BEFORE THE REGULAR MEETING OF THE

SCIENTIFIC AND MEDICAL RESEARCH FUNDING WORKING GROUP COMMITTEE OF THE

INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE

ENLOE CONFERENCE CENTER UNIVERSITY OF CALIFORNIA

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LOS ANGELES, CALIFORNIA

TUESDAY, JANUARY 25, 2005 DATE:

4 P.M.

REPORTER: BETH C. DRAIN, CSR

CSR. NO. 7152

BRS FILE NO.: 71506B

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2	REGULAR MEETING
3	SCIENTIFIC AND MEDICAL FUNDING WORKING GROUP SEARCH COMMITTEE OF THE
4	INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
5	
6	CHAIRMAN HOLMES: THIS IS ED HOLMES SPEAKING.
7	I'M CALLING THIS MEETING TO ORDER OFFICIALLY. MAY WE
8	PLEASE HAVE THE ROLL CALL?
9	MS. DALY: KEITH BLACK.
10	MS. LANSING: HE'S NOT HERE.
11	MS. DALY: BRIAN HENDERSON.
12	DR. HENDERSON: HERE.
13	MS. DALY: ED HOLMES.
14	DR. HOLMES: HERE.
15	MS. DALY: SHERRY LANSING.
16	MS. LANSING: HERE.
17	MS. DALY: GERALD LEVEY.
18	DR. LEVEY: HERE.
19	MS. DALY: TED LOVE. PHIL PIZZO. DON REED.
20	DR. REED: HERE.
21	MS. DALY: JEFF SHEEHY. JOHN SHESTACK.
22	MS. KING: NOT HERE.
23	MS. DALY: LEON THAL.
24	DR. THAL: HERE.

MS. DALY: JANET WRIGHT.

LOS ANGELES, CALIFORNIA; TUESDAY, JANUARY 25, 2005

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25

- 1 DR. WRIGHT: HERE. MS. DALY: SO WE HAVE A QUORUM. 2 CHAIRMAN HOLMES: ED HOLMES SPEAKING AGAIN. 3 4 THANK YOU ALL FOR JOINING THE MEETING TODAY. MEMBERS 5 OF THE PUBLIC WILL BE INVITED TO PROVIDE TESTIMONY 6 BEFORE OR DURING CONSIDERATION OF EACH AGENDA ITEM. 7 SPEAKERS ARE ASKED TO LIMIT THEIR TESTIMONY TO THREE 8 9
- MINUTES, AND I HAVE A SMALL CLOCK HERE TO MONITOR THAT.
- BEFORE WE START THE AGENDA, ARE THERE ANY
- REOUESTS BY THE PUBLIC TO SPEAK TO THE BOARD? WE'LL DO 10
- THIS, WE'LL FOLLOW THE SAME ORDER. WE'LL START WITH 11
- 12 CHICO. DO PUBLIC MEMBERS WISH TO SPEAK?
- DR. WRIGHT: NO. 13
- 14 CHAIRMAN HOLMES: SAN FRANCISCO?
- 15 UNIDENTIFIED SPEAKER: NO.
- 16 CHAIRMAN HOLMES: LOS ANGELES?
- 17 MS. KING: NO.
- CHAIRMAN HOLMES: SAN DIEGO? 18
- WE HAVE ONE PERSON WHO WANTS TO SPEAK, NOT AT 19
- 20 THIS TIME. MARK, YOU WILL COME BACK AND LET US KNOW
- WHEN YOU WISH TO SPEAK. I THINK WE WILL HAVE EACH 21
- 22 PERSON IDENTIFY THEMSELVES.
- 23 AT THIS TIME WOULD ANY BOARD MEMBER LIKE TO
- 24 ADDRESS THE SUBCOMMITTEE BEFORE WE BEGIN? CHICO?
- 25 DR. WRIGHT: NO.

_	CHAIRMAN HOLMED: SAN FRANCISCO:
2	UNIDENTIFIED SPEAKER: NO.
3	CHAIRMAN HOLMES: LOS ANGELES?
4	MS. KING: NO.
5	CHAIRMAN HOLMES: SAN DIEGO?
6	UNIDENTIFIED SPEAKER: NO.
7	CHAIRMAN HOLMES: OKAY. I'D LIKE TO BEGIN
8	THE DISCUSSION TODAY WITH AGENDA ITEM NO. 4. WE'RE
9	GOING TO RETURN TO AGENDA ITEM NO. 3 TO DRAFT THE
10	PRIMARY CONSIDERATION OF THE SUBCOMMITTEE. THIS IS THE
11	SELECTION OF MEMBERS TO SERVE ON THE SCIENTIFIC AND
12	MEDICAL RESEARCH FUNDING WORKING GROUP.
13	SO AGENDA ITEM NO. 4, CONSIDERATION OF
14	CRITERIA FOR SELECTING SCIENTIFIC AND MEDICAL RESEARCH
15	FUNDING WORKING GROUP MEMBERS, BOTH SCIENTISTS AND
16	PATIENT ADVOCATES.
17	ALL OF THE INFORMATION THAT I'M ABOUT TO
18	PRESENT IS SUBJECT TO SUBCOMMITTEE ACTION AND ACTION OF
19	THE INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE. I'M
20	PROVIDING YOU A CONCEPTUAL BLUEPRINT OF THE IDEAS UNDER
21	CONSIDERATION (INAUDIBLE) AND EVERYONE'S UNDERSTANDING
22	IN AN EFFORT TO MOVE AT A REASONABLE PACE FORWARD IN
23	THE PROCESS FOR OVERALL SELECTING GRANTS.

CHAIRMAN HOLMES: SAN FRANCISCO?

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24

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IN THAT CONTEXT, VICE CHAIR PENHOET AND I

SUGGEST THE FOLLOWING CRITERIA FOR YOU TO CONSIDER FOR

1	SELECTION	OΕ	MEMBERS	OF	THE	SUBCOMMITTEE.	AND	THERE
		OT.	1.1121.1121.12	OT.	1111		Δ	111111

- 2 ARE HANDOUTS, I BELIEVE, THAT EVERYONE SHOULD HAVE.
- 3 AND I WOULD LIKE TO WALK THROUGH THOSE HANDOUTS, IF I
- 4 MIGHT, AT THE MOMENT. AND TO EXPEDITE THINGS, I THINK,
- 5 IN CASE SOMEONE HAS NOT READ THEM, I WILL READ WHAT THE
- 6 HANDOUT SAYS. THEN WE WILL OPEN THIS UP FOR
- 7 DISCUSSION.
- 8 ITEM A IS OUTSTANDING AND HIGHLY RECOGNIZED
- 9 EXPERTS IN THE FIELD OF STEM CELL RESEARCH, INCLUDING
- 10 BIOMEDICAL RESEARCH THAT IS NECESSARY TO DEVELOP
- 11 THERAPIES TO IMPLEMENT STEM CELL RESEARCH.
- 12 B, A BALANCED WORKING GROUP. THERE'S A NEED
- 13 TO HAVE A MIX OF BASIC SCIENTISTS AND PHYSICIAN
- 14 SCIENTISTS, AND A DIVERSE GEOGRAPHIC BACKGROUND FOR
- 15 MEMBERS IS DESIRABLE. THE RECOMMENDATION IS THE
- 16 MAJORITY WOULD COME FROM OUTSIDE OF CALIFORNIA WITH
- 17 SOME IN-STATE SCIENTISTS WHO ARE NOT DOING STEM CELL
- 18 RESEARCH, BUT ARE CONSIDERED EXPERTS IN BIOMEDICAL
- 19 RESEARCH SUBSUMED BY AND RELATED TO THE AREA OF STEM
- 20 CELL RESEARCH.
- 21 INDIVIDUALS SELECTED FOR THIS COMMITTEE MUST
- 22 HAVE HAD A SUBSTANTIAL TRACK RECORD AS EVIDENCED BY
- 23 PUBLICATIONS OF RESEARCH IN THIS AREA.
- 24 WE BELIEVE THAT THERE WILL BE, AND WE'RE
- 25 GOING TO RETURN TO THIS LATER IN THE DISCUSSION, BUT WE

1	BELIEVE	THAT	THERE	WILL	BE	THREE	CATEGORIES	OF	GRANTS

- 2 IN THE FIRST ROUND OR CYCLE. THE RECOMMENDATION WHICH
- 3 WE'RE GOING TO DISCUSS LATER IS THAT THE GRANTS WOULD
- 4 BE LIMITED TO NOT FOR PROFIT INSTITUTIONS, CENTER-BASED
- 5 GRANTS, SEED GRANTS, AND INTELLECTUAL INFRASTRUCTURE OR
- 6 TRAINING GRANTS. AND I POINT THIS OUT BECAUSE THE
- 7 CANDIDATES WHO ARE SUCCESSFUL WILL NEED TO HAVE A BROAD
- 8 EXPERIENCE WITH THIS ENTIRE FIELD TO BE, IN OUR VIEW,
- 9 APPROPRIATE TO CONDUCT THESE REVIEWS.
- 10 ITEM E, THE CANDIDATES MUST BE WILLING TO
- 11 MAKE THE NECESSARY TIME COMMITMENT. THERE WILL BE FOUR
- 12 MEETINGS PER YEAR. ONE DOES NOT NECESSARILY HAVE TO BE
- 13 THERE IN PERSON FOR ALL OF THE MEETINGS. THERE WILL BE
- 14 HOMEWORK OR PREPARATION WORK WHICH NEEDS TO BE DONE IN
- 15 ADVANCE OF THIS. WE NEED TO LET THE CANDIDATES KNOW
- 16 THAT THEY WILL BE PAID. THEY WILL FUNDS FOR SUPPORT
- 17 STAFF. AND THIS COMMITTEE WILL HAVE THE OPPORTUNITY TO
- 18 FLEX UP OR TO EXPAND ITSELF AS AD HOC EXPERTS TO AID IN
- 19 THE REVIEW AS NEEDED.
- 20 AND LASTLY, DEALING WITH CONFLICTS OF
- 21 INTEREST, THE INITIAL FILTER, ULTIMATELY THE STANDARDS
- 22 AND ACCOUNTABILITY WORKING GROUP WILL COME FORWARD WITH
- 23 RECOMMENDATIONS ON CONFLICTS OF INTEREST. INITIAL
- 24 FILTER, WE BELIEVE THAT ALL CANDIDATES WILL BE
- 25 INDIVIDUALS WHO ARE EXPECTED TO DISCLOSE THEIR

- 1 CONFLICTS OF INTEREST, IF THERE ARE ANY, AND TO RECUSE
- THEMSELVES FROM ANY CONSIDERATION OF ANY GRANT TO AN
- 3 INSTITUTION OR PERSON WITH WHOM THEY MAY HAVE
- 4 AFFILIATION.
- 5 AND, AGAIN, I EMPHASIZE THAT THIS IS A
- 6 RECOMMENDATION FOR CONSIDERATION FOR US TO BEGIN THE
- 7 DISCUSSION OF DEVELOPING CRITERIA FOR INDIVIDUALS, AND
- 8 HOPEFULLY THIS WILL FACILITATE THE WORK OF THIS
- 9 COMMITTEE.
- 10 I'D LIKE TO BEGIN NOW IN ASKING IF THERE ARE
- 11 BOARD MEMBERS AT EACH OF THE LOCATIONS WHO WOULD LIKE
- 12 TO COMMENT ON THESE CRITERIA. AND WE'LL BEGIN WITH
- 13 CHICO.
- DR. WRIGHT: THIS IS THE FIRST I'VE SEEN.
- 15 I'M STILL IN THE PROCESS OF DIGESTING THESE.
- 16 CHAIRMAN HOLMES: IF YOU ARE BOARD MEMBER, WE
- 17 CAN ASK THAT, I BELIEVE. THAT WAY WE WILL RECOGNIZE
- 18 YOUR VOICE FOR LATER CONVERSATION.
- 19 DR. WRIGHT: I'M SORRY. THIS IS JANET
- 20 WRIGHT. KIRK AND I ARE THE ONLY ONES HERE IN A LONELY
- 21 ROOM IN CHICO.
- ON FIRST PASS, I READ THESE FOR THE FIRST
- TIME, I DON'T HAVE ANY INITIAL COMMENTS.
- 24 CHAIRMAN HOLMES: THANK YOU, JANET. COMMENTS
- 25 FROM THE BOARD MEMBERS IN SAN FRANCISCO?

- DR. PENHOET: UNFORTUNATELY WE HAVE NO BOARD
- 2 MEMBERS AT THE MOMENT IN SAN FRANCISCO. I'M NOT A
- 3 BOARD MEMBER OF THIS ENTITY.
- 4 CHAIRMAN HOLMES: WE CAN KEEP GOING AROUND IF
- 5 PEOPLE HAPPEN TO COME IN. I THINK WE'RE EXPECTING JEFF
- 6 SHEEHY TO BE THERE. WE GO, THEN, TO THE BOARD MEMBERS
- 7 IN LOS ANGELES.
- 8 DR. LEVEY: THIS IS JERRY LEVEY, ED. I'VE
- 9 JUST HAD A CHANCE TO LOOK AT THESE FOR THE FIRST TIME
- 10 AS WELL. BUT I THINK THE ISSUE OF GEOGRAPHIC
- 11 BACKGROUNDS NEEDS A BIT MORE DISCUSSION. FIRST OF ALL,
- 12 MAJORITY IS A BIT VAGUE. THAT COULD LEAD TO A
- 13 PREPONDERANCE OF SCIENTISTS FROM CALIFORNIA. I THINK
- 14 WE'RE GOING TO BE UNDER SUCH SCRUTINY WITH REGARD TO
- 15 CONFLICT OF INTEREST, THAT IT WOULD BE MY FEELING THAT,
- 16 IF AT ALL POSSIBLE, I THINK EVERY EFFORT SHOULD BE MADE
- 17 TO HAVE ALL THE SCIENTISTS COME FROM OUTSIDE THE STATE
- 18 LIMITS OF CALIFORNIA BECAUSE IT WILL JUST BREED, I
- 19 THINK, A CERTAIN DEGREE OF SUSPICION OF WHO HAS AN
- 20 INTEREST AND WHO DOESN'T HAVE AN INTEREST.
- 21 AND I WOULD PREFER TO SEE US MAKE EVERY
- 22 EFFORT TO BRING SCIENTISTS IN FOR THIS REVIEW. WE CAN
- 23 PHRASE IT IN SUCH A WAY THAT THERE MIGHT BE AN
- 24 EXCEPTIONAL CIRCUMSTANCE WHERE SOMEONE WOULD. AND I
- 25 THINK UNDER THOSE CIRCUMSTANCES, WE'D PROBABLY HAVE TO

- 1 DEFINE WHETHER OR NOT THAT PERSON WOULD BE ELIGIBLE FOR
- 2 APPLYING FOR GRANTS AND THINGS LIKE THAT, BUT I WOULD
- 3 OFFER THAT AS A SUGGESTION.
- 4 MS. LANSING: THIS IS SHERRY LANSING. I WANT
- 5 TO SECOND THAT. THERE WAS SOME CONFUSION BECAUSE I WAS
- 6 TALKING TO SOME PEOPLE THE OTHER DAY, AND A LOT OF
- 7 PEOPLE THINK THAT THE BILL WAS WRITTEN IN A WAY WHICH
- 8 IT WASN'T THAT SAID THAT ALL THE SCIENTISTS WOULD BE
- 9 FROM OUT-OF-STATE. THE DANGER WHEN YOU HAVE SOMEONE
- 10 FROM IN STATE IS THAT THEY'LL PROBABLY HAVE TO RECUSE
- 11 THEMSELVES FROM SO MANY OF THE GRANTS. AND THEN THE
- 12 PROBLEM IS WHEN YOU RECUSE YOURSELF, YOU CAN TIP THE
- 13 BALANCE IN AN UNFAVORABLE WAY BECAUSE THERE AREN'T
- 14 ENOUGH VOTES TO GO FOR YOU. IT WOULD NOT BE AN
- 15 INTENTIONAL THING TO DO, BUT IT WOULD JUST BE THE
- 16 NATURAL CONFLICT OF INTEREST.
- 17 SO I WANT TO SECOND WHAT JERRY SAID. I
- 18 QUESTION, AND THIS IS JUST PUT FORWARD, SINCE THERE ARE
- 19 SO MANY WONDERFUL SCIENTISTS, AND, AGAIN, I THINK THIS
- 20 IS GOING TO BE A HIGHLY DESIRABLE SITUATION WHERE
- 21 PEOPLE ARE GOING TO WANT TO PARTICIPATE IN THIS,
- 22 WHETHER WE CAN START INITIALLY WITH JUST OUT-OF-STATE.
- 23 DO YOU KNOW?
- 24 DR. HENDERSON: BRIAN HENDERSON. I WANT TO
- 25 AGREE THAT WE SHOULD START WITH OUT-OF-STATE PEOPLE.

- AND I WONDER IF THE EXPERIENCE OF THE BREAST CANCER
- 2 PROGRAM, TOBACCO-RELATED DISEASE PROGRAMS ISN'T
- 3 GERMANE.
- 4 AS I RECALL, BEING ON THE FORMATION GROUPS
- 5 FOR THOSE TWO GROUPS, THOSE TWO REVIEW PROGRAMS WE ALSO
- 6 LEANED PRETTY HEAVILY, IF NOT EXCLUSIVELY, ON
- 7 OUT-OF-STATE INDIVIDUALS.
- 8 SO SECONDLY, I WONDER IN THE WORKING GROUPS
- 9 THEMSELVES WITH THE MIX OF BASIC SCIENTISTS AND
- 10 PHYSICIAN SCIENTISTS, IF WE COULD NOT DRAW ON SOME OF
- 11 THE NIH EXPERIENCE WITH LAY ADVOCATES AS ALSO POTENTIAL
- 12 PARTICIPANTS IN THE PROCESS. THIS IS INCREASINGLY DONE
- 13 WITHIN BOTH THE DOD AND NOW THE NIH. I JUST WAS ON A
- 14 STUDY SECTION PHONE CALL THIS MORNING WHERE SUCH
- 15 INDIVIDUAL WERE PRESENT, AND IT DOES GIVE ANOTHER VIEW
- 16 TO THE ISSUES UNDER DISCUSSION. SO ANOTHER THING I
- 17 THINK WE OUGHT TO DISCUSS.
- 18 CHAIRMAN HOLMES: BRIAN OR ANY OF THE GROUP
- 19 IN L.A., ED HOLMES AGAIN SPEAKING, I WOULD CALL YOUR
- 20 ATTENTION TO ONE THING THAT IS MENTIONED IN THE
- 21 RECOMMENDATION. AGAIN, THIS IS ONLY A RECOMMENDATION.
- 22 THERE'S NOTHING THAT SAYS WE NEED TO DO THIS. BUT IF
- 23 SOMEONE WERE SELECTED AS A REVIEWER WITHIN CALIFORNIA,
- 24 THE PROPOSAL WAS THAT THEY WOULD NOT THEMSELVES BE
- 25 DOING STEM CELL RESEARCH, BUT WOULD BE INDIVIDUALS

- 1 BEING KNOWLEDGEABLE ABOUT THE FIELD. SO THAT I THINK
- 2 THE INTENT OF THAT WAS THAT THEY WOULD NOT, THEREFORE,
- 3 BE APPLYING FOR GRANTS THEMSELVES WAS THE INTENT OF
- 4 THAT PARTICULAR WORD.
- 5 AND THEN TO COMMENT ON THE IDEA THAT BRIAN
- 6 HAD, THAT WE INVITE LAY PEOPLE TO BE AMONG THE 15
- 7 SCIENTIFIC REVIEWERS, I THINK, IF I UNDERSTAND THIS
- 8 CORRECTLY, AND AMY IS HELPING ME WITH THIS, IS THAT THE
- 9 INITIATIVE IS SPECIFIC, I BELIEVE, THAT WE NEED 15
- 10 SCIENTISTS TO ACTUALLY REVIEW AND RANK ON SCIENTIFIC
- 11 MERIT. AND WE HAVE SEVEN DISEASE ADVOCATES ON THE ICOC
- 12 WHO WILL BE ON THIS COMMITTEE. THERE WILL BE STRONG
- 13 INPUT FROM DISEASE ADVOCACY IN THIS, PLUS EVERYTHING
- 14 EVENTUALLY HAS TO COME TO THE ICOC FOR APPROVAL. AND I
- 15 GUESS, AT LEAST I'D LIKE YOU TO THINK ABOUT, BRIAN,
- 16 WHEN WE COME BACK AROUND AGAIN, THAT THE WAY THE
- 17 INITIATIVE IS WRITTEN IS THAT IT DOES CALL FOR
- 18 SCIENTIFIC EXPERTISE IN THE INITIAL RANKING OF THE
- 19 APPLICATIONS.
- DR. HENDERSON: OKAY. THANK YOU FOR THAT
- 21 CLARIFICATION.
- DR. PENHOET: JUST TO BE FURTHER CLARIFIED,
- THAT'S THE UNDERSTANDING WE ALSO HAVE HERE IN SAN
- 24 FRANCISCO WITH BOB AND AMY DUROSS HERE IS THAT THERE
- 25 WILL BE SEVEN MEMBERS FROM THE PATIENT ADVOCACY

- 1 COMMUNITY WHO ALSO WILL BE INVOLVED IN THIS IN ADDITION
- 2 TO THE 15 SCIENTISTS AND PHYSICIAN SCIENTISTS CHOSEN.
- DR. LEVEY: RIGHT. JERRY LEVEY AGAIN.
- 4 THEY'RE NONVOTING MEMBERS.
- DR. PENHOET: CORRECT.
- 6 MS. DALY: THEY ARE, BUT THEY ONLY VOTE ON
- 7 WHAT HAS ALREADY BEEN --
- 8 CHAIRMAN HOLMES: SCIENTIFIC REVIEW. THEY
- 9 WOULD HAVE VOTE TO SEND SOMETHING FORWARD TO THE ICOC,
- 10 BUT NOT ON THE INITIAL SCIENTIFIC RANKING IS OUR
- 11 UNDERSTANDING.
- 12 MS. LANSING: SAY THAT AGAIN, PLEASE, SO WE
- 13 CAN HEAR THAT. SAY THAT PLEASE. WHAT DO THE PATIENT
- 14 ADVOCATES DO? SAY THAT AGAIN.
- 15 CHAIRMAN HOLMES: DISEASE ADVOCATE MEMBERS ON
- 16 THE SUBCOMMITTEE WOULD NOT PARTICIPATE IN THE INITIAL
- 17 RANKING. THAT WOULD BE DONE BY THE SCIENTIFIC MEMBERS.
- 18 BUT THEN THE ENTIRE SUBCOMMITTEE, INCLUDING THE DISEASE
- 19 ADVOCATE GROUP, WOULD VOTE ON WHAT IS FORWARDED TO THE
- 20 ICOC. AND I THINK I HEARD BOB KLEIN SAY THAT IS
- 21 CORRECT.
- 22 DR. HENDERSON: THAT SOUNDS VERY REASONABLE.
- 23 I THINK IT WOULD HAVE BEEN GOOD TO HAVE THAT ON THE
- 24 MATERIAL WE GOT JUST BECAUSE I HAD FORGOTTEN THE
- 25 LEGISLATION.

- 1 CHAIRMAN HOLMES: BRIAN, I THINK THAT WAS YOU
- 2 WHO SPOKE. WOULD YOU BE COMFORTABLE THEN WITH AT THE
- 3 MOMENT NOT MODIFYING FROM THE POINT OF VIEW OF THE FACT
- 4 THAT WE NEED TO IDENTIFY 15 INDIVIDUALS FROM EITHER THE
- 5 BASIC SCIENTIST OR PHYSICIAN SCIENTIST COMMUNITY FOR
- 6 THIS INITIAL RANKING?
- 7 DR. HENDERSON: NO, ED. I'M VERY COMFORTABLE
- 8 AS YOU'VE WRITTEN IT GIVEN THAT ADDITIONAL INFORMATION.
- 9 CHAIRMAN HOLMES: OKAY. I WOULD SAY A STILL
- 10 ACTIVE DISCUSSION POINT, AND I WOULD ASK MAYBE JERRY
- 11 AND SHERRY, IF THEY WOULD, TO THINK A LITTLE BIT ABOUT
- 12 LANGUAGE AS WE GO AROUND. IF WE WANT TO MODIFY THE
- 13 GEOGRAPHY SECTION, HOW YOU WOULD WANT TO STATE THAT SO
- 14 WE CAN BRING IT BACK TO THE GROUP BECAUSE WE'LL NEED TO
- 15 APPROVE THIS RECOMMENDATION, I THINK, TO GUIDE THE REST
- 16 OF THE PROCESS. IF THE TWO OF YOU COULD POTENTIALLY
- 17 HUDDLE ON THAT TOPIC, AND WE'LL COME BACK TO THAT IN A
- 18 MOMENT.
- 19 BUT ARE THERE OTHER ISSUES THAT THE LOS
- 20 ANGELES GROUP BOARD MEMBERS WANTED TO BRING UP?
- 21 MS. KING: NOT AT THIS TIME.
- 22 CHAIRMAN HOLMES: IF NOT, THEN WE'LL MOVE TO
- 23 SAN DIEGO FOR ONE OF THE TWO BOARD MEMBERS WHO ARE
- 24 HERE.
- DR. REED: JOHN REED HERE. I ALSO HAVE

1	CONCERNS	ABOUT	IN-STATE	SCIENTISTS	SERVING	ON	TH!

- 2 REVIEW. I THINK THAT THE MODEL, I BELIEVE, AS BRIAN
- 3 HERMAN MENTIONED THAT IS USED BY THE STATE'S CURRENT
- 4 GRANT PROGRAMS TO ADMINISTER THE CALIFORNIA BREAST
- 5 CANCER RESEARCH PROGRAM, OTHER GRANT PROGRAMS ENTAIL
- 6 USING EXCLUSIVELY SCIENTISTS FROM OUTSIDE THE STATE AS
- 7 THE MECHANISM TO ACHIEVE IMPARTIALITY.
- 8 I ALSO SHARE CONCERNS ABOUT THE NEED FOR
- 9 MEMBERS WHO WOULD BE IN-STATE TO RECUSE THEMSELVES
- 10 EVERY TIME A GRANT FROM THEIR INSTITUTION WAS REVIEWED
- 11 AND, THEREFORE, REDUCING THE NUMBER OF EXPERTS WE WOULD
- 12 HAVE VOTING ON THAT GRANT. I THINK IT JUST MAKES LIFE
- 13 A LOT SIMPLER IF WE STAY EXCLUSIVELY WITH SCIENTISTS
- 14 FROM OUTSIDE THE STATE OF CALIFORNIA.
- 15 MR. SHEEHY: THIS IS JEFF SHEEHY. I JUST
- 16 WANTED TO ANNOUNCE THAT I'M HERE AND I'M PRESENT.
- 17 CHAIRMAN HOLMES: JEFF, WE'RE TURNING TO SAN
- 18 FRANCISCO IN A MOMENT IF YOU HAVE COMMENTS.
- 19 DR. THAL: THIS IS LEON THAL, SAN DIEGO. I
- 20 GUESS I DON'T QUITE AGREE. I THINK THAT WHAT WILL
- 21 HAPPEN IS, FIRST OF ALL, IT MAY NOT BE SO EASY TO LINE
- 22 UP SCIENTISTS TO REVIEW AS ONE THINKS. THIS IS FOR
- THOSE OF YOU WHO HAVE SERVED ON STUDY SECTIONS AND
- 24 COUNCILS IS A LOT OF WORK, NO. 1.
- NO. 2, THERE ARE GOING TO BE AREAS OF SCIENCE

1 T	'HAT'	WE	NEED	COVERED	OUTSIDE	OF	STEM	CELL	RESEARCH
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- 2 AND WE MAY BE ABLE TO FIND INDIVIDUALS AT INSTITUTIONS
- 3 WHERE THERE ARE NO APPLICATIONS COMING FORWARD. SO I
- 4 WOULD AGREE THAT THERE IS GOING TO BE A PROBLEM IF WE
- 5 HAVE PEOPLE DOING BASIC BIOLOGY AT MAJOR INSTITUTIONS
- 6 WHO WOULD HAVE TO RECUSE THEMSELVES FROM 20 OR 30
- 7 PERCENT OF THE GRANTS, BUT THERE MAY BE SMALLER
- 8 INSTITUTIONS THAT HAVE VERY ADEPT PEOPLE THAT COULD
- 9 SERVE ON THIS REVIEW GROUP THAT WE WOULD WANT TO USE IN
- 10 RELATED FIELDS. SO I WOULDN'T WANT TO ENTIRELY
- 11 ELIMINATE THE POSSIBILITY OF USING CALIFORNIA
- 12 REVIEWERS. I THINK IT CAN DONE SAFELY.
- 13 ONE OTHER EXAMPLE OF HOW CALIFORNIA GRANTS
- 14 ARE REVIEWED, AND I'M NOT SUGGESTING THAT FOR THIS
- 15 MODEL, IS THERE'S AN ALZHEIMER'S CENTERS PROGRAM FUNDED
- 16 BY THE STATE OF CALIFORNIA. THERE ARE EIGHT OR TEN
- 17 CENTERS CURRENTLY FUNDED. AND BASICALLY SCIENTISTS
- 18 FROM NORTHERN CALIFORNIA REVIEW APPLICATIONS FROM
- 19 SOUTHERN CALIFORNIA AND VICE VERSA. THAT'S NOT THE
- 20 MODEL THAT WE SHOULD ADOPT, BUT THAT IS ANOTHER MODEL
- 21 THAT IS CURRENTLY IN PLACE BY THE STATE OF CALIFORNIA.
- 22 SO I THINK WE SHOULD USE PRIMARILY
- OUT-OF-STATE REVIEWERS, BUT I DON'T WANT TO
- 24 ELIMINATE -- I DON'T KNOW WHAT PERCENTAGE OF SCIENTISTS
- 25 HANG OUT IN CALIFORNIA. IT MAY BE 15 PERCENT OF THE

- 1 POPULATION, AND WE MAY NEED TO DRAW ON THAT COHORT.
- THE ONE OTHER ITEM THAT WE MIGHT WANT TO
- 3 THINK ABOUT ADDING IN IS A PERSON THAT WORKS IN OTHER
- 4 AREAS, SUCH AS THE PERSON THAT ACTUALLY CARRIES OUT
- 5 RESEARCH IN THE AREA OF BIOETHICS OR OTHER RELATED
- 6 AREAS. THIS WOULD NOT BE A PUBLIC ADVOCATE PERSON, BUT
- 7 POTENTIALLY A SCIENTIST WORKING IN THE AREA OF PUBLIC
- 8 ETHICS.
- 9 MS. KING: THIS IS MELISSA IN UCLA. I JUST
- 10 WANTED TO LET YOU KNOW THAT WE JUST HAD JOHN SHESTACK
- 11 AND KEITH BLACK, DR. BLACK, JOIN US. AND EACH OF THEM
- 12 MAY HAVE SOME INITIAL COMMENTS ON THE DOCUMENT WHICH
- 13 THEY HAVE BEEN REVIEWING. I JUST WANTED TO MAKE SURE
- 14 THEY HAD THAT OPPORTUNITY.
- 15 CHAIRMAN HOLMES: WE WILL DEFINITELY RETURN
- 16 TO YOU IN JUST A MOMENT. ED HOLMES, DO I GET TO SPEAK
- AS A MEMBER OF THE COMMITTEE? AS A MEMBER OF THE
- 18 COMMITTEE, NOT THE CHAIR OF THE WORKING GROUP, I'D LIKE
- 19 TO SAY THAT I THINK IT'S NOT COMPLETELY CLEAR IN MY
- 20 MIND THAT THERE WILL BE A HUGE NUMBER OF PEOPLE FROM
- 21 OUTSIDE OF CALIFORNIA WHO WOULD REVIEW THESE GRANTS. I
- 22 WOULD LIKE TO BELIEVE THAT'S THE CASE, AND I WOULD
- 23 AGREE THAT, IF IT'S AT ALL POSSIBLE, IF THAT WAS THE
- 24 LANGUAGE THAT WAS USED, THAT WE GO THAT IN DIRECTION.
- 25 BUT I THINK TO PRESERVE SOME FLEXIBILITY FOR

- 1 THE GROUP ON THE CHANCE THAT THERE ARE PEOPLE THAT WILL
- 2 BE AS EAGER AS YOU MIGHT THINK TO PARTICIPATE IN THIS
- 3 PROCESS IS THAT WE GIVE THE COMMITTEE THE MAXIMAL
- 4 OPPORTUNITY TO GET THE VERY BEST PEOPLE TO CONDUCT THIS
- 5 RESEARCH.
- 6 SO AS AN INDIVIDUAL, I WOULD PREFER, I THINK,
- 7 THE LANGUAGE THAT JERRY LEVEY HAD USED THAT IF AT ALL
- 8 POSSIBLE OR SOMETHING TO THAT NATURE RATHER THAN
- 9 ABSOLUTELY HAS TO BE OUT OF THE STATE OF CALIFORNIA.
- 10 I'M SORRY. WHICH LOCATION HAD TWO NEW PEOPLE
- 11 WALK IN? I DIDN'T HEAR WHICH LOCATION.
- MS. KING: IT'S UCLA.
- 13 CHAIRMAN HOLMES: WE'RE DISCUSSING FOR THE
- 14 PEOPLE IN THE ROOM THE PORTION OF THE HANDOUT MATERIAL
- 15 THAT DEALS WITH THE CRITERIA FOR SELECTING MEMBERS OF
- 16 THE SCIENTIFIC AND MEDICAL RESEARCH FUNDING WORKING
- 17 GROUP. PLEASE, IF YOU HAVE COMMENTS, WE WOULD WELCOME
- 18 THEM.
- 19 MR. SHESTACK: WORKING GROUP IN THIS CASE
- 20 MEANS WORKING GROUP FOR RECOMMENDATIONS OR THE ACTUAL
- 21 SAB? THE REVIEWERS.
- MS. KING: IT DOES, YEAH.
- 23 MR. SHESTACK: AND YOU'RE ASSUMING THAT THERE
- 24 WILL BE FOUR REVIEW SESSIONS PER YEAR FOR EACH OF THESE
- 25 DIFFERENT GRANT PROGRAMS: CENTER-BASED, PILOT

1	PROJECTS,	ΔND	TRAINING	GRANTS?	TS	$TH\Delta T$	WHY	VOII	TVAH.
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- 2 FOUR DIFFERENT SESSIONS, BUT THOSE WOULD BE DIFFERENT
- 3 REVIEWERS FOR THOSE DIFFERENT GRANTS, WOULDN'T THEY?
- 4 CHAIRMAN HOLMES: I THINK THAT'S A MATTER FOR
- 5 DISCUSSION. MY UNDERSTANDING WAS IT IS POSSIBLY,
- 6 PROBABLY AT EACH CYCLE, WE WOULD CONSIDER MULTIPLE
- 7 TYPES OF GRANTS. AND MAYBE AT THE FIRST CYCLE, IF WE
- 8 AGREE, AND THE ICOC ULTIMATELY APPROVES, THAT ALL THREE
- 9 TYPES OF GRANTS WOULD BE APPROVED SO THAT THE REVIEWERS
- 10 WOULD BE CONSIDERING MULTIPLE TYPES OF GRANTS. THAT IS
- 11 MY UNDERSTANDING OF THIS.
- 12 MR. SHESTACK: AND IS THERE A MINIMUM NUMBER
- OF REVIEWERS YOU'RE TALKING ABOUT ASSEMBLING?
- 14 CHAIRMAN HOLMES: THE INITIATIVE IS RATHER
- 15 SPECIFIC IN SAYING THAT WE NEED 15 SCIENTIFIC
- 16 REVIEWERS, BASIC SCIENTISTS AND PHYSICIAN SCIENTISTS,
- 17 AND THEN WE HAVE THE SEVEN ADVOCATES REPRESENTING
- 18 DISEASE ENTITIES FROM THE ICOC WHO WILL ALSO BE ON
- 19 THIS.
- 20 MR. SHESTACK: OBVIOUSLY, WHOEVER THE CHAIR
- 21 OF THE SAB CAN BRING IN GUEST REVIEWERS FOR SOMETHING
- 22 PARTICULARLY WHERE THERE MAY NOT BE EXPERTISE
- 23 REPRESENTED.
- MS. KING: I'D LIKE TO MAKE A GENERAL REQUEST
- THAT EVERYBODY THAT IS A BOARD MEMBER, WHEN YOU'RE

- 1 SPEAKING, IF YOU COULD PLEASE STATE YOUR NAME FOR THE
- 2 TRANSCRIPTIONIST, FIRST OF ALL, BUT ALSO FOR YOUR
- 3 COLLEAGUES. THANK YOU.
- DR. PENHOET: THIS IS ED PENHOET IN SAN
- 5 FRANCISCO. JUST TO CLARIFY THAT LATTER POINT, WE ARE
- 6 PRESUMABLY GOING TO APPOINT 15 MEMBERS FOR A
- 7 SIGNIFICANT PERIOD OF TIME, UP TO SIX YEARS, AS
- 8 REVIEWERS, NO. 1.
- 9 AND NO. 2, THIS 15-PERSON BODY WILL HAVE TO
- 10 REVIEW EVERY KIND OF GRANT WHICH EVENTUALLY COMES
- 11 BEFORE THEM. SO THEY HAVE A COMPREHENSIVE.
- 12 MR. SHESTACK: THIS IS JOHN SHESTACK. I ONLY
- 13 HAVE EXPERIENCE FROM OUR OWN GROUP, WHICH IS MUCH
- 14 SMALLER. IT JUST SEEMS THAT A SIX-YEAR COMMITMENT IS
- 15 VERY UNREALISTIC AND NOT REASONABLE TO ASK FOR PEOPLE.
- 16 I KNOW THERE'S SOMETHING TO BE SAID FOR THEM TO REALLY
- 17 GETTING TO KNOW THE FIELD AND THE PLAYERS OVER TIME,
- 18 BUT THAT'S ALSO WHAT, YOU KNOW, THE PRESIDENT OF THE
- 19 ORGANIZATION IS FOR. I JUST DO THINK SIX YEARS IS A
- 20 ROUGH ROAD, AND YOU MIGHT NOT GET THE QUALITY OF PEOPLE
- 21 YOU WANT.
- 22 DR. PENHOET: I AGREE WITH YOU. THAT WAS A
- 23 SUBPOINT, BUT I MEAN WHAT THE INITIATIVE CALLS FOR
- 24 APPOINTMENTS UP TO SIX YEARS. WE CAN DISCUSS LATER ON,
- 25 I THINK, WHETHER SIX YEARS IS A REASONABLE NUMBER OR

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- 2 IMPORTANT POINT I WANTED WAS THIS BODY OF 15 WILL BE
- 3 RESPONSIBLE FOR HOWEVER LONG THEY ARE SERVING FOR
- 4 REVIEW OF EVERY KIND OF GRANT THAT COMES BEFORE THEM.
- 5 THEY CAN DIVIDE THEMSELVES INTO SMALLER GROUPS, BUT
- 6 THERE WILL BE NO OTHER REVIEW GROUP EXCEPT THIS GROUP
- 7 FUNCTIONING IN THE FUTURE.
- 8 MR. SHESTACK: IS THAT BECAUSE THAT'S WHAT
- 9 THE LEGISLATION CALLS FOR, OR THAT'S WHAT YOU THINK THE
- 10 BEST DESIGN IS?
- DR. PENHOET: THAT'S WHAT THE LEGISLATION
- 12 CALLS FOR. AND THEN THE SECOND PIECE OF THAT IS THAT
- 13 THERE THREE KINDS OF GRANTS THAT WE'VE PUT FORWARD AS A
- 14 PROPOSAL ARE IN THE INITIAL ROUNDS, BUT NOT NECESSARILY
- 15 THE TOTAL SET OF GRANTS WHICH WILL EVENTUALLY COME
- 16 BEFORE US. THAT'S GOING TO BE AN EVOLVING SIDE OF
- 17 THINGS. SO THERE BE MANY OTHER KINDS OF GRANTS BEFORE
- 18 THE TEN YEARS ARE COMPLETED. IN FACT, THERE WILL BE
- 19 OTHER KINDS OF GRANTS. SO OUR PROPOSAL FOR THESE THREE
- 20 CLASSES WERE JUST FOR THE INITIAL FUNDING. I JUST
- 21 WANTED TO CLARIFY THAT POINT.
- 22 DR. HENDERSON: BRIAN HENDERSON. IT'S HARD
- FOR ME TO BELIEVE WE CAN'T FIND 15 PEOPLE FROM OUT OF
- 24 CALIFORNIA THAT WOULD BE GOOD SCIENTISTS WHO WOULD
- 25 AGREE TO DO THIS AS LONG AS WE DIDN'T MAKE THE DURATION

- 1 NECESSARILY THIS ONEROUS. IT'S HARD FOR ME TO BELIEVE
- 2 WE WOULDN'T FIND 15 VERY GOOD PEOPLE FROM OUT OF THE
- 3 STATE OF CALIFORNIA, AND THAT WE COULD MAKE THIS, AT
- 4 LEAST AT THIS STAGE, EXCLUSIVELY THAT WAY RATHER THAN
- 5 HAVE TO WORRY ABOUT FINE-TUNING WHO WITHIN THE STATE OF
- 6 CALIFORNIA MIGHT BE APPROPRIATE. I THINK THAT'S JUST
- 7 GOING TO BOG US DOWN IN UNNECESSARY COMPLICATIONS. AND
- 8 AT THIS STAGE, I DON'T SEE WHY IT'S NECESSARY.
- 9 MS. LANSING: I THINK BRIAN IS SPEAKING FOR
- 10 ALL OF US AT UCLA HERE BECAUSE IT'S ONLY 15 PEOPLE.
- 11 AND I THINK THE MINUTE THAT YOU SAY WE'LL DO OUR BEST,
- 12 YOU LEAVE IT OPEN FOR PEOPLE NOT TO TRY AS HARD. YOU
- 13 ASKED US TO FOOL AROUND WITH THE SENTENCE. WE TOOK
- 14 THAT THEY HAD TO BE FROM OUTSIDE OF CALIFORNIA AND THEN
- 15 JUST SAID, LOOK, IN-STATE SCIENTISTS WILL ONLY BE USED
- 16 IF THE POSITIONS CAN'T BE FILLED. I ALMOST DON'T WANT
- 17 TO PUT THAT IN BECAUSE I THINK WE SHOULD GO WITH A
- 18 DECLARATIVE STATEMENT BECAUSE THAT'S THE BEST TO REVIEW
- 19 THE GRANTS. THAT'S THE IDEAL SITUATION, AT LEAST FROM
- 20 ALL OF US ON THIS SIDE AT UCLA. WE FEEL THAT'S THE
- 21 BEST FOR THE ICOC, THE BEST TO REVIEW THE GRANTS, AND
- ONLY COME BACK TO IT IF WE CAN'T SOLVE IT.
- 23 CHAIRMAN HOLMES: ED HOLMES AGAIN. WE HEAR
- 24 YOUR VIEW ON THAT. I THINK THERE'S A DIFFERENCE OF
- 25 OPINION. AT THE MOMENT LET'S SAY WE HAVE A DIFFERENCE

- 1 OF OPINION. WE HAVE TO RESOLVE THAT IF WE CAN.
- TO MOVE THE DISCUSSION A LITTLE BIT, MIGHT I
- 3 ASK IF THERE ARE OTHER PARTS OF THE CRITERIA THAT WE
- 4 WANT TO GET ON THE TABLE AT THIS TIME BEFORE WE RETURN
- 5 TO THE GEOGRAPHIC CONSIDERATION? I DON'T WANT TO SHUT
- 6 OFF THE CONVERSATION ON GEOGRAPHY. I JUST WANT TO MAKE
- 7 SURE WE'VE GOT THE OTHER THINGS ON THE TABLE WE NEED TO
- 8 HAVE THERE, IF THE GROUP IS AGREEABLE WITH THAT.
- 9 DR. BLACK: THIS IS KEITH BLACK IN LOS
- 10 ANGELES. WILL THERE BE ANY CONSIDERATION FOR THE 15
- 11 SCIENTIFIC MEMBERS TO HAVE SORT OF A BALANCE IN
- 12 DIFFERENT AREAS OF EXPERTISE, SUCH AS CARDIOLOGY,
- 13 DIABETES, NEUROSCIENCE AND SO FORTH? OR ARE WE JUST
- 14 CONSIDERING TRYING TO GET THE BEST 15 SCIENTISTS?
- DR. PENHOET: KEITH, THE BALANCE ISSUE THAT'S
- 16 ADDRESSED IN THE PROPOSAL IS BASIC AND PHYSICIAN
- 17 SCIENTISTS. AND I THINK IF WE -- ED PENHOET SPEAKING
- 18 AS A COMMITTEE MEMBER, NOT THE CHAIR -- IS THAT IF WE
- 19 WERE TO SET OUT TODAY TO SAY WE NEED EACH MEMBER OF
- 20 NOAH'S ARK REPRESENTED HERE, WE MIGHT BE REALLY
- 21 LIMITING TO THE GROUP TO COME UP WITH THE VERY BEST
- 22 PEOPLE. THAT'S ONE INDIVIDUAL'S OPINION.
- 23 I THINK IF WE SAID WE NEEDED A CARDIOLOGIST
- 24 AND A WHATEVER, IN MY VIEW, IT MIGHT BE PRETTY
- 25 RESTRICTIVE. I HAPPEN TO BE IN, AND MAYBE IT SOUNDS

- 1 LIKE THE MINORITY, I'M NOT SURE IT'S GOING TO BE THAT
- 2 FIND 15 UNBELIEVABLY WELL QUALIFIED PEOPLE WHO REALLY
- 3 CAN GIVE US THIS MUCH TIME, BUT I HOPE I'M WRONG.
- 4 DR. BLACK: I GUESS THE ONLY THOUGHT WOULD BE
- 5 IS WHETHER YOU WOULD HAVE ENOUGH EXPERTISE, FOR
- 6 EXAMPLE, TO MAKE SURE THAT IF GRANTS ARE COMING IN IN
- 7 PARTICULAR AREAS, THAT, YOU KNOW, A CARDIOLOGIST KNOWS
- 8 ALL OF THE SCIENTIFIC ISSUES WITH CARDIOLOGY, A
- 9 NEUROSCIENTIST IS ON THE COMMITTEE TO REVIEW ALL OF THE
- 10 SCIENTIFIC ISSUES, FOR EXAMPLE, WITH NEUROSTEM CELL
- 11 ISSUES AND SO FORTH.
- 12 DR. REED: JOHN REED HERE IN SAN DIEGO.
- 13 KEITH, ONE OF THE ISSUES THAT WAS RAISED, THOUGH, IS
- 14 THAT THIS WORKING GROUP WILL HAVE THE ABILITY TO BRING
- 15 IN AD HOC ADDITIONAL REFEREES AS NEEDED. SO THAT IF
- 16 THEY DON'T HAVE THE EXPERTISE ON THE COMMITTEE, THEY
- 17 CAN BRING IN ADDITIONAL EXPERTISE TO HANDLE THAT. I
- 18 THINK THAT WILL ADDRESS THAT.
- 19 WHILE I HAVE THE FLOOR, IF I MAY, MR.
- 20 CHAIRMAN, I WOULD MENTION THAT THE OTHER ISSUE I WANT
- 21 TO RAISE IS HOW WE CAME UP WITH THE IDEA OF FOUR
- 22 MEETINGS PER YEAR, AND WHETHER IT MIGHT BE EASIER TO
- 23 RECRUIT REVIEWERS IF WE ONLY OFFERED GRANTS TWICE A
- 24 YEAR, EVERY SIX MONTHS, AS OPPOSED TO EVERY QUARTER.
- DR. PENHOET: I THINK BOB IS ON THE LINE

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- 2 PROSCRIBED. CAN YOU COMMENT, BOB, WHETHER THAT'S THE
- 3 CASE AND WHETHER WE HAVE TO FOLLOW THAT?
- 4 MR. KLEIN: I CAN. LET ME COMMENT ON A
- 5 COUPLE OF THINGS. ONE IS THAT THE POINT RAISED EARLIER
- 6 ABOUT THE SIX-YEAR TERM, IT IS NOT NECESSARY FOR
- 7 SOMEONE TO SERVE A FULL SIX YEARS. THEY CAN SERVE UP
- 8 TO SIX YEARS. YOU MIGHT FIND THE BEST SPECIALIST IN A
- 9 PARTICULAR AREA WHO IS PREPARED TO SERVE TWO YEARS OF
- 10 THE SIX YEARS, AT WHICH POINT YOU WOULD REPLACE THAT
- 11 INDIVIDUAL. SO YOU DO HAVE THAT FLEXIBILITY WHEN
- 12 SELECTING CANDIDATES, BUT IT GIVES THEM THE ABILITY, IF
- 13 THEY WANT TO COMMIT TO AN AREA, TO DEVELOP TREMENDOUS
- 14 EXPERTISE OVER TIME TO SAY UP TO SIX YEARS.
- 15 SECONDLY, IT DOES PROVIDE FOR FOUR GRANT
- 16 CYCLES A YEAR, BUT YOU COULD, FOR EXAMPLE, DECIDE THAT
- 17 ONE OF THE GRANT CYCLES IS VERY LIMITED, THAT IT IS
- 18 ONLY GOING TO FOCUS ON INTELLECTUAL INFRASTRUCTURE,
- 19 SUCH AS SCHOLARSHIPS FOR POST DOCS AND GRADUATE
- 20 STUDENTS. SO IT IS A VERY LIMITED DEMAND ON THE
- 21 WORKING GROUP.
- 22 AND THE WORKING GROUP, AS HAS BEEN PREVIOUSLY
- 23 DISCUSSED, MAY DECIDE TO RECONSTITUTE ITSELF, FOR
- 24 PURPOSES OF EVALUATION, INTO SUBGROUPS. AND THOSE
- 25 SUBGROUPS, FOR EXAMPLE, COULD BE FIVE GROUPS OF THREE

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- 2 AS A COMMITTEE OF THE WHOLE FOR THEIR FINAL
- 3 PRESENTATIONS AND EVALUATIONS, WHICH WOULD LIMIT THE
- 4 TIME THAT THEY WOULD BE PRESENT IN ANY ONE OF THESE
- 5 ANNUAL MEETINGS.
- 6 ADDITIONALLY, THESE MEETINGS FOR THEIR REVIEW
- 7 HAVE THE CAPACITY TO BE CONDUCTED BY VIDEOCONFERENCING
- 8 AND OTHER MEANS TO FURTHER REDUCE THE DEMANDS ON THE
- 9 INDIVIDUALS INVOLVED.
- 10 AND FINALLY, IN ADDITION TO BRINGING IN AD
- 11 HOC SPECIALISTS, IT HAS BEEN PREVIOUSLY DISCUSSED THAT
- 12 THE WORKING GROUP COULD, FOR EXAMPLE, HAVE A STRATEGIC
- 13 ADVISORY COMMITTEE THAT IS BROUGHT IN PERIODICALLY TO
- 14 HELP RELIEVE THEIR BURDEN AND LOOK FOR GAPS IN RESEARCH
- 15 TO STRATEGICALLY HELP IDENTIFY GAPS WHERE GOING
- 16 DOWNSTREAM THEY'RE MAKING ADVANCES IN MANY AREAS, BUT
- 17 IT'S PREDICTED THEY NEED TO DO A SPECIFIC RFP FOR
- 18 RESEARCH THAT WILL ELIMINATE A GAP DOWNSTREAM THAT
- 19 WOULD OTHERWISE BLOCK THERAPY DEVELOPMENT IN THE AREA
- OR PATH THAT SCIENCE IS FOLLOWING.
- 21 SO THERE ARE A NUMBER OF DIFFERENT
- 22 FLEXIBILITIES THAT ARE AVAILABLE TO THIS WORKING GROUP
- 23 WHEN YOU THINK OF THE POSSIBILITIES THAT ARE BUILT INTO
- 24 THE INITIATIVE.
- 25 CHAIRMAN HOLMES: THANK YOU, BOB, FOR THAT

1 CLARIFICATION. MAY I ASK IF ARE OTHER BOARD MEME	CLARIFICATION	l CLARI	FICATION.	MAY	I	ASK	$_{ m IF}$	ARE	OTHER	BOARD	MEMB:
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- 2 WHO HAVE NOT SPOKEN WHO HAVE NOW HAD A CHANCE TO LOOK
- 3 AT THIS, WHO WOULD LIKE TO MAKE A COMMENT BEFORE WE GO
- 4 TO THE COMMENTS FROM THE PUBLIC, AND THEN RETURN TO, I
- 5 THINK, TRYING TO FINALIZE THIS RECOMMENDATION?
- 6 MR. SHESTACK: HAS THERE BEEN DISCUSSION ON
- 7 ITEM D, WHICH IS THE PROPOSED THREE CATEGORIES?
- 8 CHAIRMAN HOLMES: IT'S AN INFORMATIONAL ITEM,
- 9 JOHN. WE WILL, DEPENDING UPON THE TIME AT THE END, I'D
- 10 LIKE TO RETURN TO THAT AS A GENERAL DISCUSSION FOR US
- 11 TO MAKE POTENTIAL RECOMMENDATIONS TO THE ICOC ABOUT
- 12 THIS. BUT GIVE THE GROUP A SENSE OF MAYBE THE SPAN OF
- 13 GRANT TYPES THAT WOULD BE THERE, PARTICULARLY WHAT
- 14 MIGHT BE THE TYPES OF GRANTS IN THE FIRST CYCLE.
- DR. LEVEY: ED, I TOOK A STAB AT REWRITING
- 16 THAT FIRST THING. SO WHAT I SUGGEST IS TO JUST TO
- 17 THROW THIS OUT. UNDER A, MUST HAVE A MIX OF BASIC
- 18 SCIENTISTS AND PHYSICIAN SCIENTISTS FROM INSTITUTIONS
- 19 OUTSIDE THE STATE OF CALIFORNIA. SCIENTISTS WHO ARE
- 20 NOT DOING STEM CELL RESEARCH, BUT ARE CONSIDERED
- 21 EXPERTS IN BIOMEDICAL RESEARCH SUBSUMED BY AND RELATED
- 22 TO STEM CELL RESEARCH ARE ELIGIBLE FOR MEMBERSHIP.
- 23 I THINK IT STATES WHAT WE WANT WITHOUT
- 24 GETTING INTO ALL THE HEDGING. I'VE REWRITTEN IT ABOUT
- 25 THREE DIFFERENT TIMES. IT JUST DOESN'T SOUND RIGHT

- 1 UNLESS YOU JUST COME OUT AND MAKE A DIRECT STATEMENT.
- 2 CHAIRMAN HOLMES: WOULD YOU SAY THE FIRST
- 3 PART OF THAT? I THINK AMY IS TRYING TO TAKE THIS DOWN.
- 4 ONE MORE TIME, PLEASE, JERRY, AND WE'LL COME BACK FOR
- 5 DISCUSSION AT THE END.
- DR. LEVEY: IT SAYS, B, BALANCED WORKING
- 7 GROUP: A, MUST HAVE A MIX OF BASIC SCIENTISTS AND
- 8 PHYSICIAN SCIENTISTS FROM INSTITUTIONS OUTSIDE THE
- 9 STATE OF CALIFORNIA. SCIENTISTS WHO ARE NOT DOING STEM
- 10 CELL RESEARCH, BUT ARE CONSIDERED EXPERTS IN BIOMEDICAL
- 11 RESEARCH SUBSUMED BY AND RELATED TO STEM CELL RESEARCH
- 12 ARE ELIGIBLE FOR MEMBERSHIP.
- 13 I WOULD JUST OFFER THAT AS A SUGGESTION.
- 14 CHAIRMAN HOLMES: OKAY. WE'VE GOT THAT. MAY
- 15 I ASK YOU DO YOU MEAN BY THAT THAT SOMEONE UNDER
- 16 EXCEPTIONAL CIRCUMSTANCES FROM THE STATE OF CALIFORNIA
- WOULD BE ELIGIBLE?
- MR. SHESTACK: AS A GUEST REVIEWER.
- 19 DR. LEVEY: NO. I TOOK OUT IN STATE.
- 20 CHAIRMAN HOLMES: OKAY. I JUST WANTED TO BE
- 21 CLEAR I UNDERSTOOD WHAT YOU'RE SAYING, WHICH IS
- 22 BASICALLY YOU'RE SAYING AS A MANDATE YOU CAN ONLY HAVE
- 23 A REVIEWER WHO'S OUTSIDE THE STATE OF CALIFORNIA.
- 24 DR. LEVEY: THAT'S RIGHT. AND EVEN THE FACT
- 25 THAT WE EXPAND THIS TO PEOPLE WHO ARE EXPERTS IN

- 1 RESEARCH THAT IS RELATED TO STEM CELL RESEARCH, WHICH
- 2 IS ALMOST EVERYTHING, ARE ELIGIBLE FOR MEMBERSHIP ON
- 3 THE BOARD. SO WE'VE GIVEN OURSELVES A LOT OF LATITUDE
- 4 TO CULL 15 PEOPLE WHO I ALSO BELIEVE WE WILL HAVE, I
- 5 THINK, A MINIMUM OF DIFFICULTY TRYING TO GET TO
- 6 PARTICIPATE IN THIS.
- 7 CHAIRMAN HOLMES: I THINK THAT'S GREAT. WE
- 8 UNDERSTAND THE INTENT OF YOUR LANGUAGE NOW. IF I
- 9 COULD, TO MAKE SURE WE GET THROUGH OUR AGENDA, WHAT I'D
- 10 LIKE TO DO IS TO HOLD THAT AND WE'LL COME BACK AND MAKE
- 11 THAT BECAUSE I THINK THAT'S THE ONLY MAJOR CHANGE IN
- 12 THE RECOMMENDATION THAT WE HAVE. WE'LL COME BACK TO
- 13 THAT IN A MOMENT. BUT IF IT'S AGREEABLE WITH THE
- GROUP, I'D LIKE TO GO TO THE PUBLIC MEMBERS TO GET
- THEIR COMMENTS, AND THEN SEE IF WE CAN'T WRAP UP THIS
- 16 PARTICULAR ITEM.
- 17 DR. WRIGHT: ED, THIS JANET IN CHICO. I JUST
- 18 HAVE A QUESTION. I THINK DR. THAL RAISED THE IDEA OF A
- 19 BIOETHITICIAN SOMEHOW PARTICIPATING IN THIS WORKING
- 20 GROUP.
- 21 DR. THAL: I WITHDRAW IT.
- DR. WRIGHT: I JUST WANTED TO HEAR MORE
- 23 DISCUSSION OF HOW THAT WOULD FIT IN, OR IF THERE'S
- 24 ANOTHER PLACE WHERE BIOETHICS WILL BE INTEGRATED INTO
- 25 THE OVERALL DESIGN.

- 1 CHAIRMAN HOLMES: DON'T FORGET, WE HAVE A
- 2 SECOND SUBCOMMITTEE, ONE OF WHICH DEALS SPECIFICALLY
- 3 WITH THIS ISSUE OF THE STANDARDS SUBCOMMITTEE WITH
- 4 ETHICS. AND I WOULD THINK THAT THAT'S GOING TO BE A
- 5 PLACE, JANET, WHERE WE WILL HAVE INPUT FROM EXPERTS IN
- 6 THAT FIELD THAT WILL PERMEATE THE ENTIRE PROCESS THAT
- 7 WE HAVE.
- 8 DR. WRIGHT: THANK YOU.
- 9 MR. KLEIN: AS AN INFORMATIONAL ITEM -- THIS
- 10 IS BOB KLEIN -- THE STANDARDS COMMITTEE IS REQUIRED TO
- 11 HAVE FOUR BIOMEDICAL ETHICISTS ON THAT COMMITTEE AS A
- 12 STIPULATION OF THE INITIATIVE. SO WE'RE ASSURED OF
- 13 HAVING THAT EXPERTISE ON THAT WORKING GROUP.
- DR. WRIGHT: THANK YOU.
- 15 CHAIRMAN HOLMES: IF I MAY, I'D LIKE TO GO TO
- 16 CHICO FOR COMMENTS FROM THE PUBLIC.
- DR. WRIGHT: NO COMMENTS HERE.
- 18 CHAIRMAN HOLMES: SAN FRANCISCO?
- DR. PENHOET: YES, WE HAVE SEVERAL PEOPLE
- 20 WISHING TO MAKE COMMENTS, PLEASE.
- 21 CHAIRMAN HOLMES: MAY I JUST REMIND PEOPLE
- 22 BEFORE THEY BEGIN, WE WOULD LIKE YOU TO ADHERE TO THE
- 23 THREE MINUTES. AT THE RISK OF BEING RUDE, I WILL
- 24 NOTIFY YOU SHOULD YOU EXCEED THAT THREE MINUTES.
- DR. POSNER: THIS IS PHIL POSNER FROM OAK

- 2 SUGGESTIONS, THAT THE CENTER FOR SCIENTIFIC REVIEW,
- 3 CSR, NOW INCLUDES A STATISTICIAN ON EVERY REVIEW PANEL,
- 4 AND I THINK YOU MIGHT WANT TO CONSIDER HAVING A
- 5 STATISTICIAN AVAILABLE FOR ALL REVIEWS.
- 6 THEY ALSO HAVE AN AD HOC POOL, AND YOU MIGHT
- 7 WANT TO SET UP AN AD HOC POOL OF REVIEWERS THAT YOU CAN
- 8 KNOW ARE THERE AND READY TO COME IN.
- 9 I WOULD ALSO SUGGEST ROTATING TERMS, AGAIN,
- 10 SO THAT EVERYBODY DOESN'T LEAVE AT THE SAME TIME AND
- 11 YOU HAVE ALL NEW PEOPLE, EVEN THOUGH THEY'RE SENIOR
- 12 SCIENTISTS.
- 13 ALSO FOR YOUR DEBATE YOU'RE HAVING ABOUT
- 14 IN-STATE AND OUT-STATE REVIEWERS, I'VE HAD EXPERIENCE
- 15 WITH THE PENNSYLVANIA TOBACCO REVIEWS, AND THEY HAVE
- 16 ALL OUT-OF-STATE REVIEWERS. NOBODY FROM THE STATE OF
- 17 PENNSYLVANIA PARTICIPATES IN THEIRS. THE AMERICAN
- 18 HEART ASSOCIATION, FLORIDA AFFILIATE, USED TO HAVE
- 19 IN-STATE REVIEWERS FOR TEN YEARS, AND IT WAS A DISASTER
- 20 AND EVENTUALLY ELIMINATED. AND NOW ALL FLORIDA
- 21 AFFILIATE GRANTS ARE REVIEWED BY THE SOUTHERN REGIONAL
- 22 BOARD, WHICH DON'T HAVE FLORIDA MEMBERS ON THEM. SO
- JUST AS A POINT OF INFORMATION OF OTHER GROUPS THAT
- 24 HAVE USED EITHER IN-STATE OR OUT-OF-STATE REVIEWERS.
- THANK YOU.

- 1 MS. LANSING: THANK YOU.
- 2 CHAIRMAN HOLMES: THANK YOU FOR THAT VERY
- 3 HELPFUL COMMENT. I MIGHT JUST ADD THAT I BELIEVE THAT
- 4 THE INITIATIVE DOES STATE THAT ONCE THIS THING GETS
- 5 GOING, THE REVIEWERS WILL ROTATE, AND THERE WILL BE A
- 6 CYCLE; IS THAT CORRECT? SO THAT NOT EVERYBODY TURNS
- 7 OVER AT ONE TIME ON THAT. AND SO I THINK IT DOES
- 8 SUBSUME THAT PARTICULAR ISSUE. THE OTHER COMMENTS YOU
- 9 MAKE ARE VERY GOOD. THANK YOU.
- 10 IS THERE ANOTHER SPEAKER IN SAN FRANCISCO?
- DR. PENHOET: YES, THERE IS.
- MR. ROBINS: THIS IS ALAN ROBINS FROM
- 13 NOZOCELL. AS I READ THE ACT, THERE'S GOING TO BE SOME
- 14 WEIGHTING TOWARDS GRANTS WHICH ARE -- WHICH THE
- 15 SUBCOMMITTEE THAT THEY EITHER WILL NOT FUNDED BY THE
- 16 FEDERAL GOVERNMENT OR WON'T BE FUNDED IN A TIMELY
- 17 MANNER BY THE FEDERAL GOVERNMENT OR WON'T BE FUNDED TO
- 18 THE PROPER EXTENT BY THE FEDERAL GOVERNMENT. WHEN I
- 19 READ THAT, I THINK ABOUT HUMAN STEM CELL RESEARCH, AND
- 20 I THINK ABOUT THERAPEUTIC CLONING, AND THINGS LIKE
- 21 THAT. DUE TO THE SORT OF APPARENT CLIMATE IN THE
- 22 COUNTRY, IN THE U.S., A LOT OF THE EXPERTS FOR THOSE
- 23 AREAS EXIST OUTSIDE OF THE U.S. RATHER THAN INSIDE THE
- 24 U.S.
- 25 HAS THERE BEEN ANY THOUGHT ABOUT HAVING ANY

1	INTERNATIONAL	REVIEWERS	ON	THIS	PANET.	OR	TS	THAT

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- 3 CHAIRMAN HOLMES: THANK YOU FOR THAT COMMENT.
- 4 I WOULD JUST SAY FROM THE CHAIR'S POINT OF VIEW,
- 5 SOMEONE MIGHT CLARIFY ME HERE, THERE'S NOTHING THAT
- 6 PRECLUDES PEOPLE OUTSIDE OF THE UNITED STATES FROM
- 7 BEING A REVIEWER EXCEPT FOR POSSIBLY THE EASE OF
- 8 GETTING TO THE MEETINGS. AND I THINK THAT'S A MATTER
- 9 THAT THE GROUP COULD MAKE A DECISION ON IN ITS
- 10 RECOMMENDATIONS. THANK YOU.
- ANOTHER COMMENT FROM SAN FRANCISCO?
- 12 MR. COEHLO: MY NAME IS PHIL COEHLO. I'M THE
- 13 CHAIRMAN OF THERMOGENESIS CORPORATION. AND I MISSED
- 14 THE EARLY PART OF THE MEETING, BUT THE QUESTION THAT
- 15 I'M POSING IS THIS. IN THE READING OF THE INITIAL
- 16 PORTION OF THE BONDS -- OR RESEARCH PROPOSAL, IT REFERS
- 17 TO ADULT STEM CELLS, CORD BLOOD STEM CELLS,
- 18 PLURIPOTENT, BUT THEN IT'S CLEAR IN THE REMAINDER OF IT
- 19 THAT THE EMPHASIS HERE IS ON EMBRYONIC STEM CELLS.
- 20 WE HAVE BEEN WORKING WITH RESEARCH GROUPS,
- 21 ALL OF WHOM ARE IN FAVOR OF EMBRYONIC STEM CELL
- 22 RESEARCH, BUT ARE CURRENTLY WORKING IN CORD BLOOD STEM
- 23 CELL RESEARCH. I WAS TRYING TO GET SOME CLARITY FROM
- 24 THE COMMITTEE AS TO WHETHER THEY INTENDED RIGHT NOW TO
- 25 REALLY FOCUS EVERYTHING ON THOSE STEM CELLS. THERE ARE

- 1 MORE THAN 6,000 CORD BLOOD STEM CELL TRANSPLANTS, MOST
- 2 OF THEM THROUGH HEMATOPOETIC RECONSTITUTION. QUITE A
- 3 FEW RECENTLY HERE FOR THE TREATMENT OF GENETIC
- 4 DISEASES. AND IN THE COURSE OF THAT, SOME RECENT
- 5 ARTICLES AND SOME THAT ARE IN PUBLICATION WILL
- 6 DEMONSTRATE PRETTY POWERFULLY THAT THE ABILITY TO
- 7 DIFFERENTIATE AND BECOME DIFFERENT TISSUES THAT ARE
- 8 FUNCTIONING. AND SO I'M LOOKING FOR SOME CLARITY IN
- 9 THAT REGARD.
- 10 CHAIRMAN HOLMES: THANK YOU FOR THAT COMMENT.
- 11 I WILL ATTEMPT TO ANSWER THIS, BUT MAYBE OTHERS ON THIS
- 12 CONFERENCE CALL, LIKE BOB KLEIN, CAN STRAIGHTEN ME OUT.
- 13 I BELIEVE THAT NOT ONLY EMBRYONIC, BUT ADULT STEM CELLS
- 14 CAN BE FUNDED BY PROPOSITION 71, SO IT'S NOT
- 15 EXCLUSIVELY EMBRYONIC STEM CELLS. AND I BELIEVE THAT
- 16 THERE IS AN OPTION THAT IF OTHER VITAL AREAS OF
- 17 RESEARCH ARE DEEMED APPROPRIATE BY THIS COMMITTEE FOR
- 18 FUNDING WITH A TWO-THIRDS MAJORITY, THEY CAN GO TO THE
- 19 ICOC FOR APPROVAL.
- 20 SO I THINK THERE IS FLEXIBILITY TO EMBRACE
- 21 OTHER AREAS THAT ARE CONSIDERED ESSENTIAL TO THIS FIELD
- 22 TO MOVE FORWARD. AND I THINK THAT COVERS THE AREA THAT
- 23 YOU BROUGHT FORWARD. BUT, BOB, DID I MISS SOMETHING OR
- 24 DID I SAY THAT CORRECTLY?
- 25 MR. KLEIN: I THINK THAT'S A VERY ACCURATE

- 1 AND CORRECT STATEMENT. THERE IS A PREFERENCE FOR
- 2 FUNDING EMBRYONIC STEM CELL RESEARCH, WHICH IS
- 3 REFLECTED, AS YOU SAY, THAT THE RECOMMENDATION FROM THE
- 4 WORKING GROUP FOR EMBRYONIC WOULD BE A 50-PERCENT VOTE;
- 5 WHEREAS, FOR OTHER VITAL RESEARCH OPPORTUNITIES, WHICH
- 6 WOULD INCLUDE ADULT STEM CELL RESEARCH, CORD BLOOD
- 7 RESEARCH, CELL SIGNALING, CELL GROWTH FACTORS RELATED
- 8 TO STEM CELL RESEARCH, THOSE CAN ALL MOVE FORWARD UNDER
- 9 THE CATEGORY OTHER VITAL RESEARCH OPPORTUNITIES WITH A
- 10 TWO-THIRDS VOTE.
- 11 AT THE ACTUAL ICOC BOARD, ONCE THOSE
- 12 RECOMMENDATIONS HAVE BEEN MADE, THE BOARD CAN ADOPT
- 13 THEM ON MAJORITY VOTE. SO IT IS AT THE RECOMMENDATION
- 14 LEVEL THAT WE HAVE THE STRUCTURAL PREFERENCE TO DEAL
- 15 WITH THE FACT OF THE COMPLETE LACK OF EFFECTIVE FUNDING
- 16 AT THE NIH FOR EMBRYONIC STEM CELL RESEARCH. IT'S VERY
- 17 IMPORTANT TO ADDRESS THE ISSUES OF CORD BLOOD STEM CELL
- 18 OPPORTUNITIES.
- 19 MR. COEHLO: COULD I HAVE A FOLLOW-UP
- 20 QUESTION? WOULD THERE THEN BE SOME CONSIDERATION OF
- 21 SOMEONE PRACTICED IN CORD BLOOD STEM CELLS TO BE ON THE
- 22 WORKING GROUP?
- 23 CHAIRMAN HOLMES: I THINK WE HAVE TO LEAVE
- 24 THAT UP TO THE COMMITTEE WHEN THEY BEGIN TO DO THEIR
- WORK.

2 DR. PENHOET: NO. CHAIRMAN HOLMES: LOS ANGELES? 3 4 MS. KING: NO. 5 CHAIRMAN HOLMES: SAN DIEGO? NO COMMENTS 6 FROM THE PUBLIC IN SAN DIEGO. 7 THEN I'D LIKE TO BRING US BACK TO SEE IF WE 8 COULD CONCLUDE THIS ITEM AND THEN TAKE A VOTE AS TO 9 WHETHER WE CAN MOVE FORWARD WITH THIS. WE'RE BACK TO THE BOARD MEMBERS AGAIN. YOU'VE HAD A CHANCE TO 10 CONSIDER DR. LEVEY'S SUGGESTION, AND I KNOW DR. THAL 11 12 WANTED TO COMMENT AND ANYONE ELSE. DR. THAL: I WOULD SUGGEST THAT WE WORD IT SO 13 14 THAT EVERY EFFORT WOULD BE MADE TO SECURE REVIEWERS 15 FROM OUTSIDE OF THE STATE AND LEAVE IT AT THAT. AND THEN PUT IN A THIRD SEPARATE STATEMENT WHICH SAYS THAT 16 17 IF ADEQUATE REVIEWERS CANNOT BE OBTAINED FROM WITHIN 18 THE STATE OF CALIFORNIA, CONSIDERATION BE GIVEN TO 19 USING APPROPRIATE REVIEWERS FROM WITHIN THE STATE. 20 THAT SIMPLY SAVES US THE HASSLE OF HAVING TO REDO THIS 21 IF WE CAN'T COME UP WITH ENOUGH REVIEWERS. 22 I THINK AS YOU START APPROACHING PEOPLE, 23 ESPECIALLY ASKING THEM TO SERVE SIX-YEAR TERMS TO REVIEW LARGE NUMBERS OF GRANTS ON A QUARTERLY BASIS, 24

YOU'RE GOING TO GET A LOT OF REFUSALS.

ANOTHER PUBLIC SPEAKER IN SAN FRANCISCO?

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25

- 1 CHAIRMAN HOLMES: OTHER COMMENTS ON THIS
- 2 TOPIC, PLEASE?
- 3 DR. LEVEY: JUST TO FOLLOW UP. JERRY, AGAIN.
- 4 WE HAD DISCUSSED THIS EARLIER. WE PROBABLY OUGHT TO
- 5 PHRASE THIS AS TWO DIFFERENT THINGS TO VOTE ON WHEN WE
- 6 VOTE ON THEM BECAUSE SOME OF US HERE DON'T BELIEVE THAT
- 7 WE SHOULD EVEN PUT ANYTHING IN REGARDING RECRUITMENT OF
- 8 THE SCIENTIFIC REVIEW BOARD FROM INSIDE THE STATE OF
- 9 CALIFORNIA. IT JUST ADDS AN AMBIGUITY THAT I DON'T
- 10 THINK WE WANT TO GET INVOLVED IN.
- 11 MS. LANSING: SHERRY LANSING HERE. I THINK
- 12 THE FUNDAMENTAL DIFFERENCE, IF I CAN UNDERSTAND IT, IS
- 13 THAT I THINK WE'RE ALL SAYING THAT BEST PRACTICES WOULD
- 14 BE TO FIND PEOPLE OUTSIDE OF THE STATE OF CALIFORNIA.
- 15 BUT THE FUNDAMENTAL DIFFERENCE IS IS THAT SOME OF US
- 16 BELIEVE THAT THERE 15 PEOPLE AVAILABLE, AND SOME OF US
- 17 DON'T BELIEVE THAT. THEY THINK THAT WE'RE NOT GOING TO
- 18 BE ABLE TO FIND THEM. I THINK THAT'S REALLY THE
- 19 FUNDAMENTAL ISSUE THAT WE'RE ARGUING ABOUT, NOT WHETHER
- 20 IT'S BETTER TO HAVE PEOPLE OUTSIDE.
- 21 AND I GUESS I'M JUST REPEATING MYSELF IN
- 22 SAYING THAT I'M OPTIMISTIC AND WOULD RATHER TAKE A
- 23 POSITIVE APPROACH. AND THEN IF WE FIND THAT WE CAN'T
- 24 DO IT, THEN IT WILL BE UNDERSTOOD THAT WE'LL COME BACK.
- DR. LEVEY: WHAT WOULD BE THE PROBLEM IF WE

- 1 HAD -- THIS WILL COME UP. WHAT IF WE HAD TEN REVIEWERS
- 2 OR TWELVE REVIEWERS? HOW WAS THE FIGURE OF 15 ARRIVED
- 3 AT?
- 4 CHAIRMAN HOLMES: I WOULD HAVE POINT YOU TO
- 5 BOB AS TO HOW THE 15 WAS ARRIVED AT, BUT THAT'S WHAT'S
- 6 IN THE INITIATIVE THAT IT CALLS FOR.
- 7 MR. KLEIN: THE PURPOSE OF 15 WAS IN ORDER
- 8 FOR THE GROUP TO PROCESS A SIGNIFICANT NUMBER OF GRANTS
- 9 AND DIVIDE IT UP INTO REASONABLE WORKING GROUPS,
- 10 LOOKING AT THE NIH STUDY SECTIONS AND THE NATIONAL
- 11 SCIENCE FOUNDATION AND OTHERS. THERE'S OFTEN A PROCESS
- 12 WHERE THE COMMITTEES WILL DELEGATE OUT TO SUBCOMMITTEES
- 13 TO DO -- THEY EITHER HAVE TWO REVIEWERS WHO REVIEW AND
- 14 REPORT BACK TO THE WHOLE COMMITTEE OR THREE REVIEWERS
- 15 WHO WOULD DELEGATE OUT AND REPORT BACK TO THE WHOLE
- 16 COMMITTEE, WHO THEN ACT AFTER THE THREE REVIEWERS HAVE
- 17 LOOKED AT IT CLOSELY, PROVIDE THEIR EVALUATION.
- 18 SO THIS PROVIDED 15 MEMBERS THE ABILITY TO
- 19 HAVE FIVE GROUPS OF THREE REVIEWERS, DIVIDED, CERTAINLY
- 20 HAVING A CHAIRMAN AND SEVEN GROUPS OF TWO, BUT IT GIVES
- 21 THEM ENOUGH MEMBERS FOR FLEXIBILITY IN DISTRIBUTING THE
- 22 INTENSIVE REVIEW WORKLOAD, AND THEN RECONSTITUTING
- 23 THEMSELVES AS A COMMITTEE OF THE WHOLE TO RECEIVE THOSE
- 24 REPORTS AND VOTE WITH THE DEPTH PERSPECTIVE PROVIDED BY
- 25 THE INTERVIEW GROUPS.

- 1 CHAIRMAN HOLMES: THANK YOU, BOB. ED HOLMES
- 2 SPEAKING, SPEAKING AS A MEMBER OF THE COMMITTEE AGAIN
- 3 AS OPPOSED TO THE CHAIR. I THINK SHERRY LANSING SAID
- 4 IT VERY WELL, AND I WOULD CERTAINLY AGREE, SHERRY, WITH
- 5 WHAT YOU SAID. I ALSO LIKE THE WAY LEON THAL DID IT IS
- 6 TO EXPEDITE OUR WORK, IF WE COULD SAY THE INTENT OR THE
- 7 PURPOSE TO GET REVIEWERS FROM OUTSIDE THE STATE OF
- 8 CALIFORNIA, WE WOULD DO THAT, BUT WE'D LEAVE OURSELVES,
- 9 JUST KEEP THE PROCESS GOING, IF WE NEED TO, THE ABILITY
- 10 TO COME BACK TO THAT, SO WE COULD KEEP MOVING FORWARD.
- 11 I'D JUST LIKE TO THROW ONE OTHER THING OUT
- 12 THAT NO ONE HAS COMMENTED ON. JUST BECAUSE SOMEONE IS
- 13 OUT-OF-STATE DOES NOT MEAN THEY HAVE NO TIME FOR IT.
- 14 THERE IS A SMALL COMMUNITY OF RESEARCHERS AT THIS
- 15 MOMENT WHO DO STEM CELL WORK. AND THERE WOULD BE
- 16 REASONABLE PROBABILITY THAT SOMEONE OUTSIDE THE STATE
- 17 OF CALIFORNIA HAD COLLABORATED WITH SOMEONE IN THE
- 18 STATE OF CALIFORNIA. AND SO I THINK IT'S NOT GOING TO
- 19 BE POSSIBLE TO BE COMPLETELY VOID OF CONFLICT. WE'RE
- 20 GOING TO HAVE TO MANAGE CONFLICT. AND I JUST WOULD SAY
- 21 THAT I DON'T THINK IT'S QUITE RIGHT TO SAY OUTSIDE OF
- 22 THE CALIFORNIA YOU NEVER HAVE CONFLICTS.
- MR. SHEEHY: THIS IS JEFF SHEEHY IN SAN
- 24 FRANCISCO. I ACTUALLY AGREE WITH DR. LEVEY AND
- 25 MS. LANSING. I THINK FOR THE PUBLIC THAT STATING UP

- 1 FRONT, AND MAYBE IF WE DO HAVE TO GO THROUGH TWO
- 2 PROCESSES, THAT'S SOMETHING WE MAY HAVE TO DO, BUT
- 3 STATING UP FRONT THAT OUR CLEAR INTENT IS TO GET
- 4 WORKING GROUP MEMBERS FROM OUTSIDE OF THE STATE OF
- 5 CALIFORNIA WOULD BE A BETTER PROCESS.
- 6 CHAIRMAN HOLMES: OKAY. I DON'T WANT TO
- 7 CURTAIL DISCUSSION, BUT I WOULD LIKE US TO GET THROUGH
- 8 OUR AGENDA TODAY. MAY I ASK SOMEONE TO MAKE A MOTION
- 9 AS TO HOW WE WOULD LIKE THE LANGUAGE OF THAT PARTICULAR
- 10 POINT B UNDER THIS PARTICULAR ITEM TO BE WORDED SO THAT
- 11 WE CAN HAVE A MOTION TO THEN HAVE FURTHER DISCUSSION,
- 12 WE CAN DO THAT, AND SEE IF WE CAN'T MOVE THIS.
- 13 MR. SHEEHY: THIS IS JEFF SHEEHY AGAIN. I'D
- 14 LIKE TO MOVE THAT WE ACCEPT DR. LEVEY'S LANGUAGE.
- DR. HENDERSON: HENDERSON HERE. I SECOND IT.
- 16 CHAIRMAN HOLMES: OKAY. JOHN REED WANTS TO
- 17 SAY SOMETHING IN SAN DIEGO.
- 18 DR. REED: I WAS GOING TO MOVE THE QUESTION
- 19 AS WELL WITH DR. LEVEY'S LANGUAGE, SO I'VE BEEN BEATEN
- 20 TO IT BY JEFF.
- 21 CHAIRMAN HOLMES: WE ACTUALLY HAVE A MOTION,
- 22 AS I TAKE IT, AND A SECOND OF THAT MOTION.
- 23 MS. KING: RIGHT. THE MOTION WAS MADE BY DR.
- 24 LEVEY, I BELIEVE, AND DR. HENDERSON WAS THE SECOND.
- 25 CHAIRMAN HOLMES: I THINK IT WAS DR. SHEEHY.

- 1 COULD WE JUST READ IT ONE MORE TIME SO EVERYBODY KNOWS
- 2 WHEN WE DISCUSS THE VOTE WHAT IT IS?
- 3 DR. LEVEY: B, BALANCED WORKING GROUP: MUST
- 4 HAVE A MIX OF BASIC SCIENTISTS AND PHYSICIAN SCIENTISTS
- 5 FROM INSTITUTIONS OUTSIDE THE STATE OF CALIFORNIA.
- 6 SCIENTISTS WHO ARE NOT DOING STEM CELL RESEARCH, BUT
- 7 ARE CONSIDERED EXPERTS IN BIOMEDICAL RESEARCH, SUBSUMED
- 8 BY AND RELATED TO STEM CELL RESEARCH ARE ELIGIBLE FOR
- 9 MEMBERSHIP.
- 10 CHAIRMAN HOLMES: OKAY. IS THERE FURTHER
- 11 DISCUSSION ON THIS MOTION? NOT HEARING ANY OTHER
- 12 COMMENTS AT THIS TIME, HOW DO WE VOTE? WE HAVE TO DO A
- 13 ROLL CALL. WE WILL THE FOLLOW THE SAME PROCEDURE.
- MS. KING: I'M SORRY TO INTERRUPT YOU, DR.
- 15 HOLMES, BUT I BELIEVE BEFORE YOU DO THE ROLL CALL VOTE,
- 16 YOU NEED TO OFFER THE PUBLIC THE CHANCE TO COMMENT JUST
- 17 IN CASE ON THE ACTUAL MOTION.
- 18 CHAIRMAN HOLMES: LET'S GO BACK THEN. CHICO?
- DR. WRIGHT: NO COMMENTS HERE.
- 20 CHAIRMAN HOLMES: SAN FRANCISCO?
- DR. PENHOET: NO COMMENTS.
- MS. KING: NO COMMENTS HERE.
- 23 CHAIRMAN HOLMES: SAN DIEGO.
- 24 DR. REED: NO COMMENTS IN SAN DIEGO. I THINK
- WE'RE READY TO VOTE.

- 1 MS. DALY: KEITH BLACK.
- DR. BLACK: IN FAVOR.
- 3 MS. DALY: BRIAN HENDERSON.
- 4 DR. HENDERSON: IN FAVOR.
- 5 MS. DALY: ED HOLMES.
- 6 CHAIRMAN HOLMES: YES.
- 7 MS. DALY: SHERRY LANSING.
- 8 MS. LANSING: YES.
- 9 MS. DALY: GERALD LEVEY.
- DR. LEVEY: YES.
- MS. DALY: JOHN REED.
- DR. REED: YES.
- MS. DALY: JEFF SHEEHY.
- MR. SHEEHY: YES.
- MS. DALY: JOHN SHESTACK.
- MR. SHESTACK: YES.
- MS. DALY: LEON THAL.
- DR. THAL: ABSTAIN.
- MS. DALY: JANET WRIGHT.
- DR. WRIGHT: YES.
- 21 MS. DALY: AND WE HAVE ABSENT TED LOVE AND
- 22 PHIL PIZZO. WE HAVE NINE YESES.
- 23 CHAIRMAN HOLMES: THE RECOMMENDATION CARRIES,
- 24 AND YOU HAVE THE MODIFICATION, I THINK, AMY, SO THAT WE
- 25 HAVE THAT.

1	I'1) LIKE	TO	MOVE	TO	ITEM	5,	IF	Ι	MIGHT.	SC
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- 2 WE DON'T HAVE TO SEND OUT FOR DINNER TONIGHT, THIS ITEM
- 3 IS THE ONE THAT MIGHT OR MIGHT NOT MOVE ALONG. IT IS
- 4 THE INVITATION REALLY TO THE PUBLIC AND TO THE ICOC TO
- 5 SUBMIT THE NAMES OF CANDIDATES, ANY BACKGROUND
- 6 INFORMATION FOR APPOINTMENT TO THE SCIENTIFIC AND
- 7 MEDICAL RESEARCH FUNDING WORKING GROUP. AND THERE IS A
- 8 WEBSITE ON WHICH AN INDICATION OF WHERE TO SUBMIT THESE
- 9 NAMES.
- 10 I JUST WANT TO EMPHASIZE, PLEASE, ANYONE WHO
- 11 SENDS IN THOSE RECOMMENDATIONS ARE TO AMY DALY, PLEASE
- 12 D-A-L-Y, AMY D-A-L-Y, AND I WOULD GREATLY APPRECIATE IT
- 13 IF YOU SEND THEM TO AMY RATHER THAN ME. IT'S
- 14 INFO@CIRM.CA.GOV CARE OF AMY DALY.
- 15 SO LET ME TELL YOU WHAT WE HAVE, AND THEN
- 16 MAYBE A RECOMMENDATION, AND WE CAN DISCUSS THIS ITEM.
- 17 THERE'S ACTUALLY A LIST OF WHO'S WHO IN STEM
- 18 CELL RESEARCH, WHICH INCLUDES SOME 600 STEM CELL
- 19 EXPERTS THROUGHOUT THE WORLD WHO HAVE BEEN IDENTIFIED
- 20 THROUGH, I THINK, THE WORK OF THE INSTITUTE REALLY --
- 21 THE COMPANY THAT DOES THIS. OKAY. MANY OF THE NAMES
- 22 ON THAT LIST WOULD PROBABLY BE INDIVIDUALS WHO MIGHT
- NOT MEET THE CRITERIA THAT WE HAVE JUST ASSIGNED, BUT
- 24 THAT'S ONE LIST THAT IS AVAILABLE.
- THERE IS ALSO A LIST AVAILABLE THAT, I THINK,

- 2 IRVINE A COUPLE OF MONTHS BACK THAT HAD TO DO WITH
- 3 CONVERSATIONS WITH THE NATIONAL ACADEMIES OF SCIENCE
- 4 ABOUT WHO ARE SOME OF THE BEST MINDS IN THE COUNTRY WHO
- 5 WORKED IN THIS AREA. AND THAT'S ALSO A REFERENCE LIST
- 6 THAT WE HAVE FOR THIS GROUP TO WORK WITH. SO THAT'S
- 7 PROBABLY GOING TO BE A LIST TO START WITH THAT WILL BE
- 8 GREATER THAN 600, BUT IT COULD BE NARROWED DOWN SOME BY
- 9 A MECHANISM WE CAN DISCUSS IN JUST A MOMENT.
- 10 AND, OF COURSE, WE ALSO WANT TO OPEN THE
- 11 PROCESS TO RECEIVE NOMINATIONS FROM ANYONE WHO IS ON
- 12 THE BOARD OR ANYONE FROM THE PUBLIC, FOR THAT MATTER,
- 13 WHO WOULD LIKE TO RECOMMEND SOMEONE WITH THESE
- 14 QUALIFICATIONS.
- 15 AND WHAT I WOULD PROPOSE AND PUT TO THE GROUP
- 16 AT THIS TIME IS THAT WE HAVE THE NOMINATION PROCESS,
- 17 COLLECT THESE NAMES OVER THE NEXT TEN-DAY PERIOD OF
- 18 TIME SO THAT AS WE MOVE TO THE NEXT PHASE OF THIS
- 19 PROCESS, WE HAVE IN AN EXPEDITIOUS WAY GOTTEN THE NAMES
- 20 THAT WE NEED.
- 21 AND THE PROCESS I'LL DESCRIBE IN JUST A
- 22 MOMENT, IF THE COMMITTEE WERE TO APPROVE THAT, WE WILL
- 23 BEGIN TO DISTRIBUTE THE NAMES THAT WE HAVE COLLECTED TO
- 24 MEMBERS OF OUR SUBGROUP WHO WILL BEGIN THEIR WORK TO
- 25 IDENTIFY INDIVIDUALS TO BRING FORWARD TO THE ENTIRE

- 1 GROUP.
- 2 BUT THE PURPOSE OF WHAT WE HAVE IN MIND IS TO
- 3 TRY TO EXPEDITE THE WORK OF THE COMMITTEE, BUT AT THE
- 4 SAME TIME COVER AS BROAD A FIELD AS POSSIBLE AND
- 5 IDENTIFY THE MOST HIGHLY QUALIFIED INDIVIDUALS IN THE
- 6 WORLD WHO ARE AVAILABLE TO US. SO I THINK -- LET ME
- 7 JUST LOOK AT MY NOTES HERE FOR A SECOND.
- 8 DR. LEVEY: ED, WHILE YOU'RE DOING THAT, IT'S
- 9 JERRY, WHERE IS THIS WHO'S WHO IN STEM CELL RESEARCH
- 10 PUBLISHED? WHERE IT IS AVAILABLE, LIBRARIES?
- MS. DALY: YOU HAVE TO PURCHASE IT.
- 12 CHAIRMAN HOLMES: WE'RE GOING TO GET IT, I
- 13 HOPE, FOR FREE AS A MEMBER OF THIS COMMITTEE. JERRY, I
- 14 WILL COME BACK IN A MOMENT. I DON'T WANT TO JUMP TO
- 15 THE NEXT ITEM TOO FAST, BUT THERE MAY BE A WAY THAT WE
- 16 CAN DO SOME PRELIMINARY WORK TO NARROW THE LIST JUST A
- 17 LITTLE BIT TO MAKE THE WORK OF THE SUBCOMMITTEE A BIT
- 18 MORE MANAGEABLE. BUT IF YOU COULD HOLD THAT FOR THE
- 19 MOMENT, I THINK OUR DESIRE, MY RECOMMENDATION IS THAT
- 20 WE TRY AND GET THE BROADEST POSSIBLE INPUT OF NAMES
- 21 THAT WE CAN, AND REFER ALL WHO ARE QUALIFIED TO THE
- 22 SUBCOMMITTEE FOR CONSIDERATION.
- 23 AND SO THIS LIST OF 600, IF I'M NOT GETTING
- OUT OF ORDER, I'M NOT EXACTLY SURE WHAT I SHOULD DO
- 25 HERE, BUT WE HAVE A PROCESS HERE TO RECOMMEND TO YOU TO

	1	NARROW	THAT	LIST	Α	LITTLE	BIT	SO	THAT	THE	WORK	OF	TH
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- 2 SUBCOMMITTEE WILL BE A BIT MORE MANAGEABLE, BUT WE'LL
- 3 GET TO DECIDE THAT IN A MOMENT.
- 4 MAYBE IF I MIGHT OPEN THIS UP FOR THE
- 5 DISCUSSION OF THE BOARD MEMBERS TO SOLICIT NAMES OF
- 6 POTENTIAL CANDIDATES FOR THE REVIEWERS.
- 7 DR. HENDERSON: BRIAN HENDERSON HERE. I WANT
- 8 TO GO BACK TO THE DRAFT DOCUMENT, THE PROPOSED CRITERIA
- 9 FOR SELECTION OF MEMBERS. DO I UNDERSTAND IT THAT WE
- 10 WE'VE SORT OF ADOPTED A, B, AS REVISED BY JERRY, AND C
- 11 AS REQUIREMENTS FOR INDIVIDUALS THAT ARE TO BE
- 12 POTENTIAL MEMBERS OF THIS COMMITTEE? DO I UNDERSTAND
- 13 THAT'S WHAT WE'VE ALREADY DONE?
- 14 CHAIRMAN HOLMES: THAT IS MY UNDERSTANDING
- 15 THAT WE ACCEPTED THAT HANDOUT THAT YOU HAVE WITH THE
- 16 MODIFICATION THAT DR. LEVEY MADE TO ITEM B ON THAT SO
- 17 THAT ITEM C WAS APPROVED.
- 18 MS. KING: AS WAS D, AS WAS E, AND AS WAS F?
- 19 CHAIRMAN HOLMES: CORRECT.
- 20 MS. LANSING: WE APPROVED THE WHOLE CRITERIA.
- 21 DR. LEVEY: I THINK UNDER E YOU'D PROBABLY
- 22 WANT TO SAY THEY WILL BE PAID A LITTLE DIFFERENTLY. I
- 23 THINK YOU MIGHT WANT TO PHRASE THAT THEY'LL BE
- 24 REIMBURSED FOR TRAVEL. I DON'T KNOW WHETHER YOU WANT
- TO BE SPECIFIC.

1	CHAIRMAN	HOLMES:	LET ME,	AGAIN,	$_{ m IF}$	Ι	MIGHT

- 2 I THINK THERE IS SOME INFORMATION ON THIS THAT IS WORTH
- 3 THE GROUP HAVING. BACKTRACKING A BIT, I THINK THAT'S
- 4 FINE, WE WANT TO MAKE SURE WE'RE ALL COMFORTABLE WITH
- 5 WHAT WE COME OUT WITH. BOB, COULD YOU ENLIGHTEN US ON
- 6 THE PAY?
- 7 MR. KLEIN: THERE IS AUTHORITY TO PAY PER
- 8 DIEMS, CONSULTING FEES TO REVIEWERS. GIVEN THE
- 9 WORKLOAD, IT'S BEEN MADE AS A COMMENT THAT YOU MAY HAVE
- 10 A PROBLEM WITH REVIEWERS IN CERTAIN SPECIALTIES BECAUSE
- 11 OF THE DEMAND ON THEIR TIME BECAUSE THERE'S VERY
- 12 LIMITED PEOPLE IN A SPECIFIC SUBFIELD. IN THE
- 13 DISCRETION OF THE GRANTS COMMITTEE, THOSE PEOPLE CAN BE
- 14 PAID, IF NECESSARY, TO GET THE BEST REVIEWERS AND TO
- 15 MOVE THESE REVIEWS EXPEDITIOUSLY.
- 16 HISTORICALLY THERE'S BEEN GRANTS THAT HAVE
- 17 GONE THROUGH THE NIH THAT HAVE SOMETIMES MEANDERED
- 18 THROUGH THE SYSTEM FOR NINE TO 12 MONTHS OR LONGER.
- 19 AND IT IS VERY IMPORTANT IN OUR CASE TO MOVE GRANTS
- 20 WITH THOUGHTFUL, DEEP REVIEW AS FAST AS ONE CAN
- 21 REASONABLY DO A THOROUGH REVIEW.
- 22 SO IT IS WITHIN THE DISCRETIONARY POWERS OF
- 23 THE GRANT COMMITTEE, WHEN THEY FEEL IT IS NECESSARY, TO
- 24 ESTABLISH A CONSULTING FEE, AS WELL AS TO REIMBURSE FOR
- 25 STAFF THAT ARE SUPPORTING THAT REVIEWER IN THAT

- 1 PROCESS.
- 2 CHAIRMAN HOLMES: THANK YOU, BOB.
- 3 MR. SHESTACK: THIS IS JOHN SHESTACK. I
- 4 WOULD JUST URGE REPHRASE IT AS AN HONORARIUM. I JUST
- 5 WASN'T AWARE IN THE PAST THAT REIMBURSEMENT FOR SUPPORT
- 6 STAFF FOR REVIEWERS. I DIDN'T KNOW WHAT EXACTLY YOU
- 7 HAD IN MIND WITH THAT.
- 8 CHAIRMAN HOLMES: MIGHT I SUGGEST, JOHN, I
- 9 BELIEVE THE PURPOSE OF APPROVING THIS ITEM 4 WAS TO
- 10 GUIDE THE FURTHER PART OF THE PROCESS OF SELECTING
- 11 PEOPLE. AND IF IT ISN'T OUT OF ROBERT'S RULES OF
- 12 ORDER, BUT THIS IS A GUIDING DOCUMENT RATHER THAN AN
- 13 ABSOLUTE, THAT WE COULD MODIFY THE LANGUAGE OF THIS
- 14 WITHOUT HAVING TO NECESSARILY REVOTE EVERYTHING AGAIN.
- 15 I'M OPEN TO WHAT THE GROUP RECOMMENDS FOR THAT.
- 16 THE POINT WOULD BE IS, WHEN WE TALK WITH
- 17 PEOPLE, TO UNDERSTAND WHETHER THEY WOULD AGREE TO BE ON
- 18 THIS COMMITTEE OR NOT, THAT WE WOULD SAY THERE WILL BE
- 19 AN HONORARIUM OR STIPEND.
- 20 DR. LEVEY: YEAH. THAT'S JUST A MORE ELEGANT
- 21 WAY TO SAY SINCE IT IS A PUBLIC DOCUMENT.
- 22 CHAIRMAN HOLMES: IS THERE ANYONE AGAINST US
- 23 CHANGING THAT? WOULD PLEASE SPEAK UP. OKAY.
- 24 I THINK THE ITEM D, BRIAN, THAT YOU BROUGHT
- UP, AGAIN, OUR COMMITTEE IS NOT EMPOWERED TO SAY WHAT

- 1 THE GRANTS WOULD ACTUALLY BE. I THINK THIS WAS, AGAIN,
- 2 MORE OF AN INFORMATIONAL ITEM TO HELP US TO THINK ABOUT
- 3 THE CRITERIA IN SELECTING PEOPLE. SO THAT WHEN YOU
- 4 VOTED FOR THIS, YOU REALLY DIDN'T VOTE, I DON'T
- 5 BELIEVE, TO SAY WHAT THE EXACT FORMAT OF THE GRANTS ARE
- 6 GOING TO BE IN THE FIRST OR SUBSEQUENT ROUNDS. I
- 7 BELIEVE THAT'S AN ICOC ACTION. AM I CORRECT IN THAT?
- 8 DR. HENDERSON: ED, BRIAN HERE. I WAS REALLY
- 9 ASKING A DIFFERENT QUESTION. OF THE LIST OF 600 OR SO
- 10 THAT YOU ARE GOING TO WINNOW DOWN FOR US, YOU ARE GOING
- 11 TO DO IT USING THE CRITERIA BASICALLY IN A, B, AND C IS
- 12 WHAT I'M ASSUMING.
- 13 CHAIRMAN HOLMES: CORRECT.
- DR. HENDERSON: THAT'S ALL I WAS ASKING.
- 15 CHAIRMAN HOLMES: CORRECT.
- 16 SO, AGAIN, I'VE JUST BEEN INFORMED I THINK
- 17 ITEM 5 IS NOT SOMETHING THAT WE HAVE TO VOTE ON, BUT WE
- 18 WANT TO HAVE DISCUSSION ABOUT TO MAKE SURE THAT WE DO
- 19 BOTH IDENTIFY OURSELVES, BUT ALSO SOLICIT FROM THE
- 20 PUBLIC TO MAKE SURE WE PICK THE BEST PEOPLE IN THE
- 21 WORLD TO DO THIS.
- 22 I'D LIKE TO, IF WE COULD, RETURN TO ITEM 5
- 23 AND SEE IF THERE'S FURTHER DISCUSSION FROM THE BOARD
- 24 MEMBERS, A SUGGESTION ABOUT HOW TO GET MORE CANDIDATES.
- 25 I THINK, WE WANT TO MAKE THE LIST AS LONG AS WE CAN,

- 1 AND WE'LL FIND A WAY TO WINNOW IT DOWN AS WE GO
- 2 FORWARD.
- 3 DR. LEVEY: ED, HOW QUICKLY DO YOU NEED THE
- 4 LIST? YOU HAD GIVEN US A TIME FRAME, BUT I DIDN'T
- 5 WRITE IT DOWN.
- 6 CHAIRMAN HOLMES: TEN DAYS WOULD BE THE
- 7 RECOMMENDATION.
- 8 DR. LEVEY: TEN DAYS FROM NOW?
- 9 CHAIRMAN HOLMES: AGAIN, THAT WOULD BE THE
- 10 RECOMMENDATION IS TEN DAYS.
- 11 DR. WRIGHT: ED, THIS IS JANET IN CHICO. I
- 12 GUESS AN EASY ONE THAT I'LL TRY TO GET IN QUICKLY IS
- 13 SENDING OUT A BROADCAST FROM THE PROFESSIONAL
- 14 SOCIETIES, THE COLLEGE OF CARDIOLOGY, AND THE
- 15 EQUIVALENT SOCIETIES OF OTHER SPECIALTIES.
- 16 CHAIRMAN HOLMES: YEAH. COULD YOU, AS BOARD
- 17 MEMBERS, MAYBE TELL US ORGANIZATIONS YOU WOULD
- 18 RECOMMEND? AND I AM TOLD BY THE STAFF THAT THEY WOULD
- 19 BE WILLING TO DO THAT. AND I THINK THAT'S A GOOD IDEA.
- 20 DR. THAL: LEON THAL, SAN DIEGO. SOCIETY FOR
- 21 NEUROSCIENCES.
- 22 CHAIRMAN HOLMES: COULD I SAY, IN THE
- 23 INTEREST OF TIME, YOU ALL THINK CAREFULLY ABOUT THIS.
- 24 E-MAIL AMY IF YOU HAVE SOCIETIES SO WE DON'T JUST GO
- 25 AROUND THE ROOM AND NAME THEM AT THE MOMENT. THAT'S AN

- 1 EXCELLENT SUGGESTION TO GET MORE NAMES INTO THE
- 2 PROCESS.
- 3 MR. KLEIN: AS AN INFORMATIONAL STATEMENT, I
- 4 THINK IT'S ALSO IMPORTANT TO NOTE THAT IN THE CONFLICT
- 5 OF INTEREST, THE INITIATIVE REQUIRES AS A BASE STANDARD
- 6 THAT THE NIH STANDARDS BE IN PLACE. SO THAT SOCIETIES
- 7 WE'LL BE TALKING TO WILL BE FAMILIAR WITH NIH
- 8 STANDARDS, THAT SHOULD COVER THOSE PARTS OF THEM, BUT
- 9 THERE ARE INTERNATIONAL AND NATIONAL STANDARDS FOR THE
- 10 WELL-ESTABLISHED COMMUNITY AS A BASE STANDARD. AND THE
- 11 STANDARDS COMMITTEE OF THIS BOARD, SO THIS COMMITTEE IS
- 12 SPECIFICALLY REVIEWING THOSE AND COMPILING THOSE WITH
- 13 POTENTIAL RECOMMENDATIONS TO ENHANCE THOSE. YOU VOTED
- 14 ON RECOMMENDATIONS TODAY THAT WOULD ENHANCE THEM BY
- 15 REQUIRING THAT THE MEMBERS ON THE WORKING GROUP, THE 15
- 16 SCIENTISTS AND PHYSICIAN SCIENTISTS WOULD BE OUT OF THE
- 17 STATE, FOR EXAMPLE.
- 18 THE NIH STANDARDS SHOULD BE RECOGNIZED AS A
- 19 BASE CONDITION GOVERNING CONFLICTS OF INTEREST AND
- 20 ETHICS THAT EVERYONE SHOULD BE INFORMED OF.
- DR. PENHOET: THIS IS ED PENHOET, TO FOLLOW
- 22 UP ON BOB'S COMMENT. I THINK IN THE SAME VEIN AS WE
- 23 DISCUSSED BEFORE OF ITEM D BEING INFORMATIONAL,
- 24 PROBABLY UNDER NO. 5, A AND B ARE REPRESENTATIVE
- 25 SAMPLES OF PLACES OF WHERE YOU CAN GET POSSIBLE PEOPLE

- 1 TO SERVE ON THE GRANTS GROUP.
- 2 ITEM C, I THINK, IS AN IMPORTANT ISSUE; THAT
- 3 IS, THAT THE PUBLIC WILL BE ABLE TO MAKE NOMINATIONS,
- 4 SO IT WILL BE A COMPLETELY OPEN PROCESS. AND WE CAN
- 5 EITHER MAKE THAT A VOTE OR SIMPLY AS A DISCUSSION ITEM
- 6 HERE, BUT WE'D LIKE TO OPEN THE NOMINATIONS TO ANYONE
- 7 ON THE BOARD OR IN THE PUBLIC WHO WOULD LIKE TO
- 8 RECOMMEND A SCIENTIST TO SIT ON THE WORKING GROUP.
- 9 CHAIRMAN HOLMES: THANK YOU FOR EMPHASIZING
- 10 THAT, ED. IF I DIDN'T SAY THAT CLEARLY ENOUGH, THAT
- 11 WAS THE INTENT, INDEED.
- 12 DR. THAL: IF WE CAN ADD THE SOCIETY OF CELL
- 13 BIOLOGY, IF WE CAN IT GET ON THEIR LIST SERVE.
- DR. PENHOET: WE'LL CREATE THE GENERAL LIST
- 15 WITH LOTS OF INPUT FROM PEOPLE. A AND B WERE JUST TWO
- 16 DIFFERENT PLACES TO LOOK, BUT THERE ARE MANY OTHER
- 17 PLACES TO LOOK. SO I THINK THE SENSE OF THE
- 18 CONVERSATION WAS THAT WE SHOULD LOOK VERY BROADLY AND
- 19 OPEN THE PROCESS TO ANYONE WHO WISHES TO MAKE A
- 20 NOMINATION.
- 21 CHAIRMAN HOLMES: ARE THERE COMMENTS FROM
- 22 OTHER BOARD MEMBERS?
- DR. LEVEY: ARE WE SUPPOSED TO ALSO RECOMMEND
- 24 THE ETHICISTS? I DIDN'T QUITE GET THAT. THAT'S
- 25 STANDARDS. NEVER MIND.

- 1 CHAIRMAN HOLMES: NEVER MIND. OKAY. MAYBE
- 2 WE WILL TURN TO PUBLIC COMMENT AT THIS POINT. AND
- 3 CHICO.
- DR. WRIGHT: NO COMMENTS HERE.
- 5 CHAIRMAN HOLMES: SAN FRANCISCO?
- DR. PENHOET: A QUESTION FROM THE AUDIENCE
- 7 HERE.
- 8 UNIDENTIFIED SPEAKER: A DOCUMENT I PICKED UP
- 9 WHEN I ARRIVED HERE SAYS THAT THE NOMINATIONS WILL
- 10 BEGIN ON JANUARY 14TH, WHICH IS TWO WEEKS AGO. THE
- 11 QUESTION IS HOW LONG DOES ONE HAVE TO MAKE, AND THERE
- 12 IS A DRAFT FORM HERE. IS THIS FINAL NOTICE SO THAT WE
- 13 CAN MAKE NOMINATIONS?
- 14 CHAIRMAN HOLMES: ED HOLMES. I HAVE SOME
- 15 HELP HERE. I BELIEVE THAT WE CAN ADOPT TODAY THE
- 16 PROCEDURE WE WANT. I WOULD RECOMMEND TO THE GROUP, IF
- 17 YOU'RE AGREEABLE, THAT WE PICK TODAY AS THE POINT TO
- 18 BEGIN THE TEN DAYS.
- 19 MS. LANSING: ABSOLUTELY.
- DR. HENDERSON: AGREED.
- 21 CHAIRMAN HOLMES: AGAIN, THE DIRECTIONS FOR
- 22 MAKING NOMINATIONS WILL BE AVAILABLE ON THE WEBSITE.
- DR. BLACK: THIS IS KEITH BLACK IN LOS
- 24 ANGELES. CAN I JUST MAKE ONE COMMENT?
- 25 CHAIRMAN HOLMES: KEITH, I THINK WE'RE IN THE

- 1 PUBLIC TIME RIGHT NOW, IF I MIGHT ASK YOU TO HOLD YOUR
- 2 COMMENT.
- 3 DR. PENHOET: WE HAVE ONE MORE COMMENTS FROM
- 4 SAN FRANCISCO FROM THE PUBLIC.
- 5 DR. POSNER: THIS IS PHIL POSNER FROM OAK
- 6 RIDGE. AND ONE SUGGESTION I WOULD MAKE WITH YOUR
- 7 INSTRUCTIONS FOR NOMINATIONS IS TO ASK THE NOMINATORS
- 8 TO CHECK WITH THE PEOPLE THEY'RE NOMINATING TO SEE OF
- 9 THEY'D LIKE TO SERVE. IT WILL MAKE YOUR WORK A LITTLE
- 10 BIT EASIER.
- 11 AND THEN THE LIST SERVE THAT YOU'RE ALREADY
- 12 GOING TO USE IS A GREAT WAY TO DO IT. THAT WAY PEOPLE
- 13 WILL BE VOLUNTEERING KNOWING WHAT THE PROCEDURES ARE.
- 14 CHAIRMAN HOLMES: THANK YOU FOR THAT COMMENT.
- 15 I BELIEVE WE'RE GOING TO DISCUSS THIS IN THE NEXT
- 16 SECTION WHEN WE TALK ABOUT THAT. AND IF I MIGHT,
- 17 THAT'S AN INTERESTING ITEM TO BRING UP. I WOULD, FOR
- 18 THE MOMENT, ASK THAT WE RECORD THAT AS A POINT OF
- 19 INFORMATION, BUT NOT ADOPT THAT OUITE YET BECAUSE IT
- 20 MIGHT BE A POINT DISCUSSION. MAYBE OTHERS WOULD TO.
- 21 THANK YOU FOR THAT COMMENT. IT'S A GOOD ONE.
- 22 OTHER PUBLIC COMMENTS FROM SAN FRANCISCO?
- DR. PENHOET: YES, ONE MORE.
- MS. MURRAY: IT'S SHELLY MURRAY, UCSF. IT'S
- 25 MY IMPRESSION THAT YOU HAVEN'T QUITE SET THE TERMS OF

- 1 THESE APPOINTMENTS. THEY'RE UP TO SIX YEARS. BUT IF
- 2 YOU LEAVE IT UP TO THE APPOINTEES, HOW ARE THE
- 3 STAGGERED TERMS GOING TO WORK? HOW THEIR TERMS
- 4 ACTUALLY FUNCTION.
- 5 DR. PENHOET: BOB OR ED, MAYBE YOU CAN HELP
- 6 HER WITH HOW THE PROCEDURE ACTUALLY IS GOING TO WORK TO
- 7 ESTABLISH THE TERMS. I BELIEVE THAT WAS THE QUESTION.
- 8 MR. KLEIN: THE INITIAL TERMS ARE SPECIFIED
- 9 TO BE SIX YEARS, AND IT IS UP TO SIX YEARS. IF SOMEONE
- 10 CAN ONLY SERVE TWO YEARS OR THREE YEARS, AND KNOWING
- 11 THAT, THE SELECTION COMMITTEE DECIDES THAT IN BALANCE
- 12 THEY SHOULD RECOMMEND THAT PERSON, THEY CAN ACCEPT A
- 13 SHORTER TERM. THE INITIATIVE PROVIDES THAT AT THE END
- 14 OF THE INITIAL SIX-YEAR PERIOD, THE STAGGERED TERMS
- 15 START. WHAT HAPPENS HERE IS THAT IF SOMEONE SERVED TWO
- 16 YEARS AND SOMEONE HAD A REPLACEMENT TERM FOR FOUR
- 17 YEARS, THEN THE THIRD APPOINTMENT WOULD FALL INTO THE
- 18 STAGGERED TERMS CATEGORY.
- 19 CHAIRMAN HOLMES: THANK YOU. DOES THAT
- 20 ANSWER THE QUESTION? OTHER PUBLIC COMMENT IN SAN
- 21 FRANCISCO?
- DR. PENHOET: NO.
- 23 CHAIRMAN HOLMES: LOS ANGELES?
- MS. KING: NONE HERE.
- 25 CHAIRMAN HOLMES: SAN DIEGO? PUBLIC COMMENT.

1	MOIII'D	YOH	MTND	COMING	TΟ	THE	MICROPHONE

- 2 UNIDENTIFIED SPEAKER: (UNINTELLIGIBLE) FROM
- 3 THE BURNHAM INSTITUTE. AS A VETERAN OF NINE YEARS OF
- 4 SERVICE ON NIH STUDY SECTIONS, INCLUDING HUMAN
- 5 EMBRYONIC STEM CELL REVIEW BOARDS, I SUGGEST THAT YOU
- 6 LOOK THROUGH THE ROSTERS OF THE NIH BECAUSE THOSE WHO
- 7 HAVE SERVED BEFORE ARE ALWAYS WILLING TO SERVE AGAIN.
- 8 THOSE ARE PUBLIC INFORMATION, AND I SUSPECT THAT THAT
- 9 WOULD BE A RICH SOURCE OF NOMINEES.
- 10 CHAIRMAN HOLMES: THANK YOU FOR THAT
- 11 SUGGESTION.
- 12 ON THIS PARTICULAR AGENDA ITEM, I DON'T THINK
- 13 IT REQUIRES THAT WE HAVE A VOTE, BUT I WANT TO MAKE
- 14 SURE WE'VE HAD ADEQUATE TIME FOR DISCUSSION FROM THE
- 15 BOARD MEMBERS. ARE THERE ANY OTHER BOARD MEMBERS THAT
- 16 WANT TO COMMENT ON THIS PROCESS FOR SOLICITING INPUT?
- 17 DR. BLACK: THE ONLY COMMENT THAT I WAS GOING
- 18 TO MAKE IS THAT, YOU KNOW, SERVING ON, YOU KNOW, THIS
- 19 REVIEW COMMITTEE IS GOING TO REQUIRE A LOT OF WORK.
- 20 IT'S GOING TO BE VERY TIME INTENSIVE. AND GENERALLY
- 21 THE BEST SCIENTISTS TO DO THIS WORK ARE REALLY THE
- 22 MIDLEVEL SCIENTISTS ON STUDY SECTIONS. AND SO, YOU
- 23 KNOW, IT'S NOT GOING TO NECESSARILY BE TRYING TO GET
- 24 THE BIGGEST NAMES IN THE FIELD TO BE ON THESE REVIEW
- 25 COMMITTEES. I THINK THESE ARE GOING TO BE PEOPLE THAT

1	SORT	OF	HAVE	Α	LOT	OF	INTENSIVE	WORK	IN	THE	VARIOUS

- 2 SCIENTIFIC AREAS AND PROBABLY AT THE MIDPOSITION IN
- 3 THEIR SCIENTIFIC CAREER RATHER THAN NECESSARILY THE
- 4 MORE SENIOR, HIGH PROFILE INDIVIDUALS.
- 5 MR. SHESTACK: DOES THIS GROUP SELECT ITS OWN
- 6 CHAIR? IS THAT HOW IT WOULD WORK?
- 7 DR. HENDERSON: OH, YES.
- 8 CHAIRMAN HOLMES: I'M NOT EXACTLY FOLLOWING.
- 9 SOUNDS LIKE YOU'RE HAVING INTERNAL DISCUSSION WHEREVER
- 10 YOU ARE. DID YOU WANT TO SAY SOMETHING TO THE ENTIRE
- 11 GROUP?
- 12 MR. SHESTACK: THIS IS JOHN SHESTACK. I WAS
- 13 JUST ASKING WHAT THE THOUGHTS WERE ABOUT WHETHER THIS
- 14 GROUP WOULD SELECT ITS OWN CHAIR.
- 15 CHAIRMAN HOLMES: MAYBE WE COULD TURN TO BOB
- OR ED. BUT I WOULD PRESUME THEY PROBABLY WOULD NEED
- 17 SOME MECHANISM FOR SOMEONE TO COORDINATE THIS. ED OR
- 18 BOB, DO YOU HAVE A THOUGHT AS TO HOW THAT MIGHT WORK?
- 19 MR. KLEIN: CERTAINLY NORMAL PROCEDURE WOULD
- 20 BE FOR THE WORKING GROUP TO SELECT ITS CHAIR.
- 21 MR. SHESTACK: THANK YOU.
- 22 CHAIRMAN HOLMES: BOB, I WOULD PRESUME ALSO
- THAT THE PRESIDENT IS GOING TO BE WORKING CLOSELY WITH
- 24 THIS GROUP AND WOULD ALSO BE ABLE TO HELP THEM WITH
- ORGANIZATIONAL MATTERS, ETC., TO COORDINATE THE

- 1 ACTIVITIES WITH THE DAY-TO-DAY DIRECTOR; IS THAT
- 2 CORRECT?
- DR. PENHOET: THAT'S CORRECT.
- 4 CHAIRMAN HOLMES: IF THERE ARE NO FURTHER
- 5 COMMENTS ON THIS ITEM, I'D LIKE TO GO TO ITEM 6 ON THE
- 6 AGENDA, WHICH IS A PROPOSAL TO CREATE INTERVIEW TEAMS
- 7 TO BEGIN EVALUATING POTENTIAL MEMBERS BASED ON THE
- 8 CRITERIA WE'VE ALREADY DISCUSSED. AS I STATED EARLIER,
- 9 ALL THE INFORMATION THAT I'M ABOUT TO PRESENT IS
- 10 SUBJECT TO SUBCOMMITTEE ACTION AND ACTUALLY THE
- 11 INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE.
- 12 BY PROVIDING YOU WITH CONCEPTUAL BLUEPRINTS
- 13 OF THESE IDEAS UNDER CONSIDERATION, IT IS HOPED THAT
- 14 THIS WILL ADVANCE EVERYONE'S UNDERSTANDING AND HELP US
- 15 TO REACH A REASONABLE PATH TO MOVING FORWARD.
- 16 IN THAT CONTEXT, THERE ARE LIKELY TO BE
- 17 HUNDREDS OF POTENTIAL CANDIDATES THAT NEED TO BE
- 18 SCREENED AND EVALUATED. WE'RE PROPOSING TO BREAK INTO
- 19 WORK GROUPS TO DIVIDE THIS UP INTO MANAGEABLE PIECES.
- 20 IT'S OUR OPINION THAT IT WOULD BE REALLY QUITE
- 21 LABORIOUS AND INEFFICIENT TO HAVE THE ENTIRE GROUP LOOK
- 22 AT EVERY POTENTIAL CANDIDATE.
- TO THIS END, VICE CHAIR PENHOET AND I WOULD
- 24 LIKE TO SUGGEST A PROCESS FOR MANAGING THIS. IT'S IN
- 25 THE HANDOUT THAT I BELIEVE EVERYONE HAS. AND I WOULD

- 1 LIKE TO WALK US THROUGH THAT HANDOUT, THEN OPEN THIS
- 2 ITEM UP FOR DISCUSSION.

18

- 3 THE RECOMMENDATIONS FOR YOUR CONSIDERATION
- 4 THAT FOLLOW IS THAT WE HAVE 12 MEMBERS OF THIS
- 5 SUBCOMMITTEE, WHICH IS REALLY A SEARCH COMMITTEE, IF
- 6 YOU WILL. WE WILL DIVIDE THE SEARCH COMMITTEE INTO SIX
- 7 INTERVIEW OR PRELIMINARY SELECTION TEAMS. AND
- 8 ACCOMPANYING THE HANDOUTS, I BELIEVE, THAT EVERYONE HAS
- 9 IS A RECOMMENDATION OF THE COMPOSITION OF THOSE SIX
- 10 TEAMS THAT YOU SHOULD HAVE IN FRONT OF YOU.
- 11 THE NEXT STEP IN THE PROCESS, IF THAT WERE
- 12 ACCEPTED, WOULD BE TO DIVIDE THE POOL OF QUALIFYING
- 13 NOMINEES INTO SIX SMALLER REPRESENTATIVE GROUPS; THAT
- 14 IS, OF THE X HUNDRED THAT WE END UP WITH IN THIS
- 15 PROCESS, THESE INDIVIDUALS WOULD BE ALLOCATED INTO SIX
- GROUPS TO BE CONSIDERED BY THESE SUBCOMMITTEES.
- 17 AND THE THOUGHT IS THAT I AS CHAIR OF THIS
 - SUBCOMMITTEE AND DAVID BALTIMORE AS THE CHAIR OF THE
- 19 OVERALL COMMITTEE WOULD TAKE ON THE TASK OF TRYING TO
- 20 WINNOW THE ORIGINAL LIST OF HOWEVER MANY HUNDRED IT IS
- 21 DOWN TO SOMETHING THAT IS A BIT SMALLER AND MORE
- 22 MANAGEABLE AND WOULD BE TO PLACE PEOPLE, AS BEST WE
- 23 CAN, INTO SIX GROUPS WHICH REPRESENT THE CRITERIA THAT
- 24 WE IDENTIFIED. SO THAT WE HAVE PEOPLE WHO ARE FROM THE
- 25 BASIC SCIENCE AND THE PHYSICIAN SCIENTIST COMMUNITY SO

THE FIRST STEP IN THE PROCESS WOULD BE THAT

4 EACH OF THESE TEAMS WILL RANK THEIR NOMINEES BASED ON

5 CRITERIA THAT WE'VE ALREADY DISCUSSED, THEN BEGIN TO

6 INTERVIEW CANDIDATES, STARTING FROM THE TOP OF YOUR

7 LIST AND CONTINUING UNTIL SUCH TIME AS YOU ARE ABLE TO

IDENTIFY FIVE CANDIDATES TO RECOMMEND TO BRING TO ME

THAT I WOULD BRING TO THIS COMMITTEE AND WE WILL BRING

BACK TO THE ENTIRE SUBCOMMITTEE FOR OPEN DISCUSSION.

11 AND THAT ADDRESSES REALLY, I THINK, ONE OF

THE COMMENTS WE HAD EARLIER, AT LEAST THAT WAS BROUGHT

OUT, THAT THAT MIGHT BE THE APPROPRIATE TIME TO CONTACT

PEOPLE AND FIND OUT WHETHER THEY'RE GOING TO SERVE. A

RESERVATION I WOULD HAVE IS THAT IF SOMEONE CALLS AND

SOMEONE MIGHT SAY NO TOO QUICKLY BEFORE THEY UNDERSTOOD

THE FULL OPPORTUNITY OF DOING THIS. AND I WOULDN'T

WANT TO SEE US LOSE ANYONE TOO SOON IN THE PROCESS.

19 SO THAT'S WHY I THINK IT MIGHT BE GOOD TO

HAVE THE INTERVIEW TEAMS DO THAT. THAT WAS THE

21 RECOMMENDATION BEHIND THAT.

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IF YOU ACCEPT THOSE STEPS, THEN WHAT WE WOULD

PROPOSE IS TO BRING BACK FROM THE SIX WORKING GROUPS

FIVE NAMES FROM EACH OF THESE GROUPS, WHICH WILL BE 30

25 NAMES THAT WOULD THEN BE CONSIDERED IN OPEN SESSION BY

1	$_{ m THE}$	SUBCOMMITTEE.	TO	TAKE	THOSE	30	INDIVIDUALS	WHO	В

- 2 THIS POINT HAVE MET THE CRITERIA WE'VE IDENTIFIED AND
- 3 WOULD HAVE AGREED TO SERVE AS REVIEWERS AND HAVE A
- 4 PUBLIC DISCUSSION OF THOSE 20 INDIVIDUALS AT THAT TIME
- 5 BY THE SUBCOMMITTEE. AND WE WOULD THEN FORWARD THOSE
- 6 20 NAMES TO THE ICOC FOR THEIR CONSIDERATION.
- 7 AT THAT POINT THE ICOC WOULD HAVE THE OPTION
- 8 OF OBVIOUSLY BRINGING OTHER NAMES, IF THEY CHOSE TO,
- 9 INTO CONSIDERATION AT THE FULL ICOC AND SELECTING FROM
- 10 THAT 20 OR THEY COULD SEND US BACK AGAIN TO IDENTIFY
- 11 MORE CANDIDATES.
- 12 THE BOARD HAS THE ABILITY OBVIOUSLY TO SELECT
- 13 CANDIDATES OTHER THAN THE ONES THAT ARE RECOMMENDED
- 14 AND, OF COURSE, TO MODIFY THE CRITERIA IN THE ENTIRE
- 15 PROCESS THAT WE PUT FORWARD. SO EVERYTHING THAT WE DO
- 16 IS SUBJECT TO CHANGE OR MODIFICATION BY THE FULL ICOC.
- 17 BUT THE POINT OF THIS WAS THAT, BY TRYING TO USE THIS
- 18 PROCESS AS OUTLINED, TO BRING THIS INTO SOME SORT OF A
- 19 MANAGEABLE TASK, ONE THAT WILL TAKE ADVANTAGE OF THE
- 20 SUBCOMMITTEE THAT'S BEEN APPOINTED, AND THEN TO BRING
- 21 IN A REASONABLE PERIOD OF TIME FORWARD WITH THE NAMES,
- 22 WHICH WE WOULD PROPOSE THAT WE WOULD COMPLETE THIS
- 23 INITIAL PHASE TRYING TO IDENTIFY 30 NAMES WITHIN THE
- 24 NEXT TWO MONTHS. WOULD BE TO FORCE OURSELVES TO GO TO
- 25 WORK AND COME UP AND COMPLETE THIS SEARCH AND HAVE AT

- 1 LEAST ONE MORE MEETING OF THIS COMMITTEE TO CONSIDER
- 2 THE 30 NAMES AT THAT TIME.
- 3 MR. SHESTACK: EXCUSE ME. THIS IS JOHN
- 4 SHESTACK.
- 5 CHAIRMAN HOLMES: PLEASE GO AHEAD. I THINK I
- 6 FINISHED TRYING TO EXPLAIN HOW WE WANTED TO DO THIS.
- 7 LET'S OPEN IT UP FOR DISCUSSION.
- 8 MR. SHESTACK: I JUST HAVE A QUESTION. I
- 9 UNDERSTAND THAT THERE'S A GIANT PRESSURE TO DO THIS AND
- 10 DO THIS FAST AND WELL. BUT I DO HAVE A BIG CONCERN FOR
- 11 THIS IS AN INSTITUTION THAT'S GOT TO LAST AT LEST TEN
- 12 YEARS AT ITS BARE MINIMUM. AND YOU ARE GOING TO
- 13 INSTALL A PRESIDENT WHO WILL HAVE HAD NO INPUT IN
- 14 PICKING THIS SAB. THERE WILL BE OTHER ADVISORY BOARDS,
- 15 BUT THIS WILL BE A KEY ONE.
- 16 AND IT JUST SEEMS -- IT JUST SEEMS LIKE IT
- 17 WILL ULTIMATELY BE UNWIELDY AND NOT ITS MOST EFFECTIVE,
- 18 THOUGH IT WILL BE UP FASTER IF YOU DO IT THIS WAY, BUT
- 19 IT MAY BE UP FASTER TO NO PURPOSE IF THERE ISN'T --
- 20 YOU'RE NOT GOING TO GET THAT STARTED THAT FAST WITHOUT
- 21 A PRESIDENT.
- 22 IS THERE SOME WAY TO RESERVE SOME MOMENTS OR
- 23 HAVE SOME INPUT? DO YOU HAVE ANY IDEAS ON HOW TO DO
- 24 THIS?
- DR. HENDERSON: BRIAN HENDERSON HERE. I WAS

1	WONDERING	TF W	E COULDN'T	TUST	MODIFY	YOUR	PROPOSAL	Z

- 2 LITTLE BIT TO GIVE US A BIGGER POOL FROM THIS EFFORT WE
- 3 PUT IN, THAT NOT ONLY SO THAT THERE'S SOME LATITUDE
- 4 PERHAPS THAT THE PRESIDENT CAN EXERCISE, BUT ALSO THAT
- 5 WE CAN IDENTIFY ALONG THE WAY PEOPLE WE CAN BRING IN AS
- 6 AD HOC AND ADDITIONAL REVIEWERS WHEN WE NEED IT OR
- 7 REPLACEMENTS WHEN NEEDED. THAT TO GO THROUGH ALL THIS
- 8 WORK AND JUST END UP WITH 30 NAMES MAY NOT BE TO OUR
- 9 BEST INTEREST.
- 10 I WONDER IF WE COULD NOT SORT OF MODIFY AND
- 11 TRY TO COME UP WITH TEN NAMES, FOR EXAMPLE, IN EACH
- 12 GROUP. THAT WOULD GIVE US A POOL OF 60. I'M NOT QUITE
- 13 SURE HOW WE GET FROM 60 TO 15. I'M LESS CONCERNED
- 14 ABOUT THAT, BUT IF WE HAD 60 GOOD NAMES, WE'D HAVE A
- 15 GOOD PLACE TO START, AND GIVE US A GOOD POOL FOR MOVING
- 16 FORWARD.
- 17 CHAIRMAN HOLMES: BRIAN, ED HOLMES SPEAKING.
- 18 MAYBE I CAN TRY AND ADDRESS BOTH QUESTIONS, BUT
- 19 CERTAINLY OTHERS SHOULD CHIME IN ON THIS AS WELL. I
- 20 DON'T KNOW EXACTLY. I KNOW THE PRESIDENTIAL SEARCH
- 21 COMMITTEE HAS BEGUN ITS WORK. I DON'T KNOW EXACTLY
- 22 WHERE THEY ARE. BUT MY GUESS IS THAT'S LIKELY MANY
- 23 MONTHS DOWN THE LINE BEFORE THAT INDIVIDUAL IS
- 24 IDENTIFIED. AS ONE MEMBER OF THE ICOC, I WOULD FEEL
- 25 THAT TO WAIT TO DO THIS PROCESS UNTIL THE POINT OF

- 1 SELECTING THE PRESIDENT MAY DELAY IN A VERY SUBSTANTIAL
- 2 WAY OUR ABILITY TO MOVE FORWARD. THAT'S ONE COMMENT.
- 3 BRIAN'S COMMENT, AND, ONE, BRIAN, WE THOUGHT
- 4 ABOUT, IN MAKING THIS RECOMMENDATION, AND I WOULD ASK
- 5 ED PENHOET IF HE WANTED TO COMMENT AS WELL, THE REASON
- 6 WE CAME UP WITH THE LIST OF 30 NAMES WAS THAT THE NEXT
- 7 STEP IN THE PROCESS WILL BE TO BRING THOSE 30 PEOPLE
- 8 BEFORE THIS OPEN BODY TO DISCUSS THEM. AND SOME
- 9 INDIVIDUALS WILL BE SELECTED, AND SOME INDIVIDUALS WILL
- 10 NOT BE SELECTED TO GO FORWARD. AND SOME PEOPLE MAY
- 11 FIND THAT A RATHER HURTFUL PROCESS, AT LEAST IN MY
- 12 OPINION. AND A FAIR AMOUNT OF THEIR CAREERS WOULD BE
- 13 DISCUSSED IN A PUBLIC FORUM. AND THE THOUGHT OF DOING
- 14 THAT TO 60 PEOPLE, TO ME, AGAIN AS ONE MEMBER, SEEMS A
- 15 BIT INTRUSIVE.
- 16 I THINK THE THOUGHT WAS THAT'S WHY WE CAME UP
- 17 WITH 30, AT LEAST IN MY MIND. ED, I DON'T KNOW IF YOU
- 18 WANT TO ELABORATE ON THAT, BUT THAT'S MY THOUGHT ABOUT
- 19 WHY WE GOT TO 30.
- DR. PENHOET: I WOULD ALSO POINT OUT NOTHING
- 21 WOULD PRECLUDE US FROM USING THE FULL LIST, HOWEVER
- 22 LARGE IT IS, AS THE SOURCE OF AD HOC MEMBERS OF
- 23 COMMITTEES TO JOIN IN ONE CAPACITY OR ANOTHER. THIS IS
- 24 A VERY SPECIFIC AND DETAILED PROCESS FOR SELECTING THE
- 25 "15 PERMANENT MEMBERS" OF THE GRANT WORKING GROUP.

1 THERE WILL BE A LARGE POOL OF PEOPLE WHO HAV
--

- 2 EXPRESSED AN INTEREST WHO ARE SOMEWHERE IN THE POOL OF,
- 3 YOU KNOW, THE NUMBER, WHATEVER IT IS, MINUS 15. THE 15
- 4 ENDED UP DOWN HERE WHO HAVE AN EXPRESSED AN INTEREST
- 5 AND COULD VERY WELL PLAY A ROLE. I THINK THERE IS
- 6 NOTHING IN THIS PROCESS WHICH PRECLUDES US FROM USING
- 7 THAT POOL TO FILL OUT OTHER POSITIONS AS WE SEE FIT
- 8 GOING FORWARD. CERTAINLY THESE NAMES WILL BE MADE
- 9 AVAILABLE TO THE PRESIDENT AND THE STAFF TO LOOK TO
- 10 ENHANCE THE OVERALL PROCESS FOR THOSE SPECIFIC ROLES.
- 11 BUT I THINK THE UNWIELDY NATURE OF A MEETING
- 12 OF A FULL COMMITTEE DISCUSSING 60 NAMES, THAT MEETING
- 13 COULD BE JUST, IT SEEMS TO ME, THE LOGISTICS OF TRYING
- 14 TO GET THE FULL 12 PEOPLE ESSENTIALLY DO ALMOST A
- 15 PRELIMINARY SCREEN. THERE WILL BE MORE THAN 60
- 16 CANDIDATES. SIXTY IS JUST A VERY UNWIELDY NUMBER. SO
- 17 WE CAME TO A COMPROMISE HERE, WHICH IS SOMEWHERE IN THE
- 18 MIDDLE. THIRTY AS A POOL THAT HAS TWICE AS MANY PEOPLE
- 19 AS WE WILL ULTIMATELY CHOOSE. IT'S POSSIBLE STILL TO
- 20 CHOOSE OTHERS AT THE DISCRETION OF THE ICOC.
- 21 SO I THINK WE TRIED TO BALANCE REALLY THE
 - ISSUE OF GETTING BROAD PARTICIPATION, IT'S OPEN TO ANY
- 23 NOMINATIONS, TO ESSENTIALLY PLACING CONFIDENCE IN THESE
- 24 TEAMS OF TWO TO MAKE THEIR CHOICES TO BRING FORWARD TO
- THE GROUP OF 30.

22

1	DMINKU	CIVID	тилт	ΛC	ᇄᇄ	THOUGHT	THROUGH	THE
1	DAVING	SAID	IDAI,	AO	WL	IUOOGUI	IUKOOGU	IND

- 2 PROCESS, IT SEEMED LIKE A BIGGER NUMBER THAN 30 FOR THE
- 3 ENTIRE GROUP TO WORK THROUGH WOULD SIMPLY BE TOO
- 4 CUMBERSOME.
- 5 CHAIRMAN HOLMES: DR. REED AND THEN WE'LL GO
- 6 AROUND TO ALL THE SITES. MAYBE WHAT WE SHOULD DO IS I
- 7 SHOULD GO BY FOLLOWING THE SAME LIST, IF YOU WOULD,
- 8 JOHN. CHICO, LET'S START WITH YOU. FOR THE BOARD
- 9 MEMBERS FROM CHICO TO HAVE SOME COMMENT ON THIS,
- 10 PLEASE.
- DR. WRIGHT: THIS IS JANET. I'M TRYING TO
- 12 IMAGINE SITTING IN A ROOM DISCUSSING A LIST OF 60. I
- 13 GUESS I'M SWAYED BY THAT LAST COMMENT. THAT'S ALL I
- 14 HAVE TO SAY.
- 15 CHAIRMAN HOLMES: THANK YOU, JANET. SAN
- 16 FRANCISCO.
- DR. PENHOET: NO BOARD MEMBER COMMENTS HERE.
- 18 CHAIRMAN HOLMES: LOS ANGELES.
- 19 MS. LANSING: SHERRY LANSING. I HAVE NO
- 20 PROBLEM WITH THE NUMBER OR THE PROCESS, AND I HAVE
- 21 GREAT FAITH IN THE COMMITTEE MEMBERS SELECTING THE
- 22 PROPER 30 AND THEN BRINGING 20 AND THEN THE ICOC GOING
- 23 DOWN TO 15.
- 24 WHAT I DON'T UNDERSTAND, AND MAYBE IT'S IN
- 25 THE LEGISLATION AND I JUST DON'T KNOW IT, IS WHY ANY OF

- THIS HAS TO BE IN AN OPEN MEETING BECAUSE I THINK THAT
- 2 IT IS EXTREMELY PAINFUL TO BE DISCUSSING ANYBODY'S
- 3 CAREER IN A PUBLIC FORUM. AND IF I WAS A PERSON WHO
- 4 WAS APPROACHED, AND I MIGHT VERY WELL WANT TO BE IN IT,
- 5 I WOULD PERHAPS SAY NO BECAUSE I WOULD NOT WANT TO BE
- 6 REJECTED. AND TO HAVE TO BE REJECTED PUBLICLY IS EVEN
- 7 MORE HUMILIATING.
- 8 AND I THINK THAT THE WHOLE PROCESS, TO BE
- 9 HONEST WITH YOU, SHOULD BE HELD IN A CLOSED SESSION.
- 10 AND UNLESS THERE'S SOME PART OF THE LEGISLATION THAT
- 11 SAYS DIFFERENTLY, I GUESS THAT'S MY BIG CONCERN.
- 12 CHAIRMAN HOLMES: I APPRECIATE THAT COMMENT
- 13 VERY MUCH. AND I MUST SAY I SHARE THAT FEELING WITH
- 14 YOU, THAT THIS IS GOING TO BE AN UNNECESSARILY PAINFUL
- 15 PROCESS FOR SOME PEOPLE, BUT I BELIEVE IT IS NOT AN
- 16 OPTION TO NOT DISCUSS THESE NAMES IN PUBLIC. BUT MAYBE
- 17 SOMEONE WHO IS MORE FAMILIAR, AGAIN BOB, WHAT THE
- 18 PROCESS IS IS THAT I DON'T THINK WE HAVE THAT OPTION.
- 19 MR. KLEIN: YOU ARE CORRECT, DR. HOLMES AND
- 20 SHERRY. I COMPLETELY UNDERSTAND, AND I THINK IT IS A
- 21 DETERRENT FOR THE BEST NAMES IN THE COUNTRY OR THE
- 22 WORLD TO HAVE THEIR CAREERS COMPARED IN PUBLIC. SO WE
- NEED TO BE AS SENSITIVE AS POSSIBLE.
- 24 UNFORTUNATELY THE STATE LAW FOR EXECUTIVE
- 25 SESSIONS ONLY PERMITS EXECUTIVE SESSIONS IN THIS CASE

- 1 IF THEY INVOLVE EMPLOYEES OF THE STATE. AND THE
- WORKING GROUP MEMBERS ARE NOT EMPLOYEES OF THE STATE.
- 3 EVEN IF THEY'RE PAID AN HONORARIUM, THEY'RE
- 4 CONSULTANTS, BUT NOT EMPLOYEES AND NOT PART OF THE
- 5 STATE PERSONNEL SYSTEM; AND, THEREFORE, THEY CANNOT BE
- 6 CONSIDERED IN EXECUTIVE SESSION.
- 7 IN THE ALTERNATIVE, THE PRESIDENT WILL BECOME
- 8 AN EMPLOYEE OF THE STATE; AND, THEREFORE, THAT CAN BE
- 9 CONSIDERED IN EXECUTIVE SESSION, AND THAT'S THE
- 10 DISTINCTION.
- 11 MS. LANSING: I ACTUALLY THINK THIS COULD
- 12 REALLY, REALLY HURT THE WHOLE PROCESS BECAUSE I JUST
- 13 IMAGINE SOMEONE SAYING, "OH, MY GOD. MY WHOLE CAREER
- 14 IS GOING TO BE STOOD IN A PUBLIC SESSION, WRITTEN ABOUT
- 15 IN A NEWSPAPER. AND, YOU KNOW, I'M NOT PUTTING MYSELF
- 16 THROUGH THIS." THEY'LL SAY NO WHEN, IN FACT, THEY
- 17 MIGHT REALLY WANT TO SERVE.
- 18 MR. KLEIN: ONE OF THE POSSIBILITIES HERE,
- 19 SHERRY, AS I UNDERSTAND THE PROPOSAL THAT'S BEFORE YOUR
- 20 COMMITTEE, IS THAT THERE ARE 30 NOMINEES THAT COME TO
- 21 YOUR COMMITTEE. IT IS MY UNDERSTANDING THOSE HAVE BEEN
- 22 CULLED FROM A LIST THAT COULD BE EIGHT OR 900. AND IF
- 23 THERE'S A VERY STRONG STATEMENT MADE, ALL OF THESE ARE
- 24 LEADERS IN THE LEADERSHIP OF SCIENCE IN THIS COUNTRY,
- 25 THEY'RE IMMINENTLY ALL QUALIFIED, AND THE DECISIONS ARE

	1	MADE	MORE	ON	THE	ISSUE	OF	AVOIDING	REDUNDANCY	
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- 2 CERTAIN AREAS OF EXPERTISE. ALL THE PEOPLE THAT ARE
- NOMINATED, AS I UNDERSTAND IT, WILL BE CONSIDERED
- 4 QUALIFIED AS ALTERNATES OR COULD SERVE ON AN AD HOC
- 5 BASIS. THERE WOULD NOT BE A REJECTION OF ANY OF THEM.
- 6 I THINK IT'S IMPORTANT FOR US TO BE VERY
- 7 CAREFUL OF OUR TERMINOLOGY AND OUR DESCRIPTION OF HOW
- 8 WE INTRODUCE THIS AND HOW WE FRAME THE QUESTION.
- 9 BUT WE'VE TALKED TO THE ATTORNEY GENERAL'S
- 10 OFFICE ON A NUMBER OF OCCASIONS, AND THEIR POSITION IS
- 11 VERY CLEAR. AND WE'RE TRYING TO BALANCE THIS PROCESS
- 12 AND HAVE PUBLIC PARTICIPATION WHEN IT IS EXPECTED UNDER
- 13 THE LAWS OF CALIFORNIA, AND THIS IS ONE AREA WHERE IT
- 14 IS SET.
- 15 MS. LANSING: SO I HAVE TWO RECOMMENDATIONS.
- 16 SO THERE'S NO WAY THAT WHEN WE PAY THESE PEOPLE AN
- 17 HONORARIUM, THAT THEY CAN BE EMPLOYEES OF THE STATE FOR
- 18 THAT. AND THE ATTORNEY GENERAL HAS SAID NO TO THAT
- 19 BECAUSE THEY'RE GOING TO GET MONEY?
- 20 MR. KLEIN: LET ME HAVE JAMES HARRISON, WHO
- 21 IS OUR OUTSIDE COUNSEL, ADDRESS THIS BECAUSE HE'S BEEN
- 22 DIRECTLY IN COMMUNICATION WITH THE ATTORNEY GENERAL'S
- OFFICE ON THIS ISSUE.
- MR. HARRISON: THE ACT EXPRESSLY PROVIDES
- THAT THE MEMBERS OF THE WORKING GROUP ARE NOT OFFICERS

- OR EMPLOYEES. AND UNFORTUNATELY THE PERSONNEL
- 2 EXCEPTION THAT BOB DESCRIBED ONLY APPLIES TO OFFICERS
- 3 OR EMPLOYEES. SO IT'S AN INTERNAL INCONSISTENCY THAT
- 4 WOULD PROHIBIT US FROM TREATING THEM AS EMPLOYEES AND,
- 5 THEREFORE, CONSIDERING THEM IN CLOSED SESSION.
- 6 MR. KLEIN: AND THE OTHER PART OF THE PROBLEM
- 7 IS IF THEY WERE TREATED AS EMPLOYEES, THERE WOULD BE
- 8 OTHER VERY CUMBERSOME REQUIREMENTS ON THEM, WHICH WOULD
- 9 DETER THEIR PARTICIPATION. SO THE PROBLEM IS IF YOU
- 10 INTERRELATE THE STATE LAWS AFFECTING THE MATTER, THIS
- 11 WAS THE BEST RESOLUTION, ALTHOUGH IT IS NOT AN OPTIMAL
- 12 RESOLUTION, IN MY PERSPECTIVE, OR CERTAINLY AS YOU
- 13 QUITE WELL ARTICULATED IN YOURS.
- 14 MS. LANSING: WELL, THEN, LET ME ASK YOU
- 15 ANOTHER POSSIBILITY BECAUSE I'M TRYING TO SEE IF
- 16 THERE'S IF ANY SOLUTION. IS IT POSSIBLE TO SAY THAT OF
- 17 THE 20 NOMINEES, BECAUSE THE 30 NOMINEES ARE NOT IN
- 18 PUBLIC; IS THAT CORRECT?
- 19 MR. KLEIN: THE NOMINEES ARE IN PUBLIC, BUT
- 20 THEY'RE IN YOUR SUBCOMMITTEE. AND CERTAINLY THE
- 21 SUBCOMMITTEES ARE ATTENDED BY PEOPLE WHO ARE ESPECIALLY
- 22 INTERESTED IN THE SUBJECT AND BY THE PRESS, BUT THE
- 23 SUBCOMMITTEES ARE NOT A MAJOR PRESENTATION BEFORE THE
- 24 BOARD AS A WHOLE. THERE IS GREAT DEAL OF NORMAL PRESS
- 25 EXPOSURE, ALTHOUGH IF IT APPEARS TO BE IMPORTANT TO THE

- 1 PUBLIC, THE PRESS WILL WRITE ABOUT IT.
- 2 MS. LANSING: I'LL START WITH THE 30. THE 30
- 3 IS GOING TO BE WHITTLED TO 15. IS IT WRONG TO SAY THAT
- 4 THE 15 PEOPLE WILL, THEREFORE, BE AD HOC BECAUSE THESE
- 5 ARE OBVIOUSLY OF THE HIGHEST CALIBER, THESE 30 -- THE
- 6 15. SO IN OTHER WORDS, WHAT WE'RE SAYING TO A PERSON
- 7 IS YOU WILL EITHER BE CHOSEN TO BE A MEMBER OF THE
- 8 COMMITTEE OR YOU WILL BE CHOSEN TO BE AN AD HOC EXPERT.
- 9 MR. KLEIN: THAT CERTAINLY IS AN EXCELLENT
- 10 IDEA. IT COULD BE THE RECOMMENDATION OF YOUR
- 11 SUBCOMMITTEE. THE ICOC BOARD HAS THE DISCRETION
- 12 WHETHER OR NOT TO ACCEPT THE RECOMMENDATION, BUT
- 13 UNDERSTANDING THE COMPELLING REASONS BEHIND IT, I,
- 14 SPEAKING AS AN INDIVIDUAL, BELIEVE IT WOULD BE VERY
- 15 COMPELLING.
- DR. WRIGHT: THIS IS JANET IN CHICO. I JUST
- 17 WANT TO SECOND THAT IDEA. I WAS MAKING A STAR BY
- 18 MR. POSNER'S EARLIER COMMENT OF CREATING THIS AD HOC
- 19 POOL OF REVIEWERS. AND IF YOU CREATED A REVIEW BOARD
- OR COUNCIL OR POOL, HOWEVER YOU WANT TO CALL IT, AND
- 21 EXTRACTED FROM THAT THE FIRST 15, YOU STILL HAVE THIS
- 22 POOL WHO COULD AS SERVE AS ALTERNATES, BUT ALSO FEEL
- MORE A PART OF THE PROCESS.
- MS. LANSING: SO THEN YOU WOULD NEVER FEEL --
- 25 WHEN YOU WERE INTERVIEWING THIS PERSON, YOU WOULD SAY

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- 2 THEY WOULD NEVER FEEL REJECTED, AND THEY WOULD ALWAYS
- 3 BE ACCEPTED. AND THEY WOULD NEVER HAVE TO FACE ANY
- 4 HUMILIATION, WELL, THIS PERSON IS BETTER FOR THE
- 5 COMMITTEE, BUT THIS PERSON IS BETTER FOR AD HOC.
- DR. WRIGHT: AND THEN IF POTENTIAL
- 7 CANDIDATES -- THIS IS JANET AGAIN -- NEED THAT DESIGN
- 8 IN ADVANCE, WE MIGHT ENCOURAGE THEM TO PARTICIPATE,
- 9 WHICH IS THE WHOLE POINT OF THIS.
- 10 CHAIRMAN HOLMES: I THINK I PERSONALLY THINK
- 11 YOU GUYS HAVE COME UP WITH SOMETHING THAT HAS A
- 12 TREMENDOUS AMOUNT OF MERIT TO IT, BUT COULD WE GET SOME
- 13 OTHERS TO WEIGH ON IN THIS OR OTHER ISSUES IN THIS
- 14 OUTLINE THAT ED AND I HAVE PROPOSED TO YOU?
- 15 MR. KLEIN: ED, JUST A THOUGHT. ON THE OTHER
- 16 ITEM THAT DR. HENDERSON RAISED IN TERMS OF THE
- 17 PRESIDENT, CERTAINLY IT'S AN INDETERMINATE AMOUNT OF
- 18 TIME TO FIND A PRESIDENT. WE WANT THE VERY BEST AND
- 19 BRIGHTEST PERSON WE CAN HAVE. WE WILL HAVE AN INTERIM
- 20 ACTING PRESIDENT DURING THE TIME PERIOD WHO CERTAINLY
- 21 CAN CONTRIBUTE IDEAS IN THIS PROCESS. BUT FOR PURPOSES
- OF COORDINATION BETWEEN THE PRESIDENT AND THIS
- 23 COMMITTEE, YOU COULD, AS A SELECTION COMMITTEE,
- 24 RECOMMEND A PROCESS TO THE BOARD FOR THE WORKING
- 25 COMMITTEE WHERE, FOR EXAMPLE, THEY CHOOSE THEIR FIRST

- 1 CHAIRMAN FOR A PERIOD OF SIX MONTHS, AND THEREAFTER
- 2 THEY CHOOSE THEIR CHAIRMAN ANNUALLY OR SOME INTERVAL
- 3 WITH THE CONCURRENCE OF THE PRESIDENT. SO THAT AT THAT
- 4 POINT THE PRESIDENT WHO IS THEN IN OFFICE HAS THE
- 5 ABILITY TO WORK WITH SOMEONE WHO THEY FEEL, HE OR SHE
- 6 FEELS, IS SOMEONE WHO CAN CARRY THE WORKLOAD AND WILL
- 7 BE ABLE TO COORDINATE WELL WITH THE GRANT PROCESSING
- 8 AND THE SCIENTIFIC IMPLEMENTATION FROM THE PRESIDENT'S
- 9 OFFICE.
- 10 MR. SHESTACK: THIS IS JOHN SHESTACK. WOULD
- 11 THE PRESIDENT BE PERMITTED TO MAKE ADDITIONAL
- 12 APPOINTMENTS? FIFTEEN ISN'T A HARD AND FAST LIMIT ONE
- WAY OR THE OTHER REALLY, IS IT?
- MR. KLEIN: FIFTEEN IS THE SPECIFIED NUMBER.
- 15 THERE HAD TO BE A SPECIFIED NUMBER. THIS ACTUALLY
- 16 COULD HAVE BEEN A RANGE, BUT IT IS A SPECIFIED NUMBER.
- 17 AS HAS BEEN STATED EARLIER, A NUMBER OF THESE MEMBERS
- 18 WILL CHOOSE TO SERVE FOR LESS THAN SIX YEARS, TWO
- 19 YEARS, THREE YEARS, FOUR YEARS, DEPENDING UPON THE
- 20 WORKLOAD. AND THE PRESIDENT CERTAINLY, AS POSITIONS
- 21 CAME UP FOR RENEWAL, WOULD BE AN IMPORTANT PART OF THE
- 22 PROCESS IN RECOMMENDING TO THE BOARD AND THE SELECTION
- 23 COMMITTEE ON THE REPLACEMENT OF THAT MEMBER.
- 24 IN ADDITION, THE PRESIDENT WOULD BE INVOLVED
- 25 VERY CENTRALLY IN WORKING WITH THE CHAIRMAN OF THIS

- 1 COMMITTEE ON AD HOC REPRESENTATIONS OR ADVISORY
- 2 COMMITTEES, FOR EXAMPLE, TO IDENTIFY GAPS IN THE
- 3 RESEARCH. THE PRESIDENT WILL HAVE SUBSTANTIAL INPUT.
- 4 AND THE PRESIDENT HAS A SCIENTIFIC STAFF DIRECTOR THAT
- 5 WILL SERVE ON THIS COMMITTEE AS THE SCIENTIFIC DIRECTOR
- 6 FOR THE ADMINISTRATION OF THE COMMITTEE WITH SUPPORT
- 7 STAFF.
- 8 DR. HENDERSON: POINT OF INFORMATION FROM
- 9 BRIAN HENDERSON HERE. WHEN WE'RE INTERVIEWING THESE
- 10 POTENTIAL CANDIDATES, PRESUMABLY WE MIGHT GET FROM THEM
- 11 A SPECIFIED PERIOD OF TIME BEYOND WHICH THEY WOULDN'T
- 12 WANT TO SERVE. BUT I WOULD PRESUME WE COULD ALLOW SOME
- 13 MIXING OF THAT SO THAT WOULD GIVE US SOME TURNOVER.
- 14 MR. KLEIN: THAT'S CORRECT. IT'S UP TO YOUR
- 15 COMMITTEE TO RECOMMEND. IT'S JUST A MATTER OF
- 16 DISCLOSING WITH THE RECOMMENDATION THIS PERSON IS
- 17 WILLING TO SERVE A SPECIFIC PERIOD OF THE MAXIMUM
- 18 PERIOD ALLOWED.
- 19 CHAIRMAN HOLMES: MAY I JUST AGAIN TRY TO --
- 20 I DON'T WANT TO CURTAIL DISCUSSION. I JUST WANT TO
- 21 MAKE SURE WE COVER ALL OF THE SITES. I BELIEVE WE'RE
- 22 IN SAN FRANCISCO AT THE MOMENT, AND OTHERS ARE PROBABLY
- 23 PATIENTLY WAITING. SAN FRANCISCO. COULD I MOVE US
- 24 ALONG AND SEE IF THERE ARE OTHERS IN SAN FRANCISCO ON
- THE BOARD WHO WANTED TO COMMENT?

1 MR. SHEEHY:	THIS IS	JEFF SHEEHY.	I	THINK	WE
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- 2 SHOULD ADOPT MS. LANSING'S PROPOSAL. I THINK THAT'S AN
- 3 EXCELLENT IDEA. AND I DON'T KNOW IF THE PROCESS IS WE
- 4 NEED TO DO A MOTION, BUT I THINK INTEGRATING THAT IN
- 5 WOULD BE A GREAT WAY TO GO FORWARD.
- 6 CHAIRMAN HOLMES: I'M GOING TO ASK SHERRY TO
- 7 BE THINKING ABOUT HOW SHE WOULD CRAFT THAT SENTENCE FOR
- 8 US TO PUT INTO IT AS WE GET TO THE END OF THIS, IF
- 9 THAT'S OKAY WITH YOU. IS THAT ALL RIGHT TO DO IT THAT
- 10 WAY?
- 11 COMMENTS IN SAN FRANCISCO? LOS ANGELES.
- 12 DR. LEVEY: ED, JERRY LEVEY AGAIN. WHEN YOU
- 13 USE THE TERM "INTERVIEW," WE'RE NOT INTERVIEWING THESE
- 14 PEOPLE IN A FACE-TO-FACE. I ASSUME WE'RE JUST
- 15 SCREENING THEIR VITAES AND MAKING DECISIONS BASED ON
- 16 KNOWLEDGE OF REPUTATION, ETC.; ISN'T THAT CORRECT?
- 17 CHAIRMAN HOLMES: JERRY, I THINK INTERVIEW IN
- 18 THE SENSE THAT, AND I'LL LET ED SPEAK FOR HIMSELF, THE
- 19 OTHER ED, WAS THAT AFTER YOU HAD WINNOWED YOUR LIST
- 20 DOWN TO THE PEOPLE THAT YOU THOUGHT WOULD BE THE FINAL
- 21 FIVE, THAT YOU WOULD CONTACT THOSE PEOPLE TO BE SURE IF
- 22 THEY WOULD BE WILLING TO SERVE. OR IF YOU HAD ANY
- 23 QUESTIONS YOU WANTED TO ASK THEM AT THAT TIME, YOU
- 24 COULD. BUT WE WOULD KNOW BY THE TIME YOU BROUGHT THEIR
- 25 NAME FORWARD THAT THEY WERE WILLING TO SERVE,

- 1 THEREFORE, I THINK YOU HAVE TO HAVE A CONTACT, BUT NOT
- 2 NECESSARILY FACE TO FACE.
- 3 MAY I ASK ED PENHOET IF THAT'S CORRECT AND
- 4 UNDERSTANDING ALSO?
- DR. PENHOET: YES, THAT'S CORRECT.
- 6 CHAIRMAN HOLMES: DOES THAT ANSWER IT, JERRY,
- 7 FOR YOU?
- 8 DR. LEVEY: OKAY. IT'S NOT GOING TO WORK
- 9 WITHIN TEN DAYS THOUGH. WE KNOW HOW HARD IT IS -- TWO
- 10 MONTHS. OKAY. NEVER MIND.
- 11 CHAIRMAN HOLMES: TEN DAYS TO COMPLETE THE
- 12 SELECTION OF NAMES, AND THEN TWO MONTHS TO COMPLETE
- 13 NARROWING DOWN.
- DR. LEVEY: THAT'S FINE.
- 15 CHAIRMAN HOLMES: OTHER COMMENTS IN LOS
- 16 ANGELES?
- 17 MS. KING: NOT AT THIS TIME.
- 18 CHAIRMAN HOLMES: SHERRY, YOU ARE WORKING ON
- 19 YOUR LANGUAGE TO HELP US WITH THE SENTENCE WHICH WE'LL
- 20 COME BACK TO.
- 21 MS. KING: SHE IS.
- 22 CHAIRMAN HOLMES: SAN DIEGO.
- DR. REED: JOHN REED. I JUST HAD A POINT OF
- 24 INFORMATION ABOUT THE ROLE OF THE CHAIR. IN EVALUATING
- 25 THE INITIAL NOMINATIONS, THAT IS IN TEN DAYS ONLY TO

- 1 DEFINE ELIGIBILITY? NO OTHER SCREENING AT THAT POINT
- 2 OTHER THAN ELIGIBILITY?
- 3 CHAIRMAN HOLMES: NO. WHEN WE TALKED ABOUT
- 4 IT, ED AND MYSELF, IF THERE'S PEOPLE WHO FIT THE
- 5 CRITERIA THAT WE HAVE TALKED ABOUT, BUT ALSO TO TRY TO
- 6 ACHIEVE BALANCE, WE EITHER HAD ALL BASIC SCIENTISTS.
- 7 SO THERE WOULD BE A MIXTURE OF BASIC SCIENTISTS AND
- 8 PHYSICIAN SCIENTISTS IN ALL OF THE SUBGROUPS TO LOOK AT
- 9 AND PEOPLE WILL ALSO -- IF THERE WAS SOMEONE, FOR
- 10 EXAMPLE, WHO HAD NO PUBLICATION TRACK RECORD AT ALL,
- 11 RATHER THAN FORWARD THAT TO THE COMMITTEE, WE WOULD
- 12 TAKE THOSE NAMES OUT. IS THAT YOUR UNDERSTANDING ALSO,
- 13 ED?
- DR. PENHOET: YES. THANK YOU FOR THAT
- 15 CLARIFICATION.
- DR. THAL: LEON THAL. TWO COMMENTS. I THINK
- 17 THE ISSUE ABOUT MAKING PEOPLE AD HOC IS FINE. REALIZE
- 18 THAT THEY MAY NOT COVER THE NECESSARY SPECIALTIES THAT
- 19 WE'RE GOING TO NEED, AND THAT WOULD NOT CONSTITUTE OUR
- 20 ENTIRE AD HOC LIST. WE'RE PROBABLY GOING TO HAVE TO GO
- 21 OUTSIDE ANYWAY BEYOND THOSE EXTRA 15 PEOPLE.
- 22 JUST A CLARIFICATION. AGAIN, I'M STILL NOT
- 23 SURE. ONCE AMY GETS THE NAMES, ARE ALL OF THESE PEOPLE
- 24 THEN GOING TO BE CONTACTED TO SUBMIT CV'S TO SEE IF
- 25 THEY'RE INTERESTED? AND HOW IS THE PROCESS GOING TO

1 MOVE FROM THE COLLE	CITON OF	r ine i	NAMES.	ro	CKFFNTNG
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- 2 CHAIRMAN HOLMES: LET ME STATE MY
- 3 UNDERSTANDING OF THIS, BUT IT IS THE WILL OF THE
- 4 COMMITTEE TO DO IT THE WAY YOU WANT, WOULD BE THAT WHEN
- 5 WE HAVE A LIST OF, LET'S SAY, X HUNDRED NAMES OF THOSE,
- 6 THAT THEY WOULD BE THE ONES THAT WERE NOT ELIGIBLE OR
- 7 WHATEVER, THAT WE WOULD FORWARD TO, AS SOON AS WE GET
- 8 THOSE NAMES TOGETHER, TO THE VARIOUS SUBCOMMITTEES YOUR
- 9 LIST OF NAMES, WHICH MIGHT BE 50, 60 PEOPLE, I DON'T
- 10 KNOW HOW MANY WOULD ON THAT LIST BY THE TIME THEY GOT
- 11 TO YOU.
- DR. THAL: WITHOUT CV'S, NAMES.
- 13 CHAIRMAN HOLMES: JUST NAMES TO YOU. AND
- 14 THEN WHAT I'M A LITTLE CONCERNED ABOUT IS THAT IF WE
- 15 ASK FOR CV'S, SINCE WE DON'T HAVE THE OPTION, IF YOU ON
- 16 YOUR SUBCOMMITTEE, FOR EXAMPLE, KNOW THAT SOMEONE WOULD
- 17 JUST BE VERY, VERY SPECIAL FOR THIS, THERE'S ALWAYS THE
- 18 POWER OF PERSUASION TO CALL THEM ON THE TELEPHONE AND
- 19 SAY WOULD YOU PLEASE SUBMIT YOUR CV AND BE A PART OF
- 20 THIS PROCESS. I'M AFRAID IF WE JUST SIMPLY WRITE AND
- 21 ASK FOR CV'S AND PEOPLE SAY NO, AND WE CROSS THEM OFF
- 22 THE LIST, WE MAY HAVE LOST A GOOD CANDIDATE. IT'S THE
- 23 CHOICE OF THE COMMITTEE. IF YOU WANT US TO DO THAT, WE
- 24 COULD WRITE TO ALL OF THE PEOPLE AND ASK FOR CV'S.
- DR. PENHOET: ED PENHOET IN SAN FRANCISCO. I

- 1 THINK THAT STAFF CAN DO A LOT OF WORK, FRANKLY,
- ON-LINE. MOST OF THE ELIGIBLE SCIENTISTS HAVE
- 3 WEBSITES. THEY DESCRIBE THEIR RESEARCH INTERESTS, THEY
- 4 GIVE A LIST OF AT LEAST THEIR RECENT PUBLICATIONS, AND
- 5 SO THERE'S A LOT OF INFORMATION AVAILABLE ON-LINE
- 6 WITHOUT CONTACTING ANYONE. I THINK THE STAFF IS
- 7 PREPARED TO CARRY OUT MUCH OF THAT WORK.
- 8 DR. HENDERSON: THERE'S ALSO THE ISI HIGHLY
- 9 CITED LIST THAT GIVES A COMPLETE CV.
- 10 DR. REED: JOHN REED HERE. THE OTHER THING I
- 11 WOULD ASK THE COMMITTEE IS IF WE WANT THE TEN DAYS AS A
- 12 FIRM CUTOFF FOR NOMINEES. I, FOR ONE, WOULD ADVOCATE
- 13 THAT IF ADDITIONAL NAMES SURFACE DURING THIS PROCESS IN
- 14 THE NEXT TWO MONTHS, THAT WE ALLOW THOSE TO ENTER INTO
- 15 THE CONSIDERATION. WE MAY MISS SOME OPPORTUNITIES IN
- 16 THE FIRST TEN DAYS JUST BECAUSE IT'S SO DIFFICULT TO
- 17 ORGANIZE THAT QUICKLY.
- 18 DR. LEVEY: JERRY LEVEY AGAIN IN LOS ANGELES.
- 19 THE OTHER THING IS I DON'T THINK WE WANT NOMINEES FROM
- 20 THE REMAINDER OF THE ICOC AFTER WE'VE DISTILLED DOWN TO
- 21 30 FINALISTS BECAUSE THEN YOU ARE REALLY BASICALLY
- 22 STARTING OVER AGAIN. I THINK THEY SHOULD BE NOTIFIED,
- 23 MAYBE GIVE THEM 20 DAYS, BUT I THINK THE OTHER ICOC
- 24 MEMBERS NOT ON THIS COMMITTEE SHOULD BE NOTIFIED NOW IS
- 25 THE TIME AND PLEASE SUBMIT NAMES, IF YOU WANT TO SUBMIT

- 1 THEM, BY FEBRUARY WHATEVER, 14TH OR SOMETHING LIKE
- 2 THAT.
- 3 CHAIRMAN HOLMES: ED HOLMES SPEAKING AS A
- 4 MEMBER OF THE COMMITTEE. I WOULD MAYBE DISAGREE WITH
- 5 YOU, JOHN, FOR FEAR THAT IF WE LEFT IT AS AN INDEFINITE
- 6 TIME PERIOD, I'M A LITTLE CONCERNED PEOPLE MIGHT THINK
- 7 IT WAS NOT A FAIR PROCESS, THAT THEIR NAMES WERE
- 8 SOMEHOW NOT CONSIDERED APPROPRIATELY IF THEY CAME IN
- 9 LATE OR SOMETHING LIKE THAT. I DON'T KNOW WHAT OTHERS
- 10 THINK. SINCE THIS IS SUCH AN OPEN PROCESS, I'M A
- 11 LITTLE CONCERNED ABOUT THAT, BUT I WOULD BE OPEN TO
- 12 SUGGESTIONS FROM OTHERS.
- DR. PENHOET: ED PENHOET IN SAN FRANCISCO. I
- 14 THINK WHAT WILL HAPPEN IS THAT ALL THE ICOC BOARD
- 15 MEMBERS WILL BE APPRISED OF THE PROCESS AND WILL BE
- 16 GIVEN AN OPPORTUNITY LIKE ANY OTHER CITIZEN TO NOMINATE
- 17 WHOEVER THEY THINK IS SUITABLE FOR THIS TASK, SO THEY
- 18 WILL HAVE THAT OPPORTUNITY UP FRONT.
- 19 THE RECOMMENDATIONS OF THE SUBCOMMITTEE HOW
- 20 TO PROCEED WILL BE BROUGHT TO THE FULL BOARD IN THE
- 21 REPORT, AND WE EXPECT THE BOARD AT THE UPCOMING MEETING
- 22 TO DELEGATE THIS AUTHORITY TO THIS COMMITTEE. AND I DO
- 23 THINK IT WOULD BE AN ENDLESS PROCESS IF THERE WERE
- 24 NUMEROUS ITERATIONS. I THINK YOU MADE A GOOD POINT
- 25 ABOUT THAT. SO I THINK WE CAN TAKE CARE OF THAT AT THE

- 1 NEXT MEETING AND INFORM ALL THE BOARD MEMBERS, WITHIN
- THE TEN DAYS, BY THE WAY, THEY HAVE THIS OPPORTUNITY,
- 3 BUT NOT GIVE THEM MULTIPLE BITES AT THE APPLE.
- DR. HENDERSON: BRIAN HENDERSON. YOU ARE
- 5 GOING TO RECOMMEND THAT THE BOARD AT THE NEXT MEETING
- 6 ACTUALLY DELEGATE AWAY THIS LAST SENTENCE ON THIS
- 7 HANDOUT SO THAT WE'RE NOT FACED WITH THAT AT THE FINAL
- 8 BOARD MEETING. IS THAT WHAT I'M HEARING?
- 9 CHAIRMAN HOLMES: BRIAN, I THINK WHAT WE'LL
- 10 DO, IF I HAVE THE PROCESS RIGHT, IS WHEN WE FINALIZE
- 11 THIS RECOMMENDATION, THE ONE WE APPROVED EARLIER AND
- 12 THIS RECOMMENDATION WILL ULTIMATELY HAVE TO BE
- 13 APPROVED, I BELIEVE, BY THE ICOC. BUT WE CAN BEGIN TO
- 14 START DOING SOME OF THE BEHIND-THE-SCENES WORK TO GET
- 15 OURSELVES IN ACTION BECAUSE THE ICOC MEETS ON THE 3D OF
- 16 FEBRUARY; IS THAT CORRECT?
- 17 MS. KING: YES.
- 18 CHAIRMAN HOLMES: IT WOULD BE MY
- 19 UNDERSTANDING THEN THAT THESE RECOMMENDATIONS WOULD BE
- 20 FORWARDED FOR THE FEBRUARY 3D MEETING, BOB, IS THAT
- 21 RIGHT, TO BE APPROVED?
- 22 MR. KLEIN: THIS IS AGENDIZED TO GO THE
- 23 FEBRUARY 3D MEETING FOR CONSIDERATION OF YOUR
- 24 RECOMMENDATIONS OF THE PROCESS. I DIDN'T UNDERSTAND
- 25 THE QUESTION ABOUT THE DELEGATION OF THE LAST SENTENCE.

- DR. PENHOET: LET ME READ IT TO YOU, BOB. IT
- 2 SAYS THE BOARD HAS THE ABILITY TO SELECT CANDIDATES
- 3 OTHER THAN THOSE RECOMMENDED AND/OR TO MODIFY THE
- 4 CRITERIA OR PROCESS ALONG WITH THE OPTION OF SELECTING
- 5 FROM THE CANDIDATES RECOMMENDED. SO THE CONCERN
- 6 ARTICULATED HERE, WE GET TO THE END OF THIS PROCESS, WE
- 7 BRING 20 NAMES FORWARD TO THE BOARD, AND THREE OR FOUR
- 8 BOARD MEMBERS HAVE SOME NEW REALLY GOOD IDEAS THEY WANT
- 9 US TO CONSIDER, WITHOUT HAVING THE BENEFIT OF ALL THE
- 10 WORK THAT'S GONE BEFORE IN LOOKING AT THE LARGE POOL,
- 11 ETC. SO THE QUESTION IS WHETHER WE DELETE THAT LAST
- 12 SENTENCE AND GET THE BOARD TO DELEGATE THAT AUTHORITY
- 13 TO US AT THE UPCOMING BOARD MEETING.
- MR. KLEIN: IT IS A REASONABLE REQUEST THAT
- 15 THE BOARD MAKE A DECISION AT THE NEXT MEETING SO THAT
- 16 RULES ARE KNOWN UP FRONT. HOWEVER, UNTIL THE BOARD
- 17 SEES THE FINAL LIST, IT'S NOT KNOWN WHAT'S IN THE LIST,
- 18 THE BOARD CAN VERY STRONGLY EXPRESS AN OPINION, KNOWING
- 19 THE STRENGTH OF THIS COMMITTEE.
- 20 AND I'D LIKE TO ASK COUNSEL SPECIFICALLY,
- 21 GIVEN THESE FACTS, AND I'D LIKE TO BE CAREFUL ABOUT THE
- 22 FACTS SO THAT I DON'T WANT TO GIVE YOU A DEFINITIVE
- 23 DECISION AT THIS MOMENT, BUT IT SEEMS AS A REASONABLE
- 24 REQUEST OF THE BOARD TO GET EXTRAORDINARILY STRONG
- 25 STATEMENTS, ASSUMING THAT THERE'S NO EXTRAORDINARY

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- 2 CONSIDERATION BASED UPON STATE LAW, PRECEDENT, OR OTHER
- 3 ISSUES. THERE COULD BE A MATTER OF STATE LAW THAT
- 4 ARISES THAT AFFECTS ONE OR MORE OF THE PEOPLE THAT COME
- 5 FORWARD. IT'S NOT KNOWN UNTIL THE BOARD MEETING, THAT
- 6 COULD INFLUENCE THIS.
- 7 LET US, KNOWING THIS IS AN ISSUE, TO CRAFT
- 8 SOMETHING WITH THE BENEFIT OF SOME TIME TO CONFER WITH
- 9 COUNSEL. BUT I THINK AS A MATTER OF ASKING THE BOARD
- 10 FOR DIRECTION AND CONCURRENCE WITH THE APPROACH YOU'RE
- 11 TAKING, IT SEEMS EXTRAORDINARILY LOGICAL AND PERSUASIVE
- 12 TO ME.
- 13 CHAIRMAN HOLMES: I'M NOT SURE I COMPLETELY
- 14 UNDERSTOOD ALL THAT YOU SAID.
- MR. KLEIN: LET ME GIVE YOU THE SHORT
- 16 VERSION. I NEED TO CONFER WITH LEGAL COUNSEL TO MAKE
- 17 SURE THERE IS NO FACT THAT WOULD INTERFERE WITH THE
- 18 BOARD BEING ABLE TO GIVE YOU A CLEAN POSITION. BUT
- 19 ASSUMING THERE ARE NOT, I WOULD BE A VERY SUPPORTIVE AS
- 20 AN INDIVIDUAL OF THE POSITION. THE BOARD ITSELF HAS TO
- 21 ACT AS A WHOLE BOARD ON THE POSITION. IT IS A VERY
- 22 PERSUASIVE ARGUMENT.
- 23 CHAIRMAN HOLMES: WITHOUT BEING
- 24 ARGUMENTATIVE, THE LAST SENTENCE UNDER C, THE FLOW
- 25 DIAGRAM THAT WE HAVE AS A HANDOUT, THE CONSIDERATION

- 1 BROUGHT FORWARD WAS TO STRIKE THAT LAST SENTENCE. IS
- 2 IT YOUR COUNSEL THAT WE DO OR WE DON'T?
- 3 MR. HARRISON: THE ANSWER IS MORE HOMEWORK
- 4 NEEDS TO BE DONE BEFORE WE CAN DECIDE THAT.
- 5 CHAIRMAN HOLMES: THAT'S WHAT I THOUGHT.
- 6 MR. KLEIN: WE'LL MAKE THE RECOMMENDATION TO
- 7 THE BOARD, AND WE'LL ASK THE BOARD TO SPECIFICALLY
- 8 COMMIT TO THIS POSITION.
- 9 CHAIRMAN HOLMES: GOT IT. OKAY. I THINK WE
- 10 HAVE FINISHED -- ARE THERE OTHER BOARD COMMENTS?
- DR. REED: JOHN REED ON THE LANGUAGE AROUND
- 12 THIS PROCESS AS I LOOK AT THIS FLOW DIAGRAM, AND I COME
- 13 BACK TO WHAT SHERRY SAID. THE WAY I WOULD NOW SEE THIS
- 14 WORKING IS THAT THE OPEN SUBCOMMITTEE WILL REVIEW THE
- 15 30 NOMINEES, AND THEN WILL RECOMMEND -- WHAT I WOULD
- 16 SAY IS RECOMMEND 15 TO THE ICOC AS ACTIVE WORKING GROUP
- 17 MEMBERS AND 15 ALTERNATES.
- 18 MS. LANSING: NO. NO. THE SENTENCE, IS IT
- 19 TIME TO TELL YOU THE SENTENCE?
- 20 CHAIRMAN HOLMES: TO CLARIFY JOHN'S POINT IS
- 21 TO -- IT WAS ORIGINALLY INTENDED, BUT WE CAN CERTAINLY
- 22 MODIFY IT.
- MS. LANSING: I THINK WHAT WAS ORIGINALLY
- 24 INTENDED --
- 25 CHAIRMAN HOLMES: TO NOT ABROGATE THE

- 1 OPPORTUNITY FOR THE FULL ICOC TO PARTICIPATE IN THIS,
- 2 AND BY CARRYING 20 NAMES TO THEM, IT MAKES THEIR TASK
- 3 MANAGEABLE. THEY WOULD PICK THE FINAL 15 OUT THE 20,
- 4 SO THERE WOULD BE A DELIBERATIVE PROCESS THAT THEY
- 5 WOULD PARTICIPATE IN RATHER THAN SENDING THEM 15
- 6 FINALISTS AND 15 ALTERNATES. I THINK THE RATIONALE WAS
- 7 TO MAKE SURE THAT THEY ALSO PARTICIPATED IN THE
- 8 DELIBERATIONS.
- 9 DR. LEVEY: I DISAGREE WITH THAT.
- 10 MS. LANSING: IS IT OKAY? HERE'S ANOTHER
- 11 POINT OF VIEW AT ANY RATE. WHAT I HAD INITIALLY
- 12 THOUGHT, SINCE THE 30 NOMINEES ARE ALSO IN PUBLIC
- 13 SESSION, AND I WAS JUST BEING SENSITIVE TO THAT, THE
- 14 SENTENCE THAT I CAME UP WITH WAS THE 30 NOMINEES WILL
- 15 SERVE THE GRANT WORKING COMMITTEE AS, A, A FULL MEMBER
- OR, B, AS AN AD HOC MEMBER.
- 17 SO EVEN THOUGH YOU'RE ONLY TAKING 20, I'M
- 18 STILL GIVING, YOU KNOW, SOME DIGNITY TO THE FIVE THAT
- 19 DIDN'T MAKE IT TO THE TWENTY AND THEN TO THE FIVE THAT
- 20 ALSO DIDN'T MAKE IT -- TEN DIDN'T MAKE IT.
- 21 DR. LEVEY: THIS IS JERRY LEVEY. I DON'T
- 22 THINK A BOARD, ANY BOARD I'VE EVER SAT ON, FUNCTIONS IN
- 23 THAT MANNER. BASICALLY IF YOU HAVE A SUBCOMMITTEE, IT
- 24 RECOMMENDS TO THE BOARD A CERTAIN SLATE OR A CERTAIN
- 25 POSITION ON AN ISSUE. AND THEN THE BOARD HAS THE

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- 2 LIKE WHEN GRANTS ARE REVIEWED. THE WAY THE LEGISLATION
- 3 IS COUCHED, IT SAYS THE BOARD HAS THE FINAL SAY ABOUT
- 4 APPROVING THE GRANTS.
- 5 I CANNOT EVEN IMAGINE A GRANT COMING TO THE
- 6 ICOC WITH ITS DIVERSE MEMBERSHIP WHERE THEY'RE GOING TO
- 7 SAY WE VOTE DOWN THIS GRANT THAT THE SCIENTIFIC WORKING
- 8 GROUP ACTUALLY DECIDED WAS A GRANT THAT SHOULD BE
- 9 FUNDED. SO I THINK -- I DON'T THINK WE SHOULD GO TO
- 10 THE MEETING AND HAVE 20 PEOPLE, AND THEN THE BOARD IS
- 11 GOING TO WHITTLE IT DOWN TO 15 VERSUS FIVE. THAT'S WHY
- 12 WE HAVE THIS COMMITTEE THAT WE'RE SERVING ON.
- 13 MR. KLEIN: THIS IS BOB KLEIN. ANOTHER
- 14 OPTION, IN ORDER TO RESPECT THE LEGAL AUTHORITY OF A
- 15 BOARD UNDER STATE LAW, WOULD BE IN YOUR RECOMMENDATIONS
- 16 YOU ARE GOING TO SEND TO THE BOARD TO ASK THE BOARD TO
- 17 DELEGATE YOU THE AUTHORITY TO REDUCE THE LIST TO YOUR
- 18 15 BEST NOMINEES WITH THE UNDERSTANDING THAT IF THE
- 19 BOARD TOOK EXCEPTION TO THEM, YOU WOULD FORWARD
- 20 ADDITIONAL NOMINEES LATER. SO YOU COULD SPECIFICALLY
- 21 ASK THE BOARD FOR THAT DELEGATION OF AUTHORITY IN YOUR
- 22 RECOMMENDATION.
- 23 CHAIRMAN HOLMES: BOB, I PRESUME JAMES IS
- 24 SITTING THERE SINCE HE SPOKE EARLIER. IF THAT'S OKAY
- 25 WITH LEGAL, DOES THAT ALSO GO TO YOUR POINT, SHERRY,

- 1 HOW WE PASS THIS THING IS THAT WE COME UP WITH THE 30
- NAMES OF WHICH 15 WILL BE ON THE FULL COMMITTEE AND
- 3 THERE WILL BE 15 ALTERNATES. AND IT SEEMS THAT TAKES
- 4 BOTH INTO ACCOUNT IF WE CAN DO THAT, ASSUMING THE ICOC
- 5 ON THE 3D APPROVES DELEGATION OF THIS AUTHORITY TO US.
- 6 IS THAT WHAT WE'RE SAYING RIGHT NOW?
- 7 DR. HENDERSON: YES.
- 8 MS. LANSING: I THINK THAT COMBINES WHAT
- 9 JERRY WAS SAYING AND WHAT I WAS SAYING.
- 10 MR. HARRISON: COUNSEL AGREES WITH THIS POINT
- 11 OF VIEW.
- 12 DR. REED: THE CHANGE ON THE FLOW CHART IS
- 13 FROM 20 TO 15.
- DR. HENDERSON: CORRECT.
- DR. BLACK: I JUST WANTED TO SAY THAT I WAS
- 16 GOING TO BE IN VERY STRONG SUPPORT OF WHAT DR. LEVEY
- 17 HAD RECOMMENDED. I DON'T THINK THAT THE BOARD, THE
- 18 ENTIRE ICOC BOARD WOULD EITHER HAVE THE BACKGROUND
- 19 INFORMATION AT THE MEETING TO REALLY MAKE AN ADEQUATE
- 20 DETERMINATION OF HOW TO LIMIT THE 20 DOWN TO 15. I
- 21 THINK WE SHOULD GIVE THE FINAL RECOMMENDATION AND HAVE
- 22 THE BOARD EITHER VOTE IT UP OR DOWN.
- DR. REED: THE QUESTION WE HAVE HERE IN SAN
- 24 DIEGO IS HOW WILL THIS BE AN ACTION ITEM ON THE 3D IF
- 25 IT ISN'T ON THE AGENDA FOR THE 3D; IS THAT RIGHT?

- 1 MR. KLEIN: IT IS ON THE AGENDA. IT IS ON
- 2 THE AGENDA.
- 3 MR. HARRISON: I BELIEVE WHAT'S BEEN
- 4 AGENDIZED FOR THE MEETING ON FEBRUARY 3D IS
- 5 CONSIDERATION OF THE REPORTS FROM THIS COMMITTEE ON THE
- 6 STATUS OF ITS ACTIVITY. SO ENCOMPASSED WITHIN THAT IS
- 7 WHAT WE'RE DISCUSSING RIGHT NOW, PROPOSAL TO PROCEED
- 8 FOR SELECTION OF THE MEMBERS WHEREBY THIS COMMITTEE
- 9 WOULD BE DELEGATED AUTHORITY TO EFFECTIVELY WINNOW THE
- 10 LIST DOWN TO 15 CANDIDATES THAT IT WOULD THEN PRESENT
- 11 TO THE ICOC FOR ITS APPROVAL.
- 12 MS. KING: I THINK, I JUST WANT TO MAKE SURE
- 13 THAT SHERRY'S POINT IS ADDRESSED, WHICH SHE'S SAYING
- 14 THAT IT SHOULD BE 15 CANDIDATES ACTUALLY BEYOND THE
- 15 WORKING GROUP, AND THAT THE OTHER 15, THE FULL SLATE OF
- 16 30, WOULD BE PRESENTED ICOC WITH 15 TO BE ON THE
- WORKING GROUP AND 15 TO BE THE AD HOC PEOPLE.
- DR. HENDERSON: RIGHT.
- 19 CHAIRMAN HOLMES: MY UNDERSTANDING HERE IS WE
- 20 WILL MODIFY IT THAT WAY; AND, THEREFORE, WHEN YOU FOLKS
- 21 ON THE -- ALL OF US ON THE SUBCOMMITTEE SPEAK TO
- 22 PEOPLE, WE'LL BE ABLE TO TELL THEM THIS IS PART OF THE
- 23 RECRUITMENT PROCESS.
- 24 MR. KLEIN: AND I BELIEVE THAT A MEMBER OF
- 25 YOUR COMMITTEE PREVIOUSLY MADE THE CLARIFICATION TO

- 1 POINT OUT THAT IF THERE WAS AN AD HOC SPECIALTY NOT
- 2 REPRESENTED IN THE AD HOC GROUP, THAT THIS WOULD NOT
- 3 PREVENT THE WORKING GROUP FROM REACHING OUT TO ANOTHER
- 4 SPECIALIST.
- 5 CHAIRMAN HOLMES: AN AD HOC GROUP IS NOT
- 6 LIMITED TO THESE 15 PEOPLE. IT JUST INCLUDES THESE 15.
- 7 MS. LANSING: EXACTLY.
- 8 CHAIRMAN HOLMES: MAY I AGAIN, WITH THE
- 9 CONSENT OF THE COMMITTEE, MOVE TO PUBLIC COMMENTS FROM
- 10 THE VARIOUS SITES ABOUT WHAT WE JUST DISCUSSED AND THEN
- 11 COME BACK WITH THE BOARD TO GET A FINAL RECOMMENDATION.
- DR. WRIGHT: ED, THIS IS JANET IN CHICO. I
- 13 JUST HAVE A QUESTION FOR CLARIFICATION. THE TEN DAYS
- 14 FOR SUBMISSION OF THE LIST, DOES THAT TEN DAYS START
- 15 AFTER THESE RECOMMENDATIONS ARE APPROVED BY THE ICOC ON
- 16 FEBRUARY 3D, OR DOES THAT TEN-DAY PERIOD START NOW?
- 17 CHAIRMAN HOLMES: IT'S THE WILL OF THE
- 18 COMMITTEE. I WOULD SAY LET'S GET ON WITH IT; BUT IF
- 19 THE GROUP WANTS TO DELAY IT FOR ANOTHER TEN DAYS, I
- 20 DON'T THINK THAT'S THE END OF THE WORLD.
- 21 DR. REED: I RECOMMEND DELAYING TO GIVE US
- 22 MORE TIME TO GET MORE NAMES.
- MR. SHEEHY: I THINK WE AT LEAST OUGHT TO
- 24 LEAVE IT OPEN TO THE BOARD, THE ICOC, TO GIVE THEM
- 25 PLENTY OF TIME TO SUBMIT NAMES IF WE'RE NOT GOING TO

- 1 GIVE THEM A LOT OF CHOICE AT THE END OF THE PROCESS.
- 2 AND I ALSO WOULD LIKE TO RECOMMEND THAT ANY
- 3 NAMES THAT ARE SUBMITTED BY ICOC MEMBERS ACTUALLY DON'T
- 4 GET WINNOWED OUT, BUT ACTUALLY MAKE IT TO ONE OF THOSE
- 5 SIX COMMITTEES JUST OUT OF RESPECT FOR THE OTHER
- 6 COMMITTEES.
- 7 CHAIRMAN HOLMES: EVERYBODY HERE WILL HAVE AN
- 8 OPPORTUNITY TO LOOK AT THESE. WHAT IF THERE IS JUST
- 9 LOW -- WE SAID THEY MUST HAVE A SUBSTANTIAL -- I'M
- 10 PICKING AT THE CRITERIA -- IN STEM CELL RESEARCH,
- 11 REPUTATION, AND THE INDIVIDUAL'S NEVER PUBLISHED AN
- 12 ARTICLE?
- 13 MR. SHEEHY: I'M JUST TRYING TO THINK ABOUT
- 14 SITTING IN A MEETING TWO MONTHS FROM NOW AND SOMEBODY
- 15 SAYING I SUBMITTED A NAME. WHAT HAPPENED TO IT?
- 16 MR. KLEIN: SUGGESTING THAT THEY STILL MEET
- 17 THE CRITERIA.
- 18 (SIMULTANEOUS VOICES.)
- 19 MR. SHEEHY: THERE'S ONLY A HANDFUL OF US
- 20 HERE. THERE'S A BUNCH OF OTHER FOLKS SO THAT THEY FEEL
- 21 LIKE THEY HAD THE OPPORTUNITY TO SUBMIT NAMES. THOSE
- 22 NAMES HAVE GOTTEN FULL CONSIDERATION. WE CAN SUBMIT
- 23 CLEANLY 15 NAMES FOR CONSIDERATION UP OR DOWN. THAT'S
- 24 ALL I'M TRYING TO MAKE SURE HAPPENS.
- 25 UNIDENTIFIED SPEAKER: TEN DAYS FROM THE

- 1 UPCOMING BOARD MEETING WOULD BE THE CUTOFF DATE?
- 2 CHAIRMAN HOLMES: I THINK THAT'S WHERE WE
- 3 WERE. IT WOULD BE TEN DAYS FROM FEBRUARY THE 3D. DOES
- 4 SOMEONE WANT TO SPEAK AGAINST THAT? OKAY. WE'LL GO
- 5 WITH THAT.
- I SEE THERE'S A BOARD MEMBER HERE IN SAN
- 7 DIEGO WHO WANTS TO SPEAK, AND WE WANT TO TRY TO GET TO
- 8 THE PUBLIC.
- 9 DR. THAL: LEON THAL. WE DECIDED TO PUT
- 10 PEOPLE IN THIS AD HOC GROUP BECAUSE WE DIDN'T WANT TO
- 11 HURT ANYONE'S FEELINGS. HOWEVER, WE'RE NOW COMING UP
- 12 WITH A SLATE THAT'S AN UP-OR-DOWN SLATE. SO DO WE
- 13 REALLY NEED TO APPOINT PEOPLE TO THE AD HOC? REALLY IT
- 14 WOULD MAKE THE MOST SENSE TO COME UP WITH AN UP-OR-DOWN
- 15 SLATE IS WE COME UP WITH A SLATE OF 15 PEOPLE THAT WE
- 16 WANT AND PRESENT IT TO THE ICOC. AND THAT'S IT. WE
- 17 SAVE APPOINTING PEOPLE TO THE AD HOC FOR LATER ON WHEN
- 18 WE KNOW WHAT SPECIALTIES WE WANT COVERED.
- 19 DR. REED: JOHN REED HERE. THE ONLY THING
- 20 I'M THINKING IS THAT THEY'RE ALREADY APPROVED AS AN AD
- 21 HOC, THEN WE WOULD HAVE THEM IN RESERVE AND BE ABLE TO
- 22 TAP INTO THAT POOL AND NOT HAVE TO GO BACK TO THE BOARD
- FOR ACTION ON THAT.
- DR. THAL: GOOD POINT. THAT'S MY SUGGESTION.
- 25 CHAIRMAN HOLMES: OTHER BOARD MEMBERS WHO

- 1 WISH TO COMMENT? OKAY. WHY DON'T WE THEN GO TO THE
- 2 PUBLIC MEMBERS, AND WE BEGIN WITH CHICO, PLEASE.
- DR. WRIGHT: NO COMMENTS HERE.
- 4 CHAIRMAN HOLMES: SAN FRANCISCO.
- 5 DR. POSNER: THIS IS DR. POSNER AGAIN. IN
- 6 THOUGHTS OF BEING KINDER AND GENTLER, THE WAY THE CSR
- 7 AND THE NIH HANDLES THIS IS THEY ASK PEOPLE IF THEY
- 8 WOULD LIKE TO BE PART OF THEIR REVIEWER POOL. AND WHEN
- 9 THEY'RE IN THE REVIEWER POOL, WHICH YOU CAN APPROVE,
- 10 YOU THEN KNOW THAT YOU MIGHT AT ANY GIVEN TIME BE ASKED
- 11 TO SERVE ON A SPECIFIC STUDY SECTION BECAUSE YOUR
- 12 SKILLS MEET THAT NEED. THAT WOULD BE A SPECIFIC AD HOC
- 13 FOR THIS GROUP. OR YOU MIGHT BE ASKED TO SERVE ON THE
- 14 STANDING COMMITTEE. AND SO NOBODY FEELS BADLY IF
- 15 THEY'RE CALLED OR NOT CALLED AT ANY PARTICULAR TIME
- 16 BECAUSE THEY'RE IN THE REVIEWER POOL. AND THOSE THAT
- 17 ARE CHOSEN TO SERVE A TWO-YEAR TERM, THREE-YEAR TERM,
- 18 FOUR-YEAR, OR SIX-YEAR TERM WERE SELECTED JUST BECAUSE
- 19 THEY FIT THAT PARTICULAR NEED AND CRITERIA AT THAT
- 20 TIME.
- 21 SO IF MS. LANSING CAN PHRASE HER SENTENCE TO
- 22 COVER IT THAT WAY, I THINK IT WILL MAKE EVERYBODY
- 23 HAPPY, AND YOU'LL HAVE A LARGE REVIEWER POOL, NOT JUST
- 24 CALLED AD HOC OR SELECTIVE.
- DR. PENHOET: ANY OTHER COMMENTS HERE?

- 1 THAT'S IT FOR SAN FRANCISCO.
- 2 CHAIRMAN HOLMES: LOS ANGELES?
- 3 MS. KING: NONE HERE.
- 4 CHAIRMAN HOLMES: SAN DIEGO.
- 5 MR. THIBAULT: THIS IS MARK THIBAULT.
- 6 CHAIRMAN HOLMES: WOULD YOU MIND COMING A
- 7 LITTLE CLOSER?
- 8 MR. THIBAULT: THIS IS MARK THIBAULT WITH THE
- 9 CORPORATION FOR STANDARDS AND OUTCOMES, OR CS AND O. I
- 10 WANT TO PICK UP ON DR. POSNER'S COMMENT BECAUSE IT
- 11 REALLY RELATES TO ONE OF THE REQUIREMENTS FOR
- 12 ACCOUNTABILITY IN THE STATUTE IS THE NEED FOR STRATEGIC
- 13 RESEARCH PLAN, WHICH I KNOW HAS NOT BEEN DONE YET
- 14 BECAUSE IT REQUIRES AN AWFUL LOT OF WORK, AND EVERYBODY
- 15 IS MOVING AS QUICKLY AS POSSIBLE.
- 16 SO IN SUPPORT OF HAVING A BROADER POOL, AS
- 17 THAT RESEARCH PLAN BECOMES MORE APPARENT, AND THAT'S
- 18 WHAT THE ICOC WILL USE TO MAKE DECISIONS ABOUT GRANTS,
- 19 THEN IT GIVES THE ABILITY TO TAP THOSE APPROPRIATE
- 20 RESOURCES.
- THE BACKGROUND I COME FROM IS FROM PROP 10,
- 22 NOW KNOWN AS FIRST FIVE CALIFORNIA. SINCE '98 IT'S
- 23 DISTRIBUTED \$3 BILLION TO THE COUNTIES AND TO THE
- 24 STATE. AND IT'S UNDER INTENSE SCRUTINY TO MAKE SURE
- THAT THAT MONEY IS WELL SPENT. SO THERE'S A DIFFERENCE

1		BETWEEN	$_{ m THE}$	RESEARCH	INTENT	THAT	ALL	$_{ m THE}$	EXPERTS	HAVE
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- 2 AND WHAT THE PUBLIC IS GOING TO VIEW IN THIS PROCESS.
- 3 SO I WOULD RECOMMEND THAT THERE'S SOME PROP
- 4 10 FOLKS THAT BECOME INVOLVED, IF POSSIBLE, IN SHARING
- 5 THEIR EXPERIENCE AROUND THE STRATEGIC PLANNING PROCESS
- 6 BECAUSE THAT IS ACTUALLY PART OF THE PROP 10 STATUTE AS
- 7 WELL. AND BECAUSE THAT EXPERIENCE HAS BEEN GOING ON
- 8 FOR SO LONG, IT MAY HELP SHAPE HOW THE ACCOUNTABILITY
- 9 REQUIREMENTS WILL BE REPORTED ON WITHOUT DETRACTING
- 10 FROM THE PROTECTION THAT'S BUILT INTO THE STATUTE FOR
- 11 THE RESEARCH ITSELF.
- 12 SO IF THERE'S AN OPPORTUNITY GIVEN IN THE
- 13 FUTURE FOR THAT, I THINK THAT WOULD BE AN EXCELLENT WAY
- 14 TO GET THAT EXPERTISE BEFORE YOU. BUT IN TERMS OF YOUR
- 15 WORK TODAY AND THE STANDARDS WORK THAT'S GOING TO GO ON
- 16 NEXT WEEK, I THINK THAT STRATEGIC RESEARCH PLAN IS
- 17 GOING TO BE A REAL DRIVING FORCE IN THE FUTURE FOR
- 18 MAKING DECISIONS THAT CAN BE ACCOUNTABLE TO THE PUBLIC
- 19 SCRUTINY THAT WILL COME. THANK YOU.
- 20 CHAIRMAN HOLMES: THANK YOU. I MIGHT ASK BOB
- 21 IF HE COULD HELP ME WITH THIS. I THINK, BOB, STRATEGIC
- 22 PLANNING IS SOMETHING THAT WILL OBVIOUSLY BE A HIGH
- 23 PRIORITY FOR YOU AND ED AND THE NEW PRESIDENT TO TAKE
- 24 THAT ON AS A SERIOUS ACTIVITY FOR THE ICOC AND THESE
- 25 COMMITTEES. IS THAT HOW YOU PRESUME THAT GOES, OR

- 1 WOULD YOU WANT TO COMMENT?
- 2 MR. KLEIN: THAT WILL BE A SUBJECT OF THE
- 3 PUBLIC MEETING OF THE ICOC TO ESTABLISH PROCESS TO
- 4 IMPLEMENT THAT PLAN. AND I THINK IT'S QUITE
- 5 APPROPRIATE, AS THE SPEAKER SUGGESTED, THAT WE TALK TO
- 6 THE PROP 10 STRATEGIC PLANNERS. THAT ACCOMMODATION HAS
- 7 ALREADY BEEN SET UP THROUGH MEMBERS OF THE GOVERNOR'S
- 8 OFFICE, AND WE ARE WORKING ON THAT LINK-UP TO GLEAN THE
- 9 INFORMATION AND EXPERIENCE THEY HAVE FROM THE PROCESS.
- 10 THE INITIAL MEETING, STAFF IS TELLING ME, HAS
- 11 ALREADY OCCURRED, BUT THERE WILL BE A NUMBER OF
- 12 MEETINGS OVER THE NEXT FEW MONTHS TO FOLLOW UP ON THAT.
- 13 CHAIRMAN HOLMES: THANK YOU, BOB.
- 14 DR. LEVEY: THIS IS JERRY LEVEY. I JUST WANT
- 15 TO MAKE A COMMENT. IT'S A LITTLE BIT HARD TO FOLLOW
- 16 THIS; BUT AS A GENERAL RULE, I DON'T THINK WE CAN HAVE
- 17 ANY STRATEGIC PLAN UNTIL WE'VE HIRED THE PRESIDENT.
- 18 THIS PERSON IS REALLY THE PERSON WHO'S GOING TO RUN THE
- 19 ORGANIZATION AND WILL HAVE A SCIENCE BACKGROUND. THERE
- 20 IS NO INTENT TO HAVE A STRATEGIC PLAN IN PLACE BEFORE A
- 21 PRESIDENT IS HIRED, IS THERE?
- MR. KLEIN: THAT'S A CORRECT STATEMENT.
- DR. BLACK: THIS IS KEITH BLACK FROM LOS
- 24 ANGELES. JUST ONE OTHER SORT OF COMMENT, AND THAT IS
- 25 IT MAY BE ADVISABLE TO LIMIT THE TERM OF ALL OF THE

- 1 INITIAL 15 NOMINEES TO THREE YEARS WITH AN OPTION TO
- 2 SERVE A SECOND THREE YEARS FOR THE SIX YEARS. THAT
- 3 WOULD GIVE THE PRESIDENT FLEXIBILITY IN BRINGING ON NEW
- 4 MEMBERS, IF HE WANTS, AND ALSO THE FLEXIBILITY AS THIS
- 5 PROGRESSES FOR US TO REVISE OR OPTIMIZE, YOU KNOW, THIS
- 6 COMMITTEE TO BE IN BEST ALIGNMENT WITH WHATEVER THE
- 7 STRATEGIC PLAN MAY END UP BEING.
- 8 MR. KLEIN: THIS IS BOB KLEIN. THAT IS NOT
- 9 CURRENTLY AN OPTION BECAUSE THE SCIENTIFIC ADVISORY
- 10 COMMITTEE WHEN I WAS WRITING INITIATIVE, AFTER
- 11 DISCUSSING NUMEROUS OPTIONS, CAME UP WITH SIX YEARS.
- 12 WE SPECIFIED SIX YEARS. WE DON'T HAVE THAT FLEXIBILITY
- 13 AT THIS TIME. BUT AS A PRACTICAL MATTER, BECAUSE A
- 14 NUMBER OF PEOPLE WILL NOT SERVE THAT FULL TERM, WE'LL
- 15 BE ABLE TO GET TO STAGGERED TERMS EARLIER IN ALL
- 16 PROBABILITY THAN THE SIX-YEAR TERM, THAT'S FINE.
- 17 CHAIRMAN HOLMES: THANK YOU, BOB.
- 18 MAY I THEN RETURN TO THE MEMBERS OF THE BOARD
- 19 WHO ARE ON THIS SUBCOMMITTEE TO ADDRESS THIS
- 20 RECOMMENDATION, WHICH IS AN ACTION ITEM, I THINK, WE
- 21 NEED TO APPROVE, WHICH IS THE EXHIBIT THAT TALKS ABOUT
- 22 HOW THE PROCESS WILL WORK.
- 23 AND IF I COULD STATE THIS. AND, SHERRY, IF I
- 24 DON'T HAVE IT RIGHT, PLEASE STRAIGHTEN ME OUT. BUT
- 25 THIS WILL FUNDAMENTALLY BE CHANGED THAT THE

- 1 SUBCOMMITTEES WILL COME FORWARD WITH 30 NAMES, AND
- 2 WHICH OUR FULL COMMITTEE WILL THEN SELECT 15
- 3 INDIVIDUALS TO SEND FORWARD TO THE ICOC, AND THE OTHER
- 4 15 WILL BE ALTERNATES WHO WILL BE ASKED, WHEN NEEDED,
- 5 TO SERVE AS AD HOC REVIEWERS. SO THAT EVERYONE WHO IS
- 6 BROUGHT IN AS THE 30 WILL BE RECOGNIZED AS BEING TRULY
- 7 OUTSTANDING INDIVIDUALS. PEOPLE WILL BE SERVING ON
- 8 THIS COMMITTEE AND WOULD LIKE TO HAVE THE OPPORTUNITY
- 9 TO SERVE IN THE FUTURE.
- 10 SO THAT THE FLOW DIAGRAM HAS NOW BEEN
- 11 MODIFIED TO SHOW THAT THERE WILL BE 15 NAMES SENT
- 12 FORWARD TO THE ICOC WITH THE OTHER 15 AS ALTERNATES; IS
- 13 THAT CORRECT?
- MS. LANSING: YES. YOU ASKED FOR A SENTENCE.
- 15 I JUST PUT THAT THE 30 NOMINEES WILL SERVE THE GRANT
- 16 WORKING COMMITTEE AS, A, 1, A FULL MEMBER OR, 2, B, AS
- 17 AN AD HOC MEMBER.
- 18 CHAIRMAN HOLMES: OKAY.
- 19 MS. KING: AND THE COMMITTEE WILL ACTUALLY
- 20 RECOMMEND WHICH WILL BE WHICH.
- 21 MS. LANSING: AND THE COMMITTEE WILL
- 22 RECOMMEND WHICH WILL BE WHICH. WE'LL MAKE THE
- 23 DISTINCTION. THE COMMITTEE WILL MAKE THE DISTINCTION.
- 24 CHAIRMAN HOLMES: WE WILL DO THAT IN AN OPEN
- FORUM AT A SUBSEQUENT MEETING OF THIS COMMITTEE, RIGHT?

- 1 IS THERE FURTHER DISCUSSION ON THIS
- 2 RECOMMENDATION?
- 3 SEEING NO FURTHER DISCUSSION, WOULD SOMEONE
- 4 LIKE TO MOVE ACCEPTING.
- DR. THAL: LEON THAL. I SO MOVE.
- 6 DR. REED: JOHN REED. I SECOND.
- 7 CHAIRMAN HOLMES: NOW, WILL THERE BE FURTHER
- 8 DISCUSSION ON THE RECOMMENDATION IN FRONT OF US?
- 9 HEARING NO FURTHER DISCUSSION, DO WE HAVE TO GO BACK TO
- 10 THE PUBLIC FOR FURTHER DISCUSSION AT THIS POINT? I
- 11 THINK WE'VE HAD THAT. HAVE A ROLL CALL VOTE THEN.
- MS. DALY: KEITH BLACK.
- DR. BLACK: YES.
- MS. DALY: BRIAN HENDERSON.
- DR. HENDERSON: YES.
- MS. DALY: ED HOLMES.
- 17 CHAIRMAN HOLMES: YES.
- MS. DALY: SHERRY LANSING.
- MS. LANSING: YES.
- 20 MS. DALY: GERALD LEVEY.
- DR. LEVEY: YES.
- MS. DALY: JOHN REED.
- DR. REED: YES.
- MS. DALY: JEFF SHEEHY.
- MR. SHEEHY: YES.

- 1 MS. DALY: JOHN SHESTACK.
- 2 MR. SHESTACK: YES.
- 3 MS. DALY: LEON THAL.
- 4 DR. THAL: YES.
- 5 MS. DALY: JANET WRIGHT.
- 6 DR. WRIGHT: YES.
- 7 MS. DALY: WE HAVE TEN IN FAVOR AND NO
- 8 ABSTENTIONS AND NO NOES.
- 9 CHAIRMAN HOLMES: I SHOULD HAVE ASKED FOR
- 10 YOUR COMMENT, BUT YOU DID SEE WHICH SUBCOMMITTEE YOU
- 11 ARE ASSIGNED TO. WE SHOULD HAVE AT LEAST HAD A COMMENT
- 12 ABOUT THAT. IF YOU DON'T LIKE THE PERSON YOU'RE PAIRED
- 13 WITH -- LIKE TO TALK ABOUT -- IF YOU HAVE ANY COMMENTS
- ABOUT THE WAY WE DID THAT. ARE PEOPLE COMFORTABLE WITH
- 15 THAT?
- DR. BLACK: DOES IT REQUIRE AN ACTION?
- 17 CHAIRMAN HOLMES: I DON'T THINK SO, AS CHAIR
- 18 OF THE COMMITTEE. IF SOMEONE WANTS TO SAY THEY DON'T
- 19 THINK THIS IS THE WAY -- THEY DON'T LIKE THE WAY THIS
- 20 IS PUT TOGETHER, PLEASE SAY SO AND WE'LL BE HAPPY TO
- 21 TRY AND ADDRESS IT.
- 22 OKAY. HEARING NO OBJECTION TO THAT, THEN WE
- 23 ARE NEARING THE END OF THE TIME.
- 24 AND I WOULD LIKE TO AT LEAST MENTION AGAIN
- 25 THE LAST ITEM THAT WAS ON THE AGENDA. AND I CAN STAY

1	AS	LONG	AS	YOU	FOLKS	WANT	TO	STAY,	BUT	WE	ARE	GETTING
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- 2 INTO THE DINNER HOUR. AND I'D LIKE TO JUST COME BACK
- 3 TO ITEM 3, THE CONSIDERATION OF THE FORMAT OF GRANTS WE
- 4 EXPECT THE SCIENTIFIC AND MEDICAL RESEARCH FUNDING
- 5 WORKING GROUP MEMBERS TO REVIEW. AND, AGAIN, TO SAY
- 6 THAT THIS IS OBVIOUSLY SUBJECT TO ACTION BY THIS
- 7 COMMITTEE AND ALSO ACTION BY THE INDEPENDENT CITIZENS'
- 8 OVERSIGHT COMMITTEE.
- 9 AND THE PURPOSE, AS WE MENTIONED EARLIER, WAS
- 10 REALLY TO SHARE WITH THIS GROUP RECOMMENDATIONS THAT
- 11 CHAIRMAN KLEIN AND VICE CHAIR PENHOET HAD BROUGHT
- 12 FORWARD BASED ON, I THINK, WIDESPREAD DISCUSSIONS WITH
- 13 PEOPLE IN THE COMMUNITY TO TRY TO -- THE SCIENTIFIC
- 14 COMMUNITY TO TRY TO UNDERSTAND HOW WE MIGHT ACTUALLY
- 15 GET THE PROCESS ROLLING IN THE FIRST ROUND OF GRANT
- 16 MAKING.

18

- 17 AND THE RECOMMENDATION -- AND, AGAIN, THIS
 - WOULD HAVE TO BE APPROVED BY THE ICOC -- WOULD BE THAT
- 19 IN THE FIRST ROUND, THAT THE GRANTS WOULD BE RESTRICTED
- 20 TO NOT FOR PROFIT ENTITIES, WHICH AVOIDS PROBABLY SOME
- 21 OF THE AREAS OF CONCERN THAT MIGHT COME FORWARD, AND
- 22 THAT THREE CATEGORIES OF GRANTS WOULD BE CONSIDERED:
- 23 CENTER-BASED GRANTS, SEED GRANTS OR INDIVIDUAL GRANTS,
- 24 AND THEN INTELLECTUAL INFRASTRUCTURE AND TRAINING
- 25 GRANTS TO TRY TO BRING OTHERS INTO THE PROCESS.

1	AND	THE	TAST	RECOMMENDATION	RAW	THAT

- 2 PROBABLY, SINCE WE DON'T HAVE THE WORK OF THE STANDARDS
- 3 COMMITTEE PUT TOGETHER YET, THAT CLINICAL GRANTS WOULD
- 4 PROBABLY WAIT TILL A SUBSEQUENT CYCLE BECAUSE WE DON'T
- 5 HAVE SOME OF THE STANDARDS AND OTHER PLACES IN PROCESS
- 6 TO DEAL WITH THAT.
- 7 AND, AGAIN, RECOGNIZING IT'S LATE IN THE
- 8 HOUR, WE WANTED TO PUT THOSE IDEAS BEFORE THE BOARD.
- 9 AND I THINK IT WILL BE DISCUSSED MORE THOROUGHLY AT THE
- 10 ICOC FOR RECOMMENDATIONS. TO TRY TO GET THE PROCESS
- 11 GOING, THE IDEA WAS TO BRING FORWARD THESE THREE TYPES
- 12 OF GRANTS.
- DR. LEVEY: SO FACILITIES GRANTS, ED, WOULD
- 14 COME DOWN THE LINE?
- 15 CHAIRMAN HOLMES: IT'S ANOTHER COMMITTEE
- 16 ACTUALLY. THANK YOU. MAYBE WE COULD QUICKLY GO AROUND
- 17 THE TABLE HERE AND GO TO CHICO FIRST AND GET SOME
- 18 COMMENTS ON THIS. AND WE'RE CERTAINLY STAY AS LONG AS
- 19 ANYONE WANTS TO, BUT RECOGNIZING THIS IS NOT A FINAL
- 20 DECISION ITEM FOR US TODAY. JANET.
- DR. WRIGHT: YES. I HAVE NO COMMENT.
- 22 CHAIRMAN HOLMES: SAN FRANCISCO.
- DR. REED: I JUST HAD A COUPLE POINTS OF
- 24 CLARIFICATION. I'M ASSUMING THAT THE CENTER-BASED
- 25 GRANTS ARE FAIRLY CLEARLY LINKED TO THE FACILITIES

- 1 GRANTS. I DON'T UNDERSTAND WHAT A CENTER GRANT MEANS
- 2 IF IT'S SEPARATE FROM A FACILITIES GRANT.
- 3 CHAIRMAN HOLMES: I THINK THE IDEA BEHIND
- 4 THIS, AND I'VE GOT ED AND BOB BOTH WITH ME WHO HAVE
- 5 PARTICIPATED WITH THIS. LET ME TAKE A FIRST CRACK AND
- 6 THEY CAN CORRECT ME.
- 7 MY VIEW WOULD BE THAT THERE WILL BE PROBABLY
- 8 AGGREGATIONS OF SCIENTISTS IN DIFFERENT PARTS OF THE
- 9 STATE WHO ARE ALREADY EITHER WORKING TOGETHER OR WOULD
- 10 POTENTIALLY WANT TO WORK TOGETHER IN A CENTER CONCEPT.
- 11 AND IF THEY COULD GET STARTED ON THIS RIGHT AWAY, USING
- 12 FACILITIES THAT THEY HAVE OR COULD DESIGNATE TO CARRY
- 13 OUT THIS RESEARCH. AND I THINK INCLUDED IN THIS
- 14 CONCEPT WOULD BE THE ABILITY TO LEASE SPACE IN WHICH TO
- 15 CONDUCT THIS RESEARCH IF YOU COULDN'T DO IT IN YOUR OWN
- 16 LABORATORIES BECAUSE OF SOME OF THE CONFLICT WITH NIH
- OR OTHER MECHANISMS.
- 18 ED, WOULD YOU LIKE TO ADDRESS THAT? IS THAT
- 19 ABOUT RIGHT?
- 20 DR. PENHOET: YES. AND I THINK WE HEARD THAT
- 21 THERE IS A LOT OF ENERGY AROUND THE STATE BEING PUT
- 22 INTO JUST THESE KIND OF CONCERNS. SO IT'S A WAY OF
- 23 ESSENTIALLY PROVIDING SOME FUNDING TO GET THESE, FOR
- 24 THE MOST PART, ALREADY ESTABLISHED GROUPS TO SOME
- 25 DEGREE WORKING TOGETHER.

1	MR.	SHESTACK:	THIS	IS	JOHN	SHESTACK	IN	LOS

- 2 ANGELES. I JUST HAVE A COUPLE QUESTIONS, SOMETHING YOU
- 3 MIGHT WANT TO CLARIFY AT THE ICOC MEETING, WHICH IS
- 4 WHAT ALLOCATION, FOR INSTANCE, OF THE TOTAL BUDGET FOR
- 5 2005 WOULD SOMEBODY PROPOSE FOR, SAY, THESE THREE
- 6 CATEGORIES OF GRANTS? WHAT WOULD BE THE -- WHAT WOULD
- 7 BE THE MECHANISM, FOR INSTANCE, IF THERE WAS AN IDEA
- 8 THAT MONEY SHOULD BE SPENT ON THINGS OTHER THAN GRANTS,
- 9 FOR INSTANCE, A REQUEST, FOR INSTANCE, RESOURCE
- 10 CREATION, SOME WORK THAT MIGHT BE ACTUALLY CONTRACT
- 11 WORK, BUT NOT AN RFA? AND SO HOW DO YOU PROPOSE THIS
- 12 WORKING?
- 13 MR. KLEIN: THIS IS BOB KLEIN. JUST AS A
- 14 POINT OF INFORMATION, YOUR COMMITTEE IS CLEARLY THE
- 15 LOGICAL COMMITTEE TO LOOK AT THE RESOURCE ALLOCATION
- 16 QUESTION FOR THE YEAR'S BUDGET AND COME BACK IN A
- 17 SUBSEQUENT MEETING OF YOUR COMMITTEE WITH A
- 18 RECOMMENDATION ON THE ALLOCATIONS TO GRANT OR THE
- 19 ALLOCATION TO CATEGORY. SO AS I UNDERSTAND IT, YOUR
- 20 BOARD WILL BE BOTH LOOKING AT THE GRANT CATEGORIES TO
- 21 RECOMMEND TO THE BOARD AS WELL AS TO THE POTENTIAL
- 22 ALLOCATION OF FUNDING TO THESE CATEGORIES.
- MR. SHESTACK: THE BASIC MENU WILL REALLY BE
- 24 PROBABLY GENERATED BY STAFF?
- 25 MR. KLEIN: THERE'S QUITE A BIT OF

- 1 INTELLECTUAL INFRASTRUCTURE ON YOUR COMMITTEE.
- 2 MR. SHESTACK: YES.
- 3 MR. KLEIN: AND DISCUSSIONS THAT YOUR
- 4 COMMITTEE BRINGS TO THE BOARD, THERE'S TREMENDOUS
- 5 EXPERTISE THERE AS WELL, SO ON A POLICY BASIS,
- 6 HOPEFULLY, FROM THE BOARD THERE WILL BE POLICY
- 7 DIRECTION TO STAFF, AND THE STAFF WORKING IN A
- 8 SUPPORTING ROLE WITH CERTAINLY THE ACTING PRESIDENT AND
- 9 THEN LATER THE PRESIDENT PARTICIPATING IN THAT
- 10 DISCUSSION WITH RECOMMENDATIONS THAT CAN BE CONSIDERED
- 11 IN THE POLICY DECISIONS OF THE BOARD AND OF THIS
- 12 COMMITTEE.
- MR. SHESTACK: WE JUST NEED TO UNDERSTAND,
- 14 FOR INSTANCE, THE PHILOSOPHY BEHIND FACILITIES GRANTS,
- 15 FOR INSTANCE, BECAUSE THOSE ARE FACILITIES THAT WILL
- 16 HAVE TO BE MAINTAINED YEAR AFTER YEAR. I THINK OUR
- 17 ASSUMPTION IS THAT THERE WILL NEVER BE FEDERAL MONEY TO
- 18 CONTINUE THIS INSTITUTE'S WORK.
- DR. REED: JOHN REED HERE IN SAN DIEGO, IF I
- 20 COULD JUST MAKE A COMMENT. I SUGGEST WE TABLE THIS TO
- 21 OUR NEXT MEETING. I DON'T THINK IT WAS THE INTENT OF
- 22 THIS MEETING TO TRY TO WORK OUT THESE DETAILS HERE. I
- 23 THINK FOR PURPOSES OF WHAT WE TRIED TO ACCOMPLISH
- 24 TODAY, WE JUST NEEDED TO HAVE AN IDEA OF THE SCOPE OF
- 25 GRANTS THAT THE REVIEWERS OR THIS WORKING GROUP, THESE

- 1 SCIENTISTS, REVIEWERS WOULD HAVE TO BE ABLE TO ADDRESS.
- 2 AND WE'VE, I THINK, CLARIFIED THAT THEY GO FROM VERY
- 3 SMALL GRANTS, POSTDOCTORAL FELLOWSHIPS, ALL THE WAY UP
- 4 TO LARGE CENTER GRANTS. AND I THINK THAT WAS THE
- 5 INTENT OF THE DAY. I WOULD SUGGEST THAT WE TABLE THIS
- 6 FOR DISCUSSION AT ANOTHER MEETING.
- 7 CHAIRMAN HOLMES: I THINK, JOHN, YOU, AT
- 8 LEAST WHAT MY UNDERSTANDING OF THIS WAS, IS THAT IT WAS
- 9 NOT AN INTENT TO SAY EXACTLY HOW MANY OR WHAT THE
- 10 CONSTRUCT OF THESE GRANTS WOULD BE, BUT AS AN
- 11 INFORMATION ITEM. AND IF I MIGHT ASK FOR A POINT OF
- 12 INFORMATION FROM THE CHAIR, BOB, WOULD THAT NOT BE AN
- 13 APPROPRIATE, AS DR. REED HAS SUGGESTED, APPROPRIATE
- 14 THING FOR US TO PUT ON AS A FUTURE POINT OF DISCUSSION
- 15 IN OUR COMMITTEE TO COME BACK, OR EITHER THE ICOC WOULD
- 16 TAKE IT UP AND ASK US TO DO THAT? HOW DO YOU RECOMMEND
- WE PROCEED, BOB?
- 18 MR. KLEIN: IT'S ABSOLUTELY APPROPRIATE FOR
- 19 YOUR COMMITTEE IF YOUR COMMITTEE BRINGS IT UP FOR
- 20 DISCUSSION AT THE ICOC, RECOGNIZING THE PROCESS, TO
- 21 HAVE INPUT, AS JEFF SHEEHY HAS SAID, FROM THE BOARD IS
- 22 ALWAYS APPRECIATED. SO THE BOARD IS FULLY ENGAGED IN
- 23 THE PROCESS AND CAN PROVIDE THEIR INPUT, THEN THE
- 24 DELEGATION TO YOUR COMMITTEE. CLEARLY THERE'S NO
- 25 SHORTNESS OF CREATIVITY ON YOUR COMMITTEE.

1 (SIMULTANEOUS VOICES.)

2	מת	PENHOET:	THESE	$^{\prime}$	NOT	RY	ΔMY	MEANS	7\

- 3 COMPREHENSIVE LIST OF THINGS THAT THE CENTER WILL FUND.
- 4 THESE ARE STARTER GRANTS THAT WE THINK HAVE MINIMUM
- 5 AMOUNT OF CONTROVERSY ASSOCIATED WITH THEM, THAT
- 6 THEY'LL BE NECESSARY. THEY'RE THINGS MANY PEOPLE HAVE
- 7 DISCUSSED. SO THIS IS JUST A WAY OF SORT OF FOCUSING
- 8 THE FIRST FEW MONTHS OR FIRST MONTH OR SO OF THE
- 9 ACTIVITY OF THE GRANT MAKING GROUP. THEY'RE NOT IN ANY
- 10 SENSE MEANT TO BE A COMPREHENSIVE LIST OF EVERYTHING
- 11 YOU CAN DO. AT LEAST OUR THINKING ABOUT WHAT KINDS OF
- 12 GRANTS MIGHT BE SUITABLE TO GET US GOING.
- 13 MR. KLEIN: AND THE STAFF POINTS OUT THAT IT
- 14 IS AN ACTION ITEM ON THE FEBRUARY 3D AGENDA TO CONSIDER
- 15 THIS ISSUE OF GRANT CATEGORIES. AND IF YOU FORWARD IT
- AS A GENERAL DISCUSSION ITEM WITHOUT RECOMMENDATIONS,
- 17 BUT MERELY AS A DISCUSSION ITEM, THEN THE BOARD CAN
- 18 PROPERLY ACCEPT IT FOR DISCUSSION AT THAT MEETING.
- 19 CHAIRMAN HOLMES: I THINK THAT'S, UNLESS
- 20 THEY'RE A DISSENT AMONG THE GROUP, THAT'S WHAT WE WOULD
- 21 LIKE TO DO.
- 22 BEFORE WE WRAP THIS UP, I THINK I NEED TO GO
- 23 BACK ONCE AROUND TO THE PUBLIC, WHICH WE DIDN'T,
- 24 BECAUSE THIS IS AN AGENDA ITEM.
- 25 MR. SHEEHY: JEFF SHEEHY. THIS IS FOR

1 DISCUSSION	ли, аил	TUTO	TO	0.021		CAN	WЪ	MAKE	SURE	IHA.
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- 2 MAYBE AS PART OF BRINGING IT UP FOR DISCUSSION AT THE
- 3 BOARD, THAT IT COMES BACK TO US FOR RECOMMENDATIONS?
- 4 IT'S CLEAR THAT WE'RE GOING MAKING RECOMMENDATIONS.
- 5 (SIMULTANEOUS VOICES.)
- 6 CHAIRMAN HOLMES: IT'S A DISCUSSION ITEM AND
- 7 ASK THEM TO COME BACK TO US FOR THE FORMAL
- 8 RECOMMENDATIONS, FOR GUIDANCE RATHER.
- 9 CHICO, PUBLIC COMMENT?
- 10 DR. WRIGHT: NO COMMENTS.
- 11 CHAIRMAN HOLMES: SAN FRANCISCO, PUBLIC
- 12 COMMENT?
- DR. PENHOET: WE HAVE ONE.
- 14 MR. ROBINS: ALAN ROBINS FROM NOZOCELL. I
- 15 REALLY DON'T UNDERSTAND WHAT YOU'RE SAYING IS LESS
- 16 CONTROVERSIAL IN THE SECOND ROUND TO BE GIVEN OUT TO
- 17 FOR PROFITS THAN IN THE FIRST ROUND. I'D LIKE TO
- 18 ADDRESS THE ISSUE OF WHETHER IT'S CONTROVERSIAL. IT'S
- 19 AT LEAST AS BIG A CONTROVERSIAL ISSUE, WHICH HAS BEEN
- 20 PUBLICLY STATED IN THE NEWSPAPER, THAT THERE'S A GROUP
- 21 IN WISCONSIN THAT ARE SAYING WHATEVER IS COMMERCIALIZED
- 22 IN THE HUMAN STEM CELLS, THAT THEY WILL BE TAKING THEIR
- 23 SHARE OF THE PROFIT FROM THAT. AND THAT SHOULD BE AT
- 24 LEAST AS CONTROVERSIAL AS SOME THINGS, IF NOT THIS
- 25 GROUP, AT LEAST THE ICOC SHOULD BE CONSIDERING.

- 1 MS. KING: IF YOU DON'T MIND, SIR, COULD YOU
- 2 PLEASE STATE YOUR NAME ONE MORE TIME?
- 3 MR. ROBINS: MY NAME IS ALAN ROBINS FROM
- 4 NOZOCELL.
- 5 MS. KING: ALAN, AND HOW DO YOU SPELL YOUR
- 6 LAST NAME? I'M SORRY. I HAVE THE TRANSCRIPTIONIST
- 7 WITH ME.
- 8 MR. ROBINS: R-O-B-I-N-S.
- 9 MS. KING: THANK YOU. AND YOUR ORGANIZATION,
- 10 SIR.
- MR. ROBINS: WELL, IT'S NOZOCELL AND
- 12 BRESAGEN. N-O-Z-O-C-E-L-L, AND I'M ACTUALLY FROM
- 13 BRESAGEN, B-R-E-S-A-G-E-N, WHICH IS IN ATHENS, GEORGIA.
- MS. KING: THANK YOU.
- 15 CHAIRMAN HOLMES: THANK YOU FOR THAT COMMENT.
- 16 THAT'S A POINT I THINK WE CAN TAKE UP AGAIN WITH
- 17 WHATEVER THE ICOC RECOMMENDS THAT WE DO. AND I
- 18 APPRECIATE THAT COMMENT. I DON'T THINK WE HAVE TO HAVE
- 19 IT AS AN ACTION ITEM TODAY.
- 20 DR. POSNER: THIS IS PHIL POSNER AGAIN. JUST
- 21 FOR DISCUSSION AT THE ICOC MEETING, I THINK IT
- 22 IMPORTANT THAT YOU TALK ABOUT THE LENGTH OF TIME THESE
- 23 GRANTS WILL RUN AND WHETHER YOU'RE GOING TO HAVE
- 24 INTERMEDIATE REVIEWS, FORMATIVE AND SUMMATIVE REVIEWS,
- 25 WHICH THEY HAVE IN PENNSYLVANIA AND A LOT OF THE OTHER

- 1 STATES. AND ALSO THE CAP ON THE AMOUNT OF MONEY.
- 2 AND ALSO AN ISSUE FOR THE LAWYERS TO LOOK AT
- 3 IS SALARY THAT MAY BE PUT ON THESE GRANTS, THAT SOME OF
- 4 THESE PEOPLE WILL BE STATE EMPLOYEES. IF THEY PUT
- 5 SALARY ON THE GRANTS TO BE PAID BY STATE DOLLARS IS AN
- 6 ISSUE. JUST SUGGESTIONS TO THINK ABOUT FOR THE NEXT
- 7 MEETING.
- 8 CHAIRMAN HOLMES: THANK YOU. I THINK THOSE
- 9 ARE EXCELLENT ONES WE WILL NEED TO ADDRESS.
- 10 OTHER COMMENTS FROM THE PUBLIC IN SAN
- 11 FRANCISCO?
- DR. PENHOET: NONE.
- 13 CHAIRMAN HOLMES: LOS ANGELES.
- MS. KING: NONE IN L.A.
- 15 CHAIRMAN HOLMES: SAN DIEGO. VERY GOOD THEN.
- 16 I WOULD LIKE TO THANK EVERYONE FOR YOUR KIND
- 17 PARTICIPATION AS A BOARD MEMBER, PARTICIPATION OF THE
- 18 PUBLIC IN THIS. IT WAS A VERY PRODUCTIVE DISCUSSION,
- 19 AND WE MADE PROGRESS. AND WE WILL HEAR FROM THE FULL
- 20 COMMITTEE AT THE ICOC ON THE 3D. WE'LL MAKE OUR
- 21 RECOMMENDATIONS THERE, AND THEN WE WILL BE BACK
- 22 TOGETHER AGAIN.
- 23 AND ONE FINAL POINT FOR THE MEMBERS. I WILL
- 24 BE IN CONTACT WITH YOU THROUGH STAFF ABOUT THE NEXT
- 25 STEPS WITH THE LIST OF NAMES THAT YOU WILL BE ASKED TO

2	WORKING WITH US WITH THIS PROCESS AS WE TRY TO GET THE
3	NAMES ALLOCATED OUT TO YOU. AND I GUESS IF THERE IS A
4	CONFLICT IN THE NAME THAT I SENT YOU ON YOUR LIST, IF
5	YOU WOULD LET ME KNOW EARLY SO WE CAN REASSIGN THAT TO
6	SOMEONE ELSE.
7	ANY OTHER COMMENTS BY ANYONE BEFORE WE CLOSE?
8	HEARING NO OTHER COMMENTS, THANK YOU ALL.
9	(THE MEETING WAS THEN ADJOURNED AT 6:25
10	P.M.)
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1 BEGIN TO WORK WITH. AND SO I WOULD APPRECIATE EVERYONE