEHY HAS                  |
| 21 | COMMENTS, OR WE COULD LOOK AT THE SCORES IN THE       |
| 22 | DI FFERENT CATEGORI ES.                               |
| 23 | MR. SHEEHY: THE ONE COMMENT I'D LIKE TO               |
| 24 | MAKE IS TO COMMEND THE SCIENTIFIC STAFF. THIS WAS     |
| 25 | REALLY A UNIQUE RFA THAT WENT OUTSIDE THE BOUNDS OF   |
|    | 110   |

| 1  | OUR USUAL REVIEWERS. AND THE ASSEMBLY OF REVIEWERS   |
|----|--|
| 2  | WHO WERE CAPABLE OF REALLY GIVING THE TYPE OF        |
| 3  | RIGOROUS EVALUATION THAT WE TYPICALLY HAVE FOR OUR   |
| 4  | GRANTS, WE SHOULD REALLY WE OWE STAFF A HAND FOR     |
| 5  | THIS. THEY WERE VERY, VERY THOUGHTFULLY REVIEWED BY  |
| 6  | PEOPLE WHO REALLY KNEW WHAT THEY WERE TALKING ABOUT. |
| 7  | AND GETTING THOSE FOLKS IN THE ROOM IS NOT AS EASY   |
| 8  | AS PEOPLE MAY THINK.                                 |
| 9  | (APPLAUSE.)  |
| 10 | DR. YAFFE: MR. SHEEHY, I DON'T KNOW                  |
| 11 | MR. SHEEHY: I THINK YOU WANT TO TAKE ANY             |
| 12 | MOTIONS NOW.   |
| 13 | CHAIRMAN KLEIN: SO ARE THERE MY                      |
| 14 | UNDERSTANDING IS, AGAIN, TO REPEAT, IS THAT THE      |
| 15 | RECOMMENDED GROUP IS WITHIN THE BUDGET CATEGORY?     |
| 16 | DR. YAFFE: YES, IT IS. IT'S UNDER BUDGET             |
| 17 | BY HALF A MILLION.                                   |
| 18 | CHAIRMAN KLEIN: OKAY. I WILL TAKE                    |
| 19 | MOTIONS AND THEN TAKE BOARD DISCUSSION AND COMMENTS  |
| 20 | ON THE MOTION BECAUSE I KNOW THERE ARE PEOPLE IN THE |
| 21 | AUDIENCE WHO WOULD LIKE TO ADDRESS THIS ITEM.        |
| 22 | MR. ROTH: I WOULD LIKE TO MAKE A MOTION              |
| 23 | TO FUND TIER 1 UNDER THE CAVEAT OF OUR PREVIOUS      |
| 24 | DI SCUSSI ON.  |
| 25 | CHAIRMAN KLEIN: ALL RIGHT. SECOND. I'M               |
|    | 111  |
|    |  |

| 1  | GOING TO OPEN THIS FIRST TO ACTUALLY I'D LIKE TO,    |
|----|--|
| 2  | BECAUSE I KNOW THERE'S SOMEONE WHO WOULD LIKE TO     |
| 3  | ADDRESS TIER 1 IN THE AUDIENCE, GIVE THEM THE        |
| 4  | BENEFIT OF ADDRESSING THIS, AND THEN WE'LL HAVE THE  |
| 5  | GENERAL BOARD DI SCUSSI ON.                          |
| 6  | MR. ROTH: CHAIRMAN KLEIN, IS IT IN TIER 1            |
| 7  | THIS PUBLIC COMMENT?                                 |
| 8  | CHAIRMAN KLEIN: THEIR COMMENT GOES TO THE            |
| 9  | ISSUE OF WHETHER MOVING IT TO TIER 1, AND I'M TRYING |
| 10 | TO ANTICIPATE THE TIME WE HAVE FOR THIS OVERALL      |
| 11 | DISCUSSION SO THEY CAN TAKE THIS INTO CONSIDERATION  |
| 12 | IN ACTING BECAUSE THEN WE DON'T HAVE TO GO THROUGH   |
| 13 | THIS TWICE. YES.                                     |
| 14 | DR. COOK: GOOD MORNING. THANK YOU FOR                |
| 15 | GIVING US A CHANCE TO PRESENT OUR CONCEPTS TO YOU.   |
| 16 | I'M BOB COOK. I'M THE CHAIR OF THE BIOLOGY           |
| 17 | DEPARTMENT AT CALIFORNIA STATE UNIVERSITY FULLERTON. |
| 18 | CHAIRMAN KLEIN: IF YOU COULD SPEAK A                 |
| 19 | LITTLE CLOSER TO THE MICROPHONE, PLEASE.             |
| 20 | DR. COOK: I'M BOB COOK. I'M THE CHAIR OF             |
| 21 | THE BIOLOGY DEPARTMENT AT CALIFORNIA STATE           |
| 22 | UNIVERSITY FULLERTON, AND I'M HERE TO SPEAK TO YOU   |
| 23 | ABOUT THE PROPOSAL THAT IS AT THE TOP OF THE GRAY    |
| 24 | BARRIER, AND HOPING TO CONVINCE YOU TO FUND IT       |
| 25 | PARTIALLY.   |
|    |  |

| 1  | OUR PROGRAM, OUR GOAL IN THIS PROGRAM IS             |
|----|--|
| 2  | TO PREPARE SCHOLARS IN THE ESSENTIALS OF STEM CELL   |
| 3  | BIOLOGY AT THE HOME CAMPUS AND TO SEND THEM TO THE   |
| 4  | HOST CAMPUS SO THAT THEY CAN ADVANCE THEIR RESEARCH  |
| 5  | AND GAIN EXPERIENCE IN HUMAN STEM CELL BIOLOGY.      |
| 6  | WE HAVE CREATED FOUR COURSES IN STEM CELL            |
| 7  | BIOLOGY PRIOR TO THE CALL FOR THESE PROPOSALS. TWO   |
| 8  | OF THESE COURSES DEAL WITH STEM CELL BIOLOGY         |
| 9  | DIRECTLY, ONE OF WHICH IS A STEM CELL BIOLOGY        |
| 10 | LABORATORY WHICH IS CURRENTLY FUNDED BY A GRANT FROM |
| 11 | NSF AND BY CAMPUS FUNDING.                           |
| 12 | IT'S ON THE BASIS OF THESE FOUR COURSES              |
| 13 | THAT OUR ACADEMIC COMPONENT OF THIS GRANT PROPOSAL   |
| 14 | RESTS. TO THIS POINT WE HAVE ALREADY TRAINED 28      |
| 15 | STUDENTS IN THE BASIC SKILLS OF STEM CELL BIOLOGY,   |
| 16 | BUT THEY HAVE NOT HAD THE ADVANTAGE OF BEING ABLE TO |
| 17 | BE IN A HUMAN STEM CELL BIOLOGY LAB YET. AND HAVING  |
| 18 | THIS PROGRAM FUNDED WOULD ALLOW US TO MOVE OUR       |
| 19 | STUDENTS FROM OUR LABS WHERE THEY DO MOUSE STEM CELL |
| 20 | WORK TO THE LABS OF OUR COLLABORATING HOST           |
| 21 | INSTITUTIONS WHERE THEY WOULD DO HUMAN STEM CELL     |
| 22 | BI OLOGY.  |
| 23 | IT'S BASICALLY AGREED, I THINK, IF YOU               |
| 24 | LOOK AT THE REVIEWS, THAT WE HAVE A STRONG           |
| 25 | CURRICULUM IN PLACE ON OUR CAMPUS. WE HAVE FOUR      |
|    | 113  |
|    | 113  |

| 1  | STRONG AND WELL-PREPARED FACULTY WHO CAN WORK WITH   |
|----|--|
| 2  | STUDENTS TO GIVE THEM THE BASIC BACKGROUND IN STEM   |
| 3  | CELL BIOLOGY AND TO PREPARE THE STUDENTS TO MOVE TO  |
| 4  | OUR HOST CAMPUSES WHERE WE HAVE A CADRE OF EXCELLENT |
| 5  | HUMAN STEM CELL BIOLOGY RESEARCHERS PREPARED TO TAKE |
| 6  | THEM INTO THE PROGRAM.                               |
| 7  | WE HAVE AN ENERGETIC AND COMMITTED PROGRAM           |
| 8  | DIRECTOR. WE HAVE A LARGE GROUP OF STUDENTS          |
| 9  | PREPARED TO ENTER THE PROGRAM.                       |
| 10 | CAL STATE FULLERTON REPRESENTS OR SERVES,            |
| 11 | RATHER, A DIVERSE MINORITY POPULATION IN NORTH       |
| 12 | ORANGE COUNTY, A DIVERSE SOCIOECONOMIC POPULATION IN |
| 13 | NORTH ORANGE COUNTY, AND A GROUP OF FIRST-GENERATION |
| 14 | FAMILIES WHO HAVE NOT BEEN TO COLLEGE BEFORE.        |
| 15 | HAVING A PROGRAM SUCH AS THIS WOULD GIVE THEM        |
| 16 | OPPORTUNITIES THAT ARE UNAVAILABLE TO THEM AND WOULD |
| 17 | REMAIN UNAVAILABLE IF WE ARE NOT FUNDED.             |
| 18 | WE HAVE WE WOULD ASK THAT YOU NOT, BY                |
| 19 | MOVING US TO TIER 1, NOT BUMP ANY OF THE PREVIOUSLY  |
| 20 | RECOMMENDED CANDIDATES, BUT RATHER ADD US TO THE     |
| 21 | MIX, GIVE US PARTIAL FUNDING. TRAINING PROGRAMS BY   |
| 22 | THEIR VERY NATURE ARE MODULAR IN COMPONENT. WE CAN   |
| 23 | DO VERY WELL WITH FUNDS THAT REMAIN FROM THE         |
| 24 | ORIGINAL 18 MILLION THAT HAVE BEEN ALLOCATED, AND    |
| 25 | THAT WE WOULD BE HAPPY TO TAKE THE 500,000 THAT      |
|    |  |

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| -  |  |
|----|--|
| 1  | REMAIN, WORK WITH A SMALLER GROUP OF STUDENTS, MOVE  |
| 2  | THEM THROUGH, AND AT LEAST HAVE SOME STUDENTS FROM   |
| 3  | NORTH ORANGE COUNTY WHO CAN PARTICIPATE IN THIS      |
| 4  | FANTASTIC PROGRAM THAT YOU' VE CREATED RATHER THAN   |
| 5  | HAVING NO ORANGE COUNTY REPRESENTATION. THANK YOU    |
| 6  | VERY MUCH.   |
| 7  | CHAIRMAN KLEIN: SO THAT WE CAN GET THE               |
| 8  | PUBLIC COMMENT ON THIS, MR. SIMPSON, DID YOU WANT TO |
| 9  | MAKE A PUBLIC COMMENT?                               |
| 10 | MR. SIMPSON: I'M CONFUSED AS TO WHETHER              |
| 11 | YOU'RE TAKING COMMENT ON TIER 2, OR IS IT JUST ON    |
| 12 | THE MOTION OF PUTTING INTO TIER 1?                   |
| 13 | CHAIRMAN KLEIN: JUST ON THE MOTION OF                |
| 14 | PUTTING IT IN TIER 1.                                |
| 15 | MR. SIMPSON: I WOULD SUPPORT TIER 1 AS IT            |
| 16 | IS NOW CONSTITUTED, BUT WITH THE CAVEAT THAT I WOULD |
| 17 | HOPE THAT TIER 2 GETS DISCUSSED AND THERE IS         |
| 18 | APPROPRIATE COMMENT ON TIER 2.                       |
| 19 | CHAIRMAN KLEIN: ALL RIGHT. SO BOARD                  |
| 20 | DI SCUSSI ON. JEFF SHEEHY.                           |
| 21 | MR. SHEEHY: COULD I ASK A QUESTION OF                |
| 22 | STAFF? YOU MADE A COMMENT ABOUT THERE'S A TIME       |
| 23 | FACTOR RELATED, THAT WHILE WE'RE KICKING THIS DOWN   |
| 24 | THE ROAD TO DECIDE WHETHER, YOU KNOW, WHEN WE        |
| 25 | ACTUALLY FUND THIS, CAN YOU KIND OF ELABORATE?       |
|    | 115  |
|    | 115  |

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| _  |  |
|----|--|
| 1  | DR. YAFFE: WELL, VIRTUALLY ALL THE                   |
| 2  | PROPOSED PROGRAMS ARE LINKED TO THE ACADEMIC YEAR,   |
| 3  | WHICH WOULD INVOLVE RECRUITMENT OF THEIR STUDENTS    |
| 4  | DURING THE SUMMER OR IN EARLY FALL AND THEN          |
| 5  | FOLLOWING IN THE ACADEMIC CALENDAR. IF A PROGRAM IS  |
| 6  | NOT GIVEN THE GO-AHEAD OR FUNDED BY A CERTAIN DATE,  |
| 7  | I DON'T KNOW WHAT THAT DATE MIGHT BE, BUT CERTAINLY  |
| 8  | BY THE SUMMER OR BEGINNING OF THE FALL, THE PROGRAM  |
| 9  | IS UNLIKELY TO BE ABLE TO START UP IN THE WINTER OR  |
| 10 | LATE SPRING. THEY MAY HAVE TO WAIT FOR AN ENTIRE     |
| 11 | YEAR BEFORE THEY CAN THEN INITIATE THE PROGRAM, AT   |
| 12 | LEAST DESIGNED, DESCRIBED, AND RECOMMENDED BY THE    |
| 13 | GRANTS WORKING GROUP.                                |
| 14 | MR. SHEEHY: THIS IS A PRIORITY PROGRAM OF            |
| 15 | THE SCIENTIFIC STAFF, I BELIEVE, AS WE'VE HEARD. I   |
| 16 | CAN'T OFFER AN AMENDMENT TO THE MOTION OR ANYTHING,  |
| 17 | BUT DO WE WANT TO SOMEHOW ON THIS MOTION MAKE I      |
| 18 | WOULD NOT LIKE THIS DECISION TO BE MADE BY DEFAULT.  |
| 19 | I WONDER IF WE WANT TO SET A POINT SO THAT WE CAN    |
| 20 | CLEARLY COMMUNICATE. JUST AS A PHILOSOPHICAL         |
| 21 | QUESTION, DO WE WANT TO SAY IN MARCH OR APRIL THAT   |
| 22 | WE'RE DEFINITELY GOING TO MAKE A GO OR NO GO SO THAT |
| 23 | THESE INSTITUTIONS CAN HAVE SOME CERTAINTY AS TO     |
| 24 | WHETHER OR NOT THEY'RE GOING TO GO FORWARD?          |
| 25 | CHAIRMAN KLEIN: LET ME ASK THE MAKER OF              |
|    | 116  |

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| 1  | THE MOTION. DUANE, WOULD YOU BE WILLING TO INCLUDE   |
|----|--|
| 2  | IN YOUR MOTION, BECAUSE I WOULD AS A SECOND, THAT WE |
| 3  | RECOGNIZE THAT THE STAFF HAS RECOMMENDED THIS AS A   |
| 4  | MISSION CRITICAL PROGRAM?                            |
| 5  | MR. ROTH: YOU KNOW, I'M NOT SURE IT NEEDS            |
| 6  | TO BE IN THE MOTION, BUT I WOULD HATE TO GIVE THE    |
| 7  | IMPRESSION THAT SOMEHOW THIS IS GOING TO TAKE        |
| 8  | PRIORITY OVER SOMETHING ELSE WHEN WE'VE ALREADY HAD  |
| 9  | THAT DI SCUSSI ON.                                   |
| 10 | CHAIRMAN KLEIN: THAT'S FINE.                         |
| 11 | MR. ROTH: THAT'S AT OUR SOLE DISCRETION              |
| 12 | TO DO THAT.  |
| 13 | MS. LANSING: I WOULD JUST LIKE TO SUGGEST            |
| 14 | THAT WHEN WE COME TO OUR NEXT MEETING, THAT ALAN     |
| 15 | PRESENT TO US STAFF'S RECOMMENDATION AS TO HOW WE    |
| 16 | SHOULD PRIORITIZE THE GRANTS THAT WE'VE APPROVED     |
| 17 | BECAUSE, DON'T FORGET, WE HAVE THE DISEASE TEAMS     |
| 18 | YET. WE HAVE A LOT OF THE OTHER THINGS THAT ARE      |
| 19 | GOING TO COME FORWARD, SO I DON'T THINK WE CAN       |
| 20 | ANSWER THOSE QUESTIONS.                              |
| 21 | MR. ROTH: THAT'S THE POINT. I DON'T                  |
| 22 | THINK WE WANT TO LOSE OUR FLEXIBILITY AND TO CHANGE  |
| 23 | THIS MOTION AND MAKE IT SOMEHOW DIFFERENT THAN THE   |
| 24 | PREVIOUS ONES WE JUST APPROVED.                      |
| 25 | CHAIRMAN KLEIN: THAT'S EXACTLY THE                   |
|    | 117  |
|    | 117  |

#### **BARRISTERS' REPORTING SERVICE** QUESTION I WAS ASKING. 1 2 MR. SHEEHY: SO WE'RE JUST NOT GOING TO 3 SET ANY PRIORITIES AT THIS MEETING. MR. SERRANO-SEWELL: I WAS GOING TO SPEAK 4 TO THAT. I THINK THAT CLARIFICATION IS REALLY 5 IMPORTANT. I THINK, BOB, IT'S WORTH REPEATING, 6 7 ESPECIALLY TO THE PEOPLE OR WHATEVER IT IS WE'RE 8 DOING FOR THEM IN THE FIRST YEAR. THE BOARD HAS 9 DECIDED TO RETAIN ITS SOLE DISCRETION, MEANING, 10 YEAH, WE APPROVED YOU, BUT YOU MIGHT NOT GET ANYTHING IN MARCH. YOU GET ZERO. 11 12 NOW, I DON'T KNOW HOW YOU -- AS AN 13 INSTITUTION, I DON'T KNOW HOW YOU REALLY RELY ON THAT AND GO BACK TO YOUR. I DON'T THINK YOU CAN, 14 BUT I'LL LEAVE IT TO THOSE INSTITUTIONS TO FIGURE IT 15 16 OUT. 17 MR. ROTH: MY HOPE IS THAT THROUGH ALL THIS DISCUSSION PEOPLE WILL WATCH WHAT'S HAPPENING 18 19 ON THE BUDGET AND WATCH WHAT HAPPENS WHEN WE GO AND START TALKING TO PEOPLE. AND I THINK THAT GIVES 20 21 THEM SOME SENSE OF WHETHER THIS IS GOING TO HAPPEN 22 OR NOT. CHAIRMAN KLEIN: YEAH. DR. PRIETO. 23 24 DR. PRIETO: WOULD IT BE APPROPRIATE TO 25 MAKE A SEPARATE -- TO REQUEST A SEPARATE AMENDMENT

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| 1  | TO THIS MOTION TO PARTIALLY FUND THE APPLICATION     |
|----|--|
| 2  | FROM TIER 2?   |
| 3  | CHAIRMAN KLEIN: AMENDMENTS ARE IN ORDER              |
| 4  | IN DISCUSSION OF THE MOTION AS LONG AS YOU DON'T     |
| 5  | HAVE ANY CONFLICTS.                                  |
| 6  | DR. PRIETO: I DON'T HAVE ANY CONFLICT                |
| 7  | WITH THIS APPLICATION.                               |
| 8  | CHAIRMAN KLEIN: MR. HARRISON, DO YOU HAVE            |
| 9  | A QUESTION ABOUT THE RIGHT TO MAKE AN AMENDMENT TO   |
| 10 | THIS MOTION?   |
| 11 | MR. HARRISON: NO. UNDER THE BOARD'S                  |
| 12 | EXCEPTION TO ROBERTS RULES OF ORDER, IF THE MAKER    |
| 13 | AND THE SECOND ACCEPT A FRIENDLY AMENDMENT, THEN IT  |
| 14 | CAN BE CONSIDERED. OTHERWISE, IT COULD BE            |
| 15 | CONSIDERED IN A SUBSEQUENT MOTION.                   |
| 16 | MR. ROTH: I WOULD PREFER NOT TO AND TO               |
| 17 | DEAL WITH THAT IN THE SECOND DISCUSSION ABOUT        |
| 18 | WHETHER WE WANT TO DO THAT AND THEN TALK ABOUT THAT. |
| 19 | CHAIRMAN KLEIN: THANK YOU.                           |
| 20 | DR. PIZZO: AS A MATTER OF PRINCIPLE, I               |
| 21 | WOULD NOT LIKE TO SEE US GET INTO THE SITUATION      |
| 22 | WHERE LEFTOVER MONEY THAT'S NOT APPLIED IS BEING     |
| 23 | USED AS A SOURCE FOR FUNDING OTHER PROPOSALS THAT    |
| 24 | DIDN'T MEET A CUTOFF. I THINK THAT CONFUSES WHAT     |
| 25 | WE'RE TRYING TO DO.                                  |
|    |  |

| 1  | CHAIRMAN KLEIN: I THINK WHAT YOU'RE                  |
|----|--|
| 2  | SAYING IS IT NEEDS TO BE ON THE MERITS RATHER THAN   |
| 3  | WHETHER THERE'S LEFTOVER MONEY.                      |
| 4  | DR. PIZZO: BECAUSE OTHERWISE WE WILL NEED            |
| 5  | TO GO CONTINUE TO GO BACK AND SEE IF WE HAVEN'T      |
| 6  | FILLED IT. IT IS ON THE MERITS.                      |
| 7  | THE OTHER THING I'LL JUST QUICKLY SAY IS             |
| 8  | SINCE WORDS MATTER, JUST GIVEN OUR LAST COMMENT, WE  |
| 9  | MAY USE THE TERM "MISSION CRITICAL," BUT I'D LIKE TO |
| 10 | THINK THAT ALMOST EVERYTHING WE DO IS MISSION        |
| 11 | CRITICAL. THERE MAY BE SOME PROPOSALS THAT ARE TIME  |
| 12 | SENSITIVE, AND MAYBE THAT'S AN IMPORTANT CAVEAT THAT |
| 13 | WE WANT TO OFFER.                                    |
| 14 | CHAIRMAN KLEIN: YEAH. I WAS SPECIFICALLY             |
| 15 | RECOGNIZING THE STAFF'S POSITION THAT THIS IS A      |
| 16 | MISSION CRITICAL OBJECTIVE, WHICH I THINK IS         |
| 17 | RELEVANT INFORMATION FOR US TO CONSIDER AT THE NEXT  |
| 18 | MEETING.   |
| 19 | DR. REED: YOU SAID THE COMMENT ON THE                |
| 20 | SPECIFIC SUGGESTED AMENDMENT, IF WE STILL ARE        |
| 21 | DISCUSSING THAT, OR IS THAT NOW OFF THE TABLE?       |
| 22 | CHAIRMAN KLEIN: BECAUSE IT HAS TO BE A               |
| 23 | VOLUNTARY ACCEPTANCE OF THE MAKER OF THE MOTION AND  |
| 24 | THE SECOND, THAT HAS TO NOW BE HANDLED AS A SEPARATE |
| 25 | I TEM.   |
|    |  |

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|    | BARRISTERS' REPORTING SERVICE                     |
|----|---|
| 1  | DR. REED: ALL RIGHT. I'LL WAIT TILL               |
| 2  | THEN.   |
| 3  | CHAIRMAN KLEIN: ADDITIONAL BOARD                  |
| 4  | COMMENTS? I'D LIKE TO CALL THE QUESTION ON THIS   |
| 5  | MOTI ON.  |
| 6  | DR. POMEROY: CAN YOU REPEAT THE MOTION,           |
| 7  | PLEASE?   |
| 8  | MR. HARRISON: THE MOTION IS TO APPROVE            |
| 9  | THOSE APPLICATIONS FOR BRIDGES GRANTS THAT ARE IN |
| 10 | TIER 1.   |
| 11 | MS. KING: RICARDO AZZIZ.                          |
| 12 | DR. AZZIZ: FOR, EXCEPT FOR THOSE                  |
| 13 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
| 14 | MS. KING: ROBERT PRICE.                           |
| 15 | DR. PRICE: APPROVE, EXCEPT FOR THOSE I            |
| 16 | HAD NO CONFLICTS.                                 |
| 17 | MS. KING: GORDON GILL.                            |
| 18 | DR. GILL: YES, EXCEPT FOR THOSE                   |
| 19 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
| 20 | MS. KING: JACOB LEVIN.                            |
| 21 | DR. LEVIN: YES, EXCEPT FOR THOSE                  |
| 22 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
| 23 | MS. KING: MARCY FEIT.                             |
| 24 | MS. FEIT: YES, EXCEPT FOR THOSE                   |
| 25 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
|    | 121   |

| 1  | MS. KING: MICHAEL FRIEDMAN.                |
|----|--|
| 2  | DR. FRIEDMAN: FOR, EXCEPT FOR THOSE        |
| 3  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 4  | MS. KING: MICHAEL GOLDBERG.                |
| 5  | MR. GOLDBERG: YES, EXCEPT FOR THOSE        |
| 6  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 7  | MS. KING: SAM HAWGOOD.                     |
| 8  | DR. HAWGOOD: YES, EXCEPT FOR THOSE         |
| 9  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 10 | MS. KING: BOB KLEIN.                       |
| 11 | CHAIRMAN KLEIN: YES.                       |
| 12 | MS. KING: SHERRY LANSING.                  |
| 13 | MS. LANSING: YES, EXCEPT FOR THOSE         |
| 14 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 15 | MS. KING: LEONARD ROME.                    |
| 16 | DR. ROME: YES, EXCEPT FOR THOSE            |
| 17 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 18 | MS. KING: ED PENHOET.                      |
| 19 | DR. PENHOET: YES, EXCEPT FOR THOSE         |
| 20 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 21 | MS. KING: PHIL PIZZO.                      |
| 22 | DR. PIZZO: YES, EXCEPT FOR THOSE           |
| 23 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 24 | MS. KING: CLAIRE POMEROY.                  |
| 25 | DR. POMEROY: YES, EXCEPT FOR THOSE         |
|    | 122  |
|    | 166  |

| 1  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
|----|--|
| 2  | MS. KING: FRANCISCO PRIETO.                          |
| 3  | DR. PRIETO: YES, EXCEPT FOR THOSE                    |
| 4  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 5  | MS. KING: CARMEN PULIAFITO.                          |
| 6  | DR. PULIAFITO: YES, EXCEPT FOR THOSE                 |
| 7  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 8  | MS. KING: JOHN REED.                                 |
| 9  | DR. REED: YES, EXCEPT FOR THOSE                      |
| 10 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 11 | MS. KING: DUANE ROTH.                                |
| 12 | MR. ROTH: YES.                                       |
| 13 | MS. KING: DAVID SERRANO-SEWELL.                      |
| 14 | MR. SERRANO-SEWELL: YES.                             |
| 15 | MS. KING: JEFF SHEEHY.                               |
| 16 | MR. SHEEHY: YES, EXCEPT FOR THOSE                    |
| 17 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 18 | CHAIRMAN KLEIN: AND I'D LIKE TO SAY MY               |
| 19 | UNDERSTANDING, DR. PRICE, OF WHAT YOU SAID IS EXCEPT |
| 20 | FOR THOSE WITH WHICH                                 |
| 21 | DR. PRICE: YES. I WAS ABOUT TO MODIFY MY             |
| 22 | VOTE.  |
| 23 | MR. HARRISON: MR. CHAIR, COULD I MAKE ONE            |
| 24 | SUGGESTION. BECAUSE OF THE QUORUM REQUIREMENTS FOR   |
| 25 | TWO OF THE APPLICATIONS, I WOULD RECOMMEND THAT WE   |
|    | 100  |
|    | 123  |

| 1  | LEAVE THIS VOTE OPEN. LEEZA GIBBONS PLANS TO JOIN   |
|----|---|
| 2  | US AFTER LUNCH; AND AT THAT POINT IN TIME, SHE CAN  |
| 3  | VOTE. WE CAN CLOSE THE VOTE AND WE WILL HAVE HAD A  |
| 4  | SUFFICIENT QUORUM FOR EACH OF THE APPLICATIONS IN   |
| 5  | TIER 1.   |
| 6  | CHAIRMAN KLEIN: WITHOUT OBJECTION, I'M              |
| 7  | GOING TO LEAVE THE VOTE OPEN. COULD YOU TELL ME THE |
| 8  | I TEMS, PLEASE?                                     |
| 9  | MR. HARRISON: YES. THEY ARE APPLICATION             |
| 10 | NOS. 1194 AND APPLICATION 1190.                     |
| 11 | CHAIRMAN KLEIN: THANK YOU. THOSE ITEMS              |
| 12 | WILL BE LEFT OPEN. THE VOTE IS OTHERWISE LOGGED FOR |
| 13 | THOSE OTHER APPLICATIONS THAT WE JUST CONSIDERED.   |
| 14 | AS TO THE GRAY AREA, IS THERE ANY MOTION            |
| 15 | AS TO THE GRAY AREA?                                |
| 16 | DR. PULIAFITO: ONLY POINT OF INFORMATION.           |
| 17 | ONLY NONCONFLICTED INDIVIDUALS CAN MAKE A MOTION?   |
| 18 | CHAIRMAN KLEIN: ONLY NONCONFLICTED                  |
| 19 | INDIVIDUALS CAN MAKE A MOTION.                      |
| 20 | MR. ROTH: ON ANY INDIVIDUAL GRANT.                  |
| 21 | CHAIRMAN KLEIN: ON ANY INDIVIDUAL GRANT.            |
| 22 | DR. PULIAFITO: WHAT ABOUT A MOTION AS A             |
| 23 | GLOBAL MOTION?                                      |
| 24 | CHAIRMAN KLEIN: THEY CAN MAKE A GLOBAL              |
| 25 | MOTION ON THE GRAY AREA IF YOU'RE NOT CONFLICTED    |
|    |   |
|    | 124   |

| 1  | WITH ANY ITEMS IN THE GRAY AREA.                     |
|----|--|
| 2  | SO QUESTIONS? IS THERE ANYONE WHO, ON A              |
| 3  | PROGRAMMATIC BASIS, WHICH IS OBVIOUSLY A CRITERIA    |
| 4  | FOR CONSIDERATION AS WELL AS A STRAIGHT SCIENTIFIC   |
| 5  | SCORE, WANTS TO PICK UP THE PROPOSAL, AS I           |
| 6  | UNDERSTAND IT FROM THE COMMENT PREVIOUSLY MADE, THAT |
| 7  | THERE BE A \$600,000 AWARD TO FULLERTON INSTEAD OF   |
| 8  | THE FULL AWARD SUGGESTED, WHICH WOULD KEEP US IN     |
| 9  | BUDGET? MY UNDERSTANDING OF THE PROGRAMMATIC         |
| 10 | REQUEST IS THIS IS AN UNDERREPRESENTED AREA WITH     |
| 11 | TREMENDOUS POTENTIAL IN THE STATE WITH A PROGRAM     |
| 12 | THAT IS IN THE GRAY AREA.                            |
| 13 | IS THERE ANYONE THAT WOULD LIKE TO ADDRESS           |
| 14 | THAT REQUEST? ALL RIGHT. SEEING NO ONE. IS THERE     |
| 15 | ANYONE THAT WOULD LIKE TO MAKE ANY MOTION AS TO THE  |
| 16 | GRAY AREA? DR. REED.                                 |
| 17 | DR. REED: I'D LIKE TO MOVE THAT NO                   |
| 18 | FURTHER GRANTS IN THIS CATEGORY ARE APPROVED FOR     |
| 19 | FUNDING AT THIS TIME.                                |
| 20 | CHAIRMAN KLEIN: OKAY. THE WORDING OF                 |
| 21 | THAT MOTION IS INTERESTING, BUT LET ME ASK A         |
| 22 | QUESTION OF COUNSEL. BECAUSE IT ADDRESSES THE        |
| 23 | CATEGORY, IS THIS A MOTION THAT DR. REED SHOULD BE   |
| 24 | MAKING?  |
| 25 | MR. HARRISON: WITH ONE CLARIFICATION.                |
|    | 125  |
|    |  |

|    | BARRISTERS' REPORTING SERVICE                       |
|----|---|
| 1  | THE QUESTION DR. REED CAN MAKE A MOTION AS TO       |
| 2  | TIER 2. HE CANNOT MAKE A MOTION AS TO TIER 2 AND    |
| 3  | TIER 3.   |
| 4  | CHAIRMAN KLEIN: MY UNDERSTANDING IS HE              |
| 5  | WAS ONLY ADDRESSING TIER 2; IS THAT CORRECT, DR.    |
| 6  | REED?   |
| 7  | DR. REED: I WOULD ADDRESS BOTH IF I'M               |
| 8  | ALLOWED.  |
| 9  | CHAIRMAN KLEIN: MY UNDERSTANDING, DR.               |
| 10 | REED, IS YOU ARE INTENDING TO ADDRESS TIER 2; IS    |
| 11 | THAT CORRECT?                                       |
| 12 | DR. REED: I'LL WITHDRAW THE MOTION AND              |
| 13 | ALLOW DUANE ROTH TO REPHRASE.                       |
| 14 | MR. ROTH: I WILL MAKE A MOTION NOT TO               |
| 15 | FUND ANYTHING IN TIER 2 AND TIER 3 AT THIS TIME.    |
| 16 | CHAIRMAN KLEIN: SO I'M INTERESTED IN THE            |
| 17 | WORDING. IS THE WORDING "AT THIS TIME"? IS THERE    |
| 18 | INTENT TO CARRY ANY OF THESE FORWARD, OR IS THIS AT |
| 19 | ANY TIME?   |
| 20 | MR. ROTH: I'LL EXPLAIN MY MOTION. I                 |
| 21 | DON'T WANT TO GIVE ANYONE THE IMPRESSION THAT IT'S  |
| 22 | LIKELY WE'RE GOING TO COME BACK AND VISIT THIS      |
| 23 | BECAUSE I DON'T THINK THAT'S GOING TO HAPPEN. I     |
| 24 | THINK THAT'S THE SENSE OF THE BOARD.                |
| 25 | SECONDLY, WHILE I'M SYMPATHETIC TO THE              |
|    | 126   |

| 1  | PRESENTATION THAT WAS MADE, I THINK FROM A PRECEDENT |
|----|--|
| 2  | STANDPOINT, ONCE WE START GOING IN AND MODIFYING     |
| 3  | BASED ON RECOMMENDATIONS FOR PARTIAL FUNDING, WE     |
| 4  | SHOULD OPEN IT UP TO EVERYBODY WHO WOULD HAVE THE    |
| 5  | CHANCE TO COME AND ARGUE FOR PARTIAL FUNDING OF      |
| 6  | THEIR GRANT. THEREFORE, ON THE BASIS OF THAT, JUST   |
| 7  | THE INTEGRITY OF THE PROCESS, I THINK I'LL STAY WITH |
| 8  | MY MOTION.   |
| 9  | CHAIRMAN KLEIN: I THINK ANYONE CAN ARGUE             |
| 10 | FOR PARTIAL FUNDING. I THINK YOU'RE JUST TAKING THE  |
| 11 | POSITION THAT YOU DON'T WANT TO MAKE THAT DECISION.  |
| 12 | SO ANY ADDITIONAL DISCUSSION? DO WE HAVE             |
| 13 | A SECOND? WE DO NOT HAVE A SECOND.                   |
| 14 | DR. PRICE: SECOND.                                   |
| 15 | CHAIRMAN KLEIN: LET US CHECK. WE NEED TO             |
| 16 | CHECK THAT.  |
| 17 | CHAIRMAN KLEIN: DR. GILL IS ASKING THE               |
| 18 | QUESTI ON.   |
| 19 | MR. SERRANO-SEWELL: I'LL MAKE THE SECOND.            |
| 20 | CHAIRMAN KLEIN: DAVID SERRANO-SEWELL WILL            |
| 21 | MAKE THE SECOND. THANK YOU. OKAY. DR. GILL ASKED     |
| 22 | FIRST. YOU'D LIKE TO MAKE A SECOND?                  |
| 23 | DR. GILL: I SECOND.                                  |
| 24 | CHAIRMAN KLEIN: I WILL RECOGNIZE THE                 |
| 25 | FIRST SECOND OF DR. GILL. IF I COULD ASK FOR PUBLIC  |
|    | 127  |
|    |  |

COMMENT ON THIS.

1

2 DR. SIMPSON: JOHN SIMPSON FROM CONSUMER WATCHDOG. I'M DI SAPPOINTED THAT YOU ARE MAKING THIS 3 MOTION. I WOULD HAVE SUGGESTED THAT THE MOTION IN 4 THIS PARTICULAR CASE, BECAUSE OF THE UNIQUE NATURE 5 OF THIS PROGRAM AND BECAUSE, IF I CAN BE SO CRASS AS 6 7 TO SAY, ALL THE REPRESENTATIVES OF THE BIG FAT 8 UNIVERSITIES HAVE GOTTEN THEIRS ALREADY, AND THESE 9 GUYS HAVEN' T. AND YOU MANAGED TO SAVE ENOUGH TO 10 SUBSTANTIALLY FUND ALL THROUGH THE GRAY AREA. \_\_\_\_I WOULD HAVE, BECAUSE OF THE VERY SPECIAL CASE IN THIS 11 FIRST OPPORTUNITY TO OPEN IT UP TO MANY MORE PEOPLE 12 13 IN THE STATE OF CALIFORNIA AND UNSERVED MINORITIES, I WOULD STRONGLY RECOMMEND THAT YOU DEFEAT THIS 14 MOTION AND THAT A NEW MOTION BE ENTERED THAT WOULD 15 16 MOVE UP ALL OF THE GRAY AREA. THANK YOU. 17 CHAIRMAN KLEIN: OKAY. DR. GILL: CAN I EXPLAIN THE REASON I 18 19 SECONDED IT? I FEEL THAT THERE SHOULD BE EQUAL ACCESS FOR EACH PERSON IN AN AREA TO SPEAK IF WE 20 21 WERE GOING TO GO IN ONE BY ONE. IN OTHER WORDS, I 22 CERTAINLY APPRECIATE THE VALUE OF THE FULLERTON 23 PROGRAM, BUT WE HAVE NOT BEEN ABLE TO HEAR FROM THE 24 OTHER PROGRAMS, ONE OF WHICH HAS EXACTLY THE SAME 25 SCORE. SO I FIND IT IMPOSSIBLE TO JUDGE BASED ONLY

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| 1  | ON THE PRESENCE OF AN ADVOCATE HERE.                |
|----|---|
| 2  | CHAIRMAN KLEIN: SO, DR. GILL, EVERYONE              |
| 3  | HAS THE OPPORTUNITY TO SPEAK. THE FULLERTON         |
| 4  | REPRESENTATIVE MADE THE EFFORT TO COME HERE AND     |
| 5  | SPEAK. AND, IN FACT, THE SYSTEM REWARDS THE THE     |
| 6  | SYSTEM PERMITS THAT THOSE WHO WILL MAKE THE EXTRA   |
| 7  | EFFORT CAN PROVIDE A FOCUS ON THEIR CASE AND        |
| 8  | CONSIDERATION. AND THEY ARE THE FULLERTON IS ONE    |
| 9  | OF THE TOP TWO IN THIS CATEGORY.                    |
| 10 | DR. FRIEDMAN: I'M TRYING TO DECIDE                  |
| 11 | WHETHER TO MAKE A COMMENT OR NOT, AND I THINK I     |
| 12 | WILL. I DON'T MEAN TO BE PROVOCATIVE, AND I DON'T   |
| 13 | MEAN TO BE TRUCULENT. I TAKE STRONG EXCEPTION TO    |
| 14 | YOUR COMMENTS. NOBODY KNOWS WHICH UNIVERSITIES ARE  |
| 15 | GETTING WHAT. YOUR COMMENT ABOUT FAT UNIVERSITIES   |
| 16 | GETTING FATTER IS ENTIRELY INAPPROPRIATE. YOUR      |
| 17 | COMMENTS SHOULD HAVE BEEN RESTRICTED, I SUGGEST, TO |
| 18 | WHAT WOULD BE GOOD FOR THE BEST TRAINING FOR THE    |
| 19 | BEST STUDENTS IN THE STATE TO HELP THE PROGRAM. AND |
| 20 | I FIND THAT REALLY AN INAPPROPRIATE COMMENT TO MAKE |
| 21 | AT THIS TIME.                                       |
| 22 | MR. SIMPSON: I'M SORRY YOU TOOK IT THAT             |
| 23 | WAY.  |
| 24 | CHAIRMAN KLEIN: ADDITIONAL DISCUSSION?              |
| 25 | DR. LEVIN: I JUST WANT TO CLARIFY WHAT              |
|    | 129   |

| 1  | THE MOTION IS ON THE FLOOR. ARE WE VOTING NOT TO     |
|----|--|
| 2  | FUND THESE, OR TO PUSH THEM TO THE MARCH MEETING?    |
| 3  | CHAIRMAN KLEIN: NOT TO FUND.                         |
| 4  | DR. PENHOET: WE'RE NOT FUNDING ANYTHING.             |
| 5  | RECOMMEND FOR FUNDING.                               |
| 6  | DR. LEVIN: THERE WILL BE NO FURTHER                  |
| 7  | DISCUSSION OF THESE.                                 |
| 8  | CHAIRMAN KLEIN: IF THIS PASSES, THERE                |
| 9  | WILL BE NO FURTHER DISCUSSION OF THESE AT THE MARCH  |
| 10 | MEETING OR ANY OTHER MEETING.                        |
| 11 | MR. ROTH: AGAIN, AS THE MAKER OF THE                 |
| 12 | MOTION, I JUST WANT TO COMMENT AGAIN. THE REASON I   |
| 13 | THINK THIS IS PRUDENT IS IN LIGHT OF ALL THE         |
| 14 | DISCUSSION WE'VE HAD, THAT, YOU KNOW, WE'RE TRYING   |
| 15 | TO GO THE EXTRA MILE HERE IN MAKING SURE WE GIVE     |
| 16 | PEOPLE EXPECTATIONS THAT WE POTENTIALLY CAN LIVE UP  |
| 17 | TO. AND I THINK THE FACT THAT THINGS ARE GOING TO    |
| 18 | CHANGE SIGNIFICANTLY ENOUGH THAT IN APRIL, MAY, JUNE |
| 19 | WE COULD DECIDE TO THROW ANOTHER FOUR OR \$5 MILLION |
| 20 | HERE IS NOT GOING TO HAPPEN. THEREFORE, I DO NOT     |
| 21 | WANT TO GIVE ANY FALSE HOPE. I'D RATHER THEY KNOW    |
| 22 | TODAY AND NOT HOLD ON.                               |
| 23 | CHAIRMAN KLEIN: OKAY. ADDITIONAL                     |
| 24 | DISCUSSION? CALL THE QUESTION.                       |
| 25 | MS. KING: RICARDO AZZIZ.                             |
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|    | BARRISTERS' REPORTING SERVICE              |
|----|--|
| 1  | DR. AZZIZ: FOR, EXCEPT FOR THOSE           |
| 2  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 3  | MS. KING: ROBERT PRICE.                    |
| 4  | DR. PRICE: YES, EXCEPT FOR THOSE           |
| 5  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 6  | MS. KING: GORDON GILL.                     |
| 7  | DR. GILL: YES, EXCEPT FOR THOSE            |
| 8  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 9  | MS. KING: JACOB LEVIN.                     |
| 10 | DR. LEVIN: YES, EXCEPT FOR THOSE           |
| 11 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 12 | MS. KING: MARCY FEIT.                      |
| 13 | MS. FEIT: YES, EXCEPT FOR THOSE            |
| 14 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 15 | MS. KING: MICHAEL FRIEDMAN.                |
| 16 | DR. FRIEDMAN: YES, EXCEPT FOR THOSE        |
| 17 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 18 | MS. KING: MICHAEL GOLDBERG.                |
| 19 | MR. GOLDBERG: YES, EXCEPT FOR THOSE        |
| 20 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 21 | MS. KING: SAM HAWGOOD.                     |
| 22 | DR. HAWGOOD: YES, EXCEPT FOR THOSE         |
| 23 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 24 | MS. KING: BOB KLEIN.                       |
| 25 | CHAIRMAN KLEIN: YES.                       |
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| -  |  |
|----|--|
| 1  | MS. KING: SHERRY LANSING.                  |
| 2  | MS. LANSING: YES, EXCEPT FOR THOSE         |
| 3  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 4  | MS. KING: LEONARD ROME.                    |
| 5  | DR. ROME: YES, EXCEPT FOR THOSE            |
| 6  | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 7  | MS. KING: ED PENHOET.                      |
| 8  | DR. PENHOET: YES, EXCEPT FOR THE ONE WITH  |
| 9  | WHICH I HAVE A CONFLICT.                   |
| 10 | MS. KING: PHIL PIZZO.                      |
| 11 | DR. PIZZO: YES, EXCEPT FOR THOSE           |
| 12 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 13 | MS. KING: CLAIRE POMEROY.                  |
| 14 | DR. POMEROY: YES, EXCEPT FOR THOSE         |
| 15 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 16 | MS. KING: FRANCISCO PRIETO.                |
| 17 | DR. PRIETO: NO, EXCEPT FOR THOSE           |
| 18 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 19 | MS. KING: CARMEN PULIAFITO.                |
| 20 | DR. PULIAFITO: YES, EXCEPT FOR THOSE       |
| 21 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 22 | MS. KING: JOHN REED.                       |
| 23 | DR. REED: YES, EXCEPT FOR THOSE            |
| 24 | APPLICATIONS WITH WHICH I HAVE A CONFLICT. |
| 25 | MS. KING: DUANE ROTH.                      |
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|    |  |

| 1  | MR. ROTH: YES.                                       |
|----|--|
| 2  | MS. KING: DAVID SERRANO-SEWELL.                      |
| 3  | MR. SERRANO-SEWELL: YES.                             |
| 4  | MS. KING: JEFF SHEEHY.                               |
| 5  | MR. SHEEHY: YES, EXCEPT FOR THOSE                    |
| 6  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 7  | MR. HARRISON: MR. CHAIR, CAN I ONCE AGAIN            |
| 8  | RECOMMEND THAT WE KEEP THE VOTE OPEN ON THIS MOTION  |
| 9  | AS THERE'S ONE APPLICATION IN THIS CATEGORY, 1187,   |
| 10 | FOR WHICH WE NEED MEMBER GIBBONS' VOTE.              |
| 11 | DR. PENHOET: AS EMBARRASSED AS I AM, NOT             |
| 12 | BEING ABLE TO COUNT, I HAVE TO CHANGE MY VOTE TO YES |
| 13 | EXCEPT FOR THOSE WITH WHICH I HAVE CONFLICTS.        |
| 14 | CHAIRMAN KLEIN: ON THE ADVICE OF COUNSEL,            |
| 15 | WITHOUT OBJECTION, I'M GOING TO KEEP 1187 OPEN. IS   |
| 16 | THAT THE CORRECT NUMBER?                             |
| 17 | MR. HARRI SON: THAT' S CORRECT.                      |
| 18 | CHAIRMAN KLEIN: ALL THE OTHER VOTES WILL             |
| 19 | BE LOGGED AS FINAL VOTES.                            |
| 20 | QUESTION AT THIS POINT. DR. YAFFE, DID               |
| 21 | YOU HAVE ADDITIONAL?                                 |
| 22 | DR. YAFFE: I DON'T.                                  |
| 23 | MS. KING: TIER 3 IS DONE AS WELL, SO                 |
| 24 | WE'RE DONE WITH AGENDA ITEM 4, BRIDGES AND TRAINING. |
| 25 | CHAIRMAN KLEIN: THANK YOU. SO LET ME                 |
|    | 122  |
|    | 133  |

| -  |  |
|----|--|
| 1  | ASK, MELISSA, ARE WE AT A POINT WHERE IT WOULD BE    |
| 2  | APPROPRIATE TO ADJOURN FOR THE LUNCH DISCUSSION?     |
| 3  | MS. KING: WE ARE. THE ONLY THING YOU                 |
| 4  | MIGHT WANT TO CONSIDER IS ADDRESSING ITEM 5, TOOLS   |
| 5  | AND TECHNOLOGY, TIER 2, THAT WAS CARRIED OVER FROM   |
| 6  | THE LAST MEETING IF IT WAS THE SENSE OF THE BOARD    |
| 7  | THAT THAT WOULD BE A BRIEF ENOUGH DISCUSSION, OR YOU |
| 8  | COULD GO TO LUNCH.                                   |
| 9  | CHAIRMAN KLEIN: OKAY. THANK YOU FOR YOUR             |
| 10 | ADVICE. LET ME ASK THE BOARD HERE. WHAT IS THE       |
| 11 | SENSE OF THE BOARD? SHOULD WE TRY AND TACKLE THIS    |
| 12 | ITEM OR ADJOURN FOR LUNCH?                           |
| 13 | DR. PULIAFITO: DO IT NOW.                            |
| 14 | MS. FEIT: DO WE HAVE A QUORUM TO TAKE                |
| 15 | ACTION ON THAT?                                      |
| 16 | DR. PULIAFITO: YOU MAY NOT HAVE IT AFTER             |
| 17 | LUNCH.   |
| 18 | CHAIRMAN KLEIN: LEEZA GIBBONS IS COMING              |
| 19 | BACK AFTER LUNCH.                                    |
| 20 | MS. KING: WE COULD JUST HOLD IT, BUT                 |
| 21 | WE'RE ALSO GOING TO LOSE DR. ROME.                   |
| 22 | CHAIRMAN KLEIN: WE HAVE A QUORUM WITH DR.            |
| 23 | ROME OTHER THAN THOSE THAT HAVE WALKED OUT FOR JUST  |
| 24 | A MOMENT.  |
| 25 | MR. HARRISON: YES.                                   |
|    |  |
|    | 134  |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | CHAIRMAN KLEIN: WE DO. ALL RIGHT. YOU                |
| 2  | KNOW YOU'RE IN A CRISIS WHERE BATHROOM PASSES COME   |
| 3  | AT A PREMIUM.  |
| 4  | DR. PENHOET: WE COULD RAISE MONEY FOR                |
| 5  | THIS INSTITUTION BY SELLING THEM.                    |
| 6  | CHAIRMAN KLEIN: LET'S KEEP IT GOING FOR              |
| 7  | TWO OR THREE MORE HOURS.                             |
| 8  | MS. KING: I'M GOING TO SUGGEST, WHILE DR.            |
| 9  | AZZIZ IS OUT OF THE ROOM, THAT WE HAVE DR. TALIB     |
| 10 | JUST BRIEFLY TAKE US THROUGH HIS SLIDES ON TOOLS AND |
| 11 | TECHNOLOGI ES.                                       |
| 12 | CHAIRMAN KLEIN: YES. DR. TALIB, COULD                |
| 13 | YOU BRING UP, AS I SUPPOSE YOU WILL, IMMEDIATELY THE |
| 14 | SCORING CHART TO SHOW US WHAT THE RELATIVE SCORES    |
| 15 | ARE IN THE GRAY AREA?                                |
| 16 | DR. POMEROY: MELISSA, DO YOU HAVE                    |
| 17 | CONFLICT SHEETS?                                     |
| 18 | MS. KING: I DO. I'M GOING TO NEED JUST A             |
| 19 | MOMENT. I'VE GOT TO GET THIS SPREADSHEET UP AND I    |
| 20 | WILL HAND THEM OUT TO YOU.                           |
| 21 | DR. TALIB: MR. CHAIRMAN AND MEMBERS OF               |
| 22 | THE BOARD, WHAT I'D LIKE TO DO IS JUST PROVIDE YOU   |
| 23 | THE TABLE IN WHICH THE TOOLS AND TECHNOLOGY AWARDS   |
| 24 | WHICH WERE DISCUSSED IN THE LAST ICOC MEETING. IN    |
| 25 | THE LAST ICOC MEETING, YOU APPROVED 23 APPLICATIONS, |
|    | 135  |

| 1  | WHICH ARE SHOWN IN THE FIRST COLUMN AND THESE 23     |
|----|--|
| 2  | APPLICATIONS WHICH WERE PLACED BY THE GRANTS WORKING |
| 3  | GROUP IN THE TIER 1.                                 |
| 4  | SO THESE 23 APPLICATIONS WITH A TOTAL                |
| 5  | AMOUNT OF THE FUNDING OF \$19.8 MILLION, WHICH IS    |
| 6  | VERY CLOSE TO THE TARGET OF THE ICOC WHICH WAS       |
| 7  | RECOMMENDED, AND THAT WAS \$20 MILLION.              |
| 8  | YOU ALSO PLACED SOME OF THE APPLICATIONS             |
| 9  | IN TIER 2, AND THOSE WERE TOTAL OF 17 APPLICATIONS   |
| 10 | WHICH WERE PLACED IN TIER 2, AND THEY'RE UP FOR      |
| 11 | DISCUSSION TODAY FOR CONSIDERATION. THESE 17         |
| 12 | APPLICATIONS WOULD AMOUNT TO ADDITIONAL FUNDING OF   |
| 13 | ABOUT \$16 MILLION.                                  |
| 14 | IN THE NEXT SLIDE, JUST FOR YOUR                     |
| 15 | INFORMATION, I WANT TO EMPHASIZE THAT IN TIER 1,     |
| 16 | WHICH YOU HAVE APPROVED, CONTAINS ALL THE            |
| 17 | APPLICATIONS WHICH WERE RECOMMENDED OR WHICH WERE    |
| 18 | CONSIDERED TO BE IMPORTANT IN TERMS OF THE AREAS     |
| 19 | WHICH ARE IMPORTANT FOR FUNDING. THAT IS, ALL THE    |
| 20 | SUBJECT AREAS WHICH ARE CONSIDERED TO BE IMPORTANT   |
| 21 | IN WHICH THERE IS SOME ROADBLOCKS TO MOVE THE FIELDS |
| 22 | TOWARDS THE CLINIC.                                  |
| 23 | THESE FIVE CATEGORIES ARE BIOMARKERS, GENE           |
| 24 | MANIPULATION, BIOASSAYS, STEM CELL DIFFERENTIATION,  |
| 25 | SCALE UP, AND BIOENGINEERING. SO ALL SUBJECT AREAS   |
|    | 10/  |
|    | 136  |

| 1  | APPEARS TO BE EQUALLY REPRESENTED IN THE TIER 1      |
|----|--|
| 2  | WHICH YOU HAVE ALREADY APPROVED FOR FUNDING.         |
| 3  | AND I WILL NOW HAND OVER TO DR. SAMBRANO,            |
| 4  | WHO CAN SHOW YOU MORE INFORMATION ABOUT THESE        |
| 5  | APPLI CATI ONS.                                      |
| 6  | CHAIRMAN KLEIN: I SPECIFICALLY WANT TO               |
| 7  | SEE THE SCORING SHEET SHOWING US THE SCORES IN THE   |
| 8  | GRAY AREA AS COMPARED TO THE APPROVED AREA.          |
| 9  | DR. SAMBRANO: IT'S SHOWN UP HERE AND YOU             |
| 10 | SHOULD NOTE THAT THEY ARE SEPARATED BY THE SESSIONS  |
| 11 | IN WHICH THEY WERE REVIEWED. SO THERE WAS SESSION    |
| 12 | 1, WHICH IS SHOWN AT THE TOP, AND THEN THOSE ARE     |
| 13 | SHOWN IN RANK ORDER OF SCORE, AND THEN BELOW THAT IS |
| 14 | SESSION 2, AGAIN, THOSE APPLICATIONS IN RANK ORDER.  |
| 15 | THERE ARE TWO OF THEM, ONE IN EACH OF THE            |
| 16 | SESSIONS, THAT ARE HIGHLIGHTED IN RED, APPLICATION   |
| 17 | 1050 AND APPLICATION 1062, WHICH WERE ORIGINALLY     |
| 18 | RECOMMENDED BY THE GRANTS WORKING GROUP TO BE IN     |
| 19 | TIER 1 AND WERE BROUGHT DOWN BY THE BOARD INTO TIER  |
| 20 | 2. SO THOSE ARE INCLUDED WITHIN THE OVERALL TIER 2   |
| 21 | CATEGORY SHOWN HERE.                                 |
| 22 | CHAIRMAN KLEIN: AND THE SCORING FOR TIER             |
| 23 | 1 IN BOTH SESSIONS ENDED AT WHAT SCORES? TIER 1      |
| 24 | SCORING, WHAT WAS THE BOTTOM SCORE IN TIER 1?        |
| 25 | DR. SAMBRANO: GIVE ME A SECOND.                      |
|    | 137  |
|    | 157  |

| 1  | CHAIRMAN KLEIN: WHILE THIS INFORMATION IS            |
|----|--|
| 2  | BEING OBTAINED, THIS WAS A PARTICULARLY HIGH SCORING |
| 3  | ROUND, IF YOU RECALL, QUALITATIVELY. AND I THINK     |
| 4  | WE'RE GOING TO SEE THAT IN TIER 1 WE HAVE SOME BEING |
| 5  | FUNDED WHERE WE HAVE HIGHER SCORES ACTUALLY IN TIER  |
| 6  | 2.   |
| 7  | A SEPARATE CONSIDERATION IS WHILE EVERY              |
| 8  | SUBJECT AREA WAS COVERED, I WOULD LIKE TO KNOW AT    |
| 9  | THE MARCH MEETING IF THERE ARE SUBAREAS WHICH ARE    |
| 10 | OBSTACLES TO CRITICAL PROGRESS THAT WERE NOT FUNDED  |
| 11 | THAT ARE IN TIER 2 THAT HAVE HIGH SCORES.            |
| 12 | THE ISSUE IS NOT I'M NOT ASKING THAT WE              |
| 13 | TAKE ACTION ON RECOMMENDING FOR FUNDING AT THIS      |
| 14 | TIME, JUST THAT WE CARRY OVER TIER 2 TO THE MARCH    |
| 15 | MEETING SO THAT WE CAN SURGICALLY, GIVEN SCARCE      |
| 16 | RESOURCES, LOOK AND SEE IF THERE'S ANY ITEMS IN TIER |
| 17 | 2 THAT WOULD HAVE PARTICULAR SIGNIFICANCE BECAUSE    |
| 18 | THEY'RE SUBAREAS OF A REPRESENTED AREA THAT STILL    |
| 19 | REPRESENT POTENTIAL OBSTACLES.                       |
| 20 | DR. PIZZO: COULD YOU DEFINE WHAT YOU MEAN            |
| 21 | BY HIGH SCORE BECAUSE NONE OF THOSE LOOK HIKE HIGH   |
| 22 | SCORES TO ME.  |
| 23 | CHAIRMAN KLEIN: WELL, LET'S LOOK AT THE              |
| 24 | SCORES FOR THE FUNDED CATEGORY.                      |
| 25 | DR. SAMBRANO: SO THE ORIGINAL LINE THAT              |
|    | 100  |
|    | 138  |

| 1  | WAS DRAWN BY THE GRANTS WORKING GROUP THAT           |
|----|--|
| 2  | ORIGINALLY DEFINED TIER 1 WAS A SCORE OF 80 OR       |
| 3  | ABOVE. BUT AFTER PROGRAMMATIC REVIEW, THERE WERE     |
| 4  | APPLICATIONS THAT SCORED 77, 76 THAT WERE ALSO       |
| 5  | INCLUDED IN TIER 1 THAT YOU MOVED FORWARD FOR        |
| 6  | FUNDI NG.  |
| 7  | DR. PIZZO: WHAT WAS THE MEDIAN SCORE FOR             |
| 8  | TIER 1, THE MEDIAN?                                  |
| 9  | DR. SAMBRANO: WELL, THE HIGHEST SCORE WAS            |
| 10 | A 90.  |
| 11 | CHAIRMAN KLEIN: MY COMMENT IS MADE, DR.              |
| 12 | PIZZO, THAT WE HAVE FUNDED IN THE FUNDING            |
| 13 | CATEGORY, WE HAVE SCORES THAT ARE, IN FACT, EQUAL TO |
| 14 | THE TOP FUNDED AREA OF TIER 2. AND THESE SCORES ARE  |
| 15 | STILL, ON A COMPARATIVE WITH OTHER REVIEWS, STRONG   |
| 16 | SCORES AT THE TOP OF THIS LIST. AND, AGAIN, BECAUSE  |
| 17 | THIS ADDRESSES TOOLS WHICH MAY HAVE A SPECIFIC       |
| 18 | SIGNIFICANCE TO A CRITICAL AREA, I KNOW THAT THERE   |
| 19 | ARE DISAGREEMENTS OVER THE SUBJECT, BUT I'D JUST     |
| 20 | LIKE TO RETAIN THE OPTION, IF POSSIBLE, FOR          |
| 21 | CONSIDERATION OF THE BOARD.                          |
| 22 | DR. TROUNSON: SORRY, CHAIR. JUST TO                  |
| 23 | REMIND THE BOARD THAT IT WAS THE STAFF               |
| 24 | RECOMMENDATION NOT TO FUND ANY MORE IN TOOLS AND     |
| 25 | TECHNOLOGY. JUST TO REMIND YOU OF THAT               |
|    | 139  |
|    |  |

|    | BARKISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | RECOMMENDATI ON.                                     |
| 2  | MR. ROTH: MR. CHAIRMAN, CAN I ASK A                  |
| 3  | QUESTI ON?   |
| 4  | CHAIRMAN KLEIN: YES.                                 |
| 5  | MR. ROTH: CAN YOU PUT THE SLIDE BACK UP              |
| 6  | WITH THE DISTRIBUTION? THESE ARE BOTH IN THE         |
| 7  | SCALE-UP CATEGORY, THESE TWO IN RED.                 |
| 8  | CHAIRMAN KLEIN: JEFF SHEEHY, WHILE WE'RE             |
| 9  | PUTTING THIS SLIDE UP, I THINK, HAS A COMMENT, AND   |
| 10 | THEN WE'RE GOING TO HAVE DR. CSETE'S COMMENT.        |
| 11 | MR. SHEEHY: I WOULD SUPPORT THE CHAIR'S              |
| 12 | SUGGESTION THAT WE PUT THIS OFF AND WE REALLY DRILL  |
| 13 | DOWN ON THIS. I THOUGHT THAT THIS WAS A TRUE GRAY    |
| 14 | AREA IN THE CONTEXT OF THE WORKING GROUP IN THAT     |
| 15 | THERE WAS A SUGGESTION THAT WE FUND IF FUNDS ARE     |
| 16 | AVAILABLE. AND WE DID NOT REALLY GET INTO DETAIL ON  |
| 17 | THESE AT THE LAST MEETING BECAUSE IT WAS OUR FIRST   |
| 18 | RECOGNITION THAT WE DID NOT HAVE THE FUNDING         |
| 19 | AVAILABLE THAT WE TYPICALLY HAVE.                    |
| 20 | BUT I BELIEVE THERE'S VALUE IN HERE AND              |
| 21 | THAT IT WOULD BE WORTHWHILE FOR US TO LOOK CAREFULLY |
| 22 | AT THESE. YOU KNOW, THE NOBEL IN BIOCHEMISTRY THIS   |
| 23 | YEAR WENT TO A TOOL, BIOFLUORESCENCE. THESE ARE      |
| 24 | REAL THINGS, REAL PRODUCTS, THAT WE'RE ACTUALLY      |
| 25 | THIS IS A FIRST APPLIED SCIENCE GRANT THAT WE'VE     |
|    |  |

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| 1  | DONE. WE'RE ACTUALLY GOING TO HAVE SOMETHING AT THE  |
|----|--|
| 2  | END OF THE DAY. AND I WOULD STRONGLY URGE THAT WE    |
| 3  | HOLD IT OVER. AND IF THE CHAIR WITH SCIENTIFIC       |
| 4  | STAFF CAN REALLY LOOK AND SEE IF THERE'S ANYTHING IN |
| 5  | HERE THAT MIGHT HAVE PARTICULAR VALUE.               |
| 6  | CHAIRMAN KLEIN: SO DR. CSETE.                        |
| 7  | DR. CSETE: OUR RECOMMENDATION IN PART TO             |
| 8  | FUND TIER 1 AND NOT BELOW WAS A RECOGNITION OF THE   |
| 9  | SUCCESS OF THIS PROGRAM IN THAT THE TIER 1           |
| 10 | APPLICATIONS REPRESENT ENORMOUSLY EXCITING SCIENCE.  |
| 11 | AND WE'D LIKE A CHANCE TO EVALUATE THAT BUT I THINK  |
| 12 | AFTER WE'RE INTO THE PROGRAM FOR A LITTLE WHILE TO   |
| 13 | DETERMINE WHERE THE HOLES ARE DOWN THE ROAD. AND I   |
| 14 | THINK WE SHOULD LOOK AT THIS AS A REAL SUCCESS.      |
| 15 | ANOTHER THING ABOUT THE RELATIVELY HIGH              |
| 16 | SCORES WAS MENTIONED. I THINK IT MAY BE PARTLY A     |
| 17 | FUNCTION OF THE UNIQUE NATURE OF THIS RFA AS THE     |
| 18 | ONLY TOOLS AND TECHNOLOGY THAT WE'VE DONE, BUT I     |
| 19 | THINK WE'RE GOING TO SEE THIS INCREASINGLY WITH THE  |
| 20 | MATURATION OF OUR PROGRAMS. EACH ROUND OF REVIEWS    |
| 21 | GETS MORE COMPETITIVE, AND SO WE'RE GOING TO HAVE TO |
| 22 | BE SAYING NO TO THINGS THAT WE MAYBE A YEAR TWO OR   |
| 23 | PRIOR TO THAT HAD NOT.                               |
| 24 | CHAIRMAN KLEIN: AND UNDERSTANDING THAT               |
| 25 | FROM THE COMMENTS AT PEER REVIEW, IT IS NOT CLEAR TO |
|    | 141  |

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| 1  | ME THAT THERE ARE NOT SOME SUBPOINTS THAT MAY BE     |
|----|--|
| 2  | CRITICAL TO OUR MISSION THAT ARE WITHIN CATEGORIES   |
| 3  | THAT ARE OTHERWISE REPRESENTED. AND I'M JUST ASKING  |
| 4  | THE BOARD TO CONSIDER THAT WE MAY WANT STAFF TO LOOK |
| 5  | AT THESE INDIVIDUAL AND COME BACK, NOT WITH A        |
| 6  | CATEGORICAL RECOMMENDATION, BUT MAKE SURE THAT       |
| 7  | THERE'S NOT SOME INDIVIDUAL APPLICATION IN THIS      |
| 8  | CATEGORY THAT WOULD BE MISSION CRITICAL.             |
| 9  | DR. PIZZO: ALONG THAT LINE, I WAS GOING              |
| 10 | TO ASK A QUESTION THAT WAS SIMILAR TO WHAT WAS JUST  |
| 11 | ANSWERED BY MARIE, AND JUST AM MAKING THE            |
| 12 | ASSUMPTION, BASED UPON WHAT YOU SAID AND WHAT ALAN   |
| 13 | SAID, THAT IN MAKING THE RECOMMENDATIONS NOT TO FUND |
| 14 | THOSE THAT WERE IN TIER 2, YOU'VE IN A SENSE ALREADY |
| 15 | LOOKED AT THESE AND YOU ALREADY CARRIED OUT THAT     |
| 16 | WORK.  |
| 17 | DR. CSETE: YES. AND OUR USUAL PRACTICE               |
| 18 | IS TO DIVIDE THE POTENTIALLY DISCUSSED GRANTS AT THE |
| 19 | BOARD MEETING AMONG THE SCIENCE OFFICERS. IF THERE   |
| 20 | ARE INDIVIDUAL QUESTIONS ABOUT TIER 2, THAT WE ARE   |
| 21 | ALL PREPARED TO DISCUSS THAT, AND PERHAPS THAT COULD |
| 22 | BE DONE IN CLOSED SESSION.                           |
| 23 | DR. TROUNSON: IT'S A BIT PHILOSOPHICAL,              |
| 24 | BUT I THINK WE WOULD BE BETTER OFF IF WE WAITED FOR, |
| 25 | YOU KNOW, A YEAR TO SEE WHAT WAS GOING TO BE REALLY  |
|    | 142  |

| 1  | CRITICALLY IMPORTANT COMING UP OVER THIS NEXT 12     |
|----|--|
| 2  | MONTHS. AND I DON'T THINK THERE WAS ANY MEMBER OF    |
| 3  | STAFF THAT FELT THAT THOSE THAT ARE IN THIS GRAY     |
| 4  | AREA WOULD BE SOMETHING THAT WE COULD ABSOLUTELY     |
| 5  | IT WOULDN'T HAVE A MAJOR IMPACT.                     |
| 6  | NOW, HAVING SAID THAT, SOME OF THESE                 |
| 7  | THINGS ARE UNPREDICTABLE, AS YOU KNOW, IN RESEARCH.  |
| 8  | SO OFTEN I'M AWARE OF NOBEL PRIZES FROM PEOPLE WHO   |
| 9  | NEVER GOT A GRANT. SO, YOU KNOW, GIVEN THAT'S NOT    |
| 10 | THE SYSTEM THAT WE USE, IT IS ON THE RANKING, IT IS  |
| 11 | ON THE BEST ESTIMATE, I WOULD ACTUALLY THINK, YOU    |
| 12 | KNOW, WE WERE PHILOSOPHICALLY SMARTER TO SAY, OKAY,  |
| 13 | IF WE GOT THE FUNDS, LET'S RETHINK ABOUT TOOLS AND   |
| 14 | TECHNOLOGY WITHIN 12 MONTHS OR IN 12 MONTHS' TIME    |
| 15 | BECAUSE I THINK THERE WILL BE SOME SAVAGELY          |
| 16 | IMPORTANT ONES THAT WILL DEMONSTRATE THEMSELVES IN   |
| 17 | THAT TIME.   |
| 18 | CHAIRMAN KLEIN: SO I WOULD AMEND MY                  |
| 19 | STATEMENT TO SAY THAT THE SUGGESTION OF DR.          |
| 20 | TROUNSON, THAT WE COULD EXAMINE WHETHER A SUBSEQUENT |
| 21 | TOOLS AND TECHNOLOGY ROUND COULD BE MISSION CRITICAL |
| 22 | WITHIN THE NEXT 12 MONTHS WOULD APPROPRIATELY        |
| 23 | ADDRESS THE ISSUE THAT I WAS CONCERNED WITH.         |
| 24 | DR. PIZZO: SO THEN CAN WE HAVE                       |
| 25 | DR. POMEROY: IS THERE A MOTION ON THE                |
|    | 143  |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | FLOOR?   |
| 2  | DR. PIZZO: I WAS GOING TO MAKE A MOTION.             |
| 3  | CHAIRMAN KLEIN: CAN YOU MAKE A MOTION IN             |
| 4  | THIS CATEGORY?                                       |
| 5  | DR. PIZZO: CAN I? PROBABLY NOT.                      |
| 6  | MR. ROTH: NO, BUT I CAN, AND I'LL MAKE               |
| 7  | THE MOTION THAT WE NOT RECONSIDER THESE FOR A NUMBER |
| 8  | OF REASONS. NO. 1, I'M PERSUADED, LOOKING AT THIS    |
| 9  | CHART, THAT WE HAVE A GOOD MIX. THERE'S NOT          |
| 10 | ANYTHING THERE THAT'S GLARINGLY UNDERREPRESENTED,    |
| 11 | NO. 1. NO. 2, BACK TO THIS FISCAL DISCIPLINE AND     |
| 12 | THESE ARE JUST DIFFERENT TIMES, AND I DON'T WANT     |
| 13 | TO I DON'T THINK WE WANT TO BE INCONSISTENT WITH     |
| 14 | WHAT WE JUST DID AND GIVE PEOPLE FALSE HOPE. I       |
| 15 | THOROUGHLY, THOROUGHLY SUPPORT THIS CATEGORY, AND I  |
| 16 | AGREE THAT IF WE COME BACK WITHIN A YEAR WITH        |
| 17 | ANOTHER RFA, THAT WOULD EVEN BE MORE POWERFUL.       |
| 18 | SO I'LL MAKE THE MOTION WE DO NOT CONSIDER           |
| 19 | ANY OF THESE GRANTS FURTHER.                         |
| 20 | MR. SHEEHY: I JUST I WOULD LIKE TO                   |
| 21 | THINK ABOUT MAYBE KEEPING ALIVE 1050, WHICH WAS      |
| 22 | RECOMMENDED FOR FUNDING BY THE WORKING GROUP IN      |
| 23 | PROGRAMMATIC REVIEW. THERE WERE TWO THAT WERE NOT.   |
| 24 | I ACTUALLY THINK WE COVERED THE SCIENTIST IN 1062.   |
| 25 | BUT THE 1050, THAT WAS RECOMMENDED BY THE WORKING    |
|    | 144  |

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| 1  | GROUP. AND IF WE CAN PUT THAT IN THE SAME CATEGORY   |
|----|--|
| 2  | THAT WE PUT THE OTHER GRANTS THAT WE PUT FORWARD, AT |
| 3  | LEAST WE'D BE CONSISTENT. AND SCALE-UP DOES SEEM     |
| 4  | IMPORTANT SINCE WE'RE IN CLINICAL TRIALS. BUT        |
| 5  | PEOPLE DIDN'T RECOMMEND THINGS FOR FUNDING UNLESS    |
| 6  | THEY THOUGHT THAT THEY WERE GOING TO USE THEM. AND   |
| 7  | FOR SOMEONE TO PULL UP A SCORE, THERE WAS THE SENSE  |
| 8  | THAT THAT WAS A VALUABLE APPLICATION.                |
| 9  | CHAIRMAN KLEIN: DISCUSSION?                          |
| 10 | MR. ROTH: IS THERE A SECOND? I DON'T                 |
| 11 | THINK YOU HAVE A SECOND.                             |
| 12 | DR. POMEROY: I'LL SECOND IT IN THE GLORY             |
| 13 | OF HAVING A MOTION THAT I'M NOT CONFLICTED WITH.     |
| 14 | CHAIRMAN KLEIN: THANK YOU, DR. POMEROY.              |
| 15 | THIS WILL BE A VERY FAMOUS MOTION.                   |
| 16 | SO THERE'S A MOTION AND A SECOND. AND                |
| 17 | THERE'S A REQUEST FOR AN AMENDMENT TO THE MOTION.    |
| 18 | AND THE MAKER HE CAN ASK THE MAKER OF THE            |
| 19 | MOTION YOU CAN'T.                                    |
| 20 | MR. SHEEHY: I HAVE CONFLICTS, NOT WITH               |
| 21 | THIS PARTICULAR APPLICATION I REFERENCED, BUT WITHIN |
| 22 | THIS GROUP.  |
| 23 | CHAIRMAN KLEIN: HE CAN ASK FOR AN                    |
| 24 | AMENDMENT THAT ADDRESSES THIS INDIVIDUAL             |
| 25 | APPLICATION; IS THAT CORRECT?                        |
|    | 145  |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | MR. SHEEHY: 1050. I'M NOT CONFLICTED ON              |
| 2  | THE APPLICATION, BUT I'M CONFLICTED ON APPLICATIONS  |
| 3  | IN THE GROUP.  |
| 4  | MR. HARRISON: RIGHT. IF YOUR QUESTION OR             |
| 5  | REQUEST IS JUST RELATED TO APPLICATION 1050, THAT'S  |
| 6  | FINE.  |
| 7  | CHAIRMAN KLEIN: THE QUESTION GOES TO THE             |
| 8  | MAKER OF THE MOTION.                                 |
| 9  | MR. ROTH: JEFF, I'M GOING TO STICK TO                |
| 10 | WHAT I SAID LAST TIME. I THINK WE JUST I WOULD       |
| 11 | LOVE TO CONSIDER TWO OR THREE OF THESE, BUT I THINK  |
| 12 | WE JUST CANNOT DO IT.                                |
| 13 | MR. SHEEHY: WELL, WE'RE JUST DOING TIER 1            |
| 14 | ACROSS THE BOARD TODAY, AND I JUST FELT LIKE THIS    |
| 15 | ONE PROBABLY WOULD HAVE SURVIVED.                    |
| 16 | MR. ROTH: I KNOW, BUT THINGS ARE                     |
| 17 | DIFFERENT. AND I THINK I HATE THIS STUFF AND I       |
| 18 | KNOW ALL OF YOU DO, BUT I THINK WE'VE GOT TO STICK   |
| 19 | TO OUR   |
| 20 | CHAIRMAN KLEIN: OKAY. THANK YOU. THE                 |
| 21 | AMENDMENT IS NOT ADOPTED BY THE MAKER OR THE SECOND. |
| 22 | SO I'D ASK FOR PUBLIC COMMENT. SEEING NO PUBLIC      |
| 23 | COMMENT, I'D LIKE TO CALL THE QUESTION.              |
| 24 | MS. KING: COULD I ASK FOR THE ASSISTANCE             |
| 25 | OF A COLLEAGUE TO STEP OUTSIDE THE DOOR AND ASK DR.  |
|    | 146  |

| 1  |  |
|----|--|
| 1  | GILL TO REJOIN US, PLEASE?                           |
| 2  | DR. PRIETO: COULD YOU RESTATE THE MOTION?            |
| 3  | CHAIRMAN KLEIN: MR. HARRISON, IF YOU                 |
| 4  | WOULD RESTATE THE MOTION, AND THEN WE WILL CONFIRM   |
| 5  | THAT WE HAVE ALL THE VOTES WE NEED IN THE ROOM.      |
| 6  | MR. HARRISON: THE MOTION MADE BY DUANE               |
| 7  | ROTH AND SECONDED BY CLAIRE POMEROY IS NOT TO FUND   |
| 8  | THE APPLICATIONS IN TIER 2 OF TOOLS AND TECHNOLOGY.  |
| 9  | MS. KING: I JUST WANTED TO CHECK IN. DR.             |
| 10 | ROME, ARE YOU STILL WITH US?                         |
| 11 | DR. ROME: YES.                                       |
| 12 | MS. KING: EXCELLENT. THANK YOU. I KNOW               |
| 13 | YOU STAYED LONGER THAN YOU HAD THOUGHT YOU WERE ABLE |
| 14 | TO, AND I REALLY APPRECIATE THAT. WE'RE JUST ABOUT   |
| 15 | DONE AND ABOUT TO BREAK FOR LUNCH, SO THANK YOU.     |
| 16 | CHAIRMAN KLEIN: SHE CAN BEGIN THE ROLL               |
| 17 | CALL WHILE WE'RE WAITING?                            |
| 18 | MR. HARRISON: YES.                                   |
| 19 | MS. KING: RICARDO AZZIZ.                             |
| 20 | DR. AZZIZ: FOR, EXCEPT FOR THOSE                     |
| 21 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 22 | MS. KING: ROBERT PRICE.                              |
| 23 | DR. PRICE: FOR, EXCEPT FOR THOSE                     |
| 24 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 25 | MS. KING: I WILL SKIP DR. GILL AND RETURN            |
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|    |  |

|    | BARRISTERS' REPORTING SERVICE                    |
|----|--|
| 1  | TO HIM. JACOB LEVIN.                             |
| 2  | DR. LEVIN: YES, EXCEPT FOR THOSE                 |
| 3  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.       |
| 4  | MS. KING: MARCY FEIT.                            |
| 5  | MS. FEIT: YES, EXCEPT FOR THOSE                  |
| 6  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.       |
| 7  | MS. KING: MICHAEL FRIEDMAN.                      |
| 8  | DR. FRI EDMAN: YES, EXCEPT FOR THOSE             |
| 9  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.       |
| 10 | MS. KING: MICHAEL GOLDBERG.                      |
| 11 | MR. GOLDBERG: YES, EXCEPT FOR THOSE              |
| 12 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.       |
| 13 | MS. KING: SAM HAWGOOD.                           |
| 14 | DR. HAWGOOD: YES, EXCEPT FOR THOSE               |
| 15 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.       |
| 16 | MS. KING: BOB KLEIN.                             |
| 17 | CHAIRMAN KLEIN: YES.                             |
| 18 | MS. KING: RETURNING TO DR. GILL.                 |
| 19 | DR. GILL: THIS IS DUANE'S MOTION, YES.           |
| 20 | THE ANSWER IS YES, EXCEPT FOR THOSE APPLICATIONS |
| 21 | WITH WHICH I HAVE A CONFLICT.                    |
| 22 | MS. KING: JAMES, COULD I ASK YOU TO              |
| 23 | REPEAT THE MOTION FOR SHERRY LANSING?            |
| 24 | MR. HARRISON: YES. THE MOTION IS NOT TO          |
| 25 | FUND THOSE APPLICATIONS IN TIER 2 OF TOOLS AND   |
|    | 148  |

|    | BARRISTERS' REPORTING SERVICE                     |
|----|---|
| 1  | TECHNOLOGY.                                       |
| 2  | MS. LANSING: NOT TO FUND THE ONES IN TIER         |
| 3  | 2. I BETTER ABSTAIN BECAUSE I WASN'T HERE FOR THE |
| 4  | DI SCUSSI ON.                                     |
| 5  | MS. KING: LEONARD ROME.                           |
| 6  | DR. ROME: YES, EXCEPT FOR THOSE                   |
| 7  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
| 8  | MS. KING: ED PENHOET.                             |
| 9  | DR. PENHOET: YES, EXCEPT FOR THOSE WITH           |
| 10 | WHICH I HAVE A CONFLICT.                          |
| 11 | MS. KING: PHIL PIZZO.                             |
| 12 | DR. PIZZO: YES, EXCEPT FOR THOSE                  |
| 13 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
| 14 | MS. KING: CLAIRE POMEROY.                         |
| 15 | DR. POMEROY: YES.                                 |
| 16 | MS. KING: FRANCISCO PRIETO.                       |
| 17 | DR. PRI ETO: NO.                                  |
| 18 | MS. KING: CARMEN PULIAFITO.                       |
| 19 | DR. PULIAFITO: YES, EXCEPT FOR THOSE              |
| 20 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
| 21 | MS. KING: JOHN REED.                              |
| 22 | DR. REED: YES, EXCEPT FOR THOSE                   |
| 23 | APPLICATIONS WITH WHICH I HAVE A CONFLICT.        |
| 24 | MS. KING: DUANE ROTH.                             |
| 25 | MR. ROTH: YES.                                    |
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|    | 147   |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | MS. KING: JEFF SHEEHY.                               |
| 2  | MR. SHEEHY: NO, EXCEPT FOR THOSE                     |
| 3  | APPLICATIONS WITH WHICH I HAVE A CONFLICT.           |
| 4  | MS. KING: I'M SORRY. I FORGOT YOU WERE               |
| 5  | BACK THERE. DAVID SERRANO-SEWELL.                    |
| 6  | MR. SERRANO-SEWELL: NO.                              |
| 7  | MS. KING: THAT MOTION CARRIES AND WE                 |
| 8  | DON'T NEED TO HOLD IT OPEN.                          |
| 9  | CHAIRMAN KLEIN: OKAY. MOTION CARRIES.                |
| 10 | CAN YOU TELL US WHERE TO ADJOURN FOR                 |
| 11 | LUNCH?   |
| 12 | MS. KING: YES. LUNCH WILL BE IN THE                  |
| 13 | PENINSULA ROOM, WHICH IS WHERE YOU HAD BREAKFAST     |
| 14 | THIS MORNING. IT'S AT THE OTHER END OF THE HOTEL     |
| 15 | BEYOND THE RESTAURANT.                               |
| 16 | CHAIRMAN KLEIN: FOR THE QUORUM PURPOSES,             |
| 17 | LEEZA GIBBONS IS RETURNING. WHAT TIME?               |
| 18 | MS. KING: SHE'S RETURNING RIGHT AROUND               |
| 19 | NOW. SHE'S GOING TO TRY TO JOIN US FOR LUNCH AND     |
| 20 | THEN COME BACK INTO THE MEETING RIGHT AFTER LUNCH.   |
| 21 | NOBODY ELSE CAN LEAVE BECAUSE WE ALSO LOST DR. ROME. |
| 22 | SO I CAN'T HAVE ANYONE ELSE LEAVE DURING LUNCHTIME.  |
| 23 | CHAIRMAN KLEIN: WE'RE GOING TO TRY AND               |
| 24 | HOLD THIS AT 35 MINUTES BECAUSE WE'VE GOT A LOT OF   |
| 25 | THINGS TO COVER.                                     |
|    |  |

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| 1  | (A RECESS WAS TAKEN.)                               |
|----|---|
| 2  | CHAIRMAN KLEIN: ALL RIGHT. I THINK WE'RE            |
| 3  | GOING TO RECONVENE. WE HAVE ONE MEMBER OR SO COMING |
| 4  | BACK IN. WE'RE GOING TO RECONVENE. WE HAVE A LOT    |
| 5  | TO COVER. I'M GOING TO GO DIRECTLY TO AN ACTION     |
| 6  | ITEM, ITEM 10. AND I'M GOING TO TURN THIS OVER TO   |
| 7  | MI CHAEL GOLDBERG.                                  |
| 8  | MR. GOLDBERG: THANK YOU, CHAIRMAN KLEIN.            |
| 9  | IAN, ITEM.  |
| 10 | CHAIRMAN KLEIN: WE'RE GOING TO GO TO NO.            |
| 11 | 10 FIRST. IS THE LAP UNDER 9 OR 10? WE'RE GOING TO  |
| 12 | 9.  |
| 13 | MR. GOLDBERG: AND IAN IS GOING TO LEAD US           |
| 14 | THROUGH THE CHANGES WE DI SCUSSED AND HAVE          |
| 15 | INCORPORATED SINCE OUR LAST CONVERSATION ON THIS    |
| 16 | POI NT.   |
| 17 | MR. SWEEDLER: GOOD AFTERNOON. I'M HAPPY             |
| 18 | TO BE HERE TODAY TO PRESENT TO YOU THE LOAN         |
| 19 | ADMINISTRATION POLICY, WHICH IS THE CULMINATION OF  |
| 20 | MANY MONTHS, OVER A YEAR OF WORK BY A LOT OF        |
| 21 | DIFFERENT PEOPLE.                                   |
| 22 | THE LOAN ADMINISTRATION POLICY DEFINES THE          |
| 23 | TERMS AND PROCEDURES THAT WILL APPLY TO CIRM LOAN   |
| 24 | FUNDING. AND IT'S BEFORE YOU AS SOMETHING WE NEED   |
| 25 | TO IMPLEMENT TO HAVE LOAN FUNDING. WE WANT IT       |
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| 1  | PASSED THIS MONTH IN PARTICULAR BECAUSE WE INTEND TO |
|----|--|
| 2  | DEBUT LOAN FUNDING WITH THE DISEASE TEAMS RFA, WHICH |
| 3  | IS SCHEDULED TO BE RELEASED NEXT MONTH.              |
| 4  | THE WAY WE GOT HERE, YOU APPOINTED A LOAN            |
| 5  | TASK FORCE WHICH WAS CHAIRED BY DUANE ROTH. THERE    |
| 6  | WAS EXTENSIVE RESEARCH THAT WENT INTO THEIR WORK, A  |
| 7  | NUMBER OF PUBLIC HEARINGS. THEY BROUGHT THAT TO THE  |
| 8  | FINANCE SUBCOMMITTEE WHICH WORKED WITH THAT FURTHER  |
| 9  | AND EVENTUALLY PRODUCED A POLICY DOCUMENT THAT YOU   |
| 10 | APPROVED IN SEPTEMBER. AND WE'VE BEEN WORKING SINCE  |
| 11 | THEN WITH THE FINANCE SUBCOMMITTEE TO TURN THAT      |
| 12 | POLICY DOCUMENT INTO REGULATIONS.                    |
| 13 | FOR THE MOST PART, LOANS WILL WORK JUST              |
| 14 | LIKE GRANTS, AND THEY WILL BE GOVERNED BY OUR        |
| 15 | STANDARD GRANTS ADMINISTRATION POLICY. SO THE LOAN   |
| 16 | ADMINISTRATION POLICY IS NOT A COMPREHENSIVE SET OF  |
| 17 | RULES. WHAT IT IS IS A COLLECTION OF THE SPECIFIC    |
| 18 | RULES THAT APPLY JUST TO LOANS, AND THAT'S WHAT      |
| 19 | WE'RE HERE TO GO OVER TODAY.                         |
| 20 | AND WHAT I'D LIKE TO DO IS JUST GO THROUGH           |
| 21 | THE BASIC TERMS, AND THEN I'D BE HAPPY TO TAKE ANY   |
| 22 | QUESTI ONS.  |
| 23 | THERE ARE TWO TYPES OF LOANS AVAILABLE. A            |
| 24 | RECOURSE LOAN IS THE SIMPLE KIND OF LOAN THAT WE'RE  |
| 25 | ALL FAMILIAR WITH. YOU BORROW THE MONEY AND THEN     |
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WHEN IT'S DUE, YOU PAY IT BACK WITH INTEREST. A
 NONRECOURSE LOAN IS MORE CLOSELY TIED TO THE FATE OF
 THE PARTICULAR PROJECT OR PRODUCTS THAT THE CIRM
 LOAN IS FUNDING. A NONRECOURSE LOAN, THE BORROWER
 MAY BE ABLE TO CANCEL THAT LOAN IF THE PROJECT IS
 ABANDONED.

7 SOME OF THE BASIC TERMS OF THE LOAN, THE 8 INTEREST RATE WILL BE DETERMINED ON AN RFA-BY-RFA 9 BASIS. THE LOAN TERMS ARE GENERALLY FOR SIX OR TEN 10 YEARS WITH THE COMPANIES HAVING THE OPTION OF CHOOSING WHICH TERM WORKS BEST FOR THEM. AND THEN 11 THERE ARE A VARIETY OF CIRCUMSTANCES RELATED TO 12 13 BUSINESS CONDITIONS THAT WOULD ACCELERATE THE REPAYMENT OBLIGATION, BRING IT FORWARD. AND WHAT 14 THOSE TRIGGERS RECOGNIZE IS THAT THESE LOANS ARE 15 16 THERE, IN PART, TO MAKE IT POSSIBLE FOR COMPANIES TO 17 MOVE ON TO THE NEXT STAGE IN THEIR FINANCIAL DEVELOPMENT AND THE POINT COMES WHEN THEY DON'T 18 19 REALLY NEED THE MONEY ANYMORE. WE HAVE OTHER USES FOR IT. 20

AN IMPORTANT PART OF HOW THIS PROGRAM
WORKS IS THAT CIRM GETS STOCK WARRANTS AS PART OF
THE LOAN. A STOCK WARRANT IS BASICALLY A STOCK
OPTION. FOR A RECOURSE LOAN, WE RECEIVE 10 PERCENT.
THE WARRANT'S WORTH 10 PERCENT OF THE AMOUNT OF THE

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| 1  | LOAN. FOR A NONRECOURSE LOAN, WE RECEIVE WARRANTS     |
|----|---|
| 2  | EQUIVALENT TO A HUNDRED PERCENT OF THE VALUE OF THE   |
| 3  | LOAN.   |
| 4  | THE WAY IT'S BEEN PROPOSED IN THE POLICY,             |
| 5  | WE THINK THIS IS WHAT WORKS BEST, FOR RFA'S WHERE     |
| 6  | WE'RE TARGETING SMALLER AWARDS, BELOW \$3 MILLION, WE |
| 7  | BELIEVE IT'S BEST JUST TO PROCEED WITH GRANTS FOR     |
| 8  | THOSE RFA'S. FOR LARGER AWARD RFA'S, IT'S SOMETHING   |
| 9  | THAT WILL BE DECIDED FOR EACH RFA BY THE ICOC AT THE  |
| 10 | TIME OF CONCEPT APPROVAL.                             |
| 11 | WE ALSO PROPOSE THAT LOANS NOT ALWAYS BE              |
| 12 | OPTIONAL. IN FACT, THE FIRST OPTION UNDER THERE IS    |
| 13 | THE ONE THAT WOULD PROBABLY BE THE MOST COMMON, ONE   |
| 14 | IN WHICH NONPROFIT APPLICANTS GET GRANTS AND          |
| 15 | FOR-PROFIT APPLICANTS GET LOANS. BUT THERE ARE        |
| 16 | OTHER OPTIONS THAT YOU COULD ADOPT FOR ANY            |
| 17 | PARTICULAR RFA. ONE WOULD BE GRANTS TO NONPROFITS,    |
| 18 | AND FOR-PROFIT APPLICANTS COULD CHOOSE GRANTS OR      |
| 19 | LOANS. FINALLY, EVEN FOR A LARGER RFA, YOU WOULD      |
| 20 | RETAIN THE OPTION TO MAKE IT GRANTS ONLY.             |
| 21 | WITH DISEASE TEAMS AND OTHERS, WE ARE                 |
| 22 | ENCOURAGING PARTNERSHIPS, COLLABORATIONS BETWEEN      |
| 23 | FOR-PROFIT AND NONPROFIT INSTITUTIONS. IF A           |
| 24 | NONPROFIT IS THE LEAD APPLICANT ORGANIZATION, WE'VE   |
| 25 | WORKED OUT A WAY THAT THEY COULD STILL GET THEIR      |
|    | 154   |

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| 1  | FUNDING IN THE FORM OF A LOAN. AND THE WAY THAT      |
|----|--|
| 2  | WOULD WORK IS THAT THE FUNDING GOES TO THE NONPROFIT |
| 3  | AS THE LEAD INSTITUTION. THEY ADMINISTER IT. AND     |
| 4  | FOR ALL INTENTS AND PURPOSES, FOR THE NONPROFIT, IT  |
| 5  | WORKS JUST LIKE A GRANT. THE FOR-PROFIT PARTNER IN   |
| 6  | THAT COLLABORATION AGREES TO ASSUME THE REPAYMENT    |
| 7  | OBLIGATION AND TO PROVIDE THE WARRANTS.              |
| 8  | SO THE FOR-PROFIT IS WHAT'S PROVIDING THE            |
| 9  | REVENUE BACK TO CIRM. THE NONPROFIT ADMINISTERS THE  |
| 10 | FUNDING JUST AS IT WOULD WITH AN ORDINARY GRANT.     |
| 11 | ONE OPTION THAT EXISTS IN THE POLICY IS TO RECOGNIZE |
| 12 | THAT THERE MAY BE TIMES WHERE THE LEAD APPLICANT IS  |
| 13 | A NONPROFIT ORGANIZATION, BUT THE FOR-PROFIT STILL   |
| 14 | IS A VERY SUBSTANTIAL PARTICIPANT IN THAT PROJECT.   |
| 15 | AND THE ICOC HAS THE OPTION IN AN RFA OF SAYING THAT |
| 16 | IF THE FOR-PROFIT RECEIVES MORE THAN A THRESHOLD     |
| 17 | AMOUNT OF THE FUNDING, THEN THAT COLLABORATION       |
| 18 | SHOULD BE REQUIRED TO APPLY FOR A LOAN.              |
| 19 | AND WHAT WE ARE ASKING YOU TO DO TODAY IS            |
| 20 | TO ADOPT THIS POLICY AS AN INTERIM REGULATION WITH   |
| 21 | EFFECTIVE DATE OF JUNE 15, 2009, WHICH IS WHEN WE    |
| 22 | NEED IT TO ACTUALLY TAKE EFFECT, AND TO AUTHORIZE    |
| 23 | STAFF TO INITIATE A FORMAL RULEMAKING, WHICH WILL    |
| 24 | ALLOW US TO TURN THIS INTO AN OFFICE OF              |
| 25 | ADMINISTRATIVE LAW APPROVED LONG-TERM REGULATION.    |
|    |  |

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| 1  | SO WITH THOSE BASICS OUT THERE, I'M HAPPY            |
|----|--|
| 2  | TO ADDRESS ANY QUESTIONS YOU HAVE.                   |
| 3  | MR. GOLDBERG: BEFORE THERE ARE QUESTIONS,            |
| 4  | I WANT TO THANK IAN FOR YEOMAN'S WORK IN CONNECTION  |
| 5  | WITH THE LOAN ADMINISTRATION POLICY AND LYNN         |
| 6  | HARWELL, WHO FACILITATED ALL THE INTERACTIONS OF THE |
| 7  | FINANCE SUBCOMMITTEE.                                |
| 8  | AND NOW TO DUANE ROTH, WHO CHAIRED THE               |
| 9  | LOAN TASK FORCE AND SERVES ON THE FINANCE            |
| 10 | SUBCOMMITTEE, WHO WOULD LIKE TO MAKE A COUPLE OF     |
| 11 | MODIFICATIONS TO WHAT YOU HAVE IN YOUR BOOK.         |
| 12 | MR. ROTH: SO I READ THROUGH THIS AGAIN,              |
| 13 | AND WE'VE BEEN THIS HAS BEEN AN ITERATIVE PROCESS    |
| 14 | TO MAKE SURE WE GET THE POLICY RIGHT. SO THE LAST    |
| 15 | TWO ITERATIONS THAT I WOULD LIKE TO LOOK AT ARE ON   |
| 16 | PAGE 11 AT THE TOP.                                  |
| 17 | WE TALK ABOUT WHAT HAPPENS IF A PROGRAM IS           |
| 18 | SUSPENDED AND THEN RESUMES. IN OTHER WORDS, IT'S A   |
| 19 | NONRECOURSE LOAN. THEY NOTICED BY US THEY'VE         |
| 20 | ABANDONED THE PROGRAM AND IT GOES INTO SUSPENSION,   |
| 21 | BUT SOMETHING HAPPENS A YEAR OR TWO DOWN THE ROAD    |
| 22 | AND THE PROGRAM GETS RESUMED EITHER BY THEM OR BY    |
| 23 | ANYBODY ELSE THAT MIGHT BE INTERESTED IN IT. THE     |
| 24 | QUESTION IS HOW DO WE HANDLE THAT.                   |
| 25 | SO IN THE TOP IT SAYS THE DEBTOR MUST ALSO           |
|    | 156  |
|    | 150  |

| 1AGREE TO TERMS FOR FULL OR PARTIAL REPAYMENT. AND I2SUGGEST THAT WE STAY WITH FULL REPAYMENT THERE AND3THEN MODIFY THREE OR FOUR SENTENCES DOWN, THAT THE4FI NANCE SUBCOMMITTEE SHALL HAVE THE RIGHT TO MAKE5THOSE MODIFICATIONS. BUT I DON'T WANT TO GIVE THE6IMPRESSION THAT YOU COULD ABANDON AS A WAY TO COME7BACK AND ASK US TO MODIFY THE TERMS.8MR. SWEEDLER: DUANE AND I SPOKE ABOUT9THI S. SO HERE ARE THE ACTUAL DETAILS FOR THAT10AMENDMENT. IN THE FIRST LINE ON PAGE 11 WHERE IT11SAYS FULL OR PARTIAL REPAYMENT, STRIKE THE WORDS12"FULL OR PARTIAL." AND THEN ON THE FIFTH LINE NEAR13THE END OF THAT LINE, IT SAYS "TERMS FOR RESUMPTION14OF REPAYMENT. "WE'D ADD THE WORDS "AND AMOUNT"15AFTER RESUMPTION. TERMS FOR RESUMPTION AND AMOUNT16OF REPAYMENT. SO IT PRESERVES THE SAME FLEXIBILITY17FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY18DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT19THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT20WOULD ONLY BE PARTIAL.21MR. ROTH: THANKS. I THINK THAT ADDRESSES22THAT. |
|---|
| 3THEN MODIFY THREE OR FOUR SENTENCES DOWN, THAT THE4FINANCE SUBCOMMITTEE SHALL HAVE THE RIGHT TO MAKE5THOSE MODIFICATIONS. BUT I DON'T WANT TO GIVE THE6IMPRESSION THAT YOU COULD ABANDON AS A WAY TO COME7BACK AND ASK US TO MODIFY THE TERMS.8MR. SWEEDLER: DUANE AND I SPOKE ABOUT9THIS. SO HERE ARE THE ACTUAL DETAILS FOR THAT10AMENDMENT. IN THE FIRST LINE ON PAGE 11 WHERE IT11SAYS FULL OR PARTIAL REPAYMENT, STRIKE THE WORDS12"FULL OR PARTIAL." AND THEN ON THE FIFTH LINE NEAR13THE END OF THAT LINE, IT SAYS "TERMS FOR RESUMPTION14OF REPAYMENT." WE'D ADD THE WORDS "AND AMOUNT"15AFTER RESUMPTION. TERMS FOR RESUMPTION AND AMOUNT16OF REPAYMENT. SO IT PRESERVES THE SAME FLEXIBILITY17FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY18DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT19THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT20WOULD ONLY BE PARTIAL.21MR. ROTH: THANKS. I THINK THAT ADDRESSES   |
| <ul> <li>FINANCE SUBCOMMITTEE SHALL HAVE THE RIGHT TO MAKE</li> <li>THOSE MODIFICATIONS. BUT I DON'T WANT TO GIVE THE</li> <li>IMPRESSION THAT YOU COULD ABANDON AS A WAY TO COME</li> <li>BACK AND ASK US TO MODIFY THE TERMS.</li> <li>MR. SWEEDLER: DUANE AND I SPOKE ABOUT</li> <li>THIS. SO HERE ARE THE ACTUAL DETAILS FOR THAT</li> <li>AMENDMENT. IN THE FIRST LINE ON PAGE 11 WHERE IT</li> <li>SAYS FULL OR PARTIAL REPAYMENT, STRIKE THE WORDS</li> <li>"FULL OR PARTIAL." AND THEN ON THE FIFTH LINE NEAR</li> <li>THE END OF THAT LINE, IT SAYS "TERMS FOR RESUMPTION</li> <li>OF REPAYMENT. "WE'D ADD THE WORDS "AND AMOUNT"</li> <li>AFTER RESUMPTION. TERMS FOR RESUMPTION AND AMOUNT</li> <li>OF REPAYMENT. SO IT PRESERVES THE SAME FLEXIBILITY</li> <li>FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY</li> <li>DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT</li> <li>THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT</li> <li>WOULD ONLY BE PARTIAL.</li> <li>MR. ROTH: THANKS. I THINK THAT ADDRESSES</li> </ul>    |
| <ul> <li>THOSE MODIFICATIONS. BUT I DON'T WANT TO GIVE THE</li> <li>IMPRESSION THAT YOU COULD ABANDON AS A WAY TO COME</li> <li>BACK AND ASK US TO MODIFY THE TERMS.</li> <li>MR. SWEEDLER: DUANE AND I SPOKE ABOUT</li> <li>THIS. SO HERE ARE THE ACTUAL DETAILS FOR THAT</li> <li>AMENDMENT. IN THE FIRST LINE ON PAGE 11 WHERE IT</li> <li>SAYS FULL OR PARTIAL REPAYMENT, STRIKE THE WORDS</li> <li>"FULL OR PARTIAL." AND THEN ON THE FIFTH LINE NEAR</li> <li>THE END OF THAT LINE, IT SAYS "TERMS FOR RESUMPTION</li> <li>OF REPAYMENT. "WE'D ADD THE WORDS "AND AMOUNT"</li> <li>AFTER RESUMPTION. TERMS FOR RESUMPTION AND AMOUNT</li> <li>OF REPAYMENT. SO IT PRESERVES THE SAME FLEXIBILITY</li> <li>FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY</li> <li>DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT</li> <li>THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT</li> <li>WOULD ONLY BE PARTIAL.</li> <li>MR. ROTH: THANKS. I THINK THAT ADDRESSES</li> </ul>   |
| <ul> <li>6 IMPRESSION THAT YOU COULD ABANDON AS A WAY TO COME<br/>BACK AND ASK US TO MODIFY THE TERMS.</li> <li>8 MR. SWEEDLER: DUANE AND I SPOKE ABOUT</li> <li>9 THIS. SO HERE ARE THE ACTUAL DETAILS FOR THAT</li> <li>10 AMENDMENT. IN THE FIRST LINE ON PAGE 11 WHERE IT</li> <li>11 SAYS FULL OR PARTIAL REPAYMENT, STRIKE THE WORDS</li> <li>12 "FULL OR PARTIAL." AND THEN ON THE FIFTH LINE NEAR</li> <li>13 THE END OF THAT LINE, IT SAYS "TERMS FOR RESUMPTION</li> <li>14 OF REPAYMENT. "WE'D ADD THE WORDS "AND AMOUNT"</li> <li>15 AFTER RESUMPTION. TERMS FOR RESUMPTION AND AMOUNT</li> <li>16 OF REPAYMENT. SO IT PRESERVES THE SAME FLEXIBILITY</li> <li>17 FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY</li> <li>18 DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT</li> <li>19 THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT</li> <li>20 WOULD ONLY BE PARTIAL.</li> <li>21 MR. ROTH: THANKS. I THINK THAT ADDRESSES</li> </ul>   |
| <ul> <li>BACK AND ASK US TO MODIFY THE TERMS.</li> <li>MR. SWEEDLER: DUANE AND I SPOKE ABOUT</li> <li>THIS. SO HERE ARE THE ACTUAL DETAILS FOR THAT</li> <li>AMENDMENT. IN THE FIRST LINE ON PAGE 11 WHERE IT</li> <li>SAYS FULL OR PARTIAL REPAYMENT, STRIKE THE WORDS</li> <li>"FULL OR PARTIAL." AND THEN ON THE FIFTH LINE NEAR</li> <li>THE END OF THAT LINE, IT SAYS "TERMS FOR RESUMPTION</li> <li>OF REPAYMENT." WE'D ADD THE WORDS "AND AMOUNT"</li> <li>AFTER RESUMPTION. TERMS FOR RESUMPTION AND AMOUNT</li> <li>OF REPAYMENT. SO IT PRESERVES THE SAME FLEXIBILITY</li> <li>FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY</li> <li>DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT</li> <li>THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT</li> <li>WOULD ONLY BE PARTIAL.</li> <li>MR. ROTH: THANKS. I THINK THAT ADDRESSES</li> </ul>  |
| 8MR. SWEEDLER: DUANE AND I SPOKE ABOUT9THIS. SO HERE ARE THE ACTUAL DETAILS FOR THAT10AMENDMENT. IN THE FIRST LINE ON PAGE 11 WHERE IT11SAYS FULL OR PARTIAL REPAYMENT, STRIKE THE WORDS12"FULL OR PARTIAL." AND THEN ON THE FIFTH LINE NEAR13THE END OF THAT LINE, IT SAYS "TERMS FOR RESUMPTION14OF REPAYMENT." WE'D ADD THE WORDS "AND AMOUNT"15AFTER RESUMPTION. TERMS FOR RESUMPTION AND AMOUNT16OF REPAYMENT. SO IT PRESERVES THE SAME FLEXIBILITY17FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY18DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT19THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT20WOULD ONLY BE PARTIAL.21MR. ROTH: THANKS. I THINK THAT ADDRESSES  |
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| <ul> <li>17 FOR THE FINANCE COMMITTEE AS IT WAS ORIGINALLY</li> <li>18 DRAFTED, BUT THERE'S A SHIFT OF EMPHASIS SO THAT</li> <li>19 THERE ISN'T AN INHERENT EXPECTATION THAT REPAYMENT</li> <li>20 WOULD ONLY BE PARTIAL.</li> <li>21 MR. ROTH: THANKS. I THINK THAT ADDRESSES</li> </ul>   |
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| <ul> <li>20 WOULD ONLY BE PARTIAL.</li> <li>21 MR. ROTH: THANKS. I THINK THAT ADDRESSES</li> </ul>  |
| 21 MR. ROTH: THANKS. I THINK THAT ADDRESSES   |
|   |
| 22 THAT.  |
|   |
| 23         AND THE SECOND DEALS WITH SUBHEADING H   |
| 24 RIGHT BELOW. AND I WOULD ASK, IAN, THAT WE TRY TO  |
| 25 FIND LANGUAGE THAT COVERS BOTH RECOURSE AND  |
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| 1  | NONRECOURSE LOANS WHERE AN EXTENSION MAY BE NEEDED   |
|----|--|
| 2  | AND GIVE THE SUBCOMMITTEE, AGAIN, THE FLEXIBILITY ON |
| 3  | EITHER. AND THE REASON I ASK FOR THAT IS I THINK     |
| 4  | SOME SMALL COMPANIES MAY, IN FACT, TAKE A RECOURSE   |
| 5  | LOAN, AND THEN THERE'S A LONG INTERRUPTION, A DELAY  |
| 6  | WITH FDA OR SOMETHING LIKE THAT, WHERE WE'D LIKE TO  |
| 7  | HAVE THE FLEXIBILITY, INSTEAD OF CALLING THE LOAN,   |
| 8  | TO ADJUST THOSE TERMS. THAT WOULD JUST GIVE US THAT  |
| 9  | FLEXIBILITY. SO IF YOU COULD FIND A WAY TO DO THAT,  |
| 10 | OR IF YOU THINK IT'S ALREADY COVERED AND WE DON'T    |
| 11 | NEED TO DO IT, BUT I WANT TO MAKE SURE WE HAVE THAT  |
| 12 | FLEXI BI LI TY.                                      |
| 13 | MR. SWEEDLER: I THINK THAT THERE'S A                 |
| 14 | BASIC LEVEL OF FLEXIBILITY BUILT INTO EVERYTHING     |
| 15 | ABOUT HOW THESE LOANS WILL BE ADMINISTERED OVER THE  |
| 16 | YEARS. AS WITH ANY CONTRACT, THERE'S ROOM FOR        |
| 17 | RENEGOTIATION. THIS PROVISION ABOUT EXTENDING THE    |
| 18 | LOAN PERIOD IF THERE'S A DELAY IN THE PROJECT TIES   |
| 19 | IN WITH THE CONCEPT OF A NONRECOURSE LOAN AS BEING   |
| 20 | SOMETHING TIED TO THE PROJECT. THERE'S NO INHERENT   |
| 21 | PROBLEM WITH ADDING THAT OPTION IN THERE FOR         |
| 22 | RECOURSE LOANS AS WELL IF THAT'S SOMETHING THAT THE  |
| 23 | BOARD WANTS TO DO, BUT IT IS IT MAY CHANGE THE       |
| 24 | EXPECTATIONS ABOUT WHAT A RECOURSE LOAN IS UNDER THE |
| 25 | PROGRAM.   |
|    |  |

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| -  |   |
|----|---|
| 1  | MR. ROTH: THAT'S WHY I'D LIKE THE WORDING           |
| 2  | TO BE BROAD ENOUGH TO ALLOW THAT WITHOUT MAKING IT  |
| 3  | APPEAR THERE IS AN EXPECTATION THAT CAN HAPPEN. BUT |
| 4  | WHAT WE DON'T WANT TO HAVE TO DO IS HAVE JAMES TELL |
| 5  | US THAT OUR POLICY REALLY DOESN'T ALLOW US TO MAKE  |
| 6  | AN ADJUSTMENT THAT WE FEEL WE NEED TO MAKE SIX,     |
| 7  | SEVEN YEARS FROM NOW.                               |
| 8  | CHAIRMAN KLEIN: I THINK THIS IS PRUDENT             |
| 9  | IN THE CURRENT FINANCIAL ENVIRONMENT WE HAVE OUT    |
| 10 | THERE, WHICH MAY EXTEND FOR SEVERAL YEARS, TO HAVE  |
| 11 | THAT DISCRETION WITH A CLEAR MESSAGE THAT IT'S      |
| 12 | RESERVED AS A TRUE EXCEPTION.                       |
| 13 | MR. SWEEDLER: SO THE WAY THAT WOULD BE              |
| 14 | IMPLEMENTED, IF THAT'S SOMETHING THAT THE BOARD     |
| 15 | WANTS TO DO, WOULD REALLY JUST BE A CHANGE IN THE   |
| 16 | TITLE OF THAT SECTION ON PAGE 11, ADDING THE WORDS  |
| 17 | "RECOURSE OR. " SO EXTENSION OF LOAN PERIOD FOR     |
| 18 | RECOURSE OR NONRECOURSE LOANS.                      |
| 19 | MR. ROTH: OR TAKE NONRECOURSE OUT OF THE            |
| 20 | TITLE, THE HEADER.                                  |
| 21 | MR. SWEEDLER: I THINK IT'S BETTER TO BE             |
| 22 | EXPLICIT THAT IT'S AVAILABLE TO BOTH.               |
| 23 | MR. GOLDBERG: CHAIRMAN KLEIN, YOU HAD A             |
| 24 | POINT WITH REGARD TO THE WARRANT COVERAGE, IN       |
| 25 | PARTICULAR FOR THE NONRECOURSE LOANS.               |
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|    |   |

1 CHAIRMAN KLEIN: SINCE WE STARTED THIS 2 PROGRAM, STOCK PRICES HAVE FALLEN. THEY' VE RECOVERED IN BIOTECH SECTORS IN SOME CASES, BUT IT'S 3 NOT CONSISTENT. IT'S VERY SPOTTY. SO I JUST 4 SUGGEST THAT WE MONITOR THIS SITUATION BECAUSE AT 5 THE CURRENT STOCK PRICES AND VALUATIONS OF THESE 6 7 COMPANIES, WE CAN HAVE A MUCH LARGER PERCENTAGE OWNERSHIP THAN WAS INTENDED OUT OF THIS HUNDRED 8 9 PERCENT WARRANT COVERAGE.

10 DUANE PROPERLY INDICATES THAT WE CAP THIS OUT A 20-PERCENT MAXIMUM VALUATION. I JUST BELIEVE 11 WE SHOULD KEEP OUR EARS OPEN, MONITOR IT, AND SEE IF 12 13 ON AN INDIVIDUAL RFA WE SHOULD TEST ANOTHER PERCENTAGE. THIS IS A NEW PROGRAM. WE'RE GOING TO 14 NEED TO BE RESPONSIVE. WE'RE GOING TO NEED TO LOOK 15 16 AT THIS PROGRAM, WHICH HAS HAD A GREAT DEAL OF 17 THOUGHT IN IT, ON AN ORGANIC BASIS AS WE RESPOND PARTICULARLY IN THE CONTEXT OF CURRENT ECONOMIC 18 19 CONDITIONS. MR. ROTH: I AGREE WITH THAT. AND THAT'S 20

20 MR. ROTH: T AGREE WITH THAT. AND THAT S 21 WHY WE PUT THE 20-PERCENT CAP IN. IF THERE'S 22 DILUTED FINANCING SUBSEQUENT TO OUR WARRANT ISSUE, 23 WE'RE GOING TO BE DILUTED WITH THAT. SO WE SHOULD 24 BE OKAY WITH A 20-PERCENT CAP. 25 MR. GOLDBERG: ARE THERE ANY QUESTIONS

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FROM MEMBERS OF THE BOARD? 1 2 MR. SHEEHY: I MAY HAVE MISSED THIS, BUT WHEN WE WERE TALKING ABOUT THE LOAN FUNDING FOR 3 NONPROFIT APPLICANTS, DID WE TALK ABOUT ON PAGE 3, 4 NUMBER D, PART 4, WHERE WE COULD REQUIRE A NONPROFIT 5 APPLICANT TO TAKE A LOAN? 6 7 MR. SWEEDLER: RIGHT. THAT WAS THE SLIDE ABOUT COLLABORATIONS. SO I CAN GO THROUGH THAT WITH 8 9 A LITTLE MORE DETAIL. IT WOULD BE -- LET'S SAY THAT 10 THERE'S AN REA IN WHICH THE RULE IS THAT NONPROFIT APPLICANTS GET GRANTS AND FOR-PROFIT APPLICANTS GET 11 LOANS. AND THAT REFLECTS A BASIC POLICY DECISION 12 13 THAT WHERE A SIGNIFICANT BENEFICIARY OF THAT FUNDING IS A COMPANY, THAT WE THINK WE SHOULD GET OUR 14 REPAYMENT IN THE FORM OF THE LOAN REPAYMENT RATHER 15 16 THAN THE REVENUE SHARING PROVISIONS. 17 IT WOULD BE POSSIBLE FOR, IN THE CASE OF A COLLABORATION, THEY CONTROL WHO THEY WANT TO BE THE 18 19 APPLICANT INSTITUTION AND WHICH WOULD BE THE CO-PI INSTITUTION. AND WE WOULD RATHER SEE THAT DECISION 20 21 BE DRIVEN BY SCIENTIFICALLY WHO'S THE RIGHT PERSON 22 TO BE THE PI RATHER THAN AN ATTEMPT TO MANIPULATE THE FUNDING MECHANISM. 23 24 SO AS IT'S WRITTEN IN THE POLICY, IF THE 25 ICOC ADOPTS THAT APPROACH, THEN IF THE FOR-PROFIT IS 161

| 1  | RECEIVING MORE THAN 40 PERCENT OF THE RESEARCH       |
|----|--|
| 2  | FUNDING UNDER THAT PROPOSAL, THEN IT CAN ONLY BE     |
| 3  | FUNDED IN THE FORM OF A LOAN.                        |
| 4  | MR. SHEEHY: SO I JUST WANT PEOPLE TO BE              |
| 5  | CLEAR. WE'RE TALKING ABOUT FOR DISEASE TEAMS, WE'RE  |
| 6  | GOING TO REQUIRE COMPANIES TO TAKE LOANS. THEY       |
| 7  | CANNOT APPLY FOR A GRANT. SO FOR INSTITUTIONS, THEY  |
| 8  | COULD BE IN A POSITION WHERE THEY ARE REQUIRED TO    |
| 9  | TAKE LOANS IF THEY HAVE A COMPANY COLLABORATOR WHO   |
| 10 | HAS OVER 40 PERCENT. SO BEFORE WE PUT THIS INTO      |
| 11 | STONE, I THINK EVERYONE SHOULD BE COMFORTABLE WITH   |
| 12 | THE IDEA THAT THEY                                   |
| 13 | MR. SWEEDLER: BUT I DO WANT TO CLARIFY               |
| 14 | SOMETHING THERE. THE FUNDING MECHANISM IN A          |
| 15 | SITUATION LIKE THAT OVERALL IS A LOAN, BUT THE       |
| 16 | NONPROFIT TAKES ON NO LOAN REPAYMENT OBLIGATIONS OR  |
| 17 | ANY OBLIGATION THAT IS IN ANY WAY DIFFERENT FROM     |
| 18 | WHAT THEY TAKE ON IN A GRANT CIRCUMSTANCE. THE       |
| 19 | FOR-PROFIT IS TAKING ON THE REPAYMENT OBLIGATION AND |
| 20 | THE WARRANT.   |
| 21 | SO YOU HAVE CORRECTLY SUMMARIZED THE                 |
| 22 | SITUATION, BUT I JUST WANT TO MAKE SURE PEOPLE       |
| 23 | UNDERSTAND THAT WE'RE NOT SUGGESTING THAT NONPROFITS |
| 24 | TAKE ON DEBT OR AN OBLIGATION TO REPAY ANYTHING.     |
| 25 | MR. SHEEHY: WE DID NOT DISCUSS THIS                  |
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| 1  | HAS NOT BEEN DISCUSSED THIS ACTUAL ITEM HAS NOT      |
|----|--|
| 2  | BEEN HEARD AT FINANCE SUBCOMMITTEE.                  |
| 3  | MR. SWEEDLER: THAT'S RIGHT.                          |
| 4  | MR. SHEEHY: NOT TO THIS DEGREE OF DETAIL.            |
| 5  | WE TALKED ABOUT THE ISSUE, BUT WE HAVE NOT HAD THIS  |
| 6  | ACTUAL LANGUAGE BEFORE US.                           |
| 7  | CHAIRMAN KLEIN: I THINK HE'S RIGHT. I'D              |
| 8  | LIKE TO EMPHASIZE HERE, SO THAT THE PUBLIC           |
| 9  | UNDERSTANDS, THAT SCIENTIFICALLY WE WANT TO DRIVE    |
| 10 | WHO THE PI IS. YOU CAN HAVE A NONPROFIT PI; AND MY   |
| 11 | UNDERSTANDING UNDER OUR LANGUAGE NOW IS THAT, IF     |
| 12 | THERE'S A NONPROFIT PI AND THE FOR-PROFIT HAS LESS   |
| 13 | THAN 40 PERCENT, THEY CAN STILL ELECT FOR IT TO BE A |
| 14 | LOAN. AND THE LOAN IS PICKED UP NOT BY THE           |
| 15 | NONPROFIT, BUT BY THE FOR-PROFIT BECAUSE THEY'RE     |
| 16 | GETTING THE FULL BENEFIT OF THE PRODUCT THAT'S BEING |
| 17 | DEVELOPED WITH THIS RESEARCH. AND THAT LOAN IS       |
| 18 | ONLY, IN FACT, IN EFFECT IF THAT PRODUCT IS          |
| 19 | SUCCESSFUL. SO THE FOR-PROFIT IS NOT ASSUMING A      |
| 20 | LOAN OBLIGATION FOR SOMETHING THAT FAILS.            |
| 21 | NOW, IT'S ONLY IF IT'S SUCCESSFUL THAT               |
| 22 | THIS ACTUALLY BECOMES AN ACTUAL FINANCIAL OBLIGATION |
| 23 | TO REPAY.  |
| 24 | DR. HAWGOOD: ONE POINT OF CLARIFICATION              |
| 25 | AND ONE QUESTION. IF THE FOR-PROFIT IS UNDER         |
|    | 163  |
|    | 105  |

| 1  | OBLIGATION FOR THE WARRANTIES AND THE PAYBACK OF THE |
|----|--|
| 2  | LOAN, IS IT JUST FOR THAT COMPONENT OF THE FUNDING   |
| 3  | THAT WAS USED BY THE LOAN?                           |
| 4  | MR. SWEEDLER: THAT'S A GOOD QUESTION.                |
| 5  | NO. IT'S FOR THE FULL AMOUNT, WHICH IS PREMISED ON   |
| 6  | THE RATIONALE THAT CHAIRMAN KLEIN JUST GAVE, WHICH   |
| 7  | IS THAT IT'S A UNIFIED PROJECT IN WHICH THE PARTIES  |
| 8  | PRESUMABLY HAVE ARRANGED THE COMMERCIALIZATION PARTS |
| 9  | OF IT. THE BENEFITS OF THAT GO TO THE COMPANY. SO    |
| 10 | IT'S APPROPRIATE FOR THEM TO BE REPAYING THE COST OF |
| 11 | THE PROJECT.   |
| 12 | DR. HAWGOOD: MY QUESTION, HAS                        |
| 13 | PARTICULARLY THIS PARTICULAR CONCEPT BEEN VETTED     |
| 14 | THROUGH ANY OF THE MAJOR INSTITUTIONAL COUNSELS,     |
| 15 | UNIVERSITY OF CALIFORNIA OR ANY OF THE OTHER MAJOR   |
| 16 | INSTITUTIONS THAT MAY BE TAKING ADVANTAGE OF THIS    |
| 17 | CONCEPT, TO MAKE SURE IT'S CONSISTENT WITH REGENTIAL |
| 18 | POLICY OR OTHER?                                     |
| 19 | MR. SWEEDLER: WE HAVEN'T HAD THOSE                   |
| 20 | CONVERSATIONS, BUT I WANT TO MAKE SOMETHING VERY     |
| 21 | CLEAR. THE OBLIGATIONS, PROMISES, COMMITMENTS,       |
| 22 | RIGHTS AND RESPONSIBILITIES OF THE NONPROFIT ARE TO  |
| 23 | THE LETTER IDENTICAL TO A GRANT. SO IT CAN'T HAVE A  |
| 24 | LEGAL IMPACT BECAUSE IT'S NOT ANY DIFFERENT. IT'S    |
| 25 | ALMOST AS IF SO I UNDERSTAND YOUR CONCERN, BUT I     |
|    |  |

| 1  | JUST WANT TO MAKE SURE PEOPLE UNDERSTAND THAT AS FAR |
|----|--|
| 2  | AS THE NONPROFIT IS CONCERNED, THE RELATIONSHIP WITH |
| 3  | CIRM AND THE OBLIGATIONS ARE IDENTICAL TO THOSE OF A |
| 4  | GRANT.   |
| 5  | DR. HAWGOOD: I GUESS I'M PARTICULARLY,               |
| 6  | AND AGAIN THIS IS OUT OF MY AREA OF EXPERTISE, BUT   |
| 7  | WOULD PARTICULARLY WANT TO BE SURE THAT WE WEREN'T   |
| 8  | GETTING INTO ADDITIONAL DIFFICULTIES WITH            |
| 9  | INTELLECTUAL PROPERTY AND OTHER ISSUES IF THE        |
| 10 | FOR-PROFIT IS, IN FACT, RESPONSIBLE FOR PAYBACK OF   |
| 11 | THE ENTIRE GRANT THAT WAS GOING TO THE               |
| 12 | NOT-FOR-PROFIT, WHO OWNS WHAT.                       |
| 13 | MR. SWEEDLER: I DON'T THINK THAT WOULD BE            |
| 14 | A PROBLEM.   |
| 15 | MR. ROTH: JEFF, IF I COULD MAYBE JUST ON             |
| 16 | THIS ITEM NO. 4, AND DON'T THINK ABOUT DISEASE TEAMS |
| 17 | HERE, THIS IS MORE IN TRANSLATIONAL WHERE YOU HAVE   |
| 18 | PRODUCTS INVOLVED, AND SOMEBODY WOULD TRY TO USE A   |
| 19 | UNIVERSITY AS A WAY TO AVOID A LOAN PAYMENT. AND SO  |
| 20 | WE PUT THE WORD "MAY" IN HERE SO THAT IF WE SUSPECT  |
| 21 | THAT THE ARRANGEMENT IS INAPPROPRIATE FOR A GRANT,   |
| 22 | WE COULD ASK THEM TO TAKE IT AS A LOAN.              |
| 23 | MR. SWEEDLER: ACTUALLY THE MAY IN THERE              |
| 24 | REFERS TO AN ELECTION THAT YOU WOULD MAKE ON AN      |
| 25 | RFA-BY-RFA BASIS AT THE ICOC.                        |
|    | 165  |
|    |  |

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| 1  | MR. ROTH: THE OTHER POINT I WAS GOING TO             |
|----|--|
| 2  | MAKE IS THIS WILL BE COVERED IN THE RFA.             |
| 3  | MR. SHEEHY: I GUESS WHAT I'M AFRAID OF IS            |
| 4  | THAT A VERY INTERESTING SCIENCE PROJECT COULD BE     |
| 5  | WOULD NEVER COME TO US BECAUSE THE UNIVERSITIES OR   |
| 6  | THE UNIVERSITY PI WOULD BE UNABLE TO NEGOTIATE WITH  |
| 7  | THE COMPANY TO HAVE THIS. BASICALLY WE'RE TELLING    |
| 8  | THE UNIVERSITY THAT YOU CAN ONLY COME IN FOR THIS    |
| 9  | MONEY WITH SUBSTANTIAL                               |
| 10 | CHAIRMAN KLEIN: DR. FRIEDMAN, I NEED YOU             |
| 11 | TO HOLD ON FOR A COUPLE MINUTES.                     |
| 12 | DR. FRIEDMAN: I CAN'T.                               |
| 13 | CHAIRMAN KLEIN: COUPLE MINUTES.                      |
| 14 | DR. FRIEDMAN: NO. I'M SERIOUS. I'VE                  |
| 15 | GOT TO GO BECAUSE THE CONVERSATION IS GOING TO TAKE  |
| 16 | LONGER THAN A COUPLE OF MINUTES, BOB.                |
| 17 | CHAIRMAN KLEIN: CAN WE CALL THE QUESTION?            |
| 18 | THIS IS AN INTERIM REG THAT'S GOING OUT FOR PUBLIC   |
| 19 | COMMENT. IT'S GOING TO GO OUT FOR LOTS OF INPUT FOR  |
| 20 | 120 DAYS; IS THAT CORRECT?                           |
| 21 | MR. SWEEDLER: YES. THERE WILL BE                     |
| 22 | OPPORTUNITIES. THIS IS WHAT WILL TAKE EFFECT NOW,    |
| 23 | BUT THERE WILL BE MANY OPPORTUNITIES TO MODIFY IT AS |
| 24 | THIS GOES ALONG.                                     |
| 25 | MR. GOLDBERG: SO WE'E READY TO HAVE A                |
|    |  |
|    | 166  |

| 1  | MOTION ON ADOPTING THE LOAN ADMINISTRATION POLICY AS |
|----|--|
| 2  | AMENDED BY   |
| 3  | MR. SHEEHY: I'M SORRY. I HAVE TO OBJECT.             |
| 4  | WE HAVE NEVER DISCUSSED EITHER IN SUBCOMMITTEE OR AT |
| 5  | THIS BOARD THIS ITEM, AND THIS IS INAPPROPRIATE TO   |
| 6  | PUT THIS THROUGH.                                    |
| 7  | DR. FRIEDMAN: I APOLOGIZE TO EVERYBODY.              |
| 8  | I DON'T MEAN TO BE THE PERSON WHO RUINS THE QUORUM.  |
| 9  | MR. SHEEHY: IF YOU WANT TO APPROVE IT                |
| 10 | MINUS THIS SECTION AND WE CAN COME BACK TO THIS      |
| 11 | SECTION, I WOULD BE HAPPY TO VOTE FOR THE REST OF IT |
| 12 | AND URGE DR. FRIEDMAN                                |
| 13 | MR. GOLDBERG: JEFF, WE HAVE AN                       |
| 14 | OPPORTUNITY TO REVIEW THE WHOLE THING IN ITS         |
| 15 | ENTIRETY BEFORE IT'S ADOPTED BY VIRTUE OF IT GOING   |
| 16 | OUT AS AN INTERIM DOCUMENT. LET'S FIND OUT WHETHER   |
| 17 | PEOPLE HAVE PROBLEMS WITH THIS.                      |
| 18 | MR. ROTH: THAT'S ALL RIGHT. LET'S SEE IF             |
| 19 | IT'S AN ISSUE AND THEN WE'LL COME BACK TO IT.        |
| 20 | CHAIRMAN KLEIN: VERY QUICKLY BECAUSE WE              |
| 21 | NEED TO GET SOMETHING OUT THERE SO THAT THERE'S AN   |
| 22 | UNDERSTANDING IN THE DISEASE TEAMS WHAT THEY'RE      |
| 23 | GOING TO BE FACED WITH. I WOULD ASK IF WE COULD      |
| 24 | HAVE IT'S THE 40-PERCENT ISSUE?                      |
| 25 | MR. SHEEHY: I DON'T THINK WE CAN REQUIRE             |
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A NONPROFIT TO TAKE A LOAN. 1 2 MR. SWEEDLER: LET ME JUST POINT OUT THIS GIVES THE I COC THE OPTION TO DO THAT. THERE WILL BE 3 ANOTHER AGENDA I TEM WHERE YOU DECIDE WHAT THE TERMS 4 WILL BE FOR THE DISEASE TEAMS IN PARTICULAR WHERE 5 THERE ARE VARIABLES IN HERE. 6 7 CHAIRMAN KLEIN: WHAT I'D LIKE TO DO HERE, 8 SINCE THIS IS AN INTERIM REG, AS THE CHAIRMAN OF THE 9 FINANCE COMMITTEE POINTS OUT, IS SEE IF WE CAN GET A 10 MOTION WITHOUT THE 40-PERCENT VERSION, WHICH WE CAN COME BACK AND ADD LATER BECAUSE THAT'S THE ONLY NEW 11 THING THAT I KNOW SPECIFICALLY THAT HAS BEEN ADDED. 12 13 MR. SHEEHY: NO. IT'S TO REQUIRE LOAN FUNDING. THAT IS NEW. WE HAVE NOT EVER SAID THAT 14 WE WOULD REQUIRE LOAN FUNDING FOR AWARDS GIVEN TO A 15 16 NONPROFIT APPLICANT. 17 CHAIRMAN KLEIN: THIS IS ONLY IF THEY HAVE MORE THAN 40 PERCENT GOING TO A FOR-PROFIT. 18 19 MR. SHEEHY: IT'S NOT A QUESTION OF PERCENTAGE. IT'S A QUESTION OF THE REQUIREMENT, AND 20 21 I DON'T THINK WE SHOULD REQUIRE INSTITUTIONS. 22 DR. POMEROY: AS A CLARIFICATION OF THAT, CAN THE FINANCE COMMITTEE TELL US IF THEY'VE CHECKED 23 WITH THE USUAL, THE LIKELY NONPROFITS TO FIND OUT 24 25 HOW THEY WOULD REACT?

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| 1  | CHAIRMAN KLEIN: THERE HAVE BEEN A NUMBER             |
|----|--|
| 2  | OF DISCUSSIONS THAT HAVE OCCURRED. IT'S GOING TO BE  |
| 3  | A CONTINUING PROCESS. WE'RE GOING TO LOSE DR.        |
| 4  | FRIEDMAN. WE'RE GOING TO HAVE TO PUT OUT DISEASE     |
| 5  | TEAM FOR THE ORIGINAL PRELIMINARY APPLICATION IF THE |
| 6  | BOARD SO DECIDES ON A LATER ITEM. I NEED TO KNOW IF  |
| 7  | THERE'S A MOTION ELIMINATING THE REQUIREMENT FOR     |
| 8  | NONPROFIT APPLICANTS TO BE A TO ACCEPT A LOAN        |
| 9  | UNDER THIS PROGRAM, BUT ADOPTING EVERYTHING ELSE.    |
| 10 | MR. SHEEHY: I WOULD MAKE A MOTION TO                 |
| 11 | ADOPT THIS AS WRITTEN STRIKING SECTION 4 (D)(4) ON   |
| 12 | PAGE 3.  |
| 13 | CHAIRMAN KLEIN: IS THERE A SECOND?                   |
| 14 | MR. ROTH: I'LL SECOND. JEFF, INCLUDE MY              |
| 15 | AMENDMENTS EARLIER.                                  |
| 16 | MR. SHEEHY: PLUS YOUR AMENDMENTS.                    |
| 17 | CHAIRMAN KLEIN: PLUS HIS AMENDMENTS. I'D             |
| 18 | LIKE TO ASK THE PUBLIC, GIVEN TIME, GIVEN THAT THIS  |
| 19 | IS INTERIM, CAN WE GO FORWARD WITHOUT ADDITIONAL     |
| 20 | COMMENTS AT THIS MOMENT? I'D LIKE TO CALL THE        |
| 21 | QUESTION. VOICE VOTE. ALL IN FAVOR? OPPOSED?         |
| 22 | THANK YOU VERY MUCH.                                 |
| 23 | MS. KING: CHAIRMAN KLEIN, IF I COULD MAKE            |
| 24 | A POINT ABOUT THE QUORUM. I KNOW THAT THERE ARE      |
| 25 | OTHERS THAT HAVE TO LEAVE IN THE 2:30 TIMEFRAME.     |
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| 1  | I'D LIKE TO ASK THAT NOBODY ELSE LEAVE BEFORE THEN. |
|----|---|
| 2  | I'M TRYING TO GET DR. ROME BACK ON THE PHONE, AND   |
| 3  | WE'RE HOPING THAT LEEZA WILL BE ABLE TO JOIN US.    |
| 4  | MR. SWEEDLER: WE ALSO NEED ONE MORE VOTE            |
| 5  | TO GET DISEASE TEAMS OUT, AND THAT IS WE NEED TO    |
| 6  | APPLY THIS POLICY TO THE DISEASE TEAMS RFA BY       |
| 7  | SETTING THE INTEREST RATE AND A COUPLE OF OTHER     |
| 8  | ITEMS. WE DO NEED TO FIND A QUORUM BEFORE THE END   |
| 9  | OF THE DAY TODAY.                                   |
| 10 | CHAIRMAN KLEIN: I WANT YOU, PLEASE, TO              |
| 11 | PROCEED WITH THAT DISCUSSION ON ITEM IS THIS ITEM   |
| 12 | 10? DR. OLSON, IF YOU COULD PROCEED, PLEASE.        |
| 13 | DR. OLSON: SO WHAT I'D LIKE TO DO IS                |
| 14 | ADDRESS, AS IAN STATED, AS MR. SWEEDLER             |
| 15 | CHAIRMAN KLEIN: WE NEED TO JUST FOCUS THE           |
| 16 | DISCUSSION HERE IF WE COULD, PLEASE.                |
| 17 | DR. OLSON: MR. CHAIRMAN, MEMBERS OF THE             |
| 18 | BOARD AND THE PUBLIC, I'D LIKE TO ADDRESS THE       |
| 19 | RFA-SPECIFIC ITEMS WITH RESPECT TO THE LOAN POLICY  |
| 20 | INSOFAR AS THEY APPLY TO DISEASE TEAMS.             |
| 21 | SO IF WE CAN NEXT. SO I THINK WE CAN                |
| 22 | SKIP THIS SLIDE AS WELL. SO WHAT I WANT TO DO IS    |
| 23 | JUST, AS WE SAID, THE SPECIFIC FEATURES THAT ARE    |
| 24 | RELEVANT ON AN RFA-BY-RFA BASIS. SO FOR DISEASE     |
| 25 | TEAMS, WHAT WE WOULD LIKE TO SAY IS A FOR-PROFIT    |
|    | 170   |
|    | 170   |

| 1  | APPLICANT ORGANIZATION, SO THIS IS WHEN THE PI IS    |
|----|--|
| 2  | FROM A FOR-PROFIT ORGANIZATION, OUR RECOMMENDATION   |
| 3  | WOULD BE THAT THE LOAN AWARD MECHANISM BE THE        |
| 4  | OPERABLE MECHANISM IN THIS CASE.                     |
| 5  | I THINK, GIVEN THE PRECEDING DISCUSSION,             |
| 6  | WE CAN DELETE, STRIKE THE NEXT ITEM BECAUSE WE'VE    |
| 7  | TAKEN THAT OUT OF THE LOAN ADMINISTRATION POLICY.    |
| 8  | SO IF WE COULD PLEASE GO TO THE NEXT SLIDE.          |
| 9  | FOR THE LOAN TERM, WE WOULD LIKE TO MAKE             |
| 10 | EITHER SIX OR TEN YEARS AN OPTION FOR THE DISEASE    |
| 11 | TEAM. THE INTEREST RATE THAT WE ARE RECOMMENDING IS  |
| 12 | FOR A SIX-YEAR LOAN, AND THIS WOULD APPLY TO BOTH    |
| 13 | THE RECOURSE AND NONRECOURSE. AND I SHOULD MAKE THE  |
| 14 | POINT THAT THE INTEREST RATE WAS DEVELOPED WITH      |
| 15 | MEMBERS OF THE FINANCE COMMITTEE. SO IT WAS WITH     |
| 16 | THEIR INPUT. AND WE'RE RECOMMENDING PRIME RATE PLUS  |
| 17 | 300 BASIS POINTS FOR THE SIX-YEAR LOAN, AND FOR THE  |
| 18 | TEN-YEAR LOAN, PRIME RATE PLUS 500 BASIS POINTS.     |
| 19 | THE RATE WOULD BE SET AT THE TIME THE ICOC APPROVES  |
| 20 | THE AWARD.   |
| 21 | NOW, I THINK WE'RE GOING TO HAVE TO                  |
| 22 | PERHAPS LOOK AT THAT LANGUAGE IN TERMS OF WHAT IT    |
| 23 | MEANS TO APPROVE THE AWARD VERSUS APPROVE FUNDING.   |
| 24 | BUT I THINK PROBABLY APPROVE FUNDING MAY BE THE MOST |
| 25 | RELEVANT THING, BUT I'LL LEAVE MR. GOLDBERG OR       |
|    | 171  |

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| AND SO BASICALLY WE ARE REQUESTING THAT     |
|---|
|   |
| APPROVE THE LOAN TERMS AS RECOMMENDED FOR   |
| SE TEAM RESEARCH WITH THE EXCEPTION OF THE  |
| LY LARGE MINORITY, THE ONE THAT YOU DELETED |
| LOAN POLICY, AND THEN FOR CLARIFICATION, ON |
| INTEREST RATE WOULD BE SET UP, WHEN IT'S    |
| R WHEN FUNDS ARE AWARDED.                   |
| MR. GOLDBERG: THANK YOU, DR. OLSON. JUST    |
| IFICATION, WITH RESPECT TO THE INTEREST, IT |
| UE OR BE CAPITALIZED AT THE ELECTION OF THE |
| TEE, FINANCE SUBCOMMITTEE.                  |
| DR. PIZZO: JUST FOR CLARIFICATION, I        |
| E THE STRIKING OF SECTION 4 PREVIOUSLY, BUT |
| NT TO BE SURE THAT I REALLY DO UNDERSTAND   |
| E THE WAY I HEARD IT WAS THAT WE WERE       |
| IT. THE WAY IT'S SPECIFICALLY WRITTEN IS    |
| AYS MAY REQUIRE. SO IT'S NOT AS IF IT'S A   |
| N THIS IN ANY EVENT.                        |
| DR. PENHOET: WE'RE TALKING TWO DIFFERENT    |
| W. THE FIRST WAS THE POLICY. WE ARE NOW     |
| PECIFICALLY ABOUT THE DISEASE TEAM RFA.     |
| DR. OLSON: THAT'S RIGHT.                    |
| DR. PENHOET: SO THE MAY REQUIRE IS          |
| UT TO BE A REQUIRE. IT'S A DIFFERENT        |
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|   |

#### **BARRISTERS' REPORTING SERVICE** 1 CONVERSATION. 2 CHAIRMAN KLEIN: ON THE POLICY, MAY 3 REQUIRE. DR. PIZZO: IT'S STILL A MAY. YOU KNOW, 4 IT'S SOFTER THAN, I THINK, WE WERE THINKING. 5 DR. PENHOET: WITH RESPECT TO WHAT WE'RE 6 7 DISCUSSING NOW, WE ARE ACTING ON THE "MAY," SO TO 8 SPEAK. 9 CHAIRMAN KLEIN: WE DELETED THAT. 10 MR. SHEEHY: BUT WE ARE REQUIRING FOR-PROFITS TO TAKE A LOAN. 11 DR. OLSON: FOR-PROFIT APPLICANTS. 12 MR. SHEEHY: AND WE COULD HAVE HAD A 13 DECISION POINT FOR NOT-FOR-PROFITS WHERE WE SAID IF 14 YOU WERE RECEIVING 40 PERCENT, YOU WOULD ALSO HAVE 15 16 TO APPLY FOR A LOAN. 17 DR. PIZZO: CAN YOU GO BACK TO THAT SLIDE? NO, THE ONE BEFORE IT. 18 19 MR. SHEEHY: WE'VE STRICKEN --DR. PIZZO: RIGHT THERE. 20 21 DR. OLSON: THAT'S THE ONE IT WAS, AS YOU 22 RIGHTLY POINTED OUT, DR. PIZZO, IT WAS ON A RFA-BY-RFA BASIS. IT WAS A MAY. IN THIS CASE, 23 24 AGAIN, BECAUSE OF THE MAGNITUDE OF THESE AWARDS, AND 25 WERE THERE A FOR-PROFIT SIGNIFICANT BENEFICIARY, WE 173

| 1  | WERE RECOMMENDING TO THE BOARD THAT THAT AWARD BE    |
|----|--|
| 2  | THE SUBJECT OF A LOAN MECHANISM.                     |
| 3  | MR. ROTH: WHAT IT REALLY SAYS IS IT CAN              |
| 4  | BE 80 PERCENT GOING TO THE NONPROFIT. ANYTHING       |
| 5  | 80 PERCENT OF THE MONEY COULD GO TO THE NONPROFIT,   |
| 6  | BUT IT WILL NOT BE A LOAN.                           |
| 7  | MR. SHEEHY: AGAIN, THIS IS A                         |
| 8  | PHILOSOPHICAL QUESTION. WE DON'T KNOW THAT THE       |
| 9  | UNIVERSITIES WILL BE ABLE TO NEGOTIATE THESE         |
| 10 | ARRANGEMENTS. THE WHOLE POINT OF THESE DISEASE       |
| 11 | TEAMS IS TO HAVE THESE COLLABORATIONS BETWEEN        |
| 12 | UNIVERSITIES AND FOR-PROFITS. THERE ARE DIFFERENT    |
| 13 | IP ARRANGEMENTS IN PLACE AND DIFFERENT BENEFICIARIES |
| 14 | FOR THOSE IP, AND THE UNIVERSITIES MIGHT ACTUALLY    |
| 15 | HAVE TO SACRIFICE IP IN ORDER TO GET THE COMPANIES   |
| 16 | TO TAKE THE LOAN EXPOSURE WITH THE WARRANTS THAT     |
| 17 | THEN WOULD ACCRUE TO US. SO WE MAY BE TRANSFERRING   |
| 18 | IP FROM THE UNIVERSITIES TO US, AND IP THAT ACTUALLY |
| 19 | ALSO COULD POTENTIALLY GO TO THE STATE AS A WHOLE TO |
| 20 | US BECAUSE THE PAYBACK REQUIREMENTS WITHIN OUR GRANT |
| 21 | ADMINISTRATION PROGRAM, IF YOU LICENSE THAT IP, 25   |
| 22 | PERCENT OF THE LICENSING FEE COMES BACK TO THE       |
| 23 | STATE.   |
| 24 | SO IT'S NOT JUST IT'S A MORE COMPLEX                 |
| 25 | ISSUE THAT I THINK WE JUST NEED TO BE EXTREMELY      |
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| 1  | THOUGHTFUL ABOUT AND UNDERSTAND THE IMPLICATIONS OF. |
|----|--|
| 2  | CHAIRMAN KLEIN: TO SUGGEST THAT COULD GO             |
| 3  | THE OTHER WAY BECAUSE UNDER A LOAN PROGRAM WITH MORE |
| 4  | CERTAINTY, THE UNIVERSITIES OR RESEARCH INSTITUTIONS |
| 5  | MAY BE ABLE TO NEGOTIATE BETTER DEALS WITH THE       |
| 6  | FOR-PROFIT ORGANIZATIONS. ECONOMIC CERTAINTY COMES   |
| 7  | AT A PREMIUM IN THESE NEGOTIATIONS ON THE FOR-PROFIT |
| 8  | SIDE ON THEIR EXPOSURE. DR. HAWGOOD.                 |
| 9  | DR. HAWGOOD: JUST, AGAIN, A POINT OF                 |
| 10 | CLARIFICATION. IF UNDER SCENARIO 1 UP HERE WHERE     |
| 11 | IT'S A FOR-PROFIT PI AND, THEREFORE, THE ENTIRE      |
| 12 | THING IS A LOAN AND THE PIECE THAT'S IN THE          |
| 13 | NOT-FOR-PROFIT IS A GRANT, ARE THE INDIRECT IT'S     |
| 14 | MANAGED AS A GRANT.                                  |
| 15 | DR. OLSON: THE INDIRECTS ARE SET BY THE              |
| 16 | RESPECTIVE POLICIES, THE GRANTS ADMINISTRATION       |
| 17 | POLICY FOR EITHER THE FOR-PROFIT OR THE NONPROFIT.   |
| 18 | SO IF THE NONPROFIT ORGANIZATION IS THE PI, YOUR     |
| 19 | INDIRECTS ARE SET PER YOUR NORMAL PROCEDURES. FOR    |
| 20 | THE PI FOR THE CO-PI WHO IS A FOR-PROFIT, THE        |
| 21 | INDIRECTS, YOU WILL RECALL, THAT WE ARE GOING TO SET |
| 22 | UP SEPARATE BUDGETS FOR CO-PI'S WITH THE INDIRECTS   |
| 23 | DEPENDENT ON THE TYPE OF ORGANIZATION THEY ARE.      |
| 24 | MR. SHEEHY: I JUST WANT TO RESPOND TO                |
| 25 | BOB'S POINT. A NOT-FOR-PROFIT CAN STILL ELECT TO     |
|    | 175  |

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| 1       TAKE A LOAN, BUT THEY HAVE A CHOICE AS OPPOSED TO         2       BEING REQUIRED TO DO SO. SO IF THERE IS A SCENARIO         3       WHERE THE COMPANY WOULD PREFER TO HAVE THE CERTAINTY         4       OF THE IP POLICY FOR A LOAN, THEY CAN WORK WITH THE         5       NOT-FOR-PROFIT TO HAVE THAT BE THE CASE. I JUST         6       DON'T WANT US TO STRAIGHTJACKET THE NOT-FOR-PROFITS         7       AND TELL THEM THAT IF THEY HAVE SUBSTANTIAL COMPANY         8       INVOLVEMENT FOR DISEASE TEAMS, THAT THEY MUST TAKE A         9       LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.         10       MR. SWEEDLER: CAN I MAKE A SUGGESTION,         11       WHICH IS THAT THIS IS A VALUABLE DISCUSSION, BUT         12       IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS         13       LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS         14       VOTE TO MOVE AHEAD.         15       CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,         16       THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE         17       OUR OWN LIVES, CAN'T WE?         20       CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A         21       OUORUM.         22       MR. SHEEHY: CAN I MOVE TO ADOPT THIS?         23       CHAIRMAN KLEIN: WITH THE MODIFICATIONS         24       SUGGES |    |  |
|---|----|--|
| <ul> <li>WHERE THE COMPANY WOULD PREFER TO HAVE THE CERTAINTY</li> <li>OF THE IP POLICY FOR A LOAN, THEY CAN WORK WITH THE</li> <li>NOT-FOR-PROFIT TO HAVE THAT BE THE CASE. I JUST</li> <li>DON'T WANT US TO STRAIGHTJACKET THE NOT-FOR-PROFITS</li> <li>AND TELL THEM THAT IF THEY HAVE SUBSTANTIAL COMPANY</li> <li>INVOLVEMENT FOR DISEASE TEAMS, THAT THEY MUST TAKE A</li> <li>LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.</li> <li>MR. SWEEDLER: CAN I MAKE A SUGGESTION,</li> <li>WHICH IS THAT THIS IS A VALUABLE DISCUSSION, BUT</li> <li>IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS</li> <li>LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>VOTE TO MOVE AHEAD.</li> <li>CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>QUORUM.</li> <li>MS. GIBBONS: WE CAN ALL BE THE HERO IN</li> <li>OUR OWN LIVES, CAN'T WE?</li> <li>CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>QUORUM.</li> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>  | 1  | TAKE A LOAN, BUT THEY HAVE A CHOICE AS OPPOSED TO    |
| <ul> <li>OF THE IP POLICY FOR A LOAN, THEY CAN WORK WITH THE<br/>NOT-FOR-PROFIT TO HAVE THAT BE THE CASE. I JUST</li> <li>DON'T WANT US TO STRAIGHTJACKET THE NOT-FOR-PROFITS</li> <li>AND TELL THEM THAT IF THEY HAVE SUBSTANTIAL COMPANY</li> <li>INVOLVEMENT FOR DISEASE TEAMS, THAT THEY MUST TAKE A</li> <li>LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.</li> <li>MR. SWEEDLER: CAN I MAKE A SUGGESTION,</li> <li>WHICH IS THAT THIS IS A VALUABLE DISCUSSION, BUT</li> <li>IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS</li> <li>LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>VOTE TO MOVE AHEAD.</li> <li>CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>QUORUM.</li> <li>MS. GIBBONS: WE CAN ALL BE THE HERO IN</li> <li>OUR OWN LIVES, CAN'T WE?</li> <li>CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>QUORUM.</li> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>   | 2  | BEING REQUIRED TO DO SO. SO IF THERE IS A SCENARIO   |
| 5NOT-FOR-PROFIT TO HAVE THAT BE THE CASE. I JUST6DON'T WANT US TO STRAIGHTJACKET THE NOT-FOR-PROFITS7AND TELL THEM THAT IF THEY HAVE SUBSTANTIAL COMPANY8INVOLVEMENT FOR DISEASE TEAMS, THAT THEY MUST TAKE A9LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.10MR. SWEEDLER: CAN I MAKE A SUGGESTION,11WHICH IS THAT THIS IS A VALUABLE DISCUSSION, BUT12IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS13LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS14VOTE TO MOVE AHEAD.15CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,16THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE17QUORUM.18MS. GIBBONS: WE CAN ALL BE THE HERO IN19OUR OWN LIVES, CAN'T WE?20CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A21QUORUM.22MR. SHEEHY: CAN I MOVE TO ADOPT THIS?23CHAIRMAN KLEIN: WITH THE MODIFICATIONS24SUGGESTED. WE DELETED THAT SECTION.25MR. SHEEHY: WITH THAT DELETION OF THAT  | 3  | WHERE THE COMPANY WOULD PREFER TO HAVE THE CERTAINTY |
| <ul> <li>bon't want us to straightjacket the not-for-profits</li> <li>AND TELL THEM THAT IF THEY HAVE SUBSTANTIAL COMPANY</li> <li>INVOLVEMENT FOR DISEASE TEAMS, THAT THEY MUST TAKE A</li> <li>LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.</li> <li>MR. SWEEDLER: CAN I MAKE A SUGGESTION,</li> <li>WHICH IS THAT THIS IS A VALUABLE DISCUSSION, BUT</li> <li>IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS</li> <li>LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>VOTE TO MOVE AHEAD.</li> <li>CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>QUORUM.</li> <li>MS. GIBBONS: WE CAN ALL BE THE HERO IN</li> <li>OUR OWN LIVES, CAN'T WE?</li> <li>CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>QUORUM.</li> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>  | 4  | OF THE IP POLICY FOR A LOAN, THEY CAN WORK WITH THE  |
| <ul> <li>AND TELL THEM THAT IF THEY HAVE SUBSTANTIAL COMPANY</li> <li>INVOLVEMENT FOR DI SEASE TEAMS, THAT THEY MUST TAKE A</li> <li>LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.</li> <li>MR. SWEEDLER: CAN I MAKE A SUGGESTION,</li> <li>WHI CH IS THAT THIS IS A VALUABLE DI SCUSSION, BUT</li> <li>IT'S NOT SPECIFIC TO DI SEASE TEAMS. AND IT LOOKS</li> <li>LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>VOTE TO MOVE AHEAD.</li> <li>CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>QUORUM.</li> <li>MS. GI BBONS: WE CAN ALL BE THE HERO IN</li> <li>OUR OWN LIVES, CAN'T WE?</li> <li>CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>QUORUM.</li> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>  | 5  | NOT-FOR-PROFIT TO HAVE THAT BE THE CASE. I JUST      |
| <ul> <li>INVOLVEMENT FOR DI SEASE TEAMS, THAT THEY MUST TAKE A</li> <li>LOAN WHEN WE DON'T KNOW THEY CAN NEGOTI ATE THAT.</li> <li>MR. SWEEDLER: CAN I MAKE A SUGGESTION,</li> <li>WHI CH I S THAT THIS I S A VALUABLE DI SCUSSION, BUT</li> <li>IT'S NOT SPECIFIC TO DI SEASE TEAMS. AND IT LOOKS</li> <li>LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>VOTE TO MOVE AHEAD.</li> <li>CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>QUORUM.</li> <li>MS. GI BBONS: WE CAN ALL BE THE HERO IN</li> <li>OUR OWN LIVES, CAN'T WE?</li> <li>CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>QUORUM.</li> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>  | 6  | DON'T WANT US TO STRAIGHTJACKET THE NOT-FOR-PROFITS  |
| <ul> <li>LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.</li> <li>MR. SWEEDLER: CAN I MAKE A SUGGESTION,</li> <li>WHICH IS THAT THIS IS A VALUABLE DISCUSSION, BUT</li> <li>IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS</li> <li>LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>VOTE TO MOVE AHEAD.</li> <li>CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>QUORUM.</li> <li>MS. GIBBONS: WE CAN ALL BE THE HERO IN</li> <li>OUR OWN LIVES, CAN'T WE?</li> <li>CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>QUORUM.</li> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>  | 7  | AND TELL THEM THAT IF THEY HAVE SUBSTANTIAL COMPANY  |
| <ul> <li>MR. SWEEDLER: CAN I MAKE A SUGGESTION,</li> <li>WHI CH IS THAT THIS IS A VALUABLE DI SCUSSION, BUT</li> <li>IT'S NOT SPECIFIC TO DI SEASE TEAMS. AND IT LOOKS</li> <li>LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>VOTE TO MOVE AHEAD.</li> <li>CHAI RMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>QUORUM.</li> <li>MS. GI BBONS: WE CAN ALL BE THE HERO IN</li> <li>OUR OWN LIVES, CAN'T WE?</li> <li>CHAI RMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>QUORUM.</li> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAI RMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>   | 8  | INVOLVEMENT FOR DISEASE TEAMS, THAT THEY MUST TAKE A |
| <ul> <li>11 WHICH IS THAT THIS IS A VALUABLE DISCUSSION, BUT</li> <li>12 IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS</li> <li>13 LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>14 VOTE TO MOVE AHEAD.</li> <li>15 CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>16 THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>17 QUORUM.</li> <li>18 MS. GIBBONS: WE CAN ALL BE THE HERO IN</li> <li>19 OUR OWN LIVES, CAN'T WE?</li> <li>20 CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>21 QUORUM.</li> <li>22 MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>23 CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>24 SUGGESTED. WE DELETED THAT SECTION.</li> <li>25 MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>   | 9  | LOAN WHEN WE DON'T KNOW THEY CAN NEGOTIATE THAT.     |
| <ul> <li>12 IT'S NOT SPECIFIC TO DISEASE TEAMS. AND IT LOOKS</li> <li>13 LIKE WE VERY BRIEFLY HAVE A QUORUM. SO WE NEED THIS</li> <li>14 VOTE TO MOVE AHEAD.</li> <li>15 CHAIRMAN KLEIN: THAT'S RIGHT. SO, LEEZA,</li> <li>16 THANK YOU VERY MUCH FOR BEING HERE. YOU ARE THE</li> <li>17 QUORUM.</li> <li>18 MS. GIBBONS: WE CAN ALL BE THE HERO IN</li> <li>19 OUR OWN LIVES, CAN'T WE?</li> <li>20 CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A</li> <li>21 QUORUM.</li> <li>22 MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>23 CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>24 SUGGESTED. WE DELETED THAT SECTION.</li> <li>25 MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>  | 10 | MR. SWEEDLER: CAN I MAKE A SUGGESTION,               |
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| <ul> <li>MR. SHEEHY: CAN I MOVE TO ADOPT THIS?</li> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>  | 20 | CHAIRMAN KLEIN: SO, JAMES, WE DO HAVE A              |
| <ul> <li>CHAIRMAN KLEIN: WITH THE MODIFICATIONS</li> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>   | 21 | QUORUM.  |
| <ul> <li>SUGGESTED. WE DELETED THAT SECTION.</li> <li>MR. SHEEHY: WITH THAT DELETION OF THAT</li> </ul>   | 22 | MR. SHEEHY: CAN I MOVE TO ADOPT THIS?                |
| 25 MR. SHEEHY: WITH THAT DELETION OF THAT   | 23 | CHAIRMAN KLEIN: WITH THE MODIFICATIONS               |
|   | 24 | SUGGESTED. WE DELETED THAT SECTION.                  |
| 176   | 25 | MR. SHEEHY: WITH THAT DELETION OF THAT               |
|   |    | 176  |

| 1  | SECTION.  |
|----|---|
| 2  | CHAIRMAN KLEIN: I'LL MAKE A SECOND.                 |
| 3  | DISCUSSION OF THE BOARD? FOR THE BENEFIT OF LEEZA   |
| 4  | GIBBONS IN PARTICULAR AND THE PUBLIC, MR. HARRISON, |
| 5  | COULD YOU RESTATE THE SUBJECT OF THE MOTION?        |
| 6  | MR. HARRISON: YES. THE SUBJECT OF THE               |
| 7  | MOTION ARE THE LOAN TERMS FOR THE DISEASE TEAM      |
| 8  | AWARDS, INCLUDING INTEREST RATE AND THE REQUIREMENT |
| 9  | THAT FOR-PROFIT APPLICANTS TAKE A LOAN.             |
| 10 | CHAIRMAN KLEIN: IN ADDITION TO ANY OF THE           |
| 11 | OTHER MATERIAL THAT THE STAFF HAS RECOMMENDED?      |
| 12 | MR. HARRI SON: YES.                                 |
| 13 | CHAIRMAN KLEIN: WITH THE AMENDMENT THAT             |
| 14 | WAS REFERENCED BY THE MAKER OF THE MOTION. SO ARE   |
| 15 | THERE PUBLIC COMMENTS? SEEING NO PUBLIC COMMENTS,   |
| 16 | I'D LIKE A VOICE VOTE. ALL IN FAVOR? OPPOSED?       |
| 17 | VERY QUICKLY, I'D LIKE TO KNOW, SHERRY              |
| 18 | LANSING, WE HAVE BEFORE US RECOMMENDATIONS OF       |
| 19 | PERSONNEL FOR THE SCIENTIFIC AND MEDICAL RESEARCH   |
| 20 | FUNDING WORKING GROUP. WE HAVE THE BIOS. I DON'T    |
| 21 | THINK THERE IS A NEED TO DISCUSS THEM. THEY'RE      |
| 22 | PUBLICLY AVAILABLE.                                 |
| 23 | MS. LANSING: MOVE APPROVAL.                         |
| 24 | MR. GOLDBERG: SECOND.                               |
| 25 | CHAIRMAN KLEIN: SECOND? BOARD COMMENT?              |
|    | 177   |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | ASKING FOR PUBLIC COMMENT. SEEING NONE, ALL IN       |
| 2  | FAVOR?   |
| 3  | MS. KING: DR. ROME?                                  |
| 4  | DR. ROME: YES, I'M HERE.                             |
| 5  | MS. KING: EXCELLENT. THANK YOU SO MUCH.              |
| 6  | YOU ARE OUR QUORUM, AND SHERRY CAN WALK OUT THE DOOR |
| 7  | AND NOBODY ELSE.                                     |
| 8  | CHAIRMAN KLEIN: COME BACK FOR A MOMENT IF            |
| 9  | YOU CAN.   |
| 10 | DR. ROME: I CAN HEAR YOU.                            |
| 11 | CHAIRMAN KLEIN: THANK YOU VERY MUCH. CAN             |
| 12 | YOU HEAR US?   |
| 13 | DR. ROME: I'M OKAY.                                  |
| 14 | CHAIRMAN KLEIN: SO, STAFF, IF, STAFF, YOU            |
| 15 | COULD ADVISE ME ON THE PRIORITIES OF THE REMAINING   |
| 16 | ITEMS FOR THE STAFF.                                 |
| 17 | ITEM 14 IS AN ITEM THAT WE PREVIOUSLY HAVE           |
| 18 | DISCUSSED, BUT IT WAS NOT ADOPTED. THAT WAS THE      |
| 19 | ITEM RELATED TO PRIOR NEW FACULTY I AND II GRANTS    |
| 20 | WHERE WE SPECIFICALLY DISCUSSED THE ABILITY TO HAVE  |
| 21 | LOAN REPAYMENT CONCESSIONS FOR, I BELIEVE IT'S,      |
| 22 | MEDICAL FACULTY.                                     |
| 23 | DR. OLSON: OR PHYSICIAN-SCIENTISTS THAT              |
| 24 | WERE APPROVED IN NEW FACULTY I AND II AWARDS.        |
| 25 | CHAIRMAN KLEIN: RIGHT. SO THIS IS AN                 |
|    | 178  |

| 1  | I TEM THAT THERE SHOULD HAVE BEEN A SEPARATE          |
|----|---|
| 2  | RESOLUTION ON. THE ITEM WAS PREVIOUSLY DISCUSSED.     |
| 3  | DR. OLSON, COULD YOU SUMMARIZE IT?                    |
| 4  | DR. OLSON: JUST BRIEFLY, AT BOTH THE                  |
| 5  | CONCEPT APPROVAL FOR NEW FACULTY I AND NEW FACULTY    |
| 6  | II, WE BROUGHT UP THE NOTION THAT IN ORDER TO         |
| 7  | ENCOURAGE PHYSICIAN-SCIENTISTS TO MOVE INTO STEM      |
| 8  | CELL RESEARCH, THAT WE WERE GOING TO OFFER THE        |
| 9  | INCENTIVE OF A MEDICAL SCHOOL LOAN REPAYMENT          |
| 10 | PROGRAM. AT OUR MOST RECENT CONCEPT APPROVAL FOR      |
| 11 | THIS AT NEW FACULTY II, THIS BOARD DID, IN FACT,      |
| 12 | APPROVE UP TO \$4 MILLION IN LOAN REPAYMENT FUNDS FOR |
| 13 | THIS PROGRAM.   |
| 14 | WE ARE ACTUALLY GETTING AT THE FIRST YEAR             |
| 15 | ANNIVERSARY OF OUR NEW FACULTY I. THIS PROGRAM,       |
| 16 | UNLIKE THE GRANT PROGRAMS, IS PAID IN ARREARS. YOU    |
| 17 | HAVE TO HAVE DONE EVERY YEAR BEFORE YOU APPLY FOR     |
| 18 | IT. WE HAVE UP TO SIX PHYSICIAN-SCIENTISTS IN OUR     |
| 19 | NEW FACULTY I PROGRAM WHO WOULD THEORETICALLY BE      |
| 20 | ELIGIBLE FOR THIS. SO A MAXIMUM LIABILITY FOR US      |
| 21 | THIS YEAR WOULD BE, IF ALL SIX OF THEM TOOK THE       |
| 22 | MAXIMUM AMOUNT AND I WOULD REMIND YOU THE TERMS       |
| 23 | OF THIS. IT'S UP TO 35,000 A YEAR.                    |
| 24 | LET ME REMIND YOU OF THE TERMS. THE TERMS             |
| 25 | ARE THAT WE WOULD PAY DOWN A LOAN UP TO 35,000 A      |
|    | 179   |
|    |   |

| 1  | YEAR FOR EACH OF UP TO FIVE YEARS, WHICH IS THE TERM |
|----|--|
| 2  | OF THE NEW FACULTY AWARDS. SO THE MAXIMUM THAT ANY   |
| 3  | ONE PHYSICIAN APPLICANT COULD COLLECT WOULD BE 35    |
| 4  | TIMES FIVE, WHICH IS 175,000. BUT THIS YEAR IN       |
| 5  | PARTICULAR, IF ALL SIX OF THE PHYSICIAN-SCIENTISTS   |
| 6  | TOOK ADVANTAGE OF THE MAXIMUM AMOUNT, IT WOULD BE    |
| 7  | 210, 000.  |
| 8  | SO WHAT I'M ASKING IS WHAT WE ACTUALLY               |
| 9  | NEED. SINCE THE BOARD HAS, IN FACT, APPROVED THE     |
| 10 | NEW FACULTY, THEY APPROVED SPECIFIC AWARDS THAT      |
| 11 | COVERED THE RESEARCH, BUT WHAT THEY HAVE NOT         |
| 12 | APPROVED IS ESSENTIALLY THE AUGMENTATION OF THIS     |
| 13 | MEDICAL SCHOOL LOAN REPAYMENT PROGRAM.               |
| 14 | IF YOU WILL JUST GO TO THE LAST SLIDE.               |
| 15 | WHAT WE ARE ASKING OF YOU IS THAT THE ICOC VOTE TO   |
| 16 | AUGMENT THE FOLLOWING AWARDS TO MAKE MEDICAL SCHOOL  |
| 17 | LOAN REPAYMENT WITHIN THE TERMS PROPOSED. AND SO     |
| 18 | THAT'S THE UP TO 35,000 A YEAR FOR UP TO FIVE YEARS. |
| 19 | BY THE WAY, I SHOULD SAY THAT WE HAVE ACTUALLY       |
| 20 | CALCULATED NOW, GIVEN THAT WE HAVE 17                |
| 21 | PHYSICIAN-SCIENTISTS, ASSUMING THEY ALL QUALIFIED    |
| 22 | FOR THE FULL 35,000 A YEAR FOR THE FULL FIVE YEARS,  |
| 23 | THE MAXIMUM LIABILITY WOULD BE \$2.98 MILLION OVER   |
| 24 | THE COURSE OF FIVE YEARS. RECOGNIZE THIS IS FIVE     |
| 25 | YEARS.   |
|    |  |

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| <ul> <li>AS I'VE ALREADY INDICATED, IT'S 210,00</li> <li>MAXIMUM THIS YEAR. THESE ARE THE AWARDS, THE 17</li> <li>AWARDS. SO WE WOULD LIKE TO REQUEST YOUR APPROV</li> <li>FOR SUPPLEMENTAL UP TO 170,000 PER AWARD FOR THE</li> <li>ONES.</li> <li>CHAIRMAN KLEIN: DR. OLSON, THIS WHOLE</li> <li>CONCEPT WAS PART OF THE CONCEPT ORIGINALLY PRESE</li> <li>TO US; IS THAT CORRECT?</li> </ul> | AL<br>SE<br>NTED                                     |  |
|---|--|--|
| <ul> <li>3 AWARDS. SO WE WOULD LIKE TO REQUEST YOUR APPROV</li> <li>4 FOR SUPPLEMENTAL UP TO 170,000 PER AWARD FOR THE</li> <li>5 ONES.</li> <li>6 CHAIRMAN KLEIN: DR. OLSON, THIS WHOLE</li> <li>7 CONCEPT WAS PART OF THE CONCEPT ORIGINALLY PRESE</li> </ul>   | AL<br>SE<br>NTED                                     |  |
| <ul> <li>4 FOR SUPPLEMENTAL UP TO 170,000 PER AWARD FOR THE</li> <li>5 ONES.</li> <li>6 CHAIRMAN KLEIN: DR. OLSON, THIS WHOLE</li> <li>7 CONCEPT WAS PART OF THE CONCEPT ORIGINALLY PRESE</li> </ul>  | SE<br>NTED   |  |
| <ul> <li>5 ONES.</li> <li>6 CHAIRMAN KLEIN: DR. OLSON, THIS WHOLE</li> <li>7 CONCEPT WAS PART OF THE CONCEPT ORIGINALLY PRESE</li> </ul>  | NTED   |  |
| 6 CHAIRMAN KLEIN: DR. OLSON, THIS WHOLE<br>7 CONCEPT WAS PART OF THE CONCEPT ORIGINALLY PRESE   | NTED   |  |
| 7 CONCEPT WAS PART OF THE CONCEPT ORIGINALLY PRESE  | NTED   |  |
|   |  |  |
| 8 TO US; IS THAT CORRECT?   | D TO   |  |
|   | D TO   |  |
| 9 DR. OLSON: IT WAS ORIGINALLY PRESENTE   |  |  |
| 10 YOU AT BOTH THE NEW FACULTY II AND THE NEW FACUL   | YOU AT BOTH THE NEW FACULTY II AND THE NEW FACULTY   |  |
| 11 II, AND, IN FACT, UP TO 4 MILLION WAS AUTHORIZED   | II, AND, IN FACT, UP TO 4 MILLION WAS AUTHORIZED FOR |  |
| 12 THE JOINT PROGRAM FOR BOTH AT THE NEW FACULTY II   | THE JOINT PROGRAM FOR BOTH AT THE NEW FACULTY II     |  |
| CONCEPT.  |  |  |
| 14 CHAIRMAN KLEIN: SO THIS IS AN  |  |  |
| 15 IMPLEMENTATION OF A PRIOR AGREED PROGRAM. AND D  | R.   |  |
| 16 ROBSON, MY UNDERSTANDING IS THAT THESE DOLLARS A   | RE   |  |
| 17 IN OUR EXISTING OBLIGATIONS CASH FLOW WE PREVIOU   | IN OUR EXISTING OBLIGATIONS CASH FLOW WE PREVIOUSLY  |  |
| 18 PRESENTED; IS THAT CORRECT?  |  |  |
| 19 DR. ROBSON: (DR. ROBSON NODS.)   |  |  |
| 20 DR. PIZZO: I THINK WITHOUT QUESTION  |  |  |
| 21 ANYTHING THAT WE CAN DO TO ENRICH OUR SUPPLY OF  |  |  |
| 22 PHYSICIAN-SCIENTISTS IS CRITICALLY IMPORTANT, SO   | I  |  |
| 23 CLEARLY SUPPORT THAT. BUT I JUST WONDER, JUST  |  |  |
| 24 REMIND ME BECAUSE I DON'T REMEMBER THIS ASPECT O   | F  |  |
| 25 IT, WHAT ARE THE HOOKS THAT WE HAVE TO KEEP PEOP   | LE   |  |
| 181   |  |  |

| 1  | WHO KEEP INDIVIDUALS WHO BENEFITED FROM THIS IN,    |
|----|---|
| 2  | IF YOU WILL, THE ROLE OF PHYSICIAN-SCIENTISTS.      |
| 3  | CHAIRMAN KLEIN: IN THE RESEARCH FIELD.              |
| 4  | DR. PIZZO: THAT'S RIGHT.                            |
| 5  | CHAIRMAN KLEIN: DR. OLSON.                          |
| 6  | DR. OLSON: I DO NOT I MEAN ASIDE FROM               |
| 7  | THE FACT THAT WE MONITOR, WE HAVE THE PROGRESS      |
| 8  | REPORTS EVERY YEAR, BUT WE DO NOT MONITOR           |
| 9  | DR. PIZZO: I DON'T KNOW WHETHER WE                  |
| 10 | HAVE  |
| 11 | CHAIRMAN KLEIN: WE HAVE A FIVE-YEAR                 |
| 12 | PROGRAM   |
| 13 | DR. OLSON: WE HAVE A FIVE-YEAR PROGRAM.             |
| 14 | CHAIRMAN KLEIN: THAT THEY ARE                       |
| 15 | OBLIGATED TO, BUT WHAT YOU ARE ASKING IS BEYOND THE |
| 16 | FIVE-YEAR PROGRAM.                                  |
| 17 | DR. PIZZO: YEAH. I THINK THIS IS JUST               |
| 18 | GIVEN WHERE WE ARE IN LIFE, I THINK THIS IS JUST    |
| 19 | SOMETHING THAT WE SHOULD DO OR AT LEAST LOOK AT     |
| 20 | DOING TO HAVE SOME EXPECTATION THAT IF YOU RECEIVE  |
| 21 | THIS MONEY, YOU'RE ACTUALLY GOING TO DO WHAT YOU    |
| 22 | SAID WERE GOING TO DO; AND IF PEOPLE OPT OUT, THEY  |
| 23 | HAVE THE OPPORTUNITY TO PAY BACK OR NOT ACCEPT IT.  |
| 24 | BUT JUST MAKING IT A FREEBIE AND THEN HAVING PEOPLE |
| 25 | GO OFF AND DO OTHER THINGS IS NOT TO ME A GOOD USE, |
|    |   |

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| 1  | IN THIS CASE, OF THE TAXPAYERS' MONEY.               |
|----|--|
| 2  | DR. TROUNSON: DO YOU MEAN DURING THE                 |
| 3  | PERIOD OF TIME OF THEIR GRANT OR AFTER THAT?         |
| 4  | DR. PIZZO: I MEAN AFTER THAT. I WOULD                |
| 5  | HAVE SOME EXPECTATION. OF COURSE, THEY'RE GOING TO   |
| 6  | DO IT DURING THEIR GRANT, OTHERWISE THEY WOULDN'T BE |
| 7  | THERE. BUT I'M TALKING ABOUT SOME EXPECTATION THAT   |
| 8  | FOR X YEARS AFTER THIS YOU ACTUALLY DO IT.           |
| 9  | DR. TROUNSON: WE WOULD BECAUSE THE                   |
| 10 | GRANTS ARE TO THE UNIVERSITY, WE WOULD HAVE TO HAVE  |
| 11 | A LOOK AT WHETHER WE REALLY HAVE ANY PARTICULAR      |
| 12 | DR. PIZZO: SO IT MAY BE A BROADER                    |
| 13 | DISCUSSION, AND MAYBE WE DON'T WANT TO HAVE THAT     |
| 14 | DISCUSSION TODAY, BUT I WOULD ARGUE THAT WE TAKE A   |
| 15 | LOOK AT THIS AND MAYBE YOU COME FORWARD AT SOME      |
| 16 | POINT WITH SOME DEFINED CRITERIA.                    |
| 17 | DR. TROUNSON: RI GHT.                                |
| 18 | DR. PRIETO: JUST RESPOND TO THAT. A                  |
| 19 | LITTLE BIT OF INFORMATION ON PRECEDENT. FOR WHAT     |
| 20 | IT'S WORTH, I FUNDED MY MEDICAL EDUCATION THROUGH    |
| 21 | THE NATIONAL HEALTH SERVICE CORPS. AND THE TERMS AT  |
| 22 | THE TIME WERE IF I DID NOT FULFILL MY SERVICE YEAR   |
| 23 | FOR YEAR AS ONE YEAR FOR EVERY YEAR I WAS PAID IN    |
| 24 | PRIMARY CARE, THAT I WOULD HAVE HAD TRIPLE PAYBACK   |
| 25 | OF THE AMOUNT SPENT ON MY BEHALF.                    |
|    |  |

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| 1  | DR. PIZZO: THERE ARE THINGS LIKE THAT.               |  |
|----|--|--|
| 2  | THOSE WHO TAKE MILITARY PATHS HAVE TO DO PAYBACKS.   |  |
| 3  | SO I THINK WE SHOULD HAVE SOME ACCOUNTABILITY THAT   |  |
| 4  | PEOPLE ARE ACTUALLY ACHIEVING WHAT WE SAY.           |  |
| 5  | MR. ROTH: MR. CHAIRMAN, COULD I MAKE A               |  |
| 6  | QUESTION. IF WE WERE TO GO AHEAD AND JUST FUND THIS  |  |
| 7  | YEAR AS OPPOSED TO THE FIVE-YEAR COMMITMENT, COULD   |  |
| 8  | WE REVISIT THIS AND THEN MAKE SURE THE POLICY'S      |  |
| 9  | WHERE WE WANT IT TO BE? THIS IS A VOTE ON FIVE       |  |
| 10 | YEARS.   |  |
| 11 | CHAIRMAN KLEIN: I WANT TO ASK DR. OLSON              |  |
| 12 | WHAT WE REPRESENTED TO THE FACULTY I AND FACULTY II  |  |
| 13 | RECIPIENTS. WHAT DID THEY REPRESENT TO THE FACULTY   |  |
| 14 | I AND FACULTY II RECIPIENTS RELATED TO THIS PROGRAM? |  |
| 15 | DR. OLSON: WE REPRESENTED WELL, WHAT                 |  |
| 16 | WE HAVE SAID, THAT WE WOULD REPAY OUTSTANDING        |  |
| 17 | MEDICAL SCHOOL LOANS, THAT ELIGIBLE AND ELIGIBILITY  |  |
| 18 | IS DEFINED BY BEING A PHYSICIAN-SCIENTIST RECIPIENT  |  |
| 19 | OF THE NEW FACULTY I OR II AWARD. WE DID NOT GO      |  |
| 20 | INTO SPECIFICS, SO THAT I THINK WE WOULD HAVE THE    |  |
| 21 | OPTION, AT THE BOARD'S DISCRETION, OF REQUIRING SOME |  |
| 22 | SORT OF REPAYMENT OBLIGATION.                        |  |
| 23 | I WOULD STATE THAT THIS IS MODELED ON AN             |  |
| 24 | NIH PROGRAM THAT I DO NOT BELIEVE REQUIRES ANY       |  |
| 25 | REPAYMENT OBLIGATION OR ANY SERVICE OBLIGATION, BUT  |  |
|    | 184  |  |

| 1  | THAT DOESN'T MEAN WE DON'T HAVE THAT OPTION.         |
|----|--|
| 2  | CHAIRMAN KLEIN: ALL RIGHT.                           |
| 3  | DR. REED: I'D JUST LIKE TO AT LEAST ONE              |
| 4  | OF THE VOICES OF THE OPINION THAT I DON'T THINK THIS |
| 5  | IS THE WISEST OR HIGHEST PRIORITY USE OF OUR LIMITED |
| 6  | FUNDS. AND I WOULD SUGGEST WE HOLD IT ABEYANCE AT    |
| 7  | LEAST UNTIL WE KNOW A LITTLE BIT MORE ABOUT HOW      |
| 8  | THINGS ARE GOING TO SHAKE OUT FOR US AND WOULD EVEN  |
| 9  | SUGGEST OF COURSE, I WASN'T HERE TO BENEFIT FROM     |
| 10 | THE DISCUSSION THAT WENT AROUND ON THIS BEFORE, BUT  |
| 11 | I THINK IT'S SOMETHING THAT OUGHT TO BE REEVALUATED. |
| 12 | CHAIRMAN KLEIN: CERTAINLY IF IT WERE A               |
| 13 | NEW PROGRAM. OUR PROBLEM IN THIS CASE IS WE MADE     |
| 14 | REPRESENTATIONS TO THE FACULTY I AND FACULTY II. IT  |
| 15 | WAS PRESENTED CONCEPTUALLY TO THE BOARD AS A PART OF |
| 16 | THOSE PROGRAMS, AND THERE'S BEEN REPRESENTATIONS TO  |
| 17 | THE RECIPIENTS. SO DR. PIZZO.                        |
| 18 | DR. PIZZO: WITH ALL DUE RESPECT, JOHN,               |
| 19 | I'D LIKE TO OFFER AN ALTERNATIVE POSITION BECAUSE IF |
| 20 | YOU LOOK AT THE DATA, THE AVERAGE DEGREE OF          |
| 21 | INDEBTEDNESS OF GRADUATES OF MEDICAL SCHOOLS TODAY   |
| 22 | IS ABOUT \$150,000. AND IF YOU LOOK AT DETRACTORS    |
| 23 | THAT IMPACT ON CAREER CHOICE, THE DEGREE OF          |
| 24 | INDEBTEDNESS IS ONE OF THE SIGNIFICANT VARIABLES     |
| 25 | THAT DRIVES PEOPLE TO CHOOSE AREAS LIKE DERMATOLOGY  |
|    |  |

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| 1  | OR ANESTHESIA, NOT THAT THERE'S ANYTHING WRONG WITH  |
|----|--|
| 2  | THOSE, CERTAINLY NOT ANESTHESIA, BUT IT DOES IMPACT  |
| 3  | ON PEOPLE'S CHOICE ABOUT GOING INTO WHAT MAY BE      |
| 4  | LOWER REVENUE PRODUCING AREAS.                       |
| 5  | AND BEING A PHYSICIAN-SCIENTIST IS REALLY,           |
| 6  | YOU KNOW, IT IS WE TALK ABOUT THE SHORTAGE OF        |
| 7  | PEOPLE IN PRIMARY CARE. WELL, I WOULD PUT            |
| 8  | PHYSICIAN-SCIENTISTS IN THE SAME CATEGORY, AND I     |
| 9  | WOULD PUT MEDICAL SCHOOL INDEBTEDNESS AS A           |
| 10 | SIGNIFICANT FACTOR THAT CONTRIBUTES TO THAT.         |
| 11 | DR. TROUNSON: I THINK WE CAN COME BACK TO            |
| 12 | YOU WITH SOME KIND OF REASSURANCE IF WE LOOK AT WHAT |
| 13 | OUR LEGAL POSITION IS. BUT I THINK THE COMMITMENT    |
| 14 | TO THESE YOUNG PEOPLE, HAVING MADE THE DECISION TO   |
| 15 | APPLY, HAVING WORKED INTO THE PROGRAM WITH THOSE     |
| 16 | EXPECTATIONS, I THINK WE NEED TO UNDERTAKE THAT      |
| 17 | COMMITMENT; BUT WE WILL COME BACK TO YOU ON WHAT IS  |
| 18 | WHAT IS A REASONABLE OPTION IN ENSURING THAT THEY    |
| 19 | REMAIN IN THE RESEARCH AREA.                         |
| 20 | CHAIRMAN KLEIN: LET ME ASK. MY                       |
| 21 | UNDERSTANDING OF THE STATEMENT YOU JUST MADE, DR.    |
| 22 | TROUNSON, IS THAT IF WE HAD A MOTION TO APPROVE      |
| 23 | THIS, THAT THE STAFF WOULD BE DIRECTED TO SEE WHAT   |
| 24 | REASONABLE PROVISIONS WE COULD PUT INTO THESE TERMS  |
| 25 | TO ACCOMPLISH THE CONCEPTUAL GOAL DR. PIZZO OUTLINED |
|    | 106  |

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|    | BARRISTERS' REPORTING SERVICE                        |  |
|----|--|--|
| 1  | AND REPORT BACK TO US ON THAT, BUT WE WOULD PROCEED  |  |
| 2  | TO APPROVE THIS ITEM AT THIS TIME. DR. PIZZO, DOES   |  |
| 3  | IT MAKE SENSE TO YOU?                                |  |
| 4  | DR. PI ZZO: YES.                                     |  |
| 5  | CHAIRMAN KLEIN: I'D LIKE TO GET DR. GILL             |  |
| 6  | AND DR. AZZIZ.                                       |  |
| 7  | DR. GILL: WELL, AS A FEW OF YOU KNOW, THE            |  |
| 8  | PHYSICIAN-SCIENTIST AS AN ENDANGERED SPECIES HAS     |  |
| 9  | BEEN A PASSION OF MINE FOR MORE THAN 30 YEARS.       |  |
| 10 | DR. PIZZO: AND YOU'RE STILL AROUND.                  |  |
| 11 | DR. GILL: UNFORTUNATELY, IT'S STILL QUITE            |  |
| 12 | AN ENDANGERED SPECIES, MAYBE MORE SO THAN WHEN I     |  |
| 13 | STARTED. SO I THINK ANYTHING WE CAN DO TO ENCOURAGE  |  |
| 14 | CAREERS OF PHYSICIAN-SCIENTISTS, PARTICULARLY WHEN   |  |
| 15 | WE'RE LOOKING TO TRANSLATE DISCOVERIES INTO THE      |  |
| 16 | CLINIC, IS ABSOLUTELY ESSENTIAL. AND SO I WOULD      |  |
| 17 | STRONGLY URGE APPROVAL OF THIS MOTION AS THE STAFF   |  |
| 18 | PRESENTS IT.   |  |
| 19 | IN RESPONSE TO PHIL, I WOULD SORT OF BEG             |  |
| 20 | TO DISAGREE THAT WE PUT ANY HOOKS BEYOND THE         |  |
| 21 | CONTRACTUAL TIME OF THE GRANT BECAUSE THE BIG        |  |
| 22 | CRITICISMS OF THE NIH REPAYMENT PROGRAMS WERE THAT   |  |
| 23 | THIS WAS THE LAST VESTITUDE OF INDENTURED SERVITUDE. |  |
| 24 | I THINK THAT IS SOMETHING WE WANT TO AVOID. I MEAN   |  |
| 25 | IF THEY CHOOSE TO LEAVE AFTER FIVE YEARS BECAUSE     |  |
|    |  |  |

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| THEY'RE UNSUCCESSFUL, SO BE IT. IF WE SUPPORT THEM   |  |
|--|--|
| FOR FIVE YEARS, THAT GIVES THEM A WONDERFUL SHOT.    |  |
| IF THEY'RE NOT INTERESTED AFTER THAT, LET'S DON'T    |  |
| PUNI SH THI S.                                       |  |
| DR. PIZZO: JUST I WOULD SAY LET'S HAVE               |  |
| FURTHER DISCUSSIONS ABOUT THAT. WE DON'T NEED TO DO  |  |
| IT NOW, BUT I'M HAPPY TO HAVE THAT DIALOGUE.         |  |
| MR. SWEEDLER: I WOULD APPRECIATE JUST A              |  |
| LITTLE CLARIFICATION, CHAIRMAN KLEIN. ARE YOU        |  |
| PROPOSING THAT THE BOARD APPROVE THIS AND THAT STAFF |  |
| BE ABLE TO THEN GO AHEAD AND IMPLEMENT IT, AT THE    |  |
| SAME TIME COME BACK TO YOU FOR AN ITEM TO TALK ABOUT |  |
| HOW WE MIGHT IMPLEMENT ANOTHER PROGRAM FOR FUTURE    |  |
| RFA'S THAT WOULD BE DIFFERENT? IS THAT YOUR INTENT?  |  |
| CHAIRMAN KLEIN: I THINK WELL, I THINK                |  |
| THAT THE INTENT WAS TO REPORT BACK ON HOW, WITH THIS |  |
| ITEM, LEGALLY HOW YOU MAY BE ABLE TO HAVE INCENTIVES |  |
| OR HOW YOU MAY ENCOURAGE PEOPLE TO REMAIN IN THE     |  |
| FIELD, BUT   |  |
| MR. SWEEDLER: IF I COULD PROVIDE A LITTLE            |  |
| BIT OF CONTEXT. THIS VERSION OF THE APPROACH IS      |  |
| WHAT WAS PRESENTED TO THE ICOC TWICE AS PART OF      |  |
| CONCEPT APPROVAL. AND THEN FOLLOWING THAT, ALTHOUGH  |  |
| WE DIDN'T PROVIDE DETAILS, WE MADE THIS PROMISE TO   |  |
| THE PEOPLE WHO APPLIED. AND THE WAY THE PROGRAM      |  |
| 188  |  |
|  |  |

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| 1  | WORKS IS THAT IT MAKES LOAN REPAYMENTS ON BEHALF OF |  |
|----|---|--|
| 2  | THESE INDIVIDUALS. IT DOESN'T REIMBURSE PRIOR       |  |
| 3  | STUDENT LOANS, WHICH MEANS THAT EACH MONTH THAT WE  |  |
| 4  | DELAY BEING ABLE TO IMPLEMENT THIS MEANS A CERTAIN  |  |
| 5  | AMOUNT OF REPAYMENT THAT THESE PHYSICIAN-SCIENTISTS |  |
| 6  | WILL SIMPLY MISS OUT ON FOREVER.                    |  |
| 7  | DR. TROUNSON: LOOK, MR. CHAIRMAN, I                 |  |
| 8  | RESPECTFULLY DI SAGREE WI TH MY COLLEAGUE HERE. I   |  |
| 9  | THINK WE CAN ACTUALLY COME BACK TO YOU WITH A RANGE |  |
| 10 | OF OPTIONS. I DON'T THINK WE HAVE TO HAVE THE       |  |
| 11 | PROGRAM START BEFORE THE NEXT MEETING. BUT CLEARLY  |  |
| 12 | WE'D WANT THAT TO HAPPEN AS SOON AS POSSIBLE FOR    |  |
| 13 | THESE PEOPLE. THAT WOULD BE THE REASONABLE THING.   |  |
| 14 | BUT I THINK WE SHOULD BE ABLE TO EXPLORE FOR YOU    |  |
| 15 | WHAT THE OPTIONS ARE.                               |  |
| 16 | I THINK IT WOULD BE IMPORTANT FOR US TO             |  |
| 17 | INDICATE WE'RE IN SUPPORT OF THESE YOUNG PEOPLE AS  |  |
| 18 | GORDON HAS PUT. AND IN A WAY, I'M VERY MUCH WITH    |  |
| 19 | HIM IN THAT RESPECT. IF YOU FORCE SOMEBODY TO WANT  |  |
| 20 | TO DO SOMETHING AFTER THEY'RE FINISHED THAT THEY    |  |
| 21 | DON'T WANT TO DO, THEY'RE NOT LIKELY TO BE A VERY   |  |
| 22 | USEFUL PERSON. BUT NEVERTHELESS, LET US EXPLORE     |  |
| 23 | WHAT IS POSSIBLE AND REASONABLE.                    |  |
| 24 | CHAIRMAN KLEIN: I THINK LEEZA HAD A                 |  |
| 25 | POI NT.   |  |
|    | 100   |  |
|    | 189   |  |

| 1  | MS. GIBBONS: I ACTUALLY JUST HAD A                   |  |
|----|--|--|
| 2  | QUESTION THAT YOU HAD BROUGHT UP EARLIER. IS IT THE  |  |
| 3  | UNDERSTANDING THAT THIS AUGMENTATION, THIS MONEY,    |  |
| 4  | WAS SET ASIDE WHEN WE HAD THIS COME BEFORE US        |  |
| 5  | EARLI ER?  |  |
| 6  | CHAIRMAN KLEIN: IT WAS DESCRIBED AND IT              |  |
| 7  | WAS REPRESENTED TO THE RECIPIENTS, BUT THE MOTION    |  |
| 8  | DID NOT CAPTURE THE ACTUAL APPROPRIATION OF FUNDS TO |  |
| 9  | MATCH THE DESCRIPTION OF THE PROGRAM. THIS IS NOT A  |  |
| 10 | NEW ITEM.  |  |
| 11 | MR. SWEEDLER: ACTUALLY THE NATURE OF THE             |  |
| 12 | CONCEPT APPROVAL WAS SUCH THAT IN RETROSPECT WHAT WE |  |
| 13 | SHOULD HAVE DONE WAS SIMPLY INCLUDED THIS IN THE     |  |
| 14 | APPLICATION BUDGET, AND IT WOULD HAVE BEEN PART OF   |  |
| 15 | THE AWARD. SO  |  |
| 16 | CHAIRMAN KLEIN: WE'RE NOT DISAGREEING.               |  |
| 17 | MR. SWEEDLER: WHAT I'M SAYING IS IT WAS              |  |
| 18 | NOT ANTICIPATED THAT WE WOULD BE COMING BACK TO YOU  |  |
| 19 | FOR ADDITIONAL APPROVAL; BUT BECAUSE THE AWARDS HAVE |  |
| 20 | BEEN MADE, WE NEED TO SUPPLEMENT THEM TO IMPLEMENT   |  |
| 21 | THEM. THAT'S ALL.                                    |  |
| 22 | CHAIRMAN KLEIN: WE UNDERSTAND THAT. SO               |  |
| 23 | WE HAVE SOME LIMITED TIME HERE.                      |  |
| 24 | DR. AZZIZ: I'D LIKE TO EITHER WE DON'T               |  |
| 25 | ACTUALLY HAVE A MOTION ON THE TABLE TO APPROVE.      |  |
|    | 100  |  |
|    | 190  |  |

| 1  | CHAIRMAN KLEIN: I'M ASKING IF THERE IS A             |  |  |
|----|--|--|--|
| 2  | MOTION.  |  |  |
| 3  | DR. AZZIZ: I DON'T KNOW IF I HAVE A                  |  |  |
| 4  | CONFLICT TO MAKE A MOTION. OTHERWISE, I'D LIKE TO    |  |  |
| 5  | MAKE A MOTION TO APPROVE THIS PROGRAM AS PRESENTED.  |  |  |
| 6  | I'LL SIMPLY ADD THAT I FULLY AGREE WITH PHIL THAT WE |  |  |
| 7  | NEED TO MAKE ACCOUNTABILITY, BUT THIS IS PROBABLY    |  |  |
| 8  | NOT THE TIME TO MAKE THIS MORE ACCOUNTABLE THAN WHAT |  |  |
| 9  | IS CURRENTLY AVAILABLE THROUGH THE NIH. IT WILL      |  |  |
| 10 | TAKE SOME DEEP THOUGHT.                              |  |  |
| 11 | DR. PIZZO: I AGREE WITH THAT. I WAS NOT              |  |  |
| 12 | SUGGESTING WE DO IT TODAY.                           |  |  |
| 13 | DR. AZZIZ: WHAT I DON'T ALSO THINK WE                |  |  |
| 14 | SHOULD DO IS DELAY THIS APPROVAL, WHICH IS A         |  |  |
| 15 | RELATIVELY SMALL ITEM.                               |  |  |
| 16 | DR. PIZZO: I AGREE WITH THAT. I WASN'T               |  |  |
| 17 | SUGGESTING WE DO THAT.                               |  |  |
| 18 | DR. AZZIZ: TO GIVE FURTHER THOUGHT. IN               |  |  |
| 19 | THE FUTURE WE SHOULD THINK ABOUT THAT; BUT AS YOU    |  |  |
| 20 | ALL KNOW, MAKING YOUNG SCIENTISTS ACCOUNTABLE AND    |  |  |
| 21 | MAKING THEM STAY IN THE FIELD IS PROBABLY ONE OF THE |  |  |
| 22 | MORE COMPLEX ITEMS THAT WE'LL EVER DEAL WITH. I      |  |  |
| 23 | WOULD LIKE TO MOTION.                                |  |  |
| 24 | CHAIRMAN KLEIN: LET ME ASK. CAN HE MAKE              |  |  |
| 25 | THE MOTION?  |  |  |
|    | 191  |  |  |
|    | 171  |  |  |

| <b>BARRISTERS'</b> | <b>REPORTING SERVICE</b> |
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|--------------------|--------------------------|

| -  |  |
|----|--|
| 1  | MR. HARRISON: HE CAN. THESE PAYMENTS                 |
| 2  | WOULD BE MADE DIRECTLY TO THE LENDERS, NOT TO ANY OF |
| 3  | THE INSTITUTIONS, SO THERE ARE NO CONFLICTS.         |
| 4  | DR. AZZIZ: I MAKE THE MOTION.                        |
| 5  | DR. PIZZO: SECOND THE MOTION.                        |
| 6  | CHAIRMAN KLEIN: SO DR. GILL AND DR. PIZZO            |
| 7  | ARE SECONDS. PUBLIC COMMENT? SEEING NO, I'D LIKE A   |
| 8  | VOICE VOTE. ALL IN FAVOR? OPPOSED?                   |
| 9  | DR. REED: NO.  |
| 10 | CHAIRMAN KLEIN: MOTION PASSES. THANK                 |
| 11 | YOU.   |
| 12 | SO I WOULD LIKE SOME AGAIN, IN TERMS OF              |
| 13 | WHAT WE HAVE TO DO TODAY, I'D LIKE TO GO TO THE      |
| 14 | STRATEGIC PLAN.                                      |
| 15 | MR. HARRISON: MR. CHAIR, COULD I MAKE ONE            |
| 16 | REQUEST? WE DO NOW HAVE LEEZA GIBBONS PRESENT.       |
| 17 | CHAIRMAN KLEIN: VERY FAIR. LEEZA, WHEN               |
| 18 | YOU WERE OUT, THERE WERE SOME ITEMS THAT PASSED      |
| 19 | EXCEPT FOR SUBCATEGORY GRANTS WITHIN THOSE ITEMS     |
| 20 | THAT THEY'RE SHORT A VOTE FOR A QUORUM. SO I'D LIKE  |
| 21 | MR. HARRISON TO WALK THROUGH EACH OF THOSE, EXPLAIN  |
| 22 | THE MOTION, EXPLAIN THE GRANT THAT IS AT ISSUE, AND  |
| 23 | THEN ON THE RECORD ASK WHAT YOUR VOTE WOULD BE.      |
| 24 | MR. HARRISON: I'LL ASK GIL SAMBRANO TO               |
| 25 | PULL UP THE CHART SO YOU CAN SEE IT. BUT THIS IS     |
|    | 192  |

| 1  | WITH RESPECT TO THE BRIDGES PROGRAM, AND THERE WERE  |
|----|--|
| 2  | TWO APPLICATIONS IN THE FUNDING CATEGORY THAT HAVE   |
| 3  | BEEN APPROVED BY THE BOARD, BUT WE DIDN'T HAVE A     |
| 4  | SUFFICIENT QUORUM IN YOUR ABSENCE TO PASS THEM. AND  |
| 5  | THEY ARE APPLICATIONS 1190 AND 1194. AND THEN WE     |
| 6  | HAVE ONE APPLICATION THAT WAS THE SUBJECT OF AN      |
| 7  | OMNIBUS MOTION NOT TO FUND FOR WHICH WE DIDN'T HAVE  |
| 8  | A SUFFICIENT QUORUM. AND THAT'S APPLICATION 1187.    |
| 9  | AND WE'LL PULL UP THE DISTRIBUTION SO YOU            |
| 10 | CAN SEE WHERE THESE APPLICATIONS FALL. AGAIN, IN     |
| 11 | THE TO FUND, WE'RE REFERRING TO APPLICATIONS 1190    |
| 12 | AND 1194.  |
| 13 | CHAIRMAN KLEIN: AGAIN, THESE ARE IN THE              |
| 14 | BRIDGES TO STEM CELL PROGRAM.                        |
| 15 | MR. SHEEHY: CAN I ASK A QUESTION, JAMES?             |
| 16 | FOR PURPOSES OF QUORUM, A YES, NO, OR ABSTENTION ARE |
| 17 | OPTIONS FOR LEEZA?                                   |
| 18 | MR. HARRI SON: YES.                                  |
| 19 | MR. SHEEHY: WOULD A YES OR NO MATERIALLY             |
| 20 | AFFECT THE OUTCOME OF THE VOTE?                      |
| 21 | MR. HARRISON: NO, IT WOULD NOT.                      |
| 22 | CHAIRMAN KLEIN: OKAY. AN ABSTENTION IS               |
| 23 | AN OPTION, DOESN'T AFFECT OUR QUORUM?                |
| 24 | MR. HARRISON: CORRECT. IN OTHER WORDS,               |
| 25 | WE HAVE A SUFFICIENT NUMBER OF YES VOTES FOR BOTH    |
|    | 100  |
|    | 193  |

| 1  | MOTIONS SO THAT AN EXTENSION WOULD NOT MAKE A        |
|----|--|
| 2  | DI FFERENCE.   |
| 3  | MS. GIBBONS: SO YOU ASKING ME ABOUT THEM             |
| 4  | TOGETHER?  |
| 5  | CHAIRMAN KLEIN: IDENTIFY THE NUMBERS                 |
| 6  | AGAIN FOR HER, PLEASE.                               |
| 7  | MR. HARRISON: YES. THEY ARE APPLICATIONS             |
| 8  | 1190 AND 1194, AND THE MOTION WAS TO APPROVE THE     |
| 9  | FUNDING OF THOSE TWO APPLICATIONS AS PART OF THE     |
| 10 | BRIDGES PROGRAM.                                     |
| 11 | MS. GIBBONS: YES. I VOTE IN FAVOR.                   |
| 12 | MR. HARRISON: AND THE OTHER MOTION WAS               |
| 13 | WITH RESPECT TO APPLICATION 1187, AND THE MOTION WAS |
| 14 | NOT TO FUND THAT APPLICATION AS PART OF THE BRIDGES  |
| 15 | PROGRAM.   |
| 16 | CHAIRMAN KLEIN: COULD YOU SHOW HER THE               |
| 17 | SCORE ON THAT, PLEASE.                               |
| 18 | MS. GIBBONS: THAT ONE I'M NOT PREPARED TO            |
| 19 | VOTE ON RIGHT NOW.                                   |
| 20 | DR. YAFFE: 1187 HAD A SCORE OF 43.                   |
| 21 | MS. GIBBONS: AND THE MOTION WAS NOT TO               |
| 22 | VOTE FOR FUNDING?                                    |
| 23 | MR. HARRISON: YES, NOT TO FUND.                      |
| 24 | MS. GIBBONS: I AGREE.                                |
| 25 | MR. HARRISON: THANK YOU, MR. CHAIR.                  |
|    | 194  |
|    | Т / Т  |

|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | CHAI RMAN KLEI N: THANK YOU. STRATEGI C              |
| 2  | PLAN, ITEM NO. 12, DR. TROUNSON.                     |
| 3  | DR. TROUNSON: I'LL BE BRIEF, IF I MAY,               |
| 4  | CHAIR, BECAUSE WE'VE HAD BERNIE LO WAITING ALL DAY   |
| 5  | TO MAKE A PRESENTATION TO YOU. SO I WON'T USE ALL    |
| 6  | THE SLIDES. MELISSA, IF YOU GO TO THE NEXT ONE.      |
| 7  | WHAT WE WERE ASKED TO BRING BACK IS A                |
| 8  | PROCEDURE FOR THE PUBLIC TO BE INVOLVED WITH LOOKING |
| 9  | AT THE REVISIONS OF THE 2006 STRATEGIC PLAN. THESE   |
| 10 | ARE THE ISSUES THAT WE WANT TO PROPOSE TO YOU, THAT  |
| 11 | THERE BE TWO INDUSTRY INPUTS, AND THEY WOULD WE      |
| 12 | HAVE SUGGESTED THAT THEY COULD BE AT SOUTH SAN       |
| 13 | FRANCISCO ON THE 3D OF FEBRUARY AND IN SOUTHERN      |
| 14 | CALIFORNIA AT CARLSBAD, I UNDERSTAND, ON THE 20TH OF |
| 15 | FEBRUARY. BUT INDEPENDENTLY OF THAT, THERE WOULD BE  |
| 16 | TWO COMMUNITY INPUTS, TWO FORUMS IN LATE FEBRUARY,   |
| 17 | EARLY MARCH IN LOS ANGELES AND SAN FRANCISCO.        |
| 18 | I HAVE SPOKEN TO ED PENHOET, WHO AGREED TO           |
| 19 | CHAIR THE INDUSTRY SESSIONS, AND WE HAVE TED LOVE,   |
| 20 | DUANE ROTH, AND BOB KLEIN INVOLVED IN THOSE INDUSTRY |
| 21 | MEETINGS. THERE'S A VERY STRONG DESIRE BY INDUSTRY,  |
| 22 | AS INDICATED, THAT WOULD LOVE TO COME TO THOSE       |
| 23 | MEETINGS IN LARGE NUMBERS. AND I'VE ALSO TALKED TO   |
| 24 | SEVERAL OF THE BOARD MEMBERS ABOUT CHAIRING ONE OF   |
| 25 | THE SESSIONS IN SAN FRANCISCO AND ONE IN LOS         |
|    |  |

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ANGELES.

1

IF I JUST SHOW YOU THE NEXT SLIDE, WE WERE 2 SET TO REVIEW BY OUTSIDE PANEL IN OUR 2006 STRATEGIC 3 PLAN AT YEAR THREE AND AT YEAR SEVEN. SO IF YOU SET 4 YEAR ONE TO BEGIN 2007, SO THAT THREE-YEAR REVIEW 5 WOULD BE IN 2010. WE'RE AT THE HALFWAY POINT TO THE 6 7 THREE-YEAR REVIEW. AS I SHOWED YOU A SLIDE IN MY 8 PRESIDENT'S PRESENTATION, YOU ACTUALLY AGREED IN 9 CONCEPT AT LEAST TO A BILLION DOLLARS ALREADY. SO I 10 THINK IT'S TIME FOR US TO HAVE A GOOD, HARD LOOK TO SEE IF THE DIRECTIONS WE'RE GOING ARE REALLY THE 11 ONES THAT OPTIMIZE, SHOULD I SAY OPTIMIZE. IT IS 12 13 ALSO STATED THAT THE STRATEGIC PLAN IS A LIVING DOCUMENT TO BE REVISED BY CIRM PERIODICALLY. 14 15 THE GOALS OF THE UPDATE THAT WE WILL SET, 16 AND PART OF THOSE DOCUMENTS WHICH WILL BE REVISED 17 THAT YOU SAW LAST TIME, IS TO ASSESS PROGRESS TO DATE, ACKNOWLEDGE OPERATIONAL CHANGES FROM THE '06 18 19 PLAN BECAUSE THERE HAVE BEEN THOSE MADE SINCE THE BEGINNING, ASSESS THE STATE OF THE FIELD, WHICH HAS 20 21 CHANGED DRAMATICALLY IN SOME PLACES; BUT, 22 IMPORTANTLY, THESE PUBLIC MEETINGS WILL CONSIDER STRATEGIC ADJUSTMENTS. 23 24 I THINK THAT'S PROBABLY ALL YOU NEED AT THE MOMENT. I CAN GO INTO SOME OF THE AREAS THAT WE 25

| 1  | THINK ARE WORTHY OF DISCUSSION IF YOU WISH, BUT I    |
|----|--|
| 2  | THINK THAT WAS THE INTENT OF WHAT YOU REQUIRED FROM  |
| 3  | US AT THIS MEETING.                                  |
| 4  | CHAIRMAN KLEIN: ALL RIGHT. THANK YOU                 |
| 5  | VERY MUCH. THANK YOU FOR THE REAL SUBSTANTIVE        |
| 6  | PUBLIC INPUT YOU'VE MADE AN OPPORTUNITY FOR IN THIS  |
| 7  | PROCESS. ANY BOARD COMMENT? ANY PUBLIC COMMENT?      |
| 8  | MR. SIMPSON: JOHN SIMPSON FROM CONSUMER              |
| 9  | WATCHDOG. AT THE LAST MEETING WHEN THIS WAS          |
| 10 | DISCUSSED, THERE WAS A FEELING, I THINK, ON SOME     |
| 11 | PEOPLE'S PART THAT THERE DIDN'T AT THAT POINT SEEM   |
| 12 | TO BE GOOD PROVISIONS FOR PUBLIC INPUT AND INDUSTRY  |
| 13 | INPUT. AND BASED ON WHAT WE SEE HERE AND SO ON, IT   |
| 14 | SEEMS TO BE EXACTLY ON THE RIGHT TRACK. AND THANK    |
| 15 | YOU VERY MUCH, DR. TROUNSON.                         |
| 16 | CHAIRMAN KLEIN: OKAY. ANY ADDITIONAL                 |
| 17 | BOARD DISCUSSION? VOICE VOTE. ALL IN FAVOR?          |
| 18 | OPPOSED? WE'VE LOST A QUORUM. THE SENSE OF THE       |
| 19 | GROUP IS APPROPRIATE.                                |
| 20 | I'D LIKE TO CALL ON DR. BERNIE LO.                   |
| 21 | DR. LO: I'M GOING TO ASK FOR PASSAGE OF              |
| 22 | SEVERAL ITEMS, SO IF YOU HAVE NO QUORUM, PERHAPS YOU |
| 23 | SHOULD MOVE ON TO OTHER THINGS.                      |
| 24 | CHAIRMAN KLEIN: I THINK WE SHOULD PRESENT            |
| 25 | THE ITEM. I'M GOING TO, WHILE WE TRY AND FIGURE OUT  |
|    | 197  |

| 1  | HOW WE'RE GOING TO GET A QUORUM NOTHING IS           |
|----|--|
| 2  | IMPOSSIBLE, JAMES WHILE WE TRY AND FIGURE OUT HOW    |
| 3  | WE'RE GOING TO GET A QUORUM, I THINK IT IS IMPORTANT |
| 4  | THAT WE CREATE THE PUBLIC RECORD AND PROVIDE         |
| 5  | OPPORTUNI TY HERE FOR DI SCUSSI ON.                  |
| 6  | DR. LO: THANK YOU FOR GIVING ME THE                  |
| 7  | CHANCE TO PRESENT ON BEHALF OF THE STANDARDS WORKING |
| 8  | GROUP. FIRST, I WANT TO SAY YOU CAN ALL TAKE A DEEP  |
| 9  | BREATH. THIS SHOULD BE RELATIVELY EASY FOR YOU, I    |
| 10 | THINK. THIS IS PROBABLY NONCONTROVERSIAL AND IT      |
| 11 | WON'T COST YOU A PENNY. JUST LISTENING IN THE BACK,  |
| 12 | I KNOW THERE'S BEEN SOME VERY TOUGH DECISIONS YOU'VE |
| 13 | BEEN FACING.   |
| 14 | SO WHAT I'M GOING TO PROPOSE TO YOU ARE              |
| 15 | TWO THINGS. FIRST, NEW RECOMMENDATIONS TO, FIRST,    |
| 16 | CLARIFY THE CIRM REQUIREMENTS FOR OVERSIGHT OF       |
| 17 | RESEARCH WITH INDUCED PLURIPOTENTIAL CELLS, IPS      |
| 18 | CELLS, IN TERMS OF WHAT KIND OF OVERSIGHT DOES THE   |
| 19 | INSTITUTIONAL SCRO, STEM CELL RESEARCH OVERSIGHT     |
| 20 | COMMITTEE, HAVE TO DO? AND SECONDLY, TO SUGGEST      |
| 21 | SOME MEASURES THAT WOULD FACILITATE THE COLLECTION   |
| 22 | AND USE OF SOMATIC CELLS FOR IPS RESEARCH TO DERIVE  |
| 23 | NEW CELL LINES.                                      |
| 24 | WE'VE HAD A LOT OF COMMENTS FROM                     |
| 25 | UNIVERSITIES AND INVESTIGATORS WHO ARE VERY          |
|    | 198  |
|    | 170  |

| 1  | INTERESTED IN PURSUING THIS VERY PROMISING LINE OF   |
|----|--|
| 2  | STEM CELL RESEARCH TO CLARIFY SEVERAL AMBIGUITIES IN |
| 3  | OUR CIRM REGULATIONS.                                |
| 4  | AND SECONDLY, WE'RE ASKING YOU TO MAKE TWO           |
| 5  | INTERIM REGULATIONS WHICH WERE PREVIOUSLY DISCUSSED  |
| 6  | AND APPROVED ON EMBRYONIC STEM CELL RESEARCH         |
| 7  | DERIVATION USING, QUOTE, GRANDFATHERED,              |
| 8  | GRANDPARENTED EMBRYOS, MAKE THOSE PERMANENT          |
| 9  | REGULATIONS AND PUT THEM THROUGH THE REGULATORY      |
| 10 | PROCESS.   |
| 11 | OUR CURRENT CIRM GUIDELINES FOR IPS                  |
| 12 | DERIVATION ARE MORE RESTRICTIVE THAN THE NATIONAL    |
| 13 | ACADEMY OF SCIENCE 2008 RECOMMENDATIONS AND FOR      |
| 14 | FEDERAL REGULATIONS, THE COMMON RULE THAT GOVERNS    |
| 15 | HUMAN SUBJECTS RESEARCH. SO INVESTIGATORS WHO WANT   |
| 16 | TO ENTER THIS EXCITING FIELD TO DERIVE NEW IPS LINES |
| 17 | ARE CAUGHT BETWEEN HAVING TO LIVE WITH MORE          |
| 18 | RESTRICTIVE CIRM GUIDELINES. AS YOU KNOW, MANY       |
| 19 | CALIFORNIA INSTITUTIONS ARE APPLYING OUR CIRM        |
| 20 | GUIDELINES TO ALL STEM CELL RESEARCH AT THEIR        |
| 21 | INSTITUTION.   |
| 22 | THE STANDARDS WORKING GROUP MET AND                  |
| 23 | SUGGESTED THAT THERE IS NO ETHICAL CONCERN REGARDING |
| 24 | IPS CELLS THAT WARRANTS A MORE RESTRICTIVE APPROACH  |
| 25 | IN THE CIRM GUIDELINES. SO WE THINK THIS IS AN       |
|    | 199  |

| 1  | AMBIGUITY, A HISTORICAL SORT OF ANACHRONISM, BUT IT  |
|----|--|
| 2  | IS CAUSING SOME CONCERNS AMONG INSTITUTIONS AND      |
| 3  | RESEARCHERS. SO WE'RE ASKING YOU TO CLARIFY AND      |
| 4  | REMOVE THOSE AMBIGUITIES.                            |
| 5  | SPECIFICALLY, THE ISSUES ARE HOW MUCH                |
| 6  | OVERSIGHT DOES THE INSTITUTIONAL SCRO HAVE TO DO FOR |
| 7  | A DERIVATION PROJECT OF NEW IPS CELLS AND, SECONDLY, |
| 8  | THE CONSENT TO DONATE SOMATIC CELLS. OUR GUIDELINES  |
| 9  | ACTUALLY EXCLUDE SOME SOMATIC CELLS THAT WOULD BE    |
| 10 | PERMITTED UNDER IRB APPROVED PROTOCOLS AND THE       |
| 11 | FEDERAL COMMON RULE.                                 |
| 12 | NEXT SLIDE. I'LL TRY AND SHOW THIS                   |
| 13 | GRAPHICALLY. ON THE ISSUE OF OVERSIGHT, WE'RE        |
| 14 | SUGGESTING THAT IF A RESEARCHER WANTS TO DERIVE A    |
| 15 | NEW IPS LINE, THEY MERELY NEED TO NOTIFY THE SCRO    |
| 16 | THAT THIS IS HAPPENING. THEY WOULD STILL BE SUBJECT  |
| 17 | TO ANY IRB REQUIREMENTS FOR DONATION OF CELLS, BUT   |
| 18 | WE DON'T WANT TO PUT THEM THROUGH A FULL SCRO        |
| 19 | REVIEW. AND, INDEED, THE NAS GUIDELINES DO NOT       |
| 20 | REQUIRE FULL SCRO REVIEW.                            |
| 21 | SECOND ISSUE IS CONSENT FROM THE SOMATIC             |
| 22 | CELL DONOR, THAT WE'RE ASKING THAT GENERAL CONSENT   |
| 23 | FOR RESEARCH OR A WAIVER OF CONSENT FROM THE IRB     |
| 24 | WOULD SUFFICE FOR IPS DERIVATION. OUR REASONING IS   |
| 25 | THIS IS NOT OBTAINING THESE CELLS IS NOT             |
|    |  |

200

| 1  | MEDICALLY OR PHYSICALLY DANGEROUS. IT DOESN'T RAISE  |
|----|--|
| 2  | THE KINDS OF ETHICAL CONCERN THAT COLLECTING OOCYTES |
| 3  | OR EMBRYOS DOES. AND THE RESEARCHERS IN OTHER        |
| 4  | FIELDS ARE COLLECTING MATERIALS WITHOUT SPECIAL      |
| 5  | SPECIFIC CONSENT.                                    |
| 6  | WE DO, HOWEVER, SAY THAT, AS OPPOSED TO              |
| 7  | THE DERIVATIONAL LINES, IF YOU ARE GOING TO HAVE A   |
| 8  | PROTOCOL ACTUALLY TRANSPLANTING IPS CELLS INTO       |
| 9  | HUMANS, YOU NEED CONSENT FOR THAT TRANSPLANTATION    |
| 10 | FROM THE DONORS.                                     |
| 11 | SO SWITCHING TO THE DO YOU WANT TO DO                |
| 12 | THEM ONE AT A TIME, CHAIRMAN KLEIN? SO LET'S GO      |
| 13 | BACK TO THE LAST SLIDE. SO FOR IPS RESEARCH, WE'RE   |
| 14 | ASKING YOU TO CLARIFY IN INTERIM REGULATIONS THAT    |
| 15 | THE SCRO ONLY NEEDS TO BE NOTIFIED FOR IPS           |
| 16 | DERIVATION, AND THE GENERAL CONSENT FOR RESEARCH,    |
| 17 | UNSPECIFIED RESEARCH, OR WAIVER OF CONSENT SUFFICES  |
| 18 | FOR IPS DERIVATION. THESE CHANGES WOULD MAKE US      |
| 19 | CONSISTENT WITH THE COMMON RULE AS IS ENFORCED BY    |
| 20 | IRB'S THROUGHOUT CALIFORNIA AND WITH THE NAS         |
| 21 | STANDARDS AS AMENDED IN MAY 2008.                    |
| 22 | CHAIRMAN KLEIN: SO WITH THAT, AND THIS               |
| 23 | HAS GONE THROUGH THE STANDARDS COMMITTEE?            |
| 24 | DR. LO: YES. WE UNANI MOUSLY SUGGEST YOUR            |
| 25 | APPROVAL.  |
|    | 201  |
|    | 201  |

|    | CHAIRMAN KLEIN: SO WHAT I WOULD ASK HERE,             |
|----|---|
| 2  | UNLESS THERE FIRST OF ALL, IF THERE'S ANY             |
| 3  | DISCUSSION OF THIS; BUT ALSO IN YOUR DISCUSSION, I'D  |
| 4  | ASK THAT IF THERE IS NO OBJECTION, I WOULD LIKE TO    |
| 5  | PUT THIS ON THE CONSENT CALENDAR FOR THE MARCH        |
| 6  | MEETING AFTER TAKING THE SENSE OF THIS GROUP TO SEE   |
| 7  | IF THERE'S GENERAL CONSENT GENERAL SUPPORT FOR        |
| 8  | THI S.  |
| 9  | IS THERE ANY OBJECTION TO PUTTING THIS ON             |
| 10 | THE CONSENT CALENDAR FOR THE MARCH MEETING?           |
| 11 | DR. HAWGOOD: I HAVE JUST ONE QUESTION                 |
| 12 | THAT MAYBE BERNIE OR MAYBE ALAN. THE COMMON CELL      |
| 13 | FOR THIS IS A FIBROBLAST AND THAT'S EASY. YOU         |
| 14 | PRESENTED A OR SHOWED US A PAPER WHERE KERATI NOCYTES |
| 15 | WERE BECOMING A TARGET PERHAPS PREFERRED. DO YOU      |
| 16 | SUSPECT THAT ANY MORE DIFFICULT TO OBTAIN CELL MAY    |
| 17 | BECOME A TARGET FOR IPS, AND DOES IT INFLUENCE WHAT   |
| 18 | WE'RE THINKING HERE?                                  |
| 19 | DR. TROUNSON: YES. AND ALSO I THINK WE                |
| 20 | EXPLORED THAT WITH THE COMMITTEE. BUT, FOR EXAMPLE,   |
| 21 | THERE ARE PUBLICATIONS SAYING THAT LIVER CELLS ARE    |
| 22 | MUCH MORE EFFECTIVE AS CANDIDATE CELLS FOR COMPLETE   |
| 23 | REPROGRAMMING. SO IT IS POSSIBLE, SAM, THAT A LIVER   |
| 24 | CELL MAY BE A PREFERRED CELL OR MAYBE ANOTHER CELL    |
| 25 | COULD BE PREFERRED IN THE LONGER TERM. SO WE          |

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| 1  | COULDN'T BE CERTAIN ABOUT THAT. BUT LET'S IMAGINE    |
|----|--|
| 2  | THAT A LIVER CELL MIGHT BE PREFERRED, ALTHOUGH I     |
| 3  | DON'T THINK THAT IS THE SENSE OF THE FIELD RIGHT AT  |
| 4  | THE MOMENT.  |
| 5  | DR. LO: IF I COULD SORT OF TAKE THE                  |
| 6  | ETHICAL TWISTS ON THAT QUESTION. THAT PROTOCOL       |
| 7  | WOULD BE REVIEWED BY THE IRB FOR DONATION OF HUMAN   |
| 8  | MATERIALS. THEY, I ASSUME, WOULD LOOK VERY CLOSELY   |
| 9  | AT THE MEDICAL RISK AND THE CONSENT PROCESS. WE'RE   |
| 10 | JUST SAYING WE DON'T WANT TO ADD ON ANY ADDITIONAL   |
| 11 | SPECIAL REVIEW BECAUSE IT'S GOING TO BE USED FOR IPS |
| 12 | RESEARCH AS OPPOSED TO CANCER RESEARCH OR GENETICS   |
| 13 | RESEARCH. SO WE'RE NOT TAKING AWAY OVERSIGHT.        |
| 14 | WE'RE JUST NOT ADDING TO WHAT IS IN PLACE AND WHICH  |
| 15 | WE FEEL AND THE NAS FELT WAS ADEQUATE FOR THIS KIND  |
| 16 | OF RESEARCH.   |
| 17 | DR. AZZIZ: JUST A PROCESS QUESTION, AND I            |
| 18 | MAY HAVE LOST TRACK. DO WE OR DO WE NOT HAVE A       |
| 19 | QUORUM?  |
| 20 | CHAIRMAN KLEIN: WE DO NOT HAVE A QUORUM.             |
| 21 | THE QUESTION IS IF THERE'S ANY OBJECTION, IT WOULD   |
| 22 | NOT GO ON THE CONSENT CALENDAR. IF THERE'S NO        |
| 23 | OBJECTION, AND THERE APPEARS TO BE GENERAL OVERSIGHT |
| 24 | GIVEN IT UNANIMOUSLY WENT THROUGH STANDARDS, AND IF  |
| 25 | THERE'S NO PUBLIC OBJECTION, I'M GOING TO ASK FOR    |
|    |  |

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| PUBLIC COMMENT, WE'D THEN PUT IT ON THE CONSENT      |
|--|
| CALENDAR FOR MARCH, THEREFORE, SAVING TIME IN MARCH  |
| SINCE IT'S BEEN REVIEWED THOROUGHLY AT THE STANDARDS |
| LEVEL AND THERE DOESN'T APPEAR TO BE OBJECTION.      |
| DR. LO: CHAIRMAN KLEIN, COULD I MAKE A               |
| CORRECTION? I MISSPOKE. THAT IT WAS UNANIMOUS, BUT   |
| WE DID NOT HAVE A QUORUM AT THE SWG, BUT IT WAS THE  |
| UNANIMOUS SENSE OF OUR COMMITTEE.                    |
| CHAIRMAN KLEIN: WE LOVE THE SPIRIT OF                |
| DISCLOSURE. THANK YOU. ANY PUBLIC COMMENT ON THIS    |
| ITEM? SEEING NO PUBLIC COMMENTS AND NO OBJECTION, I  |
| THINK THE QUESTION HAS BEEN ANSWERED. AND THANK      |
| YOU, DR. LOMAX, FOR ALL THE WORK THAT GOES IN BEHIND |
| THE STANDARDS MEETINGS AND WORKING THROUGH THE VERY  |
| TECHNICAL ISSUES IN THIS SUBAREA.                    |
| DR. LOMAX: COULD I JUST STATE FOR THE                |
| RECORD, MR. CHAIRMAN, THAT IT WAS A SENSE OF THE     |
| ICOC THAT ALL THE RECOMMENDED LANGUAGE PERTAINING TO |
| THE REGULATIONS THAT DR. LO DESCRIBED IN SECTIONS    |
| 100070 AND 100090 WAS THE SENSE THAT WE SHOULD MOVE  |
| FORWARD. THOSE WERE WHAT YOU APPROVED. I JUST        |
| WANTED TO MAKE CLEAR THAT WE'RE DEALING WITH TWO     |
| SETS OF REGULATIONS AND HAVE THAT IN THE RECORD.     |
| AND YOU HAVE THAT LANGUAGE BEFORE YOU.               |
| CHAIRMAN KLEIN: DOES ANYONE OBJECT TO                |
| 204  |
|  |

| 1  | THAT WORDING? SEEING NO OBJECTION, THAT APPEARS TO   |
|----|--|
| 2  | BE THE PROPER COURSE.                                |
| 3  | DR. LOMAX: THANK YOU.                                |
| 4  | DR. LO: SO IF I COULD GO TO THE SLIDE,               |
| 5  | THE ONE AFTER THE ARROW DIAGRAM. SO THE SECOND ITEM  |
| 6  | IS THAT WE'RE ASKING YOU TO TAKE ITEMS THAT YOU HAD  |
| 7  | PREVIOUSLY APPROVED AS INTERIM REGULATIONS AT THE    |
| 8  | MARCH MEETING, MOVE THEM INTO THE REGULATORY PROCESS |
| 9  | AS PROPOSED PERMANENT REGULATIONS. AND THESE         |
| 10 | REGULATIONS PERTAIN TO EMBRYOS THAT A CIRM           |
| 11 | RESEARCHER PROPOSES TO USE IN CIRM-FUNDED RESEARCH,  |
| 12 | BUT THEY WERE ORIGINALLY CREATED FOR IVF PURPOSES,   |
| 13 | FOR REPRODUCTIVE PURPOSES, BEFORE A CUTOFF DATE,     |
| 14 | WHICH I'LL SHOW YOU ON A TIMELINE ON THE NEXT SLIDE. |
| 15 | THE TWO SPECIFIC ISSUES IS, FIRST, TO                |
| 16 | AUTHORIZE THE USE OF EMBRYOS CREATED FROM A GAMETE   |
| 17 | FOR WHICH THE DONOR WAS PAID IN AN IVF CONTEXT. SO   |
| 18 | THAT THE GAMETE DONOR GAVE AN EGG OR AN OOCYTE IN AN |
| 19 | IVF CONTEXT, SUBSEQUENTLY AN EMBRYO THAT WAS FROZEN  |
| 20 | WAS DEEMED NOT NECESSARY FOR REPRODUCTIVE PURPOSES   |
| 21 | BY THE WOMAN OR COUPLE IN IVF, AND THEY WANTED TO    |
| 22 | GIVE IT TO RESEARCH. THE IDEA WAS THAT BECAUSE THE   |
| 23 | PAYMENT HAD TAKEN PLACE IN AN IVF CONTEXT AND WAS    |
| 24 | NOT A PAYMENT FOR DONATION IN A RESEARCH CONTEXT,    |
| 25 | THAT THE LEGAL OPINION WAS THAT THAT DID NOT         |
|    |  |

205

| 1  | CONTRAVENE PROP 71. AND IT WAS THE DECISION OF THE   |
|----|--|
| 2  | ICOC, ACTING ON THE RECOMMENDATION OF THE SWG, THAT  |
| 3  | THIS BE PERMITTED AS AN INTERIM REGULATION.          |
| 4  | THE SECOND ISSUE WAS, AS YOU RECALL, WE              |
| 5  | PUT IN VERY STRINGENT AND CAREFUL REGULATIONS FOR    |
| 6  | OOCYTE DONATION SPECIFICALLY FOR THE PURPOSE OF      |
| 7  | RESEARCH. AND, AGAIN, WE WANT TO DRAW A DISTINCTION  |
| 8  | BETWEEN THAT SITUATION AND THE SITUATION OF DONATING |
| 9  | OOCYTES FOR IVF, BUT LATER, USUALLY YEARS LATER, THE |
| 10 | EMBRYO THAT WAS CREATED, NOT BEING NEEDED FOR        |
| 11 | REPRODUCTIVE PURPOSES AND THE COUPLE WANTING TO      |
| 12 | DONATE IT TO RESEARCH, THAT WE NOT REQUIRE THE       |
| 13 | HEIGHTENED CIRM CONSENT REQUIREMENTS FOR OOCYTE      |
| 14 | DONATION IN THAT CONTEXT BECAUSE IT OCCURRED NOT IN  |
| 15 | A REPRODUCTIVE CONTEXT.                              |
| 16 | SO IN THE NEXT SLIDE, I'LL SHOW YOU THE              |
| 17 | TIMELINE. SO WE'RE SAYING THAT BEFORE THE CUTOFF     |
| 18 | DATE ESTABLISHED AT THE LAST MEETING, 8/13/08, IVF   |
| 19 | EMBRYOS FROM PAID DONORS MAY BE USED FOR RESEARCH.   |
| 20 | BECAUSE THE PAYMENT WAS IN THE REPRODUCTIVE CONTEXT, |
| 21 | IT COULD NOT HAVE BEEN AN UNDUE INDUCEMENT, IT COULD |
| 22 | NOT HAVE LED TO ANY ADVERSE OUTCOMES FOR THE DONOR,  |
| 23 | PRESUMABLY IN THE IVF CONTEXT THAT CONSENT WAS FULLY |
| 24 | OBTAINED. SO THAT'S ONE TIME, 8/13/08, YOUR LAST     |
| 25 | MEETING, WHEN THAT WAS AN INTERIM REGULATION.        |
|    |  |

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| 1  | ON THE NEXT SLIDE, FOR THE CONSENT, WE              |
|----|---|
| 2  | ACTUALLY HAVE TWO DIFFERENT GRANDFATHER TIME        |
| 3  | DEADLINES. UP UNTIL THE ACCEPTANCE OF THE NAS       |
| 4  | REGULATIONS AS CIRM INTERIM GUIDELINES, WE SAY ANY  |
| 5  | EMBRYOS CREATED BEFORE THAT TIME, IF A DONOR EGG OR |
| 6  | SPERM WAS USED, THAT DONOR ONLY NEEDED TO HAVE      |
| 7  | CONSENTED TO RESEARCH IN GENERAL. THEY DID NOT      |
| 8  | SPECIFICALLY NEED TO CONSENT TO EMBRYO RESEARCH OR  |
| 9  | EMBRYONIC STEM CELL RESEARCH BECAUSE THAT REALLY    |
| 10 | WASN'T, WE BELIEVE, THE STANDARD OF CARE AT THE     |
| 11 | TIME.   |
| 12 | NOW, GOING FORWARD THE SAME TIMELINE                |
| 13 | WITH THE GREEN ARROWS. SHOULD BE MY VERY LAST       |
| 14 | SLIDE. THE TIME PERIOD BETWEEN THAT DEADLINE AND    |
| 15 | THE 8/13/08 DEADLINE, WE DO REQUIRE THAT THERE BE   |
| 16 | CIRM-SPECIFIC RESEARCH CONSENT BECAUSE AT THAT TIME |
| 17 | OUR GUIDELINES HAD ALREADY BEEN ADOPTED. NOW, THIS, |
| 18 | AGAIN, CAME THROUGH SWG. IT WAS PRESENTED TO ICOC.  |
| 19 | YOU APPROVED THIS WITH PUBLIC INPUT AS INTERIM      |
| 20 | REGULATION. WE'RE NOW PROPOSING, ASKING YOU AT YOUR |
| 21 | MARCH MEETING TO MOVE THIS THROUGH AS A PERMANENT   |
| 22 | REGULATION, AND THEN START THE REGULATORY PROCESS   |
| 23 | WITH PUBLIC COMMENT AND FURTHER APPROVAL.           |
| 24 | CHAIRMAN KLEIN: OKAY. LET ME CLARIFY THE            |
| 25 | STATEMENT YOU JUST MADE. YOU'RE ASKING US TO        |
|    | 207   |
|    |   |

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|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | APPROVE IT AS A PERMANENT REGULATION?                |
| 2  | DR. LO: RIGHT. WHAT YOU APPROVED AS AN               |
| 3  | INTERIM REGULATION AT THE LAST MEETING.              |
| 4  | CHAIRMAN KLEIN: AND START THE COMMENT                |
| 5  | PERI OD.   |
| 6  | DR. LO: RIGHT. START THE PUBLIC COMMENT              |
| 7  | PERI OD.   |
| 8  | CHAIRMAN KLEIN: OKAY.                                |
| 9  | DR. LO: SO, AGAIN, YOU'LL HAVE A CHANCE              |
| 10 | TO COME BACK TO THIS IN THE CONTEXT.                 |
| 11 | CHAIRMAN KLEIN: SO WITHOUT OBJECTION, I'D            |
| 12 | LIKE TO PUT THIS ON THE CONSENT CALENDAR FOR MARCH.  |
| 13 | ANY PUBLIC OBJECTION? WE KNOW THIS IS A TREMENDOUS   |
| 14 | AMOUNT OF EFFORT TO PROCESS THESE VERY IMPORTANT     |
| 15 | RULES.   |
| 16 | WE DO HAVE ONE MORE ITEM AFTER THIS THAT'S           |
| 17 | VERY IMPORTANT AS A DISCUSSION ITEM, BUT I'D LIKE TO |
| 18 | THANK REALLY DR. BERNIE LO AND GEOFF LOMAX FOR ALL   |
| 19 | THE WORK THEY PUT INTO THIS. THANK YOU.              |
| 20 | (APPLAUSE.)  |
| 21 | DR. LO: I WANT TO AGAIN THANK THE SWG                |
| 22 | MEMBERS, SEVERAL OF WHOM ARE MEMBERS OF THE ICOC,    |
| 23 | AND PARTICULARLY TO SHERRY LANSING, MY CO-CHAIR.     |
| 24 | THANK YOU.   |
| 25 | CHAIRMAN KLEIN: SO THE LAST ITEM FOR                 |
|    | 208  |
|    |  |

| 1  | DISCUSSION, WHICH IS REALLY CRITICAL TO OUR MISSION, |
|----|--|
| 2  | IS THERE'S BEEN A WE HAVE AN RFA TO BE POSTED ON     |
| 3  | DISEASE TEAMS. NOW, IT'S IMPORTANT TO BE ABLE ON     |
| 4  | THIS RFA TO MAKE SURE THAT THE BOARD, IN THE CONTEXT |
| 5  | OF THE FINANCIAL SITUATION, THAT I THINK WE MAKE A   |
| 6  | DECISION THAT THE STAFF CAN GO FORWARD WITH THAT     |
| 7  | POSTING. THIS IS A DISCUSSION. THIS IS NOT AN        |
| 8  | ACTION ITEM, BUT IT'S IMPORTANT FOR THEM TO          |
| 9  | UNDERSTAND THE SENSE OF THE BOARD, THAT WE'RE IN     |
| 10 | BUSI NESS.   |
| 11 | AS YOU RECALL, THIS IS GOING THROUGH                 |
| 12 | TRIAGE, SO THERE IS A LIMITED APPLICATION UP FRONT;  |
| 13 | BUT IF WE DON'T HAVE THAT PIPELINE IN DEVELOPMENT,   |
| 14 | WE WILL NOT BE IN A POSITION TO, IF WE HAVE THE      |
| 15 | FUNDS, TO FUND DISEASE TEAMS. IN ADDITION, HAVING    |
| 16 | THAT PIPELINE IN PROCESS, IF THERE IS A STRONG       |
| 17 | PARTICIPATION IN CALIFORNIA IN THE DISEASE TEAMS     |
| 18 | PRELIMINARY SCREENING PROGRAM, IT GIVES US A         |
| 19 | TREMENDOUS ARGUMENT FOR URGENCY ON THE PRIVATE       |
| 20 | PLACEMENT OF TAXABLE BONDS.                          |
| 21 | SO IT'S A MISSION CRITICAL ISSUE,                    |
| 22 | IMPORTANT TO PROVIDE FEEDBACK. DR. CSETE, WOULD YOU  |
| 23 | LIKE TO ADDRESS THIS ITEM?                           |
| 24 | MS. KING: CAN I JUST CLARIFY? WHAT                   |
| 25 | AGENDA ITEM ARE WE REFERRING TO?                     |
|    | 209  |
|    | 207  |

|    | Briting TERS ALL ON THIS SERVICE                     |
|----|--|
| 1  | CHAIRMAN KLEIN: THIS IS A DISCUSSION.                |
| 2  | MS. KING: I UNDERSTAND. SO IT'S NO. 8.               |
| 3  | CHAIRMAN KLEIN: THIS IS A DISCUSSION                 |
| 4  | WITHIN THE CONTEXT OF NO. 8.                         |
| 5  | DR. CSETE: MR. CHAIRMAN, MEMBERS OF THE              |
| 6  | BOARD, I REALLY DO WANT TO GET YOUR ATTENTION. I     |
| 7  | KNOW EVERYBODY IS TIRED AND DRAINED, BUT THIS IS A   |
| 8  | VERY IMPORTANT ISSUE FOR US TO BE UPDATED ABOUT.     |
| 9  | AND IT WAS REQUESTED BY SEVERAL MEMBERS OF THE BOARD |
| 10 | AT THE LAST MEETING THAT WE UPDATE THEM ON OUR       |
| 11 | COLLABORATI VE FUNDI NG PARTNERSHI PS.               |
| 12 | I WANT TO REPORT THAT WE HAVE MADE GREAT             |
| 13 | STRIDES IN EXECUTING ONE OF THE GOALS OF THE         |
| 14 | STRATEGIC PLAN, WHICH WAS GOAL 10, TO ESTABLISH      |
| 15 | NATIONAL AND INTERNATIONAL COLLABORATIONS IN STEM    |
| 16 | CELL RESEARCH THAT ALLOW US TO LEVERAGE OUR          |
| 17 | COMPARATIVE ADVANTAGE IN CALIFORNIA AND ADVANCE      |
| 18 | TOWARDS THERAPIES.                                   |
| 19 | SO THESE COLLABORATIONS ARE, FIRST AND               |
| 20 | FOREMOST, FOR THE SCIENCE. CALIFORNIA IS NOW, AS A   |
| 21 | CONSEQUENCE OF YOUR INCREDIBLE EFFORTS AND THE       |
| 22 | EFFORTS OF THE SCIENCE STAFF AND/OR GRANTEES, A      |
| 23 | CENTER OF STEM CELL RESEARCH. AND ESPECIALLY WITH    |
| 24 | TRANSLATIONAL PROGRAMS OUTSIDE THE UNITED STATES,    |
| 25 | WE'RE GOING TO HAVE TO USE THAT TO REACH OUT TO      |
|    |  |

| 1  | MAJOR STRENGTHS OUTSIDE OF CALIFORNIA BECAUSE STEM   |
|----|--|
| 2  | CELL RESEARCH IS NOW BEING SEEN IN THE LARGER        |
| 3  | CONTEXT OF REGENERATIVE MEDICINE.                    |
| 4  | AND MEDICINE IS SUCH THAT DISEASES DO NOT            |
| 5  | STOP AT BOUNDARIES. AS WE GET INTO MORE AND MORE     |
| 6  | CLINICAL, TRANSLATIONAL KINDS OF RESEARCH PROJECTS   |
| 7  | AND TRIALS, WE HAVE TO HAVE MULTICENTER,             |
| 8  | MULTIMEDICAL CULTURE TRIALS TO REALLY STRENGTHEN     |
| 9  | THEM. AND THE CAPACITY FOR CLINICAL TRIALS IN        |
| 10 | CALIFORNIA MAY, IN FACT, LIMIT SOME OF THE           |
| 11 | APPLICATIONS THAT WE'LL LIKELY SEE COMING TO US IN   |
| 12 | THIS NEXT YEAR.                                      |
| 13 | IN ADDITION, IF WE LOOK PAST LOOK TO                 |
| 14 | THE PAST, OUR VISTA HAS REALLY CHANGED. IN ADDITION  |
| 15 | TO ALL THE ECONOMIC CHANGES THAT WE'VE TALKED ABOUT  |
| 16 | IN THE LAST COUPLE OF YEARS, IF WE THINK BACK TO THE |
| 17 | TIME OF THE ORIGINAL PASSAGE OF PROP 71 WHEN REALLY  |
| 18 | WHAT WE WERE TALKING ABOUT WERE USING HUMAN          |
| 19 | EMBRYONIC STEM CELL-DERIVED CELL THERAPIES TO CREATE |
| 20 | PRODUCTS FOR THE CLINIC, THE SCIENCE HAS NOW         |
| 21 | EXPANDED. AND CIRM HAS REALLY EMBRACED THE NEW       |
| 22 | SCIENCE AS A WAY TO GET TO THE END GAME. BUT WITH    |
| 23 | THIS LARGER OPPORTUNITY ALSO COMES THE NEED FOR      |
| 24 | LARGER RESOURCES. AND THIS IS EXACTLY WHERE THESE    |
| 25 | KINDS OF COLLABORATIONS WILL BE IMPORTANT TO DRIVE   |
|    |  |

211

| 1  | THE KIND OF RESEARCH WE'D LIKE TO SEE.               |
|----|--|
| 2  | SO HOW HAVE WE DONE THIS? THIS WAS THE               |
| 3  | QUESTION THAT WAS RAISED BY THE BOARD. IT'S A VERY   |
| 4  | DELIBERATE PROCESS. USUALLY AGENCIES HAVE COME TO    |
| 5  | US RATHER THAN US GOING TO THEM. BUT WITH THE        |
| 6  | ASSISTANCE OF NANCY KOCH, WE FIRST SIGNED AN         |
| 7  | AGREEMENT AT A VERY HIGH LEVEL, A MEMORANDUM OF      |
| 8  | UNDERSTANDING, JUST TO TALK TO EACH OTHER, TO OPEN   |
| 9  | OUR PROCESSES TO EACH OTHER SO THAT WE CAN FIGURE    |
| 10 | OUT HOW TO INTEGRATE THEM WELL, ALWAYS KEEPING IN    |
| 11 | MIND THAT WE KEEP COMPLETE COMPLIANCE WITH THE CIRM  |
| 12 | STATUTORY AND POLICY FRAMEWORK, AND ALL FUNDS WILL   |
| 13 | STAY IN CALIFORNIA WITH THESE RELATIONSHIPS.         |
| 14 | THEN WE GO ABOUT THE DETAILS. AND NANCY              |
| 15 | WORKS WITH THE COLLABORATIVE FUNDING PARTNERS LEGAL  |
| 16 | SYSTEMS TO INTEGRATE OUR PROCESSES ON OUR VARIOUS    |
| 17 | LEGI SLATI VE CONSTRAINTS. AND IMPORTANTLY, THESE    |
| 18 | MEMORANDA OF UNDERSTANDING ALLOW THE SCIENTISTS AT   |
| 19 | THE GROUND LEVEL TO START WORKING WITH EACH OTHER    |
| 20 | AND TALKING TO EACH OTHER ABOUT WHERE THE SCIENTIFIC |
| 21 | SYNERGIES ARE. AND WE'VE DONE THAT THROUGH A         |
| 22 | VARIETY OF MECHANISMS, INCLUDING WORKSHOPS AND VIDEO |
| 23 | CONFERENCING WITH THE AUSTRALIANS, WHERE IT'S        |
| 24 | PARTICULARLY HARD TO GET TO.                         |
| 25 | AND THEN WE HAVE ALSO MADE IT VERY, VERY             |
|    | 212  |

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| 1  | CLEAR TO OUR PARTNERS THAT BECAUSE OF THE WAY THE    |
|----|--|
| 2  | LEGISLATION IS WRITTEN, WE CANNOT CHANGE OUR BASIC   |
| 3  | PROCESSES. WE WRITE THE RFA'S AND, OF COURSE, WE     |
| 4  | CONSULT WITH AND GET IDEAS FROM OUR COLLABORATIVE    |
| 5  | FUNDING PARTNERS, BUT THESE ARE THE RFA'S THAT WE    |
| 6  | HAVE INTERNALLY DECIDED ARE THE BEST SCIENTIFIC      |
| 7  | PROGRAMS TO GET TO OUR GOALS. OUR REVIEW PROCESS IS  |
| 8  | ALSO NOT CHANGED.                                    |
| 9  | AND IT'S IMPORTANT TO KNOW THAT THE                  |
| 10 | REVIEWERS WILL BE AGNOSTIC WHEN THEY REVIEW          |
| 11 | APPLICATIONS IN ANY CYCLE AS TO WHETHER THE TEAMS    |
| 12 | ARE ALL CALIFORNIA OR IF THEY ARE HYBRID TEAMS OF    |
| 13 | CALIFORNIA AND NON-CALIFORNIA SCIENTISTS.            |
| 14 | SO WHAT I'M GOING TO DESCRIBE TO YOU ARE             |
| 15 | THE DETAILS OF SOME OF OUR ARRANGEMENTS WITH OTHER   |
| 16 | JURISDICTIONS. BUT, IN GENERAL, WHO ARE THESE        |
| 17 | PEOPLE? THESE ARE THE MAJOR PLAYERS IN REGENERATIVE  |
| 18 | MEDICINE FROM AROUND THE WORLD. WE'VE BEEN           |
| 19 | SELECTIVE BECAUSE WE REALLY ARE REACHING OUT AND     |
| 20 | EXTENDING OUR CONVERSATIONS ONLY WITH PEOPLE WHO CAN |
| 21 | HELP OUR CALIFORNIA SCIENTISTS WITH EXTRA            |
| 22 | INTELLECTUAL RESOURCES, FINANCIAL RESOURCES,         |
| 23 | INFRASTRUCTURE.                                      |
| 24 | AND IT'S BEEN IMPORTANT IN GOING THROUGH             |
| 25 | THESE CONVERSATIONS WITH OTHER COLLABORATIVE         |
|    | 213  |
|    | 215  |

| 1  | PARTNERS THAT WE'VE ALSO BEGUN TO UNDERSTAND HOW IT  |
|----|--|
| 2  | IS WHAT KIND OF DETAILS ARE NECESSARY FOR US TO      |
| 3  | INTEGRATE OUR VARIOUS PROCESSES.                     |
| 4  | ONE OF THE THINGS THAT DOESN'T APPEAR ON             |
| 5  | THE LIST FOR DISEASE TEAMS AS A PARTNER IS A         |
| 6  | DISEASE-SPECIFIC FOUNDATION. HOWEVER, WE HAVE        |
| 7  | SIGNED AN AGREEMENT WITH THE JUVENILE DIABETES       |
| 8  | RESEARCH FOUNDATION. AND THEY WILL BE WORKING WITH   |
| 9  | US IN THE FUTURE; BUT, AS YOU KNOW, FOUNDATIONS ARE  |
| 10 | VERY, VERY SHORT OF FUNDS RIGHT NOW. WE ALSO THINK   |
| 11 | THAT THESE COLLABORATION WILL SET THE GROUNDWORK FOR |
| 12 | US TO CONTINUE OUR DIALOGUE WITH THE NIH AS THE      |
| 13 | POLICIES AND LEADERSHIP AT NIH CHANGE. AND WE FULLY  |
| 14 | EXPECT TO BE WORKING WITH NIH DOWN THE ROAD.         |
| 15 | SO OUR PARTNERSHIPS NOW INCLUDE, FIRST,              |
| 16 | THE STATE OF VICTORIA IN AUSTRALIA. THIS WAS         |
| 17 | INITIATED WHEN NANCY KOCH AND I MET WITH GOVERNMENT  |
| 18 | REPRESENTATIVES AT THE BIO MEETING HERE IN JUNE OF   |
| 19 | 2008. AND THERE'S MANY, MANY REASONS TO COLLABORATE  |
| 20 | WITH VICTORIA. AS WE ALL KNOW THROUGH ALAN, THEY     |
| 21 | BRING ENORMOUS STRENGTHS IN STEM CELL BIOLOGY; BUT   |
| 22 | FOR MY PARTICULAR BIAS, I THINK THEY BRING IMPORTANT |
| 23 | STRENGTHS IN TRANSPLANT IMMUNOLOGY.                  |
| 24 | SO THEY HAVE PARTICIPATED IN THE EARLY               |
| 25 | TRANSLATION REVIEW GRANTS WHICH ARE UNDER REVIEW     |
|    | 214  |

| 1  | RIGHT NOW, AND NINE OF THE 71 TEAMS WERE HYBRID      |
|----|--|
| 2  | TEAMS BETWEEN CALIFORNIA AND VICTORIA. I THINK THE   |
| 3  | VICTORIAN GOVERNMENT WAS ACTUALLY SURPRISED AT THE   |
| 4  | ENTHUSIASM OF THEIR SCIENTISTS FOR THIS. AND WE'RE   |
| 5  | REALLY LOOKING FORWARD TO AN ONGOING RELATIONSHIP    |
| 6  | WITH THEM. THEY HAVE COMMITTED A TOTAL OF \$5        |
| 7  | MILLION SO FAR TO THIS COLLABORATION.                |
| 8  | THE CANADIAN STEM CELL CONSORTIUM HAS MADE           |
| 9  | AN ENORMOUS CONTRIBUTION TO OUR ONGOING              |
| 10 | COLLABORATION IN THAT IN TOTAL THEY HAVE A SET ASIDE |
| 11 | OF \$200 MILLION SPECIFICALLY FOR CALIFORNIANS AND   |
| 12 | CANADIANS TO WORK ON CANCER STEM CELLS. THIS         |
| 13 | COLLABORATION BUILT ON, FIRST, A VISIT MADE BY THE   |
| 14 | GOVERNOR AND OUR CHAIRMAN IN CANADA, FOLLOWED BY     |
| 15 | WORKSHOPS AND, AGAIN, INTERACTIONS BETWEEN THE       |
| 16 | SCIENTISTS, ONCE THE ANNOUNCEMENT WAS MADE IN JUNE,  |
| 17 | THAT WE WERE GOING TO PROCEED WITH THIS              |
| 18 | COLLABORATION. IN AUGUST WE CALLED TOGETHER THE      |
| 19 | THOUGHT LEADERS IN CALIFORNIA TO HELP US TRY TO      |
| 20 | DECIDE HOW WE SHOULD PROCEED WITH THIS               |
| 21 | COLLABORATI ON.                                      |
| 22 | AND IN THAT WORKSHOP, ONE OF THE THINGS              |
| 23 | THAT FELL OUT WAS THIS VERY IMPORTANT LEVERAGE THAT  |
| 24 | THE CANADIANS BRING TO US BECAUSE THEIR MEDICAL      |
| 25 | SYSTEM IS NETWORKED IN A WAY THAT OURS ISN'T. AND    |
|    | 215  |

| 1  | IN THE AREA OF CANCER STEM CELLS, THE CANADIANS HAVE |
|----|--|
| 2  | MUCH GREATER ACCESS TO FRESH SURGICAL MATERIAL FOR   |
| 3  | THE ISOLATION OF STEM CELLS FROM FRESH MATERIAL THAN |
| 4  | WE CAN EVER POSSIBLY HAVE IN CALIFORNIA.             |
| 5  | SO THERE ARE LOTS OF UNEXPECTED BENEFITS             |
| 6  | OF THIS COLLABORATION. AND I THINK IT'S ALSO BEEN    |
| 7  | GREAT FOR THE SCIENCE OFFICE BECAUSE AN EXPERIENCED  |
| 8  | SCIENCE OFFICER ON THE OTHER SIDE, ESPECIALLY IN THE |
| 9  | CANADIAN CONTEXT WHERE THEY'RE USED TO MANAGING VERY |
| 10 | LARGE-SCALE INTERNATIONAL COLLABORATIONS, HAS        |
| 11 | ALLOWED US TO LEARN FROM THEIR EXPERIENCE. AND THEY  |
| 12 | HAVE COMMITTED FOR THIS ROUND OF DISEASE TEAMS A     |
| 13 | TOTAL OF \$40 MILLION IN FUNDS, AND THEY WOULD       |
| 14 | IDEALLY LIKE THAT DISTRIBUTED TO TWO DISEASE TEAM    |
| 15 | GRANTS FOCUSED ON CANCER.                            |
| 16 | WE HAD OFFICIAL WORD JUST THIS MORNING               |
| 17 | THAT THE MRC, THE NIH EQUIVALENT IN THE UK, HAS      |
| 18 | SIGNED ON FOR DISEASE TEAMS AS WELL WITH A           |
| 19 | COMMITMENT OF \$5 MILLION. THIS DECISION FOLLOWS     |
| 20 | CLOSELY ON A JANUARY WORKSHOP IN WHICH THERE WAS A   |
| 21 | LOT OF TEAM FORMATION GOING ON BY THE SCIENTISTS ON  |
| 22 | THE GROUND. AND YOU SHOULD NOTE THAT THE UK HAS THE  |
| 23 | LARGEST EUROPEAN STEM CELL PORTFOLIO.                |
| 24 | THE SPANISH HAVE BEEN VERY INVOLVED                  |
| 25 | DR. PENHOET: MARIE, IF I COULD, WE WERE              |
|    | 01/  |
|    | 216  |

| 1  | EXPECTING TO DISCUSS THE DISEASE TEAM RFA, AND THIS |
|----|---|
| 2  | IS A VERY INTERESTING PRESENTATION, BUT ARE YOU     |
| 3  | NEARING THE END OF THIS PRESENTATION?               |
| 4  | DR. CSETE: ABSOLUTELY. THE SPANISH HAVE             |
| 5  | BEEN VERY INVOLVED IN STEM CELL RESEARCH FOR A LONG |
| 6  | TIME, AND THEIR GOVERNMENT JUST THIS YEAR MADE      |
| 7  | REGENERATIVE MEDICINE A MAJOR PRIORITY. AS A        |
| 8  | CONSEQUENCE OF THEIR INTEREST IN WORKING WITH       |
| 9  | CALIFORNIA SCIENTISTS, THEY ALSO ARE COMMITTED TO   |
| 10 | PARTICIPATING IN DISEASE TEAMS WITH A COMMITMENT OF |
| 11 | 13 MILLION EURO.                                    |
| 12 | DR. PIZZO: CAN I ASK ONE QUESTION? BOTH             |
| 13 | WITH THE UK AND THE FIRST ONE, ARE THEY CONTINGENT  |
| 14 | UPON ACTUALLY GETTING THE GRANT?                    |
| 15 | DR. CSETE: ABSOLUTELY.                              |
| 16 | DR. PIZZO: SO IT'S NOT THAT THEY'RE                 |
| 17 | GIVING YOU 5 OR 13. IT'S IF THEY GET THE GRANT.     |
| 18 | DR. CSETE: RIGHT. THEY GET THE GRANT.               |
| 19 | SO THE JAPANESE RECENTLY CAME TO US. THEY           |
| 20 | ARE THE CLEAR LEADERS IN IPS TECHNOLOGIES AND ALSO  |
| 21 | IN SYSTEMS BIOLOGY WORLDWIDE. AND THEY WANTED TO    |
| 22 | MAKE IT A BALANCED PORTFOLIO IN THEIR GOVERNMENT    |
| 23 | THAT NECESSARY HUMAN EMBRYONIC STEM CELL AND IPS    |
| 24 | WORK WENT ON IN PARALLEL. AND WE'RE REALLY LOOKING  |
| 25 | FORWARD TO WORKING OUT THE DETAILS. WE HAVE SIGNED  |
|    |   |

| -  |  |
|----|--|
| 1  | AN MOU WITH THEM, AND THE DETAILS OF HOW OUR         |
| 2  | SCIENTISTS WILL GET TOGETHER ARE BEING WORKED OUT    |
| 3  | THIS MONTH.  |
| 4  | SO OVERALL, THE MAJOR POINTS I WANTED TO             |
| 5  | BRING HOME, BECAUSE THEY SEEM TO BE THE MAJOR        |
| 6  | CONCERN OF THE BOARD, IS THAT WE ARE SELECTIVE. WE   |
| 7  | ARE RESPONDING TO REQUESTS FROM PEOPLE WHO ARE       |
| 8  | COMING FROM A POSITION OF STRENGTH TO BRING US       |
| 9  | ENORMOUS INTELLECTUAL RESOURCES AND SYNERGIES TO OUR |
| 10 | SCIENTIFIC PROGRAMS. OUR SCIENTISTS ARE UNIVERSALLY  |
| 11 | ENTHUSIASTIC ABOUT THIS, AND WE WILL CONTINUE TO, OF |
| 12 | COURSE, HAVE ONGOING EVALUATION THROUGH OUR USUAL    |
| 13 | PROGRESS AND MILESTONE REPORTING. AGAIN, IT'S        |
| 14 | CRITICALLY IMPORTANT AS WE GO INTO MORE              |
| 15 | TRANSLATIONAL AND CLINICAL PROGRAMS THAT THESE KINDS |
| 16 | OF COLLABORATIONS HAPPEN BECAUSE CLINICAL PROJECTS   |
| 17 | THAT ARE DEFINED IN TWO PLACES THAT ARE VERY         |
| 18 | DIFFERENT ARE MUCH STRONGER IN ACCELERATING          |
| 19 | THERAPIES TO THE CLINIC.                             |
| 20 | AND, FINALLY, THIS GIVES US AN OPPORTUNITY           |
| 21 | FOR KEEPING OUR LEADERSHIP POSITION IN STEM CELL     |
| 22 | BIOLOGY AND HARMONIZING REGENERATIVE MEDICINE        |
| 23 | APPROACHES AROUND THE WORLD.                         |
| 24 | CHAIRMAN KLEIN: THANK YOU VERY MUCH.                 |
| 25 | THIS IS A VERY IMPORTANT PROGRAM. DR. PIZZO, COULD   |
|    | 218  |

| 1  | WE DO SOME AN ITEM VERY QUICKLY AND THEN HAVE        |
|----|--|
| 2  | SOME GENERAL COMMENTS ON THIS?                       |
| 3  | DR. PIZZO: CAN YOU DO SOMETHING VERY                 |
| 4  | QUI CKLY?  |
| 5  | CHAIRMAN KLEIN: YES.                                 |
| 6  | DR. PI ZZO: SURE.                                    |
| 7  | CHAIRMAN KLEIN: WHAT I'D LIKE TO DO IS               |
| 8  | THIS IS A THIS COLLABORATIVE PROGRAM I AM A GREAT    |
| 9  | BELIEVER IN. THERE'S A TREMENDOUS AMOUNT OF EFFORT   |
| 10 | IN IT. I WANT TO HOLD THE COMMENTS ON IT BEFORE WE   |
| 11 | LOSE SOME MEMBERS HERE VERY QUICKLY BECAUSE I WANT   |
| 12 | DR. OLSON TO ADDRESS THE FACT THAT WE'RE ABOUT TO    |
| 13 | PUT OUT THE RFA FOR DISEASE TEAMS. AND WHAT'S        |
| 14 | CRITICAL HERE IS THAT THIS IS GOING THROUGH TRIAGE.  |
| 15 | THIS IS A SHORT-FORM APPLICATION, BUT WE HAVE TO     |
| 16 | MAINTAIN THIS MOMENTUM TO HAVE THE PIPELINE FOR      |
| 17 | MISSION CRITICAL PROGRAMS. THIS IS THE MOTIVATION,   |
| 18 | IN FACT, FOR PLACING MAJOR PRIVATE PLACEMENT. THIS   |
| 19 | IS A MAJOR MOTIVATION FOR ANY FUNDS FROM THE FEDERAL |
| 20 | GOVERNMENT. IT IS A MAJOR POINT. AND I'D LIKE TO     |
| 21 | ASK DR. OLSON, GIVEN THIS CONDITIONS, GIVEN WE HAVE  |
| 22 | TRANSPARENCY, DO WE FEEL THAT WE CAN MOVE FORWARD    |
| 23 | AND MAINTAIN THIS PIPELINE? AND I'D LIKE TO MAKE     |
| 24 | SURE THAT WE HAVE THE BOARD'S SUPPORT FOR THIS AS A  |
| 25 | VITAL PROGRAM.                                       |
|    |  |

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|    | BARRISTERS' REPORTING SERVICE                        |
|----|--|
| 1  | DR. OLSON: I DON'T HAVE TO SAY A WORD.               |
| 2  | CHAIRMAN KLEIN: FOR THE RECORD, DR.                  |
| 3  | OLSON, BECAUSE THIS TRANSCRIPT IS GOING TO BE LOOKED |
| 4  | AT BY A LOT OF PEOPLE.                               |
| 5  | DR. OLSON: I THINK I JUST WANT TO GET A              |
| 6  | SENSE FROM THE BOARD THAT THE BOARD WANTS US TO      |
| 7  | CONTINUE ON THE TIMELINE WE CURRENTLY HAVE           |
| 8  | CONTEMPLATED FOR THE DISEASE TEAM RFA; THAT IS,      |
| 9  | RELEASE OF THE RFA WITHIN THE NEXT COUPLE OF WEEKS.  |
| 10 | WE WOULD DO PREAPPLICATION AND REVIEW OF SCREENING.  |
| 11 | SO THIS WOULD BE A SHORT FOUR TO FIVE PAGES, I THINK |
| 12 | YOU' VE HEARD. AND THAT THE INVITATION FOR FULL      |
| 13 | APPLICATIONS WOULD NOT HAPPEN UNTIL LATE APRIL,      |
| 14 | EARLY MAY. SO THAT'S WHEN THE SIGNIFICANT AMOUNT OF  |
| 15 | EFFORT WOULD GO IN ON THE PART OF THOSE APPLICANTS   |
| 16 | WHO ARE INVITED TO APPLY.                            |
| 17 | CHAIRMAN KLEIN: DUANE AND DR. REED                   |
| 18 | DR. OLSON: DO WE HAVE A SENSE?                       |
| 19 | CHAIRMAN KLEIN: ARE YOU SUPPORTIVE OF                |
| 20 | THI S? DR. REED.                                     |
| 21 | DR. REED: YES.                                       |
| 22 | CHAIRMAN KLEIN: DR. AZZIZ?                           |
| 23 | DR. AZZI Z: YES.                                     |
| 24 | CHAIRMAN KLEIN: THANK YOU.                           |
| 25 | DR. OLSON: THANK YOU.                                |
|    | 220  |

| 1  | CHAIRMAN KLEIN: DR. PIZZO.                           |
|----|--|
| 2  | DR. PIZZO: SO CLEARLY I'M ALSO SUPPORTIVE            |
| 3  | TO THIS. I WANT TO MAKE TWO COMMENTS BOTH WITH       |
| 4  | REGARD TO THIS AND THE AFOREMENTIONED PRESENTATION.  |
| 5  | IS THERE AN INTENT WHEN WE GO FORWARD TO             |
| 6  | MAKE IT CLEAR IN THE RFA THAT THE FUNDING ISSUES ARE |
| 7  | ALSO NOT FULLY DETERMINED? I REALIZE EVERYBODY IS    |
| 8  | APPLYING.  |
| 9  | CHAIRMAN KLEIN: THERE ARE CHALLENGES.                |
| 10 | DR. PIZZO: THERE MAY NOT BE FUNDING. WE              |
| 11 | SHOULD MAKE IT CLEAR ALONG THE LINES OF WHERE WE ARE |
| 12 | TODAY.   |
| 13 | CHAIRMAN KLEIN: I THINK WE SHOULD POST A             |
| 14 | GENERAL STATEMENT.                                   |
| 15 | DR. PIZZO: A GENERAL STATEMENT. THAT                 |
| 16 | WOULD BE FINE. I'M PERFECTLY FINE WITH THAT. I       |
| 17 | THINK THAT'S GOOD.                                   |
| 18 | SO THE SECOND STATEMENT THAT I WANTED TO             |
| 19 | MAKE IS I WAS ONE OF THE PEOPLE WHO RAISED THE       |
| 20 | CONCERNS ABOUT THE INTERNATIONAL COLLABORATIONS AT   |
| 21 | OUR LAST MEETING. AND THANKS TO SOME ADDITIONAL      |
| 22 | DISCUSSIONS AND I THINK THE PRESENTATION THAT MARIE  |
| 23 | GAVE TODAY, I WANT TO SAY THAT MY CONCERNS HAVE BEEN |
| 24 | FULLY MET. I THINK THAT THIS IS A GOOD PLAN,         |
| 25 | PARTICULARLY BECAUSE OF THE WAY IT'S BEEN            |
|    |  |

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FORMULATED.

1

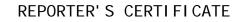
2 WHAT WAS NOT CLEAR TO ME EARLIER WAS WHETHER THIS WAS HAPPENING IN A HAPHAZARD WAY, 3 WHETHER IT WAS A LITTLE BIT OF JUST COINCIDENTAL, 4 MAYBE EVEN SOME PREDATORY, BUT IT IS SOMETHING THAT 5 IS STARTING FROM THE GROUND UP TO A GREAT DEGREE, 6 7 NOT SIMPLY BECAUSE A COUNTRY SAYS, GEE, I'D LIKE TO 8 JOIN THIS, AND THAT IT'S BASED ON GOOD -- ULTIMATELY 9 WILL BE BASED ON GOOD SCIENCE THAT'S PEER REVIEWED 10 AND DOESN'T HAVE A LIEN BASED UPON THE INTERNATIONAL COLLABORATION OR THE MONEY, BUT RATHER ON WHAT'S THE 11 12 BEST QUALITY. 13 THAT'S WHAT I HEARD FROM YOU TODAY. SO IF I HAD RESERVATIONS THAT WERE EXPRESSED LAST TIME, 14 I'D LIKE IT TO BE CLEAR THAT I DON'T HAVE THOSE AT 15 16 THIS POINT. 17 CHAIRMAN KLEIN: THANK YOU VERY MUCH. AS TO COMMENTS FROM THE OTHER MEMBERS OF THE BOARD ON 18 19 PROCEEDING ON THE DISEASE TEAM RFA, IS IT CONSISTENT WITH THE REST OF THE BOARD THAT WE FEEL THIS IS A 20 21 CRITICAL PROGRAM WE NEED TO MOVE FORWARD ON THROUGH 22 THIS PRESCREENING PROCESS? SEEING GENERAL AGREEMENT 23 THROUGHOUT THE BOARD. THIS IS MISSION CRITICAL. WE 24 APPRECIATE THE STAFF'S WORK ON IT. WE KNOW IT WILL 25 BE VERY CHALLENGING.

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| 1  | AND, DR. PIZZO, I WOULD ASSUME THAT WHEN             |
|----|--|
| 2  | WE POST A STATEMENT ON OUR WEBSITE, WE SHOULD STATE  |
| 3  | THE CHALLENGE AND STATE THE THINGS WE'RE DOING TO    |
| 4  | WORK ON ADDRESSING THE CHALLENGE.                    |
| 5  | DR. PIZZO: ABSOLUTELY. YOU COULD HAVE IT             |
| 6  | FLASHING.  |
| 7  | CHAIRMAN KLEIN: OKAY. DR. TROUNSON,                  |
| 8  | ADDITIONAL ITEMS YOU'D LIKE TO HAVE ADDRESSED?       |
| 9  | DR. TROUNSON: NO. LOOK, I THINK YOU' VE              |
| 10 | DONE A MARVELOUS JOB, CHAIR AND BOARD. AND WE        |
| 11 | REALLY DO THANK YOU. WE COULD BRING ANOTHER TWO      |
| 12 | DOZEN MATTERS IF YOU REALLY WANT IT NEXT TIME, BUT I |
| 13 | THINK YOU'VE BEEN THROUGH SOME REALLY DIFFICULT      |
| 14 | DISCUSSIONS, AND PARTICULARLY THE FINANCES. AND      |
| 15 | WHILE THEY HAVE BEEN AN ISSUE FOR US FOR QUITE SOME  |
| 16 | TIME, I THINK YOU'VE GOT THE ENTIRE MESSAGE. AND     |
| 17 | WE'RE VERY HAPPY TO RESPOND TO ANY MEMBER OF THE     |
| 18 | BOARD WHO WANTS ANY PARTICULAR INFORMATION THAT THEY |
| 19 | THOUGHT WASN'T TOTALLY CLEAR OR THEY WANTED TO REASK |
| 20 | THE QUESTION AGAIN.                                  |
| 21 | I WOULD SAY WE WOULD THANK THE BOARD FOR             |
| 22 | THE CONFIDENCE THAT YOU PLACE IN THE WHOLE AREA OF   |
| 23 | RESEARCH. AND FOR THE SCIENTISTS OUT THERE AND       |
| 24 | THOSE PEOPLE WHO NOW ARE PLOWING IN TRANSLATION      |
| 25 | TOWARDS THE CLINIC OR HEADING INTO THE CLINIC, THIS  |
|    |  |

| 1  | IS A VERY GOOD TIME FOR THEM. AND I THINK YOU'VE     |
|----|--|
| 2  | DONE THE ABSOLUTE VERY BEST ON THEIR BEHALF. AND I   |
| 3  | THINK IT WILL BE RECORDED HISTORICALLY THAT THE ICOC |
| 4  | AND CIRM DIDN'T TAKE A BACKWARD STEP, BUT KEPT THE   |
| 5  | MOMENTUM GOING FORWARD. I THINK THAT'S A VERY        |
| 6  | IMPORTANT MESSAGE TO GO TO THE WHOLE WIDE WORLD.     |
| 7  | AND THANK YOU, BOARD, VERY, VERY MUCH FOR YOUR       |
| 8  | SUPPORT OF EVERYTHING THAT WE'VE PUT TO YOU OVER     |
| 9  | THESE LAST TWO DAYS.                                 |
| 10 | CHAIRMAN KLEIN: OKAY. THANK YOU. THANK               |
| 11 | ALL THE BOARD MEMBERS. AND, YOU KNOW, LET IT BE      |
| 12 | SAID THAT EVEN SICKNESS DOES NOT KEEP AWAY DEDICATED |
| 13 | BOARD MEMBERS. THANK YOU, LEEZA, FOR RALLYING FOR    |
| 14 | OUR QUORUM. IT IS DEEPLY APPRECIATED.                |
| 15 | DR. PIZZO: THANK YOU, LEEZA. I'M GLAD NO             |
| 16 | ONE IS SITTING AROUND YOU THOUGH.                    |
| 17 | (APPLAUSE.)  |
| 18 | CHAIRMAN KLEIN: THANK YOU FOR THE STAFF              |
| 19 | FOR THEIR TREMENDOUS EFFORT AS ALWAYS. HUGE          |
| 20 | DEDICATION. I'D LIKE TO SAY IN THE FIRST TWO         |
| 21 | WEEKS AGO IN THE FIRST, COUNTING SUNDAY, IN THE      |
| 22 | FIRST FIVE DAYS OF THE WEEK, STARTING WITH SUNDAY, I |
| 23 | THINK MELISSA PUT IN ABOUT 85 HOURS. BY THE END OF   |
| 24 | THE WEEK, I THINK SHE WAS AT A HUNDRED HOURS. SO     |
| 25 | WE'RE TALKING ABOUT EXTRAORDINARY COMMITMENT. IN     |
|    |  |

| -  |  |
|----|--|
| 1  | WASHINGTON, D.C., SHE WAS WORKING TILL ELEVEN OR   |
| 2  | MIDNIGHT EVERY NIGHT WITH STAFF AT THE CAPITOL GOING   |
| 3  | BACK AND FORTH CONSTANTLY. SO, MELISSA, THANK YOU  |
| 4  | FOR YOUR EXTRAORDINARY CONTRIBUTION.   |
| 5  | (APPLAUSE.)  |
| 6  | DR. PIZZO: WE'RE GOING TO PAY YOU ON AN  |
| 7  | HOURLY BASIS.  |
| 8  | CHAIRMAN KLEIN: OKAY. THANK YOU ALL.   |
| 9  | THANK THE SCIENTIFIC STAFF. IT IS AN EXTRAORDINARY,  |
| 10 | EXCITING PERIOD. WE'RE LOOKING FORWARD TO  |
| 11 | TRANSLATION AND DISEASE TEAMS, AND WE'RE LOOKING   |
| 12 | FORWARD TO FINDING UNIQUE, CREATIVE, AND DYNAMIC   |
| 13 | WAYS TO MEETING THE FINANCIAL CHALLENGES WE HAVE   |
| 14 | BEFORE US. THANK YOU. WE ARE ADJOURNED.  |
| 15 | (THE MEETING WAS THEN ADJOURNED AT   |
| 16 | 03:09 P.M.)  |
| 17 |  |
| 18 |  |
| 19 |  |
| 20 |  |
| 21 |  |
| 22 |  |
| 23 |  |
| 24 |  |
| 25 |  |
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|    | 1072 SF BRISTOL STREFT, COSTA MESA, CALIFORNIA 92626   |
|    | THE A STREET AND A TRACTOR AND A TRACTAGE A STREET A |



I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE PROCEEDINGS BEFORE THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD AT THE LOCATION INDICATED BELOW

> CROWNE PLAZA HOTEL SFO 1177 AI RPORT BOULEVARD BURLI NGAME, CALI FORNI A ON FRI DAY, JANUARY 30, 2009

WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

Inaux

BEIH C. DRAIN, CSR 7152 BARRISTER'S REPORTING SERVICE 1072 BRISTOL STREET SUITE 100 COSTA MESA, CALIFORNIA (714) 444-4100

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