BEFORE THE REGULAR MEETING OF THE

SITE SEARCH COMMITTEE OF THE INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE

THE SALK INSTITUTE FOR UNIVERSITY OF CALIFORNIA

BIOLOGICAL STUDIES DAVIS TRUSTEE'S ROOM AGR HALL

10010 N. TORREY PINES ROAD WALTER A. BUEHLER ALUMNI

LA JOLLA, CALIFORNIA 92037 & VISITOR CENTER

CORNER OLD DAVIS ROAD AND

MRAK HALLDRIVE

UNIVERSITY OF CALIFORNIA UNIVERSITY OF CALIFORNIA

SAN FRANCISCO LOS ANGELES

114 GENENTECH HALL SCHOOL OF MEDICINE

600 16TH STREET 17-187 CHS

SAN FRANCISCO, CALIFORNIA 10833 LE CONTE AVENUE LOS ANGELES, CALIFORNIA

DATE: TUESDAY, JANUARY 25, 2005

11 A.M.

BETH C. DRAIN, CSR REPORTER:

CSR. NO. 7152

BRS FILE NO.: 71506A

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1	LOS ANGELES, CALIFORNIA; TUESDAY, JANUARY 25, 2005
2	REGULAR MEETING SITE SEARCH COMMITTEE FOR THE
3	INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
4	TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
5	CHAIRMAN KLEIN: SINCE WE HAVE A QUORUM, AND
6	FOR THE BENEFIT OF THE PEOPLE, SO WE CAN START ON TIME,
7	WE WILL COMMENCE WITH THE CALL TO ORDER. AND THEN WHEN
8	DAVIS JOINS THE MEETING, HOPEFULLY, WE WILL ASK THEM IF
9	THEY WANT TO MAKE A PUBLIC COMMENT TO MAKE CERTAIN THAT
10	PEOPLE THERE HAVE THE BENEFIT OF PROVIDING COMMENT.
11	ALL RIGHT.
12	SO THIS IS ROBERT KLEIN. AS THE CHAIRMAN, I
13	AM GOING TO CALL THIS MEETING TO ORDER. AND PLEASE AS
14	EACH INDIVIDUAL SPEAKS, IF THEY COULD IDENTIFY THEIR
15	NAME BEFORE THEY SPEAK BECAUSE IT'S DIFFICULT FOR
16	INDIVIDUALS OTHERWISE TO KNOW WHO'S ADDRESSING THE
17	PUBLIC AND/OR THE BOARD MEMBERS.
18	MS. KING: AND ONE OTHER REQUEST, BOB, I KNOW
19	THEY'RE JUST GOING TO BE SAYING HERE RIGHT NOW, BUT I
20	COULD ASK PEOPLE ON THE LINE TO PLEASE MAKE SURE WHEN
21	SPEAKING TO SPEAK DIRECTLY INTO THE MICROPHONE. THAT
22	WILL MAKE FOR A VERY ACCURATE TRANSCRIPT. THANK YOU.
23	CHAIRMAN KLEIN: OKAY. POINT WELL TAKEN.
24	ADDITIONALLY, IN ASKING FOR COMMENTS EITHER FROM BOARD

MEMBERS OR FROM THE PUBLIC, I WILL PROCEED IN A

- 1 SPECIFIC ORDER. THE ORDER WILL EITHER BE UC SAN
- 2 FRANCISCO, THEN DAVIS, SALK, AND THEN REVERSE THE ORDER
- 3 FOR THE FOLLOW-UP SET OF QUESTIONS SO THAT EVERYONE
- 4 GETS A CHANCE TO SPEAK IN FIRST AND ON ALTERNATIVE
- 5 POINTS SO THAT OPPORTUNITIES FOR THE PUBLIC ARE
- 6 PROVIDED.
- 7 IN OPENING THE MEETING, ARE THERE
- 8 ANY PROBLEMS AS TO THE SITES AT THE SALK INSTITUTE WITH
- 9 HEARING THIS SPEAKER PHONE? IS ANYONE AT THE SALK
- 10 INSTITUTE NEAR THE SPEAKER PHONE?
- 11 DR. REED: BOB, JOHN REED AND RICH MURPHY ARE
- 12 HERE. WE'RE HAVING A LITTLE TROUBLE HEARING YOU, BUT
- 13 IT IS AUDIBLE.
- 14 CHAIRMAN KLEIN: OKAY. GREAT. ALL RIGHT.
- 15 THANK YOU VERY MUCH.
- DR. POMEROY: THIS IS ALSO UC DAVIS. WE JUST
- 17 JOINED YOU. THIS IS CLAIRE POMEROY, AND WE HAVE
- 18 SEVERAL PUBLIC MEMBERS HERE AS WELL.
- 19 CHAIRMAN KLEIN: GREAT. I THANK YOU VERY
- 20 MUCH. SO WE WILL COMMENCE WITH THE ROLL CALL. AMY
- 21 DUROSS, WILL YOU COMMENCE ROLL CALL.
- MS. DU ROSS: MICHAEL FRIEDMAN.
- DR. FRIEDMAN: I'M HERE.
- MS. DU ROSS: BOB KLEIN.
- 25 CHAIRMAN KLEIN: HERE.

- 1 MS. DU ROSS: SHERRY LANSING.
- 2 MS. LANSING: HERE.
- 3 MS. DU ROSS: RICHARD MURPHY.
- 4 DR. MURPHY: HERE.
- 5 MS. DU ROSS: ED PENHOET.
- DR. PENHOET: HERE.
- 7 MS. DU ROSS: CLAIRE POMEROY.
- 8 DR. POMEROY: HERE.
- 9 MS. DU ROSS: PHYLLIS PRECIADO.
- DR. PRECIADO: HERE.
- MS. DU ROSS: AND JOHN REED.
- DR. REED: HERE.
- 13 CHAIRMAN KLEIN: OKAY. WE CLEARLY HAVE A
- 14 QUORUM, AND WE'LL PROCEED WITH THE AGENDA. BEFORE WE
- 15 PROCEED WITH THE FORMAL AGENDA, ARE THERE ANY COMMENTS
- 16 FROM THE PUBLIC HERE AT UC SAN FRANCISCO? ARE THERE
- 17 ANY PUBLIC COMMENTS FROM UC DAVIS?
- 18 DR. POMEROY: YES, THERE ARE. WE HAVE TWO
- 19 PEOPLE WHO WOULD LIKE TO SPEAK. THE FIRST IS ROBERT
- 20 BURRIS, AND I'LL ASK HIM TO COME UP CLOSER TO THE
- 21 MICROPHONE HERE, SIT IN THE FRONT ROW, INTRODUCE
- 22 HIMSELF AND MAKE HIS COMMENTS.
- 23 CHAIRMAN KLEIN: OKAY. AND HE WOULD LIKE TO
- 24 SPEAK AS A GENERAL PUBLIC COMMENT VERSUS DISCUSSING
- 25 ITEMS ON THE AGENDA?

- DR. POMEROY: LET ME ADDRESS THAT. NO, HE
- 2 WANTS TO SPEAK ON ITEM NO. 3.
- 3 CHAIRMAN KLEIN: OKAY. WE WILL ASK FOR HIS
- 4 COMMENTS AT THAT TIME. THAT'S VERY HELPFUL.
- 5 DOES THE OTHER PERSON AT DAVIS WANT TO SPEAK
- 6 AS A GENERAL COMMENT OR DOES THAT PERSON WANT TO
- 7 ADDRESS ITEMS ON THE AGENDA?
- DR. POMEROY: I'M SORRY. HE WOULD ALSO, IT'S
- 9 THOMAS EIGNER, AND HE WOULD LIKE TO ADDRESS NO. 3 AS
- 10 WELL.
- 11 CHAIRMAN KLEIN: OKAY. WE THANK YOU VERY
- 12 MUCH.
- 13 ARE THERE ANY GENERAL PUBLIC COMMENTS COMING
- 14 FROM UCLA?
- 15 MR. STRASSMAN: WELL, I DON'T KNOW. I WANT
- 16 TO ADDRESS WHERE TO PUT THE CENTER WITH THE CIRM.
- 17 MS. KING: NOT AT THIS TIME. THANK YOU.
- 18 CHAIRMAN KLEIN: OKAY. AND ARE THERE ANY
- 19 GENERAL COMMENTS AT THE SALK INSTITUTE?
- DR. REED: BOB, WE DO HAVE ONE REMARK FROM
- THE PUBLIC.
- 22 CHAIRMAN KLEIN: DO THEY WANT TO MAKE A
- 23 GENERAL COMMENT, OR DO THEY WANT TO ADDRESS AN ITEM ON
- 24 THE AGENDA?
- 25 UNIDENTIFIED SPEAKER: I'LL ADDRESS ITEM NO.

- 1 3 ON THE AGENDA.
- 2 CHAIRMAN KLEIN: ALL RIGHT. FINE. OKAY.
- 3 DOES ANY MEMBER OF THE COMMITTEE WANT TO MAKE AN
- 4 OPENING COMMENT? FROM SAN FRANCISCO? FROM DAVIS, ANY
- 5 MEMBER OF THE COMMITTEE WANT TO MAKE AN OPENING PUBLIC
- 6 COMMENT?
- 7 DR. POMEROY: NO, THANK YOU.
- 8 CHAIRMAN KLEIN: FROM UCLA?
- 9 MS. LANSING: NO, NOT UNTIL WE GET TO THE
- 10 AGENDA ITEM.
- 11 CHAIRMAN KLEIN: AND FROM SALK?
- DR. REED: NO.
- 13 CHAIRMAN KLEIN: OKAY. WE WILL PROCEED
- 14 IMMEDIATELY, THEN, WITH THE AGENDA ITEMS.
- 15 GOING IMMEDIATELY TO ITEM 3 ON THE AGENDA,
- 16 ALL OF THE MEMBERS OF THE COMMITTEE ARE HERE, AND WE
- 17 HAVE COPIES FOR THE PUBLIC ON THE WEBSITE AS WELL AS AT
- 18 THE SITE OF THE RFP DRAFT THAT IS PROPOSED. THE
- 19 SUBJECT OF THIS MEETING IS WHETHER OR NOT THIS DRAFT
- 20 RFP SHOULD BE MODIFIED OR SHOULD BE ISSUED AS POSTED TO
- 21 MOVE FORWARD ON A PERMANENT SITE SELECTION FOR THE
- 22 INSTITUTE.
- AS MEMBERS KNOW, THERE ARE A NUMBER OF
- 24 CRITERIA LISTED ON THIS RFP, AND THOSE CRITERIA, AS
- 25 WELL AS ANY OTHER PERTINENT CRITERIA AS ADDRESSED BY

- 1 MEMBERS OF THE PUBLIC THAT THE COMMITTEE WISHES TO
- 2 ADOPT, CAN BE INCLUDED IN THE RFP.
- 3 IT IS IMPORTANT THAT THE TIMETABLE BE
- 4 RELATIVELY SHORT, BUT CERTAINLY EVERYONE IS HAVING THE
- 5 ABILITY TO SEE IT FOR SOME TIME ON THE SITE, AND MOST
- 6 OF THE INDIVIDUALS THAT WE'RE AWARE OF IN PROPOSING
- 7 CITIES ARE AWARE OF IT AND HAVE BEEN LOOKING AT THEIR
- 8 SITES IN THE CONTEXT OF THE PROPOSED RFP. SO THE
- 9 INTENT OF THE COMMITTEE IS TO ALSO MAKE A TIMETABLE FOR
- 10 THE RFP RESPONSE.
- 11 IN OPENING DISCUSSION ON THE SITE, ARE THERE
- 12 ANY COMMENTS FROM THE BOARD AT THIS TIME ON THE
- 13 CRITERIA IN THE RFP AS TO MODIFYING THEM OR EXPANDING
- 14 THEM? ANY ADDITIONAL CRITERIA THAT YOU WOULD LIKE TO
- 15 CONSIDER?
- 16 MS. LANSING: UCLA HAS SOME. THIS IS SHERRY
- 17 LANSING AT UCLA. I HAVE ONE CLARIFICATION AND THEN ONE
- 18 SUGGESTION. THE FIRST IS CAN YOU -- AGAIN, I DON'T
- 19 UNDERSTAND THE LANGUAGE IN NO. 6. IT SAYS THAT IT MUST
- 20 BE IRREVOCABLE AND THEN HELD OPEN FOR 75 DAYS. CAN YOU
- 21 JUST CLARIFY THIS TO ME BECAUSE I DON'T UNDERSTAND WHAT
- 22 THE INTENT OF IT IS?
- 23 CHAIRMAN KLEIN: THE INTENT IS THAT WHILE THE
- 24 BOARD AT THE LAST PUBLIC BOARD MEETING MADE IT QUITE
- 25 CLEAR THERE WAS A DESIRE TO MOVE RAPIDLY, IT COULD BE

- 1 THAT CONSIDERATION OF THE ONGOING SEARCH FOR PRESIDENT
- 2 AND ACTING PRESIDENT, THAT THE SEARCH FIRM THAT THE
- 3 BOARD'S LOOKED AT SELECTING ON THE FEBRUARY 3D MEETING,
- 4 COULD ADVISE THE COMMITTEE THAT THERE IS A SUBSTANTIAL
- 5 DIFFERENCE BETWEEN THE SITES AND ITS ABILITY TO ATTRACT
- 6 THE RIGHT PRESIDENT OR ACTING PRESIDENT AND STAFF.
- 7 MS. LANSING: SO WHAT WE'RE SAYING IS THAT
- 8 WE'LL FIND A SITE. AND THEN IF THE SEARCH COMMITTEE
- 9 SAYS TO US, THIS IS IN ADHERENCE TO GETTING WHO YOU
- 10 WANT, THAT WE WOULD THEN COME BACK AND CONVENE AGAIN
- 11 AND PERHAPS CHANGE THE SITE?
- 12 CHAIRMAN KLEIN: WHAT WE'RE SAYING IS THAT
- 13 THE PROPOSAL FOR THE SITES, WE'RE ASKING THAT THEY CAN
- 14 HOLD IT OPEN FOR 75 DAYS. SO THAT, FOR EXAMPLE, IF THE
- 15 BOARD WANTS TO GO FOR ANOTHER MEETING BEFORE MAKING THE
- 16 SITE SELECTION, WHICH WOULD BE THREE DAYS LATER, THE
- 17 SITE WOULD STILL BE AVAILABLE, ALL THE SITE PROPOSALS
- 18 FOR THE BUILDING WILL BE OPEN.
- 19 MS. LANSING: I GOT IT.
- 20 CHAIRMAN KLEIN: SO WE DON'T HAVE TO REOPEN
- 21 THE PROCESS.
- 22 MS. LANSING: AND THEN MY SECOND IS THIS IS
- 23 THE PERMANENT SITE. THIS IS NOT THE TEMPORARY SITE
- 24 THAT WE NEED JUST TO DO NORMAL BUSINESS, RIGHT?
- 25 CHAIRMAN KLEIN: THAT'S CORRECT. THE BOARD

- 1 AT THE LAST MEETING ACTUALLY PROVIDED THE CHAIR WITH
- 2 ABILITY TO WORK ON A TEMPORARY SITE. AND WE CAN GIVE
- 3 YOU A REPORT AT THE BOARD MEETING, BUT WE HAVE MADE
- 4 SUBSTANTIAL PROGRESS THERE IN WORKING WITH THE STATE IN
- 5 IDENTIFYING INTERIM SITES.
- 6 MS. LANSING: FINAL QUESTION AND PERHAPS
- 7 RECOMMENDATION. AND MAYBE THIS IS NAIVE, SO I JUST
- 8 WANT TO ASK YOU SINCE I'M NOT AN EXPERT IN THIS AREA.
- 9 IS THERE ANY CHANCE THAT WE COULD GET A SITE PRO BONO
- 10 AND GET THINGS DONE THAT WAY, OR IS THAT JUST NAIVE AND
- 11 WISHFUL THINKING?
- 12 CHAIRMAN KLEIN: WELL, IN THIS CASE EVERY
- 13 DOLLAR WE SAVE ON A SITE IS A DOLLAR WE CAN PUT INTO
- 14 RESEARCH. SO IT IS CERTAINLY A GOAL. AND IN OUR
- 15 CRITERIA UNDER POINT FOUR, WE HAVE FACILITY MUST BE
- 16 COMPETITIVE WITH THE PRICE, INCLUDING SUBSTANTIAL RENT
- 17 AND OPERATING COST CONCESSIONS. WE WOULD HOPE, BECAUSE
- 18 THERE ARE A NUMBER OF CITIES THAT WOULD LIKE THE SITE
- 19 TO BE LOCATED IN THEIR CITIES, THAT THE CITIES IN
- 20 SPONSORING A SITE WITHIN THEIR JURISDICTION WOULD WORK
- 21 WITH A PROPERTY OWNER TO PROVIDE THE SITE AT
- 22 SUBSTANTIALLY BELOW THE MARKET RENT, HOPEFULLY FREE FOR
- 23 SOME TIME, WITH SOME SUBSTANTIAL RENT CONCESSIONS OVER
- 24 THE FIVE-YEAR PERIOD.
- 25 MS. LANSING: SO MY QUESTION WAS -- GOOD.

- 1 I'M HAPPY TO HEAR THIS. BECAUSE OBVIOUSLY WE'RE GOING
- 2 TO BE ATTRACTING A TREMENDOUS AMOUNT OF BUSINESS TO THE
- 3 SITE, SO TO SPEAK, AND WE'LL BE BENEFITING WHEREVER IT
- 4 IS. SO I DIDN'T KNOW WHETHER, YOU KNOW, ITEM 4 COVERED
- 5 IT OR WHETHER WE SHOULD PUT, YOU KNOW, IT IS OUR HOPE,
- 6 YOU KNOW. I DON'T KNOW HOW EVERYBODY ELSE FEELS ABOUT
- 7 IT.
- 8 CHAIRMAN KLEIN: I THINK IT'S EXCELLENT TO
- 9 HIGHLIGHT THE FACT THAT AS BOARD MEMBERS WE HAVE GREAT
- 10 EXPECTATIONS AND THAT WE'RE VERY HOPEFUL TO HAVE MAJOR
- 11 RENT CONCESSIONS OVER THE FIVE-YEAR PERIOD.
- 12 MS. LANSING: EVEN FREE. EVEN PRO BONO.
- 13 THAT IS --
- DR. FRIEDMAN: EVEN AS A TAX WRITE-OFF OR
- 15 SOMETHING.
- MS. LANSING: THAT'S EXACTLY RIGHT, THAT THAT
- 17 IS -- I DON'T KNOW HOW YOU WORD IT SO THAT IF WE END UP
- 18 NOT GETTING IT FREE, BUT GETTING IT FOR SUBSTANTIALLY
- 19 LOW RENT, WE'RE HAPPY. PERHAPS IN SOME WAY SAYING THAT
- 20 THAT WOULD BE A GOAL. I DON'T KNOW. I DON'T KNOW.
- 21 DR. FRIEDMAN: BOB, THIS IS MIKE FRIEDMAN
- 22 ALSO AT UCLA. I'D LIKE TO JUST ASK ONE OR TWO
- 23 QUESTIONS, IF I MAY.
- 24 DO YOU ENVISION -- AND MAYBE THIS HASN'T BEEN
- 25 FULLY WORKED OUT. DO YOU ENVISION THAT THE REVIEW

- 1 ACTIVITIES, THAT IS, THE EXTERNAL REVIEWERS WHO COME
- 2 FROM OUT-OF-STATE, WOULD BE CARRYING OUT THESE REVIEWS
- 3 AT THIS SITE? IF WE DO, BECAUSE THAT MIGHT BE A VERY
- 4 REASONABLE WAY TO DO THINGS BECAUSE YOU'LL HAVE THE
- 5 STAFF THERE, THERE ARE CERTAIN ECONOMIES OF SCALE, AND
- 6 SO FORTH. AND IT'S ONE PLACE WHERE EVERYBODY COULD
- 7 COME FOR PERIODIC PEER REVIEW SESSIONS. IF YOU DO
- 8 ENVISION THAT, THEN DO YOU WANT TO PUT IN SOMETHING
- 9 ABOUT NEARBY LODGING BECAUSE HAVING SOMETHING THAT'S
- 10 CLOSE AND WALKABLE. I'M NOT TRYING TO OVERDESIGN THIS,
- 11 BUT YOU'RE ASKING FOR A GENERAL SET OF CRITERIA, AND I
- 12 JUST WANTED TO ADD THAT FOR THE CONSIDERATION OF MY
- 13 FELLOW MEMBERS.
- 14 CHAIRMAN KLEIN: I THINK THAT'S AN EXCELLENT
- 15 POINT. AND IN TERMS OF WHETHER THE REVIEWS ARE
- 16 CONDUCTED ON THE SITE, THE GRANT REVIEW SUBCOMMITTEE IS
- 17 A PROPER COMMITTEE THAT WILL ADDRESS THIS WITH THE
- 18 BOARD IN THEIR RECOMMENDATIONS. AS I WOULD EXPECT,
- 19 THAT WHILE SOME OF THOSE REVIEWS ARE DONE IN
- 20 SUBPORTIONS OF THE GRANT COMMITTEE, THAT THE COMMITTEE
- 21 AS A WHOLE, THAT IS THE SCIENTIFIC AND GRANT WORKING
- 22 GROUP, WOULD CONVENE AT CERTAIN POINTS. AND THE POINT
- 23 THAT YOU JUST MADE IS HIGHLY RELEVANT TO THAT. SO
- 24 THAT, INDEED, IF WE WERE TO INCORPORATE A POINT HERE
- 25 INDICATING PROXIMITY TO LODGING FACILITIES -- AND

- 1 CITIES HAVE BEEN KNOWN IN ATTRACTING CONFERENCES TO
- 2 WORK WITH THE HOTEL INDUSTRY WITHIN A JURISDICTION TO
- 3 PROVIDE FREE ROOMS. SO THAT WE COULD, IN FACT, ASK
- 4 THAT THERE WOULD BE PROXIMATE LODGING AND THAT, IN THE
- 5 PUBLIC JOINT VENTURE OR SPONSORSHIP WITH THE LOCAL
- 6 PROPOSAL, CONSIDERATION WOULD BE GIVEN IF THERE ARE
- 7 LODGING FACILITIES THAT ARE MADE AVAILABLE AT A REDUCED
- 8 COST OR AT NO COST AS AN ACCOMMODATION TO THE
- 9 ACTIVITIES OF THE INSTITUTE.
- DR. FRIEDMAN: BOB, THIS IS MIKE AGAIN.
- 11 THANK YOU VERY MUCH. AND I WOULD ONLY ASK THAT WE
- 12 CONSIDER THAT AS AN EIGHTH CRITERIA THEN FOR
- 13 DISCUSSION.
- DR. REED: BOB, BOB REED HERE AT SALK. COULD
- 15 I MAKE A COMMENT?
- 16 CHAIRMAN KLEIN: ABSOLUTELY.
- DR. REED: I THINK FOR THE PURPOSES OF THE
- 18 RFP, WE SHOULD KEEP THE LANGUAGE AS SIMPLE AND AS BROAD
- 19 AS POSSIBLE SO THAT WE HAVE AS MUCH FLEXIBILITY AS
- 20 POSSIBLE IN LOOKING AT SITES. I BELIEVE THAT A LOT OF
- 21 THESE DETAILS SUCH AS THE PROXIMITY OF HOTEL LODGING
- 22 AND THOSE SORT OF THINGS CAN BE DEALT WITH ONCE WE LOOK
- 23 AT SPECIFIC PROPOSALS. BUT I WOULD BE HESITANT TO PUT
- 24 TOO MANY SPECIFIC CRITERIA IN THE RFP BECAUSE WE MAY
- THEN BE FORCED TO OVERLOOK SITES THAT WOULD BE

- 1 ATTRACTIVE, BUT MIGHT NOT MEET ALL THE CRITERIA.
- 2 DR. FRIEDMAN: THIS IS MIKE FROM UCLA. I
- 3 THINK THAT'S A VALID POINT. WHAT I WOULD ASK, THOUGH,
- 4 BOB, IS THAT WE ASK FOR INFORMATION FROM EACH POTENTIAL
- 5 SITE FOR THIS. HOW WE ULTIMATELY WEIGHT THEM AND JUDGE
- 6 THEM, I THINK, IS AT OUR DISCRETION.
- 7 AND THE POINT THAT WAS JUST MADE IS AN
- 8 EXCELLENT ONE. THERE MAY BE A SITE THAT LACKS CERTAIN
- 9 OF THESE THINGS, BUT IS SO GOOD OVERALL THAT WE CHOOSE
- 10 TO DO IT. THESE WOULDN'T BE KNOCKOUTS, BUT I THINK IT
- 11 WOULD BE GOOD TO GATHER INFORMATION ABOUT THAT SO THAT
- 12 WHEN WE MAKE OUR CHOICE, IT'S MADE WITH THE MOST
- 13 COMPLETE INFORMATION SET.
- 14 CHAIRMAN KLEIN: I THINK THAT HOW WE CAN
- 15 HANDLE IS IT IS HELPFUL TO GIVE DIRECTION TO THE PEOPLE
- 16 PROVIDING RESPONSES TO THE RFP; FOR EXAMPLE, AS TO THE
- 17 LODGING. BUT ALSO, ON YOUR POINT, DR. REED, WE COULD
- 18 PUT A SPECIFIC PROVISION IN OUR MODIFICATION TO
- 19 INDICATE THAT THE COMMITTEE WILL MAINTAIN THE
- 20 DISCRETION TO WEIGHT THESE IN ITS JUDGMENT BASED UPON
- 21 THE OVERALL BALANCE AND ATTRIBUTES OF EACH PROPOSAL SO
- 22 THAT IT'S CLEAR THAT THE COMMITTEE DOES NOT HAVE TO
- 23 LOOK AT ANY ONE OF THESE ITEMS AS DETERMINATIVE AND CAN
- 24 INDIVIDUALLY WEIGHT THEM IN EACH PROPOSAL.
- MS. LANSING: GOOD.

- 1 DR. FRIEDMAN: GOOD.
- 2 CHAIRMAN KLEIN: DR. PRECIADO HAS A POINT AT
- 3 UC SAN FRANCISCO.
- 4 DR. PRECIADO: HI. I ACTUALLY DID HAVE A
- 5 COMMENT ABOUT THE SITE CHOSEN IN LOS ANGELES BASIN, SAN
- 6 FRANCISCO BAY AREA, OR THE SAN DIEGO METROPOLITAN AREA.
- 7 AS YOU ALL KNOW, I'M FROM THE CENTRAL VALLEY, AND THERE
- 8 ARE A LOT OF PEOPLE IN THE CENTRAL VALLEY, AND THEY'RE
- 9 NOT ALL RED. SO I REALLY -- I UNDERSTAND THAT THE
- 10 CENTRAL VALLEY DOESN'T HAVE SOME OF THESE MAJOR POINTS
- 11 THAT ARE IMPORTANT TO CONSIDER, MOST PROMINENTLY THE
- 12 BIOMEDICAL RESEARCH INSTITUTIONS. HOWEVER, IT IS
- 13 IMPORTANT TO NOT FORGET THAT FRESNO IS GROWING UP, AND
- 14 THAT THE INTERNATIONAL AIRPORT THAT IS GOING TO BE
- 15 SOON, THAT THE REAL ESTATE IN FRESNO IS JUST BOUNDING,
- 16 AND THAT UCSF IS THERE AND UC MERCED IS THERE, AND
- 17 THOUGH, AGAIN, THE INFRASTRUCTURE ISN'T THERE DOESN'T
- 18 MEAN THAT IT CAN'T BE.
- 19 I'M A LITTLE CONCERNED THAT THE MEETINGS
- 20 THAT WE'RE HAVING RIGHT NOW. I DON'T THINK I'VE EVER
- 21 SEEN A FRESNAN PRESENT. AND I DON'T KNOW -- I'M SURE
- 22 IT'S NOT JUST BECAUSE THEY'RE RED. I'M SURE THAT
- 23 THERE ARE OTHER ISSUES THAT ARE THERE, BUT I THINK WE
- 24 NEED TO SOMEHOW CREATE AN AVENUE FOR PARTICIPATION.
- 25 AND I DON'T KNOW WHAT THAT MEANS. BUT WHEN WE'RE

- 1 LOOKING AT THIS SITE, LET'S MAKE SURE THAT WE KEEP
- 2 CENTRAL VALLEY IN OUR MINDS.
- 3 CHAIRMAN KLEIN: OKAY. I THINK IT'S A VERY
- 4 IMPORTANT POINT THAT WE NEED TO HAVE AN OUTREACH TO
- 5 ALL AREAS OF THE STATE. AND POTENTIALLY IT WOULD BE
- 6 AN ACTIVITY CENTER THAT WE COULD GENERATE FROM THE
- 7 BOARD LEVEL DISCUSSIONS IN DEALING WITH PRESENTATIONS
- 8 IN THAT PART OF THE STATE OR HAVING CERTAIN HEARINGS
- 9 IN THAT PART OF THE STATE SO THAT THROUGH THOSE
- 10 ACTIVITIES WE REALLY PROVIDE EXPOSURE TO THE EXCITING
- 11 AREAS OF THE SCIENCE THAT ARE THE BUSINESS OF THIS
- 12 INSTITUTE AND DEVELOPMENT OF MEDICAL THERAPY.
- 13 WE HAVE CHILDREN'S HOSPITAL THERE, WHICH IS
- ONE OF THE OUTSTANDING FACILITIES IN THE ENTIRE
- 15 STATE. YOU HAVE A HOSPITAL COMPLEX THAT IS DOING A
- 16 JOINT VENTURE WITH UC SAN FRANCISCO FOR A TEACHING
- 17 HOSPITAL FACILITY.
- DR. PRECIADO: UCSF MENTAL RESEARCH CENTER,
- 19 AND IT'S OPENING UP SOON.
- 20 CHAIRMAN KLEIN: SO THERE'S CERTAINLY A REAL
- 21 INCREASE IN THE LEVEL OF RESOURCES FOR BIOMEDICAL
- 22 RESEARCH AND CLINICAL TRIALS IN THAT PART OF THE STATE.
- 23 BUT I THINK WE CAN BEST ADDRESS IT AT THE BOARD LEVEL
- 24 BY TRYING TO DO A SPECIFIC OUTREACH PROGRAM. THE
- 25 INLAND EMPIRE IS ANOTHER AREA, SAN BERNARDINO,

- 1 RIVERSIDE, WHERE WE PROBABLY SHOULD HAVE THE SAME KIND
- 2 OF OUTREACH. UNIVERSITY OF CALIFORNIA AT RIVERSIDE AND
- 3 OTHER FACILITIES THERE.
- 4 DR. PRECIADO: MY OTHER POINT IS THAT I
- 5 UNDERSTAND THE IMPORTANCE OF A MAJOR CENTER, BIOMEDICAL
- 6 RESEARCH. I THINK IT'S IMPORTANT THAT THE CENTRAL
- 7 VALLEY PEOPLE UNDERSTAND THAT AND KNOW THAT WE HAVE
- 8 DISCUSSED THIS DURING THE SITE MEETINGS, AND THAT WE
- 9 ARE COGNIZANT OF THAT. IT'S JUST A COMMUNICATION THAT
- 10 NEEDS TO OCCUR.
- 11 DR. POMEROY: BOB, THIS IS CLAIRE POMEROY.
- 12 I'D LIKE TO ADDRESS THIS SAME ISSUE, IF I COULD, AND
- 13 ACTUALLY A COUPLE OF OTHERS IN HERE.
- 14 FIRST OF ALL, MY SPECIFIC RECOMMENDATION,
- 15 WHICH I HAVE ALREADY SENT IN TO DR. PENHOET, WAS THAT I
- 16 THINK THAT THE WORDING WOULD BE MUCH BETTER TO JUST SAY
- 17 SEEKS OFFICE SPACE CLOSE TO A MAJOR CENTER OF
- 18 BIOMEDICAL RESEARCH, PERIOD, AND DOESN'T PREDETERMINE
- 19 WHICH AREA THAT SITE WOULD BE IN, AND THEN GO ON TO
- 20 OUTLINE THE OTHER CRITERIA. SO THAT WOULD BE MY
- 21 SPECIFIC RECOMMENDATION.
- 22 I ALSO HAVE SOME OUESTIONS ABOUT SOME OF THE
- 23 CRITERIA. AND THERE OBVIOUSLY IS IN MY MIND A NEED FOR
- 24 SOME BACKGROUND INFORMATION WHICH MIGHT BE INCLUDED IN
- 25 AN RFP RATHER THAN GOING STRAIGHT INTO THE CRITERIA.

- 1 FOR INSTANCE, WHAT THE PURPOSE OF THIS IS, WHAT TYPE OF
- 2 SPACE. IT'S UNCLEAR TO ME HOW MUCH IS OFFICE SPACE,
- 3 HOW MUCH IS CONFERENCE ROOM SPACE. AND WHILE I AGREE
- 4 THAT WE DON'T WANT TO, YOU KNOW, BOX OURSELVES INTO A
- 5 CORNER BY HAVING TOO MANY DETAILS, I THINK WE HAVE TO
- 6 GIVE PEOPLE SOME IDEA SO THAT THEY KNOW WHAT WOULD BE
- 7 BEST.
- 8 ONE EXAMPLE, IS THAT 15,000 ASSIGNABLE OR
- 9 GROSS SQUARE FEET? THAT'S A BIG DIFFERENCE IN TERMS OF
- 10 THE RFP THAT YOU ARE GOING TO GET. DO YOU WANT
- 11 CONFERENCE ROOM SPACE ON THE SITE? WHAT KIND OF
- 12 AUDIOVISUAL? WHAT KIND OF FIBER TO THE BUILDING IS
- 13 REQUIRED? WHAT KIND OF TELEMEDICINE HOOKUPS? I DO
- 14 THINK WE NEED SOME MORE DETAIL IN HERE, AGAIN, ALBEIT
- 15 WITHOUT BOXING OURSELVES INTO A CORNER.
- 16 CHAIRMAN KLEIN: OKAY. I THINK THOSE POINTS
- 17 ARE VERY WELL TAKEN. I INTENDED SPECIFICALLY, FOR
- 18 EXAMPLE, TO MYSELF ADD DETAILS RELATED TO THE
- 19 COMMUNICATION FACILITIES AND COMMUNICATIONS CAPACITY OF
- 20 THE SPACE. BECAUSE, AS YOU REFERENCE IN YOUR COMMENTS,
- 21 WE NEED VERY HIGH SPEED COMMUNICATION HOOKUPS IN THE
- 22 SPACE. AND IT IS HIGHLY PERTINENT WHETHER THE SPACE IS
- 23 IN A READY-TO-GO CONDITION OR WHETHER THE SPACE NEEDS
- 24 TO HAVE A RETROFIT FOR THE COMMUNICATIONS FACILITIES.
- 25 THE ISSUE HERE IS THAT WE CAN CERTAINLY LAYER

- 1 IN SOME ADDITIONAL TECHNICAL DIMENSIONS. WE CAN PUT IN
- 2 SOME RATIOS OF CONFERENCE ROOM. THE 15,000 FEET IS
- 3 USABLE AS VERSUS GROSS. BUT I WOULD SUGGEST THAT IT
- 4 WOULD BE APPROPRIATE AFTER THIS MEETING TO DELEGATE THE
- 5 OBLIGATION TO LAYER IN THE MORE TECHNICAL REQUIREMENTS
- 6 ON POWER, COMMUNICATIONS, AND THINGS OF THAT KIND, AND
- 7 THE RATIOS OF PRIVATE OFFICE SPACE TO OPEN OFFICE SPACE
- 8 RATHER THAN TRYING TO DEAL WITH IT IN THE COMMITTEE
- 9 ITSELF. DOES THAT MAKE SENSE TO YOU?
- 10 DR. POMEROY: I'M VERY FINE WITH THAT AS LONG
- 11 AS WE CAN SEE IT BEFORE WE OFFICIALLY APPROVE IT.
- 12 CHAIRMAN KLEIN: ALL RIGHT.
- DR. PRECIADO: BOB, MY CONCERN WITH
- 14 DELEGATING IT RIGHT NOW IS WHETHER OR NOT WE HAVE THE
- 15 STAFF THAT CAN MOVE FORWARD WITH THAT.
- 16 CHAIRMAN KLEIN: WELL, THE STATE GENERAL
- 17 SERVICES ADMINISTRATION IS HELPING US ON THE SEARCH FOR
- 18 INTERIM SPACE. THEY HAVE REAL ESTATE EXPERTS THAT
- 19 THEY'VE BEEN WILLING TO LEND TO US SO THAT WE COULD GO
- 20 TO THOSE EXPERTS TO GET VERY SPECIFIC TECHNICAL ADVICE
- 21 OF THAT KIND.
- 22 OKAY. ARE THERE ADDITIONAL BOARD MEMBERS WHO
- 23 HAVE COMMENTS? I DON'T THINK WE'VE HEARD FROM THE SALK
- 24 SITE YET. DR. REED, CAN YOU HEAR US?
- DR. REED: YES, WE CAN HEAR YOU.

1	CHAIRMAN KLEIN: ARE THERE ANY COMMENTS FROM
2	YOUR MEMBERS BEFORE WE GO TO PUBLIC COMMENT?
3	DR. MURPHY: BOB, CAN YOU HEAR US?
4	CHAIRMAN KLEIN: YES, WE CAN HEAR YOU NOW.
5	DR. MURPHY: WE CAN HEAR THE FOLKS IN L.A.
6	VERY WELL, BUT WE'RE HAVING TROUBLE PICKING YOU UP. I
7	DON'T KNOW IF YOU NEED TO BE CLOSER TO THE PHONE OR
8	IT'S A BAD CONNECTION.
9	MY OWN VIEW OF THE DISCUSSION, I THINK ALL OF
10	THESE POINTS ARE RELEVANT. I GUESS THE ONLY OTHER
11	QUESTION I WOULD HAVE IS GIVEN THAT WE ARE IN A BIG
12	STATE AND THERE ARE GOING TO BE A NUMBER OF FUNCTIONS
13	THAT THE INSTITUTE WILL CARRY OUT, HAS THERE BEEN ANY
14	DISCUSSION OF HAVING A MAIN OFFICE AND THEN A SATELLITE
15	OFFICE THAT COULD BE CLOSER TO THE SCENE OF ACTION IN
16	ONE PART OF THE STATE OR THE OTHER SO THAT THERE WOULD
17	BE SOME EFFICIENCY IN HAVING CERTAIN STAFF CLOSER TO
18	THE ACTION THAN THEY MIGHT BE IF THERE WERE ONLY ONE
19	CENTRAL OFFICE? HAS THAT BEEN CONSIDERED, OR IS THAT
20	SOMETHING WE MIGHT CONSIDER DOWN THE ROAD?
21	CHAIRMAN KLEIN: IT'S CERTAINLY SOMETHING WE
22	COULD CONSIDER DOWN THE ROAD. THE INTENT WAS TO TRY
23	AND AT LEAST GET A PRIMARY OFFICE SO THAT THE STAFF
24	COULD BECOME FUNCTIONAL AT THAT SITE. AND THERE'S

CERTAINLY A NUMBER OF REASONS WHY A SATELLITE OFFICE

- 1 MIGHT BE APPROPRIATE, BUT AT THIS POINT THE INTENT WAS
- 2 TO FOCUS ON GETTING THE PRIMARY FACILITY TO REALLY
- 3 ALLOW THE OPTIMIZATION OF THE STAFF EFFORTS AT A SITE
- 4 WHERE THEY COULD WORK OUT OF.
- 5 DR. MURPHY: I GUESS THE OTHER POINT I MIGHT
- 6 MAKE IS I THOUGHT ABOUT WHERE THE PEER REVIEW WILL BE
- 7 CARRIED OUT WAS A VERY GOOD ONE AS WELL. ONE WAY, I
- 8 THINK, TO KEEP THE PUBLIC EDUCATED ON THE PROCESS THAT
- 9 THE INSTITUTE WOULD BE GOING THROUGH WOULD BE TO MOVE
- 10 THE SITES OF PEER REVIEW PERIODICALLY. BECAUSE WHEN A
- 11 PEER REVIEW COMMITTEE IS MEETING, IT WOULD BE OF
- 12 INTEREST, I THINK, TO THE PEOPLE IN DIFFERENT PARTS OF
- 13 COUNTRY -- PARTS OF THE STATE TO KNOW THAT THE PROCESS
- 14 IS ONGOING, THAT IT IS HAPPENING LOCALLY, AND IT GIVES
- 15 US AN OPPORTUNITY TO KEEP THE PUBLIC ENGAGED AND
- 16 INFORMED AND EDUCATED ABOUT WHAT IS GOING ON IN THE
- 17 INSTITUTE. THAT MIGHT BE PREFERABLE TO HAVING IT ONLY
- 18 HAPPEN AT ONE POINT ALL THE TIME.
- 19 CHAIRMAN KLEIN: I THINK THAT'S AN EXCELLENT
- 20 POINT. AND WE REALLY NEED TO TAKE THAT TO THE
- 21 SUBCOMMITTEE THAT IS DEALING WITH GRANTS NOMINEES AND
- 22 CANDIDATES AS WELL AS POLICY, BUT THERE'S VERY
- 23 COMPELLING LOGIC FOR THAT, AND IT WOULD HELP ACHIEVE
- 24 SOME OF THE GOAL DR. PRECIADO WAS REFERENCING.
- 25 OKAY. I THINK WE'VE GONE THROUGH THE MEMBER

- 1 COMMENTS AT THE DIFFERENT SITES. IF THERE ARE NO MORE
- 2 MEMBER COMMENTS FOR THE MOMENT, I'D LIKE TO ASK FOR
- 3 PUBLIC COMMENT, STARTING IN SAN FRANCISCO. IS THERE
- 4 PUBLIC COMMENT IN SAN FRANCISCO?
- DR. POSNER: PHIL POSNER, OAK RIDGE
- 6 ASSOCIATED UNIVERSITIES. AND YOU ALREADY MENTIONED THE
- 7 NEED FOR COMMUNICATION FACILITIES. AND I THINK YOU
- 8 MIGHT WANT TO EXPAND THAT TO SECURE INTERNET FACILITIES
- 9 BECAUSE ONE OF THE GRANT PROPOSALS SUBMITTED, THEY MAY
- 10 BE SUBMITTED ON-LINE TO THAT AREA, AND BECAUSE THERE
- 11 ARE INTELLECTUAL PROPERTY ISSUES, YOU DEFINITELY WANT
- 12 TO HAVE A SECURE INTERNET FOCUS. AND IF THE REVIEWS
- 13 ARE GOING TO TAKE PLACE THERE, YOU WANT HARD WIRED
- 14 CAPABILITY FOR CONFERENCE ROOMS SO THE REVIEWS CAN BE
- 15 DONE ON COMPUTERS THE WAY THEY'RE DONE AT NSF OR OAK
- 16 RIDGE.
- 17 CHAIRMAN KLEIN: ALL RIGHT. ARE THERE OTHER
- 18 PUBLIC COMMENTS IN SAN FRANCISCO?
- 19 MR. BLOUT: JESSE BLOUT WITH THE MAYOR'S
- 20 OFFICE.
- 21 CHAIRMAN KLEIN: JUST A SECOND. IN SAN
- 22 FRANCISCO THERE WILL BE A SLIGHT PAUSE BECAUSE WE'LL
- 23 BRING THE SPEAKERS UP TO THE SPEAKER PHONE AS THEY HAVE
- 24 THEIR TURN.
- MR. BLOUT: THIS IS JESSE BLOUT WITH THE SAN

- 1 FRANCISCO MAYOR'S OFFICE. JUST ONE MORE CLARIFICATION.
- 2 THE RFP SPEAKS TO THE NEED FOR FIVE PARKING SPACES PER
- 3 1,000 SQUARE FEET OR SUFFICIENT ALTERNATIVE PARKING
- 4 FACILITIES, WITH THE POTENTIAL FOR THOSE PARKING
- 5 REQUIREMENTS TO BE REDUCED BASED ON PUBLIC
- 6 TRANSPORTATION ACCESS. BUT WE WOULD LIKE CLARIFICATION
- 7 JUST ON THE FIVE PER THOUSAND, THE BREAKDOWN BETWEEN
- 8 SPACES FOR PERMANENT EMPLOYEES VERSUS VISITORS, AND
- 9 ROUGHLY HOW THAT BREAKS DOWN. IF THERE'S A POSSIBILITY
- 10 TO CLARIFY THAT.
- 11 CHAIRMAN KLEIN: THAT'S SOMETHING WE'LL TAKE
- 12 TO THE ON-SITE TECHNICAL ADVISORS IF THAT IS ADOPTED AS
- 13 PART OF THIS PROCESS.
- ANY OTHER SAN FRANCISCO REQUESTS? COULD WE
- 15 DO THIS. IF YOU CAN MOVE A LITTLE BIT THAT WAY, I WANT
- 16 TO MAKE SURE -- LET'S MOVE FURTHER IN SO THAT EVERYONE
- 17 IN SAN FRANCISCO.
- 18 OKAY. NOW, AGAIN, ARE THERE ANY OTHER PUBLIC
- 19 COMMENTS FROM SAN FRANCISCO? SEEING NO OTHER PUBLIC
- 20 COMMENTS FROM SAN FRANCISCO, I WOULD TO LIKE TO GO
- 21 UCLA. ANY COMMENTS AT UCLA?
- MS. KING: YES, WE DO. WE HAVE MARC
- 23 STRASSMAN HERE.
- MR. STRASSMAN: CAN YOU HEAR ME?
- 25 CHAIRMAN KLEIN: YES.

- 1 MR. STRASSMAN: I'D LIKE TO THANK MR. KLEIN
- 2 AND THE REST OF THE PANEL FOR LISTENING TODAY TO THIS.
- 3 I'D LIKE TO SUGGEST THAT INSTEAD OF PUTTING THE CIRM IN
- 4 ONLY ONE OF THE FOUR HIGHLY QUALIFIED PLACES THAT YOU
- 5 ARE CONSIDERING, THAT YOU PUT IT EVERYWHERE IN
- 6 CALIFORNIA, BY ALLOWING THE PRESIDENT AND THE 50 STAFF
- 7 MEMBERS WHO WILL BE WORKING THERE TO TELECOMMUTE TO A
- 8 CYBERSPACE VIRTUAL CIRM. THIS WILL, AT THE LEAST,
- 9 ALLOW TO YOU TO AVOID THE INEVITABLE DISAPPOINTMENT AND
- 10 HUMILIATION OF THREE OF THE FOUR PROPOSED SITES. IT
- 11 WILL MEAN THAT THE CIRM'S WORK OF SEARCHING FOR CURES
- 12 CAN BEGIN MUCH SOONER.
- 13 IT WILL SAVE THE CIRM AND THE ICOC THE COST
- OF RENT OR BUILDING A NEW BUILDING OR BEING BEHOLDEN TO
- 15 WHOMEVER CONVINCES YOU TO ACCEPT THEIR GIFT OF FREE
- 16 SPACE. IT WILL ALLOW THE CIRM TO DO ITS BUSINESS USING
- 17 THE BEST TOOLS AND BEST PRACTICES THAT MODERN
- 18 TECHNOLOGY MANAGEMENT SCIENCE CAN PROVIDE. IT WILL
- 19 SAVE CIRM EMPLOYEES THE INDIGNITY, WASTED TIME, AND
- 20 FRUSTRATION OF BEING STUCK ON THE FREEWAYS OF THE
- 21 GRIDLOCKED URBAN AREAS WHERE YOU MIGHT CHOOSE OTHERWISE
- 22 TO PUT A PHYSICAL CIRM.
- 23 PUTTING THE CIRM INTO CYBERSPACE WILL LAY THE
- 24 GROUNDWORK FOR BUILDING THE CALIFORNIA BIOGRID THAT
- 25 WILL ALLOW EVERY ORGANIZATION GETTING A CIRM GRANT TO

1	TAP	TNTO	MASSIVE	AGGREGATIONS	OΕ	COMPITTE	CYCLES

- 2 COLLECTED FROM SUPERCOMPUTING CENTERS IN SAN DIEGO,
- 3 UNDERUTILIZED NETWORK SYSTEMS IN THE SILICON VALLEY,
- 4 STATE GOVERNMENT COMPUTERS, AND THE CONTRIBUTIONS OF
- 5 MILLIONS OF CALIFORNIANS WILLING TO LET THEIR PC'S
- 6 UNRAVEL THE MYSTERIES OF PROTEIN FOLDING WHILE THEY
- 7 SLEEP.
- 8 CREATING A CYBER CIRM AND A CALIFORNIA
- 9 BIOGRID WOULD CATALYZE THE DEVELOPMENT OF THE FIELD OF
- 10 COMPUTATIONAL BIOLOGY, FACILITATE THE GENOMIC
- 11 SEQUENCING OF EVERY CALIFORNIAN, MAKE MORE LIKELY AND
- 12 EASIER THE CONSTRUCTION OF A BROADBAND CALIFORNIA IN
- 13 WHICH EVERY INSTITUTION AND EVERY INDIVIDUAL HAS ACCESS
- 14 TO LIBERATING AMOUNTS OF COMPUTING POWER AND EMPOWERING
- 15 TORRENTS OF INTELLIGIBLE INFORMATION.
- 16 THIS SCENARIO WOULD ALSO GENERATE THE MEANS
- 17 TO EXPAND E GOVERNMENT, UPGRADE EVERY ASPECT OF PUBLIC
- 18 AND PRIVATE EDUCATION TO UNDREAMED LEVELS OF EFFICIENCY
- 19 AND SCOPE, PROVIDE INSTANTANEOUS MULTIMEDIA
- 20 COMMUNICATIONS FOR EVERY CALIFORNIAN, ENABLE SMART
- 21 INITIATIVES AND REMOTE INTERNET VOTING FOR REAL
- 22 DEMOCRACY, AND OFFER MORE ENTERTAINMENT OPTIONS THAN
- 23 COULD HAVE BEEN CONCEIVED EVEN IN THE MOST RECENT PAST
- 24 IN THE FEVERED IMAGINATION OF THE MOST FERVENT
- 25 HOLLYWOOD STUDIO EXECUTIVE.

1	BUILDING A CYBER CIRM AND A CALIFORNIA
2	BIOGRID WOULD GIVE CALIFORNIA'S HARD TECH SECTOR
3	CHAIRMAN KLEIN: COULD YOU LIMIT YOUR
4	COMMENTS TO THREE MINUTES?
5	MS. KING: JUST ABOUT DONE.
6	MR. STRASSMAN: JUST ABOUT DONE. THIS IS ALL
7	ON MY WEBSITE. JUST ASK FOR CIRM AT GOOGLE NEWS.
8	TO KEEP CALIFORNIA IN FRONT OF THE PACK, TO
9	SPEED THE FINDING OF CURES, TO SAVE MONEY, TO ENHANCE
10	THE QUALITY OF LIFE OF CIRM EMPLOYEES, TO LAY THE
11	GROUNDWORK FOR A CYBER CALIFORNIA THAT CAN LEAD THE
12	WORLD, NOT JUST IN BIOMEDICAL RESEARCH, BUT IN ECONOMIC
13	DEVELOPMENT, DEMOCRACY, AND STILL UNIMAGINED FORMS OF
14	SELF AND COLLECTIVE EXPRESSION, I URGE YOU TO PUT THE
1 5	CIDM EVEDVALUEDE IN CALLECDALA DV DITTELLO IT IN

15 CIRM EVERYWHERE IN CALIFORNIA BY PUTTING IT IN

16 CYBERSPACE. THANK YOU.

17 CHAIRMAN KLEIN: WELL, I THANK YOU. IT WAS A
18 VERY ELOQUENT STATEMENT. AND IF WE CAN IMAGINE ALL THE
19 POSSIBILITIES YOU'VE RAISED, I WOULD HOPE THAT WHEREVER
20 IT'S LOCATED THE CALIFORNIA BIOGRID CAN BE CREATED

21 REGARDLESS OF WHAT THE LOCATION IS OF THIS INSTITUTE.

BUT I WOULD LIKE TO KNOW ARE THERE ADDITIONAL

23 PUBLIC COMMENTS AT UCLA?

MS. KING: NOT AT THIS TIME.

25 CHAIRMAN KLEIN: ALL RIGHT. AND ARE THERE

- 1 PUBLIC COMMENTS AT UC DAVIS?
- DR. POMEROY: YES. THE FIRST SPEAKER IS
- 3 ROBERT BURRIS FROM FACTO.
- 4 MR. BURRIS: HELLO. I'M ROBERT BURRIS WITH
- 5 THE FRESNO AREA COMMERCE AND TRADE ORGANIZATION. AND
- 6 IN THE SPIRIT OF SOME OF THE COMMENTS MADE BY THE PANEL
- 7 A LITTLE BIT EARLIER, WE'D LIKE TO SUGGEST THAT THE
- 8 SACRAMENTO REGION BE CONSIDERED FOR A LOCATION FOR THIS
- 9 HEADQUARTER FACILITIES BASICALLY FOR FOUR REASONS THAT
- 10 WE THINK ARE GOING TO BE SIGNIFICANT FACTORS IN THE
- 11 SITE SELECTION PROCESS.
- 12 FIRST OF ALL IS THAT SACRAMENTO PROVIDES A
- 13 VERY EFFICIENT ACCESS TO THE ENTIRE STATE. SACRAMENTO
- 14 INTERNATIONAL AIRPORT IS LOCATED ROUGHLY NINE MILES
- 15 FROM THE DOWNTOWN AREA, 10 TO 15 MINUTES ACTUAL DRIVING
- 16 TIME, AND SACRAMENTO IS ALSO WITHIN ROUGHLY 130 MILES
- 17 OF THE BAY AREA. SACRAMENTO IS ALSO ONE OF THE FASTEST
- 18 GROWING AREAS IN THE STATE AND IS QUICKLY EMERGING AS
- 19 ANOTHER CENTER FOR TECHNOLOGY AND INNOVATION AND
- 20 DEVELOPMENT IN CALIFORNIA. IN TERMS OF LIFE SCIENCES,
- 21 UC DAVIS AND UC DAVIS MEDICAL SYSTEMS ARE AT THE CORE
- 22 OF THAT GROWING SECTOR, HAVING BEEN CLEARLY DEFINED AS
- 23 WORLD CLASS INSTITUTIONS.
- 24 I'D ALSO LIKE TO MENTION THAT, AS MENTIONED
- 25 IN THE DRAFT RFP, THE FACILITY MUST BE COMPETITIVELY

- 1 PRICED, INCLUDING RENT AND OPERATING COST CONCESSIONS.
- 2 IT'S REASONABLY CLEAR THAT THE SACRAMENTO REGION WOULD
- 3 BE THE LEAST POSSIBLY FEASIBLE COMPARED TO THE MARKETS
- 4 INITIALLY BEING CONSIDERED. BASED ON FOURTH QUARTER
- 5 AVERAGE OFFICE MARKET LEASE RATES PROVIDED BY CB
- 6 RICHARD ELLIS, SACRAMENTO IS ROUGHLY 17 PERCENT LESS IN
- 7 THE LEASE RATE THAN SAN DIEGO, 19 PERCENT LESS THAN THE
- 8 SILICON VALLEY, AND 21 PERCENT LESS THAN THE SAN
- 9 FRANCISCO AREA. AND IF YOU CONSIDER THE 25- TO 30-CENT
- 10 RATE SAVINGS PER MONTH PER FOOT OVER THE TEN-YEAR
- 11 PERIOD, YOU'RE TALKING HALF A MILLION DOLLARS IN COST
- 12 SAVINGS.
- 13 AND FINALLY, AS A NEWLY FORMED PUBLIC ENTITY,
- 14 INTERACTION WITH A VARIETY OF STATE AGENCIES AND
- 15 ELECTED DECISION MAKERS WILL BE NECESSARY. THERE ARE
- 16 MANY SITES IN THE SACRAMENTO REGION THAT WILL ENABLE
- 17 THE INSTITUTE TO MAINTAIN A SEPARATE LOCATION AND AN
- 18 INDEPENDENT IDENTITY WHILE STILL ALLOWING THE NECESSARY
- 19 INTERACTION WITH STATE GOVERNMENT. SACRAMENTO WOULD
- 20 ALSO ALLOW A DEGREE AT MINIMUM PERCEIVED INDUSTRY AND
- 21 GEOGRAPHIC NEUTRALITY.
- 22 I WOULD LIKE TO ADD THAT THE POTENTIAL
- 23 SAVINGS FROM A LOCATION IN SACRAMENTO MIGHT ALSO ALLOW
- 24 FIELD OFFICES IN AREAS OF HIGHER AMOUNT OF BIOTECH
- 25 RESEARCH ACTIVITY SUCH AS THE BAY AREA AND SAN DIEGO.

- AND WITH THAT, I'D LIKE TO THANK YOU FOR ALLOWING ME TO
- 2 MAKE MY COMMENTS.
- 3 CHAIRMAN KLEIN: THANK YOU VERY MUCH. DO WE
- 4 HAVE AN ADDITIONAL SPEAKER AT DAVIS?
- 5 DR. POMEROY: YES, WE DO. TOM ZEIDNER FROM
- 6 THE CITY OF SACRAMENTO.
- 7 MR. ZEIDNER: GOOD MORNING. I'M TOM ZEIDNER
- 8 WITH THE CITY OF SACRAMENTO ECONOMIC DEVELOPMENT
- 9 DEPARTMENT. HAVING SEEN THE RFP AND NOTICING THAT
- 10 THERE APPEAR TO BE THREE REGIONAL AREAS THAT ARE
- 11 MENTIONED AS PREFERENCES, AND ECHO SOME OF THE COMMENTS
- 12 THAT HAVE BEEN MADE EARLIER, DO HOPE THAT THE COMMITTEE
- 13 WILL OPEN THE PROCESS UP STATEWIDE.
- 14 TOWARDS THAT END, THE CITY OF SACRAMENTO, IN
- 15 PARTNERSHIP WITH A LOCAL DEVELOPER, IS PREPARED TO
- 16 OFFER THE INSTITUTE A VERY ATTRACTIVE PACKAGE WITHIN
- 17 OUR CITY. IT HAS A PRO BONO RENT COMPONENT TO IT. AND
- 18 I THINK THE COMMITTEE WOULD CERTAINLY BE WELL SERVED TO
- 19 BE ABLE TO CONSIDER OUR PROPOSAL. THERE'S SOME FURTHER
- 20 DETAILS ABOUT OUR PROPOSAL AND LIKE INFORMATION IN A
- 21 LETTER FROM OUR CITY MANAGER THAT'S GOING OUT TO
- 22 MR. KLEIN TODAY. I APPRECIATE THE OPPORTUNITY TO
- 23 COMMENT.
- 24 CHAIRMAN KLEIN: THANK YOU VERY MUCH. ANY
- OTHER PRESENTATIONS FROM UC DAVIS?

- DR. POMEROY: I THINK THAT SUMS UP FROM UC
- 2 DAVIS.
- 3 CHAIRMAN KLEIN: AND FROM THE SALK, DR.
- 4 MURPHY OR DR. REED, ARE THERE ANY COMMENTS THERE?
- DR. MURPHY: WE HAVE ONE SPEAKER, ANDREA
- 6 MOSER.
- 7 MS. MOSER: THIS IS ANDREA MOSER. I'M WITH
- 8 THE SAN DIEGO REGIONAL ECONOMIC DEVELOPMENT
- 9 CORPORATION, AND I REALLY DIDN'T COME PREPARED TO LAY
- 10 MY CARDS ON THE TABLE, BUT WE ARE WORKING ON WHAT WE
- 11 THINK WILL BE A COMPREHENSIVE AND COMPETITIVE PROPOSAL
- 12 TO SITE THE INSTITUTE IN SAN DIEGO. AND I THINK WE ARE
- 13 WELL AWARE, AS YOU ARE, OF THE ADVANTAGES TO BEING
- 14 SITED IN SUCH AN INCREDIBLE CENTER FOR BIOTECHNOLOGY
- 15 RESEARCH AND DEVELOPMENT. THANK YOU.
- 16 CHAIRMAN KLEIN: THANK YOU VERY MUCH. WELL,
- 17 I'D LIKE TO SAY ON BEHALF OF THE COMMITTEE THAT IT IS
- 18 GREAT TO BE WANTED. IT IS TREMENDOUSLY ENCOURAGING AND
- 19 VALIDATING THAT THE CITIES IN THIS STATE SEE THIS AS A
- 20 BOOST TO THEIR ECONOMIC DEVELOPMENT TO ATTRACT THIS
- 21 HEADQUARTERS. AND WE TREMENDOUSLY APPRECIATE THE
- 22 CITIES WORKING WITH THEIR LOCAL DEVELOPERS TO PROVIDE
- 23 THE MOST HIGHLY INCENTIVIZED PACKAGE OF PROGRAM OPTIONS
- 24 TO THE INSTITUTE IN RESPONSE TO THIS RFP.
- 25 WE HAVE NOW GONE THROUGH BOTH BOARD AND

- 1 PUBLIC COMMENTS.
- DR. FRIEDMAN: IT'S SHERRY AND MIKE A
- 3 CAPPELLA IN LOS ANGELES. WE JUST WANT TO MAKE SURE
- 4 THAT THE SENTIMENT OF BROADENING THE GEOGRAPHIC
- 5 RESTRICTIONS IS LIFTED FROM THE RFP. I THINK WE'VE
- 6 HEARD A LOT OF REASONS WHY YOU MIGHT WANT TO CONSIDER A
- 7 LARGER NUMBER OF PLACES. THERE ARE ATTRACTIONS AT MANY
- 8 DIFFERENT SITES. WE JUST HEARD ABOUT ONE PRO BONO ONE.
- 9 I THINK IT MIGHT BE BETTER FROM A PUBLIC PERSPECTIVE TO
- 10 SIMPLY BE VAGUE AND NOT SPECIFY THAT IT HAS TO ONLY BE
- 11 THREE SITES AND LET THE BEST APPLICATIONS COME IN AND
- 12 THEN JUDGE THEM.
- 13 CHAIRMAN KLEIN: THAT'S A VERY APPROPRIATE
- 14 COMMENT. I WAS GOING TO ASK FOR THE BOARD MEMBERS, IF
- 15 WE COULD TRY AND DRAW OUT THE POINTS OF THE CONSENSUS
- 16 FROM THIS DISCUSSION. AND THAT SEEMS TO BE ONE OF
- 17 THEM.
- 18 ON THAT POINT, BEFORE WE GO TO ADDITIONAL
- 19 POINTS, ARE THERE OTHER BOARD MEMBERS THAT WOULD LIKE
- 20 TO REINFORCE OR OTHERWISE DIFFERENTIATE THEIR VIEWS
- 21 FROM THAT POINT JUST VOICED FROM UCLA?
- 22 MS. LANSING: I WANT TO REINFORCE IT. THIS
- 23 IS SHERRY AS WELL.
- 24 CHAIRMAN KLEIN: OKAY. DR. PRECIADO IS
- 25 SUPPORTIVE OF THAT POSITION AS WELL.

	TERMS	OF			RATSED	

- 2 ON PROVIDING MORE TECHNICAL GUIDANCE TO THE CHARACTER
- 3 OF THE STATE, I WOULD LIKE TO KNOW IF THERE'S BOARD
- 4 MEMBERS WHO WOULD SUPPORT A DELEGATION TO THE CHAIR AND
- 5 VICE CHAIR TO WORK WITH THE TECHNICAL STAFF THAT IS
- 6 AVAILABLE THROUGH THE STATE GOVERNMENT ON IDENTIFYING
- 7 THE TECHNICAL CONSIDERATIONS WE'D LIKE TO LAYER INTO
- 8 THIS. IT PROVIDES THOSE PEOPLE MAKING PROPOSALS
- 9 PERHAPS A MORE ACUTELY FOCUSED IDEA OF THE NATURE OF
- 10 THE SPACE.
- 11 DR. POMEROY: THIS IS CLAIRE POMEROY FROM
- 12 DAVIS. AGAIN, I WOULD BE VERY SUPPORTIVE OF GETTING
- 13 THAT EXPERTISE, BUT I THINK IT'S IMPORTANT THAT THE
- 14 RESULT COME BACK TO THIS SUBCOMMITTEE FOR REVIEW BEFORE
- 15 WE MAKE A FINAL APPROVAL.
- 16 CHAIRMAN KLEIN: ALL RIGHT. CLAIRE, LET ME
- 17 ASK THIS QUESTION. THIS ITEM IS AGENDIZED FOR THE
- 18 FEBRUARY 3D BOARD, AND IT IS AGENDIZED FOR
- 19 CONSIDERATION AND A REPORT. IF WE WERE TO MAKE A
- 20 REPORT AND PROVIDE THE TECHNICAL INFORMATION AT THAT
- 21 MEETING AND HAVE THAT REVIEWED BY THE BOARD AS A WHOLE,
- 22 IS THAT AN APPROPRIATE REVIEW?
- DR. POMEROY: IT SEEMS LIKE THE TIMETABLE IS
- 24 GETTING VERY TIGHT HERE FOR ME, SO WE WOULD GET THESE
- 25 MATERIALS TO REVIEW WHEN?

- 1 CHAIRMAN KLEIN: WELL, WE WOULD GET THESE
- 2 MATERIALS TO REVIEW SEVERAL DAYS BEFORE THE FEBRUARY 3D
- 3 BOARD MEETING. AND THEN THERE WOULD BE A DISCUSSION AT
- 4 THE BOARD MEETING. IT'S ALREADY AN AGENDIZED ITEM ON
- 5 THE BOARD MEETING.
- DR. POMEROY: SO I THINK IF WE COULD GET
- 7 THESE AT LEAST THREE OR FOUR DAYS IN ADVANCE SO THAT WE
- 8 COULD TALK TO OUR TECHNICAL PEOPLE, YOU KNOW, I HAVE
- 9 PEOPLE THAT I TRUST TO HELP ADVISE ME ON THESE TYPES OF
- 10 THINGS, THEN I WOULD BE COMFORTABLE WITH THE PROPOSAL
- 11 TO DISCUSS IT AT THE LARGER BOARD MEETING. BUT I
- 12 REALLY WOULD LIKE TO GET IT IN ADVANCE.
- 13 CHAIRMAN KLEIN: ALL RIGHT. I THINK THAT IF
- 14 WE WERE TO ADDRESS THAT ITEM ON THE BASIS IF WE CAN
- 15 PROVIDE IT THREE TO FOUR DAYS IN ADVANCE, IT WILL BE
- 16 DISCUSSED AT THE BOARD MEETING, THE TECHNICAL
- 17 PROVISIONS. IF IT CAN'T, IT WILL HAVE TO BE DISCUSSED
- 18 AT A SUBSEQUENT MEETING OF THIS COMMITTEE.
- 19 DR. PENHOET: IF I UNDERSTAND YOUR INTEREST,
- 20 CLAIRE -- THIS IS ED PENHOET SPEAKING -- IT WOULD BE
- 21 DEFINE AS PRECISELY AS POSSIBLE OUR NEEDS FOR THESE
- 22 VARIOUS AREAS THAT YOU MENTIONED, THE IT
- 23 INFRASTRUCTURE, NEED FOR SPACE, ETC., THAT ENSURING
- 24 THAT IN SO DOING, WE DON'T CONSTRAIN THE GEOGRAPHICAL
- 25 CHOICES THAT WE WOULD ULTIMATELY WANT TO MAKE

- 1 ASSOCIATED WITH THIS; IS THAT RIGHT? IS THAT YOUR
- 2 DESIRE, CLAIRE?
- DR. POMEROY: I'M SORRY. EXACTLY.
- 4 DR. PENHOET: OKAY.
- 5 CHAIRMAN KLEIN: ALL RIGHT. IN TERMS OF THE
- 6 OTHER PROGRAMMATIC OPTIONS THAT HAVE BEEN PUT FORWARD
- 7 HERE, DR. REED MADE THE POINT THAT WE WANT TO BE CLEAR
- 8 ABOUT THE FACT THAT NONE OF THESE ITEMS ARE
- 9 DETERMINATIVE INDIVIDUALLY, THAT THE COMMITTEE WILL
- 10 HAVE THE OPTION OF LOOKING AT THE ENTIRE PACKAGE ON ANY
- 11 SITE AND INDIVIDUALLY WEIGHTING THE ITEMS FOR
- 12 CONSIDERATION TO DECIDE WHAT IS THE OPTIMAL PACKAGE.
- 13 AT THE SAME TIME IT'S BEEN REFERENCED THAT
- 14 THERE ARE OTHER COMMUNITY CHARACTERISTICS, SUCH AS THE
- 15 PROXIMITY OF LODGING, THAT COULD FACILITATE IT.
- 16 OBVIOUSLY THE PROXIMITY OF CONFERENCE SPACE COULD ALSO
- 17 FACILITATE THE INSTITUTE'S ACTIVITIES. BUT I WOULD DO,
- 18 UNLESS WE HAVE OTHER BOARD POSITIONS ON THIS, AND I'D
- 19 LIKE THE BOARD GENERALLY TO DISCUSS THIS POINT, IS BE
- 20 ABLE TO LIST LODGING, CONFERENCE FACILITIES, AND ANY
- 21 OTHER ITEMS BOARD MEMBERS MIGHT SUBMIT AS POTENTIAL
- 22 CONSIDERATIONS IN THE OVERALL PACKAGE WITH THIS VERY
- 23 CLEAR STATEMENT BEING ADDED, THAT THE COMMITTEE RETAINS
- 24 THE DISCRETION TO EVALUATE THE ENTIRE PACKAGE AND NO
- 25 SINGLE ITEMS OR GROUP OF ITEMS WOULD BE DETERMINATIVE.

- DR. PENHOET: THIS IS ED PENHOET. IF I
- 2 MIGHT, BOB, I THINK WHAT WE'VE ENDED UP WITH IS SOME
- 3 ITEMS WHICH ARE REQUIRED.
- 4 CHAIRMAN KLEIN: RIGHT.
- DR. PENHOET: WE NEED A CERTAIN AMOUNT OF
- 6 SPACE. WE NEED ACCESS TO IT INFRASTRUCTURE, ETC. WE
- 7 HAVE ANOTHER SET OF ITEMS WHICH WILL ULTIMATELY BE
- 8 PREFERABLE. PROPOSALS WHICH ADDRESS THE FOLLOWING
- 9 THINGS WILL RECEIVE, IN A SENSE, A PREFERENCE AS A
- 10 RESULT OF ADDRESSING THESE OTHER ISSUES, BUT THEY'RE
- 11 NOT ABSOLUTE REQUIREMENTS. SO IN SOME SENSE, WE'VE GOT
- 12 SOME ABSOLUTE REQUIREMENTS AND SOME THINGS WHICH ARE
- 13 PREFERRED, BUT NOT NECESSARILY DETERMINATIVE IN THE
- 14 SAME SENSE REQUIREMENTS WOULD BE. AND MAYBE IF WE
- 15 COULD CLARIFY THAT WE HAVE THOSE TWO CATEGORIES HERE,
- 16 WE COULD ARTICULATE THEM IN THAT WAY.
- 17 CHAIRMAN KLEIN: DR. PRECIADO, YOU HAVE A
- 18 COMMENT?
- 19 DR. PRECIADO: I'M JUST LOOKING AT THE DRAFT,
- 20 AND IT SEEMS TO ME THAT NO. 2, THAT'S A GIVEN. THAT'S
- 21 A REQUIREMENT. WE CANNOT MOVE WITH THAT ONE.
- 22 THE OTHER ARE REAL APPROXIMATE. THEY'RE NOT
- 23 EXACTLY. I DON'T KNOW IF WE CAN SAY EXACTLY 15,000
- 24 USABLE SQUARE FEET. SO THE ADA IS A REQUIREMENT, AND
- 25 THAT SHOULD BE ACTUALLY IN THE MAIN -- I WOULD CONSIDER

- 1 IT TO BE IN THE MAIN PARAGRAPH WHERE WE'RE LOOKING AT
- 2 SEEKS OFFICE SPACE TO HOUSE STAFF, CLOSE TO MAJOR
- 3 CENTER OF BIOMEDICAL RESEARCH, THAT COMPRISES ADA.
- 4 THAT IS JUST A REALLY SOLID REQUIREMENT THAT WE WANT TO
- 5 PUT FORTH.
- 6 THE OTHERS, I DON'T KNOW IF WE WANT TO DIVIDE
- 7 THEM SO STRINGENTLY. I DON'T KNOW IF I CAN SEE THAT.
- 8 CHAIRMAN KLEIN: I THINK THAT'S A VERY
- 9 APPROPRIATE COMMENT. FOR EXAMPLE, IT MAY BE THAT WE
- 10 ARE DISQUALIFYING CERTAIN FIRST CLASS FACILITIES BY
- 11 REQUIRING IT BE HELD OPEN FOR 75 DAYS. THAT'S A
- 12 CONSERVATIVE TIMETABLE. DO WE WANT TO, FOR EXAMPLE,
- 13 SHOW THAT IN THAT SPECIFIC ITEM THAT IT IS OUR DESIRE
- 14 TO HAVE IT BE HELD OPEN FOR 75 DAYS. IF THAT IS NOT
- 15 POSSIBLE, THEY'RE TO STATE THE MAXIMUM TIME LIMIT THEY
- 16 CAN HOLD IT OPEN. AND THEN THE BOARD HAS THE OPTION TO
- 17 CONSIDER WHETHER THAT WILL MEET OUR REQUIREMENTS OR
- 18 NOT.
- 19 MS. LANSING: BOB, THIS IS SHERRY FROM UCLA.
- 20 I THINK THAT YOU HAD THIS WONDERFUL ITEM 8 OR WHATEVER,
- 21 SAYING THAT, PERHAPS WITH THE EXCEPTION OF NO. 2, THAT
- 22 THESE ITEMS WOULD BE WEIGHTED, AND WE'RE NOT SAYING
- 23 THAT ALL OF THEM HAVE TO BE ACHIEVED, BUT, YOU KNOW,
- 24 THAT THESE ARE RECOMMENDED POSSIBILITIES. SO THEN THAT
- 25 WOULD TAKE CARE OF THE FACT THAT IF YOU FOUND SOMETHING

- 1 THAT COULDN'T BE HELD OPEN FOR 75 DAYS, YOU COULD STILL
- 2 GO WITH IT. DO YOU KNOW?
- 3 CHAIRMAN KLEIN: OKAY. I THINK THAT'S VERY
- 4 APPROPRIATE. AND I'D LIKE TO COMMENT THAT DR. PRECIADO
- 5 POINTED OUT THE COMPLIANCE WITH THE AMERICANS WITH
- 6 DISABILITIES ACT IS AN EXAMPLE OF LEGAL REQUIREMENTS
- 7 THAT ARE NONNEGOTIABLE, PART OF STATE LAW. AND I'VE
- 8 ASKED OUR GENERAL COUNSEL TO RESEARCH AND INDICATE
- 9 WHETHER THERE'S ANY OTHER STATE LAW REQUIREMENTS THAT
- 10 NEED TO BE ADOPTED AND AMENDED INTO THIS AS SPECIFIC
- 11 REQUIREMENTS. THOSE, OF COURSE, WOULD BECOME
- 12 APPENDICES TO THIS, BUT BE AN INTEGRAL PART OF THE
- 13 PROPOSED RFP.
- 14 BUT WE HAVE HAD A GOOD GENERAL DISCUSSION
- 15 HERE. IN THIS DISCUSSION, THE ONE THING THAT WE
- 16 HAVEN'T TOUCHED ON FULLY IS THIS ISSUE OF TIMING AND
- 17 PROCESS. THE RFP HAS SEVERAL CRITICAL QUESTIONS IN
- 18 TERMS OF TIMING. ONE IS WHAT'S OUR GOAL IN TERMS OF
- 19 ACTUALLY ISSUING THE RFP? THEN HOW MANY DAYS AFTER WE
- 20 ISSUE THE RFP DO WE EXPECT RESPONSES? WE WOULD THEN
- 21 SCHEDULE A MEETING AROUND THAT TIMETABLE, AND WE NEED
- 22 TO GIVE THE PEOPLE AND THE CITIES MAKING PROPOSALS SOME
- 23 PREDICTABILITY HERE SO THAT THEY WOULD REALLY KNOW THAT
- 24 THIS IS GOING TO BE A QUICK DECISION BECAUSE THEY CAN'T
- 25 HOLD HIGH QUALITY SPACE LIKE THIS AVAILABLE FOR LONG

- 1 PERIODS OF TIME.
- 2 SO IN THAT CONTEXT, IF WE COULD MOVE TO A
- 3 DISCUSSION OF TIMETABLE AND THEN POSSIBLY COME BACK TO
- 4 A CONCLUSIVE MOTION THAT INCORPORATES THESE VARIOUS
- 5 ACTIONS, I WOULD SUGGEST THAT WE'VE HAD SUFFICIENT
- 6 DISCUSSION OF THE ITEMS IN THE RFP OTHER THAN THE
- 7 TIMETABLE.
- 8 FOR THIS PROCESS TO GO FORWARD, IF WE CAN
- 9 MEET THE TECHNICAL TIMETABLE FOR THE EXHIBITS AND HAVE
- 10 THIS ON A BOARD DISCUSSION ON FEBRUARY 3D, IT WOULD BE
- 11 POSSIBLE, SUBJECT TO LEGAL COUNSEL'S REVIEW, FOR THE
- 12 BOARD TO APPROVE THE MODIFIED RFP PUT FORTH BY THE
- 13 COMMITTEE ON FEBRUARY THE 3D, IF THAT'S THE DESIRE OF
- 14 THIS COMMITTEE. AND THEN WE WOULD NEED TO SPECIFY HOW
- 15 MANY DAYS AFTER THAT THE RFP WOULD GO OUT AND HOW MANY
- 16 DAYS IT WOULD TAKE FOR THE RESPONSE.
- 17 I WOULD SUGGEST, WITH THE BOARD'S ADOPTION,
- 18 UNLESS THERE ARE SIGNIFICANT MODIFICATIONS, THE RFP
- 19 COULD GO OUT IN THE FOLLOWING TWO DAYS. WHAT DAY OF
- THE WEEK IS FEBRUARY 3D? SO THE FOLLOWING TWO BUSINESS
- 21 DAYS. AND THE PROPOSALS, IT'S CLEAR, THERE'S THE FOCUS
- 22 OF THE LANDOWNERS, PROPERTY OWNERS, AND THE CITIES THAT
- 23 IS ALREADY CRYSTALLIZED. I WOULD HOPE THAT THE
- 24 PROPOSALS COULD BE RETURNED WITHIN TWO WEEKS
- THEREAFTER.

			THERE	

- 2 DISCUSSION ON THAT TIMETABLE AND WHAT THE GENERAL
- 3 THOUGHTS ARE, AND THEN WE'LL ASK FOR PUBLIC DISCUSSION
- 4 ON THAT TIMETABLE. BOARD DISCUSSION ON THAT TIMETABLE,
- 5 DR. PRECIADO.
- 6 DR. PRECIADO: I UNDERSTAND THAT WE NEED TO
- 7 MOVE QUICKLY. IT JUST SEEMS SHORT TO ME TO HAVE AN RFP
- 8 GO OUT AND THEN HAVE TWO WEEKS' TURNAROUND TIME. I'M
- 9 NOT SURE WHAT'S DONE IN THE BUSINESS WORLD. IS THAT
- 10 COMMON TO HAVE SUCH A SHORT TIME PERIOD?
- 11 CHAIRMAN KLEIN: YEAH. IT'S QUITE COMMON IN
- 12 THE BUSINESS COMMUNITY. IF IT WERE TECHNICAL LAB SPACE
- 13 RATHER THAN OFFICE SPACE, IT WOULD BE A MUCH LONGER
- 14 PERIOD OF TIME. AND WE'RE ASKING FOR EXISTING SPACE,
- 15 NOT TO BE BUILT SPACE. BUT I'D LIKE TO HAVE THE SENSE
- 16 OF THE BALANCE OF THE COMMITTEE MEMBERS AND WHAT THEIR
- 17 FEELING IS ABOUT THE ADEQUACY OF TIME.
- 18 DR. POMEROY: BOB, THIS IS CLAIRE POMEROY.
- 19 YOU KNOW, I THINK YOU MADE A PUBLIC COMMENT AT A
- 20 PREVIOUS BOARD MEETING ABOUT THIS CONCEPT. AND SO I
- 21 THINK PEOPLE HAVE HAD AN OPPORTUNITY TO THINK THIS
- 22 THROUGH. SO GIVEN THE URGENCY WITH GETTING THIS WHOLE
- 23 PROCESS GOING, I WOULD BE SUPPORTIVE OF THE TWO-WEEK
- 24 TURNAROUND TIME.
- 25 CHAIRMAN KLEIN: ALL RIGHT. ARE THERE ANY

- 1 COMMENTS FROM THE UCLA SITE?
- DR. FRIEDMAN: NO COMMENTS.
- 3 CHAIRMAN KLEIN: ANY COMMENTS FROM THE SALK
- 4 SITE?
- DR. REED: BOB, JOHN REED HERE. I'M AS
- 6 ANXIOUS AS ANYONE TO GET THIS STARTED, BUT I WAS
- 7 WONDERING IF A 30-DAY MIGHT JUST MAKE MORE SENSE TO
- 8 ALLOW, AGAIN, AS MANY ATTRACTIVE PROPOSALS TO BE
- 9 ORGANIZED AS POSSIBLE.
- 10 CHAIRMAN KLEIN: OKAY. LET'S SEE. WHEN IS
- 11 THE MEETING IN APRIL?
- 12 MS. DU ROSS: IT'S MARCH 1ST. FEBRUARY 1ST,
- 13 MARCH 1ST.
- 14 CHAIRMAN KLEIN: OKAY. I'VE BEEN INFORMED
- 15 THAT THE MEETING IN APRIL IS APRIL 7TH. TO THE EXTENT,
- 16 JOHN, THAT WE COULD HAVE A COMPROMISE OF SOMETHING LIKE
- 17 THREE WEEKS, IT WOULD GIVE US THE ABILITY FOR THIS
- 18 COMMITTEE TO MEET BEFORE THE NEXT BOARD MEETING IN
- 19 APRIL. SO IF WE WORK WITH A THREE-WEEK TIMETABLE
- 20 INSTEAD OF TWO WEEKS -- EXCUSE ME. ACTUALLY I MEAN
- 21 BEFORE THE MARCH 1ST BOARD MEETING. IF WE WENT WITH
- 22 THE THREE-WEEK TIMETABLE, IT WOULD POTENTIALLY GIVE US
- 23 THE ABILITY TO THEN HAVE THIS COMMITTEE MEET BEFORE THE
- 24 NEXT BOARD MEETING, SO THE BOARD WOULD BE IN A
- 25 POSITION, POTENTIALLY, TO TAKE ACTION.

- DR. PRECIADO, DOES THAT MAKE SENSE?

 DR. PRECIADO: MAKES SENSE.
- 3 CHAIRMAN KLEIN: DR. REED, DOES THAT MAKE
- 4 SENSE?
- 5 DR. REED: YES. UNDERSTOOD. THAT DOES MAKE
- 6 SENSE.
- 7 CHAIRMAN KLEIN: ALL RIGHT. WITH THAT
- 8 GENERAL TIMETABLE LAID OUT, I WOULD LIKE TO TRY AND
- 9 SUMMARIZE THE VARIOUS POINTS CONCEPTUALLY. ALTHOUGH
- 10 FOR ACCURACY, I'LL GO TO THE TRANSCRIPT WITH THE STAFF
- 11 TO TRY AND INCORPORATE THE NUANCES OF THE DISCUSSION.
- 12 DR. MURPHY: I THINK WE NEED PUBLIC COMMENT
- ON THE TIMETABLE.
- 14 CHAIRMAN KLEIN: WHAT I WAS INTENDING TO DO,
- 15 FOR THE BENEFIT OF THE PUBLIC AND THE MEMBERS, IS TRY
- 16 AND SUMMARIZE AND THEN GET THE PUBLIC COMMENT ON THE
- 17 OVERALL CRITERIA AND TIMETABLE AND THEN BOARD MEMBER
- 18 COMMENT ON WHETHER THERE'S AN ACTUAL MOTION THAT WOULD
- 19 BE MADE TO ACCOMPLISH THAT.
- 20 LET US BREAK THIS DOWN INTO FOUR BASIC
- 21 POINTS. POINT ONE IS WE WILL WORK WITH THE STATE
- 22 OFFICE OF FACILITIES ADMINISTRATION ON TECHNICAL
- 23 SUPPORT AND OTHER STATE EXPERTS IN ORDER TO PROVIDE
- 24 TECHNICAL GUIDANCE ON THE FACILITY UNDER QUESTION WITH
- THE GOAL OF GETTING THAT TO THE MEMBERS THREE TO FOUR

1	DAYS	BEFORE	THE	NEXT	BOARD	MEETING,	SO	THEY	CAN	HAVE

- 2 CONSIDERATION OF THAT FOR DISCUSSION AT THE BOARD
- 3 MEETING.
- 4 NO. 2 IS THAT WE WILL STATE AS AN ADDITIONAL
- 5 ITEM ON THE CRITERIA LIST VARIOUS OPTIMIZING
- 6 CONSIDERATIONS SUCH AS LODGING OR CONFERENCE FACILITIES
- 7 THAT COULD BE BROUGHT UNDER CONSIDERATION WITHOUT
- 8 LIMITING THAT LIST, HOPEFULLY ALLOWING FOR THE
- 9 CREATIVITY OF THE CITIES AND THE PROPERTY OWNERS IN
- 10 EACH JURISDICTION.
- NO. 3 IS THAT WE WOULD PROVIDE A VERY CLEAR
- 12 STATEMENT THAT NO ONE ITEM WOULD BE DETERMINATIVE, THAT
- 13 THERE ARE LEGAL REQUIREMENTS WHICH WOULD BE VIEWED AS
- 14 UNCONDITIONAL REQUIREMENTS OF THE RFP. THE OTHER
- 15 REQUIREMENTS WILL BE CONSIDERED BY THE COMMITTEE IN
- 16 TERMS OF THE WHOLE PACKAGE PRESENTED, AND THE COMMITTEE
- 17 RETAINS THE DISCRETION TO WEIGHT THOSE IN ITS JUDGMENT
- 18 IN A MANNER THAT PROVIDES THE BEST OUTCOME ON AN
- 19 OVERALL PACKAGE FOR THE INSTITUTE.
- 20 NO. 4 WOULD BE THAT THE INTENDED TIMETABLE IS
- 21 TO ATTEMPT TO CONSIDER THIS AT THE FEBRUARY 3D BOARD
- 22 MEETING, WITHIN THE FOLLOWING TWO DAYS TO PUT OUT THE
- 23 AMENDED RFP, WITHIN THREE WEEKS, APPROXIMATELY THREE
- 24 WEEKS, THEREAFTER TO SCHEDULE A PUBLICLY NOTICED
- 25 MEETING OF THIS COMMITTEE TO CONSIDER THE PROPOSALS.

- 1 ALL PROPOSALS MUST BE SUBMITTED IN THAT TIME PERIOD.
- 2 AND THAT RECOMMENDATION FROM OUR COMMITTEE WOULD THEN
- 3 GO TO THE BOARD, IF TIMING PERMITS, AT THE MARCH
- 4 MEETING.
- 5 WITH THOSE FOUR ITEMS BEING UNDER
- 6 CONSIDERATION, I WOULD ASK THE PUBLIC IF THEY HAVE
- 7 COMMENTS ON THOSE ITEMS, STARTING WITH SAN FRANCISCO.
- 8 MR. MOCKYER: I'M JOE MOCKYER (PHONETIC) IN
- 9 SAN FRANCISCO. QUESTION I HAVE IS UNDER THE TIMETABLE,
- 10 WHEN WOULD THE 75 DAYS COMMENCE? AFTER THE RFP HAS
- 11 BEEN APPROVED OR TWO WEEKS? HOW LONG WILL WE HAVE TO
- 12 HOLD THE SPACE OFF THE MARKET, 75-DAY REQUIREMENT?
- 13 CHAIRMAN KLEIN: I BELIEVE THE INTENT WAS 75
- 14 DAYS FROM WHEN YOU SUBMIT IT. SO IF YOU SUBMITTED
- 15 IMMEDIATELY WHEN THE RFP COMES OUT, IT WOULD BE 75 DAYS
- 16 FROM THAT DATE.
- 17 MR. MOCKYER: SECONDLY, IT JUST SORT OF
- 18 DAWNED ON ME IT'S VERY IMPORTANT FOR A LANDLORD TO KNOW
- 19 WHEN THE LEASE, IF THAT'S THE DOCUMENT TO BE USED, WHEN
- 20 THAT WILL COMMENCE AFTER THE RFP IS APPROVED.
- 21 CHAIRMAN KLEIN: I THINK IT'S IMPORTANT THAT,
- 22 GIVEN APPROVAL, THERE WILL NEED TO BE A STATEMENT THAT
- 23 WILL BE MADE BY THE COMMITTEE. BUT AS A GENERAL
- 24 MATTER, THE BOARD HAS ALREADY STATED IT'S CRITICAL TO
- 25 GET THE STAFF INTO A FACILITY IMMEDIATELY. SO IT'S MY

EXPECTATION				

- 2 DIFFERENT POSITIONS, THAT IT WOULD BE INTENDED TO
- 3 COMMENCE IMMEDIATELY.
- 4 MR. MOCKYER: THANK YOU.
- 5 CHAIRMAN KLEIN: IMMEDIATELY MEANING WITHIN
- 6 THE NEXT 30 TO 45 DAYS.
- 7 MS. RILEY: ALLISON RILEY (PHONETIC), SAN
- 8 JOSE REDEVELOPMENT AGENCY. MY QUESTION IS WHETHER
- 9 LOCAL GOVERNMENT REPRESENTATIVES WILL HAVE THE
- 10 OPPORTUNITY TO SCHEDULE A MEETING BEFORE ACTUALLY
- 11 SUBMITTING THE PROPOSAL? IS THAT PART OF THE PROCESS?
- 12 CHAIRMAN KLEIN: THE QUESTION IS LOCAL
- 13 GOVERNMENT WILL HAVE THE OPPORTUNITY TO SCHEDULE A
- 14 MEETING WITH STAFF PRIOR TO THE ACTUAL SUBMISSION OF
- 15 THEIR RFP'S. MY REACTION WOULD BE THAT IN ORDER TO
- 16 ACCOMMODATE LOCAL GOVERNMENT, WE CAN SET UP STAFF
- 17 MEETINGS TO HELP THEM ANSWER QUESTIONS; BUT
- 18 DETERMINATIVE INFORMATION WILL BE POSTED ON THE SITE.
- 19 IF THERE IS ANY ADDITIONAL INFORMATION THAT COMES OUT
- 20 OF THOSE MEETINGS, IT WILL BE PUT ON THE SITE AS WELL
- 21 FOR EVERYONE TO LOOK AT.
- 22 ANY OTHER POINTS FROM SAN FRANCISCO?
- MR. BLOUT: ONE MORE. JESSE BLOUT, SAN
- 24 FRANCISCO MAYOR'S OFFICE, POINT OF CLARIFICATION AGAIN
- 25 ON THE TIME FRAME FOR THE EXECUTION OF THE LONGER-TERM

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- 2 TO DO ADDITIONAL TENANT IMPROVEMENTS ON THE FACILITY TO
- 3 MAKE IT THAT MUCH MORE ACCEPTABLE TO THE INSTITUTE.
- 4 WOULD THERE BE ACCOMMODATION FOR A TIME FRAME FOR
- 5 TENANT IMPROVEMENTS? I UNDERSTAND THERE IS AN ACTIVE
- 6 SEARCH FOR INTERIM SPACE THAT WOULD BRIDGE THIS GAP FOR
- 7 SIX MONTHS. JUST WANTED, IN THE SPIRIT OF TRYING TO
- 8 FIELD THE BEST PROPOSAL, WANT TO UNDERSTAND A LITTLE
- 9 BIT MORE ABOUT THE OPPORTUNITY FOR A BUILDOUT OF SPACE,
- 10 LIMITED BUILDOUT OF SPACE.
- 11 CHAIRMAN KLEIN: I THINK IT'S IMPORTANT, SO
- 12 THAT THE COMMITTEE IS CONSIDERING TIMING ON AN EQUAL
- 13 BASIS FOR ALL APPLICANTS, FOR THE OWNER TO CITE THE
- 14 AMOUNT OF TIMING THAT WOULD BE NECESSARY FOR THOSE
- 15 TENANT IMPROVEMENTS. THE PROPOSAL OF THE PROPERTY
- 16 OWNER TO PROVIDE A TENANT IMPROVEMENT ALLOWANCE FOR
- 17 MODIFICATIONS WOULD GENERALLY BE VIEWED AS A VERY
- 18 POSITIVE ITEM, BUT THE TIME FRAME WOULD NEED TO BE
- 19 CITED SO THE COMMITTEE COULD TAKE THAT INTO
- 20 CONSIDERATION.
- 21 OKAY. ARE THERE ANY ADDITIONAL POINTS AT THE
- 22 SAN FRANCISCO SITE? HEARING NONE, ARE THERE ADDITIONAL
- 23 QUESTIONS OR COMMENTS BY THE PUBLIC AT UC DAVIS?
- DR. POMEROY: NONE.
- 25 CHAIRMAN KLEIN: OKAY. ARE THERE ADDITIONAL

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- 2 MS. KING: YES, THERE ARE.
- 3 MR. STRASSMAN: I'D LIKE TO -- THIS IS MARC
- 4 STRASSMAN AT UCLA. I THINK TWO WEEKS OR THREE WEEKS IS
- 5 PLENTY OF TIME FOR THE RESPONDENTS TO RESPOND. I THINK
- 6 MOVING AHEAD AS FAST AS YOU'RE PROPOSING NOW IS TOO
- 7 FAST. I THINK THAT THE MOST IMPORTANT THING TO DO IS
- 8 HAVE THE SITE SEARCH COMMITTEE SIT DOWN WITH ITSELF IN
- 9 SOME WAY AND DETERMINE BEFOREHAND WHAT THE NEEDS ARE
- 10 FOR THE PEOPLE WHO WILL BE WORKING AT THE CIRM. WHAT
- 11 THEY NEED IN TERMS OF SPACE FOR THE INDIVIDUAL WORKERS,
- 12 FOR CONFERENCE SPACE IN SPECIFIC TERMS WITH A
- 13 PROJECTION ABOUT WHAT THE ACTIVITIES WILL BE AND WHAT
- 14 THE NEEDS WILL BE FOR CONFERENCES AND INDIVIDUAL SPACES
- 15 AND LODGING AND SO ON. THOSE CRITERIA SHOULD BE
- 16 SPECIFICALLY SPECIFIED.
- 17 THEY SHOULD BE WEIGHTED BEFORE THE
- 18 PROPOSALS -- RESPONSES COME IN SO THAT YOU CAN SAY
- 19 WHETHER YOU WANT TO COUNT THE VIEW OR THE WEATHER OR
- THE PROXIMITY TO X NUMBER OF BIOTECH COMPANIES, AND
- 21 THAT OUGHT TO BE QUANTIFIED AND SPECIFIED THAT THE
- 22 NUMBER OF BIOTECH COMPANIES WITHIN A FIVE-MILE OR
- 23 TEN-MILE RADIUS IS IMPORTANT TO A CERTAIN EXTENT, THAT
- 24 THE AMENITIES, THE WEATHER, THE TRAFFIC.
- THE MEMBERS OF THE SITE SEARCH COMMITTEE

- 1 SHOULD SPECIFICALLY SPECIFY WHAT THEY NEED IN THIS
- 2 SPACE BEFORE THE ICOC SETS OUT AN RFP TO ASK PEOPLE TO
- 3 PROVIDE THOSE SPECIFIC NEEDS. I'D ALSO LIKE TO SEE A
- 4 SPECIFIC PROVISION IN THE RFP ALLOWING A CYBER CITY,
- 5 CYBER SPACE ALTERNATIVE TO ANY OF THE SPECIFIC CITIES.
- 6 THANK YOU.
- 7 CHAIRMAN KLEIN: OTHER COMMENTS FROM UCLA?
- 8 MS. KING: YES, WE HAVE ONE MORE.
- 9 MR. HOLTZMAN: DAVID HOLTZMAN. I'M A HEALTH
- 10 SCIENTIST AND AN ATTORNEY. I HAVE EXTENSIVE EXPERIENCE
- 11 WORKING FOR THE STATE OF CALIFORNIA. AND I THINK TO,
- 12 AS A GOOD GOVERNMENT GUY, I THINK TO SAVE YOU FUTURE
- 13 FRUSTRATION, IT WOULD BE GOOD IF YOU HAD THE
- 14 PARTICIPATION IN THESE MEETINGS OF PEOPLE FROM THE
- 15 DEPARTMENT OF GENERAL SERVICES. YOU SAY THEY'RE
- 16 OFFERING PROFESSIONAL STAFF ASSISTANCE. I'M SURPRISED
- 17 ACTUALLY THAT THERE'S NO DGS PROCUREMENT EXPERT OR
- 18 PERHAPS AN ATTORNEY SITTING IN ON THIS MEETING TO TELL
- 19 YOU WHAT THE PROCESS REALLY SHOULD BE.
- 20 MY SENSE OF WHAT I'M HEARING TODAY, FROM WHAT
- 21 I'M HEARING TODAY, IS THAT IF YOU DON'T DO THIS RIGHT,
- 22 YOU'RE FACING SEVERAL LAWSUITS FROM DISAPPOINTED CITIES
- OR PROPOSERS. THANK YOU.
- 24 CHAIRMAN KLEIN: FRANKLY, MY EXPERIENCE WITH
- 25 CITIES IN COOPERATIVE VENTURES HAS BEEN THAT THEY WORK

- 1 IN GOOD FAITH WITH INSTITUTIONS TRYING TO LOCATE IN
- 2 THEIR JURISDICTIONS. NEVER SEEN A LAWSUIT BY A CITY AS
- 3 LONG AS WE HAD A GOOD FAITH PROCESS. BUT IN ANY CASE,
- 4 WE HAVE SIGNIFICANT REAL ESTATE EXPERTISE AVAILABLE TO
- 5 US. AND I THINK THAT THE TECHNICAL MATERIALS WE'RE
- 6 GOING TO ADD TO THIS PROPOSAL WILL BE VERY HELPFUL. I
- 7 BELIEVE BOTH THE CITIES AND THE PROPERTY OWNERS ARE
- 8 VERY SOPHISTICATED.
- 9 AS YOU NOTED EARLIER, THE CITIES, ALONG WITH
- 10 THEIR PROPERTY OWNER PARTNERS IN THESE PROPOSALS, IF
- 11 THEY CAN MEET WITH STAFF, WHICH THEY CAN, I BELIEVE
- 12 THEY WILL HAVE SUFFICIENT INFORMATION TO REALLY FOCUS
- 13 THE OUTCOME ON A QUALITY SITE.
- 14 IS THERE ADDITIONAL COMMENTS FROM SALK?
- DR. MURPHY: YES. WE HAVE JANE SIGNAIGO-COX
- 16 WOULD LIKE TO ADDRESS THE COMMITTEE.
- 17 MS. SIGNAIGO-COX: THANK YOU. I'M WITH THE
- 18 ECONOMIC DEVELOPMENT CORPORATION HERE, AND I TOO WOULD
- 19 LIKE TO CLARIFY THE TIME FRAME THAT'S HERE. ACCORDING
- 20 TO WHAT I SEE, IF THE REQUEST FOR PROPOSALS IS TO BE
- 21 GIVEN TO THE BOARD ON FEBRUARY 3D FOR APPROVAL, ISSUED
- 22 TWO BUSINESS DAYS LATER, WHICH WOULD BE FEBRUARY 7TH.
- 23 IF YOU'RE GIVING THREE WEEKS, THAT WOULD BE ALL OF THEM
- 24 BACK BY FEBRUARY 28TH, WHICH IS THE DAY BEFORE THE NEXT
- 25 BOARD MEETING.

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- 2 YOU WANT TO ACCOMPLISH AT THE MARCH 1ST BOARD MEETING
- 3 WITH THOSE PACKETS? JUST TO HAVE THEM THERE OR HAVE
- 4 HAD TIME TO REVIEW PRIOR TO THE MEETING?
- 5 CHAIRMAN KLEIN: I THINK THAT THE COMMITTEE
- 6 WILL NEED TO DECIDE THAT, BUT YOU ARE CORRECT ON YOUR
- 7 TIMING CALCULATION. WITH GOING TO THREE WEEKS, IT
- 8 REALLY PUTS US RIGHT UP NEXT TO THE BOARD MEETING.
- 9 IN TRYING TO PROVIDE MORE PROCESS TIME, THAT
- 10 DOES LIMIT US IN TERMS OF WHAT WE CAN DO IN TERMS OF
- 11 SUMMARIZING THE INFORMATION FOR THE BOARD. IT IS
- 12 POTENTIALLY POSSIBLE THAT THE COMMITTEE MAY DECIDE,
- 13 UPON LOOKING AT THE MATERIAL, TO PROVIDE AN
- 14 INFORMATIONAL BRIEFING TO THE BOARD AND ASK THE BOARD
- 15 TO DELEGATE RESPONSIBILITY TO THE COMMITTEE TO MAKE A
- 16 FINAL DECISION. BUT WITHOUT PREJUDGING THAT, WE NEED
- 17 TO SEE THE NUMBER OF PROPOSALS, THE QUALITY OF THE
- 18 PROPOSALS. AND HOW MANY DAYS IS IT, ACTUALLY
- 19 CALCULATING OUT TO, THAT THIS WOULD BE BEFORE THE
- 20 BOARD, IT'S THE NEXT DAY BECAUSE WE HAVE 28 DAYS IN
- 21 FEBRUARY.
- DR. PRECIADO: WE NEED MORE THAN ONE DAY.
- 23 CHAIRMAN KLEIN: WE DO.
- DR. PRECIADO: HOWEVER, THREE DAYS MIGHT BE
- 25 SUFFICIENT FOR US. SO I'M WONDERING, RATHER THAN

- 1 STATING THREE WEEKS, WE STATE TWO AND A HALF WEEKS. WE
- NEED TO BE FLEXIBLE WITH OUR OWN TIMETABLE, TAKING
- 3 EVERYTHING INTO CONSIDERATION. SO INSTEAD OF 14 DAYS,
- 4 MAYBE IT'S 17 DAYS.
- 5 CHAIRMAN KLEIN: OKAY. DR. PRECIADO HAS MADE
- 6 A SUGGESTION THAT I THINK IS VERY HELPFUL HERE, THAT WE
- 7 GO TO TWO AND A HALF WEEKS FOR THE RFP TO ALLOW US
- 8 ENOUGH TIME TO SUMMARIZE THE MATERIALS BEFORE THE BOARD
- 9 MEETING. AND COULD I HAVE BOARD COMMENT ON THAT? LET
- 10 ME DO THIS.
- 11 I HAVE PREVIOUSLY STATED FOUR POINTS. THOSE
- 12 ARE A MATTER OF RECORD IN THE TRANSCRIPT. IF I AMEND
- 13 THE TIME FRAME FROM THREE WEEKS TO TWO AND A HALF
- 14 WEEKS, WOULD THERE BE A MOTION SUPPORTING THOSE FOUR
- 15 POINTS BY THIS COMMITTEE?
- DR. PRECIADO: I MOTION.
- 17 CHAIRMAN KLEIN: DR. PRECIADO MAKES A MOTION.
- 18 IS THERE A SECOND?
- 19 MS. LANSING: SECOND.
- 20 MS. KING: SHERRY LANSING SECONDS.
- 21 CHAIRMAN KLEIN: SECOND BY SHERRY LANSING.
- 22 MOTION AND SECOND BEING MADE, DISCUSSION ON THAT MOTION
- 23 BY THE BOARD? IS THERE A QUESTION ON THAT MOTION FROM
- 24 UCLA?
- MS. LANSING: I JUST WANTED TO SAY THAT YOU

- 1 CAN ACTUALLY PUT A LOT OF IT IN THE FIRST PARAGRAPH,
- 2 JUST TO MAKE IT CLEAR. WHEN YOU WERE TALKING ABOUT,
- 3 YOU KNOW, THE FIRST PARAGRAPH THAT STATES, NOW IT WILL
- 4 STATE THAT, YOU KNOW, BIOMEDICAL RESEARCH IN THE STATE
- 5 OF CALIFORNIA, AND THEN IT WILL BE COMPLIANT WITH STATE
- 6 LAWS, SUCH AS THE AMERICANS WITH DISABILITY ACT, AND
- 7 THAT THESE ITEMS WILL BE WEIGHTED. IT CAN ACTUALLY ALL
- 8 BE IN YOUR FIRST PARAGRAPH. JUST MAKES IT CLEAR.
- 9 CHAIRMAN KLEIN: OKAY. I THINK THAT'S A GOOD
- 10 RECOMMENDATION. AND I THINK THAT CAN BE CONSIDERED
- 11 INCLUDED BY THE PRIOR COMMENTS IN THE CONTEXT OF THIS
- 12 RESOLUTION.
- 13 IS THERE COMMENT FROM SAN DIEGO?
- DR. MURPHY: BOB, RICH MURPHY. ACCORDING TO
- 15 THE PLAN NOW, IS THE RECOMMENDATION THAT THE DECISION
- 16 WOULD BE MADE BY THE BOARD ON MARCH 1?
- 17 CHAIRMAN KLEIN: THE DECISION COULD BE MADE
- 18 BY THE BOARD ON MARCH 1, DR. MURPHY. OR IF THE
- 19 COMMITTEE MEETING THREE OR FOUR DAYS BEFORE THE BOARD
- 20 MEETING DECIDED THAT THEY WOULD LIKE TO MAKE A
- 21 RECOMMENDATION TO THE BOARD WITH THE COMMITTEE TO MEET
- 22 AGAIN SHORTLY AFTER THE BOARD MEETING, THAT WOULD BE AN
- OPTION OF THE COMMITTEE.
- DR. MURPHY: IT WOULD SEEM TO ME, THOUGH,
- 25 THAT SOMEWHERE ALONG THE LINE SOMEONE SHOULD BE

1	VISITING	THESE	SITES	TΟ	GET	Α	CLEAR	TDEA	OF	WHAT	THE

- 2 OUALITY OF THE SITE IS AND ITS SUITABILITY. AND I
- 3 DON'T SEE IN THE PLAN RIGHT NOW ANY OPPORTUNITIES TO DO
- 4 THAT UNLESS THE BOARD GAVE THIS COMMITTEE THE GO-AHEAD
- 5 TO MAKE THE DECISION AT A POINT AFTER MARCH 1ST.
- 6 CHAIRMAN KLEIN: I THINK THAT'S A GOOD POINT.
- 7 AND I THINK IT'S A GOOD REASON TO ASK THE BOARD TO
- 8 REALLY APPROVE THE PROCESS AND APPROVE THE CRITERIA
- 9 THAT HAVE BEEN USED, BUT GENERALLY DELEGATE TO THE
- 10 COMMITTEE THE FINAL DECISION. BUT I THINK THAT WITHOUT
- 11 PREJUDGING IT, THIS WILL BE SOMETHING WE SHOULD
- 12 CONSIDER AT THE MEETING AT THE END OF FEBRUARY. BUT IT
- 13 SOUNDS LIKE A VERY APPROPRIATE POINT TO BE MADE TO ADD
- 14 THAT STEP IN THE PROCESS.
- 15 IT WAS OUR INTENT TO HAVE STAFF VISIT THE
- 16 SITE, THE SITES AS THEY ARE SUBMITTED, BUT I THINK IT'S
- 17 VERY IMPORTANT THAT THE MEMBERS OF THE COMMITTEE VISIT
- 18 THE SITES. AND THE COMMITTEE AS A WHOLE CAN'T VISIT
- 19 THE SITES WITHOUT CALLING A MEETING AT EACH SITE, WHICH
- 20 WOULD BE VERY DIFFICULT, BUT WE COULD CREATE A
- 21 TWO-PERSON SITE VISIT TASK FORCE AS PART OF DUE
- 22 DILIGENCE. AND AS SOON AS WE KNOW HOW MANY SITES THERE
- 23 ARE, WE CAN MAKE THE DECISION ON WHAT TIME WOULD BE
- 24 REQUIRED TO ACCOMPLISH THAT. OKAY.
- DOES THAT SOUND RESPONSIVE TO YOUR POINT?

- 1 DR. MURPHY: IT DOES. YEAH, I THINK IT DOES.
- 2 I'M NOT SURE OF THE MECHANISM. I UNDERSTAND HOW
- 3 DIFFICULT IT IS. BUT I DO THINK THERE HAS TO BE AN
- 4 ON-SITE INSPECTION TO BE SURE WE'RE MAKING THE RIGHT
- 5 RECOMMENDATION.
- 6 CHAIRMAN KLEIN: YEAH. AND I THINK
- 7 DEFINITELY THE ON-SITE INSPECTION HAS TO GO BEYOND THE
- 8 STAFF INSPECTION TO AT LEAST A TWO-MEMBER COMMITTEE.
- 9 SO WITH THE DECISION ON THE MECHANISM THAT
- 10 THIS COMMITTEE WILL ADOPT TO ACTUALLY IMPLEMENT, BEING
- 11 DEPENDENT UPON THE NUMBER OF PROPOSALS THAT ARE
- 12 RECEIVED, WHICH WOULD INFLUENCE THE TIMETABLE, I WOULD
- 13 SAY THAT THE MEETING THAT IS THREE OR FOUR DAYS BEFORE
- 14 THE MARCH 1ST BOARD MEETING IS THE APPROPRIATE MEETING
- 15 TO FIGURE OUT THAT EXACT TIMETABLE, BUT IT WOULD
- 16 CERTAINLY INCORPORATE THE SITE VISITATION REQUIREMENTS.
- DR. FRIEDMAN: BOB.
- 18 CHAIRMAN KLEIN: IS THERE FURTHER DISCUSSION
- 19 FROM THE SALK INSTITUTE?
- 20 DR. FRIEDMAN: BOB, THIS IS MIKE FRIEDMAN AT
- 21 UCLA. MAY I MAKE A POINT? I DON'T WANT TO BE OUT OF
- ORDER.
- 23 CHAIRMAN KLEIN: ABSOLUTELY.
- 24 DR. FRIEDMAN: SINCE WE HAVE SUCH
- 25 EXPECTATIONS FOR THE MARCH MEETING, FOR THE ENTIRE ICOC

- 1 TO MAKE A SET OF DECISIONS OR AT LEAST TO NARROW THINGS
- 2 DOWN THAT CAN BE IMPLEMENTED BY THE COMMITTEE, CAN I
- 3 ASK FOR TWO PIECES OF BACKGROUND INFORMATION TO BE
- 4 SUPPLIED TO ALL THE ICOC MEMBERS IN ORDER TO MAKE THAT
- 5 DECISION? THE FIRST IS THE BACKGROUND ASSUMPTIONS. IN
- 6 OTHER WORDS, YOU ARRIVED AT 15,000 SQUARE FEET AND
- 7 CERTAIN NUMBER OF PARKING SPACES BASED UPON CERTAIN
- 8 EXPECTATIONS OF THE SIZE OF THE STAFFING AND WHAT SORT
- 9 OF FACILITIES YOU WOULD NEED, SCALABILITY, YOU KNOW,
- 10 HOW MANY GRANTS WOULD BE PROCESSED OR HOW MANY MEETINGS
- 11 THERE WOULD BE. WHATEVER THE ASSUMPTIONS WERE, I THINK
- 12 IT WOULD BE VERY HELPFUL TO SHARE THAT WITH ALL THE
- 13 ICOC MEMBERS SO THEY COULD UNDERSTAND HOW RESPONSIVE
- 14 EACH OF THE PROPOSALS ARE TO THE EXPECTATIONS THAT YOU
- 15 AND OTHERS HAVE LAID OUT.
- 16 THE SECOND IS TO FACILITATE THAT DISCUSSION
- 17 OR AT LEAST THAT CONSIDERATION AT THE MARCH MEETING, TO
- 18 PLEASE HAVE SOME SIMPLE SORT OF MATRIX WHICH LISTS ALL
- 19 THE CHARACTERISTICS, THE MAJOR ONES, THE MINOR ONES,
- 20 AND HOW RESPONSIVE EACH OF THE INDIVIDUAL SITES ARE TO
- 21 THOSE EXPECTATIONS. AND WHERE YOU CAN QUANTIFY IT, YOU
- 22 QUANTIFY IT. SO THE SITE IN SACRAMENTO IS THREE MILES
- 23 FROM THE AIRPORT, OR, YOU KNOW, THE SITE IN SAN
- 24 FRANCISCO IS 20 MILES OR WHATEVER IT IS, JUST SO WE CAN
- 25 SORT OF SEE IT QUICKLY LAID OUT TO MAKE IT MORE

- 1 CONVENIENT. OTHERWISE, I FEAR IT'S GOING TO BE A VERY
- 2 COMPLICATED AND NOT VERY HELPFUL DISCUSSION THAT WE'LL
- 3 BE FACING IN MARCH.
- 4 I'M SORRY TO GET SO MECHANICAL, BUT THOSE ARE
- 5 JUST SUGGESTIONS THAT THE STAFF CAN MODIFY, BUT JUST TO
- 6 PREPARE THE MATERIALS CLEARLY SO WE CAN REALLY HAVE A
- 7 CRISP DISCUSSION. THANK YOU.
- 8 CHAIRMAN KLEIN: I THINK THOSE ARE EXCELLENT.
- 9 I WOULD SAY THAT AT THE BOARD MEETING, I WOULD EXPECT,
- 10 IF THERE ARE A SIGNIFICANT NUMBER OF PROPOSALS, THAT WE
- 11 WILL BE ABLE TO ESTIMATE SOME DISTANCES AND ESTIMATE
- 12 SOME QUANTITATIVE FACTORS. BUT, IN FACT, WHEN THE
- 13 COMMITTEE MEETS FOLLOWING THE BOARD MEETING, WITH SOME
- 14 ADDITIONAL TIME, WE'LL BE ABLE TO REFINE THEM, BUT
- 15 CERTAINLY WITH ENOUGH CLARITY TO HAVE A VERY GOOD
- 16 CONCEPTION COMPARISON OF THESE SITES.
- DR. FRIEDMAN: BOB, I THINK THAT'S A GOOD
- 18 POINT. I THINK ACTUALLY IF YOU MAKE IT CLEAR THOSE ARE
- 19 THE SORT OF THINGS YOU ARE GOING TO BE LOOKING AT, THAT
- 20 THE PROPOSALS WILL SUPPLY THOSE TO YOU. NOW, THEY NEED
- 21 TO BE CHECKED, OF COURSE, BY THE SITE VISITORS. YOU'RE
- 22 RIGHT. BUT I THINK A LOT OF THAT CAN BE PREPROVIDED TO
- 23 AT LEAST HELP US.
- 24 CHAIRMAN KLEIN: OKAY. DR. PRECIADO HAS A
- 25 POINT.

- DR. PRECIADO: IT'S A WONDERFUL POINT,
- 2 DR. FRIEDMAN. AND IN ADDITION TO THAT, IT WOULD
- 3 PROVIDE THE PUBLIC WITH SORT OF A VISUAL OF WHAT IT IS
- 4 THAT WE'RE CONSIDERING. I THINK IT'S VERY IMPORTANT
- 5 FOR US, AGAIN FOR THE TRANSPARENCY ISSUE, AS MUCH AS WE
- 6 CAN PUT FORTH WHAT WE'RE THINKING AND WHERE WE'RE GOING
- 7 TO THE PUBLIC IN A MANNER THAT THE PUBLIC CAN READILY
- 8 SEE, IT KEEPS THOSE LINES OPEN.
- 9 CHAIRMAN KLEIN: OKAY. THAT'S VERY HELPFUL.
- 10 AND FROM UC DAVIS?
- DR. POMEROY: JUST TO MAKE SURE THAT I
- 12 UNDERSTAND WHAT THE PROPOSAL IS WE'RE TALKING ABOUT
- 13 RIGHT NOW. SO RIGHT NOW THE DEADLINE FOR RECEIPT OF
- 14 RFP'S IS FEBRUARY 24TH. THIS GROUP WOULD ANTICIPATE
- 15 MEETING SOMETIME IN THE NEXT FOUR DAYS BEFORE THE MARCH
- 16 1ST MEETING TO TALK ABOUT PROCESS AND GIVE A
- 17 PRELIMINARY OUTLINE AT THE BOARD MEETING, AND THEN WE
- 18 WOULD MEET AGAIN TO MAKE A FINAL DECISION.
- 19 THE REASON I'M CLARIFYING THIS IS THIS IS A
- 20 MAJOR DECISION. AND I THINK IT'S VERY IMPORTANT FOR
- 21 PUBLIC PERCEPTION THAT WE EACH BE ABLE TO SAY THAT WE
- 22 CAREFULLY READ AND REVIEWED EACH OF THE PROPOSALS. AND
- 23 I PERSONALLY WOULDN'T FEEL COMFORTABLE MAKING THIS
- 24 DECISION SOLELY ON THE BASIS OF A SUMMARY. I REALLY
- 25 WANT ONE. I THINK IT'S A GREAT IDEA, BUT I FEEL

- OBLIGATED TO READ THESE PROPOSALS. AND WE NEED TO MAKE
- 2 SURE THAT THERE'S TIME BUILT IN FOR US TO TAKE THAT
- 3 RESPONSIBILITY SERIOUSLY.
- 4 CHAIRMAN KLEIN: YES. THE INTENT OF THE
- 5 MEETING PRIOR TO THE BOARD MEETING IS, IN FACT, TO
- 6 REALLY CAPTURE THE SCALE OF THE PROPOSALS, THE
- 7 COMPLEXITY, THE DECISION-MAKING PROCESS SO THAT WE CAN
- 8 EVALUATE RECOMMENDATIONS OF THE BOARD ON OUR NEXT
- 9 ACTION. BUT AS I THINK I SAID AT THE BEGINNING OF THE
- 10 MEETING, THAT IF WE END UP WITH A VERY LIMITED SCOPE OF
- 11 THREE DIFFERENT PROPOSALS, WE MAY BE ABLE TO HAVE A
- 12 VERY DIFFERENT KIND OF A MEETING WITH THE BOARD. IF WE
- 13 END UP WITH 15 PROPOSALS, WE MAY END UP MERELY BEING
- 14 ABLE TO REPORT A CONCEPTUAL SUMMARY TO THE BOARD; BUT
- 15 ASKING THE BOARD TO THEN DELEGATE TO THIS COMMITTEE THE
- 16 AUTHORITY TO PURSUE ITS RFP AS PROPOSED BASED UPON WHAT
- 17 HAS BEEN RECEIVED AND GET ANY REFINING DIRECTION FROM
- 18 THE BOARD IN REACHING A DECISION.
- 19 THE BOARD MAY DECIDE TO BRING THIS BACK TO
- 20 THE BOARD AT THE FOLLOWING BOARD MEETING. SO I DON'T
- 21 WANT TO PREJUDGE THE PROCESS. BASICALLY THE MEETING ON
- 22 THE 24TH WOULD ALLOW US TO SIZE UP THE TASK WE HAVE, TO
- 23 SUMMARIZE WHERE WE ARE, AND PROVIDE MATERIALS TO THE
- 24 BOARD AS A STATUS REPORT ON OUR ACTIONS, AND TO RECEIVE
- 25 ADDITIONAL DIRECTIONS BASED UPON THE PROCESS THAT THIS

- 1 COMMITTEE DECIDES TO RECOMMEND AFTER ITS MEETING. AND
- 2 IF OUR DEADLINE IS THE 24TH, WE COULD MEET
- 3 THEORETICALLY THE AFTERNOON OF THE 25TH OR THE MORNING
- 4 OF THE 26TH HAVING SOME BASIC SUMMARIES. I THINK
- 5 ACTUALLY THE MORNING OF THE 26TH WOULD BE THE EARLIEST.
- 6 WHAT DAY OF THE WEEK IS THAT?
- 7 DR. POMEROY: I CAN TELL YOUR STAFF HAVE A
- 8 LOT OF 2 A.M. SUMMARY REPORTS THAT THEY WRITE UP.
- 9 CHAIRMAN KLEIN: THE STAFF IS HIGHLY
- 10 DEDICATED, HIGHLY DEDICATED.
- 11 DR. MURPHY: BOB, RICH MURPHY. YOU KNOW, IT
- 12 WOULD SEEM TO ME THAT GIVEN THE IMPORTANCE OF THIS, I
- 13 THINK YOUR CAUTION IS WISE. I WOULD GUESS THAT THE
- 14 BOARD ITSELF WOULD -- THAT THE FULL BOARD WOULD WANT TO
- 15 MAKE THE FINAL RECOMMENDATION ON THE PROPOSALS. AND I
- 16 THINK THAT SEEKING THE BOARD'S ADVICE ON MARCH 1ST AS
- 17 TO THE FULL PROCESS IS THE APPROPRIATE THING TO DO.
- 18 CHAIRMAN KLEIN: AND I THINK THAT'S, IN FACT,
- 19 WHY WE ARE, IN FACT -- IN FEBRUARY IT IS AGENDIZED AS A
- 20 STATUS REPORT AND A DISCUSSION OF PROGRESS.
- 21 I THANK YOU FOR YOUR COMMENT. I THINK IT'S A
- 22 VERY APPROPRIATE COMMENT.
- 23 SO IF WE SET UP A MEETING FOR THE 25TH, WHICH
- 24 IS THE DAY AFTER THESE ARE RECEIVED, WE WILL HAVE
- 25 ESSENTIALLY A SUMMARY. WE WILL BE ABLE TO HOPEFULLY

- 1 SCALE OUR TASK, HAVE SOME SENSE OF HOW MANY SITES, THE
- 2 QUALITY OF THE DIFFERENT SUBMISSIONS, AND WE'LL TRY IN
- 3 REAL TIME AS WE RECEIVE THESE TO TRY AND START
- 4 SUMMARIZING THEM. BUT THE INTENT HERE IS REALLY TO
- 5 MAKE SURE THAT WE COME TO A FINAL VOTE, AS I'M
- 6 LISTENING TO THIS WHOLE DISCUSSION, BY THE BOARD
- 7 MEETING ON APRIL 7TH, WHICH WOULD GIVE US SUFFICIENT
- 8 TIME TO DO SITE VISITS AND EVEN ACCOMMODATE A
- 9 SUBSTANTIAL NUMBER OF APPLICATIONS BEING RECEIVED.
- 10 THE MOTION THAT IS BEFORE US RIGHT NOW,
- 11 THOUGH, ONLY TAKES US THROUGH THE POINT THAT ON THE
- 12 24TH WE WILL RECEIVE THE RFP'S BACK, AND ON THE 25TH WE
- 13 WOULD HAVE A MEETING TO CONSIDER OUR RECOMMENDATION TO
- 14 THE BOARD ON THE BALANCE OF THE PROCESS AND THE
- 15 TIMETABLE FOR THE BALANCE OF THE PROCESS.
- DR. PRECIADO: OR THE DAY AFTER.
- 17 CHAIRMAN KLEIN: THAT'S RIGHT. AS I SAID, IF
- 18 WE END UP WITH THREE PROPOSALS, WE WILL HAVE A
- 19 PREDICTABLY DIFFERENT TIMETABLE THAN IF WE END UP WITH
- 20 FIFTEEN.
- 21 DR. POMEROY: I SUGGEST WE VOTE ON THAT
- 22 MOTION.
- 23 CHAIRMAN KLEIN: OKAY. CALL FOR THE
- 24 QUESTION.
- MS. KING: BOB, ARE THERE GOING TO BE

 COMMENTS	FROM	.1.H P.	PUBLIC	ON	THAT	BEFORE	$_{ m THE}$	VOTE

- 2 CHAIRMAN KLEIN: VERY GOOD, MELISSA. THANK
- 3 YOU. WE'VE HAD COMMENTS FROM THE PUBLIC AT AN EARLIER
- 4 POINT, BUT I THINK IT'S VERY APPROPRIATE, SINCE WE'VE
- 5 HAD ADDITIONAL DISCUSSION THAT HAS MODIFIED THE
- 6 PROCESS, TO RECEIVE AN ADDITIONAL ROUND OF COMMENTS.
- 7 FROM SAN FRANCISCO, ANY ADDITIONAL COMMENTS?
- 8 UNIDENTIFIED SPEAKER: YOU HAVE ANY IDEA HOW
- 9 MUCH --
- 10 CHAIRMAN KLEIN: COULD YOU APPROACH?
- 11 UNIDENTIFIED SPEAKER: DO YOU HAVE ANY IDEA
- 12 HOW MUCH MONEY THIS CAMPUS IS GOING TO COST?
- 13 CHAIRMAN KLEIN: WELL, THE QUESTION, IF I CAN
- 14 REPEAT IT, IS DO I HAVE ANY IDEA HOW MUCH THE FACILITY
- 15 LEASE IS GOING TO COST. I THINK THAT THE EXPECTATIONS
- 16 FROM THE BOARD IS WE ARE GOING TO GET SOME VERY
- 17 ATTRACTIVE PROPOSALS THAT HAVE A VERY MINIMUM RENT
- 18 NUMBER ATTACHED TO THEM, BUT THERE IS QUITE A POTENTIAL
- 19 RANGE BASED UPON WHERE IT IS IN THE STATE AND THE
- 20 ACTUAL SITES PROPOSED. SO WE HAVE NOT ATTACHED A
- 21 BUDGET NUMBER AT THIS TIME.
- 22 IF, IN FACT, THE BUDGET NUMBER IS NOT ONE
- 23 THAT IS ATTRACTIVE TO THE INSTITUTE, WE MAY HAVE TO GO
- 24 BACK AND SCALE DOWN THE FOOTAGE TO GET TO THAT RESULT
- 25 WHERE WE HAVE A VERY COST-EFFECTIVE, HIGH QUALITY SITE

- 1 FOR THE FACILITY.
- 2 UNIDENTIFIED SPEAKER: WHAT RANGE ARE YOU
- 3 THINKING OF?
- 4 CHAIRMAN KLEIN: I'M THINKING OF FROM NO RENT
- 5 AT ALL.
- 6 MS. LANSING: WHICH IS SOMETHING THAT IS A
- 7 POSSIBILITY WE'VE ALL SAID.
- 8 CHAIRMAN KLEIN: SOMETHING THAT IS A
- 9 POSSIBILITY. TO SEVERAL DOLLARS A SQUARE FOOT.
- 10 ALSO, ANOTHER QUESTION FROM SAN FRANCISCO.
- 11 MR. REED: I WOULD -- I'M DON REED. I WOULD
- 12 QUESTION THE ADDITIONAL THREE DAYS. I THINK TWO WEEKS
- 13 IS PLENTY OF TIME TO GIVE FOR INSTITUTIONS INTERESTED.
- 14 THEY'VE ALREADY BEEN CONSIDERING IT. I THINK THAT
- 15 WE'RE PUTTING TOO MUCH PRESSURE ON THE BOARD TO DECIDE
- 16 ALL THIS INFORMATION. I THINK THEY NEED THREE DAYS
- 17 MORE THAN THE PEOPLE WHO HAVE ALREADY HAD THE TIME TO
- 18 CONSIDER IF THEY'RE INTERESTED.
- 19 CHAIRMAN KLEIN: OKAY. I APPRECIATE THAT
- 20 COMMENT, MR. REED. UNDER OUR TIMETABLE, AS WE WORK
- 21 THROUGH THIS PROCESS, WE'RE NOT GOING TO BE MAKING
- 22 DECISIONS ON THE 24TH ON THE SITES. WE'RE GOING TO BE
- 23 SCALING AND ANALYZING OUR TASK TO MAKE RECOMMENDATIONS
- 24 TO THE BOARD ON THE TIME PERIOD WE'LL NEED TO COMPLETE
- 25 THAT TASK. AND SO IN THAT CONTEXT, I THINK WE CAN DEAL

- 1 WITH THE ISSUE.
- 2 IS THERE ANY OTHER COMMENT FROM THE SAN
- 3 FRANCISCO SITE?
- 4 MR. BLOUT: JESSE BLOUT FROM THE MAYOR'S
- 5 OFFICE. IT MIGHT BE NICE TO HAVE AN OPPORTUNITY AT THE
- 6 NEXT SITE SELECTION COMMITTEE, GIVEN THAT THE PROPOSALS
- 7 WILL BE DUE DAY BEFORE, FOR THE PROPOSAL ENTITIES TO
- 8 PROPOSE OR TO PRESENT THEIR PROPOSALS.
- 9 CHAIRMAN KLEIN: ALL RIGHT. LET ME DO THIS.
- 10 LET ME TAKE THAT UP WITH THE MEMBERS IMMEDIATELY
- 11 FOLLOWING THIS VOTE, IF I COULD.
- 12 ANY ADDITIONAL COMMENTS ON THE MOTION ON THE
- 13 FLOOR FROM UC DAVIS?
- DR. POMEROY: NONE.
- 15 CHAIRMAN KLEIN: FROM THE SALK INSTITUTE?
- DR. MURPHY: YEAH, BOB. RICH MURPHY AGAIN.
- 17 AMY DALY JUST MADE A GOOD POINT. IF IT'S THE 24TH, WE
- ARE MEETING ON THE 25TH, DOESN'T THAT CUT SHORT
- 19 CLAIRE'S QUESTION THAT SHE WANTED TO HAVE SOME TIME FOR
- 20 CONSIDERATION BEFORE WE GO BACK TO THE BOARD? AND IS
- 21 THERE A PROBLEM IF THE RFP'S ARE DUE THE 24TH AND US
- 22 RESCHEDULING, SO IT WOULDN'T BE THE 25TH, BUT RATHER
- 23 WOULD BE THE 28TH? THEN WE WOULD BE BETTER PREPARED TO
- 24 PRESENT TO THE BOARD ON THE 1ST.
- 25 CHAIRMAN KLEIN: I THINK THAT IS

- 1 CORRECT. IN FACT, A STAFF MEMBER WAS SUGGESTING IT,
- 2 AND I WASN'T FOCUSING ON THE SUGGESTION AND ITS
- 3 SIGNIFICANCE EARLIER. BUT IT IS, IN ORDER TO MEET
- 4 CLAIRE'S PARAMETERS, WE DO NEED TO DO THAT. SO I THINK
- 5 WE WOULD AMEND THE MOTION TO INCORPORATE THAT CHANGE IN
- 6 THE DATE.
- 7 DR. MURPHY: THANK YOU.
- 8 CHAIRMAN KLEIN: ANY OTHER PUBLIC COMMENT
- 9 FROM UCLA?
- 10 MS. KING: YES.
- 11 MR. STRASSMAN: THIS IS MARC STRASSMAN. I
- 12 WANTED TO SUPPORT DR. FRIEDMAN'S POINT AND EMPHASIZE
- 13 THAT THE BACKGROUND ASSUMPTIONS AND THE MATRIX FOR THE
- 14 CRITERIA OUGHT TO BE EXPLICITLY STATED IN THE RFP
- 15 BEFORE IT GOES OUT. I WANTED TO SUPPORT DR. MURPHY'S
- 16 POSITION THAT THE ICOC SHOULD MAKE THE FINAL DECISION,
- 17 NOT THE COMMITTEE. THE U.S. SENATE, THE
- 18 SELF-PROCLAIMED GREATEST DELIBERATIVE BODY IN THE
- 19 WORLD, SENDS THINGS TO COMMITTEES, COMMITTEES MAKE
- 20 DECISIONS, AND THEY PRESENT IT TO THE ENTIRE BODY TO
- 21 MAKE THE DECISION. THAT'S HOW THE COMMITTEE SYSTEM
- WORKS.
- 23 FINALLY, I WANT TO MAKE SURE THAT IT'S
- 24 EXPLICITLY STATED IN THIS MOTION BEFORE IT'S PASSED
- 25 THAT A CYBER ALTERNATIVE IS ALLOWED AND WILL BE JUDGED

- 1 BY THE SAME CRITERIA EXPLICIT THAT DR. FRIEDMAN HAS
- 2 CALLED FOR PUTTING INTO THE SIMPLE MATRIX.
- 3 CHAIRMAN KLEIN: THIS IS A MOTION ON THE
- 4 TABLE AT THIS TIME. IF THE COMMITTEE MEMBERS WISH
- 5 AFTER THIS MOTION TO PROPOSE A CYBER FACILITY, THEY CAN
- 6 DO SO. AND AS STATED EARLIER, THIS COMMITTEE WILL
- 7 PRESENT ITS RECOMMENDATIONS TO THE ICOC BOARD AS A
- 8 WHOLE. THE BOARD AS A WHOLE WILL DECIDE WHETHER IT
- 9 WANTS TO DELEGATE AUTHORITY TO THE COMMITTEE OR IT
- 10 WANTS THE BOARD AS A WHOLE TO MAKE THE DECISION.
- 11 MS. KING: WE HAVE ONE MORE COMMENT IN UCLA
- 12 FROM THE PUBLIC.
- 13 CHAIRMAN KLEIN: YES, GO AHEAD.
- MR. HOLTZMAN: HI. DAVID HOLTZMAN AGAIN. MY
- 15 POINT IS THAT THERE ARE PROBABLY LEGAL REQUIREMENTS FOR
- 16 RFP'S RELATED TO CONTENT AND TIME LINE AND PROCESS, FOR
- 17 EXAMPLE, PUBLICATION IN THE OFFICIAL STATE'S CONTRACTS
- 18 REGISTER OR IN NEWSPAPERS. AND I WONDER HOW DO YOU
- 19 KNOW THAT WHAT YOU'RE DISCUSSING NOW MEETS SUCH LEGAL
- 20 REOUIREMENTS?
- 21 CHAIRMAN KLEIN: WELL, OUR GENERAL COUNSEL IS
- 22 STANDING ABOUT A FOOT BEHIND ME. AND AS I INDICATED
- 23 BEFORE, WE WILL ADD THE INFORMATION, IF ANY, ON ANY
- 24 ADDITIONAL STATE LAW REQUIREMENTS TO THE RFP. AND IF
- THEY ARISE OR COME TO OUR ATTENTION DURING THE PROCESS,

- 1 WE WILL ADD THEM AT THAT TIME. SO IT WOULD BE GOOD FOR
- 2 PEOPLE TO CONTINUE TO UPDATE THEIR ANALYSIS OF THE
- 3 WEBSITE.
- 4 I ALSO WOULD LIKE TO CORRECT THE PRIOR
- 5 STATEMENT. MY UNDERSTANDING, AT LEAST, OF
- 6 DR. FRIEDMAN'S POINT, IS THAT IN THE MATERIALS THAT
- 7 WILL GO TO THIS COMMITTEE PRIOR TO ITS NEXT MEETING
- 8 WILL PROVIDE THE BACKGROUND CONSIDERATIONS ON WHY WE
- 9 CAME UP WITH 15,000 SQUARE FEET, BUT WE WILL NOT SUBMIT
- 10 THOSE WITH THE RFP. THE RFP IS FOR 15,000 SQUARE FEET.
- 11 ARE THERE ANY ADDITIONAL COMMENTS FROM SALK?
- DR. MURPHY: NO.
- 13 CHAIRMAN KLEIN: NO ADDITIONAL COMMENTS FOR
- 14 SALK. ARE WE PREPARED TO CALL FOR THE QUESTION? I'D
- 15 LIKE TO CALL FOR THE QUESTION. WE'LL DO A ROLL CALL
- 16 VOTE. AMY DUROSS WILL CONDUCT THE ROLL CALL VOTE.
- 17 MS. DU ROSS: MICHAEL FRIEDMAN.
- DR. FRIEDMAN: I VOTE YES.
- 19 MS. DU ROSS: SHERRY LANSING.
- MS. LANSING: YES.
- MS. DU ROSS: RICHARD MURPHY.
- DR. MURPHY: YES.
- MS. DU ROSS: ED PENHOET.
- DR. PENHOET: YES.
- MS. DU ROSS: CLAIRE POMEROY.

- 1 DR. POMEROY: YES.
- 2 MS. DU ROSS: PHYLLIS PRECIADO. AND JOHN
- 3 REED.
- 4 DR. REED: YES.
- 5 CHAIRMAN KLEIN: OKAY. ALL OF THE MEMBERS
- 6 HAVE VOTED. IT IS UNANIMOUS. THANK YOU. I THINK THIS
- 7 DEFINITION WILL HELP EVERYONE. AND THE PUBLIC COMMENT
- 8 WAS QUITE HELPFUL IN THE PROCESS.
- 9 THERE IS AN ITEM REMAINING OPEN. WOULD ANY
- 10 BOARD MEMBER LIKE TO ADDRESS THE PREVIOUS POINT OF
- 11 SUGGESTING A CYBER SITE?
- 12 I DON'T HEAR ANY BOARD MEMBER THAT WOULD LIKE
- 13 TO MOVE FORWARD WITH A MOTION ON THAT POINT, BUT I
- 14 WOULD SAY THAT WE DEFINITELY APPRECIATE THE CREATIVITY
- 15 AND THOUGHTFULNESS OF THE PROPOSAL. AND WE HOPE THAT
- 16 THE CALIFORNIA BIOGRID, AS ENVISIONED IN YOUR VERY
- 17 CREATIVE STATEMENT, DOES COME TO PASS. IT CERTAINLY
- 18 WILL BE TREMENDOUS IF DURING THE PROCESS OF THIS
- 19 INSTITUTE'S LIFE IT HELPS AND SUPPORTS THINGS LIKE THE
- 20 ON-LINE PUBLICATION OF SCIENTIFIC DATA SO WE CAN
- 21 ADVANCE SCIENTIFIC RESEARCH THROUGHOUT THIS COUNTRY AND
- 22 THE STATE AT A VERY RAPID PACE.
- 23 WITH THAT CONCLUSION OF THE DISCUSSION AND
- 24 THIS MOTION, I'D LIKE TO CONFER WITH STAFF. ARE THERE
- 25 ANY OTHER ITEMS THAT HAVE COME TO YOUR ATTENTION, AMY

2	FINDING NO OTHER ITEMS, BUSINESS BEFORE US, I WOULD
3	LIKE TO MOVE FOR ADJOURNMENT.
4	DR. FRIEDMAN: SECOND.
5	CHAIRMAN KLEIN: AND I BELIEVE THAT I CAN
6	TAKE A VOICE VOTE ON THIS ITEM. ALL IN FAVOR.
7	OPPOSED? OKAY. THANK YOU ALL, AND WE APPRECIATE THE
8	FACT THAT THIS WAS DEFINITELY A CYBER MEETING.
9	(THE PROCEEDING WAS THEN CONCLUDED AT
10	12:49 P.M.)
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DUROSS, WE NEED TO COVER BEFORE WE CLOSE? STAFF