

BEFORE THE  
APPLICATION REVIEW SUBCOMMITTEE AND THE  
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE  
TO THE  
CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE  
ORGANIZED PURSUANT TO THE  
CALIFORNIA STEM CELL RESEARCH AND CURES ACT

REGULAR MEETING

LOCATION: VIA ZOOM

DATE: DECEMBER 11, 2025  
9 A.M.

REPORTER: BETH C. DRAIN, CA CSR  
CSR. NO. 7152

FILE NO.: 2025-26

**BETH C. DRAIN, CA CSR NO. 7152**

T N D F X

ITEM DESCRIPTION	PAGE NO.
OPEN SESSION	
1. CALL TO ORDER	4
2. ROLL CALL	4
3. CHAIR'S REPORT	6
4. VICE-CHAIR'S REPORT	9
5. PRESIDENT'S REPORT	20
<b>CONSENT CALENDAR</b>	
6. CONSIDERATION OF MINUTES FROM THE SEPTEMBER 25, 2025, ICOC/ARS MEETING AND OCTOBER 30, 2025, ARS MEETING	42
7. CONSIDERATION OF APPOINTMENTS TO THE GRANTS WORKING GROUP	
<b>OPEN SESSION</b>	
8. CONSIDERATION OF APPLICATIONS SUBMITTED IN RESPONSE TO A PRECLINICAL DEVELOPMENT PROGRAM ANNOUNCEMENTS (PDEV)	46
9. CONSIDERATION OF APPLICATIONS SUBMITTED IN RESPONSE TO A CLINICAL PROGRAM ANNOUNCEMENTS (CLIN2)	79
10. CONSIDERATION OF THE EDUC8 CONCEPT PLAN	110
11. CONSIDERATION OF THE AWARD MANAGEMENT POLICY	155

BETH C. DRAIN, CA CSR NO. 7152

1	I N D E X (CONT'D.)	
2		
3	12. CONSIDERATION OF THE RECOMMENDATION FROM GOVERNANCE SUBCOMMITTEE REGARDING THE CIRM EMPLOYEE CONFLICT OF INTEREST POLICY	167
4		
5	13. CONSIDERATION OF THE ACCESSIBILITY AND AFFORDABILITY STRATEGY	179
6		
7	14. UPDATE ON THE PATIENT SUPPORT PROGRAM	185
8	15. DISCUSSION REGARDING THE CIRM COMMUNICATIONS STRATEGY	217
9		
10	<b>CLOSED SESSION</b>	<b>NONE</b>
11	16. DISCUSSION OF CONFIDENTIAL INTELLECTUAL PROPERTY OR WORK PRODUCT, PREPUBLICATION DATA, FINANCIAL INFORMATION, CONFIDENTIAL SCIENTIFIC RESEARCH OR DATA, AND OTHER PROPRIETARY INFORMATION RELATING TO APPLICATIONS SUBMITTED IN RESPONSE TO PRECLINICAL DEVELOPMENT AND CLINICAL PROGRAM ANNOUNCEMENTS (HEALTH & SAFETY CODE 125290.30(F) (3) (B) AND (C)).	237
12		
13		
14		
15		
16	<b>OPEN SESSION</b>	
17	17. GENERAL COMMENTS ON THE ARS PROCESS	NONE
18	18. PUBLIC COMMENT	NONE
19	19. ADJOURNMENT	259
20		
21		
22		
23		
24		
25		

BETH C. DRAIN, CA CSR NO. 7152

1 DECEMBER 11, 2025; 9 A.M.

2 (THE MEETING HAVING BEEN DULY CALLED  
3 TO ORDER BY CHAIRMAN IMBASCIANI, THE PLEDGE OF  
4 ALLEGIANCE WAS RECITED, AND THE ROLL CALL WAS HEARD  
5 AS FOLLOWS:)

6 CHAIRMAN IMBASCIANI: THANK YOU. WE'RE  
7 GOING TO START WITH, OF COURSE, OUR ROLL CALL. MR.  
8 TOCHER, IF YOU WOULD DO THE HONORS.

9 MR. TOCHER: SURE. EYAD ALMASRI.

10 DR. ALMASRI: PRESENT.

11 MR. TOCHER: KIM BARRETT.

12 DR. BARRETT: PRESENT.

13 MR. TOCHER: DAN BERNAL. GEORGE  
14 BLUMENTHAL.

15 DR. BLUMENTHAL: HERE.

16 MR. TOCHER: MARIA BONNEVILLE.

17 VICE CHAIR BONNEVILLE: PRESENT.

18 MR. TOCHER: JOHN CARETHERS. MONICA  
19 CARSON.

20 DR. CARSON: HERE.

21 MR. TOCHER: MARGUERITE CASILLAS.

22 MS. CASILLAS: HERE.

23 MR. TOCHER: JUDY CHOU.

24 DR. CHOU: PRESENT.

25 MR. TOCHER: LEONDRA CLARK-HARVEY.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. CLARK-HARVEY: PRESENT.  
2 MR. TOCHER: SHANNON DAHL.  
3 DR. DAHL: PRESENT.  
4 MR. TOCHER: ANNE-MARIE DULIEGE.  
5 DR. DULIEGE: PRESENT.  
6 MR. TOCHER: YSABEL DURON WE KNOW IS ON  
7 HER WAY. MARK FISCHER-COLBRIE.  
8 MR. FISCHER-COLBRIE: HERE.  
9 MR. TOCHER: ELENA FLOWERS.  
10 DR. FLOWERS: PRESENT.  
11 MR. TOCHER: JUDY GASSON.  
12 DR. GASSON: HERE.  
13 MR. TOCHER: VITO IMBASCIANI.  
14 CHAIRMAN IMBASCIANI: IN THE ROOM.  
15 MR. TOCHER: RICH LAJARA.  
16 MR. LAJARA: PRESENT.  
17 MR. TOCHER: PAT LEVITT.  
18 DR. LEVITT: HERE.  
19 MR. TOCHER: HALA MADANAT.  
20 DR. MADANAT: HERE.  
21 MR. TOCHER: LINDA MALKAS.  
22 DR. MALKAS: HERE.  
23 MR. TOCHER: SHLOMO MELMED.  
24 DR. MELMED: HERE.  
25 MR. TOCHER: CAROLYN MELTZER.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. MELTZER: PRESENT.  
2 MR. TOCHER: CHRISTINE MIASKOWSKI.  
3 DR. MIASKOWSKI: PRESENT.  
4 MR. TOCHER: ADRIANA PADILLA.  
5 DR. PADILLA: HERE.  
6 MR. TOCHER: JOE PANETTA. JOYCE SACKY.  
7 MARVIN SOUTHARD. SHAUNA STARK.  
8 DR. STARK: PRESENT.  
9 MR. TOCHER: KAROL WATSON. YAEL WYTE.  
10 MS. WYTE: PRESENT.  
11 MR. TOCHER: KEVIN XU.  
12 DR. XU: HERE.  
13 MR. TOCHER: KEITH YAMAMOTO.  
14 DR. YAMAMOTO: HERE.  
15 MR. TOCHER: THANK YOU. WE HAVE A QUORUM.  
16 CHAIRMAN IMBASCIANI: THANK YOU, SCOTT. I  
17 WANT TO WELCOME YOU ALL AGAIN TO THIS FINAL MEETING  
18 OF THE CALENDAR YEAR. MANY ENTITIES, INDIVIDUALS  
19 THINK OF THIS TIME OF YEAR AS A WINDING DOWN PERIOD;  
20 BUT AS YOU WILL SEE FROM TODAY'S AGENDA, THAT IS NOT  
21 THE CASE HERE AT CIRM. OUR AGENDA TODAY IS PACKED  
22 LIKE A STOCKING HUNG BY THE CHIMNEY WITH LOTS OF  
23 ITEMS, INCLUDING REVISED CONCEPT PLANS ON TWO  
24 POPULAR EDUCATION PROGRAMS THAT WILL EXTEND OUR LIFE  
25 SPANS AND CREATE A NOVEL HYBRID, AND THE APPLICATION

BETH C. DRAIN, CA CSR NO. 7152

1 REVIEW SUBCOMMITTEE WILL CONSIDER FUNDING PROJECTS  
2 IN BOTH PRECLINICAL DEVELOPMENT AND THE CLINICAL 2  
3 PORTFOLIOS. AND ROUNDING OUT THE DAY WILL BE  
4 UPDATES ON GOVERNING -- POLICY GOVERNING THE  
5 MANAGEMENT OF AWARDS AND ON PATIENT SUPPORT PROGRAM.

6 BUT BEFORE WE GET INTO THE MEAT, I WOULD  
7 LIKE TO SHARE SOME GOOD NEWS RELATING TO ONE OF OUR  
8 CURRENT BOARD MEMBERS, CHRISTINE MIASKOWSKI, R.N.

9 THE AMERICAN ACADEMY OF NURSING RECENTLY  
10 SINGLED OUT CHRIS TO RECEIVE A LIVING LEGEND AWARD,  
11 ONE OF THE HIGHEST PROFESSIONAL ACCOLADES. AND I  
12 THINK WE HAVE A PHOTOGRAPH OF THAT, YES, THAT YOU  
13 CAN ALL TAKE A LOOK AT, CLAUDETTE.

14 NURSE MIASKOWSKI WAS APPLAUDED BY THE  
15 ACADEMY FOR HER EXTRAORDINARY CONTRIBUTIONS TO THE  
16 NURSING PROFESSION FOR PIONEERING WORK IN TEAM  
17 MANAGEMENT AND SYMPTOMATOLOGY THAT HAS GREATLY  
18 IMPACTED THE FIELD OF ONCOLOGY NURSING, IN  
19 PARTICULAR, AND, THUS, IMPROVING SYMPTOM CONTROL AND  
20 THE QUALITY OF LIFE FOR PATIENTS. AT THE SAME TIME  
21 IT CREATED A CURRICULAR INFRASTRUCTURE FOR  
22 GENERATIONS OF NURSES TO COME.

23 SO, CHRIS, I AND THE ENTIRE BOARD WANT TO  
24 CONGRATULATE YOU ON RECEIVING THIS VERY PRESTIGIOUS  
25 AWARD. THERE WE GO.

1 DR. MIASKOWSKI: THANKS SO MUCH, VITO. I  
2 REALLY, REALLY APPRECIATE IT. IT WAS REALLY A  
3 HALLMARK OF MY CAREER. SO THANK YOU FOR RECOGNIZING  
4 IT.

5 CHAIRMAN IMBASCIANI: WELL, YOU'RE QUITE  
6 WELCOME. I HOPED THAT PHOTOGRAPH WOULD STAY UP  
7 LONGER BECAUSE THAT IS A PICTURE OF WHAT LIVING  
8 LEGENDS LOOK LIKE. THERE WE GO. THANK YOU,  
9 CLAUDETTE.

10 A FEW WEEKS AGO THE PACIFIC COUNCIL ON  
11 INTERNATIONAL POLICY HERE IN LOS ANGELES INVITED ME  
12 TO JOIN A PANEL DEDICATED TO BROADENING  
13 UNDERSTANDING OF LOS ANGELES AND SOUTHERN  
14 CALIFORNIA'S PLACE AS A LEADER IN SCIENCE AND  
15 TECHNOLOGY. I KNOW THAT I AND THE REST OF YOU ON  
16 THIS BOARD TALK TO SCIENCE AND/OR MEDICAL AUDIENCES  
17 ALL THE TIME, BUT THIS WAS A DISTINCTLY UNUSUAL  
18 AUDIENCE TO PRESENT CIRM TO: WHO WE ARE, WHAT WE  
19 DO, AND WHAT WE'VE ACCOMPLISHED OVER THE LAST 20  
20 YEARS.

21 FOR EXAMPLE, AMONG THOSE PRESENT AT THE  
22 EVENT WERE THE COUNCILS-GENERAL OF MEXICO, FRANCE,  
23 FINLAND, AND MANY OTHER COUNTRIES, NINTH CIRCUIT  
24 FEDERAL JUDGES, FORMER AMERICAN AMBASSADORS, FELLOWS  
25 AT VARIOUS THINK TANKS LIKE THE RAND, AND THE

BETH C. DRAIN, CA CSR NO. 7152

1 COUNCIL ON FOREIGN RELATIONS, STATE DEPARTMENT AREA  
2 SPECIALISTS, LEADERS IN BUSINESS AND FINANCE,  
3 VENTURE CAPITAL, ARTIFICIAL INTELLIGENCE, AND  
4 EXPERTS IN NATIONAL AND MILITARY STRATEGY.

5 I DID NOT MEET A SINGLE PERSON AT THIS  
6 EVENT WORKING IN ANY BIOLOGICAL OR CLINICAL FIELD,  
7 WHICH MAY EXPLAIN THE HIGH LEVEL OF SPIRITED  
8 INTEREST AND ANIMATED QUESTIONING FROM THIS DIVERSE  
9 AUDIENCE. AND I MENTION THIS TO YOU ONLY BECAUSE,  
10 AS CIRM CONSIDERS ITS OWN FUTURE, OPPORTUNITIES SUCH  
11 AS THIS, A BROADENING THE TYPES OF AUDIENCES WE  
12 SPEAK TO, CAN SERVE THE DUAL FUNCTIONS OF BOTH  
13 EDUCATING THE INDIVIDUAL MEMBERS IN ATTENDANCE AT  
14 THESE MEETINGS AS IT BUILDS LARGER, BROADER  
15 COMMUNITY SUPPORT WHICH CIRM WILL ULTIMATELY NEED.

16 I WILL HAVE MORE TO SAY ON THIS AT OUR  
17 JANUARY MEETING, WHICH IS ONLY A MONTH AWAY FROM  
18 NOW. SO I'M GOING TO BE FOLLOWED NOW BY OUR VICE  
19 CHAIR, MARIA BONNEVILLE, FOR HER REPORT. THANK YOU.

20 VICE CHAIR BONNEVILLE: THANK YOU, VITO.  
21 GOOD MORNING. IN OCTOBER ROSA AND I WENT TO D.C. TO  
22 MEET WITH CONGRESSIONAL MEMBERS. WE MET WITH HOUSE  
23 AND SENATE OFFICES FROM MARYLAND, TEXAS, FLORIDA,  
24 ILLINOIS, COLORADO, MINNESOTA, IN ADDITION TO THE  
25 SENATE COMMITTEE ON HEALTH, EDUCATION, LABOR, AND

BETH C. DRAIN, CA CSR NO. 7152

1 PENSIONS. WE VISITED WITH MEMBERS THAT CHAIRED OR  
2 SAT ON COMMITTEES WHERE WE SHARE SIMILAR INTERESTS,  
3 PEDIATRIC RARE DISEASE VOUCHER, HEALTH COMMITTEES,  
4 SICKLE CELL DISEASE, PARKINSON'S DISEASE, AND  
5 CONTINUED NIH FUNDING, TO NAME A FEW.

6 IT WAS AN OPPORTUNITY TO SHARE OUR STORY  
7 AND EDUCATE MEMBERS OUTSIDE OF CALIFORNIA ON HOW OUR  
8 GREAT STATE CONTINUES TO FUND SCIENCE. WHILE WE  
9 WERE IN D.C., WE ALSO HAD AN OPPORTUNITY TO MEET  
10 WITH FASTER CURES, THE EVERY LIFE FOUNDATION, AND  
11 OTHER ADVOCACY ORGANIZATIONS IN THE HOPE OF  
12 PARTNERING OR COLLABORATING ON STRATEGY.

13 YESTERDAY I SENT YOU ALL AN UPDATE ON  
14 FEDERAL POLICY AND ADMINISTRATIVE CHANGES IN  
15 WASHINGTON, D.C. SO I'M GOING TO GO THROUGH THOSE  
16 NOW.

17 NIH MODIFIES PAYLINES. INITIALLY  
18 ANNOUNCED IN AUGUST, ON NOVEMBER 21ST THE NIH  
19 PROVIDED ADDITIONAL DETAILS ON ITS NEW FUNDING  
20 STRATEGY. IN JANUARY THE AGENCY WILL MOVE AWAY FROM  
21 THE TRADITIONAL PAYLINE SYSTEM AND ADOPT A SINGLE  
22 AGENCYWIDE APPROACH FOR MAKING FUNDING DECISIONS.  
23 UNDER THE OLD MODEL MANY INSTITUTES USED A PAYLINE  
24 PERCENTILE CUTOFF FROM PEER REVIEW AS A ROUGH GUIDE  
25 FOR WHICH APPLICATIONS WOULD BE FUNDED. BUT BECAUSE

1 INSTITUTES FREQUENTLY MADE EXCEPTIONS TO ADDRESS  
2 SCIENTIFIC PRIORITIES, BUDGET SHIFTS, OR WORKFORCE  
3 NEEDS, PAYLINES OFTEN GAVE APPLICANTS A FALSE SENSE  
4 OF HOW DECISIONS WERE ACTUALLY BEING MADE.

5 UNDER THE NEW STRATEGY, PAYLINES WILL NO  
6 LONGER BE USED, AND ALL INSTITUTES WILL FOLLOW THE  
7 SAME SET OF PRINCIPLES WHEN AWARDING FUNDING. THESE  
8 PRINCIPLES INCLUDE CONSIDERING THE FULL PEER REVIEW  
9 CRITIQUE, EVALUATING HOW WELL THE PROJECT ALIGNS  
10 WITH THE INSTITUTE'S STATED MISSION AND PRIORITIES,  
11 TAKING WORKFORCE NEEDS INTO ACCOUNT, AND MANAGING A  
12 BALANCED, GEOGRAPHICALLY DIVERSE PORTFOLIO. THIS  
13 SHIFT ALIGNS WITH THE LARGER GOLD STANDARD SCIENCE  
14 AGENDA ISSUED BY THE TRUMP ADMINISTRATION.

15 NIH FORWARD FUNDING. THROUGHOUT THE YEAR,  
16 NIH HAS BEEN SHIFTING AWAY FROM FUNDING SINGLE-YEAR  
17 GRANTS TO PRIORITIZE MULTIYEAR RESEARCH PROJECTS.  
18 NIH HAS BEEN FULLY FORWARD FUNDING THAT PROJECT FOR  
19 ALL THE YEARS OF THE PROJECT AND PLACING THE FUNDS  
20 IN ESCROW TO BE USED IN SUBSEQUENT YEARS.

21 WHILE ON THE SURFACE IT SEEMS THIS WILL  
22 GIVE STABILITY TO MULTIYEAR STUDIES, OVER TIME THIS  
23 POLICY SHIFT WILL RESULT IN RESEARCHERS RECEIVING  
24 LESS MONEY ON AVERAGE WITH LESS TIME TO SPEND IT.  
25 ADDITIONALLY, IT MEANS THAT THERE IS A REDUCED

1 AMOUNT OF FUNDING AVAILABLE IN A GIVEN YEAR, LEADING  
2 TO FEWER GRANT AWARDS AND STEEPER COMPETITION FOR  
3 NIH FUNDING.

4 THE NIH BUDGET PROPOSAL FROM EARLIER IN  
5 THE YEAR ESTIMATED THAT NIH RESEARCH GRANTS WOULD  
6 DROP FROM 42,143 IN 2024 TO 38,069 IN 2025, AND  
7 27,477 IN 2026. FIRST TIME AWARDS ARE ESTIMATED TO  
8 FALL FROM A LITTLE OVER 10,000 IN 2024 TO 6,000 IN  
9 2025 TO 4300 IN 2026.

10 THERE WAS A *NEW YORK TIMES* ARTICLE  
11 RECENTLY WHICH PROVIDES A GOOD ILLUSTRATION OF THE  
12 LONG-TERM CONSEQUENCES OF FORWARD FUNDING.

13 AND I HESITATE TO EVEN GO INTO HHS  
14 LEADERSHIP UPDATES BECAUSE THE STAFF SEEMS TO CHANGE  
15 A LOT, BUT I'LL GIVE IT A SHOT. THE DEPARTMENT OF  
16 HEALTH AND HUMAN SERVICES ANNOUNCED FIVE NEW AGENCY  
17 LEADERS ON NOVEMBER 24TH AS PART OF SECRETARY ROBERT  
18 F. KENNEDY, JR.'S EFFORT TO ADVANCE HIS MAKE AMERICA  
19 HEALTHY AGAIN AGENDA.

20 DR. BRIAN CHRISTINE, THE NEW ASSISTANT  
21 SECRETARY OF HEALTH, IS A MENTAL HEALTH SPECIALIST  
22 WHO PLANS TO FOCUS ON REBUILDING TRUST IN PUBLIC  
23 HEALTH AND STRENGTHENING CHRONIC DISEASE PREVENTION.

24 ALEX J. ADAMS APPOINTED ASSISTANT  
25 SECRETARY FOR FAMILY SUPPORT AT THE ADMINISTRATION

1 FOR CHILDREN AND FAMILIES PREVIOUSLY HELD SENIOR  
2 ROLES IN IDAHO STATE GOVERNMENT AND EMPHASIZED  
3 IMPROVING OUTCOMES FOR CHILDREN AND FAMILIES.

4 GUSTAV CHIARELLO, THE NEW ASSISTANT  
5 SECRETARY OF FINANCIAL RESOURCES AND A FORMER SENIOR  
6 COUNSEL ON THE HOUSE JUDICIARY COMMITTEE, WILL  
7 OVERSEE EFFORTS TO DIRECT FEDERAL SPENDING TOWARDS  
8 BETTER HEALTH RESULTS.

9 MICHAEL STUART, A FORMER U.S. ATTORNEY AND  
10 WEST VIRGINIA STATE SENATOR, WILL SERVE AS GENERAL  
11 COUNSEL WITH A FOCUS ON COMBATING FRAUD, WASTE, AND  
12 ABUSE.

13 DR. ALICIA JACKSON, A FORMER DARPA  
14 OFFICIAL AND BIOTECH ENTREPRENEUR, WILL LEAD ARPA-H,  
15 AIMING TO ACCELERATE BIOMEDICAL INNOVATION AND  
16 ADVANCE WOMEN'S HEALTH. PAZDUR WILL ALSO LEVY FDA'S  
17 ONCOLOGY CENTER OF EXCELLENCE AND WAS WIDELY  
18 REGARDED AS A HIGHLY INFLUENTIAL REGULATOR, WAS  
19 REPORTED TO HAVE HAD DISAGREEMENTS WITH FDA  
20 LEADERSHIP REGARDING PROPOSALS TO ACCELERATE CERTAIN  
21 DRUG REVIEWS AND ADJUST REGULATORY STANDARDS. HIS  
22 SUDDEN DEPARTURE COMES DURING A PERIOD OF TRANSITION  
23 AT CDER AND HAS DRAWN ATTENTION FROM STAKEHOLDERS.

24 TRACY BETH HOEG, ONE OF MAKARY'S CLOSE  
25 ADVISORS, HAS BEEN APPOINTED TO ACTING DIRECTOR OF

1 CDER.

2 THE FDA RARE DISEASE PEDIATRIC REVIEW  
3 VOUCHER. ON DECEMBER 1ST THE HOUSE OF  
4 REPRESENTATIVES PASSED THE GIVE KIDS A CHANCE ACT BY  
5 A VOICE VOTE WHICH REAUTHORIZES THAT PROGRAM. THE  
6 SENATE HAS RECEIVED LEGISLATION AND IT REMAINS  
7 UNCLEAR WHEN THE SENATE WILL VOTE ON THE  
8 HOUSE-PASSED BILL OR ADVANCE ITS OWN VERSION, WHICH  
9 CURRENTLY HAS 20 BIPARTISAN CO-SPONSORS. THIS ACTION  
10 IN THE HOUSE IS A REASSURING SIGN THAT THERE'S  
11 BIPARTISAN SUPPORT AND THAT THIS BILL WOULD LIKELY  
12 BE CONSIDERED FOR INCLUSION IN A BROADER HEALTHCARE  
13 LEGISLATIVE VEHICLE TO BE CONSIDERED AT THE END OF  
14 THE YEAR.

15 AND FINALLY, ARPA-H LAUNCHES THE BOSS  
16 PROGRAM TO ADDRESS THE CHALLENGES ASSOCIATED WITH  
17 COLD CHAIN LOGISTICS. ARPA-H HAS LAUNCHED THE  
18 BIOSTABILIZATION SYSTEM PROGRAM WHICH AIMS TO DEVELOP  
19 TECHNOLOGIES THAT ENABLE ROOM TEMPERATURE  
20 STABILIZATION, STORAGE, AND SHIPPING OF BIOLOGICAL  
21 DRUGS. THE INITIATIVE DRAWS ON CONCEPTS FROM STRESS  
22 TOLERANT ORGANISMS, MATERIAL SCIENCE, AND  
23 BIOENGINEERING TO CREATE STABLE, LONG-LASTING  
24 FORMULATIONS OF CELL AND GENE THERAPIES THAT CAN BE  
25 MANUFACTURED AND DISTRIBUTED MORE EASILY AND COST

1 EFFECTIVELY.

2                   ON CALIFORNIA NEWS, SCOTT TOCHER AND I  
3 RECENTLY MET WITH SCOTT WEINER'S OFFICE REGARDING  
4 SB607. THEY WILL BE REVISING LANGUAGE AND  
5 INTRODUCING A NEW BILL AT THE BEGINNING OF THE YEAR  
6 WITH THE INTENTION THAT THE LEGISLATURE WOULD  
7 CONSIDER VOTING TO INCLUDE IT ON THE NOVEMBER 2026  
8 BALLOT. WE CONTINUE TO BE A RESOURCE FOR THEM AND  
9 AWAIT ANY OTHER UPDATES FROM THEIR OFFICE. AT THIS  
10 TIME IT IS UNCLEAR WHAT THE FINAL BILL LANGUAGE WILL  
11 CONTAIN.

12                   AND THEN A QUICK UPDATE ON THE CCCE  
13 OUTCOME. THE RECOMMENDATIONS FROM THE FACILITIES  
14 AND GRANTS WORKING GROUPS WERE PRESENTED TO THE  
15 APPLICATION REVIEW SUBCOMMITTEE IN OCTOBER. THREE  
16 APPLICATIONS WERE RECOMMENDED AND APPROVED FOR  
17 FUNDING, TWO IN SOUTHERN CALIFORNIA, THE LUNDQUIST  
18 INSTITUTE IN TORRANCE, AND LOMA LINDA UNIVERSITY IN  
19 LOMA LINDA, AND ONE IN FRESNO, COMMUNITY HEALTH  
20 SYSTEMS.

21                   IT WAS ACKNOWLEDGED AT THAT MEETING THAT A  
22 LOCATION IN THE NORTHERN PART OF THE STATE IS SOREL  
23 MISSING. AND J.T. DID COMMIT TO BRINGING A PLAN TO  
24 FILL THAT GAP TO THE BOARD. SO WE AWAIT THAT, J.T.

25                   AND THEN I WILL GIVE MORE UPDATES ON THE

1 ACCESS STRATEGY WHEN THAT ITEM COMES UP LATER IN THE  
2 AGENDA. AND THAT'S ALL I HAVE. ARE THERE ANY  
3 QUESTIONS?

4 DR. YAMAMOTO: YEAH, I HAVE A QUESTION,  
5 MARIA. I HAVE TWO QUESTIONS. ONE IS THAT IN YOUR  
6 CONVERSATIONS WITH OTHER STATE -- REPRESENTATIVES  
7 FROM OTHER STATES --

8 VICE CHAIR BONNEVILLE: YES.

9 DR. YAMAMOTO: -- DID YOU HEAR THAT THERE  
10 ARE PLANS AFOOT IN THOSE STATES TO PUT TOGETHER  
11 SCIENCE FUNDING PROGRAMS OF THE TYPE THAT CIRM  
12 REPRESENTS? AND WE JUST HEARD THAT THE STATE OF  
13 TEXAS IS PUTTING \$3 BILLION INTO NEUROLOGICAL  
14 DISEASE AND SO FORTH. ARE THERE OTHER STATES  
15 STEPPING UP SIMILARLY?

16 VICE CHAIR BONNEVILLE: WE DID HEAR AND  
17 WERE ASKED SPECIFICALLY ABOUT THE INITIATIVE PROCESS  
18 AND SOME OF THE LOGISTICS AROUND THAT, AND OBVIOUSLY  
19 IT VARIES FROM STATE TO STATE. BUT CERTAINLY  
20 EVERYONE WAS VERY, I THINK, JEALOUS OF THE FACT THAT  
21 WE'VE BEEN ABLE TO ACCOMPLISH THIS YEAR. AND  
22 CLEARLY CALIFORNIA IS A HUGE STATE WITH RESOURCES  
23 THAT ALLOW FOR SOMETHING THIS BIG TO HAPPEN, BUT  
24 THERE WAS DEFINITELY QUESTIONS FROM OTHER STATES.

25 AND SO WE ENCOURAGED THEM TO REACH OUT SO

1 THAT WE CAN PUT THEM IN CONTACT WITH OTHER MEMBERS  
2 TO TALK ABOUT HOW TO MAKE THAT HAPPEN FOR THEM.

3 DR. YAMAMOTO: GREAT. GREAT. AND, YES,  
4 I'M GLAD TO HEAR ABOUT THE UPDATE ON 607. WHAT I'VE  
5 HEARD IS THAT THE RETUNING OF IT WILL COME IN AT  
6 CONSIDERABLY UNDER 23 BILLION, WHICH WAS THE LAST  
7 VERSION. AND JUST AS A POINT OF INFORMATION, SAUL  
8 PERLMUTTER HAS PUT TOGETHER A SEPARATE PROPOSAL THAT  
9 I'VE BEEN WORKING A LOT ON WITH HIM. AND I THINK IT  
10 HAS SOME REALLY INTERESTING FEATURES TO IT, AND  
11 WE'RE GOING TO BE TALKING WITH WEINER'S OFFICE ABOUT  
12 WAYS TO TRY TO INTEGRATE SOME OF THE ASPECTS OF THAT  
13 PROGRAM AS WELL.

14 VICE CHAIR BONNEVILLE: THAT'S GREAT. I  
15 LOVE THAT.

16 DR. YAMAMOTO: SO THAT WILL CONTINUE.  
17 AND THEN THE FINAL COMMENT IS THAT THE  
18 REPORT ON MOVING AWAY FROM PAYLINES. I DON'T REALLY  
19 HAVE A BIG PROBLEM WITH THAT. I THINK THAT THAT IN  
20 ITSELF IS NOT A PROBLEM, BUT BUILT INTO THAT NEW  
21 PROVISION OF MOVING AWAY FROM PAYLINES IS THE KIND  
22 OF SCARY NOTION THAT A POLITICAL APPOINTEE WILL  
23 ACTUALLY HAVE, IF NOT THE FINAL WORD, CERTAINLY THE  
24 ABILITY TO MOVE FUNDING DECISIONS AROUND ON THE  
25 BASIS OF WHETHER THERE'S GOOD ALIGNMENT WITH, AS YOU

BETH C. DRAIN, CA CSR NO. 7152

1 SAID, THE POLICIES OF THE TRUMP ADMINISTRATION.

2 SO MOVING AWAY FROM PROFESSIONAL OPINION,  
3 AS IS BEING DONE WITH THE FIRING OF A LOT OF PROGRAM  
4 DIRECTORS AND THE FIRING OF LOTS OF IC, I GUESS HALF  
5 OF THE IC DIRECTORS, AND THEN INSTALLING INSTEAD  
6 KIND OF THE LAST WORD COMING FROM A POLITICAL  
7 APPOINTEE IS PARTICULARLY TROUBLESOME.

8 VICE CHAIR BONNEVILLE: ABSOLUTELY.

9 DR. YAMAMOTO: SO SOMETHING TO WATCH OUT  
10 FOR.

11 VICE CHAIR BONNEVILLE: THANK YOU.  
12 CAROLYN.

13 DR. MELTZER: YEAH. I CERTAINLY AGREE  
14 WITH KEITH'S COMMENTS. I WANTED TO ASK ABOUT THE  
15 FORWARD FUNDING. DO WE HAVE AN IDEA WHAT PERCENT OF  
16 GRANTS WILL BE FORWARD FUNDED?

17 VICE CHAIR BONNEVILLE: I DON'T KNOW THE  
18 ANSWER TO THAT QUESTION, BUT I AM HAPPY TO ASK OUR  
19 CONTACTS IN D.C. AND GET BACK TO YOU FOR THAT.

20 DR. MELTZER: OKAY. YEAH. OBVIOUSLY, A  
21 LOT OF FOLKS ARE WORRIED ABOUT THAT BECAUSE IT TAKES  
22 FROM THE NEXT YEAR'S ABILITY FOR NEW GRANTS TO BE  
23 FUNDED.

24 VICE CHAIR BONNEVILLE: ABSOLUTELY.

25 DR. YAMAMOTO: YEAH. I'VE ASKED THAT

1        QUESTION AND SIMILARLY HAVE GOTTEN NO ANSWER. AND  
2        THE CONCERN, OF COURSE, IS THAT IT'S GOING TO BE  
3        ELEVATING YEAR OVER YEAR. AND IF THAT HAPPENS, IT  
4        JUST KEEPS CHOPPING DOWN THE NUMBER OF NEW GRANTS  
5        AWARDED. REALLY BAD PROBLEM.

6                    VICE CHAIR BONNEVILLE: YES. JOHN.

7                    DR. CARETHERS: I AGREE WITH ALL THAT WAS  
8        SAID. I THINK THE -- I HAVE NO IDEA HOW -- WHAT  
9        PERCENT THEY'RE MAKING. I MEAN THIS STARTED A  
10       LITTLE BIT WITH THE R35S MAYBE TEN YEARS AGO TO TRY  
11       TO FOCUS ON THINGS. AND THEN THEY HAVE THESE OTHER  
12       MECHANISMS. SO THIS SEEMS TO BE A DIFFERENT THING  
13       THAT'S GOING ON NOW. SO I DON'T KNOW THE PERCENT,  
14       AND I THINK THE *NEW YORK TIMES* ARTICLE KIND OF  
15       OUTLAID THE DRASTIC DROP IN THE NUMBER OF GRANTS.

16                   VICE CHAIR BONNEVILLE: YES. THANK YOU.

17                   CHAIRMAN IMBASCIANI: I DON'T SEE ANY MORE  
18        HANDS.

19                   VICE CHAIR BONNEVILLE: KIM.

20                   DR. BARRETT: HI. SO I THINK AT ONE POINT  
21        THERE WAS A PROPOSAL THAT AT LEAST 50 PERCENT OF THE  
22        GRANTS SHOULD BE FORWARD FUNDED, BUT I THINK THAT  
23        WAS EXPLICITLY EXCLUDED IN SOME OF THE BUDGET  
24        LANGUAGE.

25                   THE ISSUE IS NOT SO MUCH THAT FORWARD

1 FUNDING IS AN EVIL THING BECAUSE AT THE END OF THE  
2 DAY IT ALL BALANCES OUT. AND THE NATIONAL SCIENCE  
3 FOUNDATION HAS DONE MOST OF ITS FUNDING IN THIS WAY  
4 FOR MANY YEARS. THE PROBLEM IS A PRECIPITOUS SWITCH  
5 TO A FORWARD FUNDING SYSTEM. AND THERE'S BEEN NO  
6 PROVISION MADE FOR THE IMMEDIATE EFFECTS OF THAT AND  
7 THE FACT THAT WE ARE LIKELY TO LOSE A LOT OF PEOPLE  
8 BEFORE THEIR CAREERS EVEN GET STARTED BECAUSE THEY  
9 JUST CAN'T GET THEIR FOOT ON THE LADDER.

10 VICE CHAIR BONNEVILLE: THANK YOU, KIM.

11 CHAIRMAN IMBASCIANI: I DON'T SEE ANY  
12 OTHER COMMENTS. SO WE'LL MOVE TO OUR THIRD REPORT  
13 FROM OUR PRESIDENT AND CEO. J.T.

14 MR. TOCHER: J.T., ACTUALLY FIRST, JUST  
15 FOR THE RECORD, I WANT TO RECOGNIZE THE FOLLOWING  
16 BOARD MEMBERS WHO HAVE JOINED SINCE THE ROLL CALL.  
17 WE WELCOME JOHN CARETHERS, YSABEL DURON, JOYCE  
18 SACKY, MARV SOUTHARD, AND KAROL WATSON.

19 CHAIRMAN IMBASCIANI: GREAT. THANK YOU,  
20 SCOTT.

21 DR. THOMAS: THANK YOU, SCOTT. MR. CHAIR,  
22 MADAM VICE CHAIR, DISTINGUISHED MEMBERS OF THE  
23 BOARD, CIRM TEAM, AND MEMBERS OF THE PUBLIC, I'M  
24 HAPPY TO REPORT THAT IT HAS BEEN ANOTHER BUSY AND  
25 VERY FRUITFUL YEAR AT CIRM WHICH SAW TREMENDOUS

1 DEDICATION AND COLLABORATIVE CONTRIBUTION BY EVERY  
2 MEMBER OF CIRM'S BOARD AND TEAM.

3 2024 WAS A YEAR OF STRATEGIC PLAN  
4 DEVELOPMENT, CULMINATING IN THE ADOPTION BY THE  
5 BOARD OF THE STRATEGIC ALLOCATION FRAMEWORK OR SAF,  
6 WHICH LAUNCHED 13 NEW OR AMENDED PROGRAMS AIMED AT  
7 MAXIMIZING THE BENEFIT OF CIRM'S REMAINING FUNDS FOR  
8 THE CITIZENS OF CALIFORNIA. 2025 WAS A YEAR OF  
9 IMPLEMENTATION AND ROLL-OUT OF MANY OF THOSE  
10 PROGRAMS SPEARHEADED BY DR. ROSA CANET-AVILES AND  
11 THE CLINICAL TEAM LED BY DR. JOE GOLD, THE PDEV TEAM  
12 LED BY DR. SHYAM PATEL, THE DISCOVERY AND EDUCATION  
13 TEAM LED BY DR. KELLY SHEPARD, THE REVIEW TEAM LED  
14 BY DR. GIL SAMBRANO, AND SUPPORTED BY OPERATIONS  
15 INCLUDING GRANTS MANAGEMENT, I.T., AND FINANCE LED  
16 BY JENN LEWIS.

17 A CENTRAL PLAYER IN ALL OF THIS PROCESS  
18 WAS DR. LIZ NOBLIN WHO PROVIDES CROSS-FUNCTIONAL  
19 COORDINATION AND ORGANIZATIONAL SUPPORT FOR THE  
20 IMPLEMENTATION OF THE SAF PROCESS, HELPING TRANSLATE  
21 PROGRAM INPUTS FOR LEADERSHIP AND THE BOARD. I'VE  
22 ASKED LIZ TO GIVE THE BOARD A BRIEF SUMMARY OF ALL  
23 THE WORK DONE WITH THE SAF THIS YEAR. LIZ.

24 DR. NOBLIN: THANKS SO MUCH, J.T. IT'S MY  
25 PLEASURE ON BEHALF OF THE TEAM TO REPORT ON THE

BETH C. DRAIN, CA CSR NO. 7152

1 PROGRESS THAT WE'VE MADE LAUNCHING NEW PROGRAMS  
2 THROUGHOUT 2025. SO LOOKING BACK TO MARCH, THE  
3 BOARD AT THAT MEETING APPROVED FIVE NEW FUNDING  
4 OPPORTUNITIES ACROSS EACH OF CIRM'S PILLARS. WE HAD  
5 COMMUNITY CARE CENTERS OF EXCELLENCE, OUR TWO  
6 DISCOVERY PROGRAMS, DISC4 AND DISC5, THE NEW  
7 PRECLINICAL DEVELOPMENT OR PDEV PROGRAM, AND  
8 SIGNIFICANT UPDATES TO THE CLINICAL DEVELOPMENT OR  
9 CLIN2 PROGRAM.

10 IMMEDIATELY AFTER THAT MARCH MEETING, THE  
11 TEAM MOVED QUICKLY TO OPEN THE SET OF FUNDING  
12 OPPORTUNITIES IN APRIL AND MAY. BY JUNE WE HAD  
13 ALREADY RECEIVED OVER 300 PRESUBMISSIONS OR  
14 APPLICATIONS ACROSS THE CLIN2, PDEV, AND DISC4  
15 PROGRAMS. LATER TODAY THE APPLICATION REVIEW  
16 SUBCOMMITTEE IS GOING TO CONSIDER FUNDING  
17 RECOMMENDATIONS FOR THOSE FIRST CYCLES OF CLIN2 AND  
18 PDEV. DISC4 RECOMMENDATIONS WILL BE COMING TO THE  
19 ARS IN MARCH OF NEXT YEAR.

20 AS MARIA HAS ALREADY MENTIONED,  
21 APPLICATIONS TO COMMUNITY CARE CENTERS OF EXCELLENCE  
22 CAME TO THE TEAM IN JULY, AND THE IC APPROVED AWARDS  
23 TO THREE CENTERS IN OCTOBER. AT THIS MOMENT WE'RE  
24 HARD AT WORK TO LAUNCH THIS SET OF CRITICAL CENTERS  
25 TO PROMOTE ACCESS TO REGENERATIVE MEDICINE IN AREAS

BETH C. DRAIN, CA CSR NO. 7152

1 OF THE STATE WITH UNMET NEED.

2 AND FINALLY, THE DISC5 PROGRAM, WHICH  
3 LAUNCHED IN NOVEMBER, IS CURRENTLY OPEN TO  
4 INVESTIGATORS PURSUING FOUNDATIONAL REGENERATIVE  
5 MEDICINE RESEARCH UNTIL JANUARY OF 2026.

6 SO I'LL JUST CONCLUDE WITH A PREVIEW OF  
7 WHAT WILL CONTINUE NEXT YEAR. THE TEAM IS  
8 CONTINUING TO BUILD ON THIS SUITE OF FUNDING  
9 OPPORTUNITIES WITH SEVERAL NEW PROGRAMS THAT WILL  
10 COME TO THE ICOC FOR CONSIDERATION AT MEETINGS ALL  
11 THROUGHOUT 2026. SO IT'S BEEN A TRUE TEAM EFFORT,  
12 AND WE'RE LOOKING FORWARD TO CONTINUING NEXT YEAR.  
13 THANK YOU, J.T.

14 DR. THOMAS: THANKS, LIZ.

15 VICE CHAIR BONNEVILLE: J.T., I HAVE A  
16 QUESTION.

17 DR. THOMAS: YES.

18 VICE CHAIR BONNEVILLE: AS PART OF THAT, I  
19 WOULD LIKE TO SEE WHAT THE PLAN IS FOR THE CCCE IN  
20 THE NORTHERN PART OF THE STATE --

21 DR. THOMAS: YES.

22 VICE CHAIR BONNEVILLE: -- WHICH I'M NOT  
23 SURE HAS BEEN ACCOUNTED FOR IN THE PLANS FOR NEXT  
24 YEAR. AND THAT WAS SOMETHING THAT WAS -- IT WAS  
25 VERY CLEAR FROM THAT MEETING THAT IT WAS NECESSARY

BETH C. DRAIN, CA CSR NO. 7152

1 AND THAT WE NEEDED TO DO SOMETHING ABOUT IT. SO IT  
2 WOULD BE GREAT TO GET THAT ON THE CALENDAR.

3 DR. THOMAS: THANK YOU. THANK YOU FOR  
4 THAT ADDITION. THANKS, LIZ.

5 AS YOU CAN SEE, THE CIRM TEAM WROTE LARGE,  
6 BOARD AND TEAM, ACCOMPLISHED A GREAT DEAL THIS YEAR  
7 FOR WHICH WE SHOULD ALL BE VERY PROUD. IN OCTOBER A  
8 DELEGATION OF ABOUT 20 BELGIANS, REPRESENTING MANY  
9 AREAS OF BIOTECHNOLOGY, INDUSTRY, AND ACADEMIA,  
10 VISITED CIRM. THEY WERE IN CALIFORNIA FOR SEVERAL  
11 DAYS AS PART OF A NEW INTERNATIONAL PARTNERSHIP  
12 ANNOUNCED BY GOVERNOR NEWSOM, WHICH IS INTENDED TO  
13 GROW ECONOMIC RELATIONS AND ADVANCE RESEARCH IN  
14 INNOVATIONS.

15 AT THE CIRM OFFICES, THEY MET WITH DR.  
16 NOBLIN, GENERAL COUNSEL, RAFAEL AGUIRRE-SACASA, AND  
17 SENIOR DIRECTOR OF COMMUNICATIONS AMY ADAMS WHO  
18 DISCUSSED CIRM'S HISTORY, MISSION, AND ACTIVITIES.  
19 THE BELGIANS WERE HIGHLY ENGAGED AND INTERESTED  
20 PARTICULARLY IN LEARNING ABOUT CIRM'S IP POLICIES,  
21 PARTNERSHIP OPPORTUNITIES, AND APPROACHES TO  
22 HANDLING AFFORDABILITY CHALLENGES.

23 ONE SOFTWARE AND DATA MODELING COMPANY HAS  
24 SUBSEQUENTLY CONNECTED WITH DR. JANIE BYRUM, OUR  
25 SENIOR SCIENCE OFFICER FOR R & D INFRASTRUCTURE.

1       THEIR SOLUTION AND PRODUCT WAS A RELEVANT EXAMPLE TO  
2       THE NEW INFR9 OR DATA SCIENCE AND SOFTWARE  
3       ENGINEERING CONCEPT AND WAS INFORMATIVE TO LEARN  
4       ABOUT.

5               ON A PERSONAL FRONT, THIS PAST QUARTER I  
6       REPRESENTED CIRM AND SPOKE AT A NUMBER OF  
7       CONFERENCES BOTH IN CALIFORNIA AND IN WASHINGTON,  
8       D.C.    IN EARLY OCTOBER I AND A NUMBER OF CIRM  
9       COLLEAGUES ATTENDED THE ANNUAL MEETING ON THE MESA  
10      IN PHOENIX SPONSORED BY THE ALLIANCE FOR  
11      REGENERATIVE MEDICINE OR ARM.    THAT CONFERENCE  
12      BRINGS TOGETHER INDUSTRY, NON-PROFITS, GOVERNMENT  
13      OFFICIALS, PATIENT ADVOCATES, AND OTHERS FOR A  
14      THREE-DAY CONFERENCE HIGHLIGHTING THE PROGRESS OF  
15      THE REGENERATIVE MEDICINE FIELD.

16               AT THAT MEETING I SPOKE ON A PANEL ON  
17      ALTERNATIVE SOURCES OF FUNDING, UPDATING ATTENDEES  
18      ON CIRM'S STORY AND ACCOMPLISHMENTS.    THE COMMENTS  
19      WERE WELL RECEIVED IN PARTICULAR IN LIGHT OF THE  
20      FUNDING UNCERTAINTIES AT THE FEDERAL LEVEL.

21               THAT PROVED TO BE A BUSY DAY AS LATER THAT  
22      AFTERNOON I FLEW TO SAN FRANCISCO AND WAS  
23      INTERVIEWED IN A FIRESIDE CHAT ABOUT NON-DILUTIVE  
24      FUNDING AT A CONFERENCE SPONSORED BY THE ORRICK LAW  
25      FIRM.    AMONG OTHER THINGS, ORRICK HAS LONG BEEN THE

BETH C. DRAIN, CA CSR NO. 7152

1 STATE'S BOND COUNSEL, BUT ALSO HAS AN ACCOMPLISHED  
2 PRACTICE IN HIGH TECH AND BIOTECHNOLOGY.

3 THE FOLLOWING WEEK I WENT TO THE ANNUAL  
4 UCSD STEM CELL SYMPOSIUM AND SPOKE AT THE WELCOMING  
5 DINNER THE NIGHT BEFORE HONORING DENNY SANFORD. THE  
6 SYMPOSIUM FEATURED A NUMBER OF TALKS HIGHLIGHTING  
7 RESEARCH PROGRESS AT UCSD AMONGST OTHER  
8 INSTITUTIONS.

9 THE SECOND MORNING OF THE CONFERENCE I WAS  
10 THE FEATURED GUEST ON A REACH-IN PODCAST CONDUCTED  
11 BY THE MARKETING AND COMMUNICATIONS STRATEGIST OF  
12 THE UC SAN DIEGO-SANFORD STEM CELL INSTITUTE. THE  
13 PODCAST COVERED A WIDE RANGE OF TOPICS IN THE FIELD  
14 AND GAVE ME AN OPPORTUNITY TO DISCUSS CIRM AND ITS  
15 CONTRIBUTIONS PARTICULARLY IN THE SAN DIEGO AREA.

16 IN NOVEMBER I ATTENDED THE ANNUAL FASTER  
17 CURES CONFERENCE PUT ON BY THE MILKEN INSTITUTE IN  
18 WASHINGTON, D.C. THAT CONFERENCE BRINGS TOGETHER  
19 SPEAKERS FROM MANY DIFFERENT WALKS TO TALK ABOUT ALL  
20 ASPECTS OF HEALTHCARE. SHOUT-OUT HERE TO ROSA WHO  
21 DID A GREAT JOB AS A PANELIST ON THE TOPIC OF NEW  
22 FRAMEWORKS FOR AGILE INNOVATION OF GENE EDITING  
23 THERAPY.

24 THE CONFERENCE IS ALWAYS A GREAT  
25 OPPORTUNITY TO NETWORK WITH EXPERTS IN THE FIELDS OF

BETH C. DRAIN, CA CSR NO. 7152

1 SCIENCE, HEALTHCARE, INDUSTRY, FINANCE, AND MANY  
2 OTHER SPECIALTIES.

3 ONE OF THE KEY EVENTS OF THE PAST QUARTER  
4 WAS THE REMIND PROGRAM MEETING IN EARLY NOVEMBER.  
5 IT BROUGHT TOGETHER TEAMS CIRM HAS FUNDED IN  
6 DISCOVERY RESEARCH IN NEUROPSYCHIATRIC DISORDERS.  
7 THE REMIND EFFORT WAS LED AT CIRM BY DR. CHAN LEK  
8 TAN ALONG WITH A NUMBER OF CIRM COLLEAGUES. I'VE  
9 ASKED CHAN TO GIVE A PRESENTATION TO THE BOARD TO  
10 HIGHLIGHT THIS HIGHLY SUCCESSFUL EVENT. CHAN.

11 DR. TAN: HI. THANKS, J.T. I'M GOING TO  
12 SHARE MY SCREEN NOW. AND LET ME KNOW IF THIS LOOKS  
13 ALL RIGHT TO YOU. DOES THIS LOOK LIKE THE RIGHT  
14 SCREEN?

15 MR. TOCHER: NOT YET.

16 DR. TAN: OKAY. I'M GOING TO SWAP. THIS  
17 IS BETTER?

18 MR. TOCHER: WE DON'T SEE --

19 DR. MELTZER: WE DON'T SEE THE SCREEN.

20 DR. TAN: OKAY. I'M JUST GOING TO -- I AM  
21 GOING TO TRY THIS.

22 DR. YAMAMOTO: THERE WE GO.

23 MR. TOCHER: NOW IT'S WORKING. IT'S NOT  
24 IN PRESENTER MODE.

25 DR. CARETHERS: IT'S IN PRESENTER MODE,

1 NOT DISPLAY MODE. THERE YOU GO. THERE YOU GO.  
2 DR. TAN: THERE YOU GO. ALL RIGHT. THANK  
3 YOU SO MUCH. SORRY ABOUT THAT. AND THANKS, J.T.  
4 I'M GOING TO PROVIDE SOME BRIEF UPDATES ON THE  
5 REMIND PROGRAM MEETING THAT WE ORGANIZED IN OCTOBER.  
6 AND BEFORE I GET INTO THAT, JUST A QUICK REMINDER OF  
7 THE BASIC DISCOVERY PROGRAMS AT CIRM WHICH AIM TO  
8 IDENTIFY NOVEL TARGETS AND THERAPEUTIC IDEAS THAT WE  
9 CAN THEN FEED INTO THE PRECLINICAL AND CLINICAL  
10 PIPELINE AT CIRM.

11 ONE OF THE KEY BOTTLENECKS IN DRUG  
12 DEVELOPMENT THAT WE'RE TRYING TO ADDRESS IS QUITE  
13 SIMPLY THAT WE DON'T UNDERSTAND DISEASES WELL ENOUGH  
14 AND BECAUSE BIOLOGY IS REALLY COMPLICATED AND  
15 REQUIRES MULTIPLE LINES OF EVIDENCE AND A  
16 MULTIDISCIPLINARY APPROACH BEING KEY. SO ONE OF OUR  
17 TWO ACTIVE, RECURRING AWARDS THAT LIZ HAD JUST  
18 OUTLINED TO YOU IS THE DISC4 MECHANISM WHICH  
19 SUPPORTS THE TYPE OF INTEGRATIVE, MULTIDISCIPLINARY  
20 RESEARCH THAT WE THINK IS KEY. AND SO JUST A  
21 REMINDER THAT DISC4 AWARDS FUND INVESTIGATOR TEAMS  
22 OF FIVE OR MORE WITH DIVERSE EXPERTISE IN DIFFERENT  
23 PROPOSALS THAT SEEK TO UNDERSTAND DISEASE BIOLOGY.

24 JUST AS AN ILLUSTRATIVE EXAMPLE OF THE  
25 INTERDISCIPLINARY NATURE OF THESE AWARDS, MANY OF

1 THESE AMBITIOUS PROJECTS LEVERAGE THE GENETIC AND  
2 GENOMIC RESEARCH AND STEM CELL MODELS THAT ARE A KEY  
3 PART OF WHAT WE'VE TRADITIONALLY SUPPORTED AT CIRM.  
4 THEY ALSO INTEGRATE NOVEL TOOLS AND TECHNOLOGIES TO  
5 MAKE USE OF POWERFUL CLINICAL SAMPLES AND DATA AND  
6 INCORPORATE EARLY TRANSLATIONAL VALIDATION AND  
7 TESTING. AND SO YOU CAN FIND OUT MORE ABOUT THIS  
8 PROGRAM ON OUR WEBSITE HERE, AND I'LL HAVE A LITTLE  
9 BIT MORE TO SAY ABOUT THIS AT THE END.

10 AND SO HOW DOES THIS RELATE TO REMIND?  
11 SOME OF YOU MAY REMEMBER THAT REMIND WAS A NEW  
12 FUNDING MECHANISM THAT WAS LAUNCHED IN 2024 THAT  
13 BASICALLY SERVES AS A PILOT PROGRAM FOR THE DISC4  
14 FRAMEWORK THAT I JUST OUTLINED. AND THIS PROGRAM  
15 WAS CONCEIVED IN COLLABORATION WITH THE NEUROSCIENCE  
16 TASK FORCE AND WAS SPECIFICALLY FOCUSED ON  
17 NEUROPSYCHIATRIC AND NEURODEVELOPMENTAL DISEASES AT  
18 THE TIME.

19 AND SO WITH THE REMIND AWARDS, SEVEN  
20 AWARDS WERE FUNDED AND LAUNCHED, AND INVESTIGATORS  
21 HAILED FROM TEN CALIFORNIA INSTITUTIONS, AND A TOTAL  
22 OF OVER 40 CORE INVESTIGATORS ARE FUNDED BY THIS  
23 PROGRAM.

24 AND BASED ON THE SUCCESS AND LEARNINGS  
25 THAT WE HAD FROM THIS PILOT, WE APPLIED THIS

1 FRAMEWORK INTO THE NOW RECURRING DISC4 AWARDS. AND  
2 IT'S EXPANDED TO SUPPORT DISEASE BIOLOGY RESEARCH  
3 ACROSS A WIDER RANGE OF INDICATIONS.

4 AND THIS IS JUST A LIST OF THE PI'S AND  
5 THE CORE TEAMS THAT ARE INVOLVED WITH THE LEAD  
6 CONTACT/PRINCIPAL INVESTIGATORS IN BOLD, WITH THE  
7 REST OF THE CORE TEAMS LISTED. THIS CLEARLY -- THIS  
8 SET OF INVESTIGATORS REPRESENTS A RANGE OF DIFFERENT  
9 DISCIPLINES WHICH I'LL GET TO LATER AND INCLUDES  
10 BOTH ESTABLISHED AND JUNIOR FACULTY.

11 AND SO THE REMIND PROGRAM MEETING WAS  
12 REALLY A CHANCE TO BRING ALL OF THESE EXPERTS  
13 TOGETHER FOR THE FIRST TIME IN PERSON. AND SO WE  
14 HELD A TWO-DAY, IN-PERSON MEETING IN OCTOBER 2025 IN  
15 DOWNTOWN SAN FRANCISCO. AND THE GOAL REALLY WAS TO  
16 BRING EVERYONE TOGETHER FOR THE FIRST TIME TO SHARE  
17 UPDATES ON THEIR PROJECTS AND DISCUSS AREAS OF  
18 COMMON INTEREST.

19 AND BEFORE I GO ON, JUST A QUICK SHOUT-OUT  
20 TO MY CO-ORGANIZERS, RUBY KARIMJEE AND DR. JANIE  
21 BYRUM AS WELL AS OUR EVENTS PLANNING PARTNER, COAST  
22 TO COAST.

23 WHEN I START THE PHOTO REEL GOING ON HERE,  
24 HOPEFULLY THIS GIVES A SENSE OF THE EVENT ITSELF.  
25 THIS WAS A SMALL EVENT WITH 80 ATTENDEES, INCLUDING

1 28 SPEAKERS AND PANELISTS AND DOZENS OF TRAINEES  
2 FROM PARTICIPATING LABS. WE WERE ESPECIALLY HAPPY  
3 TO BE JOINED BY BOARD MEMBERS MARK FISCHER-COLBRIE  
4 AND DR. KEITH YAMAMOTO AND GRATEFUL TO BOTH ROSA AND  
5 J.T. FOR PROVIDING OPENING AND CLOSING REMARKS.

6 SO A GENERAL SUMMARY OF THE SESSION OVER  
7 THE TWO DAYS, WE HAD FIVE SCIENTIFIC SESSIONS  
8 COVERING COMMON APPROACHES AND TECHNOLOGIES AND  
9 BIOLOGY THEMES OF COMMON INTEREST, INCLUDING  
10 GENOMICS, STEM CELL MODELS, NEURODEVELOPMENT,  
11 PROTEIN BIOLOGY, AND NEUROPHYSIOLOGY. WE HAD TWO  
12 PANEL DISCUSSIONS, INCLUDING ONE ON DRUG DEVELOPMENT  
13 IN THE CNS SPACE WITH EXPERTS SPEAKING TO THE  
14 CHALLENGES AND ADVANCES IN DIFFERENT MODALITIES,  
15 INCLUDING GENE THERAPY AND SMALL MOLECULE  
16 DEVELOPMENT. AND WE HAD A COUPLE OF INFORMAL  
17 DISCUSSION GROUPS COVERING WORKING GROUP TOPICS AND  
18 HELPING CIRM TO UNDERSTAND PARTICULAR BOTTLENECKS IN  
19 DATA SCIENCE.

20 THE FEEDBACK FROM THE EVENTS, I'M GLAD TO  
21 SHARE THAT THE RECEPTION TO THE MEETING WAS  
22 OVERWHELMINGLY POSITIVE. BESIDES THE SETTING AND  
23 THE LOGISTICS HERE, SOME OF THE ASPECTS OF THE  
24 PROGRAM THAT PARTICIPANTS HIGHLIGHTED AS  
25 PARTICULARLY VALUABLE WERE THE NETWORK BUILDING

1 CLEARLY FOR TRAINEES AND ALSO TO SEED FUTURE  
2 COLLABORATIONS, THE DIVERSITY OF TOPICS ACROSS  
3 DIFFERENT THEMATIC SESSIONS, AND THE DEPTH OF  
4 EXPERTISE ASSEMBLED. AND I THINK, MOST IMPORTANTLY,  
5 A REAL SENSE OF COMMUNITY BASED ON THE SHARED GOALS  
6 OF THESE DIFFERENT TEAMS REALLY WAS A FORUM FOR  
7 INVESTIGATORS TO SHARE UNPUBLISHED FINDINGS AND  
8 SHARE COMMON ANALYTICAL TOOLS AND CELL LINES AND  
9 OTHER RESOURCES. AND SO THAT WAS REALLY GREAT TO  
10 SEE.

11 AND SO WHAT ARE WE LOOKING FORWARD TO IN  
12 2026? WE WILL CONTINUE WITH OUR QUARTERLY  
13 NETWORKWIDE VIRTUAL MEETINGS. FOR UPCOMING  
14 MEETINGS, WE INTEND TO FOCUS ON TOPICS THAT WE WERE  
15 NOT ABLE TO GET TO AT THE MEETING ITSELF, INCLUDING  
16 PATIENT GROUP OUTREACH. WE WILL CONTINUE WITH  
17 WORKING GROUP MEETINGS FOR SELECT TECHNOLOGY TOPICS  
18 STARTING WITH NEUROPHYSIOLOGY AND POTENTIALLY  
19 EXPANDING TO COMPLEX CELL ORGANOID MODELS. WE WILL  
20 CONTINUE TO HELP COORDINATE RESOURCE AND DATA  
21 SHARING EFFORTS, INCLUDING MTA'S.

22 AND FINALLY, WE CURRENTLY PARTNER WITH  
23 EXTERNAL CONSORTIA. I WANT TO PARTICULARLY  
24 HIGHLIGHT THE SSPSYGENE CONSORTIUM WHICH WAS FUNDED  
25 BY THE NIMH. AND I HAD THE OPPORTUNITY TO JOIN THE

1 PSYGENE CONSORTIUM AT THEIR ANNUAL GET-TOGETHER IN  
2 SAN DIEGO LAST MONTH.

3 JUST TO HIGHLIGHT ONE OF THE SESSIONS, THE  
4 PSYGENE CONSORTIUM INVITED ALL SEVEN REMIND TEAMS TO  
5 INTRODUCE THEIR PROJECTS AT THIS EVENT,  
6 DEMONSTRATING THE CLEAR CROSS-NETWORK INTEREST AND  
7 IMPACTS ACROSS THE SCIENTIFIC COMMUNITY. WE HAD  
8 GREAT DISCUSSIONS ON A DATA INTEGRATION PLATFORM,  
9 COMMON STANDARDS, AND OTHER OPPORTUNITIES WHERE THE  
10 REMIND NETWORK CAN BENEFIT FROM SIMILAR EFFORTS THAT  
11 HAVE BEEN ONGOING AT OTHER CONSORTIUM.

12 AND SO FINALLY CIRCLING BACK TO THE  
13 CURRENT DISC4 AWARDS, AS LIZ HAS ALREADY MENTIONED,  
14 THE APPLICATIONS FOR THIS CYCLE IS CLOSED. WE LOOK  
15 FORWARD TO THE GWG REVIEW IN FEBRUARY, AND WE'LL  
16 BRING RECOMMENDATIONS TO THE ARS IN MARCH OF 2026.

17 AND WITH THAT, I'M HAPPY TO ANSWER ANY  
18 QUESTIONS. BUT I'LL THROW IT BACK TO J.T. THANKS.

19 MS. DURON: CHAN, I HAVE QUESTIONS. J.T.

20 DR. THOMAS: YES, MA'AM.

21 MS. DURON: YSABEL HERE, CHAN. WHEN I  
22 READ THE MEETING MINUTES, I GOT VERY EXCITED AND  
23 SAID, "GEE. I WISHED I WAS THERE." SO DO YOU SEND  
24 A REMINDER, ONE, OUT TO THE BOARD; TWO, OUT TO  
25 PATIENT ADVOCATES? ARE YOU INCLUDING PATIENT

1 ADVOCATES, COMMUNITY ADVOCATES IN THE INVITATION?  
2 THIS MIGHT BE BIG, FANCY, NEW TECHNOLOGY OVER OUR  
3 HEADS, BUT IT'S A GOOD WAY TO GET IN ON THE GROUND  
4 FLOOR AND START TO UNDERSTAND OR HEAR THE LANGUAGE,  
5 THINK ABOUT WHAT WE'RE TALKING ABOUT WITHIN OUR  
6 MEDIA EXPLORATION.

7 AND, THIRDLY, I THINK, GIVEN OUR NEW MEDIA  
8 APPROACHES TO GETTING INFORMATION OUT, I WONDERED IF  
9 WE HAD OUR COMMUNICATIONS TEAM AT THE TABLE TO HEAR  
10 WHAT'S GOING ON.

11 DR. TAN: YEAH. SEVERAL PIECES THERE.  
12 I'LL TAKE THE LAST ONE FIRST. WE WERE HAPPY TO BE  
13 JOINED BY AMY ADAMS AT THE MEETING. AND SO SHE HAD  
14 SOME GREAT CONVERSATIONS WITH THE INVESTIGATORS.

15 AND JUST ON THE OUTREACH SIDE OF THINGS,  
16 WE WERE REALLY HAPPY TO HEAR A LOT OF INTEREST FROM  
17 THE INVESTIGATORS TO WANT TO HELP US TELL CIRM'S  
18 STORY, TO TELL THE BROADER STORY ABOUT THE IMPACTS  
19 OF A PROGRAM LIKE REMIND AND LIKE DISC4. AND MAYBE  
20 AMY COULD JUMP IN AND SAY A LITTLE BIT MORE.

21 IN TERMS OF THE BOARD MEMBER  
22 PARTICIPATION, WE COORDINATED THAT WITH SCOTT'S  
23 TEAM. AND SO WE WERE ABLE TO KIND OF GET A GAUGE OF  
24 HOW BOARD MEMBERS COULD PARTICIPATE IN MEETINGS LIKE  
25 THIS. AND MAYBE YOU COULD REACH OUT TO SCOTT TO

1 COORDINATE THAT.

2 IN TERMS OF THE OTHER PARTICIPATION,  
3 PATIENT GROUPS, THERE WAS DEFINITELY INTEREST TO  
4 INCLUDE THAT. FOR THIS FIRST INAUGURAL MEETING, WE  
5 INTENTIONALLY KEPT IT SMALL. IT WAS JUST SORT OF A  
6 CLOSED MEETING FOR INVESTIGATORS TO SHARE SCIENTIFIC  
7 UPDATES MOSTLY. BUT IN FUTURE CYCLES, DEFINITELY WE  
8 WOULD CONSIDER OPENING THIS UP TO A BROADER  
9 AUDIENCE. BUT THANKS FOR THE QUESTION, YEAH.

10 MS. DURON: I THINK PART OF THIS SECTOR IS  
11 THE COMMUNITY. AND, THEREFORE, I THINK THAT,  
12 WHETHER IT'S NEW AND EXPLORATORY, I BELIEVE THE  
13 PATIENT ADVOCATES WHO REPRESENT MULTIPLE COMMUNITIES  
14 WANT TO KNOW THAT THIS EXPLORATORY SCIENCE IS ALSO  
15 LOOKING AT THEIR COMMUNITIES OR BEING AWARE OF THE  
16 DIVERSITY OF INTERESTS AND CONCERNs ABOUT HEALTH.  
17 AND SO I THINK IT'S REALLY -- WHETHER IT'S A  
18 BRAND-NEW MEETING, I THINK WE SHOULD BE GIVEN AN  
19 OPPORTUNITY TO SAY YEA OR NAY, THAT WE WANT TO BE  
20 THERE OR DON'T. BECAUSE IT'S THE ONLY WAY WE CAN  
21 GROW OUR MENTAL CAPACITY TO UNDERSTAND ALL OF THIS  
22 VERY COMPLEX SCIENCE AND THEN BE ABLE TO HAVE A  
23 CONVERSATION WITH OUR COMMUNITIES AND SAY, WOW.  
24 THERE'S THIS VERY COOL THING THAT THEY'RE GOING TO  
25 BE LOOKING AT. WE SHOULD BE PAYING ATTENTION

1 BECAUSE IT IMPACTS OUR COMMUNITY.

2 DR. TAN: YEAH. THAT'S A GREAT POINT.

3 AND BEFORE I HAND IT OFF TO PAT AND ROSA, I THINK  
4 MANY OF THE TEAMS ACTUALLY HAVE COMMUNITY OUTREACH  
5 AS PART OF THEIR PROJECTS. AND WE'LL DISCUSS THAT  
6 MORE AS A NETWORK, BUT YOUR POINT IS WELL TAKEN AND  
7 VERY IMPORTANT. MAYBE ROSA OR PAT. PAT FIRST.

8 DR. LEVITT: CAN YOU RELATE LIKE ONE OR  
9 TWO SCIENTIFIC HIGHLIGHTS? THE REPORT IS GREAT, BUT  
10 IT'S VERY GENERAL IN TERMS OF A LOT OF INTERACTION,  
11 CONVERSATION, ET CETERA. WERE THERE MAYBE ONE OR  
12 TWO SPECIFIC SCIENTIFIC HIGHLIGHTS THAT YOU CAN  
13 POINT TO THAT GOT YOU OR OTHERS WHO ATTENDED  
14 EXCITED?

15 DR. TAN: YEAH. SO MANY TO PICK FROM. I  
16 THINK ONE PARTICULAR PROJECT TEAM THAT IS MAYBE A  
17 LITTLE DIFFERENT FROM THE OTHERS IS THE TEAM LED BY  
18 APARNA BHADURI AT UCLA. AND THEY WORK WITH MANY  
19 COLLABORATORS INCLUDING DR. BETSY CROUCH AT UCSF.  
20 AND THEY'RE LOOKING AT THE ROLE OF METABOLISM AND  
21 PARTICULARLY THE ROLE OF THE BLOOD-BRAIN BARRIER.  
22 AND SO DR. CROUCH HAD REPORTED SOME UNIQUE STEM CELL  
23 MODELS THAT TRY TO UNDERSTAND THE SPECIFIC NICHE  
24 REPRESENTED BY THE BLOOD-BRAIN BARRIER AND HOW  
25 PARTICULAR RISK GENES COULD CHANGE THE FUNCTION

1 THERE.

2                   ANOTHER ONE THAT I COULD HIGHLIGHT IS THE  
3 FOCUS ON PROTEIN BIOLOGY REPRESENTED BY DR. TOM  
4 NOWAKOWSKI'S GROUP AT UCSF, AND HE WORKS CLOSELY  
5 WITH DR. NEVAN KROGAN AT THE GLADSTONE. AND THEY'VE  
6 BEEN LOOKING, NOT JUST AT THE RISK GENES, BUT WHAT  
7 THE VARIANTS IN THE RISK GENES REPRESENT TO PROTEIN  
8 FUNCTION. AND SO THEY'RE DOING A VERY HIGH  
9 THROUGHPUT, VERY SYSTEMATIC WAY OF INTERROGATING THE  
10 CHANGES IN PROTEIN FUNCTION THAT THOSE VARIANTS  
11 REPRESENT AND HOW THAT COULD LEAD TO CHANGES IN  
12 NEURODEVELOPMENT AND NEURONAL FUNCTION, FOR EXAMPLE.  
13 AND THAT HAS BEEN PIONEERED BEFORE WITH OTHER  
14 OPPORTUNITIES, AND THIS HAS BEEN AN OPPORTUNITY FOR  
15 THEM TO SCALE UP THEIR EFFORTS IN A WAY THAT'S  
16 REALLY EXCITING.

17                   DR. LEVITT: THAT SOUNDS GREAT. OKAY.  
18 THANK YOU.

19                   DR. TAN: THANKS, PAT. AND ROSA.

20                   DR. CANET-AVILES: THANK YOU, CHAN. I  
21 JUST WANTED TO THANK YSABEL FOR HER FEEDBACK.

22                   I'D ALSO MENTION THAT THIS WAS, WHEN WE  
23 FIRST ENVISIONED THE REMIND, WHICH IS NOW DISC4 IN  
24 GENERAL, WE HAD THOUGHT -- WE HAD MODELED THIS  
25 NETWORK A LITTLE BIT HOW THE ACCELERATING MEDICINES

1 PARTNERSHIPS AT THE NIH HAD BEEN DEVELOPING THIS  
2 KIND OF NETWORK, MULTIDISCIPLINARY, COLLABORATIVE  
3 TYPE OF WORK.

4 AND ONE OF THE THINGS THAT -- THE MEETINGS  
5 THAT THESE NETWORKS TEND TO HAVE IS USUALLY  
6 SCIENTIFIC TO TRY TO GENERATE HOW TO LEVERAGE EACH  
7 OTHER'S RESEARCH AND CAN, LIKE, EXPONENTIALLY GROW.  
8 AND INITIALLY WE HAD BUDGETED FOR A FAIRLY SMALL  
9 MEETING THAT WAS MOSTLY SCIENTIFIC IN FOCUS.

10 NOW, SEEING WHAT WE HAVE SEEN AND  
11 GATHERING THIS INVALUABLE FEEDBACK THAT WE ARE  
12 RECEIVING FROM YOU, WE WILL PLAN AND WE WILL PIVOT  
13 FROM THERE. WE ALSO NEED TO TAKE INTO ACCOUNT THAT  
14 THE DISC4 AWARDS NOW CONTAIN OTHER DISEASES THAT  
15 MIGHT NOT BE NEUROPSYCHIATRIC, NEURODEVELOPMENTAL,  
16 AND THAT WE MIGHT EXPAND IN DIFFERENT WAYS. SO IT'S  
17 ALL VERY IMPORTANT, AND WE WILL DEFINITELY FIGURE  
18 OUT HOW TO EXPAND THIS MEETING AND HAVE PATIENTS AT  
19 THE TABLE. JUST WANTED TO MENTION THAT. THANK YOU.  
20 GREAT JOB, CHAN.

21 DR. TAN: GREAT. THANK YOU.

22 DR. THOMAS: OKAY. CHAN, THANK YOU VERY  
23 MUCH. AND THANK YOU TO ALL MEMBERS OF THE TEAM THAT  
24 WORKED ON NOT JUST THIS PROGRAM, BUT ALL OF THE  
25 REMIND PROGRAM AND DISC4 AS IT'S PROVING TO BE A

1 DEVELOPING, GREAT SUCCESS STORY. SO THANK YOU VERY  
2 MUCH.

3 MS. DURON: J.T., MAY I SAY ONE LAST  
4 THING?

5 DR. THOMAS: CERTAINLY.

6 MS. DURON: THANK YOU. ROSA, I APPRECIATE  
7 WHAT YOU'RE SAYING. I THINK THAT IN THIS DAY AND  
8 AGE, IT'S VERY CRITICAL TO HAVE THE PUBLIC -- PUBLIC  
9 REPRESENTATION, PUBLIC ADVOCATES AT THE BEGINNING,  
10 AT THE TABLE OF THAT SCIENCE BECAUSE WE'RE TALKING,  
11 ONCE AGAIN, ABOUT PUBLIC FEAR OF SCIENCE AS A RESULT  
12 OF ALL OF THESE MIXED MESSAGES WE'RE GETTING NOW OUT  
13 OF WASHINGTON.

14 SO WE BECOME THE BRIDGE BETWEEN THOSE  
15 COMMUNITIES AND THE SCIENCE, WHETHER IT'S NEW,  
16 BRAND-NEW, JUST STARTING, OR WHETHER IT'S IN THE  
17 MIDDLE, BUT WE BECOME THAT BRIDGE FOR YOU TO TRY TO  
18 DISSEMINATE CORRECT INFORMATION, TO TRY TO BE  
19 CARRIERS OF THE RIGHT KIND OF INFORMATION THAT THE  
20 PUBLIC NEEDS, THAT OUR COMMUNITIES NEED TO HEAR.

21 SO I'M OF THE BELIEF THAT NOW IS THE TIME  
22 WHERE SCIENCE HAS TO OPEN ITS DOORS WIDELY AND LET  
23 COMMUNITY IN FROM THE BEGINNING EVEN IF IT'S MESSY.  
24 BUT GIVE US THE PRIVILEGE OF BEING THERE SO WE CAN  
25 LISTEN AND SAY, "WHOA. HANG ON HERE. HOW IS THIS

BETH C. DRAIN, CA CSR NO. 7152

1 GOING TO IMPACT US? HOW DO WE TALK ABOUT THIS WITH  
2 OUR COMMUNITIES?"

3 NOW IS THE TIME BECAUSE THERE IS SUCH A  
4 DISPARITY OF SUPPORT FOR COMMUNITY AND LANGUAGE  
5 COMING TOWARDS COMMUNITY ABOUT OUR WORTHINESS. AND  
6 I THINK CIRM NEEDS TO DEMONSTRATE SOMETHING  
7 DIFFERENTLY, THAT, IN FACT, WE'RE EMBRACING  
8 COMMUNITY EVEN CLOSER AND NOT PUSHING YOU AWAY  
9 BECAUSE OF YOUR DIVERSITY.

10 BUT I THINK WE NEED TO BE AT THE TABLE  
11 FROM THE BEGINNING. IT IS SOMETHING I ARGUE AT  
12 EVERY TABLE WHERE THERE IS SCIENCE. I MAY NOT  
13 UNDERSTAND YOU WELL, BUT I WANT TO TRY AND I WANT TO  
14 BE ABLE TO BRIDGE TO COMMUNITY ABOUT THE GOODNESS  
15 AND THE GREATNESS OF WHAT YOU'RE TRYING TO DO.

16 DR. CANET-AVILES: HUNDRED PERCENT. NO  
17 BETTER SAID. THANK YOU, YSABEL.

18 DR. THOMAS: ANY OTHER COMMENTS BY MEMBERS  
19 OF THE BOARD FROM THIS PRESENTATION?

20 MR. TOCHER: KEITH HAS HIS HAND RAISED.

21 DR. THOMAS: KEITH.

22 DR. YAMAMOTO: YEAH. I JUST WANT TO  
23 SUPPORT THAT, OF COURSE. IT'S SO SURPRISING TO HEAR  
24 YOU MAKE THAT COMMENT. YOU DO MAKE THAT COMMENT  
25 EVERY TIME, AND IT'S ALWAYS IMPORTANT.

1           BUT I WAS STRUCK ACTUALLY THE KROGAN  
2 PRESENTATION THAT CHAN TALKED ABOUT, THAT HE IS  
3 COLLABORATING WITH THE CHAIR OF PSYCHIATRY AT UCSF  
4 WHO'S A FANTASTIC INVESTIGATOR. AND THEY, IN  
5 LOOKING AT THE PROTEIN INTERACTION NETWORKS AND  
6 FLAWS IN THEM WITH PEOPLE WITH AUTISM AND RELATED  
7 DISEASES, IT'S VERY CLEAR THAT THEY ARE ACTUALLY  
8 GETTING TO THE HEART OF THE MECHANISMS THAT CAUSE  
9 THESE DISEASES AND THE CONTRAST BETWEEN THE  
10 INVESTIGATIONS THAT THEY ARE CARRYING OUT AND WHAT  
11 UNDOUBTEDLY IS GOING TO BE REALLY HIGHLY IMPACTFUL.

12           AND WHEN WE HEAR FROM OUR SECRETARY OF  
13 HEALTH AND HUMAN SERVICES ABOUT JUST REINVESTIGATING  
14 THIS LINK TO VACCINES THAT HAS BEEN DISPROVEN OVER  
15 AND OVER AND OVER AGAIN IN MASSIVE STUDIES IS REALLY  
16 STRIKING.

17           AND TO YOUR POINT FOR THE PUBLIC TO HEAR  
18 ABOUT THAT AND SEE THAT THERE'S ACTUAL TANGIBLE  
19 PROGRESS GOING ON THAT LOOKS EXTREMELY PROMISING IN  
20 BEING ABLE TO MOVE TO A MECHANISM WHICH, AS YOU  
21 SAID, CHAN, IS THE PATHWAY TO ACTUALLY MOVE TO  
22 TREATMENTS AND CURES, WAS REALLY STRIKING. AND I  
23 THINK THAT THE PATHWAY TO BEGINNING TO REBUILD TRUST  
24 IN SCIENCE AND ITS IMPACTS ON PEOPLE'S HEALTH IS  
25 REALLY NECESSARY TO BE ABLE TO PRESENT STORIES OF

1 THIS SORT. AND THAT CONTRAST WAS SO STRIKING TO ME  
2 IN HEARING THAT STORY THAT I QUITE AGREE, THAT BEING  
3 ABLE TO HAVE THE PUBLIC HEAR THIS, I THINK, WOULD BE  
4 REALLY IMPORTANT. AND SO THAT KIND OF OUTREACH IS  
5 JUST CONTINUOUSLY IMPORTANT, BUT WAS REALLY STRIKING  
6 IN THIS CASE.

7 CHAIRMAN IMBASCIANI: THANK YOU, KEITH.  
8 AND THANK YOU, YSABEL. THOSE REMARKS I  
9 WHOLEHEARTEDLY AGREE WITH YOU ON, AND WE'LL  
10 CERTAINLY BE WORKING THROUGHOUT THE NEW YEAR TO MAKE  
11 THAT EVEN MORE REALISTIC.

12 J.T., I DIDN'T PRESUME. ARE YOU FINISHED  
13 WITH YOUR REPORT?

14 DR. THOMAS: I'D JUST LIKE, ON BEHALF OF  
15 THE CIRM TEAM, TO WISH EVERYBODY HAPPY HOLIDAYS.  
16 LOOKING FORWARD TO 2026 AND SPECIFICALLY TO PAT TO A  
17 THREE-PEAT. MR. CHAIR, I'LL GIVE IT BACK TO YOU  
18 NOW.

19 CHAIRMAN IMBASCIANI: THANKS, J.T. BOARD  
20 MEMBERS, I'D LIKE NOW TO DISPENSE AS EXPEDITIOUSLY  
21 AS POSSIBLE THE CONSENT AGENDA, WHICH IS NO. 6 AND  
22 7. IT'S THE CONSIDERATION OF MINUTES FROM OUR  
23 SEPTEMBER 25TH ICOC AND ARS MEETING AND THE OCTOBER  
24 30TH ARS MEETING IN ADDITION TO THE APPOINTMENTS AND  
25 REAPPOINTMENTS TO THE GRANTS WORKING GROUP. I'VE

BETH C. DRAIN, CA CSR NO. 7152

1 READ THESE DOCUMENTS. I DON'T SEE ANYTHING THAT  
2 NEEDS TO BE CORRECTED. I WILL ENTERTAIN A MOTION  
3 AND A SECOND, UNLESS ANYONE WANTS TO ABSTRACT  
4 ANYTHING, TO ACCEPT THE CONSENT AGENDA.

5 BUT I DO WANT TO REMIND BOARD MEMBERS THAT  
6 ITEM 7 INCLUDES THE BIOGRAPHIES EVERY TIME WE MEET  
7 OF THE PEOPLE WHO HAVE JOINED OR ARE BEING  
8 REAPPOINTED TO OUR WORKING GROUPS. AND IF YOU WANT  
9 TO BE IMPRESSED WITH THE BREADTH AND DEPTH OF OUR  
10 EXTERNAL EXPERTISE, THAT'S THE PLACE TO GO AND TAKE  
11 A LOOK AT WHO HAS AGREED TO WORK WITH US. SO UNLESS  
12 THERE ARE ANY ABSTRACTIONS, I'D LIKE A MOTION TO  
13 ACCEPT.

14 VICE CHAIR BONNEVILLE: SO MOVED.

15 MS. CASILLAS: SECOND.

16 CHAIRMAN IMBASCIANI: MOVED AND SECONDED.  
17 THANK YOU. UNLESS THERE'S DISCUSSION, YOU CAN  
18 PROCEED TO THE VOTE.

19 MR. TOCHER: ALL RIGHT. BECAUSE OF THE  
20 NATURE OF REMOTE PARTICIPATION, I WILL HAVE TO  
21 INDIVIDUALLY CALL EACH OF YOU THAT IS ON THE ZOOM.  
22 BUT FOR ALL THOSE IN THE ROOM IN FAVOR SAY AYE.  
23 OPPOSED? AND ANY ABSTENTIONS? AND I'LL POLL THE  
24 MEMBERS INDIVIDUALLY ON THE ZOOM.

25 EYAD ALMASRI.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. ALMASRI: AYE.  
2 MR. TOCHER: KIM BARRETT.  
3 DR. BARRETT: AYE.  
4 MR. TOCHER: GEORGE BLUMENTHAL.  
5 DR. BLUMENTHAL: YES.  
6 MR. TOCHER: JOHN CARETHERS.  
7 DR. CARETHERS: AYE.  
8 MR. TOCHER: MONICA CARSON.  
9 DR. CARSON: AYE.  
10 MR. TOCHER: JUDY CHOU.  
11 DR. CHOU: AYE.  
12 MR. TOCHER: LEONDRA CLARK-HARVEY.  
13 SHANNON DAHL.  
14 DR. DAHL: AYE.  
15 MR. TOCHER: ANNE-MARIE DULIEGE.  
16 DR. DULIEGE: AYE.  
17 MR. TOCHER: MARK FISCHER-COLBRIE.  
18 MR. FISCHER-COLBRIE: AYE.  
19 MR. TOCHER: ELENA FLOWERS.  
20 DR. FLOWERS: YES.  
21 MR. TOCHER: JUDY GASSON.  
22 DR. GASSON: YES.  
23 MR. TOCHER: RICH LAJARA.  
24 MR. LAJARA: YES.  
25 MR. TOCHER: PAT LEVITT.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. LEVITT: YES.  
2 MR. TOCHER: HALA MADANAT.  
3 DR. MADANAT: ABSTAIN. I WASN'T THERE.  
4 MR. TOCHER: LINDA MALKAS. SHLOMO MELMED.  
5 DR. MELMED: YES.  
6 MR. TOCHER: CAROLYN MELTZER.  
7 DR. MELTZER: AYE.  
8 MR. TOCHER: CHRIS MIASKOWSKI.  
9 DR. MIASKOWSKI: YES.  
10 MR. TOCHER: ADRIANA PADILLA.  
11 DR. PADILLA: YES.  
12 MR. TOCHER: JOYCE SACKY.  
13 DR. SACKY: YES.  
14 MR. TOCHER: MARV SOUTHARD.  
15 DR. SOUTHARD: YES.  
16 MR. TOCHER: SHAUNA STARK.  
17 MS. STARK: AYE.  
18 MR. TOCHER: KAROL WATSON. YAEL WYTE.  
19 MS. WYTE: AYE.  
20 MR. TOCHER: KEVIN XU.  
21 DR. XU: AYE.  
22 MR. TOCHER: KEITH YAMAMOTO.  
23 DR. YAMAMOTO: YES.  
24 MR. TOCHER: THANK YOU.  
25 DR. MALKAS: LINDA MALKAS COULD NOT GET

BETH C. DRAIN, CA CSR NO. 7152

1 THE UNMUTE BUTTON TO UNMUTE.

2 MR. TOCHER: GREAT. THANK YOU VERY MUCH,  
3 LINDA. AND THE MOTION CARRIES.

4 CHAIRMAN IMBASCIANI: THANK YOU. OKAY.

5 LET'S MOVE ON TO AGENDA ITEM NO. 8 PLEASE. THIS IS  
6 THE CONSIDERATION OF THE APPLICATIONS SUBMITTED IN  
7 RESPONSE TO OUR PRECLINICAL DEVELOPMENT PROGRAM AND  
8 OUR PDEV ANNOUNCEMENT. AND I'D LIKE TO INTRODUCE  
9 FOR HER PRESENTATION DR. HAYLEY LAM WHO IS THE  
10 DIRECTOR OF PORTFOLIO DEVELOPMENT AND REVIEW.

11 HAYLEY, IT'S YOURS.

12 DR. LAM: THANK YOU, CHAIR IMBASCIANI.

13 CAN FOLKS SEE THE SLIDES?

14 CHAIRMAN IMBASCIANI: YES.

15 DR. LAM: FANTASTIC. GOOD MORNING,  
16 EVERYONE. TODAY I'LL BE PRESENTING GRANTS WORKING  
17 GROUP RECOMMENDATIONS FOR THE INAUGURAL PDEV  
18 PRECLINICAL AWARDS.

19 AS ALWAYS, WE BEGIN WITH OUR MISSION,  
20 ACCELERATING WORLD-CLASS SCIENCE TO DELIVER  
21 TRANSFORMATIVE REGENERATIVE MEDICINE TREATMENTS IN  
22 AN EQUITABLE MANNER TO A DIVERSE CALIFORNIA AND  
23 WORLD.

24 AS THIS IS THE FIRST BATCH OF THE PDEV  
25 AWARDS, THE NEXT COUPLE OF SLIDES KIND OF GIVE AN

BETH C. DRAIN, CA CSR NO. 7152

1       OVERVIEW OF THE PROGRAM AND DESIGN. AND AS DR.  
2       NOBLIN KINDLY UPDATED US IN THE PRESIDENT'S REPORT,  
3       THE CIRM TEAM HAS BEEN ACTIVELY DEVELOPING AND  
4       LAUNCHING ALL THE NEW PROGRAMS TO ALIGN WITH THE  
5       STRATEGIC GOALS THAT WERE ESTABLISHED LAST YEAR.  
6       AND YOU MAY RECALL APPROVING THE CONCEPT FOR THIS  
7       PDEV PROGRAM BACK IN MARCH. AND THE PDEV PROGRAM  
8       ALIGNS WITH GOAL 4, PROPELLING 15 TO 20 THERAPIES TO  
9       LATE STAGE TRIALS.

10       THE MAJOR DRIVERS FOR THIS PROGRAM ARE TO  
11       ACCELERATE PRECLINICAL DEVELOPMENT AND RAPID  
12       PROGRESSION TO CLINICAL TRIALS WHILE PRIORITIZING  
13       THERAPIES FOR CALIFORNIANS.

14       SO THE OBJECTIVE OF THE PROGRAM IS HERE,  
15       ACCELERATE COMPLETION OF PRECLINICAL DEVELOPMENT AND  
16       ACHIEVE THE FDA IND CLEARANCE THAT WILL ALLOW THE  
17       START OF CLINICAL TRIALS.

18       A LITTLE BIT ABOUT THE STRUCTURE OF THE  
19       PROGRAM. IT'S OFFERED TWICE A YEAR AND OPEN TO  
20       CALIFORNIA-BASED ORGANIZATIONS. THE AWARDS CAN GO  
21       UP TO 13 MILLION OVER FIVE YEARS WITH CO-FUNDING  
22       REQUIREMENTS DEPENDING ON THE APPLICANT TYPE. AND  
23       WE'RE ANTICIPATING SOMEWHERE BETWEEN 12 TO 21 AWARDS  
24       ANNUALLY WITH THE CURRENT FISCAL YEAR BUDGET  
25       ALLOCATION OF 160 MILLION.

BETH C. DRAIN, CA CSR NO. 7152

1                   THE PROGRAM HAS TWO ENTRY POINTS.  
2                   APPLICANTS CAN COME IN AT WHAT WE'RE TERMING THE  
3                   EARLY OR THE LATE PDEV STAGES. EACH STAGE HAS A  
4                   MAXIMUM BUDGET AND TIMELINE OF 30 MONTHS AS OUTLINED  
5                   HERE, BUT ALL PROJECTS FOR THE PDEV PROGRAM ARE  
6                   EXPECTED TO REACH THE SAME PROJECT OUTCOME, WHICH IS  
7                   IND CLEARANCE. AT THAT POINT THE FDA WOULD HAVE  
8                   GIVEN THE GREEN LIGHT TO BEGIN TESTING IN HUMANS,  
9                   AND THE PROJECTS WOULD BE ELIGIBLE FOR OUR CLIN2  
10                  PROGRAM THAT FUNDS CLINICAL TRIALS.

11                  I WANT TO ALSO NOTE THAT FOR THE  
12                  APPLICANTS THAT ARE REQUESTING FUNDING FOR BOTH THE  
13                  EARLY AND LATE STAGE ACTIVITIES, WE UNDERSTAND THAT  
14                  THIS PROGRAM ENCOMPASSES A REALLY WIDE RANGE OF  
15                  ACTIVITIES OVER A FIVE-YEAR PERIOD. AND WE WANT TO  
16                  EMPHASIZE THAT THE CIRM TEAM WILL REMAIN ACTIVELY  
17                  ENGAGED WITH Awardees THROUGHOUT THE DURATION OF THE  
18                  AWARD. AND IN PARTICULAR AT THIS CRITICAL  
19                  TRANSITION POINT BETWEEN THIS EARLY AND LATE STAGE  
20                  OF THE AWARD, THE CIRM TEAM WILL BE PARTICIPATING IN  
21                  THE FDA MEETINGS AND MAY ADJUST OPERATIONAL  
22                  MILESTONES AND DISBURSEMENTS BASED ON THAT FEEDBACK  
23                  FROM THE FDA AND OTHER EXPERTS.

24                  TRANSITIONING NOW TO THE REVIEW PROCESS,  
25                  THE PDEV PROGRAM UTILIZES WHAT WE'RE CALLING OUR

BETH C. DRAIN, CA CSR NO. 7152

1 PRESUBMISSION PROCESS WHICH ALLOWS THE PROSPECTIVE  
2 APPLICANTS TO SUBMIT A SHORT FORM TO CIRM AND LOWERS  
3 THE AMOUNT OF TIME THAT IT WOULD TAKE FOR  
4 PROSPECTIVE APPLICANTS TO EXPRESS THEIR INTEREST IN  
5 APPLYING FOR THE PROGRAM. AT THE SAME TIME IT  
6 ALLOWS THE TEAM TO APPLY OUR PROGRAM PREFERENCES TO  
7 ADVANCE THOSE PROJECTS THAT BEST ALIGN WITH THE  
8 CURRENT CIRM GOALS.

9 THE TOP RANKED PROJECTS ARE INVITED TO  
10 SUBMIT A FULL APPLICATION AND GO THROUGH THE USUAL  
11 ELIGIBILITY SCREENING BY CIRM AND THE MERIT REVIEW  
12 BY THE GRANTS WORKING GROUP, THE RESULTS OF WHICH  
13 ARE COMING TO THIS COMMITTEE RIGHT NOW FOR FINAL  
14 FUNDING DECISIONS.

15 AND TO PUT SOME NUMBERS ON THIS, FROM THIS  
16 FIRST ROUND WE HAD 168 PRESUBMISSIONS. THIRTY-ONE  
17 PROJECTS WERE INVITED TO SUBMIT A FULL APPLICATION.  
18 OUR ELIGIBILITY SCREENING LED TO 29 THAT WERE  
19 ELIGIBLE AND WENT TO THE FULL MERIT REVIEW. AND OUT  
20 OF THOSE, 13 PROJECTS WERE RECOMMENDED FOR FUNDING  
21 BY THE GRANTS WORKING GROUP.

22 NOW, A LITTLE BIT ABOUT HOW THOSE  
23 RECOMMENDATIONS CAME ABOUT. THE PANEL IS COMPOSED  
24 OF THREE DIFFERENT TYPES OF MEMBERS AND INCLUDES  
25 SCIENTIFIC AND TECHNICAL EXPERTS AS WELL AS OUR

BETH C. DRAIN, CA CSR NO. 7152

1       BOARD MEMBER PATIENT ADVOCATES AND NURSES. THE  
2       EXPERTISE SPANS DISEASE AREAS THAT ARE RELEVANT FOR  
3       THE SPECIFIC APPLICATIONS, REGULATORY, SCIENCE,  
4       MANUFACTURING EXPERTS, PRODUCT DEVELOPMENT, AND, OF  
5       COURSE, OUR PATIENT ADVOCATE PERSPECTIVES PROVIDING  
6       A COMPREHENSIVE EVALUATION OF EACH APPLICATION.

7               THE SCORING SYSTEM THAT IS USED FOR THIS  
8       PROGRAM IS ALIGNED WITH ALL OF OUR OTHER SCIENTIFIC  
9       PROGRAMS USING A ONE TO A HUNDRED SCALE. A SCORE OF  
10       85 AND ABOVE IS A RECOMMENDATION FOR FUNDING AND  
11       INDICATES EXCEPTIONAL MERIT. ANY SCORE THAT IS  
12       BELOW 85 IS NOT RECOMMENDED FOR FUNDING. AND THE  
13       REVIEWERS ARE ENCOURAGED TO USE A FULL RANGE OF  
14       SCORES TO REFLECT THEIR ENTHUSIASM FOR A GIVEN  
15       PROJECT.

16               THE SCIENTIFIC SCORE IS A SINGULAR  
17       HOLISTIC SCORE THAT REFLECTS THE RECOMMENDATION OF  
18       THE GWG BASED ON THE FOLLOWING REVIEW CRITERIA.  
19       THERE IS FIVE KEY CRITERIA: VALUE PROPOSITION,  
20       RATIONALE, THE PLAN AND DESIGN OF WHAT THEY PROPOSE  
21       TO DO, THE TEAM AND RESOURCES, AND THE POPULATION  
22       IMPACT.

23               I WOULD ALSO LIKE TO NOTE THAT ACCESS AND  
24       AFFORDABILITY, WHICH ADDRESSES OUR STRATEGIC GOAL 5,  
25       IS INCORPORATED INTO THE APPLICATION PROCESS FOR THE

1 PDEV PROGRAM. THE APPLICANTS PRESENT  
2 FORWARD-LOOKING PLANS FOR ACCESS AND AFFORDABILITY  
3 AT THIS STAGE, AND THIS IS ASSESSED BY THE GRANTS  
4 WORKING GROUP AND CAN INFORM FUNDING  
5 RECOMMENDATIONS. THE ACTIVITIES AT THE PDEV STAGE  
6 INCLUDE MARKET LANDSCAPE ANALYSIS AND REIMBURSEMENT  
7 STRATEGY DEVELOPMENT.

8 AND MOVING ON TO THE RECOMMENDATIONS, THIS  
9 TABLE SUMMARIZES THE COMBINED FUNDING  
10 RECOMMENDATIONS OF THE GRANTS WORKING GROUP AS WELL  
11 AS THE CIRM TEAM. THE CIRM TEAM IS RECOMMENDING  
12 FUNDING FOR THE FIRST 12 APPLICATIONS THAT ARE  
13 RECOMMENDED BY THE GRANTS WORKING GROUP. I WOULD  
14 LIKE TO ALSO NOTE AND PLEASE TO KEEP IN MIND THAT  
15 THIS WILL USE OVER 117 MILLION OF THE 160 MILLION  
16 BUDGET ALLOCATED FOR THIS FISCAL YEAR. SO THAT  
17 WOULD LEAVE 42.4 MILLION FOR THE SECOND ROUND, WHICH  
18 WILL COME TO YOU IN APRIL OF 2026.

19 THE BOARD MAY WISH TO DISCUSS AT A FUTURE  
20 MEETING PUTTING A CAP ON 80 MILLION FOR EACH ROUND  
21 OF FUNDING IN FUTURE CYCLES TO AVOID EXPENDING  
22 DISPROPORTIONATE AMOUNT OF THE ALLOCATED BUDGET IN  
23 THE FIRST FUNDING ROUND.

24 A NOTE ABOUT THE MINORITY REPORTS. UNDER  
25 PROP 14 WE PROVIDE MINORITY REPORTS FOR ANY

BETH C. DRAIN, CA CSR NO. 7152

1 APPLICATIONS WHERE 35 PERCENT OR MORE OF THE GRANTS  
2 WORKING GROUP MEMBERS SCORE AN APPLICATION 85 OR  
3 ABOVE BUT IS NOT RECOMMENDED FOR FUNDING. NO  
4 APPLICATIONS QUALIFIED FOR A MINORITY REPORT IN THIS  
5 ROUND.

6 AND FINALLY, THE CIRM TEAM RECOMMENDATION  
7 RATIONALE. THE TEAM CONCURS WITH THE GRANTS WORKING  
8 GROUP RECOMMENDATIONS TO FUND THE TOP 12 RANKED  
9 APPLICATIONS WITH 85 OR HIGHER; HOWEVER, THE TEAM  
10 RECOMMENDS TO NOT FUND PDEV 19139. THIS APPLICATION  
11 PROPOSES A STEM-CELL BASED THERAPY FOR CANAVAN  
12 DISEASE. AND THE MEMO DESCRIBES ALL OF THE FACTORS  
13 THAT WERE CONSIDERED IN THIS DECISION. BUT JUST TO  
14 SUMMARIZE BRIEFLY HERE, THE TEAM RECOMMENDATION  
15 RESTED ON THE FOLLOWING KEY FACTORS. THERE ARE TWO  
16 OFF-THE-SHELF GENE THERAPIES TARGETING THIS DISEASE  
17 THAT ARE CURRENTLY IN CLINICAL TRIALS WITH SOME  
18 INTERIM RESULTS PUBLISHED. AND THE PROPOSED THERAPY  
19 INVOLVES A COMPLEX MANUFACTURING PROCESS AND  
20 INVASIVE SURGERY, RAISING SOME CONCERNs ABOUT ACCESS  
21 AND AFFORDABILITY. AND FINALLY, DESPITE NIH  
22 FUNDING, IND CLEARANCE HAS NOT YET BEEN ACHIEVED.

23 AND WITH THAT, I WILL DISPLAY HERE THE  
24 LIST OF BOARD MEMBERS WITH CONFLICTS OF INTEREST ON  
25 ONE OR MORE APPLICATIONS. IF THEY CAN RECUSE

1 THEMSELVES FROM DISCUSSION AND DECISIONS, IT WILL BE  
2 MUCH APPRECIATED. AND THEN I'LL HAND IT BACK TO  
3 CHAIR IMBASCIANI.

4 CHAIRMAN IMBASCIANI: THANK YOU, HAYLEY.  
5 THAT WAS A VERY CLEAR PRESENTATION. LET ME MAKE A  
6 FEW REMARKS FIRST, AND THEN I'M GOING TO ASK SCOTT  
7 TO JUST REFINISH THE CONFLICT OF INTEREST. THIS IS A  
8 LARGE, POSSIBLY COMPLICATED PRESENTATION.

9 WITH GENERAL REMARKS, THE VALUE -- FOR  
10 YOUR INTEREST, THE VALUE OF ALL THE APPLICATIONS  
11 SUBMITTED IS \$274 MILLION. OUR BUDGET FOR 25/26 IS  
12 \$160 MILLION. THE GWG RECOMMENDED 13 GRANTS COMING  
13 TO A FEW PENNIES SHY OF 122 MILLION, BUT THE TEAM IS  
14 RECOMMENDING 12 OF THOSE 13 FOR A TOTAL OF 117.5  
15 MILLION, LEAVING ONLY \$42.41 MILLION FOR APRIL'S  
16 ROUND TWO. THAT'S THE FINANCIAL GESTALT, IF YOU  
17 WILL, OF WHERE WE ARE.

18 BEFORE I ASK FOR A MOTION, I'M GOING TO  
19 ASK SCOTT TO REFINISH THE COI DISCUSSION.

20 MR. TOCHER: SURE. THANK YOU, MR. CHAIR.  
21 SO I THINK MANY OF YOU ARE FAMILIAR WITH THIS DRILL.  
22 WHEN WE HAVE A PROGRAM THAT IS WHAT WE CALL  
23 OVERSUBSCRIBED, MEANING WE HAVE GREATER DEMAND IN  
24 THE APPLICATIONS PENDING, THAN THERE IS BUDGET FOR,  
25 WE CAUTIOUSLY ADVISE MEMBERS TO NOT PARTICIPATE IF

BETH C. DRAIN, CA CSR NO. 7152

1 THEY HAVE A CONFLICT AS TO ANY APPLICATION UNTIL  
2 SUCH TIME AS THEIR APPLICATION IS DISPOSED OF IN ONE  
3 FORM OR ANOTHER AND THE BUDGET OF REMAINING  
4 APPLICATIONS IS LESS THAN -- YES, THE BUDGETS OF THE  
5 REMAINING APPLICATIONS IS LESS THAN WHAT THE OVERALL  
6 PROGRAM BUDGET ALLOWS.

7 SO I WILL HELP US THROUGH THIS AS THE  
8 MOTIONS PROGRESS. BUT AT THIS POINT, ANY MEMBER WHO  
9 HAS A CONFLICT TO ANY APPLICATION SHOULD REFRAIN  
10 FROM EITHER MAKING OR SECONDED A MOTION OR  
11 PARTICIPATING IN THE DISCUSSION OF ANY MOTION UNTIL  
12 I GIVE YOU THE GREEN LIGHT FURTHER ALONG IN THIS  
13 PROCESS.

14 SO IN TERMS OF THE MEMBERS OF THE ARS WHO  
15 ARE PRESENT TODAY, THOSE ARE BONNEVILLE, DAHL,  
16 DURON, FLOWERS, MIASKOWSKI, AND WATSON.

17 MS. DURON: MR. CHAIR.

18 CHAIRMAN IMBASCIANI: YES.

19 MS. DURON: COULD I ASK SCOTT FOR  
20 CLARIFICATION FOR THE LISTENING PUBLIC OR AT LEAST  
21 SO IT'S OUT THERE? A LOT OF TIMES I DON'T THINK  
22 THEY UNDERSTAND WHAT CONFLICT OF INTEREST REALLY IS  
23 ABOUT BECAUSE THERE'S PERHAPS A GREAT ASSUMPTION  
24 THAT WE'RE INVOLVED IN THE RESEARCH THAT'S BEING  
25 FUNDED WHEN, IN FACT, WE'RE MILES AWAY FROM WHERE WE

1 HAPPEN TO BE ALIGNED IN OTHER WORK WITH THE SAME  
2 INSTITUTION, WHICH IS WHAT CREATES SOME OF THAT  
3 CONFLICT FOR US. SO WHY WE REALLY WANT TO STAY FAR  
4 AWAY FROM ANY CONFLICT. CAN YOU EXPLAIN IT MAYBE A  
5 LITTLE MORE SMARTLY THAN I HAVE?

6 MR. TOCHER: I TAKE YOUR POINT AND IT'S A  
7 VERY GOOD ONE BECAUSE OUR OWN COI POLICIES PROHIBIT  
8 MEMBERS OF THE BOARD FROM BEING ON A GRANT OR  
9 RECEIVING ANY FUNDS UNDER A GRANT. AND IF THERE  
10 WERE TO BE A RESEARCHER JOIN THE BOARD, THEY WOULD  
11 HAVE TO RELINQUISH THEIR CIRM AWARD IF THEY HAD ONE.

12 SO THE TYPES OF CONFLICTS OF INTEREST THAT  
13 THESE ENTAIL ARE VERY SORT OF RUN-OF-THE-MILL COI  
14 SITUATIONS THAT APPLY TO PUBLIC OFFICIALS ALL  
15 THROUGHOUT THE STATE. SO YOU MAY HAVE SOME  
16 FINANCIAL RELATIONSHIP WITH AN INSTITUTION THAT'S  
17 ENTIRELY INDEPENDENT OF RESEARCH OR THE WORK THAT WE  
18 FUND. AND SO, NEVERTHELESS, THAT CONSTITUTES OR MAY  
19 CONSTITUTE A CONFLICT. AND SO THE RULES THAT WE  
20 APPLY ARE THE SAME THAT ARE APPLIED THROUGHOUT THE  
21 STATE.

22 MS. DURON: I APPRECIATE THAT BECAUSE  
23 SOMETIMES I THINK THE PUBLIC DOESN'T REALLY KNOW  
24 EXACTLY WHAT THAT PATHWAY IS. AND SO IT'S ALWAYS  
25 GOOD TO CLARIFY ONCE IN A WHILE INCLUDING FOR MYSELF

1 WHEN YOU KEEP TELLING ME IT'S A CONFLICT AND I SAID,  
2 "WHY?"

3 MR. TOCHER: THESE RULES ARE NOT ALL OURS.  
4 SO IT'S A RATHER ARCANE SET OF RULES, BUT I THANK  
5 YOU FOR THE OPPORTUNITY TO ADDRESS THAT.

6 CHAIRMAN IMBASCIANI: JUDY, I SEE YOUR  
7 HAND RAISED. IS THERE A PROCESS QUESTION? I'M JUST  
8 NOT SEEING THE NAMES PROPERLY. I'M SORRY. THIS  
9 ISN'T THE TIME FOR PUBLIC COMMENT YET --

10 MR. TOCHER: NO. NO.

11 CHAIRMAN IMBASCIANI: -- BECAUSE WE DON'T  
12 HAVE A MOTION ON THE FLOOR. SO THE MEMBERS OF THE  
13 PUBLIC WHO WOULD LIKE TO SPEAK, DON'T GO AWAY.

14 SO IN FURTHERING -- ONCE AGAIN, WE HAVE 29  
15 APPLICATIONS. THE TEAM IS RECOMMENDING THE TOP 12.  
16 SEVENTEEN ARE NOT BEING RECOMMENDED FOR FUNDING. IN  
17 FURTHERANCE OF EVERYTHING THAT SCOTT, WITH YSABEL'S  
18 CLARIFICATIONS, HAS JUST SAID, I WOULD LIKE TO HAVE  
19 A MOTION TO SIMPLIFY THIS BY ASKING -- I WOULD LIKE  
20 SOMEONE TO MOVE THAT WE NOT FUND THOSE APPLICATIONS  
21 THAT WERE NOT RECOMMENDED FOR FUNDING BY THE TEAM.

22 MR. TOCHER: BY THE FIRST TEAM.

23 CHAIRMAN IMBASCIANI: YES.

24 MR. TOCHER: OKAY. SO THAT INCLUDES --

25 CHAIRMAN IMBASCIANI: 19139.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. SOUTHARD: SO MOVED.

2 CHAIRMAN IMBASCIANI: NO. THAT WAS NOT  
3 RECOMMENDED BY THE TEAM. WAS THAT MOVED? MARVIN,  
4 YOU MOVED?

5 MR. TOCHER: YES.

6 CHAIRMAN IMBASCIANI: THANK YOU. OKAY.  
7 MARGUERITE HAS SECONDED. SO THE FLOOR IS OPEN TO  
8 DISCUSSION. REMEMBER, THE ISSUE HERE BASICALLY IS  
9 DOES ANYONE WANT TO CONSIDER FUNDING ANYTHING IN  
10 THIS GROUP OF APPLICATIONS THAT WERE NOT  
11 RECOMMENDED? IF NOT, WE'RE GOING TO VOTE AND PUT  
12 THEM ASIDE. I ONLY SEE ONE THUMBNAIL UP THERE.

13 MR. TOCHER: WE'RE JUST LOOKING FOR BOARD  
14 MEMBERS AT THE MOMENT.

15 CHAIRMAN IMBASCIANI: I DON'T SEE ANY  
16 REQUESTS TO SPEAK FROM A BOARD MEMBER. IS THERE ANY  
17 MEMBER OF THE PUBLIC THAT WANTS TO...

18 DR. SHI: YES. I WOULD LIKE TO SPEAK.

19 MR. TOCHER: OKAY. JUST ONE MOMENT.

20 CHAIRMAN IMBASCIANI: WE'RE WORKING ON THE  
21 LOGISTICS. HOLD ON ONE SECOND.

22 MS. MANDAC: OKAY. SO THIS -- EVERYONE ON  
23 THE SLIDE SHOULD BE ABLE TO SEE THE COVER THAT  
24 HAYLEY IS DISPLAYING. SO PUBLIC COMMENT APPLIES TO  
25 ALL THE APPLICATIONS UNDER THAT PEACH COLOR AND

BETH C. DRAIN, CA CSR NO. 7152

1 LOWER. SO PUBLIC COMMENT IS OPEN FOR THE  
2 APPLICATIONS 19139 AND BELOW. SO I WILL CALL YOUR  
3 NAMES BASED ON HANDS RAISED. EVERYONE WILL HAVE  
4 THREE MINUTES. WE DO KEEP TIME. YOU WILL SEE A  
5 TIMER ON YOUR ZOOM, AND WE WILL ENFORCE THAT TIME  
6 AND MUTE YOU ONCE YOUR TIME IS UP.

7 SO THE FIRST SPEAKER WILL BE YANHONG SHI  
8 FOR APPLICATION 19139 TO BE FOLLOWED BY KIANNA  
9 MCBRIDE. DR. SHI, YOU HAVE THE FLOOR.

10 DR. SHI: DEAR RESPECTED BOARD MEMBERS,  
11 THIS IS YANHONG SHI FROM CITY OF HOPE ASKING YOU TO  
12 CONSIDER FUNDING MY APPLICATION, PDEV 19139. I  
13 THANK GWG FOR ACKNOWLEDGING THE FEASIBILITY AND THE  
14 CLINICAL POTENTIAL FOR OUR PROJECT AND THE  
15 RECOMMENDATION FOR FUNDING.

16 OUR PROJECT WOULD BE THE ONLY PROJECT ON  
17 CANAVAN DISEASE WITHIN THE CIRM PORTFOLIO, AND IT  
18 WILL ADDRESS A CRITICAL UNMET NEED FOR A FATAL  
19 NEUROLOGICAL DISORDER THAT HAS NEITHER A STANDARD  
20 TREATMENT NOR APPROVED THERAPY.

21 CURRENTLY ONLY AAV-BASED THERAPY APPROACH  
22 IS BEING CLINICALLY EVALUATED FOR THIS DISEASE IN  
23 TWO ONGOING TRIALS. BUT ONE HAS SHOWED NO  
24 SIGNIFICANT IMPROVEMENT IN GROSS MOTOR FUNCTION IN A  
25 RECENT INTERIM REPORT, AND THE LONG-TERM EFFECTS

1       REMAIN TO BE DETERMINED FOR BOTH. THEREFORE,  
2       DEVELOPING ADDITIONAL THERAPEUTIC APPROACH IS  
3       ESSENTIAL IF WE ARE TO FIND A CURE FOR THIS DISEASE  
4       AND GIVE OPTIONS TO PATIENTS.

5               OUR COMBINED CELL AND GENE THERAPY  
6       APPROACH OFFERS SEVERAL ADVANTAGES OVER THE DIRECT  
7       GENE THERAPY APPROACH IN THAT THE TRANSGENE CAN BE  
8       MORE STABLY EXPRESSED AND THAT THE CELLS CAN EXTEND  
9       THE PRESENCE IN PATIENTS. THEREFORE, ONLY A SINGLE  
10      DOSE WILL LIKELY BE NEEDED FOR OUR APPROACH AND  
11      AAV-BASED THERAPY WHICH MAY NEED TO BE REPEATED TO  
12      HAVE A CONTINUED EFFECT.

13               (UNINTELLIGIBLE) THE PLANNED SURGICAL  
14       PROCEDURE FOR DELIVERY IS A ROUTINE PROCEDURE FOR  
15       MANY NEUROSURGEONS, AND IT HAS BEEN USED TO DELIVER  
16       STEM CELL THERAPIES TO BRAINS OF PATIENTS WITH OTHER  
17       NEUROLOGICAL DISORDERS SAFELY.

18               TO INCREASE THE ACCESSIBILITY OF OUR  
19       PRODUCT TO PATIENTS, WE FOLLOWED THE RECOMMENDATION  
20       OF A PATIENT ADVOCATE TO SWITCH THE STARTING  
21       MATERIAL FOR IPS MANUFACTURING FROM SKIN TO BLOOD  
22       SAMPLES. ALTHOUGH THIS ACTUAL WORK INCREASED OUR  
23       TIMELINE FOR IND APPLICATION, IT WILL ENHANCE THE  
24       RELEVANCE OF OUR RESEARCH TO CANAVAN PATIENTS AND  
25       WILL BENEFIT OUR FUTURE TRIAL. WE WILL OBTAIN THE

BETH C. DRAIN, CA CSR NO. 7152

1       FDA APPROVAL TO START MANUFACTURING FOR BLOOD AND  
2       FINISH THE FULL QUALIFICATION. THIS PRODUCT MEETS  
3       ALL RELEASED CRITERIA. THEREFORE, WE ARE CONFIDENT  
4       THAT WE WILL BE ABLE TO USE THE REQUESTED CIRM FUNDS  
5       TO ADVANCE THE PRODUCT TO THE IND EFFICIENTLY.

6                   AGAIN, I'D LIKE TO THANK CIRM FOR THE  
7       SUPPORT OF THIS WORK, THE POSITIVE REVIEW, AND THE  
8       FUNDABLE SCORE. ON BEHALF OF CANAVAN PATIENTS, I  
9       HOPE YOU WILL APPROVE OUR PROPOSAL FOR FUNDING.

10                  THANK YOU FOR YOUR CONSIDERATION.

11                  MS. MANDAC: THANK YOU SO MUCH, DR. SHI.  
12       NEXT WE HAVE FOR PUBLIC COMMENT KIANNA MCBRIDE ALSO  
13       ON APPLICATION 19139 TO BE FOLLOWED BY MEAGHAN  
14       ROCKWELL. KIANNA, YOU HAVE THE FLOOR. I'M SORRY.  
15       YOU'RE STILL ON MUTE.

16                  MS. MCBRIDE: CAN YOU HEAR ME NOW?

17                  CHAIRMAN IMBASCIANI: YES.

18                  MS. MCBRIDE: ALL RIGHT. MY NAME IS  
19       KIANNA MCBRIDE. FOR THE LAST WEEK I'VE BEEN TRYING  
20       TO FIND THE RIGHT WORDS TO SAY TO CONVINCE YOU ALL  
21       THAT MY SON'S LIFE IS WORTH SAVING. I'M SPEAKING IN  
22       SUPPORT OF PDEV 19139 BECAUSE MY INCREDIBLE LITTLE  
23       BOY HERE, DALLAS, HAS CANAVAN DISEASE WHICH, AS YOU  
24       KNOW, IS A RARE AND DEVASTATING NEUROLOGICAL  
25       DISORDER.

1                   EVERY DAY I WATCH MY SON FAIL TO DO THE  
2                   THINGS THAT MOST PARENTS TAKE FOR GRANTED, THE  
3                   ABILITY TO MOVE, TO SPEAK, TO EAT ON HIS OWN. I'VE  
4                   NEVER HEARD MY SON SAY, "I LOVE YOU, MOMMY." THERE  
5                   IS NO CURE FOR CANAVAN DISEASE. AND, YES, THERE ARE  
6                   TWO ONGOING CLINICAL TRIALS, BUT 12 DAYS AGO DALLAS  
7                   WAS OFFICIALLY EXCLUDED FROM BEING ELIGIBLE FOR BOTH  
8                   OF THOSE GENE THERAPY TRIALS SIMPLY BECAUSE HE  
9                   TURNED FIVE YEARS OLD.

10                  NOW, FOR A WHILE I THOUGHT THAT GENE  
11                  THERAPY COULD MAYBE HELP HIM, BUT UNFORTUNATELY  
12                  THOSE RESULTS OF THOSE TRIALS HAVE BEEN MIXED. THE  
13                  CHILDREN HAVE SHOWN SOME SLIGHT CLINICAL  
14                  IMPROVEMENT, BUT MANY HAVE SHOWN NONE. AND DUE TO  
15                  THE LACK OF CONSISTENT AND MEANINGFUL IMPROVEMENT  
16                  FROM THOSE TRIALS, I NO LONGER FEEL THE RISKS  
17                  OUTWEIGH THE BENEFITS.

18                  FOR DALLAS AND MANY OTHER FAMILIES WITH  
19                  CANAVAN DISEASED CHILDREN, FIVE YEARS OR OLDER,  
20                  THERE IS NO HOPE. AND THAT'S WHY I'M HERE TODAY.  
21                  DR. YANHONG SHI'S RESEARCH IS OUR LAST HOPE AND OUR  
22                  ONLY HOPE. HER PROPOSED THERAPY COMBINES BOTH GENE  
23                  AND CELL THERAPY, AND IT DOESN'T JUST ADD A HEALTHY  
24                  GENE. IT TREATS A CHILD WITH THEIR OWN HEALTHY  
25                  CELLS THAT HAVE POWER TO REPAIR THE BRAIN, THAT CAN

1 RESTORE SOME OF WHAT'S ALREADY BEEN LOST, WHICH IS  
2 THE ONLY WAY TO IMPROVE THEIR QUALITY OF LIFE  
3 WITHOUT PROLONGING THEIR SUFFERING.

4 MORE IMPORTANTLY, DALLAS INCLUDES -- HER  
5 TRIAL INCLUDES DALLAS AND CHILDREN UP TO 16 YEARS OF  
6 AGE. CHILDREN THAT ARE OLDER THAN FIVE ARE STILL  
7 DYING BECAUSE THEY'VE BEEN LEFT BEHIND FROM THESE  
8 OTHER STUDIES. DR. SHI'S RESEARCH TRULY GIVES MY  
9 SON AND OTHERS LIKE HIM A SECOND CHANCE AT LIFE.

10 THE HARDEST PART OF THIS JOURNEY HAS BEEN  
11 WATCHING MY CHILD FADE AWAY WHILE SIMULTANEOUSLY  
12 PUTTING ALL OF MY HOPE AND FAITH INTO DR. SHI'S  
13 RESEARCH, PRAYING THAT THE ONLY THING THAT WAS  
14 WORKING AGAINST US WAS TIME ONLY TO FIND OUT THAT  
15 FUNDING WAS DENIED.

16 DR. SHI'S WORK GIVES ME HOPE THAT DALLAS'  
17 LIFE CAN MEAN MORE THAN JUST HIS DISEASE AND THAT HE  
18 ISN'T JUST GOING TO DIE, THAT HIS CONTRIBUTION TO  
19 THIS RESEARCH MIGHT MAKE A DIFFERENCE IN NOT ONLY  
20 HIS LIFE, BUT IN THE LIVES OF OTHERS SO THEY DON'T  
21 SUFFER LIKE WE HAVE.

22 I KNOW THERE ARE QUESTIONS ABOUT COST, BUT  
23 TO PUT THAT INTO PERSPECTIVE, IN THE LAST YEAR  
24 ALONE, MY SON'S HEALTHCARE SPENDING IS OVER A  
25 MILLION DOLLARS. SO A THERAPY LIKE THIS CAN NOT

BETH C. DRAIN, CA CSR NO. 7152

1 ONLY SAVE MONEY, IT COULD SAVE LIVES.  
2  
3 ON BEHALF OF DALLAS, MY FAMILY, AND EVERY  
4 CHILD THAT DESERVES A FUTURE, I SUPPORT PDEV 19139.  
5 DON'T LET THIS CHANCE SLIP AWAY. SOMEDAY HE MIGHT  
6 BE ABLE TO SAY, "MOMMY, I LOVE YOU," BUT WE'LL NEVER  
7 KNOW IF WE DON'T GET THE OPPORTUNITY TO TRY. THANK  
YOU.

8 MS. MANDAC: THANK YOU SO MUCH, KIANNA,  
9 FOR SHARING YOUR STORY AND DALLAS'. THE NEXT  
10 SPEAKER WILL BE MEAGHAN ROCKWELL ALSO FOR 19139 TO  
11 THEN BE FOLLOWED BY ELLEN WAGNER WHO WILL BE  
12 SPEAKING ON ANOTHER APPLICATION. MEAGHAN, YOU HAVE  
13 THE FLOOR.

14 MS. ROCKWELL: HI. I AM SPEAKING ON  
15 BEHALF OF APPLICATION PDEV 19139. GOOD AFTERNOON.  
16 AND THANK YOU FOR THIS OPPORTUNITY. MY NAME IS  
17 MEAGHAN, AND I AM MOTHER OF TWO BEAUTIFUL GIRLS WITH  
18 CANAVAN DISEASE. TOBIN IS EIGHT AND ADLEY WILL BE  
19 TWO ON THE 16TH.

20 AS WE KNOW, CANAVAN DISEASE IS A  
21 DEVASTATING NEUROLOGICAL DISORDER. IT TAKES THE  
22 CHILDREN'S STRENGTH, MOBILITY, AND INDEPENDENCE, AND  
23 IT CONTINUES TO PROGRESS EVERY DAY AND HAS CURRENTLY  
24 NO CURE.

25 MY YOUNGER DAUGHTER ADLEY RECEIVED GENE

1 THERAPY THROUGH THE MRYTELLE TRIAL IN APRIL OF 2023.  
2 WE ARE GRATEFUL SHE HAS ACCESS TO IT, BUT I WANT TO  
3 BE HONEST. IT WAS NOT A CURE AND SHE'S STILL VERY  
4 SYMPTOMATIC, AND WE CONTINUE TO FACE REALITY THAT  
5 ONE THERAPEUTIC APPROACH IS NOT ENOUGH FOR THIS  
6 DISEASE.

7 MY OLDER DAUGHTER TOBIN HAS NO TREATMENT  
8 OPTIONS AT ALL. AT EIGHT YEARS OLD SHE IS  
9 CONSIDERED TOO OLD FOR THE MRYTELLE TRIAL AND THE  
10 OTHER TRIAL WITH ASPA THERAPEUTICS WHICH IS ALSO FOR  
11 YOUNGER CHILDREN, THEY REQUIRE CHILDREN TO HAVE BOTH  
12 GENE MUTATIONS. WHEN MY GIRLS WERE DIAGNOSED, ONE  
13 OF THEIR MUTATIONS WAS STILL UNKNOWN, AND WE KNEW  
14 FROM THE BEGINNING THIS WAS NOT AN OPTION FOR US.  
15 EVEN THOUGH TOBIN IS STILL FIGHTING EVERY SINGLE DAY  
16 AND COULD BENEFIT FROM AN APPROACH THAT INCLUDES  
17 CHILDREN BEYOND INFANCY, FAMILIES LIKE MINE LIVE IN  
18 THE PAINFUL GAP BETWEEN WHAT EXISTS AND WHAT IS  
19 URGENTLY NEEDED. WE HAVE BEEN HOLDING ON TO HOPE  
20 FOR TOBIN SINCE SHE WAS THREE MONTHS OLD ONLY FOR  
21 HER TO GET PASSED OVER BECAUSE OF AGE AND AN UNKNOWN  
22 MUTATION.

23 THIS IS WHY DR. SHI'S RESEARCH IS SO  
24 IMPORTANT. HER COMBINED STEM CELL AND GENE THERAPY  
25 APPROACH OFFERS SOMETHING DIFFERENT, NOT JUST THE

BETH C. DRAIN, CA CSR NO. 7152

1       DELIVERY OF A FUNCTIONAL GENE, BUT ALSO THE  
2       REGENERATIVE POTENTIAL OF STEM CELL. THIS IS THE  
3       TYPE OF INNOVATION THAT COULD FINALLY REACH CHILDREN  
4       LIKE TOBIN AND STRENGTHEN OUTCOMES FOR CHILDREN LIKE  
5       ADLEY WHO STILL STRUGGLE AFTER GENE THERAPY.

6                   YOUR OWN SCIENTIFIC REVIEW COMMITTEE HAS  
7       ALREADY RECOGNIZED AN EXPONENTIAL MERIT IN THIS  
8       WORK. WHAT FAMILIES LIKE MINE ARE ASKING TODAY IS  
9       THAT YOU ALLOW THIS RESEARCH TO CONTINUE SO THAT  
10       EVERY CHILD, NOT ONLY THE YOUNGEST ONES, HAVE A  
11       CHANCE AT A BETTER OUTCOME. MY DAUGHTERS DESERVE  
12       MORE THAN SYMPTOM MANAGEMENT. THEY DESERVE A  
13       POSSIBILITY OF A REAL PROGRESS THAT DR. SHI'S WORK  
14       OFFERS. DR. SHI'S WORK OFFERS THAT HOPE. THANK YOU  
15       FOR CONSIDERING THIS PROJECT, AND THANK YOU FOR  
16       LISTENING TO FAMILIES WHO LIVE THIS REALITY EVERY  
17       DAY. IF YOU HAVE THE TIME, I REALLY ENCOURAGE YOU  
18       TO SEARCH ON FACEBOOK OR INSTAGRAM HASHTAG CANAVAN  
19       DISEASE, AND YOU WILL SEE ALL THE CHILDREN THAT  
20       STILL NEED HOPE, INCLUDING TOBIN AND ADLEY. THANK  
21       YOU SO MUCH FOR YOUR TIME.

22                   MS. MANDAC: THANK YOU SO MUCH, MEAGHAN,  
23       FOR SHARING YOUR STORY AND ADLEY'S AND TOBIN'S. OUR  
24       NEXT SPEAKER WILL BE ELLEN WAGNER ON APPLICATION  
25       19136 TO BE FOLLOWED BY KYLE FORD ON APPLICATION

1 19165. ELLEN, YOU HAVE THE FLOOR.

2 MS. WAGNER: THANK YOU FOR THE OPPORTUNITY  
3 TO SPEAK TODAY. MY NAME IS ELLEN WAGNER, AND I'M  
4 THE MOTHER OF TIM WHO WAS DIAGNOSED WITH DUCHENNE  
5 MUSCULAR DYSTROPHY MORE THAN 20 YEARS AGO. EIGHT  
6 YEARS AGO HE PASSED AWAY. WHEN TIM WAS DIAGNOSED,  
7 WE WERE TOLD HE WOULD LIKELY LOSE THE ABILITY TO  
8 WALK BEFORE HIS TEENAGE YEARS, LOSE THE USE OF HIS  
9 ARMS SOON AFTER, AND WOULD PROBABLY NOT LIVE BEYOND  
10 HIS EARLY TWENTIES, ALL OF WHICH WAS TRUE.

11 MOST FAMILIES FACING DUCHENNE STILL HEAR  
12 VERSIONS OF THOSE SAME PREDICTIONS TODAY. DESPITE  
13 REAL ADVANCES IN CARE AND DISEASE UNDERSTANDING,  
14 THIS REMAINS A DEVASTATING, PROGRESSIVE, AND FATAL  
15 DISEASE. LIKE SO MANY PARENTS, I BECAME AN ADVOCATE  
16 OUT OF NECESSITY. FAMILIES FACE ENORMOUS PHYSICAL,  
17 EMOTIONAL, AND FINANCIAL CHALLENGES AS OUR SONS GROW  
18 WEAKER WITH TIME. WE SEARCH FOR SPECIALISTS, LEARN  
19 THE SCIENCE, AND FIGHT FOR EVERY OPPORTUNITY THAT  
20 MIGHT GIVE A BETTER FUTURE.

21 THAT PATH LED ME TO THE NONPROFIT PARENT  
22 PROJECT MUSCULAR DYSTROPHY FIRST AS A BOARD MEMBER  
23 AND NOW AS A PART OF THEIR STAFF. OVER THE PAST 20  
24 YEARS, A FEW THERAPIES HAVE BEEN FDA APPROVED, BUT  
25 NONE MEANINGFULLY CHANGES THE TRAJECTORY OF THE

1 DISEASE. MOST INDIVIDUALS WITH DUCHENNE WILL STILL  
2 LOSE MUSCLE FUNCTION YEAR AFTER YEAR AND DIE IN  
3 YOUNG ADULTHOOD.

4 WHAT WE'VE LEARNED IS THAT RESTORING  
5 DYSTROPHIN, THE MISSING PROTEIN, IS ESSENTIAL IF WE  
6 WANT TO SIGNIFICANTLY SLOW OR STOP THIS DECLINE.  
7 THIS IS WHY I'M HERE TO SUPPORT MYOGENE'S PROPOSAL  
8 IND-ENABLING ACTIVITIES FOR A GENE EDITING THERAPY  
9 FOR DUCHENNE MUSCULAR DYSTROPHY, PDEV 19136, THAT IS  
10 UNDER CONSIDERATION FOR CIRM FUNDING. THIS IS ONE  
11 OF THE MOST PROMISING APPROACHES WE'VE SEEN FOR  
12 DUCHENNE.

13 WHILE OTHER PERSONALIZED THERAPIES SUCH AS  
14 ANTISENSE OLIGONUCLEOTIDES CAN RESTORE SOME  
15 DYSTROPHIN, THEY REQUIRE WEEKLY INFUSIONS, HAVE  
16 LIMITED EFFICIENCY, AND EACH DRUG ONLY TREATS A VERY  
17 SMALL SUBSET OF PATIENTS. IN CONTRAST, MYODYS 45-55  
18 IS DESIGNED AS A ONE-TIME TREATMENT THAT COULD  
19 BENEFIT UP TO HALF OF ALL INDIVIDUALS WITH DUCHENNE,  
20 WHICH IS AN UNPRECEDENTED REACH FOR PERSONALIZED  
21 GENETIC THERAPY.

22 PPND HAS SUPPORTED THIS PLATFORM FROM THE  
23 BEGINNING WHEN IT WAS FIRST DEVELOPED AT UCLA WITH  
24 DR. COURTNEY YOUNG, WHO CREATED IT IN PART TO HELP  
25 HER OWN COUSIN WITH DUCHENNE. AND SHE HAS BUILT

BETH C. DRAIN, CA CSR NO. 7152

1 SAFETY CONSIDERATIONS INTO EVERY STAGE OF ITS  
2 DESIGN. MYOGENE IS WORKING TO TRANSLATE THIS  
3 THERAPY RESPONSIBLY WITH AN EMPHASIS ON MINIMIZING  
4 RISK WHILE ADDRESSING THE ROOT CAUSE OF DISEASE.

5 WE ARE DEEPLY GRATEFUL FOR CIRM'S  
6 INVESTMENTS IN DUCHENNE RESEARCH TO DATE. TODAY WE  
7 ASK YOU TO CONTINUE THAT LEADERSHIP BY SUPPORTING  
8 THIS PROGRAM. IT OFFERS FAMILIES SOMETHING WE HAVE  
9 NEVER HAD BEFORE, THE POSSIBILITY OF A SAFE,  
10 EFFECTIVE, ONE-TIME GENE EDITING THERAPY THAT CAN  
11 REACH A BROAD PORTION OF THE COMMUNITY.

12 OUR FAMILIES DON'T HAVE THE LUXURY OF  
13 TIME. WE NEED OPTIONS THAT TRULY CHANGE THE FUTURE  
14 FOR OUR SONS. I URGE YOU TO SUPPORT MYOGENE'S  
15 PROPOSAL AND HELP MOVE THIS THERAPY ONE STEP CLOSER  
16 TO THE PATIENTS WHO DESPERATELY NEED IT. THANK YOU.  
17 AND THANK YOU ON BEHALF OF PAT FURLONG WHO WASN'T  
18 HERE TODAY.

19 MS. MANDAC: THANK YOU SO MUCH, ELLEN, FOR  
20 YOUR COMMENTS ON 19136. AND NEXT UP YOU HAVE KYLE  
21 FORD ON 19165. KYLE, YOU HAVE THE FLOOR.

22 DR. FORD: HI. I'M KYLE FORD, AND I'M  
23 PART OF THE PROPOSING TEAM FOR PDEV 19165. AND I'D  
24 LIKE TO SPEAK A LITTLE BIT ABOUT WHY I FEEL THAT  
25 THIS TECHNOLOGY IS REALLY CRITICAL FOR CIRM TO FUND

1 AND FOR THE DMD COMMUNITY AT LARGE.

2 AND SO LARGELY THIS IS BASED ON OUR  
3 ABILITY TO TARGET MUSCLE FAR BETTER THAN EXISTING  
4 AAV AND OTHER GENE DELIVERY APPROACHES.

5 SO WE'VE DEVELOPED AN AAV CAPSID THAT  
6 ENABLES MASSIVE LIVER DETARGETING, ADDRESSING ONE OF  
7 THE KEY SAFETY ISSUES WITH EXISTING DMD THERAPIES AS  
8 WELL AS ORDERS OF MAGNITUDE IMPROVED MUSCLE  
9 TARGETING. SO BOTH IMPROVED SAFETY AND ALSO  
10 POTENTIALLY IMPROVED EFFICACY. AND THIS HAS ENABLED  
11 US TO DESIGN WHAT WE REALLY FEEL COULD BE A  
12 BEST-IN-CLASS, ONE-TIME DMD TREATMENT.

13 AND THIS IS INCREDIBLY, CRITICALLY  
14 IMPORTANT FOR THE DMD COMMUNITY BECAUSE EXISTING  
15 TREATMENTS HAVE HAD MANY CLINICAL CHALLENGES IN  
16 RECENT YEARS, CAUSING A REDUCED AMOUNT OF PRIVATE  
17 CAPITAL IN THE DMD SPACE, MAKING IT EXTREMELY  
18 IMPORTANT FOR ORGANIZATIONS LIKE CIRM TO STEP IN AND  
19 FILL THAT GAP. AND WE REALLY FEEL THAT BY  
20 ADDRESSING THE PRIMARY CHALLENGE WITH DMD THERAPIES  
21 GETTING THE GENE, THE GENETIC MATERIAL TO THE MUSCLE  
22 AND AVOIDING LIVER TOXICITY, WE REALLY CAN PROVIDE A  
23 PATH FORWARD FOR DMD PATIENTS THROUGHOUT THE STATE  
24 OF CALIFORNIA AS WELL AS THE UNITED STATES.

25 AND I ALSO WANT TO HIGHLIGHT THAT CIRM'S

BETH C. DRAIN, CA CSR NO. 7152

1 PORTFOLIO HAS VERY FEW LATE STAGE TRANSLATIONAL DMD  
2 PROJECTS. AS FAR AS I'M AWARE, THERE'S ONLY ONE  
3 OTHER LATE STAGE TRANSLATIONAL DMD PROJECT THAT HAS  
4 BEEN FUNDED BY CIRM. AND SO THIS IS IMPORTANT FOR  
5 DMD PATIENTS AND REPRESENTS AN OPPORTUNITY TO REALLY  
6 STEP IN AND FILL THE GAP THAT PRIVATE CAPITAL HAS  
7 LEFT IN TERMS OF DEVELOPING EFFECTIVE DMD THERAPIES.

8 AND THANK YOU FOR YOUR TIME, AND THANK YOU  
9 FOR ALL THE WORK THAT FOLKS AT CIRM DO TO PUSH  
10 THERAPIES FORWARD.

11 MS. MANDAC: THANK YOU SO MUCH, KYLE, FOR  
12 THAT COMMENT. VITO, THERE ARE NO ADDITIONAL HANDS  
13 RAISED FROM THE PUBLIC.

14 CHAIRMAN IMBASCIANI: OKAY. THANK YOU,  
15 CLAUDETTE, FOR MANAGING THAT.

16 SO BOARD MEMBERS, THE MOTION ON THE TABLE,  
17 ONCE AGAIN, IS NOT TO FUND THE -- ALL THE  
18 APPLICATIONS THAT ARE ON THE SCREEN IN FRONT OF YOU.  
19 IF ANYONE WANTS TO CONSIDER FUNDING ONE OF THOSE  
20 APPLICATIONS, THE BEST, SIMPLEST MECHANISM FOR DOING  
21 SO WOULD BE TO AMEND THE MOTION. I'M JUST GOING TO  
22 GIVE YOU A MOMENT TO THINK ABOUT THAT. OKAY.  
23 GREAT.

24 WE HAVE HAD DISCUSSION BY THE BOARD,  
25 DISCUSSION BY THE PUBLIC, AND WE CAN PROCEED TO A

BETH C. DRAIN, CA CSR NO. 7152

1 VOTE THEN, SCOTT.  
2 MR. TOCHER: MARGUERITE CASILLAS.  
3 MS. CASILLAS: AYE.  
4 MR. TOCHER: JUDY CHOU.  
5 DR. CHOU: AYE.  
6 MR. TOCHER: LEONDRA CLARK-HARVEY.  
7 DR. CLARK-HARVEY: AYE.  
8 MR. TOCHER: ANNE-MARIE DULIEGE.  
9 DR. DULIEGE: AYE.  
10 MR. TOCHER: MARK FISCHER-COLBRIE.  
11 MR. FISCHER-COLBRIE: AYE.  
12 MR. TOCHER: VITO IMBASCIANI.  
13 CHAIRMAN IMBASCIANI: AYE.  
14 MR. TOCHER: RICH LAJARA.  
15 MR. LAJARA: AYE.  
16 MR. TOCHER: ADRIANA PADILLA.  
17 DR. PADILLA: YES.  
18 MR. TOCHER: MARV SOUTHARD.  
19 DR. SOUTHARD: YES.  
20 MR. TOCHER: YAEL WYTE.  
21 MS. WYTE: YES.  
22 MR. TOCHER: KEVIN XU.  
23 DR. XU: AYE.  
24 MR. TOCHER: THANK YOU. AND THAT MOTION  
25 CARRIES.

BETH C. DRAIN, CA CSR NO. 7152

1 GOING FORWARD NOW IN THE DISCUSSION, ARS  
2 MEMBERS FLOWERS, MIASKOWSKI, AND WATSON MAY  
3 PARTICIPATE IN THE DISCUSSION AND MAY MAKE OR SECOND  
4 ANY MOTIONS.

5 CHAIRMAN IMBASCIANI: THANK YOU, SCOTT.  
6 SO NOW WE'RE LEFT WITH THE APPLICATIONS THAT WERE  
7 RECOMMENDED BY THE TEAM. THERE ARE 12 OF THEM. THE  
8 CHAIR WOULD LIKE TO ENTERTAIN A MOTION TO ACCEPT THE  
9 RECOMMENDATION OF THE TEAM AND TO FUND THESE  
10 APPLICATIONS.

11 DR. SOUTHARD: SO MOVED.

12 MS. CASILLAS: SECOND.

13 CHAIRMAN IMBASCIANI: AND MARGUERITE  
14 SECONDS. THANK YOU VERY MUCH. THE FLOOR IS OPEN  
15 FOR DISCUSSION TO BOARD MEMBERS FIRST. AND DOES ANY  
16 MEMBER OF THE PUBLIC WANT TO SPEAK TO THIS MOTION?

17 MS. MANDAC: THERE ARE NO HANDS RAISED,  
18 VITO.

19 CHAIRMAN IMBASCIANI: OKAY. THANK YOU,  
20 CLAUDETTE. SCOTT, WE MAY PROCEED AGAIN TO A VOTE.

21 MR. TOCHER: ALL RIGHT. SO THE VOTE FOR  
22 THESE FOR MEMBERS BONNEVILLE, DAHL, AND DURON,  
23 YOU'LL ANSWER AYE OR NAY EXCEPT WITH RESPECT TO  
24 THOSE APPLICATIONS WITH WHICH YOU HAVE A CONFLICT.

25 DR. LAM: THERE IS A HAND RAISED ON THE

1 PHONE LINE.

2 CHAIRMAN IMBASCIANI: WE'RE CHECKING.

3 THANK YOU.

4 MS. MANDAC: IF YOU HAVE A PHONE NUMBER  
5 THAT WE SEE, A 607-215, I WILL UNMUTE YOU TO SEE IF  
6 THIS IS A COMMENT FOR THIS PARTICULAR MOTION.

7 CHAIRMAN IMBASCIANI: OKAY. WOULD THE  
8 SPEAKER, WHEN UNMUTED, PLEASE IDENTIFY THEMSELVES?

9 MS. MANDAC: YOU WILL NEED TO CLICK THE  
10 BUTTON TO UNMUTE.

11 DR. CHEN: I CAN'T FIND THE ICON TO RAISE  
12 MY HAND, BUT MAY I SPEAK?

13 MS. MANDAC: OKAY. FINE.

14 CHAIRMAN IMBASCIANI: WE HEAR YOU.

15 MS. MANDAC: BERTHA, YOU ARE WELCOME TO  
16 TAKE THE FLOOR FIRST WHILE WE WORK ON UNMUTING  
17 ANOTHER MEMBER OF THE PUBLIC. SO, BERTHA, YOU HAVE  
18 THREE MINUTES. YOU WILL SEE A TIME. WE WILL  
19 ENFORCE THE TIME. THE FLOOR IS YOURS NOW.

20 DR. CHEN: THANK YOU VERY MUCH. MY NAME  
21 IS BERTHA CHEN, AND I AM THE PRINCIPAL INVESTIGATOR  
22 FOR PROPOSAL 19131, TITLED "AUTOLOGOUS IPSC-DERIVED  
23 PROGENITOR SMOOTH MUSCLE CELLS FOR TREATMENT OF  
24 URINARY INCONTINENCE."

25 I'D LIKE TO THANK THE COMMITTEE FOR TAKING

BETH C. DRAIN, CA CSR NO. 7152

1 THE TIME TO BE HERE. I AM A PHYSICIAN/SCIENTIST  
2 WITH A CLINICAL PRACTICE IN UROGYNECOLOGY AND PELVIC  
3 RECONSTRUCTIVE SURGERY. MY RESEARCH ON THE CAUSES  
4 OF URINARY INCONTINENCE HAS LED MY TEAM TO  
5 UNDERSTAND THAT A PLURIPOTENT STEM CELL-BASED  
6 THERAPY IS NEEDED TO OVERCOME THE LIMITATIONS OF THE  
7 CURRENT SURGICAL OR NONSURGICAL TREATMENTS FOR  
8 URINARY INCONTINENCE.

9 A GOAL OF CIRM 2.0 IS TO SUPPORT  
10 DEVELOPMENT OF THERAPIES THAT REACH BROAD  
11 POPULATIONS. URINARY INCONTINENCE AFFECTS A LARGE  
12 AND DIVERSE PATIENT POPULATION WITH GREATER THAN  
13 TWO-THIRDS OF THE BURDEN BEING BORNE BY WOMEN.  
14 FURTHER, THE INCIDENCE OF URINARY INCONTINENCE IS  
15 EXPECTED TO INCREASE WITH INCREASE IN THE AGING  
16 POPULATION.

17 IT IS A DEBILITATING CONDITION ASSOCIATED  
18 WITH POOR QUALITY OF LIFE, LOSS OF PRODUCTIVITY, AND  
19 SHAME. CURRENT TREATMENTS ARE INADEQUATE AND PRONE  
20 TO FAILURE. THEREFORE, AN EFFICACIOUS TREATMENT  
21 WOULD HAVE A HIGH IMPACT ON WOMEN'S HEALTH AND  
22 WELL-BEING. WE HAVE ALREADY HAD A PRE-IND MEETING.  
23 SO FUNDING PROPOSED IN THIS CYCLE WILL ALLOW MY TEAM  
24 TO OBTAIN IND CLEARANCE AND BRING THIS TREATMENT TO  
25 CLINICAL TRIALS WITHOUT DELAY.

BETH C. DRAIN, CA CSR NO. 7152

1                   OUR PROJECT ALSO HAS THE BENEFIT THAT WE  
2 HAVE INDUSTRY SUPPORT THAT WILL HELP US PERFORM THE  
3 CLINICAL TRIALS AS SOON AS WE COMPLETE THE PRE-IND  
4 MEETING. I'D LIKE TO THANK THE COMMITTEE FOR YOUR  
5 CONSIDERATION.

6                   MS. MANDAC: THANK YOU SO MUCH, DR. CHEN,  
7 FOR YOUR COMMENTS ON 19131. SO IT DOES LOOK LIKE  
8 THE PHONE NUMBER IS UNMUTED, SO PHONE NO. 607-215,  
9 THE FLOOR IS YOURS. YOU HAVE THREE MINUTES. IF YOU  
10 COULD PLEASE IDENTIFY THE APPLICATION NUMBER YOU'RE  
11 SPEAKING FOR, THE FLOOR IS NOW YOURS.

12                  MR. HORGAN: GOOD AFTERNOON. THIS IS RICH  
13 HORGAN. CAN YOU HEAR ME?

14                  CHAIRMAN IMBASCIANI: YES.

15                  MR. HORGAN: GREAT. THANK YOU FOR TAKING  
16 THE TIME TO REVIEW OUR GRANT. THIS IS IN REFERENCE  
17 TO PDEV 19152. RESPECT THE TIME GIVEN HERE. JUST  
18 WANT TO MAKE A COUPLE OF COMMENTS ON OUR  
19 APPLICATION. I'M THE FOUNDER AND CEO OF CURE RARE  
20 DISEASE, THE SUBMITTING ORGANIZATION.

21                  ONE COMMENT JUST BROADLY IS IN SPEAKING TO  
22 HUNDREDS OF PATIENTS WITH LIMB GIRDLE MUSCULAR  
23 DYSTROPHY QI OR R9 AS IT'S MORE RECENTLY CALLED,  
24 THIS IS A PATIENT POPULATION THAT REALLY IS IN DIRE  
25 NEED FOR AN EFFECTIVE THERAPEUTIC. WHILE THERE IS

1       ONE, IF NOT -- AT LEAST ONE IN THE UNITED STATES,  
2       CLINICAL TRIALS FOR THIS, THE CURRENT PRODUCT IN  
3       CLINICAL TRIAL USES A FIRST GENERATION CAPSID. AND  
4       ONE OF THE BIGGEST LEARNINGS IN SPEAKING TO THESE  
5       DOZENS, HUNDREDS OF PATIENTS IS THAT THERE'S REAL  
6       CONCERN OVER THE FIRST GENERATION CLASS OF AAV'S DUE  
7       TO SOME OF THE TOXICITIES MENTIONED ON THIS CALL  
8       EARLIER.

9               AND SO A STRONG POINT I WANTED TO GET  
10       ACROSS IS THE PATIENT DEMAND FOR SAFER DELIVERY  
11       VEHICLES, ONE THAT WE'RE USING WHICH RADICALLY  
12       DETARGETS THE LIVER AND, THEREFORE, IS AT LEAST IN  
13       LARGE ANIMALS POTENTIALLY TRANSLATABLE AND SAFER FOR  
14       HUMAN PATIENTS.

15               MY SECOND COMMENT IS ONE OF THE FEEDBACK  
16       POINTS WAS THAT CMC COSTS WERE BELIEVED TO BE LOW.  
17       I WOULD JUST LIKE TO REAFFIRM THAT WE PROVIDED A  
18       QUOTE DIRECTLY FROM THE CDMO -- SO THAT'S A REAL  
19       QUOTE -- THAT WE'RE READY, PREPARED, AND EXCITED TO  
20       BEGIN SCALE-UP AND EXECUTION PENDING AWARD OF THIS  
21       GRANT. SO JUST A COUPLE COMMENTS.

22               BIG NEEDS FOR THIS COMMUNITY. I THINK  
23       THERE'S A COUPLE OTHER PATIENT ADVOCATES ON THE CALL  
24       RELATED TO THIS AS WELL.

25               AND MY LAST MESSAGE IS WE'RE TRYING TO

1 MAKE THIS ACCESSIBLE. THIS ERA OF MULTIMILLION  
2 DOLLAR GENE THERAPIES, I PERSONALLY DON'T BELIEVE  
3 IT'S SUSTAINABLE. AND SO WE'VE MADE THAT COMMITMENT  
4 TO PROVIDE THIS THERAPEUTIC, ASSUMING  
5 COMMERCIALIZATION, AT COST-PLUS WHICH SHOULD PUT IT  
6 BELOW A MILLION DOLLARS PER PATIENT. THIS IS  
7 SOMETHING THAT'S CORE TO OUR VALUES AND OUR  
8 PRINCIPLES, THAT CURE RARE DISEASE IS A NONPROFIT  
9 BIOTECH. AGAIN, IN THE ESSENCE OF EASING THE  
10 REIMBURSEMENT PROCESS FOR PAYERS AND, FRANKLY, JUST  
11 MAKING THIS ACCESSIBLE TO MORE PEOPLE DESPITE THEIR  
12 SOCIOECONOMIC BACKGROUND OR THEIR HEALTHCARE PLAN.  
13 SO REALLY APPRECIATE THE TIME AND LOOK FORWARD TO  
14 THE IMPENDING VOTE. THANK YOU VERY MUCH.

15 MS. MANDAC: THANK YOU SO MUCH, RICH, FOR  
16 YOUR COMMENTS ON 19152. VITO, THERE ARE NO  
17 ADDITIONAL HANDS RAISED.

18 CHAIRMAN IMBASCIANI: GREAT. THANK YOU.  
19 THEN WE CAN TAKE UP WHERE WE LEFT OFF, SCOTT, RIGHT?

20 MR. TOCHER: CORRECT. AND THE MOTION ON  
21 THE TABLE IS TO FUND THE APPLICATIONS AS RECOMMENDED  
22 BY THE TEAM. FOR MEMBERS BONNEVILLE, DAHL, AND  
23 DURON, YOU'LL BE ANSWERING AS I INSTRUCTED EARLIER,  
24 EXCEPT FOR THOSE APPLICATIONS WITH WHICH YOU HAVE A  
25 CONFLICT.

BETH C. DRAIN, CA CSR NO. 7152

1 SO, MARIA, LET'S KICK IT OFF.

2 VICE CHAIR BONNEVILLE: YES, EXCEPT FOR  
3 THOSE WHICH I HAVE A CONFLICT.

4 MR. TOCHER: THANK YOU. MARGUERITE  
5 CASILLAS.

6 MS. CASILLAS: YES.

7 MR. TOCHER: JUDY CHOU.

8 DR. CHOU: YES.

9 MR. TOCHER: LEONDRA CLARK-HARVEY.

10 DR. CLARK-HARVEY: YES.

11 MR. TOCHER: SHANNON DAHL.

12 DR. DAHL: YES, EXCEPT FOR THOSE  
13 APPLICATIONS WITH WHICH I HAVE A CONFLICT.

14 MR. TOCHER: THANK YOU. ANNE-MARIE  
15 DULIEGE.

16 DR. DULIEGE: YES.

17 MR. TOCHER: YSABEL DURON.

18 MS. DURON: YES, EXCEPT FOR THOSE WITH  
19 WHICH I HAVE A CONFLICT.

20 MR. TOCHER: MARK FISCHER-COLBRIE.

21 MR. FISCHER-COLBRIE: YES.

22 MR. TOCHER: ELENA FLOWERS.

23 DR. FLOWERS: YES.

24 MR. TOCHER: VITO IMBASCIANI.

25 CHAIRMAN IMBASCIANI: YES.

BETH C. DRAIN, CA CSR NO. 7152

1                   MR. TOCHER: RICH LAJARA.  
2                   MR. LAJARA: YES.  
3                   MR. TOCHER: CHRIS MIASKOWSKI.  
4                   DR. MIASKOWSKI: YES.  
5                   MR. TOCHER: ADRIANA PADILLA.  
6                   DR. PADILLA: YES.  
7                   MR. TOCHER: JOE PANETTA. MARV SOUTHARD.  
8                   DR. SOUTHARD: YES.  
9                   MR. TOCHER: KAROL WATSON.  
10                  DR. WATSON: YES.  
11                  MR. TOCHER: YAEL WYTE.  
12                  MS. WYTE: YES.  
13                  MR. TOCHER: KEVIN XU.  
14                  DR. XU: YES.  
15                  MR. TOCHER: AND THE MOTION CARRIES.  
16                  CHAIRMAN IMBASCIANI: THANKS, SCOTT.  
17                  CONTINUING ON IN THE SAME VEIN OF THE ARS, WE'RE  
18                  GOING TO CONSIDER APPLICATIONS NOW SUBMITTED IN  
19                  RESPONSE TO OUR CLIN2 PROGRAM, AND THE PRESENTATION  
20                  WILL BE MADE BY DR. GIL SAMBRANO, OUR VICE PRESIDENT  
21                  FOR PORTFOLIO DEVELOPMENT AND REVIEW.  
22                  DR. SAMBRANO: OKAY. THANK YOU VERY MUCH.  
23                  I'M GOING TO PUT THIS IN PRESENTATION MODE. DO I  
24                  NEED TO SWAP DISPLAYS, OR DOES IT LOOK CORRECT?  
25                  MS. MANDAC: THANK YOU.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. SAMBRANO: IT LOOKS CORRECT?  
2 MS. MANDAC: YES.  
3 DR. SAMBRANO: OKAY. THANK YOU.  
4 ALL RIGHT. SO GOOD MORNING, EVERYONE,  
5 MEMBERS OF THE BOARD, MEMBERS OF THE PUBLIC, CIRM  
6 COLLEAGUES. I'M HERE TO PRESENT TO YOU THE  
7 RECOMMENDATIONS FROM THE GRANTS WORKING GROUP AS IT  
8 RELATES TO THE CLIN2 PROGRAM.  
9 OUR MISSION, AS STATED EARLIER, IS TO  
10 ACCELERATE WORLD-CLASS SCIENCE TO DELIVER  
11 TRANSFORMATIVE REGENERATIVE MEDICINE TREATMENTS IN  
12 AN EQUITABLE MANNER TO A DIVERSE CALIFORNIA AND  
13 WORLD. AND THIS BEING OUR MISSION, WE HAVE ALSO, AS  
14 HAS BEEN DESCRIBED PREVIOUSLY, SET UP A NUMBER OF  
15 STRATEGIC GOALS THAT WILL MAXIMIZE OUR IMPACT AND  
16 ALLOW US TO ACHIEVE THIS MISSION. AND THE CLIN2  
17 PROGRAM ITSELF SUPPORTS SEVERAL OF THESE GOALS, BUT  
18 IN PARTICULAR GOAL 4, WHICH IS TO PROPEL 15 TO 20  
19 THERAPIES TARGETING DISEASES AFFECTING CALIFORNIANS  
20 TO LATE STAGE TRIALS. AND ULTIMATELY WHAT WE WANT  
21 TO SEE IS THE APPROVAL OF SOME OF THESE THERAPIES SO  
22 THAT THEY ARE AVAILABLE FOR PATIENTS.  
23 SO WITH THAT AND ALIGNED WITH THAT, THE  
24 OBJECTIVES OF THIS CLIN2 PROGRAM IS TO SUPPORT THE  
25 COMPLETION OF AN INTERVENTIONAL PHASE 1, 2 OR 3

1 TRIAL FOR ANY INNOVATIVE, STEM CELL-BASED GENETIC  
2 THERAPY THAT ADDRESSES AN UNMET NEED AND WITH THE  
3 POTENTIAL FOR TRANSFORMATIVE BENEFITS TO PATIENTS,  
4 FAMILIES, AND THE HEALTHCARE SYSTEM.

5 I DO WANT TO HIGHLIGHT A FEW THINGS WITH  
6 THE CLIN2 PROGRAM. I KNOW THAT YOU'VE BEEN USED TO  
7 SEEING US PRESENT A LOT RELATED TO THE CLINICAL  
8 TRIALS THAT COME THROUGH THE CLIN2 PROGRAM; BUT I  
9 THINK, AS WAS MENTIONED BY LIZ EARLIER, WE DID A  
10 REVAMP OF THIS PROGRAM IN ORDER TO ADJUST IT AND  
11 ALIGN IT WITH OUR STRATEGIC GOALS. AND SO SOME OF  
12 THE THINGS THAT WE DID ARE LISTED HERE. AND JUST  
13 VERY BRIEFLY, WE'VE MOVED TO A MORE COMPETITIVE  
14 EVALUATION OF APPLICATIONS WITH EACH CYCLE.

15 IN THE PAST WE WERE ASSESSING EACH  
16 APPLICATION THAT CAME TO US INDEPENDENTLY. WE ARE  
17 NOW CONSIDERING EACH COHORT TOGETHER AND HAVING A  
18 COMPETITION BETWEEN THESE APPLICATIONS TO DETERMINE  
19 WHICH ARE THE BEST OF THESE. AND ALIGNED WITH THAT,  
20 WE'VE CHANGED THE SCIENTIFIC SCORING TO ADOPT THE 1  
21 TO 100 SCALE TO HELP US RANK THE APPLICATIONS BETTER  
22 THAN WE DID IN THE PAST.

23 WE ARE NOW DOING FOUR CYCLES PER YEAR AS  
24 OPPOSED TO THE 11 OR 12 THAT WE DID IN THE PAST. WE  
25 HAVE ALSO UPDATED THE SCIENTIFIC REVIEW CRITERIA TO

1 ALIGN WITH THE STRATEGIC GOALS. WE HAVE ADDED AN  
2 ACCESS AND AFFORDABILITY PROPOSAL AND EVALUATION  
3 COMPONENT WHICH I WILL SPEAK ABOUT A LITTLE BIT  
4 LATER AND ALSO INTRODUCED PROGRAM PREFERENCES FOR  
5 THE CLIN2 QUALIFICATION PROCESS STEP, AND THOSE HAVE  
6 BEEN ESTABLISHED AND APPLIED FOR THIS PROGRAM. SO  
7 THOSE ARE THE KEY DIFFERENCES GOING INTO THIS NEW  
8 SET OF CLIN2 CYCLES.

9                   THIS IS JUST AN OVERALL TABLE DESCRIBING  
10 THE PROGRAM'S STRUCTURE FOR THE AWARDS AND FOR THE  
11 PROGRAM. IT'S EXPECTED, AS MENTIONED, TO HAPPEN  
12 FOUR TIMES PER YEAR, FOUR CYCLES PER YEAR. THE  
13 AWARD IS A FOUR-YEAR AWARD. IT IS OPEN TO BOTH  
14 CALIFORNIA AND NON-CALIFORNIA ORGANIZATIONS. FOR  
15 THE NON-CALIFORNIA ORGANIZATIONS, THE ACTIVITIES  
16 THAT ARE PAID FOR ARE THOSE THAT ARE CONDUCTED IN  
17 CALIFORNIA. THERE ARE CO-FUNDING REQUIREMENTS THAT  
18 VARY DEPENDING ON THE STAGE OF THE PROJECT AND  
19 WHETHER THE APPLICANT IS FOR PROFIT OR NONPROFIT.  
20 AND ALSO THE MAXIMUM AWARD AMOUNT DIFFERS DEPENDING  
21 ON THE STAGE AND THE FOR-PROFIT STATUS OF THE  
22 ORGANIZATION. THE RANGE OF THE AWARDS ARE FROM 8  
23 MILLION TO 15 MILLION IN TERMS OF A CAP.

24                   WE ANTICIPATE FUNDING 9 TO 16 AWARDS PER  
25 YEAR ON A REGULAR BASIS. THE PROJECTION WAS BASED

**BETH C. DRAIN, CA CSR NO. 7152**

1       ON THE HIGHEST AMOUNT OF 9 TIMES 16 MILLION, WHICH  
2       WOULD GIVE US THE ANNUAL BUDGET ALLOCATION WE HAVE  
3       FOR THIS FIRST FISCAL YEAR OF 135 MILLION.

4 SO ON TO THE REVIEW PROCESS ITSELF. SO  
5 THIS IS CONDUCTED IN FOUR STAGES.

6 VICE CHAIR BONNEVILLE: GIL?

7 DR. SAMBRANO: YES.

8 VICE CHAIR BONNEVILLE: SORRY ABOUT THAT.

9 I JUST WANTED TO CLARIFY. JUST BASED ON AN EXCHANGE  
10 YOU AND I HAD YESTERDAY, THERE ARE ONLY THREE CYCLES  
11 THIS YEAR. I JUST DON'T WANT TO MISLEAD ANYONE FOR  
12 THIS FISCAL YEAR. IS THAT CORRECT, THAT THERE ARE  
13 ONLY THREE CYCLES?

14 DR. SAMBRANO: YEAH. SINCE WE STARTED A  
15 LITTLE BIT LATE THIS FISCAL YEAR, WE'RE GOING TO  
16 HAVE THREE CYCLES THAT THE 135 MILLION WILL COVER.

17 | VICE CHAIR BONNEVILLE: THANK YOU.

18 DR. SAMBRANO: BUT THE FISCAL YEARS ARE  
19 FOUR.

20 VICE CHAIR BONNEVILLE: THANK YOU.

21 DR. SAMBRANO: UH-HUH. YEAH, YOU BET.

22 THE REVIEW PROCESS IS ILLUSTRATED HERE.  
23 THE PROCESS BEGINS WITH THE SUBMISSION OF THE FUL  
24 APPLICATION IN WHICH WE THEN LOOK AT THOSE  
25 APPLICATIONS AND GO THROUGH WHAT WE CALL

1       QUALIFICATION WHERE WE APPLY THE CLIN2 PREFERENCES  
2       AS WELL AS VALUE PROPOSITION. SO THIS IS CONDUCTED  
3       BOTH BY CIRM STAFF TO ASSESS THE ALIGNMENT WITH THE  
4       PREFERENCES AND, IF NEEDED, THE GRANTS WORKING GROUP  
5       HELPS US BREAK TIES WHEREVER THAT MAY BE NECESSARY  
6       BY ASSESSING THE VALUE PROPOSITION. THE GOAL IS TO  
7       SELECT THE TOP SEVEN APPLICATIONS AND ADVANCE THOSE  
8       INTO WHAT IS GENERALLY THE ROUTINE ELIGIBILITY,  
9       MERIT REVIEW, AND SO ON. SO THOSE TOP SEVEN GO  
10      THROUGH A MORE IN-DEPTH ELIGIBILITY REVIEW. THOSE  
11      THAT ARE ACCEPTED, WHICH AT THAT POINT ALL OF THOSE  
12      GENERALLY ARE, GO TO THE MERIT REVIEW BY THE GRANTS  
13      WORKING GROUP TO DO THE ASSESSMENT.

14           THE PANEL OF THE GRANTS WORKING GROUP IS  
15      COMPOSED OF THE FOLLOWING GROUPS. SO THE SCIENTIFIC  
16      GRANTS WORKING GROUP MEMBERS WHICH PROVIDE THE  
17      SCIENTIFIC EVALUATION AND ULTIMATELY PROVIDE THE  
18      FINAL SCORES THAT YOU SEE AS IT RELATES TO THESE  
19      APPLICATIONS. WE ALSO HAVE OUR GRANTS WORKING GROUP  
20      BOARD MEMBERS THAT PROVIDE THE PATIENT PERSPECTIVE  
21      AND SIGNIFICANCE AND POTENTIAL IMPACT AND OVERSIGHT  
22      ON THE PROCESS. WE ALSO INVITE, AS NEEDED,  
23      SCIENTIFIC SPECIALISTS TO COVER ANY SPECIALIZED  
24      AREAS OF EXPERTISE. AND THEN WE'VE INTRODUCED  
25      ACCESS AND AFFORDABILITY EXPERTS THAT PROVIDE THEIR

1 ASSESSMENT OF THE ACCESS AND AFFORDABILITY. AND  
2 I'LL TELL YOU A LITTLE BIT MORE ABOUT THAT IN JUST A  
3 SECOND. BUT THIS IS WHAT THE GROUP IS COMPOSED OF,  
4 BUT THE SCORES COME FROM THE SCIENTIFIC MEMBERS.

5 SO THE SCORING SYSTEM USES, AS MENTIONED  
6 EARLIER, A 1 TO 100 SCALE. THE SCORES BETWEEN 85  
7 AND 100 MEANS THAT THE APPLICATION IS DEEMED TO HAVE  
8 EXCEPTIONAL MERIT AND WARRANTS FUNDING; WHEREAS,  
9 APPLICATIONS THAT RECEIVE A SCORE OF 1 TO 84 ARE NOT  
10 RECOMMENDED FOR FUNDING. THE SCORING OVERALL IS  
11 INTENDED TO BE HOLISTIC BASED UPON ALL OF THE FACETS  
12 OF THE EXPERT REVIEW AND THE CRITERIA THAT I WILL  
13 SHARE WITH YOU. AND THE GRANTS WORKING GROUP ARE  
14 ENCOURAGED TO MAKE FULL USE OF THE SCORING RANGE TO  
15 SIGNAL THEIR ENTHUSIASM.

16 SO THESE ARE THE REVIEW CRITERIA THAT ARE  
17 UTILIZED TO DETERMINE THE SCORE: THE OVERALL VALUE  
18 PROPOSITION OF THE PROJECT; THE SCIENTIFIC  
19 RATIONALE, ENSURING THAT THIS MAKES SENSE AND IS  
20 APPROPRIATE AND HAS THE BACKGROUND DATA TO SUPPORT  
21 IT; THE PROJECT PLAN AND DESIGN; THE PROJECT TEAM  
22 AND RESOURCES; AND THE OVERALL POPULATION IMPACT TO  
23 ENSURE THAT THE PROJECT HAS CONSIDERED THE IMPACT OF  
24 THE PROPOSED THERAPY ACROSS ALL OF THE AFFECTED  
25 POPULATIONS.

1 SO THE ACCESS AND AFFORDABILITY ELEMENT,  
2 AS MENTIONED, IS NEW. IT SPEAKS TO OUR GOAL TO  
3 ENSURE THAT EVERY BLA-READY PROGRAM ONCE THEY GET  
4 THERE HAS A STRATEGY FOR ACCESS AND AFFORDABILITY.  
5 SO AT THE CLIN2 STAGE, WE ASK THEM TO PROVIDE THEIR  
6 PROPOSAL FOR ACTIVITIES THEY INTEND TO CONDUCT  
7 DURING THE COURSE OF THE AWARD AND BEYOND, BUT ALSO  
8 TO SUMMARIZE WHAT THEY HAVE DONE THUS FAR. AND SO  
9 BASED ON THAT INFORMATION, WE HAVE REVIEWERS WITH  
10 EXPERTISE IN ACCESS AND AFFORDABILITY WHO EVALUATE  
11 THIS ELEMENT OF THE APPLICATION.

12 THEY ARE THEN INVITED TO THE GRANTS  
13 WORKING GROUP MEETING TO PRESENT THEIR EVALUATION  
14 AND SHARE THAT WITH THE GRANTS WORKING GROUP SO  
15 THAT, IF THERE ARE ELEMENTS THAT COULD IMPACT ON THE  
16 GRANTS WORKING GROUP REVIEW CRITERIA, THAT THEY CAN  
17 APPLY IT. BUT IN GENERAL THE ACCESS AND  
18 AFFORDABILITY EVALUATIONS ARE INTENDED TO BE A GUIDE  
19 THAT WE SHARE WITH THE APPLICANT AND ULTIMATELY  
20 AWARDEE, IF THEY'RE SUCCESSFUL, WITH THE HOPES THAT  
21 THAT GUIDES THE ACTIVITIES THAT THEY DO DURING THE  
22 COURSE OF THE AWARD AND AFTERWARDS.

23 SO FOR A LOT OF THE EARLY STAGE TRIALS AND  
24 PROPOSALS THAT WE GET, MOST OF THOSE DEFICIENCIES  
25 THAT ARE IDENTIFIED ARE THINGS THAT THEY WILL LIKELY

1 BE ABLE TO ADDRESS DURING THE AWARD PERIOD.  
2  
3 ALL RIGHT. SO THIS IS A SUMMARY OF THE  
4 GRANTS WORKING GROUP RECOMMENDATIONS FOR THE  
5 APPLICATIONS THAT WERE REVIEWED BY THE GRANTS  
6 WORKING GROUP. THERE WERE SIX OF THE APPLICATIONS  
7 THAT FELL OUT DUE TO A LATE ELIGIBILITY ISSUE.  
8 THREE OF THE APPLICATIONS WERE RECOMMENDED FOR  
9 FUNDING AND THREE WERE NOT BY THE GRANTS WORKING  
10 GROUP. AND SO THE FUNDS AVAILABLE FOR THREE CYCLES,  
11 AS MENTIONED EARLIER, IS 135 MILLION. THE THREE  
12 RECOMMENDATIONS BY THE GRANTS WORKING GROUP WOULD  
13 USE UP ABOUT 35 MILLION.

13 IN TERMS OF MINORITY REPORT, AS MENTIONED  
14 BY HAYLEY AS WELL, THAT HAPPENS WHEN AN APPLICATION  
15 IS NOT RECOMMENDED FOR FUNDING BUT HAS 35 PERCENT OR  
16 MORE OF THE MEMBERS SCORING TO FUND THE APPLICATION.  
17 WE HAD NO CLIN2 APPLICATIONS THAT QUALIFIED FOR A  
18 MINORITY REPORT FOR THIS CYCLE.

19  
20  
21  
22  
23  
24  
25  
OKAY. SO HERE'S A SUMMARY OF THE FOUR  
APPLICATIONS, THE TOP FOUR SCORING APPLICATIONS, AND  
THE TEAM RECOMMENDATIONS. AND SO THE TEAM  
RECOMMENDATION IS TO FUND THE THREE THAT ARE  
RECOMMENDED BY THE GRANTS WORKING GROUP, BUT IN  
ADDITION TO ALSO FUND CLIN2 19061. AND THE TOTAL OF  
THE FOUR APPLICATIONS WOULD BE ABOUT 43 MILLION IN

1       TERMS OF THE BUDGET. SO THAT'S ABOUT A THIRD OR  
2       JUST UNDER A THIRD OF THE TOTAL ANNUAL ALLOCATION  
3       FOR WHICH WE HAVE THREE CYCLES.

4                   SO A LITTLE ON THE RATIONALE FOR WHY IT IS  
5       THAT WE ARE RECOMMENDING 19061. THIS IS A PROPOSAL  
6       FOR A GENE THERAPY, AN AAV, EXPRESSING FIG4  
7       TRANSGENE TO ADDRESS A DISEASE TERMED  
8       CHARCOT-MARIE-TOOTH DISEASE OR CMT4J.

9                   AND SO SOME OF THE CONSIDERATIONS THAT  
10       WENT INTO IT ARE DETAILED IN A MEMO THAT WE PROVIDED  
11       TO YOU THAT HAS SOME OF THESE ELEMENTS HIGHLIGHTED  
12       JUST IN MORE DETAIL.

13                   BUT BRIEFLY, CIRM'S ACTIVE PDEV AND CLIN2  
14       PORTFOLIO CURRENTLY CONTAIN NO AWARDS THAT ADDRESS  
15       THIS DISEASE. THE PROPOSED THERAPY REPRESENTS A  
16       NOVEL MODALITY IN TERMS OF THE EXTERNAL LANDSCAPE.  
17       THERE ARE NO KNOWN -- THERE IS ONE KNOWN PHASE 2  
18       CLINICAL TRIAL THAT ADDRESSES A DIFFERENT TYPE OF  
19       CMT, BUT NO APPROVED TREATMENTS EXIST FOR CMT4J AT  
20       THIS TIME.

21                   THIS APPLICATION IS ALSO A PROGRESSION  
22       FROM A PREVIOUSLY CIRM-FUNDED CLIN1 AWARD. AND WE  
23       NOTED THAT MANY OF THE CONCERNS THAT WERE RAISED  
24       FROM THE GRANTS WORKING GROUP ARE READILY  
25       ADDRESSABLE AND WOULD NOT PREVENT THE PROJECT FROM

1 ACHIEVING SUCCESS. AND AMONG SOME OF THOSE CONCERNS  
2 WERE RELATED TO THE ACCESS AND AFFORDABILITY. AND  
3 AS I MENTIONED JUST A MOMENT AGO, OUR GOAL WITH THE  
4 ACCESS AND AFFORDABILITY EVALUATION IS REALLY TO  
5 GUIDE THE APPLICANTS. IT IS NOT INTENDED TO BE  
6 PUNITIVE TO THE EXTENT THAT WE CAN AVOID THAT. WE  
7 WANTED THERE TO BE AN OPPORTUNITY FOR APPLICANTS TO  
8 LEARN AND SET THEMSELVES UP FOR SUCCESS AS THEY  
9 APPROACH AND GET CLOSE TO A BLA IF THEY ARE ABLE TO  
10 GET THERE.

11 ALL RIGHT. SO THOSE ARE THE  
12 RECOMMENDATIONS FROM THE CIRM TEAM. THIS IS JUST A  
13 SLIDE TO REMIND FOLKS OF THOSE WHO HAVE A CONFLICT  
14 OF INTEREST WITH ONE OR MORE OF THE CLIN2  
15 APPLICATIONS THAT ARE BEING CONSIDERED.

16 SO WITH THAT, I WILL STOP THE  
17 PRESENTATION. AND THEN I WILL SHOW YOU THE EXCEL  
18 SPREADSHEET AND HAND IT BACK TO CHAIRMAN VITO  
19 IMBASCIANI.

20 CHAIRMAN IMBASCIANI: THANK YOU, GIL, FOR  
21 THE PRESENTATION. BEFORE I ASK FOR A MOTION, I'D  
22 LIKE TO SEE THE SPREADSHEET AGAIN. WE'RE GOING TO  
23 TAKE THESE RECOMMENDATIONS FROM THE TEAM IN ORDER  
24 ONE BY ONE. IT WILL REQUIRE FOUR VOTES. HERE WE  
25 GO. AND I DON'T SEE ANY REASON WHY WE CAN'T DO

BETH C. DRAIN, CA CSR NO. 7152

1 THOSE IN DESCENDING ORDER.

2 THE FIRST ONE IS CLIN2 19068. ONCE AGAIN,  
3 I'D LIKE A MEMBER OF THE BOARD TO MOVE OR TO SECOND  
4 ACCEPTING THE RECOMMENDATION TO FUND THIS  
5 APPLICATION.

6 VICE CHAIR BONNEVILLE: SO MOVED.

7 MS. CASILLAS: SECOND.

8 CHAIRMAN IMBASCIANI: WE HAVE A MOVEMENT  
9 AND SECOND. THANK YOU SO MUCH. DISCUSSION OPEN TO  
10 BOARD MEMBERS. AND TO MEMBERS OF THE PUBLIC.

11 MS. MANDAC: NO HANDS RAISED.

12 CHAIRMAN IMBASCIANI: WE SEE NO HANDS  
13 RAISED FOR EITHER. OKAY. SCOTT, I THINK WE CAN  
14 PROCEED.

15 MR. TOCHER: MARIA BONNEVILLE.

16 VICE CHAIR BONNEVILLE: YES.

17 MR. TOCHER: MARGUERITE CASILLAS.

18 MS. CASILLAS: YES.

19 MR. TOCHER: JUDY CHOU.

20 DR. CHOU: YES.

21 MR. TOCHER: LEONDRA CLARK-HARVEY.

22 DR. CLARK-HARVEY: YES.

23 MR. TOCHER: SHANNON DAHL.

24 DR. DAHL: YES.

25 MR. TOCHER: ANNE-MARIE DULIEGE.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. DULIEGE: YES.  
2 MR. TOCHER: YSABEL DURON.  
3 MS. DURON: YES.  
4 MR. TOCHER: MARK FISCHER-COLBRIE.  
5 MR. FISCHER-COLBRIE: YES.  
6 MR. TOCHER: ELENA FLOWERS.  
7 DR. FLOWERS: YES.  
8 MR. TOCHER: VITO IMBASCIANI.  
9 CHAIRMAN IMBASCIANI: YES.  
10 MR. TOCHER: RICH LAJARA.  
11 MR. LAJARA: YES.  
12 MR. TOCHER: CHRIS MIASKOWSKI.  
13 DR. MIASKOWSKI: YES.  
14 MR. TOCHER: ADRIANA PADILLA.  
15 DR. PADILLA: YES.  
16 MR. TOCHER: MARV SOUTHARD.  
17 DR. SOUTHARD: YES.  
18 MR. TOCHER: KAROL WATSON.  
19 DR. WATSON: YES.  
20 MR. TOCHER: YAEL WYTE.  
21 MS. WYTE: YES.  
22 MR. TOCHER: KEVIN XU.  
23 DR. XU: YES.  
24 MR. TOCHER: THANK YOU. THE MOTION  
25 CARRIES.

BETH C. DRAIN, CA CSR NO. 7152

1 CHAIRMAN IMBASCIANI: THANK YOU, SCOTT.

2 THE SECOND APPLICATION IS CLIN2 18731 RELATED TO  
3 DRAVET SYNDROME. ONCE AGAIN --

4 MR. TOCHER: MAY I JUST NOTE FOR THE  
5 RECORD FIRST THAT MEMBERS PRESENT FROM THE ARS WHO  
6 ARE IN CONFLICT WITH THIS APPLICATION ARE MEMBERS  
7 DURON, FLOWERS, AND MIASKOWSKI.

8 CHAIRMAN IMBASCIANI: THANK YOU. WE HAVE  
9 A MOVEMENT TO ACCEPT THE RECOMMENDATION FROM  
10 MARGUERITE. THANK YOU.

11 VICE CHAIR BONNEVILLE: SECOND.

12 CHAIRMAN IMBASCIANI: AND A SECOND FROM  
13 MARIA. THANK YOU. ANY DISCUSSION FROM MEMBERS OF  
14 THE BOARD ON THIS ITEM? OR FROM THE MEMBERS OF THE  
15 PUBLIC?

16 MS. MANDAC: THERE ARE NO HANDS RAISED.

17 CHAIRMAN IMBASCIANI: THERE ARE NO HANDS  
18 RAISED. ONCE AGAIN, SCOTT.

19 MR. TOCHER: BONNEVILLE.

20 VICE CHAIR BONNEVILLE: YES.

21 MR. TOCHER: CASILLAS.

22 MS. CASILLAS: YES.

23 MR. TOCHER: CHOU.

24 DR. CHOU: YES.

25 MR. TOCHER: CLARK-HARVEY.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. CLARK-HARVEY: YES.  
2 MR. TOCHER: DAHL.  
3 DR. DAHL: YES.  
4 MR. TOCHER: DULIEGE.  
5 DR. DULIEGE: YES.  
6 MR. TOCHER: FISCHER-COLBRIE.  
7 MR. FISCHER-COLBRIE: YES.  
8 MR. TOCHER: IMBASCIANI.  
9 CHAIRMAN IMBASCIANI: YES.  
10 MR. TOCHER: LAJARA.  
11 MR. LAJARA: YES.  
12 MR. TOCHER: PADILLA.  
13 DR. PADILLA: YES.  
14 MR. TOCHER: MARV SOUTHARD.  
15 DR. SOUTHARD: YES.  
16 MR. TOCHER: WATSON.  
17 DR. WATSON: YES.  
18 MR. TOCHER: WYTE.  
19 MS. WYTE: YES.  
20 MR. TOCHER: AND XU.  
21 DR. XU: YES.  
22 MR. TOCHER: THANK YOU VERY MUCH. THE  
23 MOTION CARRIES.  
24 CHAIRMAN IMBASCIANI: MOTION CARRIES.  
25 THANK YOU. THE THIRD APPLICATION IS CLIN2 18595,

BETH C. DRAIN, CA CSR NO. 7152

1 AND IT IS RELATED TO HUNTINGTON'S DISEASE.

2 MR. TOCHER: AND THE MEMBER IN CONFLICT  
3 FROM THE ARS IS MEMBER WATSON.

4 CHAIRMAN IMBASCIANI: SO I'D LIKE A  
5 MOVEMENT TO ACCEPT PLEASE.

6 MS. CASILLAS: I'LL MOVE.

7 CHAIRMAN IMBASCIANI: THANK YOU,  
8 MARGUERITE.

9 VICE CHAIR BONNEVILLE: SECOND.

10 CHAIRMAN IMBASCIANI: AND MARIA HAS  
11 SECONDED. ONCE AGAIN, DISCUSSION ON THE APPLICATION  
12 FROM BOARD MEMBERS OR FROM THE PUBLIC. CLAUDETTE,  
13 ANY HANDS RAISED?

14 MS. MANDAC: NO HANDS RAISED.

15 CHAIRMAN IMBASCIANI: NO HANDS ARE RAISED.

16 OKAY. SCOTT'S PEN IS ON FIRE.

17 MR. TOCHER: MARIA BONNEVILLE.

18 VICE CHAIR BONNEVILLE: YES.

19 MR. TOCHER: MARGUERITE CASILLAS.

20 MS. CASILLAS: YES.

21 MR. TOCHER: JUDY CHOU.

22 DR. CHOU: YES.

23 MR. TOCHER: LEONDRA CLARK-HARVEY.

24 DR. CLARK-HARVEY: YES.

25 MR. TOCHER: SHANNON DAHL.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. DAHL: YES.  
2 MR. TOCHER: ANNE-MARIE DULIEGE.  
3 DR. DULIEGE: YES.  
4 MR. TOCHER: YSABEL DURON.  
5 MS. DURON: YES.  
6 MR. TOCHER: MARK FISCHER-COLBRIE.  
7 MR. FISCHER-COLBRIE: YES.  
8 MR. TOCHER: ELENA FLOWERS.  
9 DR. FLOWERS: YES.  
10 MR. TOCHER: VITO IMBASCIANI.  
11 CHAIRMAN IMBASCIANI: YES.  
12 MR. TOCHER: RICH LAJARA.  
13 MR. LAJARA: YES.  
14 MR. TOCHER: CHRIS MIASKOWSKI.  
15 DR. MIASKOWSKI: YES.  
16 MR. TOCHER: ADRIANA PADILLA.  
17 DR. PADILLA: YES.  
18 MR. TOCHER: MARV SOUTHARD.  
19 DR. SOUTHARD: YES.  
20 MR. TOCHER: YAEL WYTE.  
21 MS. WYTE: YES.  
22 MR. TOCHER: KEVIN XU.  
23 DR. XU: YES.  
24 MR. TOCHER: THANK YOU. THAT MOTION  
25 CARRIES. MR. CHAIR.

BETH C. DRAIN, CA CSR NO. 7152

1 CHAIRMAN IMBASCIANI: OKAY. THANK YOU.  
2 AND OUR FOURTH AND FINAL APPLICATION IS CLIN2 19061  
3 RELATED TO CHARCOT-MARIE-TOOTH DISEASE RECOMMENDED  
4 BY THE TEAM FOR FUNDING. DO I HAVE A MOTION?

5 MR. TOCHER: AND THE MEMBERS IN CONFLICT  
6 ARE MEMBERS DAHL AND DURON.

7 MS. CASILLAS: I'LL MOVE.

8 CHAIRMAN IMBASCIANI: THANK YOU.

9 VICE CHAIR BONNEVILLE: SECOND.

10 CHAIRMAN IMBASCIANI: WE HAVE A SECOND.  
11 THANK YOU. IS THERE ANY DISCUSSION ON THIS FOURTH  
12 AND LAST APPLICATION?

13 VICE CHAIR BONNEVILLE: ANNE-MARIE.

14 CHAIRMAN IMBASCIANI: OKAY. WE'LL DO IT  
15 ANNE-MARIE FOLLOWED BY PAT AND MARK. SO,  
16 ANNE-MARIE, THE FLOOR IS YOURS.

17 DR. DULIEGE: YES. THANK YOU. IT'S  
18 UNUSUAL, AS FAR AS I REMEMBER, FOR THE CIRM TEAM TO  
19 RECOMMEND FOR FUNDING AN APPLICATION THAT DIDN'T  
20 HAVE SUFFICIENT SCORE AS EVALUATED BY THE GRANTS  
21 WORKING GROUP AND HERE THE MEDIAN SCORE IS 80. CAN  
22 WE GET SOME EXPLANATION AS TO WHY WE SHOULDN'T ASK  
23 THIS TEAM TO RESUBMIT AN APPLICATION LATER WITH  
24 TAKING INTO ACCOUNT THE COMMENTS FROM THE GRANTS  
25 WORKING GROUP AND PRESENTING A PROPOSAL WITH A

1 BETTER SCORE RATHER THAN APPROVING THIS ONE HOPING  
2 THAT THEY WILL ADDRESS THEIR SCORE, THE QUESTIONS  
3 RAISED BY THE GRANTS WORKING GROUP ANYWAY?

4 CHAIRMAN IMBASCIANI: DR. SAMBRANO, DO YOU  
5 WANT TAKE A STAB?

6 DR. SAMBRANO: YES. THANK YOU,  
7 ANNE-MARIE, FOR THE QUESTION. SO WE LOOK AT ALL OF  
8 THE APPLICATIONS THAT SCORE AT LEAST AND 80 WITH A  
9 LITTLE BIT MORE IN-DEPTH ANALYSIS. AND ONE OF THE  
10 THINGS THAT WE IDENTIFIED ABOUT THIS APPLICATION IS  
11 THAT OVERALL THE GRANTS WORKING GROUP HAD A VERY  
12 POSITIVE REVIEW OF THE APPLICATION. AND THE  
13 CONCERNS THAT THEY HAD WERE RELATED TO SOME OF THE  
14 GAPS IN THEIR CMC PLAN AND THE LACK OF DETAIL AS IT  
15 RELATED TO THE ACCESS AND AFFORDABILITY PLAN.

16 SO WE FELT THAT THOSE ELEMENTS WERE QUITE  
17 READILY ADDRESSABLE. THEY CERTAINLY COULD GO BACK  
18 AND REWRITE THE APPLICATION WITH THOSE ELEMENTS  
19 IMPROVED. ON THE OTHER HAND, WE ALSO FELT THAT THIS  
20 IS JUST SOMETHING THAT WAS NOT ABSOLUTELY NECESSARY.  
21 I THINK THE TEAM HAS ALSO, I THINK, IN A LETTER THEY  
22 PROVIDED ALREADY ADDRESSED MANY OF THE CMC-RELATED  
23 ISSUES. AND AS I MENTIONED THE ACCESS AND  
24 AFFORDABILITY ELEMENT, WHICH IS A NEW ELEMENT, IS  
25 INTENDED TO BE MORE OF A GUIDANCE TO THE AWARDEE

1 RATHER THAN IT BEING PUNITIVE.  
2 AND SO FOR THOSE REASONS, ALONG WITH THE  
3 FACT THAT THIS APPLICATION DOES REPRESENT A  
4 PROGRESSION FROM A CLIN1 AWARD, THAT THIS WOULD BE  
5 ADVANCING. SO MEANING WE HAVE EXPERIENCE WITH THIS  
6 PARTICULAR APPLICANT AND THEIR EXISTING PROJECT  
7 ALREADY AND THE FACT THAT IT IS SOMETHING THAT WOULD  
8 FIT WITHIN OUR PORTFOLIO BECAUSE WE DON'T CURRENTLY  
9 OTHERWISE HAVE ANYTHING IN THIS WERE FACTORS THAT  
10 WENT INTO MAKING THE RECOMMENDATION TO SUPPORT IT.

11 DR. DULIEGE: THANK YOU. THIS ADDRESSED  
12 MY CONCERNs APPROPRIATELY. I APPRECIATE THAT.

13 CHAIRMAN IMBASCIANI: THANK YOU. OKAY.  
14 PAT LEVITT, YOU'RE NEXT.

15 DR. LEVITT: WELL, GIL, THEY DON'T ADDRESS  
16 MY CONCERNs BECAUSE ISSUES AROUND CMC AND  
17 AFFORDABILITY AND ACCESSIBILITY ARE NOT TRIVIAL.  
18 AND I JUST SORT OF HAVE -- I'M UNCOMFORTABLE  
19 WITH -- THE RANGE OF SCORES WAS LOW. THERE'S ONE  
20 SCORE ABOVE 85 AS THE HIGH, SCORES IN THE 70S. I  
21 DON'T HAVE THE REVIEWS. I CAN'T -- I DON'T HAVE  
22 ACCESS TO THE REVIEWS, BUT THERE ARE DECISIONS MADE.  
23 WE'VE MADE DECISIONS AS A BOARD WITH INDIVIDUALS WHO  
24 HAVE APPLIED WHO HAVE HAD HISTORY WITH CIRM, HAD  
25 ISSUES THAT THE GWG POINTS OUT, AND WE'VE BEEN

1 PRETTY STRAIGHTFORWARD ABOUT ASKING THEM TO COME  
2 BACK WITH AN IMPROVED APPLICATION.

3 AND I THINK THE PRESUMED -- THE CHALLENGES  
4 THAT YOU MENTIONED, MANUFACTURING, THAT'S NOT  
5 TRIVIAL IN WHAT WE'RE GOING TO BE ASKED TO FUND HERE  
6 OR WHAT THE BOARD IS GOING TO BE ASKED TO FUND HERE.  
7 SO I'M NOT COMFORTABLE WITH THIS DECISION  
8 CONSIDERING THE SCORES AND CONSIDERING THE SPECIFIC  
9 AREAS THAT YOU NOTED THE GWG RAISING.

10 DR. CANET-AVILES: MAY I ADD SOMETHING,  
11 GIL OR SCOTT? I DON'T KNOW IF I'M ALLOWED.

12 DR. SAMBRANO: I THINK VITO IS -- WE  
13 SHOULD GO.

14 DR. CANET-AVILES: SORRY. CAN I?

15 DR. SAMBRANO: WE'RE NOT HEARING -- I  
16 DON'T KNOW IF THEY'RE ON.

17 MR. TOCHER: MARK. MARK, CAN YOU HEAR US?

18 MR. FISCHER-COLBRIE: I CAN HEAR YOU.

19 CHAIRMAN IMBASCIANI: GREAT. THE FLOOR IS  
20 YOURS.

21 MR. FISCHER-COLBRIE: I'M GOING TO LOWER  
22 MY HAND BECAUSE THE PRIMARY QUESTION WAS ASKED. AND  
23 SO I THINK IT'S IMPORTANT TO GET A FOLLOW-UP  
24 RESPONSE. SO THANK YOU.

25 CHAIRMAN IMBASCIANI: OKAY. KIM BARRETT.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. BARRETT: YEAH. THANKS FOR THE  
2 OPPORTUNITY. I JUST WANTED TO ADD ONE THING.  
3 CERTAINLY I'M ALWAYS QUITE INCLINED TO SUPPORT THE  
4 CIRM TEAM IN THEIR DECISION BECAUSE THEY HAVE A VERY  
5 BALANCED VIEW OF ALL OF THE FACTORS. BUT IF I  
6 UNDERSTOOD THE PROCESS CORRECTLY, THERE WAS THE  
7 INTENT TO FORWARD SEVEN APPLICATIONS AFTER THE  
8 QUALIFICATION STAGE AND ONE WAS SUBSEQUENTLY REMOVED  
9 BECAUSE OF AN ELIGIBILITY CONCERN.

10 SO FROM AN OVERALL PROCESS STANDPOINT,  
11 WHILE I UNDERSTAND THE WORKLOAD IMPLICATIONS, IT'S A  
12 BIT PROBLEMATIC TO CHECK ON ELIGIBILITY AFTER THE  
13 QUALIFICATION STAGE BECAUSE, AS HAPPENED IN THIS  
14 CASE, ONE OF THOSE SEVEN WAS EXCLUDED. BUT THEN IT  
15 COULD HAVE BEEN THAT THE NEXT MOST COMPETITIVE  
16 APPLICATION FOR THE QUALIFICATION STAGE MIGHT HAVE,  
17 IN FACT, BEEN RATED MORE HIGHLY, CERTAINLY THE 19061  
18 AND PERHAPS ANY OF THESE APPLICATIONS.

19 SO I'M ALSO, WHILE I'M NOT VOTING ON THIS  
20 CASE, I'M ALSO CONCERNED ABOUT SUPPORT FOR A  
21 PROPOSAL WHERE TEN MEMBERS OF THE GWG VOTED NOT TO  
22 SUPPORT THE APPLICATION, A STRONG MAJORITY.

23 DR. SAMBRANO: MAY I PROVIDE A  
24 CLARIFICATION ON THE ELIGIBILITY ISSUE?

25 CHAIRMAN IMBASCIANI: YES.

1 DR. SAMBRANO: OKAY. SO THE -- YES, IT'S  
2 TRUE THAT WE HAVE, AT LEAST THE WAY I'VE DIAGRAMMED  
3 IT, THE ELIGIBILITY OR THE DEEP DIVE INTO  
4 ELIGIBILITY AFTERWARDS. THE ISSUE THAT HAPPENED  
5 WITH THIS PARTICULAR APPLICATION WAS ONE WHERE IT  
6 WAS DEEMED INELIGIBLE VERY, VERY LATE BECAUSE OF AN  
7 ACTION THAT THEY TOOK THAT MADE THEM INELIGIBLE.  
8 MEANING WHEN THEY STARTED OUT, THEY WERE ACTUALLY  
9 ELIGIBLE. AND DURING THE COURSE OF THE PROCESS, AS  
10 WE WERE GETTING READY FOR GRANTS WORKING GROUP, THEY  
11 ENGAGED IN AN ACTIVITY WHICH ULTIMATELY MADE THEM  
12 INELIGIBLE.

13 SO IT WAS SOMETHING THAT WOULD NOT HAVE  
14 REALLY MADE A DIFFERENCE GIVEN HOW THAT ONE  
15 OCCURRED. BUT DO UNDERSTAND THAT IN TERMS OF WHAT  
16 WE MOVE FORWARD, WE DO WANT TO MAKE SURE THAT  
17 OBVIOUSLY IT IS ELIGIBLE. AND SO WE'VE STARTED  
18 INCLUDING BACKUP APPLICATIONS SUCH THAT IF SOMETHING  
19 DOES DROP OUT AT SOME POINT AND IT'S EARLY ENOUGH,  
20 THAT WE HAVE ALWAYS THE SEVENTH APPLICATION  
21 AVAILABLE TO MOVE FORWARD.

22 CHAIRMAN IMBASCIANI: THANKS, GIL.

23 VICE CHAIR BONNEVILLE: GIL, DO WE HAVE AN  
24 OPPORTUNITY TO REVIEW MORE IN A SUBSEQUENT CYCLE IF  
25 SOMETHING LIKE THIS HAPPENS? SO IN THE NEXT CYCLE,

BETH C. DRAIN, CA CSR NO. 7152

1 COULD WE TAKE MORE ON AS A CONSEQUENCE OF TAKING  
2 FEWER IN THE CYCLE PREVIOUSLY?

3 DR. SAMBRANO: WELL -- I SEE. SO YOU'RE  
4 SAYING IF WE TAKE FEWER FOR SOME REASON IN ONE  
5 CYCLE, CAN WE ADD ANOTHER ONE. WE COULD --

6 VICE CHAIR BONNEVILLE: ANOTHER  
7 APPLICATION TO THE NEXT CYCLE. SORRY.

8 DR. SAMBRANO: RIGHT. IN THE SUBSEQUENT  
9 CYCLE, YOU MEAN?

10 CHAIRMAN IMBASCIANI: YES.

11 VICE CHAIR BONNEVILLE: YES.

12 DR. SAMBRANO: RIGHT. SO WE COULD, BUT  
13 IT'S NOT NECESSARILY THE SAME COHORT OF  
14 APPLICATIONS.

15 VICE CHAIR BONNEVILLE: I REALIZE THAT. I  
16 WASN'T SUGGESTING THAT SAME APPLICATION THE NEXT  
17 TIME. I WAS JUST SAYING TO AUGMENT THAT CYCLE GIVEN  
18 THERE WERE FEWER THAT WENT THROUGH THE LAST TIME.

19 DR. SAMBRANO: WE COULD. I WOULD SAY YES  
20 IF WE ARE NOT FUNDING ENOUGH. SO THE NUMBER SEVEN  
21 IS NOT ANYTHING MAGICAL REALLY. IT'S COMPLETELY  
22 BASED ON WHAT WE THINK THE SUCCESS RATE WILL BE.  
23 AND SO, AS YOU SEE, IT'S AT LEAST 50 PERCENT OR MORE  
24 AND ULTIMATELY WHAT WILL USE UP THE BUDGET. SO WITH  
25 THESE FOUR, WE ARE KIND OF ON PAR WITH THE

1 UTILIZATION OF THE BUDGET. IF WE FEEL LIKE WE'RE  
2 NOT USING ENOUGH BUDGET, THEN THAT'S WHAT WOULD  
3 CAUSE US TO INCREASE THE NUMBER FOR SUBSEQUENT  
4 CYCLES.

5 VICE CHAIR BONNEVILLE: I REALIZE THAT. I  
6 THINK IT'S MORE A QUESTION OF THERE'S A LOT OF  
7 DEMAND AND WE'VE LIMITED AND CHANGED THE PROCESS TO  
8 NOT ALLOW AS MANY THROUGH A CYCLE AS WE USED TO IN  
9 THE PAST. AND SO, THEREFORE, I THINK, JUST GIVEN  
10 THE FACT THAT THERE IS THIS MUCH DEMAND, I'M NOT  
11 SURE IT'S THAT BIG OF AN ASK TO CONSIDER IT. SO WE  
12 CAN HAVE CONVERSATIONS OFFLINE ABOUT IT AND THEN  
13 ADDRESS IT THERE. YES, J.T.?

14 DR. THOMAS: YES, WE WILL DEFINITELY  
15 CONSIDER THAT.

16 VICE CHAIR BONNEVILLE: THANK YOU.

17 DR. CANET-AVILES: JUST A REMINDER THAT  
18 BEFORE, GIL, WE HAVE CLIN2 AS WELL IN THE PILE,  
19 RIGHT. NOW IS ONLY CLIN -- CLIN1 AS WELL IN THE  
20 PILE. JUST WANTED TO CLARIFY.

21 CHAIRMAN IMBASCIANI: ANY OTHER BOARD  
22 MEMBERS WANT TO SPEAK TO THIS ITEM? OKAY. MEMBERS  
23 OF THE PUBLIC, YES?

24 MS. MANDAC: YOU HAVE TWO MEMBERS OF THE  
25 PUBLIC FOR THIS ITEM. SO I DO SEE BOTH OF YOUR

1       HANDS RAISED. YOU BOTH HAVE THREE MINUTES. I WILL  
2       START WITH TERRY AND THEN MOVE ON TO JOCELYN.  
3       TERRY, YOU HAVE THE FLOOR.

4                    MR. PIROVOLAKIS: YEAH. HI. MY NAME IS  
5        NAME IS TERRY PIROVALAKIS. MANY OF YOU KNOW ME AS  
6        THE CEO OF ELPIDA. AND I JUST WANTED TO THANK  
7        EVERYBODY FOR YOUR SUPPORTING US ON OUR CLIN1 AWARD  
8        IN TRUSTING US IN ADVANCING THE THERAPY FOR THIS  
9        DEVASTATING DISEASE WITH SUCH A SIGNIFICANT UNMET  
10      NEED.

11                   DURING OUR CLIN1, WE SUCCESSFULLY  
12      COMPLETED ALL THE MILESTONES, COMPLETING TOXICOLOGY,  
13      RECEIVING IND APPROVAL, FORMING OR CREATING GMP  
14      PLASMID, KICKING OFF THE NATURAL HISTORY, AND  
15      INVESTIGATING A SURROGATE FOR MUSCLE FAT  
16      FRACTIONING, ALLOWING US TO MOVE THIS PROGRAM  
17      FORWARD.

18                   SINCE THEN WE 'VE SECURED ADDITIONAL  
19      FUNDING BY CURE CMT4J AND CURE CMTRF WHICH ALLOWED  
20      US TO MANUFACTURE THE DRUG WHICH HAS BEEN COMPLETED  
21      AND WILL BE RELEASED IN FEBRUARY OF THIS YEAR,  
22      ALLEVIATING ANY CONCERNS AROUND THE MANUFACTURING OF  
23      THE CMC BECAUSE EVERYTHING WAS DONE AT GMP GRADE  
24      PRODUCT. IT WAS MADE AT VIROGEN, WHICH IS ONE OF  
25      THE TOP MANUFACTURERS IN THE WORLD, AND IT PASSED

1 ALL OF ITS CRITERIA. SO THERE SHOULD BE NO CONCERNS  
2 AROUND THE CMC.

3 THE CLINICAL TRIAL IS SCHEDULED TO BEGIN  
4 IN FEBRUARY AND MARCH, PERFECT TIMING FOR THE  
5 RELEASE OF, HOPEFULLY, THIS FUNDING AMOUNT. WE'RE  
6 COLLABORATING WITH THE WORLD'S LEADING EXPERTS IN  
7 ADVOCACY AND EXPERTS IN THE FIELD. BEING A  
8 NONPROFIT, WE HAVE CONVERTED TO A NONPROFIT AND WE  
9 INTEND TO PROVIDE THIS DRUG AT COST-PLUS, WHICH  
10 SHOULD ALLEVIATE ANY CONCERNS AROUND AFFORDABILITY  
11 AND ACCESS. WE HAVE A BLA SUBMITTED FOR SPG50, AND  
12 OUR GOAL IS TO PROVIDE THIS DRUG AT THE LOWEST COST  
13 POSSIBLE. WE WANT TO MAKE SURE THAT EVERY CHILD IN  
14 THE WORLD CAN ACCESS THIS DRUG AT AN AFFORDABLE RATE  
15 AND NOT BE DROPPED.

16 AND FINALLY, I WANT TO APPRECIATE AND  
17 THANK THE CIRM BOARD FOR SUPPORTING US AND TRUSTING  
18 US IN THIS AMAZING AND INCREDIBLE OPPORTUNITY TO  
19 SAVE THESE CHILDREN BECAUSE WE CAN DO SO. THE DRUG  
20 IS READY. WE ARE READY TO GO. AND TOGETHER WE CAN  
21 AND MAKE AN IMPACTFUL CHANGE IN THESE CHILDREN'S  
22 LIVES. SO THANK YOU.

23 MS. MANDAC: THANK YOU, TERRY. NEXT WE  
24 HAVE JOCELYN. JOCELYN, YOU HAVE THE FLOOR.

25 MS. DUFF: HI THERE. I'M SORRY. I CAN'T

1 TURN MY VIDEO ON. IT'S BEEN DISABLED BY THE HOST.  
2 MS. MANDAC: THERE SHOULD BE A BUTTON.  
3 MS. DUFF: GOT IT. THANK YOU. BOARD  
4 MEMBERS, MEMBERS OF THE PUBLIC, CIRM TEAM, AND STAFF  
5 AND MEMBERS OF THE GRANTS WORKING GROUP, MY NAME IS  
6 JOCELYN DUFF. I AM FOUNDER AND EXECUTIVE DIRECTOR  
7 FOR CURE CMT4J. OUR PRIMARY MISSION IS TO DEVELOP  
8 THERAPEUTICS FOR AN ULTRA-RARE DISEASE KNOWN AS  
9 CMT4J. MORE IMPORTANTLY, I AM MOM TO OUR YOUNGEST  
10 DAUGHTER TALIA WHO WAS DIAGNOSED WITH 4J AFTER A  
11 SIX-YEAR MISDIAGNOSIS. I'M HERE TODAY FIGHTING FOR  
12 TALIA'S'S LIFE AND FOR THE FAMILIES IN OUR PATIENT  
13 COMMUNITY ACROSS THE GLOBE LIVING WITH THIS HORRIFIC  
14 DISEASE.

15 I URGE YOU TO APPROVE OUR CLIN2  
16 APPLICATION, AN AAV GENE THERAPY FOR CMT4J, A  
17 FIRST-IN-HUMAN, FIRST-IN-CLASS, AND FIRST EVER  
18 TREATMENT FOR CMT4J.

19 I WANT TO THANK THE CIRM TEAM FOR THEIR  
20 FULL SUPPORT OF OUR CLIN2 GRANT PROPOSAL. WE 'VE  
21 BEEN SO FORTUNATE TO HAVE THE SUPPORT OF A CLIN1  
22 GRANT FOR OUR NATURAL HISTORY STUDY, PROVIDING US  
23 WITH INVALUABLE TOOLS FOR OUR CLINICAL TRIAL.  
24 CONNECTING THE DOTS FROM CIRM 1 TO CIRM 2, BUILDING  
25 A BRIDGE INTO A CLINICAL TRIAL SEEMS AT THE HEART OF

1 CIRM'S MISSION.

2 AS A PARENT WHO HAS WITNESSED THE  
3 HEARTBREAKING LOSS OF ABILITIES IN HER CHILD WHILE  
4 SIMULTANEOUSLY AND DESPERATELY DRIVING THE SCIENCE  
5 AND FUNDING FORWARD OVER THE PAST NINE YEARS, I WILL  
6 TELL YOU IT IS A PARENT'S WORST NIGHTMARE. I WILL  
7 ALSO TELL YOU THAT THE SCIENCE HAS ALWAYS BEEN  
8 THERE. THE ONLY MISSING PIECE HAS BEEN THE FUNDING.

9 I'VE WATCHED THIS MONSTER STEAL TALIA'S  
10 ABILITY TO JUMP, DANCE, AND WALK, STEAL HER ABILITY  
11 TO USE HER ARMS TO HUG US OR TO FEED HERSELF, STEAL  
12 HER ABILITY TO BREATHE ON HER OWN. PLEASE, WE HAVE  
13 A TREMENDOUS -- WE HAVE TREMENDOUS POTENTIAL TO STOP  
14 THIS DISEASE DEAD IN ITS TRACKS AND POSSIBLY REVERSE  
15 SOME OF ITS EFFECTS AS WE SAW IN OUR PRECLINICAL  
16 WORK.

17 WE SHOULD HAVE BEEN IN A CLINICAL TRIAL  
18 BACK IN 2020; HOWEVER, A PERFECT STORM OF EVENTS  
19 HALTED FORWARD PROGRESS, A GLOBAL PANDEMIC, A  
20 COLLAPSED BIOPHARMA ECONOMY, AND THE LOSS OF ANY  
21 REMAINING FUNDING FOR ULTRA-RARE DRUG DEVELOPMENT IN  
22 THE WAKE OF THE LOSS OF THE PRV. WE HAVE BEEN  
23 PICKING UP THE PIECES FOR THE LAST FIVE YEARS, AND  
24 OUR MOMENT IS NOW.

25 TWO OF OUR PATIENTS, GAVAN AND DANNY,

BETH C. DRAIN, CA CSR NO. 7152

1 ACTUALLY LIVE WITHIN AN HOUR OF CIRM HEADQUARTERS,  
2 ONE SOUTH OF THE BAY AREA, THE OTHER NORTH. IF WE  
3 COULD GET A GENE THERAPY TO THEM SOON, WE COULD KEEP  
4 THEM OUT OF A WHEELCHAIR AND BREATHING ON THEIR OWN.  
5 FAMILIES AROUND THE WORLD COULD BE SPARED FROM THE  
6 PROFOUND DISABILITIES OR DEATH (INTERFERENCE). THIS  
7 IS NOT ONE DISEASE OR EVEN ONE GENE. WHAT MAKES OUR  
8 PROGRAM TRULY EXTRAORDINARY IS ITS REACH. OUR  
9 PLATFORM COULD BE USED BY MANY OF THE MORE THAN 100  
10 SUBTYPES OF CMT DISEASES. IT IS ALSO TRANSLATABLE  
11 TO OTHER LOSS-OF-FUNCTION DISORDERS CAUSED BY OUR  
12 GENE.

13 MS. MANDAC: JOCELYN, YOUR TIME IS UP.  
14 VITO, THAT IS IT FOR MEMBERS OF THE PUBLIC.

15 CHAIRMAN IMBASCIANI: OKAY. THANK YOU,  
16 MS. DUFF, FOR YOUR COMMENTS AND TERRY ALSO. IF  
17 THERE ARE NO OTHER COMMENTS FROM BOARD MEMBERS, WE  
18 CAN PROCEED TO A VOTE ON THIS FINAL APPLICATION.

19 MR. TOCHER: AND THE MOTION ON THE TABLE  
20 IS TO FUND APPLICATION 19061.

21 MARIA BONNEVILLE.

22 VICE CHAIR BONNEVILLE: NO.

23 MR. TOCHER: MARGUERITE CASILLAS.

24 MS. CASILLAS: I THINK I'M GOING TO SAY  
25 NO.

BETH C. DRAIN, CA CSR NO. 7152

1 MR. TOCHER: JUDY CHOU.  
2 DR. CHOU: NO.  
3 MR. TOCHER: LEONDRA CLARK-HARVEY.  
4 DR. CLARK-HARVEY: YES.  
5 MR. TOCHER: ANNE-MARIE DULIEGE.  
6 DR. DULIEGE: NO.  
7 MR. TOCHER: MARK FISCHER-COLBRIE.  
8 MR. FISCHER-COLBRIE: AYE.  
9 MR. TOCHER: ELENA FLOWERS.  
10 DR. FLOWERS: NO.  
11 MR. TOCHER: VITO IMBASCIANI.  
12 CHAIRMAN IMBASCIANI: YES.  
13 MR. TOCHER: RICH LAJARA.  
14 MR. LAJARA: YES.  
15 MR. TOCHER: CHRIS MIASKOWSKI.  
16 DR. MIASKOWSKI: YES.  
17 MR. TOCHER: ADRIANA PADILLA.  
18 DR. PADILLA: YES.  
19 MR. TOCHER: MARV SOUTHARD.  
20 DR. SOUTHARD: YES.  
21 MR. TOCHER: KAROL WATSON.  
22 DR. WATSON: YES.  
23 MR. TOCHER: YAEL WYTE.  
24 MS. WYTE: YES.  
25 MR. TOCHER: KEVIN XU.

1 DR. XU: NO.

2 MR. TOCHER: AND THAT MOTION CARRIES BY A  
3 VOTE OF EIGHT AYES TO SEVEN NOS.

4 CHAIRMAN IMBASCIANI: OKAY. ALL RIGHT.

5 THANK YOU, SCOTT. I APPRECIATE THAT. THE VOTING  
6 TOOK LONGER THAN SOME OF THE DISCUSSIONS THIS TIME.

7 SO BECAUSE I'M LOOKING AT THE CALENDAR,  
8 WE'VE REACHED THE POINT IN THE MEETING WHERE I  
9 JUGGLE THINGS AROUND. IT'S ABOUT TO BE REJUGGLED.

10 MR. TOCHER: WELL, ACTUALLY I THINK FOR  
11 PLANNING PURPOSES, BOARD MEMBERS, WE WILL TAKE THE  
12 NEXT ITEM IN SEQUENCE WHICH IS AGENDA ITEM 10, AND  
13 THEN YOU CAN PLAN TO TAKE UP TO A 30-MINUTE LUNCH  
14 BREAK AT THE CONCLUSION OF THIS PRESENTATION.

15 CHAIRMAN IMBASCIANI: THAT'S GREAT. THANK  
16 YOU, SCOTT. AGENDA ITEM NO. 10 IS OUR EDUCATION 8  
17 CONCEPT PLAN. IT WILL BE PRESENTED BY DR. DAISY  
18 XIN, WHO IS OUR SCIENCE OFFICER IN THE DISCOVERY AND  
19 EDUCATION DEPARTMENT. DAISY, FLOOR IS YOURS.

20 MS. XIN: THANK YOU, CHAIR IMBASCIANI.  
21 HI, EVERYONE. I WILL BE SHARING WITH YOU THE EDUC8  
22 AND EDUC3 CONCEPTS TODAY. JUST AS A QUICK REMINDER,  
23 THE SAF GOAL 6 RECOMMENDATION IS THAT WE WILL  
24 DEVELOP CIRM'S WORKFORCE DEVELOPMENT PROGRAM TO  
25 ADDRESS GAPS AND MEET EVOLVING DEMANDS IN

1       REGENERATIVE MEDICINE. TO DO THIS, WE'LL BE  
2       PROVIDING HIGH DEMAND TECHNICAL TRAINING VIA OUR  
3       BRIDGES AND COMPASS PROGRAM UPDATES, DEVELOP  
4       PROGRAMMING TO SUPPORT OUTREACH EDUCATION EFFORTS  
5       FOR K THROUGH 12, TEACHERS, AND COMMUNITY MEMBERS  
6       VIA COLLABORATIONS WITH THE STAKEHOLDERS.

7               TO START, I WILL BE SHARING THE EDUC8  
8       CONCEPT FIRST. YOU CAN EXPECT A BRIEF BACKGROUND  
9       WITH THE OVERVIEW OF OUR MISSION AND EDUC PROGRAMS  
10       FOCUSING ON BRIDGES AND COMPASS SPECIFICALLY AND OUR  
11       RATIONALE FOR THE REVIEW PROCESS. I WILL SHARE A  
12       LITTLE BIT MORE DETAIL ABOUT THE EDUC8 PROGRAM  
13       FOLLOWED BY A TIMELINE OF PROGRAM ROLLOUT, A  
14       SUMMARY, AND A REQUEST FOR A MOTION.

15               AS ALWAYS, OUR MISSION IS ACCELERATING  
16       WORLD-CLASS SCIENCE TO DELIVER TRANSFORMATIVE  
17       REGENERATIVE MEDICINE TREATMENTS IN AN EQUITABLE  
18       MANNER TO A DIVERSE CALIFORNIA AND WORLD. AND  
19       REALLY KEY TO THIS MISSION IS OUR EDUCATION AND  
20       WORKFORCE DEVELOPMENT WHERE IT REPRESENTS CIRM'S  
21       INVESTMENT INTO CALIFORNIA AND THE TRAINING THAT  
22       TRAINEES ARE EXPERIENCING THROUGH THESE PROGRAMS.  
23       AND ON TOP OF THIS WORKFORCE DEVELOPMENT ARE OUR  
24       INFRASTRUCTURE PROGRAMS THAT ENHANCE DISCOVERY AND  
25       RESEARCH AND DEVELOPMENT WHICH REALLY ARE PRODUCING

1 THE DISCOVERIES THAT BRING THE CURES AND TREATMENTS  
2 TO PATIENTS IN CALIFORNIA.

3 NOW, KEY TO THIS PYRAMID AND FOUNDATION  
4 ONTO THIS ARE THE EXPERTS WHO ARE A PART OF THE  
5 WORKFORCE, WHO ARE THE ONES MANAGING -- PRODUCING  
6 THE EXPERIMENTS, MANAGING THE DATA, AND REALLY  
7 TAKING CARE OF THE PATIENTS. AND THIS IS WHERE  
8 CIRM'S EDUC PROGRAMS REALLY BRING VALUE WHERE WE ARE  
9 TRAINING TRAINEES TO APPLY THEIR EXPERIENCE THROUGH  
10 THESE PROGRAMS TO TACKLE FUTURE CHALLENGES, REALLY  
11 BRINGING THEIR NEW PERSPECTIVES TO DRIVE SCIENTIFIC  
12 INNOVATION AND CONTRIBUTE VALUABLE PERSPECTIVES THAT  
13 THEY BROUGHT FROM THEIR COMMUNITIES AND ALSO IN  
14 GIVING BACK TO THEIR COMMUNITIES AS WELL.

15 ONE OF THE HIGHLIGHTS OF OUR EDUCATION  
16 PROGRAMS IS THAT WE ENCOURAGE TRAINEES TO  
17 PARTICIPATE IN PATIENT ENGAGEMENT, IN HEALTHCARE,  
18 AND ALSO IN COMMUNITY OUTREACH ACTIVITIES. IN MANY  
19 WAYS THEY'RE GIVING BACK TO THEIR COMMUNITIES  
20 THROUGH THIS SET OF TRAINING IN A VERY HOLISTIC WAY.

21 AND SO ONE OF THE QUOTES THAT WE HAVE FROM  
22 ONE OF OUR RECENT BLOG POSTS ON OUR BLOG THE "STEM  
23 CELLAR" I THINK REALLY SPEAKS TO THIS IN THAT  
24 EDUCATION PROGRAMS ARE BUILDING THE BIOTECHNOLOGY  
25 WORKFORCE THAT'S NEEDED TO GENERATE NEW CURES.

1 NOW, CIRM'S CURRENT PORTFOLIO OF TRAINING  
2 PROGRAMS SPAN A RANGE OF TRAINING LEVELS FROM HIGH  
3 SCHOOL ALL THE WAY TO GRADUATE LEVEL AND  
4 POSTDOCTORAL FELLOWS. AT THE BOTTOM OF THE SLIDE  
5 HERE, YOU WILL SEE SPARK, WHICH IS OUR PROGRAM THAT  
6 OFFERS SUMMER RESEARCH INTERNSHIP EXPERIENCES TO  
7 HIGH SCHOOL STUDENTS. THERE ARE CURRENTLY 11 ACTIVE  
8 PROGRAMS, AND WE'VE TRAINED OVER 950 STUDENTS SINCE  
9 2012.

10 WE ALSO HAVE OUR COMPASS PROGRAM, WHICH IS  
11 OUR NEWEST PROGRAM SINCE 2023. WE'VE TRAINED OVER  
12 300 STUDENTS, AND THERE ARE 16 ACTIVE PROGRAMS RIGHT  
13 NOW. 54 PERCENT OF COMPASS STUDENTS ARE  
14 FIRST-GENERATION COLLEGE STUDENTS. AND COMPASS IN  
15 PARTICULAR FOCUSES ON RECRUITING TRAINEES WHO ARE  
16 INTERESTED IN CAREERS ABOUT THE BIOLOGY IN THE  
17 REGENERATIVE MEDICINE SPACE, BUT POTENTIALLY DID NOT  
18 HAVE THE OPPORTUNITIES OR RESOURCES TO REALLY  
19 EXPLORE THE CAREERS IN THIS FIELD. AND SO IT'S  
20 PROVIDING THEM A GREAT OPPORTUNITY TO GET INTO THE  
21 CAREERS HERE.

22 WE ALSO HAVE OUR BRIDGES PROGRAM, WHICH IS  
23 ONE OF OUR LONGEST RUNNING PROGRAMS SINCE 2009.  
24 WE'VE TRAINED OVER 2,000 STUDENTS HERE. THESE ARE  
25 ACTIVE -- THERE'S ABOUT 15 PROGRAMS SPREAD ACROSS

1 DIFFERING CAL STATE UNIVERSITIES AND COMMUNITY  
2 COLLEGES IN CALIFORNIA. AND ABOUT 47 PERCENT OF  
3 THEM ARE FIRST-GENERATION COLLEGE STUDENTS.

4 THE BRIDGES PROGRAM FOCUSES ON RECRUITING  
5 TRAINEES WHO ARE MORE COMMITTED TO THE REGENERATIVE  
6 MEDICINE SPACE AND ARE READY TO JUMP STRAIGHT INTO  
7 THEIR CAREERS UPON GRADUATION THROUGH GAINING  
8 INTERNSHIP EXPERIENCE THROUGH BRIDGES. AND THESE  
9 ARE TYPICALLY STUDENTS WHO ARE A PART OF AN  
10 ASSOCIATE'S DEGREE PROGRAM OR BACHELOR'S AND  
11 MASTER'S PROGRAMS.

12 FINALLY, WE ALSO HAVE OUR EDUC4 PROGRAM,  
13 NICKNAMED SCHOLARS. THERE ARE 18 ACTIVE PROGRAMS  
14 HERE, AND WE'VE TRAINED OVER 1300 STUDENTS SINCE  
15 2007. THIS PROGRAM SUPPORTS GRADUATE STUDENTS,  
16 POSTDOCTORAL FELLOWS, AND CLINICAL FELLOWS.

17 NOW, THE GOAL OF ALL OF OUR TRAINING  
18 PROGRAMS REALLY IS TO BUILD A SKILLED WORKFORCE AND  
19 MEETING EVOLVING DEMANDS IN REGENERATIVE MEDICINE.

20 SO TODAY I'LL BE FOCUSING ON BRIDGES AND  
21 COMPASS IN PARTICULAR. AND THERE ARE QUITE A FEW  
22 INSTITUTIONS THAT SUPPORT THESE PROGRAMS ACROSS  
23 CALIFORNIA. IN PARTICULAR, THERE ARE SIX  
24 INSTITUTIONS THAT SUPPORT BOTH BRIDGES AND COMPASS  
25 PROGRAMS. WE SEE THAT THE MAJORITY OF OUR TRAINEES

1 FROM THESE PROGRAMS REMAIN IN STEM FIELDS. RIGHT  
2 HERE I'M SHOWING BRIDGES' SPECIFIC ALUMNI OUTCOMES  
3 BECAUSE COMPASS IS STILL A RELATIVELY NEW PROGRAM  
4 AND WE'RE STILL GATHERING ALUMNI DATA AS STUDENTS  
5 ARE FINISHING UP THEIR PROGRAM.

6 IN BRIDGES WE SEE THAT 83 PERCENT OF  
7 STUDENTS REMAIN IN STEM. ABOUT 37 PERCENT OF THEM  
8 GO ON TO ACADEMIC RESEARCH IN SOME CAPACITY, AND 31  
9 PERCENT OF THEM GO INTO THE BIOTECH INDUSTRY. ABOUT  
10 24 PERCENT GO ON TO HIGHER EDUCATION. IN ADDITION,  
11 TRAINEES ARE VERY MUCH A PART OF THIS WORKFORCE  
12 DEVELOPMENT NETWORK, AND WE'VE SEEN THAT OVER 90  
13 INTERNSHIP HOST SITES AND LABS HAVE BEEN INVOLVED IN  
14 MENTORING AND GUIDING OUR TRAINEES THROUGH THEIR  
15 INTERNSHIP EXPERIENCES. ABOUT 49 OF THESE ARE  
16 BIOTECH INDUSTRY HOSTS. AND ALTOGETHER WE HAVE HAD  
17 OVER 800 MENTORS BE A PART OF GUIDING AND SUPPORTING  
18 OUR TRAINEES OVER THE YEARS.

19 IN ADDITION, WE DO SEE THAT TRAINEES,  
20 BESIDES DOING THEIR COURSEWORK AND PARTICIPATING IN  
21 THE ACTIVITIES OF THESE PROGRAMS, THEY'RE ALSO VERY  
22 MUCH INNOVATING AND EXPANDING SCIENTIFIC KNOWLEDGE  
23 AS PART OF THEIR INTERNSHIPS AND ALL ALONG THE  
24 ENTIRE PIPELINE FROM DISCOVERY TO CLINICAL.

25 WE OFTEN HEAR REALLY GREAT STORIES FROM

1 MENTORS ABOUT THEIR EXPERIENCE HOSTING TRAINEES, AND  
2 THIS IS JUST A COUPLE OF QUOTES. ONE FROM KATHY  
3 IVEY WHO'S A VP AT TENAYA, AND SHE HERSELF IS A CIRM  
4 SCHOLAR ALUM, SHARING WITH US THAT A TRAINEE HELPED  
5 SEED THEIR HISTOLOGY CORE AND GET IT OFF THE GROUND.  
6 WE'VE ALSO HEARD FROM OTHER PI'S LIKE KAREN ABOODY  
7 WHO IS A PI AT COH, CITY OF HOPE, THAT TRAINEES HAVE  
8 IMPACTED THE DESIGN OF THEIR CLINICAL PROTOCOL IN  
9 PROGRESS FOR IND SUBMISSION. SO REALLY TRAINEES ARE  
10 VERY MUCH A PART OF THE FIELD DURING THEIR  
11 INTERNSHIPS AND HELPING INNOVATE AND EXPAND  
12 KNOWLEDGE THROUGHOUT THEIR EXPERIENCE.

13 NOW, ALTOGETHER WE'VE SEEN FROM BRIDGES  
14 AND COMPASS THAT THERE HAVE BEEN OVER ON 500  
15 PUBLICATIONS IN PEER-REVIEWED JOURNALS THAT HAVE  
16 BEEN ENABLED THROUGH THESE TRAINING PROGRAMS. AND  
17 THIS IS SOMETHING THAT PROGRAM DIRECTORS REPORT TO  
18 CIRM THROUGH ANNUAL PROGRESS REPORTS.

19 ALL RIGHT. SO AS YOU CAN SEE, THE BRIDGES  
20 AND COMPASS PROGRAMS HAVE HAD GREAT IMPACTS AND  
21 CONTINUING THEM IS ESSENTIAL TO CIRM'S MISSION. THE  
22 CURRENT GRANTS ARE EXPIRING SOON FOR BRIDGES IN THE  
23 FALL OF 2026 AND COMPASS A YEAR AFTER THAT. WE ARE  
24 PROPOSING TO RELAUNCH THESE PROGRAMS WITH SOME  
25 UPDATES TO PRESERVE PROGRAM CONTINUITY FOR EXISTING

1        SUCCESSFUL PROGRAMS TO KEEP TRAINING THESE STUDENTS  
2        IN RESPONSE TO ALSO FUNDING CHALLENGES THAT I'M SURE  
3        EVERYONE KNOWS ABOUT TODAY. AND ALSO BASED ON OUR  
4        EXPERIENCE MANAGING THESE PROGRAMS FOR OVER 15  
5        YEARS, WE'D LIKE TO IMPLEMENT SOME IMPROVEMENTS IN  
6        THAT AREA.

7                SOME OF THE KEY INSIGHTS THAT WE'VE GAINED  
8        FROM MANAGING THESE PROGRAMS FOR SO MANY YEARS  
9        INCLUDE THAT THERE IS AN EVER EVOLVING DEMAND OF THE  
10       FIELD. AND TO THIS END, WE'LL BE EXPANDING THE  
11       ARRAY OF INTERNSHIP OPPORTUNITIES THAT ARE AVAILABLE  
12       AS WELL AS ENCOURAGING THE DEVELOPMENT OF HYBRID AND  
13       MULTIDISCIPLINARY SKILLSETS.

14               ADDITIONALLY, THERE ARE OPPORTUNITIES TO  
15       INCREASE SOME EFFICIENCIES FOR EXISTING PROGRAMS TO  
16       INTEGRATE WITH OTHER PROGRAMS SUCH AS CIRM'S  
17       INFRASTRUCTURE AND SCIENTIFIC PROGRAMS.

18               AND FINALLY, WE'VE GOTTEN A LOT OF  
19       FEEDBACK FROM Awardees OVER THE YEARS WHERE WE HAVE  
20       LEARNED THAT THERE ARE MANY WAYS THAT WE CAN  
21       MAINTAIN CURRENT PROGRAMS, BUT ALSO LEVERAGE  
22       SYNERGIES BETWEEN THEM. THERE ARE WAYS WE CAN  
23       IMPLEMENT SOME ADDITIONAL FLEXIBILITIES, AS WELL AS  
24       SIMPLIFY ADMINISTRATIVE BURDENS FOR BOTH THE Awardee  
25       INSTITUTION AND CIRM'S INTERNAL MANAGEMENT OF THESE

1 PROGRAMS .

2 AND SO WITH ALL OF THIS, I'D LIKE TO JUST  
3 INTRODUCE THE EDUC8 CONCEPT. IT REALLY IS AN  
4 UMBRELLA MECHANISM THAT IS MEANT TO SUPPORT, UPDATE,  
5 AND IMPROVE ON THE BRIDGES AND COMPASS PROGRAMS.  
6 EDUC8 OFFERS THREE DIFFERENT PATHS: COMPASS,  
7 BRIDGES, AND A DUAL PATH OPTION WHICH I WILL GO INTO  
8 MORE DETAIL IN A COUPLE MORE SLIDES. AND THIS IS  
9 MEANT TO BE ABLE TO UPDATE THE EXISTING PROGRAMS AND  
10 HELP THOSE WHO ARE INTERESTED IN EXTENDING THEIR  
11 PROGRAM AS WELL AS INVITE AN OPPORTUNITY FOR NEW  
12 APPLICANTS TO COME IN WITH MORE REPRESENTATION OF  
13 DIFFERENT INSTITUTIONS ACROSS CALIFORNIA.

14 THE EDUC8 OBJECTIVE IS TO PREPARE  
15 UNDERGRADUATE THROUGH MASTER'S LEVEL STUDENTS FOR  
16 CAREERS IN REGENERATIVE MEDICINE BY IDENTIFYING AND  
17 SUPPORTING UNTAPPED TALENT AND DEVELOPING  
18 WELL-TRAINED, ADAPTABLE, AND COMMITTED PROFESSIONALS  
19 FOR THE REGENERATIVE MEDICINE WORKFORCE.

20 THE APPROACH THAT EDUC8 IS TAKING IS  
21 SIMILAR TO OUR EXISTING PROGRAMS. THERE MUST BE AN  
22 INTEGRATION INTO AN INSTITUTION'S SPECIFIC DEGREE OR  
23 CERTIFICATE PROGRAM. THROUGH THIS TRAINEES WILL BE  
24 GOING THROUGH A STRUCTURED MENTORSHIP, PROFESSIONAL  
25 DEVELOPMENT IN THE FORM OF TAKING SPECIFIC

1 COURSEWORK, GETTING MENTORING AND PROFESSIONAL  
2 DEVELOPMENT GUIDANCE, AND, OF COURSE, ON TOP OF THAT  
3 GAINING HANDS-ON EXPERIENCE THROUGH PAID  
4 INTERNSHIPS, PARTICIPATING IN PATIENT ENGAGEMENT AND  
5 COMMUNITY OUTREACH ACTIVITIES, AND ATTENDING A  
6 CIRM-RELEVANT CONFERENCE.

7 NOW, THE HIGH LEVEL GOALS HERE, WE WANT TO  
8 CONTINUE TO PROMOTE EXPLORATION AND EXPAND ACCESS TO  
9 CAREERS IN REGENERATIVE MEDICINE FOR TRAINEES WHO  
10 ARE STILL EXPLORING THE VARIOUS OPPORTUNITIES IN  
11 THIS FIELD AS WELL AS TO PROMOTE AN EFFICIENT  
12 TRANSITION INTO CAREERS FOR TRAINEES WHO ARE READY  
13 TO GAIN SOME EXPERIENCE AND JUMP-START THEIR CAREERS  
14 IN REGENERATIVE MEDICINE.

15 WHAT WE ARE KEEPING WITH EDUC8, THESE ARE  
16 SOME REQUIRED ELEMENTS AND ACTIVITIES THAT HAVE  
17 WORKED REALLY WELL. UNDER TRAINEE ACTIVITIES, WE  
18 WILL CONTINUE TO REQUIRE PATIENT AND HEALTHCARE  
19 ENGAGEMENT. WE WILL BE CONTINUING TO DO COMMUNITY  
20 OUTREACH AND EDUCATION, AND NOW WE WILL BE INCLUDING  
21 A REQUIRED SCIENCE COMMUNICATION TO THE PUBLIC  
22 CONTENT COURSEWORK OF SOME KIND, MENTORING, AND  
23 PROFESSIONAL DEVELOPMENT, AS WELL AS A REQUIRED  
24 ATTENDANCE AT A CIRM TRAINEE CONFERENCE.

25 ADMINISTRATIVE SIDE, WE WILL STILL BE

1 REQUIRING INNOVATIVE AND STRATEGIC TRAINEE  
2 RECRUITMENT PLANS TARGETED AT SPECIFIC TRAINEE  
3 LEVELS, ALUMNI TRACKING AND ENGAGEMENT, MENTOR  
4 TRAINING, AND BEST PRACTICES IN THIS AREA, AS WELL  
5 AS REQUIRE KNOWLEDGE AND RESOURCE SHARING BETWEEN  
6 PROGRAMS AS WELL AS WITH CIRM.

7 SOME OF THE ELEMENTS THAT WE ARE ADDING.  
8 WE WILL BE EXPANDING THE SCOPE OF INTERNSHIP TYPES  
9 THAT ARE AVAILABLE. SO SOME EXAMPLES HERE,  
10 CERTAINLY NOT COMPREHENSIVE, WILL BE SKILLS IN  
11 PROJECT MANAGEMENT, REGULATORY, AND PROCESS  
12 DEVELOPMENT, MANUFACTURING, DATA SCIENCE, AND  
13 COMPUTATIONAL BIOLOGY.

14 WE WILL BE INSTALLING KEY SKILLSETS AND  
15 COMPETENCIES. SOME EXAMPLES HERE ARE IN TIME  
16 MANAGEMENT, RESEARCH ETHICS, DATA SHARING, AND, AS I  
17 MENTIONED, PUBLIC SCIENTIFIC COMMUNICATION, ACTUALLY  
18 SPEAKING TO THE CONVERSATIONS WE'VE BEEN HAVING  
19 TODAY ABOUT REBUILDING TRUST IN THE COMMUNITY,  
20 BETWEEN SCIENTIFIC COMMUNITY AND THE PUBLIC. I  
21 THINK CONTENT LIKE THIS WILL BE VERY USEFUL FOR  
22 TRAINEES AS THEY'RE BECOMING EXPERTS IN THEIR OWN  
23 FIELDS.

24 WE'LL ALSO BE LEVERAGING INTERPROGRAM  
25 EFFICIENCIES. THESE ARE SOME EXAMPLES OF HAVING

1 JOINT ACTIVITIES FOR EARLY AND LATE STAGE TRAINEES  
2 WHO REALLY COLLABORATE AND LEARN FROM EACH OTHER AS  
3 WELL AS COLLABORATION OPPORTUNITIES WITHIN INFR  
4 STRUCTURE PROGRAMS SUCH AS THE ALPHA CLINICS AND  
5 COMMUNITY CARE CENTERS OF EXCELLENCE. WE WILL BE  
6 BUILDING ADMINISTRATIVE EFFICIENCIES AND  
7 FLEXIBILITIES HERE UNDER ONE EDUC8 MECHANISM. THERE  
8 WILL BE UNIFIED GUIDANCE, FASTER PROGRAM EXECUTION,  
9 AS WELL AS LOWER ADMINISTRATIVE BURDEN FOR BOTH THE  
10 Awardee AS WELL AS CIRM.

11 ALL RIGHT. SO THE OVERVIEW OF THE EDUC8  
12 STRUCTURE, IT IS REALLY MEANT TO ENABLE CONTINUED  
13 SUPPORT FOR BRIDGES AND COMPASS PROGRAMS BUT WITH AN  
14 ADDED OPPORTUNITY TO CREATE A POTENTIALLY  
15 FLEXIBLE -- A FLEXIBLE AND POTENTIALLY ACCELERATED  
16 PATH FOR TRAINEES FOR INSTITUTIONS. SO AN APPLICANT  
17 INSTITUTION MIGHT CONSIDER THINGS LIKE THE TRAINEE  
18 TARGET. AND THIS WOULD BE EDUCATION LEVEL AND  
19 TRAINING NEEDS OF THE TRAINEES AS WELL AS  
20 CONSIDERING THE AVAILABLE RESOURCES AND ASSETS THAT  
21 THAT INSTITUTION HAS TO OFFER.

22 AND SO THERE ARE THREE PATHS THAT ARE  
23 SUPPORTED UNDER EDUC8: COMPASS, BRIDGES, AND A DUAL  
24 PATH OPTION. AND I WILL SHARE WHAT THAT LOOKS LIKE  
25 NOW. SO COMPASS WILL CONTINUE TO SUPPORT EARLY

BETH C. DRAIN, CA CSR NO. 7152

1 STAGE, UNTAPPED TALENT. SO THESE REALLY ARE  
2 STUDENTS WHO ARE CURIOUS ABOUT THE FIELD, BUT MAYBE  
3 DIDN'T HAVE THE RESOURCES OR OPPORTUNITIES TO GET  
4 THESE TRAINING EXPERIENCES. THESE ARE TYPICALLY  
5 SHORTER, TWO TO THREE MONTHS, SUMMER INTERNSHIPS  
6 OVER MULTIPLE YEAR APPOINTMENTS. AND APPLICANT  
7 INSTITUTIONS ARE THOSE WITH BACHELOR'S PROGRAMS.

8 THE BRIDGES PATH WILL CONTINUE TO SUPPORT  
9 LATE STAGE CAREER-READY TRAINEES. SO THESE ARE  
10 TRAINEES WHO ARE READY TO GAIN SOME EXPERIENCE FROM  
11 AN INTERNSHIP AND JUMP STRAIGHT INTO THEIR CAREERS  
12 UPON GRADUATION. THESE ARE TYPICALLY 6- TO 12-MONTH  
13 INTERNSHIPS, AND APPLICANT INSTITUTIONS WILL BE  
14 THOSE WITHOUT A CIRM MAJOR FACILITY OR REGENERATIVE  
15 MEDICINE RESEARCH INFRASTRUCTURE.

16 THE DUAL PATH OPTION WILL SUPPORT BOTH  
17 COMPASS AND BRIDGES-TYPE TRAINEES, AND THERE'S SOME  
18 POTENTIAL HERE FOR PROGRAMS TO FIND COMMONALITIES  
19 BETWEEN THE TWO TRAINEE TYPES AND TRAINING  
20 ACTIVITIES FOR AREAS OF SYNERGIES AND EFFICIENCIES.  
21 AND THERE'S ALSO A POTENTIAL FOR TRAINEES TO  
22 TRANSITION FROM A COMPASS-TYPE TRAINING INTO A  
23 BRIDGES-TYPE TRAINING UNDER ONE MECHANISM. AND, OF  
24 COURSE, THE SPECIFICS WILL DEPEND ON THE APPLICANT  
25 PROPOSAL.

1                   THE MAXIMUM AWARD BUDGET DIFFERS BY CHOSEN  
2 PATH. SO HERE YOU'RE LOOKING AT THE TOTAL AWARD  
3 COSTS OF THE GRANT OVER FIVE YEARS. FOR BRIDGES AND  
4 COMPASS A MAXIMUM OF TEN TRAINEES PER YEAR, AND DUAL  
5 PATH IS BASED ON A MAXIMUM OF 20 TRAINEES PER YEAR,  
6 ABOUT TEN OF EACH PATH.

7                   AND SO IN LOOKING AT THE DIRECT COSTS FOR  
8 THE BRIDGES PATH, IT'S ABOUT 4.2 MILLION, COMPASS  
9 ABOUT JUST UNDER 3 MILLION, AND DUAL PATH ABOUT 6.4  
10 MILLION. WITH OVERHEAD, THE TOTAL AWARD AMOUNT  
11 COMES OUT TO 4.6 MILLION FOR BRIDGES, ABOUT 3.2 FOR  
12 COMPASS, AND THEN DUAL PATH JUST UNDER 7 MILLION.

13                   THE PER TRAINEE INVESTMENT PER YEAR BASED  
14 ON A MAX OF TEN TRAINEES FOR BRIDGES PATH IS 91,000,  
15 FOR COMPASS ABOUT 64,000, AND THE DUAL PATH WILL  
16 VARY BY THE PROPOSAL DEPENDING ON HOW MANY TRAINEES  
17 ARE -- HOW MANY SLOTS ARE BEING PROPOSED, AND THAT  
18 WILL FALL SOMEWHERE WITHIN THE RANGE BETWEEN COMPASS  
19 AND BRIDGES. AND ALL OF THESE BUDGETARY NUMBERS ARE  
20 BASED ON AN ANALYSIS DONE BY OUR GRANTS MANAGEMENT  
21 TEAM OF TRUE CATEGORICAL EXPENDITURE GROWTH, A  
22 CUMULATIVE CPI PERCENT INCREASE. SINCE 2021 THERE  
23 IS THE 20-PERCENT INCREASE FOR THE EDUC8 BUDGET  
24 COMPARED TO THE CURRENT AWARDS.

25                   THE INSTITUTION AND TEAM ELIGIBILITY LOOKS

1 LIKE THIS. FOR THE BRIDGES PATH, ELIGIBLE  
2 INSTITUTIONS ARE TYPICALLY CAL STATE UNIVERSITIES  
3 AND COMMUNITY COLLEGES THAT HAVE AN ACCREDITED  
4 CERTIFICATE, UNDERGRADUATE, OR MASTER'S PROGRAMS IN  
5 A BIOLOGY-RELEVANT DISCIPLINE. FOR COMPASS PATH,  
6 CALIFORNIA ACADEMIC INSTITUTIONS WITH AN ACCREDITED  
7 BACHELOR'S DEGREE PROGRAM IN A BIOLOGY-RELEVANT  
8 DISCIPLINE.

9 WE ARE REQUIRING THAT THE PROGRAM DIRECTOR  
10 MUST COMMIT AT LEAST 5 PERCENT EFFORT. THE  
11 EXPERTISE REQUIRED IS IN OUTREACH AND RECRUITMENT AS  
12 WELL AS MENTORSHIP. FOR DUAL PATH PROGRAMS, WE ARE  
13 REQUIRING A CO-DIRECTOR AS WELL WHO WILL COMMIT AT  
14 LEAST 5 PERCENT EFFORT IN ORDER TO ENSURE THAT BOTH  
15 ELEMENTS OF BOTH PATHS CAN BE CARRIED OUT  
16 EFFICIENTLY. IN TERMS OF APPLICATIONS, APPLICANTS  
17 CAN APPLY FOR ONE EDUC8 AWARD PER CYCLE.

18 WE ARE PROPOSING TO OFFER TWO CYCLES OF  
19 EDUC8, AND THIS WILL CAPTURE SOME UPDATES AND  
20 IMPROVEMENTS FOR EXISTING PROGRAMS, ESPECIALLY AS  
21 BRIDGES WILL BE EXPIRING IN 2026 AND COMPASS IN  
22 2027. THIS WILL ALSO PROVIDE A LONG RUNWAY FOR NEW  
23 APPLICANT PROGRAM DEVELOPMENT TO COME IN AND THE  
24 POSSIBILITY OF RESUBMISSION FOR ANY PROGRAMS THAT  
25 MIGHT NEED IMPROVEMENT.

1                   ONE EXAMPLE TIMELINE OF CYCLE ONE IS  
2 PENDING ICOC APPROVAL TODAY. APPLICATIONS WILL BE  
3 AVAILABLE EARLY MARCH AND DUE IN EARLY APRIL.  
4 THEY'LL GO TO THE GWG FOR REVIEW, AND AWARD  
5 CONTRACTING WILL BEGIN IN FALL OF 2026.

6                   ALL RIGHT. TO SUMMARIZE, WE ARE PROPOSING  
7 THE EDUC8 UMBRELLA MECHANISM WHICH WILL SUPPORT THE  
8 COMPASS-TYPE PATH, A BRIDGES-TYPE PATH, OR A DUAL  
9 PATH TRAINING PROGRAM. THE RECURRENCE WILL BE  
10 ANNUAL FOR TWO CYCLES IN 2026 AND 27. THE MAX  
11 DURATION OF THE AWARD IS FIVE YEARS, AND APPLICANTS  
12 ARE CALIFORNIA UNDERGRADUATE AND MASTER'S  
13 INSTITUTIONS. WE'RE REQUIRING LEADERSHIP AND  
14 EXPERTISE IN THE FORM OF A PROGRAM DIRECTOR AND A  
15 CO-DIRECTOR FOR DUAL PATHS AND EXPERTISE IN  
16 MENTORSHIP AND OUTREACH AS WELL. THE MAX AWARD  
17 TOTAL COST FOR BRIDGES PATH IS UP TO 4.6 MILLION,  
18 FOR COMPASS UP TO 3.2, AND A DUAL PATH UP TO 6.9  
19 MILLION. THE NUMBER OF AWARDS PER YEAR WILL BE 15  
20 TO 18 AWARDS PER CYCLE. WE'RE ANTICIPATING ABOUT  
21 1500 TO 2500 TRAINEES TO GO THROUGH THESE PROGRAMS,  
22 AND OUR MAX PROJECTION IS 99 MILLION PER CYCLE.

23                   SO WITH THAT, CIRM WOULD LIKE TO REQUEST  
24 ICOC APPROVAL OF THE PROPOSED EDUC8 TRAINING PROGRAM  
25 WITH AN ALLOCATION OF 198 MILLION TO SUPPORT UP TO

BETH C. DRAIN, CA CSR NO. 7152

1 36 AWARDS OVER TWO FUNDING CYCLES, 99 MILLION PER  
2 CYCLE WHERE UNSPENT FUNDS FROM CYCLE ONE WILL ROLL  
3 OVER TO CYCLE TWO, ABOUT 1500 TO 2500 TRAINEES TO  
4 GRADUATE FROM THESE PROGRAMS, AND ABOUT 3.2 MILLION  
5 TO 6.9 MILLION PER INDIVIDUAL AWARD.

6 CHAIRMAN IMBASCIANI: THAT'S IT, DAISY?

7 MS. XIN: THAT IS IT FOR EDUC8.

8 CHAIRMAN IMBASCIANI: FOR EDUC8. THANK  
9 YOU. THANK YOU SO MUCH. THAT WAS A REALLY VERY  
10 FINE PRESENTATION, VERY NICELY DONE.

11 SO WE HAVE BEFORE US THE CONCEPT OF  
12 EDUCATION 8. I'D LIKE TO HAVE A MOTION ON THE FLOOR  
13 TO HAVE A DISCUSSION ON THIS.

14 DR. BARRETT: I'D MOVE APPROVAL.

15 CHAIRMAN IMBASCIANI: HOLD ON. LET'S GET  
16 THE MOTION GOING. KIM BARRETT MOVED. THANK YOU.  
17 DO I HAVE A SECOND?

18 DR. SOUTHARD: SOUTHARD SECONDS.

19 CHAIRMAN IMBASCIANI: THANK YOU, EVERYONE.  
20 WE HAVE ONE QUESTION HERE IN THE ROOM TO START WITH.  
21 YSABEL.

22 MS. DURON: DAISY, AND CONGRATS ON YOU ON  
23 THESE PROGRAMS BECAUSE YOU KNOW I LOVE THESE. BUT  
24 I'VE ASKED THE SAME QUESTION OVER AND OVER AND OVER  
25 AGAIN. WHAT IS THE DEMOGRAPHIC BREAKDOWN OF THESE

1 PARTICIPANT STUDENTS? WE DO HAVE DIVERSE -- WE  
2 SHOULD HAVE DIVERSE REPRESENTATION ACROSS THE STATE.  
3 SO IF THEY'RE IN CONCENTRATIONS BUT NOT COMING OUT  
4 OF OTHER PERHAPS UNDERREPRESENTED COMMUNITIES OR  
5 COUNTIES, WE REALLY NEED TO MAKE SURE WE GIVE THOSE  
6 OPPORTUNITIES THERE.

7 THE SECOND THING IS WHEN YOU ADD UP OUR  
8 RACIAL AND ETHNIC DIVERSITY, IT IS THE MINORITY  
9 MAJORITY IN THIS STATE. SO IT DEFINITELY NEEDS TO  
10 GET ITS SHARE OF THE TAXPAYER BENEFITS. RIGHT? SO  
11 WITHOUT THE DEMOGRAPHIC DATA, I CAN'T TELL IF, IN  
12 FACT, WE'RE REACHING EQUITY OR EQUAL REPRESENTATION  
13 OR OPPORTUNITIES FOR OUR CURRENT AND FUTURE  
14 SCIENTISTS IN THE SCHOOLS RIGHT NOW BECAUSE THEY'RE  
15 NOT JUST WORKING NOW ON FUTURE. THEY'RE WORKING ON  
16 CURRENT PROJECTS. LOOKING FOR THE WANNA BE, THE ONE  
17 WHO FINDS THAT CURE.

18 ALSO, I THINK THAT ONE OF THE THINGS THAT  
19 I'M CONCERNED ABOUT IS THAT WITHOUT REPRESENTATION,  
20 THERE ARE SOMETIMES DISEASES THAT GO UNRESEARCHED OR  
21 UNDERRESEARCHED IN SOME OF THESE RACIAL/ETHNIC  
22 COMMUNITIES. SOMETIMES IT'S THE STUDENT -- THE  
23 STUDENT WHO BECOMES THE SCIENTIST WHO TURNS THE  
24 SPOTLIGHT ON THAT, WHICH IS ONE OF THE REASONS WHY I  
25 SIT AT THESE TABLES, TO MAKE SURE THAT WE ALL GET

1 HEARD.

2 AND SO I REALLY -- I THINK THE STATE AND  
3 OUR COMMUNICATIONS TEAM NEEDS TO SHOW THAT. WHO'S  
4 GETTING THE BENEFIT OF THESE INVESTMENTS INTO  
5 BUDDING SCIENTISTS? AND SO -- AND I REALLY, REALLY,  
6 REALLY, REALLY WANT TO SEE THIS.

7 CHAIRMAN IMBASCIANI: THANK YOU, YSABEL.  
8 DAISY MIGHT WANT TO RESPOND.

9 MS. XIN: YEAH. IS THERE A CHANCE TO SHOW  
10 SOME ADDITIONAL DATA?

11 MS. DURON: I'M SORRY. THERE WAS ONE  
12 OTHER THING BECAUSE WHAT I WOULD LOVE TO SEE, WHEN  
13 YOU TALK ABOUT THE OUTREACH COMMUNITY, I WOULD LOVE  
14 TO HEAR WHAT THEY'RE DOING. I'D LOVE TO SEE WHO'S  
15 DOING WHAT AND IF IT'S WORKING. WHO ARE THEY  
16 TALKING TO? SO THAT'S REALLY CRITICAL.

17 AND I'M GLAD YOU'RE DOING YOU CALLED IT  
18 SCIENTIFIC -- PUBLIC SCIENTIFIC COMMUNICATION. I  
19 CALL IT MEDIA TRAINING. TALKING BOTH WAYS,  
20 REPRESENTING SCIENTIFIC CONCEPT WITH SCIENTISTS, BUT  
21 ALSO SPEAKING TO THE COMMUNITY. SO I'M GLAD YOU  
22 ADDED THAT.

23 MS. XIN: YEAH. WE'RE EXCITED ABOUT IT.  
24 I MEAN THERE WILL BE A LOT OF GOOD FEEDBACK FOR  
25 THAT. AND ACTUALLY FROM ONE OF OUR RECENT TRAINEE

1 CONFERENCES, ONE OF THE MOST POPULAR WORKSHOP  
2 CONTENT THAT WE HAD WAS PRESENTATION SKILLS FOR THE  
3 PUBLIC. AND A LOT OF TRAINEES REALLY ENJOYED THAT.

4 IF THERE'S TIME, MAYBE I CAN SHARE JUST A  
5 COUPLE OF DEMOGRAPHICS. THESE ARE FROM AN ANALYSIS  
6 WE DID IN 2024 ON THE RACE AND ETHNICITY OF OUR  
7 PROGRAMS. THIS IN PARTICULAR IS COMPASS.

8 AND WHAT YOU'RE LOOKING AT IN THE LIGHT  
9 BLUE ARE COMPASS STUDENTS THAT ARE REPORTING TO US  
10 ABOUT THEIR RACE AND ETHNICITY AND COMPARED TO THE  
11 DARKER BLUE, WHICH IS THE UC UNDERGRADUATE CENSUS OF  
12 2023. WE'RE COMPARING THE UC'S BECAUSE COMPASS  
13 TYPICALLY ARE AT UC'S. SO IN LOOKING AT THE, AT  
14 LEAST FOR RACE AND ETHNICITY, DEMOGRAPHIC BREAKDOWN,  
15 WE ARE SEEING PRETTY REPRESENTATIVE OF CALIFORNIA  
16 POPULATIONS. AND, IN FACT, IN SOME ETHNICITY AND  
17 RACE GROUPS WE'RE SEEING LIKE FOR HISPANIC  
18 REPRESENTATION QUITE A BIT HIGHER THAN WHAT UC  
19 UNDERGRADUATES ARE SEEING.

20 FOR BRIDGES, THIS IS AN ANALYSIS WE DID IN  
21 2024 OF ALL OF OUR BRIDGES STUDENTS WHO WERE  
22 REPORTING UP TO THAT POINT. AND WE ARE CONTINUING  
23 TO COLLECT A LOT OF THIS IMPORTANT INFORMATION  
24 BEYOND JUST RACE AND ETHNICITY. AND WE HAVE THAT  
25 INFORMATION, AND WE'RE WORKING INTERNALLY TO BEST

1 ORGANIZE AND VISUALIZE THAT TOO TO SHARE BECAUSE  
2 YOU'RE RIGHT. IT IS REALLY IMPORTANT THAT WE KNOW  
3 THAT WE'RE REPRESENTING CALIFORNIA POPULATIONS  
4 THROUGH THESE TRAINEES WHO ARE THEN GOING ON TO  
5 BECOME EXPERTS WHO WILL THEN REPRESENT AT A HIGHER  
6 LEVEL.

7 MS. DURON: FIND THAT TUNE.

8 MS. XIN: YEAH. ABSOLUTELY.

9 AND IN TERMS OF OUTREACH, MAYBE I'LL LET  
10 AMY SPEAK MORE ON THAT, BUT WE DO WORK VERY CLOSELY  
11 WITH OUR COMMUNITY OUTREACH MANAGER. AND A LOT OF  
12 TIMES SHE ACTUALLY REACHES OUT TO OUR TRAINEES TO  
13 ASK FOR VOLUNTEERS TO GET INVOLVED IN THESE CIRM  
14 EVENTS THAT WE DO. ADITI IS VERY MUCH INVOLVED IN A  
15 LOT OF DIFFERENT FORMS OF PUBLIC OUTREACH BEYOND  
16 JUST SCIENTIFIC EVENTS. SHE PARTICIPATES IN ROTARY  
17 CLUBS AND THINGS LIKE THAT.

18 AND SO A LOT OF TIMES AT THESE TYPES OF  
19 EVENTS WE DO ASK FOR STUDENT VOLUNTEERS TO JOIN US,  
20 AND WE DO GET A LOT OF VOLUNTEERS WHO PARTICIPATE AS  
21 WELL. SO WE ARE DEFINITELY WORKING ON THAT. I  
22 DON'T KNOW IF AMY WANTS TO SPEAK SOME MORE TO THAT  
23 BECAUSE THAT IS THE COMMUNICATIONS ASPECT.

24 MS. DURON: I DO THINK IT'S GOOD TO HAVE  
25 SOME METRICS TO MEASURE WHETHER OR NOT -- AND IT'S

1 GREAT THAT ANY TRAINEE GOES OUT AND SAYS SOMETHING.  
2 BUT HOW CONSISTENT IS THIS? WHAT KINDS OF FEEDBACK  
3 DO THEY GET? HOW DOES IT HELP THEM BE BETTER IN  
4 THEIR WORK AND IN THEIR COMMUNICATION SKILLS? BUT  
5 ALSO ARE YOU REALLY IMPACTING THE PUBLIC KNOWLEDGE  
6 AND WHICH PUBLIC?

7 CHAIRMAN IMBASCIANI: RIGHT. THANKS,  
8 YSABEL AND DAISY. KIM IS GOING TO BE THE NEXT  
9 SPEAKER FOLLOWED BY PAT AND JOYCE.

10 DR. BARRETT: YEAH. I JUST WANT TO THANK  
11 YOU SO MUCH FOR THIS REALLY INFORMATIVE  
12 PRESENTATION. JUST TO GO ON THE RECORD TO TALK  
13 ABOUT THE PIVOTAL IMPORTANCE OF THESE PROGRAMS,  
14 ESPECIALLY IN LIGHT OF COMMENTS IN THE PUBLIC SPHERE  
15 ABOUT THIS BEING A SORT OF EITHER/OR, AND AT THIS  
16 PARTICULAR MOMENT IN TIME CIRM SHOULD BE FOCUSING ON  
17 SHORING UP OUR RESEARCH GRANTS RATHER THAN  
18 EDUCATIONAL PROGRAMS.

19 ANYBODY WHO DOES RESEARCH KNOWS THAT THE  
20 MOST ESSENTIAL COMPONENT AND THE MOST EXPENSIVE  
21 COMPONENT OF DOING RESEARCH IS THE PEOPLE THAT  
22 ACTUALLY DO THE RESEARCH. AND SO THESE PROGRAMS NOT  
23 ONLY ARE WE MAKING SURE THAT WE HAVE A PIPELINE OF  
24 TRAINEES MOVING FORWARD WHO ARE INTERESTED IN  
25 CAREERS IN REGENERATIVE MEDICINE, BUT THIS ACTUALLY

1 STRETCHES THE OTHER DEDICATED RESEARCH FUNDING THAT  
2 SOME OF THE MENTORS HAVE AVAILABLE TO GET THEIR  
3 RESEARCH PROJECTS DONE, OR IF IT'S AN INDUSTRY  
4 INTERNSHIP TO GET THINGS DONE THAT THE COMPANY NEEDS  
5 TO GET DONE TO MOVE THINGS FORWARD. AND SO IT'S NOT  
6 AN EITHER/OR. IT IS A VALUE ADD THAT IS IMPORTANT.

7 AND IT IS CERTAINLY THE CASE THAT WE ARE  
8 AT A VERY CHALLENGING TIME WITH RESPECT TO FEDERAL  
9 RESEARCH FUNDING, BUT THAT ALSO EXTENDS TO FEDERAL  
10 SUPPORT FOR PRECISELY THESE TYPES OF WORKFORCE  
11 TRAINING PROGRAMS AND PARTICULARLY THOSE THAT  
12 ADDRESS THE WORKFORCE DEVELOPMENT NEEDS OF STUDENTS  
13 FROM UNDERREPRESENTED GROUPS THAT IS ALSO AT THREAT  
14 AT THE FEDERAL LEVEL.

15 SO I JUST WANT TO GO ON THE RECORD AS  
16 BEING ABSOLUTELY SUPPORTIVE OF THE IDEA THAT CIRM  
17 ABSOLUTELY MUST STAY IN THE BUSINESS OF PROVIDING  
18 SUPPORT FOR EDUCATIONAL PROGRAMS. THANKS.

19 CHAIRMAN IMBASCIANI: THANK YOU. PAT,  
20 YOU'RE NEXT.

21 DR. LEVITT: YEAH. SO KIM SAID IT WELL,  
22 SO I ENDORSE EVERYTHING SHE SAID. I TOO HAVE  
23 QUESTIONS. THAT WAS A GREAT PRESENTATION.

24 ONE IS YOU MENTIONED A NEW INITIATIVE WITH  
25 SCIENCE COMMUNICATION. YSABEL TALKS ABOUT THAT, HAS

1 TALKED ABOUT IT A LOT. IT IS VERY IMPORTANT. BUT  
2 YOU MENTION COURSEWORK. AND I WANTED TO UNDERSTAND  
3 JUST A LITTLE BIT MORE ABOUT, SINCE IT'S GOING TO BE  
4 A COMPONENT OF APPLICATIONS, HOW YOU'RE GOING TO  
5 FRAME THIS.

6 MANY INSTITUTIONS DON'T HAVE QUALITY  
7 SCIENCE COMMUNICATION COURSES TO THE PUBLIC. THEY  
8 HAVE SCIENCE COMMUNICATION COURSES THAT ARE MEANT TO  
9 TRAIN JUNIOR INDIVIDUALS WHO ARE COMMUNICATING THEIR  
10 SCIENCE TO THEIR PEERS. THERE ARE ORGANIZATIONS --  
11 THERE ARE WORKSHOPS AND OTHER SORTS OF THINGS THAT  
12 WOULD ADD FLEXIBILITY AND PROVIDE OPPORTUNITIES FOR  
13 OUR TRAINEES TO GET REALLY HIGH QUALITY TRAINING IN  
14 SCIENCE EDUCATION -- SCIENCE COMMUNICATION TO THE  
15 PUBLIC.

16 SO WHAT ARE YOU THINKING ABOUT IN TERMS OF  
17 FRAMING THE REQUIREMENT?

18 MS. XIN: YEAH. SO IN TERMS OF SPECIFIC  
19 REQUIREMENTS, I THINK A LOT OF TIMES WE LEAVE THIS  
20 UP TO THE INSTITUTION TO PROPOSE THE BEST TYPE OF  
21 COURSEWORK OR CONTENT OR WORKSHOP, WHATEVER THAT MAY  
22 BE, IN THIS TOPIC. SO IT CAN VARY A LOT DEPENDING  
23 ON THE INSTITUTION AND THE PROGRAM.

24 I THINK ONE IMPORTANT THING THAT THEY CAN  
25 USE IS THERE ARE SPECIFIC FUNDS THAT THEY CAN MAKE

1 USE OF TO CREATE THIS TYPE OF WORKSHOP OR CONTENT.  
2 I DO RECOGNIZE, AS YOU SAY, THAT SOME INSTITUTIONS  
3 DON'T NECESSARILY ALREADY HAVE THIS TYPE OF  
4 COURSEWORK. WITH BRIDGES IN PARTICULAR, WE HAVE  
5 FUNDS TO SUPPORT THE DEVELOPMENT OF AN ADVANCED  
6 TECHNIQUES COURSE FOR THESE TRAINEES. AND I IMAGINE  
7 FOR A LOT OF INSTITUTIONS, THEY MAY DO SOMETHING  
8 SIMILAR WHERE THEY EITHER DEVELOP A COURSE OR THEY  
9 MIGHT OUTSOURCE IT AND FIND CONTENT THAT IS RELEVANT  
10 TO THEIR TRAINEES.

11 SOMETIMES WE'VE ALSO SEEN FOR THESE TYPES  
12 OF ADDITIONAL REQUIRED COURSES WHERE THEY WORK WITH  
13 SOME KIND OF ONLINE PROGRAM OR CERTIFICATE PROGRAM  
14 WHERE TRAINEES GO THROUGH AND GET THAT EXPERIENCE.  
15 BUT, YEAH, IT CAN REALLY VARY A LOT, AND IT REALLY  
16 DEPENDS ON THE APPLICANT INSTITUTION'S PROPOSAL OF  
17 WHAT THEY CHOOSE TO DO AND HOW THEY CHOOSE TO  
18 FULFILL THAT REQUIREMENT.

19 DR. LEVITT: SO THERE'S SOME REALLY HIGH  
20 QUALITY ONES THAT ARE ONLINE. AND IT MAY BE -- I  
21 MEAN WE EXPECT THERE TO BE HIGH QUALITY, UNIFORM  
22 SCIENCE THAT'S DONE. AND I THINK WE SHOULD EXPECT  
23 THE SAME IN TERMS OF SCIENCE COMMUNICATION TRAINING.  
24 SO ONE CAN RECOMMEND -- CIRM COULD LOOK AT A NUMBER  
25 OF DIFFERENT SITES, NOT TO REINVENT THE WHEEL, BUT

1 TO PROVIDE OUR TRAINEES WITH REALLY HIGH QUALITY  
2 SCIENCE COMMUNICATION TRAINING. ONE, OF COURSE,  
3 WHICH IS WELL-KNOWN, THE ALDA SCIENCE COMMUNICATION  
4 CENTER AT STONY BROOK. I'M NOT AFFILIATED WITH IT  
5 AT ALL, BUT THEY HAVE REALLY HIGH SUCCESS RATES.

6 THE OTHER QUESTION -- SO THINK ABOUT THAT  
7 IN TERMS OF WHERE -- I MEAN IF IT'S HIGHLY VARIABLE,  
8 THAT'S NOT A GOOD THING. I THINK WE WANT IT TO  
9 BE - VARIOUS TOOLS CAN BE USED, BUT WE WANT THE  
10 QUALITY TO BE REALLY HIGH.

11 THE OTHER THING IS HOW ARE YOU GOING TO DO  
12 ALUMNI TRACKING WHICH IS THE BANE OF MOST -- WE HAVE  
13 A LOT OF TRAINING PROGRAMS HERE WHERE I AM. IT'S  
14 EXTREMELY DIFFICULT TO FIGURE OUT HOW TO TRACK  
15 TRAINEES, YET IT'S INCREDIBLY IMPORTANT TO  
16 DEMONSTRATE THE SUCCESSES OF THESE TRAINING  
17 PROGRAMS. SO DO YOU HAVE A TOOL IN MIND, FLIGHT  
18 TRACKER, FOR EXAMPLE, OR SOMETHING ELSE THAT'S GOING  
19 TO BE USED TO DO THIS THAT YOU ARE GOING TO EXPECT  
20 ALL INSTITUTIONS TO FOLLOW SO THAT YOU DON'T HAVE  
21 GAPS?

22 MS. XIN: ABSOLUTELY. THANK YOU FOR THAT  
23 QUESTION. AND JUST A QUICK COMMENT BEFORE I ANSWER  
24 THE ALUMNI QUESTION. WE WILL -- WE OFTEN WORK WITH  
25 TRAINEES ALSO, WHEN WE HAVE RESOURCES THAT WE THINK

1 REALLY STAND OUT, TO DISSEMINATE THAT ACROSS  
2 PROGRAMS. SO IN TERMS OF PUBLIC SCIENCE  
3 COMMUNICATION, I THINK WE CAN DEFINITELY WORK WITH  
4 TRAINEES TOGETHER FOR THOSE HIGH QUALITY TYPES.

5 TO ANSWER THE ALUMNI TRACKING QUESTION, WE  
6 ACTUALLY CURRENTLY AND HISTORICALLY HAVE ALWAYS  
7 TRACKED ALUMNI THROUGH PROGRESS REPORTING. SO  
8 WHENEVER TRAINEES FINISH THEIR PROGRAM, THEY  
9 COMPLETE A COMPLETION FORM IN WHICH THE PROGRAM  
10 DIRECTOR THEN UPDATES PERIODICALLY THROUGHOUT THE  
11 LIFETIME OF THE GRANT AND FOLLOW UP WITH THE  
12 TRAINEE. SO WE ARE RIGHT NOW STILL DEPENDING ON  
13 PROGRAM DIRECTORS TO REPORT ON THEIR INDIVIDUAL  
14 ALUMNI.

15 WE DO HAVE A LOT OF INFORMATION ON THEM,  
16 BUT INTERNALLY OUR MANAGEMENT SYSTEM, WE'RE STILL  
17 WORKING ON PULLING OUT THAT CONTENT AND REALLY  
18 ANALYZING THAT DATA MORE CLOSELY. SO THE DATA IS  
19 THERE. WE JUST NEED TO WORK ON VISUALIZING IT.

20 ADDITIONALLY, I WILL SAY THAT WE ARE ALSO  
21 BRAINSTORMING WAYS ON LONGER TERM TRACKING, PERHAPS  
22 FOLLOWING UP WITH SOME INDIVIDUAL TRAINEES OR  
23 INDIVIDUAL PROGRAMS BEYOND THE LIFETIME OF THE GRANT  
24 AND PROGRESS REPORTING. BUT THAT'S ALL SOMETHING  
25 THAT WE ARE THINKING OF. AS YOU SAID, IT IS A

1 CHALLENGING THING TO FOLLOW UP ON, SO MANY THOUSANDS  
2 OF TRAINEES BEYOND WHEN THEY ARE SUPPORTED ON THE  
3 GRANT. BUT, YEAH, IT'S DEFINITELY A VERY IMPORTANT  
4 THING THAT WE WOULD LOVE TO DO A LONG-TERM TRACK.  
5 AND WE HAVE -- WE ARE IN TALKS WITH DIFFERENT  
6 PROGRAMS AT THE INSTITUTIONS AND WORKING WITH THEM  
7 BECAUSE THEY ALSO HAVE THEIR OWN ALUMNI TRACKING A  
8 LOT OF TIMES. SO WORKING WITH THEM ALTOGETHER TO BE  
9 ABLE TO GET MORE INFORMATION AND FIND OUT WHAT OUR  
10 ALUMNI HAVE ACCOMPLISHED SINCE DOING THESE PROGRAMS.

11 DR. LEVITT: WE'RE WORKING ON IT. I'LL  
12 MAYBE SEND YOU AN EMAIL WITH SOME OF THE THINGS THAT  
13 WE'RE REFINING THAT'S BEEN FAR MORE EFFECTIVE THAN  
14 TRYING TO REACH OUT INDIVIDUALLY. USING SOCIAL  
15 MEDIA AND OTHER THINGS WHERE YOU CAN GET A LOT OF  
16 INFORMATION WITHOUT HAVING TO ACTUALLY NEED TO  
17 CONTACT THE TRAINEES. THE LONG-TERM TRACKING OR  
18 LONGER TERM TRACKING BEYOND THE AGE OF THE GRANT IS,  
19 I THINK, REALLY IMPORTANT. BUT THANKS VERY MUCH.

20 MS. XIN: YEAH. THANK YOU.

21 CHAIRMAN IMBASCIANI: THANK YOU, PAT.  
22 BEFORE WE GO ON TO OUR NEXT THREE SPEAKERS, I'M  
23 WONDERING IF KELLY SHEPARD, WHO IS OUR DIRECTOR OF  
24 DISCOVERY AND EDUCATION, DO YOU WANT TO ADD ANYTHING  
25 TO THAT?

1 DR. SHEPARD: I DO. I JUST WANT TO ADD A  
2 COUPLE OF PIECES OF INFORMATION THAT SPEAK TO YOUR  
3 POINTS DIRECTLY, PAT, AND ALSO REINFORCE SOME OF  
4 WHAT DAISY WAS SAYING.

5 SO IN TERMS OF THE QUALITY COMMUNICATIONS  
6 COURSE, WE NOW HAVE A TOOL THAT WE DIDN'T HAVE  
7 BEFORE, WHICH IS THE CIRM COLLABORATION HUB, WHICH  
8 IS AN INTRANET BASICALLY FOR ALL OF OUR EDUCATION  
9 PROGRAMS CURRENT AND FUTURE. AND THIS IS A PLACE  
10 FOR THEM TO SHARE RESOURCES AND KNOWLEDGE. AND SO  
11 USING THIS TOOL, WE'VE ADDED, AS DAISY'S  
12 PRESENTATION SHOWED, REQUIREMENT FOR MORE SHARING.  
13 AND SO INCLUDING THE RESOURCES THAT YOU SHARE WITH  
14 US AND INFORMATION, WE CAN SHARE IT BROADLY IN THE  
15 HUB. SO WE ANTICIPATE OUR GRANTEES HELPING EACH  
16 OTHER AND BUILDING OFF OF EACH OTHER'S LESSONS. WE  
17 ALSO HAVE RESOURCES HERE AT CIRM LED BY AMY ADAMS  
18 AND TOOLS THAT WE ARE GOING TO BE DEPLOYING TO ALSO  
19 HELP.

20 AND SO I THINK THE WHOLE MESSAGE WE HEARD  
21 TODAY THAT REALLY RESONATED WITH ME AND REINFORCED  
22 THIS EVEN MORE IS THE REBUILDING TRUST IN SCIENCE.  
23 I THINK THAT'S A GREAT BASIS FOR THESE PUBLIC  
24 COMMUNICATION LESSONS.

25 TO THE SECOND POINT ABOUT THE ALUMNI

BETH C. DRAIN, CA CSR NO. 7152

1 TRACKING, AS DAISY MENTIONED, WE DO HAVE REPORTING  
2 ON THAT AND WE HAVE CAPTURED ALUMNI DATA FROM ALL OF  
3 OUR PROGRAMS, INCLUDING GOING BACK TO THE EARLIEST  
4 ONES. AND ANOTHER NICE THING ABOUT THIS KNOWLEDGE  
5 SHARING REQUIREMENT AND ALSO PLACING A COUPLE OF  
6 THESE PROGRAMS UNDER ONE UMBRELLA IS THAT THEY WILL  
7 BE IN A UNIFIED PROGRAM WITH UNIFIED REPORTING. AND  
8 THOSE THAT ARE BETTER AT ALUMNI TRACKING AND HAVE  
9 MORE SUCCESSFUL EXPERIENCES WITH IT CAN SHARE THEIR  
10 KNOWLEDGE WITH US AND WITH EACH OTHER. AND WE MIGHT  
11 BE ABLE TO COME TO MAKE SOME IMPROVEMENTS IN THAT  
12 WAY AS WELL. SO THANK YOU VERY MUCH FOR THOSE  
13 COMMENTS.

14 DR. LEVITT: THANK YOU.

15 CHAIRMAN IMBASCIANI: THANKS, KELLY. SO  
16 WAITING PATIENTLY, JOYCE FOLLOWED BY MARGUERITE AND  
17 YAEL.

18 DR. SACKY: THANK YOU, VITO. I JUST WANT  
19 TO ADD MY CONGRATULATIONS TO THE PRESENTATION.  
20 DAISY, THIS WAS A REALLY BEAUTIFUL PRESENTATION.  
21 I'M A HUGE FAN OF THESE EDUCATIONAL TRAINEE  
22 PROGRAMS. AND SO GREAT JOB.

23 AND I THINK EVEN WITH THE CHALLENGES OF  
24 TRACKING ALUMNI LONG TERM, IT SEEMS LIKE YOU'VE DONE  
25 A FINE JOB OF CAPTURING WHO HAS ACTUALLY MAINTAINED

1 THE INITIAL CAREER GOALS TO REMAIN IN THE BIOMEDICAL  
2 SCIENCE SPHERE, WORKING IN HIGHER ED. AND KUDOS TO  
3 YOU FOR THAT. AND I'M SURE IT WILL GET EVEN BETTER  
4 AS YOU AND PAT AND OTHERS SORT OF SHARE WAYS OF  
5 REALLY TRACKING MORE COMPREHENSIVELY.

6 I GUESS I WANTED TO MAKE TWO COMMENTS AND  
7 A QUESTION. THE FIRST ONE IS THE DATA THAT YOU  
8 SHARED AFTER YSABEL HAD REQUESTED THE DEMOGRAPHIC  
9 PROFILE. WHILE IT'S INTERESTING AND THE TAKEAWAY IT  
10 SEEMS LIKE IS THAT WE ARE SAMPLING THE CALIFORNIA  
11 DEMOGRAPHIC POPULATION RELATIVELY CLOSELY, I THINK  
12 THAT'S GOOD.

13 I THINK IF YOU WANT TO BE EVEN BOLDER THAN  
14 THAT, I WOULD SUGGEST THAT YOU THINK ABOUT LOOKING  
15 AT THE CALIFORNIA SCIENTIFIC WORKFORCE AND SEE WHERE  
16 THERE IS UNDERREPRESENTATION. BECAUSE AT THE END OF  
17 THE DAY, THIS IS A PATHWAY PROGRAM, A PIPELINE  
18 PROGRAM. AND IF YOU REALLY WANT TO BE BOLD, I WOULD  
19 LOVE FOR US TO THINK ABOUT HOW WE ADDRESS THE  
20 UNDERREPRESENTATION OF THE CURRENT CALIFORNIA  
21 WORKFORCE. AND I THINK HAVING THAT DATA AS YOUR  
22 NORTH STAR WOULD ALLOW YOU TO START THINKING ABOUT  
23 HOW YOU CAN DO TARGETED OUTREACH. YOU CAN DO THINGS  
24 THAT ALLOWS YOU TO ACTUALLY NOT JUST SIMPLY SAMPLE  
25 THE CALIFORNIA DEMOGRAPHIC GROUPS, BUT ACTUALLY BE

1 BOLD ENOUGH TO ACTUALLY ADDRESS THOSE GAPS THAT  
2 CURRENTLY EXIST IN THE WORKFORCE.

3 FOR INSTANCE, ONE OF THE THINGS THAT WE'RE  
4 DOING AT STANFORD TO ADDRESS THIS VERY ISSUE IS TO  
5 ACTUALLY PARTNER WITH MINORITY SERVING INSTITUTIONS  
6 AND OTHER PLACES THAT WE KNOW ALLOWS US TO SORT OF  
7 BASICALLY HAVE AN ENRICHED SAMPLING OF THOSE GROUPS  
8 THAT ARE UNDERREPRESENTED IN THE CURRENT WORKFORCE.  
9 SO THAT WILL BE ONE CHALLENGE THAT I WANT TO PUT  
10 THERE.

11 THE SECOND THING I WANT TO MENTION IS THAT  
12 I LOVE THE IDEA OF ENCOURAGING THE DUAL PROGRAMS. I  
13 GUESS I'M CURIOUS TO KNOW, MAYBE YOU HAVEN'T THOUGHT  
14 ABOUT THIS YET, BUT I'M WONDERING TO WHAT EXTENT YOU  
15 ARE GOING TO BALANCE AWARDING THESE DUAL PROGRAMS TO  
16 EXISTING GRANTEES. IT SOUNDS LIKE YOU HAVE SIX  
17 INSTITUTIONS THAT ALREADY HAVE BOTH PROGRAMS. TO  
18 WHAT EXTENT ARE YOU GOING TO PRIORITIZE THEM VERSUS  
19 INVITING NEW INSTITUTIONS THAT HAVE NOT PARTICIPATED  
20 IN BOTH PROGRAMS TO ACTUALLY SORT OF HAVE SORT OF A  
21 FRESH START? OBVIOUSLY I THINK INSTITUTIONS THAT  
22 ALREADY HAVE BOTH PROGRAMS, IT PROBABLY WOULDN'T BE  
23 AS HUGE A LIFT FOR THEM TO START INTEGRATING THE TWO  
24 PROGRAMS. SO I'M WONDERING HOW YOU ARE BALANCING  
25 INVITING NEW PLAYERS INTO THE SPACE VERSUS SORT OF

1 REWARDING EXISTING PROGRAMS THAT ALREADY HAVE THE  
2 EXPERIENCE OF RUNNING BOTH.

3 CHAIRMAN IMBASCIANI: DAISY.

4 MS. XIN: THANK YOU. THANK YOU FOR THE  
5 QUESTION. SO I'LL ANSWER THE SECOND ONE FIRST. SO  
6 IN TERMS OF BALANCING THAT, WE ARE -- IT'S NOT SO  
7 MUCH A BALANCE AS IT IS AN OPPORTUNITY FOR -- TO  
8 INVITE, LIKE YOU SAID, POTENTIALLY NEW PROGRAMS TO  
9 COME IN AND TAKE ADVANTAGE OF THAT DUAL PATH  
10 OPPORTUNITY. WE'VE HEARD FROM INSTITUTIONS AND  
11 PROGRAMS, ESPECIALLY JUST BRIDGES PROGRAMS, WHERE  
12 THEY WISH THAT THEY HAD ALSO A COMPASS-TYPE ELEMENT  
13 WHERE TRAINEES WERE CURIOUS ABOUT THIS CAN COME IN  
14 AND POTENTIALLY TRANSITION INTO A BRIDGES PATH. AND  
15 THIS IS ALSO SOMETHING WE'VE HEARD FROM INSTITUTIONS  
16 WITH BOTH PROGRAMS.

17 AND SO THAT'S ONE OF THE REASONS ALSO WE  
18 WANTED TO OFFER THE AWARD IN TWO CYCLES BECAUSE  
19 THERE IS ALWAYS A VERY SHORT RUNWAY FOR THE FIRST  
20 CYCLE. AS YOU CAN SEE, IF A CONCEPT GETS APPROVED,  
21 THE PA CAN GET POSTED IMMEDIATELY. BUT THERE'S  
22 REALLY ONLY A FEW MONTHS THAT THEY HAVE TO PUT  
23 TOGETHER AN APPLICATION. AND SO IT'S NOT THE MOST  
24 CONDUCIVE TO INVITING NEW PROGRAMS THAT MIGHT BE  
25 PUTTING TOGETHER A COMPETITIVE APPLICATION. AND SO

1 WE'RE HOPING THAT WITH BOTH CYCLES WE CAN CAPTURE  
2 NOT JUST EXISTING PROGRAMS TO COME AND PROPOSE A  
3 SYNERGISTIC MERGE OF THEIR EXISTING TRAINING  
4 PROGRAMS FOR THE ONES THAT HAVE BOTH, BUT ALSO AN  
5 OPPORTUNITY FOR INSTITUTIONS, EVEN NEW INSTITUTIONS,  
6 TO COME IN AND TAKE ADVANTAGE OF THAT OPPORTUNITY.

7 SO WE HOPE THAT WE'LL GET PLENTY OF  
8 APPLICATIONS FOR THE DUAL PATH OPTION BECAUSE THEY  
9 THINK THERE ARE SO MANY WAYS THAT AN EARLY STAGE  
10 TRAINEE AND A LATE STAGE TRAINEE COULD INTERACT AND  
11 REALLY BENEFIT OFF OF WORKING TOGETHER, THAT TYPE OF  
12 PEER MENTORING AND COLLABORATION. SO, YEAH, I  
13 REALLY APPRECIATE THAT QUESTION.

14 TO JUST COMMENT ON THE FIRST PART OF YOUR  
15 QUESTION ABOUT TRACKING OR WORKFORCE GAPS IN TERMS  
16 OF ETHNICITY AND RACE DEMOGRAPHICS AND POTENTIALLY  
17 OTHER DEMOGRAPHIC BREAKDOWNS AS WELL, DEFINITELY  
18 REALLY, REALLY IMPORTANT. REALLY APPRECIATE THAT  
19 YOU MADE THAT COMMENT. WE ARE PARTNERING WITH --  
20 AND THIS IS MAYBE A LITTLE BIT OUR TEAM AND  
21 COMMUNICATIONS TEAM AS WELL WORKING WITH OTHER  
22 EXTERNAL COLLABORATORS AS WELL TO THINK ABOUT THESE  
23 TYPES OF GAPS IN THE WORKFORCE.

24 ONE THING THAT WE THOUGHT ABOUT DOING IS  
25 HAVING A BIGGER PRESENCE IN THE K-12 SPACE AS A PART

1 OF ALSO THE SAF GOALS. AND SO WE'RE WORKING WITH  
2 OTHER COLLABORATORS TO DISSEMINATE INFORMATION IN  
3 STEM CELL AND REGENERATIVE MEDICINE TO THE LOCAL  
4 K-12 LEVELS BECAUSE THERE IS A GAP IN THE PIPELINE  
5 EVEN EARLY ON ENTRY INTO HIGHER EDUCATION. AND THEN  
6 BEYOND HIGHER EDUCATION, THE RETENTION AS WELL OF  
7 CERTAIN POPULATIONS AND CERTAIN DEMOGRAPHICS IN THE  
8 HIGHER LEVEL -- IN CAREERS IN THE WORKFORCE LATER ON  
9 THAT WE ARE ALSO VERY MUCH AWARE OF THAT AND  
10 SOMETHING THAT WE ARE THINKING OF AS WELL AND  
11 THINKING OF WAYS TO ADDRESS THOSE TYPES OF GAPS  
12 POTENTIALLY THROUGH EXTERNAL COLLABORATIONS AND  
13 OTHER TYPES OF EVENTS THAT WE CAN DO.

14 I DON'T KNOW IF, KELLY OR AMY, YOU WANT TO  
15 ADD TO THAT AT ALL.

16 MS. ADAMS: I'D LIKE TO CALL ON VITO TO  
17 ADD TO THAT --

18 CHAIRMAN IMBASCIANI: SORRY.

19 MS. ADAMS: -- SINCE HE WAS RECENTLY AT A  
20 HIGH SCHOOL DOING OUTREACH.

21 CHAIRMAN IMBASCIANI: YEAH.

22 MS. ADAMS: I THINK IT'S INCREDIBLY  
23 IMPORTANT AND IT'S A GREAT COMMENT.

24 CHAIRMAN IMBASCIANI: YEAH. I DON'T WANT  
25 TO KEEP US FROM LUNCH, BUT RECENTLY I HAD THE

1           OPPORTUNITY WITH OUR COMMUNITY OUTREACH PERSON TO  
2           ATTEND A HIGH SCHOOL IN THE INLAND EMPIRE AREA SOUTH  
3           OF LOS ANGELES, A THOUSAND STUDENTS THERE. I AM  
4           CONVINCED THAT 99 PERCENT OF THEM GO HOME AND SPEAK  
5           SPANISH TO THEIR PARENTS AND TO THEIR ABUELAS. AND  
6           IT WAS A PROFOUND EXPERIENCE. YOU COULD TELL THAT  
7           THEY WERE NOT EXPOSED VERY MUCH TO THIS CONCEPT.  
8           AND WHEN I ASKED HOW MANY OF THE STUDENTS, THERE  
9           WERE 40 OF THEM IN FRONT OF US, HAD INTENTIONS TO  
10          PURSUE EITHER A MEDICAL DEGREE, A NURSING DEGREE, OR  
11          A RESEARCH DEGREE, IT WAS REALLY VERY IMPRESSIVE HOW  
12          MANY HANDS WENT UP. THIS IS A GROUP THAT WE NEED TO  
13          AND GROUPS LIKE THIS THAT WE NEED TO MAKE CONTACT  
14          WITH. AND I HAD A BALL DOING IT.

15           MS. ADAMS: THANK YOU.

16           CHAIRMAN IMBASCIANI: AT BALDWIN PARK, BY  
17          THE WAY. SORRY. I GOT WRAPPED UP IN MY OWN  
18          REMARKS. OH, YEAH. IT'S MARGUERITE. I'M SORRY.

19           MS. CASILLAS: GREAT TO BE HERE. THANK  
20          YOU SO MUCH, DAISY. REALLY GREAT PRESENTATION. I  
21          TOO AM SO PROUD OF THIS WORK. AND BEING SO NEW TO  
22          IT, I DIDN'T EVEN REALIZE WE HAVE THIS PART. AND SO  
23          PRETTY RECENTLY I WAS LIKE THIS IS GREAT. THEY'VE  
24          REALLY THOUGHT ABOUT THIS VERY HOLISTICALLY.

25           SO I'M GOING TO STAY ON THE DEMOGRAPHICS

1 ISSUE. AND I AM THINKING ABOUT STUDENTS WITH  
2 DISABILITIES. AND IS THAT SOMETHING THAT YOU ALL  
3 ARE ABLE TO TRACK?

4 MS. XIN: YES. THAT IS A PART OF THE  
5 DEMOGRAPHICS THAT THEY CAN REPORT ON. OF COURSE, WE  
6 CAN'T MANDATE AND FORCE ANYONE TO DO IT. BUT IN THE  
7 TRAINEE FORMS THAT THEY FILL OUT, THAT IS SOMETHING  
8 THAT THEY CAN REPORT ON. DISABILITIES, WE TYPICALLY  
9 ALSO, OTHER CATEGORIES ARE LIKE SOCIALLY  
10 DISADVANTAGED STUDENTS BASED ON THE NIH DEFINITION,  
11 VETERANS, THINGS LIKE THAT. SO THERE ARE OTHER  
12 AREAS OF DEMOGRAPHICS THAT WE CAN COLLECT AS WELL.  
13 WE HAVE ALL THOSE DATA. WE JUST NEED TO ORGANIZE IT  
14 AND VISUALIZE IT THROUGH OUR INTERNAL SYSTEM. WE'RE  
15 WORKING ON IT.

16 MS. CASILLAS: AND I'M CURIOUS ABOUT LIKE  
17 THE OUTREACH TO THOSE POPULATIONS IN PARTICULAR.

18 MS. XIN: YEAH, ABSOLUTELY. I THINK  
19 WE -- IT'S PART OF OUR OVERALL OUTREACH EFFORTS.  
20 AND PERHAPS AMY IS A BETTER PERSON TO SPEAK ON THIS.  
21 WE DO WORK VERY CLOSELY WITH OUR OUTREACH MANAGER  
22 WHO WE HAVE CONSTANTLY BRAINSTORMED ABOUT THESE  
23 TYPES OF OUTREACH, MORE SPECIFIC OUTREACH TO THESE  
24 GROUPS AS WELL BECAUSE IT IS A BIG PART OF WHAT WE  
25 WANT TO DO.

1 SO I DON'T KNOW, AMY, IF YOU HAVE MORE  
2 COMMENTS ON OUR EFFORTS IN THAT SPACE.

3 MS. ADAMS: I DON'T. I WOULD SAY I  
4 HONESTLY DON'T KNOW. AND THANKS TO YOUR QUESTION, I  
5 WANT TO KNOW. SO HOPEFULLY WE CAN REPORT BACK TO  
6 YOU ON THAT. I DON'T KNOW.

7 MS. CASILLAS: AND THE OTHER THING I'M  
8 JUST CURIOUS ABOUT, AND I DON'T KNOW HOW ANY OF THIS  
9 WORKS, BUT IF STUDENTS NEED ACCOMMODATIONS, DOES OUR  
10 GRANT HELP PAY FOR THAT OR DOES THE UNIVERSITY OR  
11 THE SCHOOL PAY FOR THAT?

12 MS. XIN: IT'S A BIT OF BOTH. SO MANY  
13 UNIVERSITIES DO OFFER SUPPORT FUNDS FOR  
14 ACCOMMODATIONS. WE ALSO DO HAVE A PART OF OUR  
15 BUDGET THAT IS DEDICATED TO SUPPORTING TRAINEES WHO  
16 MAY NEED ADDITIONAL RELIEF SUPPORT IN SOME WAYS,  
17 WHETHER THAT'S SOME KIND OF ACCOMMODATION FOR  
18 POTENTIALLY A DISABILITY OR IF IT'S AN EMERGENCY  
19 SITUATION THAT THEY FIND THEMSELVES IN AND NEED  
20 ADDITIONAL SUPPORT. SO THERE IS A SPECIAL  
21 DISCRETIONARY FUND SET ASIDE FOR EVENTS LIKE THAT.

22 AND JUST TO PIGGYBACK OFF OF WHAT AMY WAS  
23 SAYING, IN THE PAST WE'VE HAD DISCUSSIONS WITH OUR  
24 OUTREACH MANAGER SPECIFICALLY ABOUT FINDING ADVOCACY  
25 GROUPS OR GROUPS THAT ARE WORKING WITH STUDENTS WITH

1       DISABILITIES OR GENERAL POPULATIONS WITH  
2       DISABILITIES TO COLLABORATE. SO WE DO HAVE  
3       SOME -- WE DO HAVE THAT NETWORK THAT WE'RE BUILDING  
4       OUT, BUT WE HAVEN'T QUITE REACHED OUT AND SET UP  
5       FORMAL COLLABORATIONS, SHALL WE SAY, YET. BUT IT'S  
6       ON THE BACK OF OUR MINDS DEFINITELY, NOT THE BACK OF  
7       OUR MIND, ON OUR MINDS.

8                    CHAIRMAN IMBASCIANI: THANK YOU, DAISY.  
9                    YAEL.

10                  MS. WYTE: THANK YOU. JUST QUICKLY I WANT  
11        TO, ONE, ECHO WHAT BOTH KIM AND JOYCE SAID ABOUT THE  
12        IMPORTANCE OF HAVING THIS CONFERENCE. I WAS LUCKY  
13        ENOUGH TO BE ABLE TO ATTEND OVER THE SUMMER AND WAS  
14        SO IMPRESSED BY NOT ONLY THE EDUCATION THAT WAS  
15        PRESENTED, THE SPEAKERS THAT PRESENTED, THE -- WHAT  
16        ARE THEY CALLED? -- THE PRESENTATION --

17                  VICE CHAIR BONNEVILLE: POSTER SESSION.

18                  MS. DURON: POSTER SESSION.

19                  MS. WYTE: POSTERS. THANK YOU. THE  
20        POSTERS THAT THEY DELIVERED. BUT THE REPRESENTATION  
21        OF GENDER AND ETHNICITY WAS REMARKABLE. SO I THINK  
22        IT WAS SUCH AN IMPORTANT CONFERENCE TO HAVE, SUCH A  
23        GREAT SPACE TO BE IN, INSPIRATIONAL ON ALL LEVELS.  
24        AND I HOPE I'M LUCKY ENOUGH TO GET TO GO AGAIN.

25                  CHAIRMAN IMBASCIANI: THANK YOU, YAEL.

1           ADRIANA, YOU'RE NEXT.

2           DR. PADILLA: YES. THANK YOU. I DIDN'T  
3 SEE HERE, BUT THANK YOU SO MUCH FOR THE GREAT  
4 PRESENTATION. AND KUDOS TO ALL. I THINK IT WAS A  
5 WIN-WIN.

6           WITH THE EDUCATE 8 NEW PROPOSAL, HOW DOES  
7 THAT INTERACT WITH THE NEW COMMUNITY CENTERS OF  
8 EXCELLENCE? AND IF I REMEMBER CORRECTLY, THE  
9 DISTRIBUTION OF THE COMPASSES AND THE PROGRAMS ARE  
10 MOSTLY IN UC-CENTERED AREAS OF THE STATE. AND NOW  
11 THAT WE HAVE THE OPPORTUNITY WITH THE COMMUNITY  
12 CENTERS OF EXCELLENCE TO BE IN AREAS OF UNMET NEED,  
13 HOW DOES THE ORGANIZATION PLAN TO ASSIST THE CENTERS  
14 OF EXCELLENCE TO CO-LINK WITH THESE NEW PROGRAMS?  
15 AND HOW MANY NEW PROGRAMS ARE AVAILABLE?

16           MS. XIN: YEAH. THAT'S A GREAT QUESTION.  
17 AND MAYBE PART OF IT I WILL ALSO DEFER TO GEOFF.  
18 BUT IN TERMS OF COLLABORATIONS WITH OTHER TYPES OF  
19 INFRASTRUCTURE RESOURCES THAT CIRM HAS, SUCH AS THE  
20 COMMUNITY CENTERS OF EXCELLENCE, WE OFTEN REACH OUT  
21 TO ALL THESE PROGRAMS TO PROVIDE THEM OPPORTUNITIES  
22 TO EITHER INTERACT WITH THESE INFRASTRUCTURE  
23 PROGRAMS OR POTENTIALLY TOURS OF DIFFERENT  
24 FACILITIES IN SOME WAYS.

25           SO IN THE PAST WE'VE WORKED WITH -- SOME

BETH C. DRAIN, CA CSR NO. 7152

1 OF THE PROGRAMS HAVE WORKED WITH THE GMP CENTERS TO  
2 DO EITHER LIKE A DAY-LONG SHADOWING OR TOURS OF SOME  
3 KIND. SO I THINK THERE ARE A LOT OF OPPORTUNITIES  
4 THERE FOR THAT TYPE OF COLLABORATION WHERE TRAINEES  
5 CAN INTERACT WITH THE COMMUNITY CARE CENTERS IN  
6 DIFFERENT WAYS. AND THAT REALLY WILL DEPEND ON SOME  
7 OF THE MORE GRANULAR DETAILS OF HOW WE WORK WITH THE  
8 COMMUNITY CARE CENTERS AS AN EXAMPLE. ANOTHER  
9 EXAMPLE WOULD BE THE ALPHA CLINICS TO FIND  
10 OPPORTUNITIES FOR TRAINEES TO INTERACT OR  
11 PARTICIPATE OR TOUR FACILITIES IN SOME WAY.

12 IS GEOFF HERE?

13 VICE CHAIR BONNEVILLE: HE'S RIGHT THERE.

14 MS. XIN: I DON'T KNOW IF YOU WANT TO ALSO  
15 COMMENT.

16 DR. LOMAX: SURE. I CAN ADD TO THAT. AM  
17 I AUDIBLE?

18 CHAIRMAN IMBASCIANI: YES. VISIBLE.

19 DR. LOMAX: THANK YOU FOR THAT QUESTION,  
20 BOARD MEMBER PADILLA. SO EACH OF THE APPLICATIONS  
21 THAT YOU APPROVE FOR THE COMMUNITY CARE CENTERS OF  
22 EXCELLENCE HAVE IN THOSE PROPOSALS DIRECT --  
23 PROPOSE DIRECT COLLABORATIONS WITH BRIDGES, COMPASS,  
24 AND OTHER PROGRAMS HIGHLIGHTED IN OUR EDUCATION.  
25 AND THE SCOPE OF ACTIVITIES THEY'RE PROPOSING RANGES

1 FROM SUPPORT AT THE COMMUNITY ENGAGEMENT LEVEL AND  
2 WORKING WITH COMMUNITY GROUPS WHICH WE ARE FUNDING  
3 DIRECTLY THROUGH THOSE AWARDS TO TRAINING  
4 OPPORTUNITIES, BOTH CLINICAL AND MANUFACTURING  
5 TRAINING. SO IT'S NOT SIMPLY THAT THE OPPORTUNITY  
6 EXISTS. WITHIN THOSE APPROVED AWARDS, THERE ARE  
7 CONCRETE COLLABORATIONS AND SPECIFICALLY PLACEMENT  
8 OF CIRM TRAINEES AT THOSE SITES.

9 BECAUSE WE DIDN'T WANT THEM TO RECREATE  
10 TRAINING PROGRAMS, IF YOU RECALL. WHAT WE WANTED  
11 THEM TO DO IS CREATE LANDING SPOTS FOR TRAINEES THAT  
12 WERE IN THESE PROGRAMS. AND LIKE I SAY, EACH OF  
13 THOSE -- THOSE TYPES OF COLLABORATIONS ARE REFLECTED  
14 IN EACH OF THE AWARDS YOU APPROVED.

15 CHAIRMAN IMBASCIANI: THANK YOU.

16 DR. PADILLA: THAT IS GREAT. THANK YOU SO  
17 MUCH. BUT MY OTHER QUESTION IS THAT I THINK THE  
18 DISTRIBUTION OF THE COMPASSES AND THE BRIDGES,  
19 AGAIN, I DON'T KNOW IF SOMEBODY HAS THE STATE MAP,  
20 BUT I BELIEVE THEY WERE MOSTLY LOCATED IN HIGH  
21 CONCENTRATION OF UC CENTERS, OF WHICH WE ONLY HAVE  
22 UC MERCED IN THE CENTRAL VALLEY, WHICH I BELIEVE  
23 THEY HAVE A COMPASS PROGRAM. BUT THERE'S MANY OTHER  
24 SITES IN THE CENTRAL VALLEY AND OTHER UNDERSERVED  
25 AREAS WHERE I'M SURE THERE'S COMMUNITY COLLEGES,

BETH C. DRAIN, CA CSR NO. 7152

1 STATE UNIVERSITIES, HIGH SCHOOL PROGRAMS THAT ARE  
2 PRE-HEALTH ORIENTED THAT ALSO NEED OUTREACH AND  
3 UNDERSTAND THAT THERE'S NEW DOLLARS TO BE APPLIED  
4 FOR. AND I JUST WANT TO MAKE SURE THAT THE  
5 ORGANIZATION IS GOING TO BE PROACTIVE ABOUT REACHING  
6 OUT TO THESE UNMET NEED SITES.

7 CHAIRMAN IMBASCIANI: OKAY. GOOD. THANK  
8 YOU. I DON'T SEE ANY OTHER HANDS RAISED. SO I'M  
9 GOING TO OPEN IT UP TO MEMBERS OF THE PUBLIC IF  
10 THERE ARE ANY COMMENTS ON THIS AGENDA ITEM.

11 MS. MANDAC: THERE ARE NO HANDS RAISED.

12 CHAIRMAN IMBASCIANI: THERE ARE NO HANDS  
13 RAISED. SCOTT, WE CAN TAKE A ROLL CALL VOTE AND  
14 THEN HAVE OUR LUNCH BREAK.

15 MR. TOCHER: I'LL TAKE A VOICE VOTE FOR  
16 THOSE MEMBERS PRESENT HERE IN SOUTH SAN FRANCISCO  
17 AND THEN POLL INDIVIDUAL MEMBERS ON THE ZOOM. SO  
18 ALL THOSE IN THE ROOM IN FAVOR SAY AYE. THOSE  
19 OPPOSED SAY NAY. ANY ABSTENTIONS?

20 EYAD ALMASRI.

21 DR. ALMASRI: AYE.

22 MR. TOCHER: KIM BARRETT.

23 DR. BARRETT: AYE.

24 MR. TOCHER: GEORGE BLUMENTHAL. JOHN  
25 CARETHERS.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. CARETHERS: AYE.  
2 MR. TOCHER: MONICA CARSON.  
3 DR. CARSON: AYE.  
4 MR. TOCHER: JUDY CHOU.  
5 DR. CHOU: AYE.  
6 MR. TOCHER: LEONDRA CLARK-HARVEY.  
7 DR. CLARK-HARVEY: AYE.  
8 MR. TOCHER: SHANNON DAHL.  
9 DR. DAHL: AYE.  
10 MR. TOCHER: ANNE-MARIE DULIEGE.  
11 DR. DULIEGE: AYE.  
12 MR. TOCHER: YSABEL DURON.  
13 MS. DURON: YES.  
14 MR. TOCHER: MARGUERITE CASILLAS.  
15 MS. CASILLAS: YES.  
16 MR. TOCHER: MARK FISCHER-COLBRIE.  
17 MR. FISCHER-COLBRIE: YES, AYE.  
18 MR. TOCHER: ELENA FLOWERS.  
19 DR. FLOWERS: YES.  
20 MR. TOCHER: JUDY GASSON.  
21 DR. GASSON: YES.  
22 MR. TOCHER: VITO IMBASCIANI.  
23 CHAIRMAN IMBASCIANI: YES.  
24 MR. TOCHER: RICH LAJARA.  
25 MR. LAJARA: YES.

BETH C. DRAIN, CA CSR NO. 7152

1 MR. TOCHER: PAT LEVITT.  
2 DR. LEVITT: YES.  
3 MR. TOCHER: HALA MADANAT.  
4 DR. MADANAT: YES.  
5 MR. TOCHER: LINDA MALKAS.  
6 DR. MALKAS: YES.  
7 MR. TOCHER: SHLOMO MELMED.  
8 DR. MELMED: YES.  
9 MR. TOCHER: CAROLYN MELTZER.  
10 DR. MELTZER: YES.  
11 MR. TOCHER: CHRISTINE MIASKOWSKI.  
12 DR. MIASKOWSKI: YES.  
13 MR. TOCHER: ADRIANA PADILLA.  
14 DR. PADILLA: YES.  
15 MR. TOCHER: JOYCE SACKY.  
16 DR. SACKY: YES.  
17 MR. TOCHER: SHAUNA STARK.  
18 DR. STARK: YES.  
19 MR. TOCHER: KAROL WATSON.  
20 DR. WATSON: YES.  
21 MR. TOCHER: YAEL WYTE.  
22 DR. WYTE: YES.  
23 MR. TOCHER: KEVIN XU.  
24 DR. XU: YES.  
25 MR. TOCHER: AND KEITH YAMAMOTO.

BETH C. DRAIN, CA CSR NO. 7152

1                   IN ANY EVENT, THE MOTION CARRIES.

2                   CHAIRMAN IMBASCIANI: AND YOU'LL GO BACK  
3 AND, I GUESS, GET THOSE OTHER VOTES. OKAY. IT'S  
4 TIME FOR US TO TAKE A LUNCH BREAK. AND I THINK  
5 WE'LL ASK SCOTT TO MAYBE TELL US WHAT TIME PRECISELY  
6 TO BE BACK.

7                   MR. TOCHER: HOW ABOUT 31 MINUTES, AT  
8 12:45.

9                   CHAIRMAN IMBASCIANI: THANK YOU. ENJOY  
10 THE LUNCH BREAK.

11                   (A RECESS WAS TAKEN.)

12                   CHAIRMAN IMBASCIANI: GREAT. WELCOME  
13 BACK, EVERYONE. AS YOU'RE TURNING ON THE SCREENS, I  
14 HOPE YOU ALL HAD A NICE LUNCH BREAK. WE'RE GOING TO  
15 TAKE UP AGAIN WITH SCIENCE OFFICER DAISY CONTINUING  
16 THIS TIME ON AGENDA ITEM NO. 11, WHICH IS THE EDUC3  
17 CONCEPT PLAN, SPARK. SPARK AWAY.

18                   MS. XIN: ALL RIGHT. JUST SHARE. OKAY.  
19 HELLO, EVERYONE, AGAIN. I WILL NOW BE SHARING WITH  
20 YOU THE EDUC3 OR SPARK CONCEPT PRESENTATION.  
21 SIMILARLY TO EDUC3, YOU CAN EXPECT A BRIEF  
22 BACKGROUND OF SPARK FOLLOWED BY THE DETAILS OF THIS  
23 CONCEPT AND A TIMELINE OF THE PROGRAM ROLLOUT AND  
24 ENDING WITH A SUMMARY AND REQUEST FOR A MOTION.

25                   AS A REMINDER AGAIN, THE SAF GOAL 6,

1 RECOMMENDATION, PART OF THIS GOAL IS TO DEVELOP  
2 PROGRAMMING TO SUPPORT OUTREACH EDUCATION EFFORTS  
3 FOR K TO 12. AND PART OF OUR EFFORTS IN THIS GOAL  
4 IS TO RELAUNCH THE EDUC3 OR SPARK PROGRAM.

5 THE SPARK PROGRAM IS A PROGRAM THAT  
6 INTEGRATES WITHIN AN EXISTING SUMMER HIGH SCHOOL  
7 PROGRAM AT CALIFORNIA INSTITUTIONS. AND IT PROVIDES  
8 PAID SUMMER INTERNSHIP OPPORTUNITIES IN THE STEM  
9 CELL AND GENE THERAPY REGENERATIVE MEDICINE SPACE.  
10 SO STUDENTS PARTICIPATE IN A SIX- TO TEN-WEEK SUMMER  
11 INTERNSHIP AT ONE OF THESE INSTITUTIONS.

12 DURING THIS PROGRAM THEY ALSO PARTICIPATE  
13 IN VARIOUS COURSES AND WORKSHOPS, ENGAGE IN PATIENT  
14 ADVOCACY AND COMMUNITY OUTREACH ACTIVITIES, AND ALSO  
15 PARTICIPATE IN AN ANNUAL CONFERENCE SPECIFICALLY FOR  
16 OUR HIGH SCHOOL STUDENTS. AND THIS PICTURE HERE IS  
17 FROM OUR MOST RECENT HIGH SCHOOL SPARK CONFERENCE  
18 THIS YEAR WHICH TOOK PLACE IN SAN DIEGO. THERE WERE  
19 150 STUDENTS ATTENDING. IT WAS A REALLY GREAT TIME  
20 TO HEAR ABOUT ALL OF THEIR RESEARCH ON POSTERS.

21 AS I MENTIONED, SPARK TRAINS HIGH SCHOOL  
22 STUDENTS, AND CURRENTLY WE HAVE 11 ACTIVE AWARDS  
23 ACROSS CALIFORNIA. AND THIS IS JUST ONE OF THE MANY  
24 STORIES WE HEAR FROM SPARK STUDENTS WHO OFTEN COME  
25 IN WITH UNCERTAINTY, BUT ARE REALLY MOTIVATED, MANY

1 OF THEM, BY FAMILY HEALTH CHALLENGES LIKE SARANYA  
2 HERE WHO HAD THAT EXACT SAME STORY. SHE DID AN  
3 INTERNSHIP AT SANFORD BURNHAM AND IS NOW PURSUING  
4 IMMUNOLOGY AND NEUROSCIENCE.

5 SO SOME OF THE HIGH LEVEL IMPACT WE'VE  
6 SEEN IN SPARK IS THAT WE'VE TRAINED OVER 950  
7 STUDENTS. AND OUT OF THOSE THAT ARE TRACKED, 93  
8 PERCENT REPORTED PURSUING STEM PATHS AFTERWARD.

9 THE EDUC3 OBJECTIVE IS TO INSPIRE,  
10 EDUCATION, AND MOTIVATE HIGH SCHOOL STUDENTS TO  
11 BECOME INVOLVED IN CIRM'S MISSION AND ALSO TO  
12 PROVIDE SUMMER TRAINING OPPORTUNITIES AND BROADENED  
13 PARTICIPATION IN THE STEM CELL AND GENE THERAPY AND  
14 RELATED RESEARCH SPACE FOR HIGH SCHOOL STUDENTS,  
15 INCLUDING THOSE WHO MIGHT NOT OTHERWISE HAVE HAD  
16 THESE OPPORTUNITIES FOR THESE INTERNSHIPS DUE TO  
17 SOCIAL, GEOGRAPHIC, OR OTHER TYPES OF CONSTRAINTS.

18 SO EACH SPARK PROGRAM IS LED BY A  
19 QUALIFIED PROGRAM DIRECTOR WHO IS  
20 MANAGING/COORDINATING ALL THE ACTIVITIES THAT ARE  
21 SUPPORTED BY THE PROGRAM. WE ARE KEEPING THESE  
22 COMPONENTS OF THE PROGRAM, MAINLY THE SUMMER  
23 INTERNSHIP WHERE TRAINEES GET TO DO THAT HANDS-ON  
24 REGENERATIVE MEDICINE-RELATED RESEARCH IN HOST LABS  
25 AT THE APPLICANT INSTITUTION OR A PARTNERING

1 ORGANIZATION.

2 THEY ALSO PARTICIPATE IN OTHER TYPES OF  
3 EDUCATIONAL ACTIVITIES LIKE ADDITIONAL COURSEWORK  
4 THAT ARE RELEVANT, PATIENT AND HEALTHCARE ENGAGEMENT  
5 ACTIVITIES, COMMUNITY OUTREACH AND EDUCATION  
6 ACTIVITIES. THERE'S AN ALUMNI TRACKING PLAN AS WELL  
7 AS A REQUIRED TRAINEE PARTICIPATION AT THE CIRM  
8 SPARK CONFERENCE.

9 SOME OF THE ELEMENTS THAT WE ARE ENHANCING  
10 INCLUDE, SIMILARLY, AN EXPANDED SCOPE OF INTERNSHIP  
11 POSSIBILITIES. SO BEYOND THE TYPES OF RESEARCH THAT  
12 TRAINEES GOT TO PARTICIPATE IN PREVIOUSLY, THERE ARE  
13 ALSO OPPORTUNITIES TO LEARN ABOUT MANUFACTURING,  
14 QUALITY DATA SCIENCE/BIOINFORMATICS, AND OTHER TYPES  
15 OF DISCIPLINES THAT ARE RELEVANT TO ADVANCING CELL  
16 AND GENE THERAPIES. WE WILL BE, AGAIN, LEVERAGING  
17 PARTNERSHIPS WITH CIRM'S INFRASTRUCTURE PROGRAMS  
18 SUCH AS THE ALPHA CLINICS, CCCE'S, AND SHARED  
19 RESOURCE LABS, AND REQUIRING RESOURCE AND KNOWLEDGE  
20 SHARING AS WELL WITH EACH OTHER AND WITH CIRM.

21 THE INSTITUTIONAL ELIGIBILITY FOR EDUC3 OR  
22 SPARK IS CALIFORNIA PUBLIC UNIVERSITY OR COLLEGE OR  
23 PRIVATE NONPROFIT ACADEMIC INSTITUTIONS IN  
24 CALIFORNIA THAT'S ACCREDITED BY THE U.S. WESTERN  
25 ASSOCIATION OF SCHOOLS AND COLLEGE OR OTHER

BETH C. DRAIN, CA CSR NO. 7152

1 CALIFORNIA INSTITUTIONS THAT HAVE A DOCUMENTED TRACK  
2 RECORD OF SUCCESSFULLY DELIVERING LAB-BASED RESEARCH  
3 TRAINING TO HIGH SCHOOL STUDENTS. AND WE ARE  
4 REQUIRING THAT THEY MUST HAVE AN EXISTING HIGH  
5 SCHOOL INTERNSHIP PROGRAM OR HAVE HAD ONE WITHIN THE  
6 PAST TWO YEARS AT THE TIME OF APPLICATION.

7 THE PROGRAM DIRECTOR MUST HAVE RELEVANT  
8 EXPERIENCE FOR MANAGING PROGRAMS SUCH AS THIS. AND  
9 COLLABORATING INSTITUTIONS MUST HAVE A CALIFORNIA  
10 SITE OR LOCATION WITH THE APPROPRIATE PERSONNEL AND  
11 FACILITIES TO ACCOMMODATE HIGH SCHOOL LEVEL  
12 STUDENTS. AN APPLICANT MAY SUBMIT JUST A SINGLE  
13 EDUC3 APPLICATION.

14 THE AWARD BUDGET FOR EDUC3 LOOKS LIKE  
15 THIS. SO TRAINEE STIPENDS ARE 5500. THERE WILL BE  
16 A TRAVEL ALLOWANCE TO THE ANNUAL CIRM SPARK  
17 CONFERENCE AT A \$1,000. SO THE DIRECT COST OF  
18 TRAINEES ARE 6500. WITH PROGRAM ADMINISTRATION AND  
19 INDIRECT COSTS, THE TOTAL COST PER TRAINEE IS ABOUT  
20 11,700, AND THE TOTAL AWARD AMOUNT WILL BE ABOUT  
21 700,000. AND ONCE AGAIN, THESE AWARD CAP  
22 ADJUSTMENTS ARE BASED ON OUR GRANTS MANAGEMENT  
23 TEAM'S ANALYSIS OF CATEGORICAL EXPENDITURE GROWTH  
24 AND CUMULATIVE CPI PERCENT INCREASE. AND THE 2026  
25 AWARDS WILL SUPPORT UP TO 60 TRAINEES EACH.

BETH C. DRAIN, CA CSR NO. 7152

1 SO THE EDUC3 TIMELINE WILL LOOK LIKE THIS.  
2 PENDING ICOC CONCEPT APPROVAL TODAY, APPLICATIONS  
3 WILL BE AVAILABLE IN EARLY MARCH AND DUE IN EARLY  
4 MAY. IT WILL GO TO THE GWG FOR REVIEW IN AUGUST,  
5 AND AWARD CONTRACTING WILL TAKE PLACE IN NOVEMBER  
6 AND DECEMBER OF 2026, WHICH WILL ALIGN WELL WITH THE  
7 EXPIRING SPARK PROGRAM.

8 ALL RIGHT. TO SUMMARIZE, EDUC3 WILL RECUR  
9 JUST ONCE, ONE CYCLE IN 2026. THE MAX AWARD  
10 DURATION WILL BE FIVE YEARS, AND APPLICANT  
11 INSTITUTIONS WILL BE CALIFORNIA-BASED INSTITUTIONS.  
12 THE MAX AWARD COST IS 700,000 -- 704,000 AND THE  
13 NUMBER OF AWARDS WILL BE 12. WE'RE PROJECTING THAT  
14 THERE WILL BE ABOUT 720 STUDENTS TRAINED, AND THE  
15 MAX PROJECTION IS 8.5 MILLION.

16 SO WITH THAT, CIRM IS REQUESTING ICOC  
17 APPROVAL OF THE PROPOSED SPARK TRAINING PROGRAM WITH  
18 AN ALLOCATION OF 8.5 MILLION TO SUPPORT UP TO 12  
19 SPARK AWARDS EACH WITH A FIVE-YEAR DURATION, ABOUT  
20 720 TRAINEES, AND 704,000 PER AWARD.

21 CHAIRMAN IMBASCIANI: DAISY, THANKS.  
22 PRETTY STRAIGHTFORWARD. YOU GOING TO MAKE A MOTION?

23 MS. DURON: NO. I HAVE ACTUALLY A PROGRAM  
24 SUGGESTION.

25 CHAIRMAN IMBASCIANI: WAIT. HOLD ON ONE

BETH C. DRAIN, CA CSR NO. 7152

1       SECOND. MOTION FIRST, THEN DISCUSSION.

2            MS. CASILLAS: I'LL MAKE THE MOTION.

3            CHAIRMAN IMBASCIANI: OKAY. MARGUERITE  
4 MOVED AND MARIA SECONDED.

5            VICE CHAIR BONNEVILLE: I WILL SECOND IT,  
6 YES.

7            MS. DURON: THE M AND M SHOW.

8            CHAIRMAN IMBASCIANI: YSABEL, YOU CAN BE  
9 THE FIRST SPEAKER.

10           MS. DURON: THANK YOU. I DIDN'T SEE IF IT  
11 WAS VERY SPECIFIC IN THERE, SO MAYBE THAT WAS ME  
12 MISSING IT. DO YOU HAVE A PUBLIC SPEAKING POD IN  
13 THERE? I THINK IT WOULD BE VERY COOL IF, WHEN THEY  
14 STARTED OFF THEIR TEN WEEKS, ONE OF THE ASSIGNMENTS  
15 IS TO PREPARE FOR THE END OF THE PROGRAM TO GIVE A  
16 PRESENTATION BASED ON SOMETHING THEY LEARNED. THE  
17 PRESENTATION ACTUALLY IS COMMUNITY FACING. SO  
18 SOMETHING OF CONCERN OR INTEREST, A PARTICULAR  
19 DISEASE THAT IS IMPACTING THEIR COMMUNITY. AND  
20 THEY, AS A YOUNG SCIENTIST, HOW WOULD YOU WORK ON  
21 THIS? HOW WOULD YOU TALK TO YOUR FAMILY AND YOUR  
22 COMMUNITY? MAKE THEM START TO LEARN HOW TO BE  
23 PUBLIC FACING. TAKE SCIENCE OUT AND GIVE THEM THOSE  
24 SKILLSETS TO START INSTEAD OF WAITING TILL THEY GET  
25 TO COLLEGE OR 12TH YEAR OR 10TH YEAR.

1 MS. XIN: ABSOLUTELY. THANK YOU FOR THAT.  
2 SO ONE OF THE ACTIVITIES THAT THE SPARKS STUDENTS  
3 HAVE TO DO AS PART OF REQUIREMENTS FOR THE PROGRAM  
4 IS THEY HAVE TO DO SOME KIND OF COMMUNITY OUTREACH  
5 ELEMENT THAT IS PUBLIC FACING, LIKE YOU SAY. AND SO  
6 THEY ACTUALLY -- A LOT OF THEM DO SOME FORM OF  
7 SOCIAL MEDIA CONTENT BECAUSE IT'S MOST RELEVANT TO  
8 THIS TRAINING GROUP AND THIS AGE GROUP.

9 AND SO WE WORK WITH OUR COMMUNICATIONS  
10 TEAM ON THAT TO FACILITATE THE PRODUCTION OF THOSE  
11 POSTS. SOMETIMES THEY'RE A BLOG POST, SOMETIMES  
12 THEY'RE LIKE TIKTOK VIDEOS, LIKE A DAY IN THE LIFE  
13 AS A SCIENTIST OR A DAY IN THE LIFE OF AN INTERNSHIP  
14 IN A LAB. SO THERE'S A LOT OF THAT TYPE OF CONTENT  
15 THAT ACTUALLY IS SHARED THAT THEY ARE REQUIRED TO DO  
16 AS PART OF THEIR TRAINING.

17 MS. DURON: I STILL THINK OLD-FASHIONED  
18 PRESENTATIONS.

19 MS. XIN: I MEAN THEY DO PRESENT A POSTER  
20 AT THE TRAINEE CONFERENCE.

21 MS. DURON: NO. THAT'S NOT WHAT I'M  
22 TALKING ABOUT. I'LL TELL YOU WHAT I WANT. WHAT I  
23 WOULD LOVE TO DO IS THAT THEN WE'RE GOING TO JUDGE  
24 AND THEN YOU ARE GOING TO GET AN AWARD BECAUSE  
25 THERE'S TOO MANY KIDS WHO DON'T KNOW HOW TO PRESENT

1 IN A CLASSROOM. THEY'RE NOT CHALLENGED. THEY'RE  
2 NOT OFFERED THOSE CLASSES. AND THEN THEY GET INTO  
3 THE PROFESSIONAL REALM AND THEY UH, UH, UH. GET  
4 THEM STARTED EARLY AS POSSIBLE. GIVE THEM AN  
5 OPPORTUNITY. MAKE THEM STRETCH THEMSELVES, AND  
6 DON'T GIVE THEM A TOOL THEY LEAN ON LIKE HIDING  
7 BEHIND -- WELL, THEY COULD USE A BOT IF THEY WANT,  
8 BUT IT HAS TO BE PART OF THE PRESENTATION. I MEAN I  
9 JUST REALLY WANT THESE KIDS TO REALLY START TO LEARN  
10 MULTIPLE TALENTS OR DEVELOP MULTIPLE TALENTS. AND  
11 ONE IS EVEN THE PROJECT THAT YOU'RE TALKING ABOUT  
12 THAT THEY'RE REQUIRED TO DO, BUT MAKE IT THEY HAVE  
13 TO PRESENT IT.

14 MS. XIN: YEAH. ABSOLUTELY.

15 MS. DURON: I DON'T KNOW HOW MANY  
16 DIFFERENT PLACES THEY GO. WHAT ARE THEY, FIVE OR  
17 SIX DIFFERENT SCHOOLS THAT GET THIS RIGHT NOW?

18 MS. XIN: YEAH. SO THEY RECRUIT -- YOU  
19 MEAN LIKE WHERE THE STUDENTS ARE COMING FROM?

20 MS. DURON: RIGHT. RIGHT.

21 MS. XIN: YEAH. IT'S ACTUALLY QUITE A  
22 COMPETITIVE PROGRAM BECAUSE THERE'S SO MUCH  
23 INTEREST. THEY GET HUNDREDS AND HUNDREDS OF  
24 APPLICATIONS AT EACH INSTITUTION. AND THERE'S  
25 REALLY ONLY TEN SLOTS FOR AT LEAST CIRM'S SUPPORT.

BETH C. DRAIN, CA CSR NO. 7152

1 SORRY. TEN SPOTS, BUT THERE WILL BE 12. YEAH.  
2 THEY DO RECRUIT FROM LOCAL HIGH SCHOOLS, AND A LOT  
3 OF TIMES THEY TRY TO RECRUIT FROM HIGH SCHOOLS IN  
4 AREAS THAT ARE MAYBE LESS RESOURCED AND LESS  
5 REPRESENTED AS WELL, AND SO THAT IS ALL PART OF THE  
6 RECRUITMENT PLAN.

7 MS. DURON: RIGHT. AND THEN YOU CAN TAPE  
8 IT, AND THEN YOU CAN PUT IT ON INSTAGRAM OR WHATSAPP  
9 OR SOMETHING SO THAT IT CARRIES FORWARD. WE SPREAD  
10 THE WORD, THE KIDS HELP SPREAD THE WORD. THEY SHOW  
11 THEIR ENGAGEMENT EXCITEMENT, ET CETERA, ET CETERA.  
12 SO YOU CAN HAVE MULTIPLE REASONS WHY YOU DO THIS.

13 MS. XIN: ABSOLUTELY.

14 MS. DURON: I'LL JUDGE.

15 MS. XIN: THANK YOU.

16 CHAIRMAN IMBASCIANI: GOOD SUGGESTION.  
17 THANKS. DO WE HAVE ANYONE ELSE LINED UP TO -- ANY  
18 OTHER BOARD MEMBERS WANT TO COMMENT ON THIS ASK FOR  
19 ENHANCING OUR EDUC3 PROGRAM? AND IF NOT, WE'LL LOOK  
20 TO THE PUBLIC.

21 MS. MANDAC: NO HANDS RAISED.

22 CHAIRMAN IMBASCIANI: NO HANDS ARE RAISED.

23 OKAY. I THINK WE CAN PROCEED THEN TO A VOTE.

24 MR. TOCHER: ALL THOSE IN THE ROOM HERE IN  
25 SOUTH SAN FRANCISCO IN FAVOR SAY AYE. THOSE

BETH C. DRAIN, CA CSR NO. 7152

1       OPPOSED? ABSTENTIONS? AND I'LL POLL THE MEMBERS ON  
2       THE PHONE.

3                   EYAD ALMASRI.

4                   DR. ALMASRI: YES.

5                   MR. TOCHER: KIM BARRETT.

6                   DR. BARRETT: AYE.

7                   MR. TOCHER: GEORGE BLUMENTHAL.

8                   DR. BLUMENTHAL: YES.

9                   MR. TOCHER: MARIA BONNEVILLE.

10                  VICE CHAIR BONNEVILLE: YES.

11                  MR. TOCHER: JOHN CARETHERS.

12                  DR. CARETHERS: AYE.

13                  MR. TOCHER: MONICA CARSON.

14                  DR. CARSON: YES.

15                  MR. TOCHER: MARGUERITE CASILLAS.

16                  MS. CASILLAS: YES.

17                  MR. TOCHER: JUDY CHOU.

18                  DR. CHOU: YES.

19                  MR. TOCHER: LEONDRA CLARK-HARVEY.

20                  DR. CLARK-HARVEY: YES.

21                  MR. TOCHER: SHANNON DAHL.

22                  DR. DAHL: AYE.

23                  MR. TOCHER: YSABEL DURON.

24                  MS. DURON: YES.

25                  MR. TOCHER: MARK FISCHER-COLBRIE.

BETH C. DRAIN, CA CSR NO. 7152

1 MR. FISCHER-COLBRIE: YES.  
2 MR. TOCHER: ELENA FLOWERS.  
3 DR. FLOWERS: YES.  
4 MR. TOCHER: JUDY GASSON.  
5 DR. GASSON: YES.  
6 MR. TOCHER: VITO IMBASCIANI.  
7 CHAIRMAN IMBASCIANI: YES.  
8 MR. TOCHER: RICH LAJARA.  
9 MR. LAJARA: YES.  
10 MR. TOCHER: PAT LEVITT.  
11 DR. LEVITT: YES.  
12 MR. TOCHER: HALA MADANAT.  
13 DR. MADANAT: YES.  
14 MR. TOCHER: LINDA MALKAS.  
15 DR. MALKAS: YES.  
16 MR. TOCHER: SHLOMO MELMED.  
17 DR. MELMED: YES.  
18 MR. TOCHER: CAROLYN MELTZER.  
19 DR. MELTZER: YES.  
20 MR. TOCHER: CHRIS MIASKOWSKI.  
21 DR. MIASKOWSKI: YES.  
22 MR. TOCHER: ADRIANA PADILLA.  
23 DR. PADILLA: YES.  
24 MR. TOCHER: JOYCE SACKY.  
25 DR. SACKY: YES.

BETH C. DRAIN, CA CSR NO. 7152

1                   MR. TOCHER: SHAUNA STARK.  
2                   DR. STARK: YES.  
3                   MR. TOCHER: KAROL WATSON.  
4                   DR. WATSON: YES.  
5                   MR. TOCHER: YAEL WYTE.  
6                   MS. WYTE: YES.  
7                   MR. TOCHER: KEVIN XU.  
8                   DR. XU: YES.  
9                   MR. TOCHER: AND KEITH YAMAMOTO.  
10                  DR. YAMAMOTO: YES.  
11                  MR. TOCHER: GREAT. THANKS VERY MUCH.  
12                  MR. CHAIR, THE MOTION CARRIES.  
13                  CHAIRMAN IMBASCIANI: OKAY. THANK YOU.  
14                  WE'D LIKE NOW TO MOVE ON TO THE NEXT AGENDA ITEM  
15                  WHICH IS CONSIDERATION OF OUR POLICY THAT MANAGES  
16                  OUR AWARDS, AND OUR VICE PRESIDENT OF OPERATIONS,  
17                  JENN LEWIS, WILL MAKE THE PRESENTATION. THANK YOU.  
18                  MS. LEWIS: THANK YOU, DR. IMBASCIANI,  
19                  BOARD MEMBERS, AND PUBLIC. THANK YOU FOR THE  
20                  OPPORTUNITY TO PRESENT TO YOU TODAY. AS YOU MAY  
21                  RECALL, IN JUNE OF THIS YEAR, I CAME TO THE ICOC TO  
22                  INITIATE THE RULEMAKING PROCESS ON OUR GRANTS  
23                  ADMINISTRATION POLICY. AND WE REVISED AND MADE  
24                  CHANGES TO A NEW AWARD MANAGEMENT POLICY.  
25                  AND SO AFTER THAT WE'VE BEEN -- WE HAVE

1 INITIATED THAT PROCESS, HAVE OPENED IT FOR PUBLIC  
2 COMMENT, MADE SOME REVISIONS, AND NOW I'M HERE TODAY  
3 TO GIVE YOU AN UPDATE ON WHERE WE ARE IN THAT  
4 PROCESS, AND PRESENT THOSE REVISIONS AS WELL AS,  
5 HOPEFULLY, TODAY GET YOUR APPROVAL TO ADOPT THE NEW  
6 AWARD MANAGEMENT POLICY AND MOVE TO NEXT STEPS WITH  
7 THE OFFICE OF ADMINISTRATIVE LAW.

8 SO WITH THAT, I'M JUST GOING TO GO THROUGH  
9 A COUPLE SLIDES AS BACKGROUND THAT I SHARED WITH YOU  
10 IN JUNE. CIRM'S GRANTS ADMINISTRATION, CURRENT  
11 GRANTS ADMINISTRATION POLICY IS A SET OF REGULATIONS  
12 THAT GOVERN THE MANAGEMENT OF ALL CIRM AWARDS FROM  
13 APPLICATION REVIEW THROUGH AWARD CLOSEOUT.

14 THE FIRST ITERATION OF THESE POLICIES WERE  
15 IN 2006 WHEN THE ICOA ADOPTED THE FIRST GRANTS  
16 ADMINISTRATION POLICY AND THEN AFTER THAT IN 2008 A  
17 PARTICULAR POLICY FOR FACILITIES AND EQUIPMENT  
18 GRANTS. AND AFTER THAT TIME, THE NEXT TIME THAT  
19 THESE WERE AMENDED WERE IN 2016 WHERE THE BOARD  
20 ADOPTED THE CURRENT ACTIVE GRANTS ADMINISTRATION  
21 POLICIES THAT WERE SEPARATED BY PROGRAM TYPES. SO  
22 OUR CLINICAL TRIAL STAGE PROJECTS HAD ONE POLICY AND  
23 OUR DISCOVERY, TRANSLATION, EDUCATION GRANTS HAVE  
24 ANOTHER POLICY.

25 AS MENTIONED, IN JUNE OF THIS YEAR, THE

1 ICOC DIRECTED CIRM TO INITIATE A FORMAL RULEMAKING  
2 PROCESS TO ADOPT A UNIFIED, WHAT WE ARE CALLING NOW,  
3 AN AWARD MANAGEMENT POLICY THAT ALIGNS WITH OUR  
4 STRATEGIC GOALS AND THE GOALS OF PROPOSITION 14.

5 AND AS A REMINDER, CIRM MUST FOLLOW THE  
6 OFFICE OF ADMINISTRATIVE LAW RULEMAKING PROCESS FOR  
7 CREATING ANY NEW REGULATION. AND SO THAT IS WHAT WE  
8 HAVE STARTED SINCE THAT TIME IN JUNE.

9 AND JUST BRIEFLY, I JUST WANTED TO GO  
10 THROUGH THE HIGH LEVEL SUMMARY OF THOSE CHANGES THAT  
11 I PRESENTED IN JUNE, THE PHILOSOPHY BEHIND THIS NEW  
12 AWARD MANAGEMENT POLICY. WE'RE SHIFTING FROM OUR  
13 CURRENT USE OF THREE DIFFERENT GRANTS ADMINISTRATION  
14 POLICIES TO ONE UNIFIED, ALL ENCOMPASSING POLICY.  
15 THIS HIGH LEVEL POLICY REMOVES DISTINCTION BY  
16 PROGRAM OR ORGANIZATION TYPE AND OFFERS CONSISTENCY  
17 AND ADAPTABILITY FOR FUTURE ITERATIONS OF CIRM AND  
18 THE STRATEGIC ALLOCATION FRAMEWORK. IT MAINTAINS  
19 THE CHRONOLOGICAL ORGANIZATION OF OUR GRANTMAKING  
20 PROCESS. IT REMOVES -- WE DID SOME HOUSEKEEPING.  
21 SO IT REMOVES DUPLICATIVE REFERENCES BETWEEN OTHER  
22 POLICIES THAT WE HAVE IN PLACE, ADDS IN NEW ELEMENTS  
23 FOR PROPOSITION 14 SPECIFICALLY, AND STREAMLINES  
24 LANGUAGE CHOICE DEFINITIONS. OUR HOPE IS THIS  
25 PROVIDES A MORE CLEAR, USER FRIENDLY, AND TIMELESS

1 POLICY THAT WE CAN HAVE FOR YEARS TO COME.  
2 AND WITH THAT, WE'VE ALSO RENAMED THAT TO  
3 AWARD MANAGEMENT POLICY. AS ONE OF THOSE LANGUAGE  
4 CHOICES, WE USED AWARD AND GRANT INTERCHANGEABLY.  
5 SO WE UNIFIED THAT.  
6 SO WHERE ARE WE IN THIS PROCESS? THIS IS  
7 THE TIMELINE OF WHAT WE HAVE TO DO TO ACCOMPLISH  
8 GETTING THIS INTO EFFECT. IN JUNE THIS BOARD  
9 AUTHORIZED THE START OF THE RULEMAKING PROCESS. AND  
10 SINCE THAT TIME, WE'VE BEEN UNDERGOING AN INITIAL  
11 SUBMISSION TO THE OFFICE OF ADMINISTRATIVE LAW,  
12 WHICH THEN WE HAD TO POST TO PUBLIC COMMENT. AND WE  
13 WENT THROUGH THOSE REVIEWS, RECEIVED COMMENTS,  
14 REVIEWED AND MADE A FEW REVISIONS THAT ARE IN THE  
15 MEMO ATTACHED TO THE MATERIALS. AND TODAY WE'RE  
16 HERE TO -- I'LL BE SHARING WITH YOU THE REVISIONS  
17 THAT WE MADE AS WELL AS HOPEFULLY ADOPTING THIS  
18 FINAL POLICY SO THAT WE CAN IMPLEMENT IT AND  
19 OPERATIONALIZE IT IN EARLY 2026.

20 SO THE MEMO OUTLINES ALL THE REVISIONS  
21 MADE. WHAT I WILL DO IN THE NEXT TWO SLIDES IS JUST  
22 HIGHLIGHT THE KEY REVISIONS THAT I WANTED TO SHARE  
23 WITH YOU TODAY. ONE REVISION THAT WE MADE IS THAT  
24 THE EFFECTIVE DATE OF THIS NEW POLICY WILL GO INTO  
25 EFFECT FOR ALL NEW AWARDS AT THE TIME THAT IT IS

1 APPROVED BY THE OFFICE OF ADMINISTRATIVE LAW. BUT  
2 FOR ACTIVE AWARDS, WE WILL GIVE A SIX-MONTH GRACE  
3 PERIOD TO ALLOW AWARDEES TO TRANSITION TO ANY NEW  
4 POLICIES OR PROVISIONS. AND WE'RE HOPING THAT HELPS  
5 OUR AWARDEES GET UP TO SPEED ON ANY NEW CHANGES AND  
6 ALSO PREPARE AND GIVING THEM A LITTLE BIT MORE ROOM  
7 THAN HAVING IT JUST BE THE DATE EFFECTIVE WITH OAL.

8 WE MADE SOME CHANGES TO THE LIMITATION OF  
9 CIRM LIABILITY. SO WE INSERTED ADDITIONAL LANGUAGE  
10 REQUIRING AWARDEES TO ENSURE THAT SUBCONTRACTORS AND  
11 RECIPIENTS AGREE TO INDEMNIFY CIRM TO THE SAME  
12 EXTENT AS THE AWARDEE. WE ALSO ADDED LANGUAGE TO  
13 ALLOW AN INSTITUTION TO PROVIDE EQUIVALENT  
14 PROTECTION UNDER A SELF-INSURANCE STRUCTURE IF AN  
15 INSTITUTION IS NOT INSURED UNDER A COMMERCIAL POLICY  
16 PROVIDED THAT THE INSTITUTION ADD CIRM AS AN  
17 ADDITIONAL COVERED PARTY, AND CIRM WILL HAVE AN  
18 ANNUAL CERTIFICATION OF THAT PROCESS.

19 AND THEN THE NEXT TWO POINTS THAT I'M  
20 GOING TO COVER ARE REALLY TO ALIGN WITH THE FEDERAL  
21 GOVERNMENT AND THE OFFICE OF MANAGEMENT AND BUDGET  
22 UNIFORM GUIDANCE. IN REVIEWING OUR POLICIES, OUR  
23 ALLOWABLE FACILITIES RATES ARE MIRRORED AGAINST NIH  
24 IN MANY FASHIONS. AND ONE OF THOSE IS OUR TOTAL  
25 MODIFIED COSTS. SO FACILITIES AND INDIRECT COSTS

1 ARE CALCULATED TYPICALLY AROUND \$25,000 FOR EACH  
2 SERVICE CONTRACT, SUBCONTRACT, AND CONSULTANT. BUT  
3 OMB HAS CHANGED THAT TO 50,000. SO WE WOULD LIKE TO  
4 ALIGN WITH OMB AS IT'S MORE CONSISTENT FOR OUR  
5 AWARDEES BUT ALSO ADVANTAGEOUS FOR AWARDEES IN  
6 INCURRING OVERHEAD. SO WE HAVE MADE THAT CHANGE,  
7 THAT IT WOULD BE 50,000 IN THAT POLICY.

8 ADDITIONALLY, OUR EQUIPMENT POLICY WE'VE  
9 REVISED TO ALIGN WITH UNIFORM GUIDANCE ON EQUIPMENT  
10 FOR CAPITALIZATION OF EQUIPMENT AT \$10,000.

11 AND THE LAST PIECE PERTAINS TO OUR TRAINEE  
12 FUNDS. SO WE REMOVED A REQUIREMENT THAT CIRM PRIOR  
13 AUTHORIZATION WOULD BE REQUIRED FOR ANY TRAINEE  
14 FUNDS THAT ARE UNOBLIGATED AT THE END OF ANY GIVEN  
15 PERIOD OF THE YEAR AND REPLACED AN ALLOWANCE FOR  
16 CARRY-FORWARD TO ALLOW FOR FLEXIBILITY FOR PROGRAM  
17 DIRECTORS TO MAKE THOSE DECISIONS AND MAKE WHOLE  
18 COHORTS OF TRAINEES. SO THEY CAN FULLY FUND A WHOLE  
19 TRAINEE, THEY CAN DO THAT WITHOUT ANY PRIOR  
20 AUTHORIZATION AS OUR INTENT IS TO TRAIN AS MANY  
21 STUDENTS AS POSSIBLE. AND WE ALSO FEEL THAT WE HAVE  
22 ENOUGH COMPLIANCE MECHANISMS IN PLACE TO MONITOR  
23 THAT USE OF FUNDING.

24 MS. DURON: SO IS THAT LIKE A ROLLOVER?

25 MS. LEWIS: IT'S ESSENTIALLY A ROLLOVER.

1 IT'S GIVING THAT PROVISION WITHOUT HAVING TO GO  
2 THROUGH ADMINISTRATIVE STEPS OF FILING A REPORT AND  
3 TALKING IT THROUGH WHEN WE'RE ALREADY MONITORING  
4 THEIR FUNDS.

5 SO THAT'S MY PRESENTATION. I'M HAPPY TO  
6 ANSWER ANY QUESTIONS THAT ARE IN THE MEMO OR  
7 PERTAINING TO THE POLICY, BUT THE REQUEST TODAY IS  
8 FOR THE BOARD TO AUTHORIZE THE CIRM TEAM TO ADOPT  
9 THIS REVISED AWARD MANAGEMENT POLICY AND TO ENABLE  
10 CLOSURE OF THE RULEMAKING PROCESS, WHICH MEANS WE'LL  
11 NOW START THE PROCESS WITH OFFICE OF ADMINISTRATIVE  
12 LAW TO MAKE THIS A REGULATION.

13 CHAIRMAN IMBASCIANI: GREAT. GREAT, JENN.  
14 THAT WAS REALLY VERY, VERY CLEAR AND LUCID. SINCE  
15 THIS IS A REQUEST TO THE BOARD, IT WILL REQUIRE A  
16 VOTE. SO I NEED A MOTION FIRST TO START DISCUSSION.

17 MS. DURON: MOTION.

18 CHAIRMAN IMBASCIANI: I PRESUME IT'S IN  
19 FAVOR.

20 MS. DURON: IN FAVOR.

21 CHAIRMAN IMBASCIANI: OKAY.

22 MS. CASILLAS: SECOND.

23 CHAIRMAN IMBASCIANI: AND MARGUERITE HAS  
24 SECONDED IT. OKAY.

25 MS. DURON: QUESTION. IT'S ON THE

1       THIRD -- TWO PAGES BACK, THE NEXT ONE. THERE. THE  
2       LIMITATION OF CIRM LIABILITY. I'M WONDERING IF  
3       UNDER THIS, AND MAYBE EVEN IN SOME OF OUR NEW  
4       PROGRAMS, WHEN AN ORGANIZATION, AN INSTITUTION IS  
5       MAYBE SUBCONTRACTING A COMMUNITY-BASED ORGANIZATION  
6       TO HELP THEM WITH RECRUITMENT AND NAVIGATION OR  
7       HOWEVER, IS THAT CBO REQUIRED TO HAVE ITS OWN  
8       POLICY, COMMERCIAL POLICY, PROVIDED, WHICH CAN BE  
9       VERY EXPENSIVE FOR SMALL AGENCIES?

10           MS. LEWIS: I'M GOING TO PASS THAT OVER TO  
11       RAFAEL.

12           MR. AGUIRRE-SACASA: SO WE DON'T EXTEND  
13       OUR REQUIREMENT FOR THAT COMMERCIAL LIABILITY TO THE  
14       SUBCONTRACTOR. WE LIMIT IT TO THE Awardee. WHAT  
15       THE Awardee CONTRACTS WITH THE CBO WOULD BE UP TO  
16       THEM. WE CAN CERTAINLY ENCOURAGE THEM TO BE MORE  
17       EASY TO WORK WITH, IF YOU WILL, BECAUSE I THINK  
18       THAT'S WHAT YOU'RE TRYING TO GET TO, THAT SOME  
19       PEOPLE MAY NOT HAVE THE RESOURCES TO BE ABLE TO  
20       PURCHASE.

21           MS. DURON: BEEN THERE.

22           MR. AGUIRRE-SACASA: WE DON'T -- THESE ARE  
23       ALWAYS MAYS. IN OTHER WORDS, WE CAN ENFORCE THESE  
24       THINGS. WE HAVE SOME FLEXIBILITY WITH THINGS, BUT  
25       THESE ARE THE DEFAULT PROVISIONS SO THAT WE CAN TAKE

1           EVERYTHING IN CONSIDERATION, IF THE NEED ARISES.

2           MS. DURON: AND SO THAT WILL BE KIND OF A  
3           SUGGESTION TO, IF IT'S REQUIRED OF THE CBO OR THAT  
4           OTHER EXTERNAL SUBCONTRACT, THAT GIVEN THEIR OWN  
5           ECONOMIC CIRCUMSTANCES, YOU MIGHT SUGGEST THAT THE  
6           FUNDED INSTITUTION PUT A LINE ITEM IN THERE TO COVER  
7           THAT NEED FOR THEIR OWN INSURANCE.

8           MR. AGUIRRE-SACASA: WE'LL CERTAINLY TAKE  
9           A LOOK AT THAT AND SEE HOW WE CAN WORK --

10           MS. DURON: HOW YOU WORD IT OR SOMETHING.

11           MR. AGUIRRE-SACASA: YEAH.

12           MS. DURON: I JUST THINK THAT THAT'S  
13           SOMETHING YOU SHOULD CONSIDER WHEN YOU'RE STARTING  
14           TO TALK ABOUT GOING INTO COMMUNITIES AND GETTING  
15           THEM TO WORK WITH YOU. AND IF SUDDENLY THERE'S THIS  
16           REQUIREMENT THAT YOU HAVE TO BE INSURED AS WELL, TO  
17           COVER US PARTIALLY, YADA, YADA, YADA, I THINK YOU  
18           REALLY NEED TO LOOK AT THAT.

19           MR. AGUIRRE-SACASA: THAT CERTAINLY CAN  
20           FACTOR INTO HOW WE EVALUATE THE SITUATION BECAUSE  
21           THAT'S PROBABLY WHERE IT WOULD COME UP MORE OFTEN  
22           THAN NOT. WE WOULD BE PRESENTED WITH A SCENARIO  
23           LIKE CBO MAY NOT HAVE ALL LIABILITY THAT YOU NEED.  
24           ARE YOU OKAY WITH THIS? WE CAN CERTAINLY LOOK --  
25           WE'LL EVALUATE THE FACTS AND CIRCUMSTANCES, BUT

1       WE'LL TAKE SORT OF THAT AS A PREFERENCE, IF YOU  
2       WILL, TO PROVIDE THAT FOR SURE.

3                    CHAIRMAN IMBASCIANI: FOR THE PUBLIC'S  
4       SAKE, IF THEY'RE WONDERING WHO'S BEEN SPEAKING TO  
5       BOARD MEMBER DURON, IT'S OUR CHIEF LEGAL COUNSEL,  
6       RAFAEL AGUIRRE-SACASA. THANK YOU.

7                    ANY OTHER BOARD MEMBERS WANT TO DISCUSS  
8       THIS? I DON'T SEE ANY. DO WE HAVE ANY MEMBERS OF  
9       THE PUBLIC WITH THEIR HAND RAISED? WE DO NOT.  
10      OKAY. WE CAN PROCEED TO A VOTE ON THE AWARD  
11      MANAGEMENT POLICY.

12        MR. TOCHER: ALL RIGHT. ALL THOSE MEMBERS  
13       IN THE ROOM PRESENTLY IN FAVOR SAY AYE. THOSE  
14       OPPOSED? ANY ABSTENTIONS? AND I'LL POLL THE  
15       MEMBERS ON THE PHONE.

16        EYAD ALMASRI.

17        DR. ALMASRI: YES.

18        MR. TOCHER: KIM BARRETT.

19        DR. BARRETT: AYE.

20        MR. TOCHER: GEORGE BLUMENTHAL.

21        DR. BLUMENTHAL: YES.

22        MR. TOCHER: JOHN CARETHERS.

23        DR. CARETHERS: AYE.

24        MR. TOCHER: DEBORAH DEAS.

25        DR. DEAS: I DEFER TO MONICA SINCE SHE

BETH C. DRAIN, CA CSR NO. 7152

1 LISTENED TO MOST OF THE CONVERSATION.

2 DR. CARSON: YES.

3 MR. TOCHER: MONICA CARSON. THANK YOU.

4 JUDY CHOU.

5 DR. CHOU: AYE.

6 MR. TOCHER: LEONDRA CLARK-HARVEY.

7 DR. CLARK-HARVEY: AYE.

8 MR. TOCHER: SHANNON DAHL.

9 DR. DAHL: AYE.

10 MR. TOCHER: ANNE-MARIE DULIEGE. MARK  
11 FISCHER-COLBRIE.

12 MR. FISCHER-COLBRIE: YES.

13 MR. TOCHER: ELENA FLOWERS.

14 DR. FLOWERS: YES.

15 MR. TOCHER: JUDY GASSON.

16 DR. GASSON: YES.

17 MR. TOCHER: RICH LAJARA.

18 MR. LAJARA: YES.

19 MR. TOCHER: PAT LEVITT.

20 DR. LEVITT: YES.

21 MR. TOCHER: HALA MADANAT.

22 DR. MADANAT: YES.

23 MR. TOCHER: LINDA MALKAS.

24 DR. MALKAS: YES.

25 MR. TOCHER: SHLOMO MELMED. CAROLYN

1 MELTZER.

2 DR. MELTZER: AYE.

3 MR. TOCHER: CHRIS MIASKOWSKI.

4 DR. MIASKOWSKI: YES.

5 MR. TOCHER: ADRIANA PADILLA.

6 DR. PADILLA: YES.

7 MR. TOCHER: JOYCE SACKY.

8 DR. SACKY: YES.

9 MR. TOCHER: SHAUNA STARK.

10 DR. STARK: YES.

11 MR. TOCHER: KAROL WATSON.

12 DR. WATSON: YES.

13 MR. TOCHER: YAEL WYTE.

14 MS. WYTE: YES.

15 MR. TOCHER: KEVIN XU.

16 DR. XU: YES.

17 MR. TOCHER: AND KEITH YAMAMOTO.

18 DR. YAMAMOTO: YES.

19 MR. TOCHER: GREAT. THANKS VERY MUCH.

20 CHAIRMAN IMBASCIANI: GREAT. THANK YOU.

21 LET'S MOVE NOW TO --

22 VICE CHAIR BONNEVILLE: JENN, THANK YOU

23 AND THE TEAM. IT WAS GREAT WORK.

24 CHAIRMAN IMBASCIANI: ITEM NO. 13 WILL

25 RETURN US TO OUR CHIEF LEGAL COUNSEL FOR HIS

1 PRESENTATION WHICH IS A CONSIDERATION OF THE  
2 RECOMMENDATION FROM OUR OWN GOVERNANCE SUBCOMMITTEE.  
3 AND THIS REGARDS CIRM'S INTERNAL EMPLOYEE CONFLICT  
4 OF INTEREST POLICY.

5 MR. AGUIRRE-SACASA: THANK YOU, CHAIRMAN  
6 IMBASCIANI. DOES THE SUBCOMMITTEE -- GOVERNANCE  
7 SUBCOMMITTEE WANT TO SAY ANYTHING ABOUT THIS?

8 CHAIRMAN IMBASCIANI: TO START THIS OR --

9 MR. AGUIRRE-SACASA: PERFECT. GOOD  
10 AFTERNOON, BOARD MEMBERS AND MEMBERS OF THE PUBLIC.  
11 MY NAME IS RAFAEL AGUIRRE-SACASA AND I'M THE GENERAL  
12 COUNSEL FOR CIRM. IT IS MY PLEASURE TODAY TO WALK  
13 YOU THROUGH THE PROPOSED AMENDMENTS TO THE EMPLOYEE  
14 CONFLICT OF INTEREST POLICY.

15 THE EMPLOYEE COI POLICY WAS FIRST ADOPTED  
16 IN 2005 AND IS DESIGNED TO ENSURE IMPARTIALITY,  
17 TRANSPARENCY, AND PUBLIC TRUST BY PREVENTING CIRM  
18 EMPLOYEES FROM PARTICIPATING IN MATTERS WHERE  
19 PERSONAL, PROFESSIONAL, OR FINANCIAL INTEREST COULD  
20 INFLUENCE OR APPEAR TO INFLUENCE THEIR OFFICIAL  
21 DUTIES. THE PROPOSED AMENDMENTS STRENGTHEN THESE  
22 SAFEGUARDS BY CLARIFYING DEFINITIONS, EXPANDING  
23 PARTICIPATION RESTRICTIONS, AND FORMALIZING THE  
24 DISCLOSURE AND RESOLUTION PROCESS.

25 THE INITIAL SET OF CHANGES FOCUSES ON THE

BETH C. DRAIN, CA CSR NO. 7152

1 CLARIFYING DEFINITIONS AND EXPANDING EMPLOYEE  
2 PROHIBITIONS TRIGGERING EMPLOYEE RECUSAL. FIRST, WE  
3 ALIGNED THE DEFINITION OF IMMEDIATE FAMILY MEMBER  
4 WITH THE POLITICAL REFORM ACT TO ENSURE CONSISTENCY  
5 WITH STATE LAW. SECOND, WE EXPANDED THE  
6 CIRCUMSTANCES UNDER WHICH AN EMPLOYEE MUST REFRAIN  
7 FROM PARTICIPATING IN THE REVIEW OF AN APPLICATION  
8 OR CONTRACT. SPECIFICALLY, THE UPDATED POLICY  
9 EXPANDS THE RECUSAL TRIGGERING RESTRICTIONS ON  
10 EMPLOYEE AND FAMILY EMPLOYMENT RELATIONSHIPS AT  
11 APPLICANT INSTITUTIONS. IT ALSO CLARIFIES THE TERM  
12 "FINANCIAL BENEFIT," AGAIN, TO ALIGN WITH THE PRA,  
13 WHICH INCLUDES THE CONCEPT OF BOTH DIRECT AND  
14 INDIRECT MONETARY GAINS.

15 THE POLICY ALSO SPECIFIES THAT A CIRM  
16 EMPLOYEE MAY NOT REVIEW AN APPLICATION WITH A  
17 PRINCIPAL INVESTIGATOR WHO HAS SERVED AS A RESEARCH  
18 COLLABORATOR, MENTOR OF THE EMPLOYEE WITHIN THE  
19 PRECEDING THREE YEARS. IT ALSO REAFFIRMS THAT  
20 CONFLICTED CIRM EMPLOYEES MAY NOT RESPOND TO  
21 APPLICATIONS OR RFA'S WHERE THEY ARE CONFLICTED  
22 BEYOND PROVIDING PUBLICLY AVAILABLE GENERAL CIRM  
23 INFORMATION.

24 LASTLY, THE POLICY ADDS NEW INVESTMENT  
25 RESTRICTIONS THAT PROHIBIT EMPLOYEES FROM INVESTING

1 IN OR TRADING COMPANIES THAT, A, HAVE RECEIVED OR  
2 APPLIED FOR CIRM FUNDING OR ARE REASONABLY  
3 UNDERSTOOD, BASED ON PUBLICLY AVAILABLE INFORMATION,  
4 TO DEVOTE 20 PERCENT OR MORE OF THEIR RESEARCH  
5 BUDGET TO CELL AND GENE THERAPY RESEARCH. IF A  
6 CONFLICT ARISES IN SUCH A SITUATION, THE CIRM  
7 EMPLOYEE MUST BEGIN DIVESTITURE WITHIN 90 DAYS OF  
8 LEARNING OF THE CONFLICT AND MUST NOT PARTICIPATE IN  
9 ANY ASPECT OF THE APPLICATION REVIEW. DIVERSIFIED  
10 MUTUAL FUNDS REMAIN EXEMPT, AND ANY INVESTMENTS  
11 UNDER \$10,000 ARE STILL GOVERNED BY THE PRA.

12 ANY QUESTIONS SO FAR? THIS SLIDE  
13 CONTINUES WITH TWO ADDITIONAL CATEGORIES OF  
14 AMENDMENTS. FIRST, REGARDING PROFESSIONAL  
15 ACTIVITIES, THE UPDATED POLICY SPECIFIES EMPLOYEES  
16 MAY HOLD UNCOMPENSATED, VOLUNTARY CLINICAL FACULTY  
17 ROLES SO LONG AS THE ROLE PROVIDES NO FINANCIAL  
18 BENEFIT AND IS NOT CONNECTED TO ANY CIRM-FUNDED  
19 PROJECT.

20 SECOND, WE STRENGTHENED AND FORMALIZED OUR  
21 DISCLOSURE AND COMPLIANCE FRAMEWORK. EMPLOYEES NOW  
22 SUBMIT BOTH AN INITIAL AND AN ANNUAL CONFLICTS  
23 DISCLOSURE FORM OF ANY KNOWN CONFLICTS. THEY MUST  
24 ALSO REPORT ANY NEW OR CHANGED CONFLICTS WITHIN FIVE  
25 DAYS OF KNOWLEDGE. EMPLOYEES WHO IDENTIFY A

1 CONFLICT MUST IMMEDIATELY RECUSE THEMSELVES FROM ALL  
2 APPLICANT-RELATED ACTIVITIES. THE LEGAL DEPARTMENT  
3 WILL THEN CONDUCT A FORMAL REVIEW OF THE FACTS AND  
4 CIRCUMSTANCES, IT WILL ISSUE A WRITTEN  
5 DETERMINATION, AND DOCUMENT THE OUTCOMES.

6 FINALLY, THE POLICY NOW INCLUDES  
7 DISCIPLINARY CONSEQUENCES FOR FAILING TO DISCLOSE OR  
8 COMPLY WITH THESE REQUIREMENTS UP TO AND INCLUDING  
9 TERMINATION.

10 IN SUMMARY, THESE ENHANCEMENTS ESTABLISH A  
11 CLEAR AND MORE CONSISTENT PROCESS FOR IDENTIFYING  
12 AND RESOLVING CONFLICTS OF INTEREST. CIRM REQUESTS  
13 THAT THE ICOA APPROVE THE PROPOSED AMENDMENTS TO THE  
14 CIRM EMPLOYEE CONFLICT OF INTEREST POLICY.

15 DR. GASSON: THANK YOU VERY MUCH, RAFAEL.  
16 AND THE GOVERNANCE SUBCOMMITTEE REVIEWED THIS IN OUR  
17 MEETING IN DECEMBER, AND IT WAS UNANIMOUSLY  
18 RECOMMENDED TO THE BOARD TO APPROVE THESE CHANGES TO  
19 THE CONFLICT OF INTEREST POLICY.

20 CHAIRMAN IMBASCIANI: THANK YOU, JUDY, FOR  
21 THE COMMENT. WE HAVEN'T MOVED TO ACCEPT THIS YET,  
22 RIGHT? I NEED A MOTION TO START DISCUSSION.

23 DR. BARRETT: SO MOVED.

24 CHAIRMAN IMBASCIANI: THANK YOU.

25 DR. GASSON: SECOND.

BETH C. DRAIN, CA CSR NO. 7152

1 CHAIRMAN IMBASCIANI: KIM BARRETT AND JUDY  
2 SECONDED. GOOD. OKAY. ANY BOARD MEMBER WANT TO  
3 COMMENT ON OUR CONFLICT OF INTEREST POLICY? IT WAS  
4 PRETTY STRAIGHTFORWARD. ANY MEMBER OF THE PUBLIC?  
5 NO. OKAY. YOU CAN VOTE TO APPROVE.

6 MR. TOCHER: ALL THOSE IN THE ROOM IN  
7 FAVOR SAY AYE. ANY OPPOSED OR ABSTENTIONS?

8 EYAD ALMASRI.

9 DR. ALMASRI: AYE.

10 MR. TOCHER: KIM BARRETT.

11 DR. BARRETT: AYE.

12 MR. TOCHER: GEORGE BLUMENTHAL.

13 DR. BLUMENTHAL: AYE, YES.

14 MR. TOCHER: JOHN CARETHERS.

15 DR. CARETHERS: AYE.

16 MR. TOCHER: DEBORAH DEAS.

17 DR. DEAS: AYE.

18 MR. TOCHER: JUDY CHOU.

19 DR. CHOU: AYE.

20 MR. TOCHER: LEONDRA CLARK-HARVEY.

21 DR. CLARK-HARVEY: AYE.

22 MR. TOCHER: SHANNON DAHL.

23 DR. DAHL: AYE.

24 MR. TOCHER: MARK FISCHER-COLBRIE.

25 MR. FISCHER-COLBRIE: YES.

BETH C. DRAIN, CA CSR NO. 7152

1 MR. TOCHER: ELENA FLOWERS.  
2 DR. FLOWERS: YES.  
3 MR. TOCHER: JUDY GASSON.  
4 DR. GASSON: YES.  
5 MR. TOCHER: RICH LAJARA.  
6 MR. LAJARA: YES.  
7 MR. TOCHER: PAT LEVITT.  
8 DR. LEVITT: YES.  
9 MR. TOCHER: HALA MADANAT.  
10 DR. MADANAT: YES.  
11 MR. TOCHER: LINDA MALKAS.  
12 DR. MALKAS: YES.  
13 MR. TOCHER: CAROLYN MELTZER.  
14 DR. MELTZER: YES.  
15 MR. TOCHER: CHRIS MIASKOWSKI.  
16 DR. MIASKOWSKI: YES.  
17 MR. TOCHER: ADRIANA PADILLA.  
18 DR. PADILLA: YES.  
19 MR. TOCHER: JOYCE SACKY.  
20 DR. SACKY: YES.  
21 MR. TOCHER: SHAUNA STARK.  
22 DR. STARK: YES.  
23 MR. TOCHER: KAROL WATSON.  
24 DR. WATSON: YES.  
25 MR. TOCHER: YAEL WYTE.

BETH C. DRAIN, CA CSR NO. 7152

1 MS. WYTE: YES.  
2 MR. TOCHER: KEVIN XU.  
3 DR. XU: YES.  
4 MR. TOCHER: KEITH YAMAMOTO.  
5 DR. YAMAMOTO: YES.  
6 MR. TOCHER: THANK YOU. THE MOTION  
7 CARRIES.

8 CHAIRMAN IMBASCIANI: OKAY. THANK YOU,  
9 SCOTT, VERY MUCH. GREAT. FOLKS, NOW WE CAN MOVE ON  
10 TO CONSIDER OUR ACCESSIBILITY AND AFFORDABILITY  
11 STRATEGY, OUR AGENDA ITEM NO. 14. AND THE  
12 PRESENTATION WILL BE MADE BY OUR CHIEF SCIENCE  
13 OFFICER, DR. ROSA CANET-AVILES. ROSA.

14 DR. CANET-AVILES: THANK YOU, MR.  
15 CHAIRMAN. I DON'T KNOW IF MADAM VICE CHAIR WANTED  
16 TO SAY A FEW WORDS.

17 VICE CHAIR BONNEVILLE: I DID. JUST A  
18 SECOND PLEASE.

19 DR. CANET-AVILES: JUST WANTED TO ASK IF  
20 THE -- CAN YOU SEE WELL OR ARE YOU SEEING THE  
21 REPRESENTERS?

22 VICE CHAIR BONNEVILLE: THANK YOU, ROSA.  
23 THE PATIENT ACCESS TEAM AND THE ACCESS AND  
24 AFFORDABILITY WORKING GROUP HAVE SPENT THE LAST  
25 SEVERAL MONTHS CRAFTING AND REFINING THE STRATEGY

1 YOU ARE ABOUT TO HEAR. CONVERSATIONS WITH KEY  
2 STAKEHOLDERS, EXPERTS, AND INDIVIDUAL MEMBERS OF THE  
3 WORKING GROUP WERE INSTRUMENTAL IN WHAT YOU ARE  
4 ABOUT TO HEAR.

5 I WANT TO THANK THE TEAM FOR ALL THE WORK  
6 THEY PUT INTO THIS. THE STRATEGY IS NOT STATIC AND  
7 IS MEANT TO EVOLVE AS WE LEARN MORE. AGAIN, THIS  
8 ENDEAVOR IS NOT EASY, NOR STRAIGHTFORWARD, BUT IT IS  
9 WORTH ALL THE EFFORT. SO THANK YOU, ROSA. AND IF  
10 YOU COULD PLEASE CONTINUE WITH THE PRESENTATION.

11 DR. CANET-AVILES: THANK YOU, MADAM VICE  
12 CHAIR. THANK YOU, MEMBERS OF THE BOARD, AS WELL FOR  
13 YOUR ATTENTION TO THIS AND THE AFFORDABILITY AND  
14 ACCESSIBILITY WORKING GROUP FOR THEIR GREAT  
15 FEEDBACK, THE PATIENT ACCESS TEAM FOR THEIR  
16 COLLABORATIVE WORK, THE PRECLINICAL DEVELOPMENT  
17 LEAD, DR. SHYAM PATEL, AND THE CLINICAL DEVELOPMENT  
18 LEAD AS WELL, DR. JOE GOLD. IT'S BEEN A LABOR OF  
19 LOVE DEVELOPING THIS STRATEGY. AND OBVIOUSLY  
20 DR. GEOFF LOMAX FOR THE PATIENT ACCESS TEAM.

21 SO AS WE ALL KNOW, WE ARE REACHING A  
22 DEFINING MOMENT AT CIRM WHERE FUNDED THERAPIES ARE  
23 APPROACHING APPROVAL. AND WE WILL SEE SOME OF THESE  
24 IN OUR PORTFOLIO PRESENTATION IN MARCH. BUT SCIENCE  
25 ALONE WON'T GET THESE THERAPIES TO CALIFORNIA. SO

1 OUR JOB IS TO ENSURE ACCESS AND AFFORDABILITY ARE  
2 BUILT INTO THE ENTIRE LIFE CYCLE AND WE'VE EXTRACTED  
3 SOME OF THESE STEPS. BUT WE NEED TO DO THIS IN THE  
4 CONTEXT OF AN OVERALL FRAMEWORK STRATEGY.

5 SO THIS STRATEGY SHIFTS CIRM FROM FUNDING  
6 INNOVATION TO ENABLING THIS REAL-WORLD IMPACT,  
7 ENSURING THAT EVERY TAXPAYER FROM THE THERAPY HAS A  
8 VIABLE PATH TO REACH ALL ELIGIBLE PATIENTS. TODAY  
9 WHAT I'LL DO ON BEHALF OF OUR TEAM AND OUR CO-CHAIR,  
10 MARIA BONNEVILLE, AND OUR ACCESSIBILITY AND  
11 AFFORDABILITY WORKING GROUP IS TO WALK YOU THROUGH  
12 HOW WE CAN MAKE THIS REAL, OUR IMPLEMENTATION  
13 ROADMAP FOR ACCESS AND AFFORDABILITY, AND THE  
14 CONCRETE STEPS THAT WE ARE TAKING TO ENSURE THAT  
15 CIRM-FUNDED THERAPIES CAN REACH PATIENTS ACROSS  
16 CALIFORNIA.

17 THE DETAILED ELEMENTS (UNINTELLIGIBLE)  
18 OPERATIONAL ARCHITECTURE AND THE PROGRAM-SPECIFIC  
19 PLANS ARE ALL INCLUDED IN THE STRATEGIC DOCUMENT AND  
20 THE MEMO PROVIDED IN THE BACKGROUND DOCUMENTS. AND  
21 THANK YOU, CLAUDETTE AND SCOTT, FOR MAKING THOSE  
22 AVAILABLE. THOSE DETAILS WILL ALSO SURFACE IN THE  
23 IMPLEMENTATION PROGRAMS WHEN WE BRING THEM FORWARD  
24 IN THE MONTHS AHEAD.

25 SO WITHOUT LESS FURTHER ADO, THE STRUCTURE

1 OF THE PRESENTATION IS THE FOLLOWING. I'M JUST  
2 GOING TO GO THROUGH VERY QUICKLY OUR GOAL AND THE  
3 BACKGROUND AND OBJECTIVES AND THEN AT A HIGH LEVEL  
4 WHAT DOES THIS IMPLEMENTATION PLAN CONSIST IN AND  
5 THEN WHAT COULD BE THE MILESTONES THAT WE COULD BE  
6 EXPECTING AND THEN THE REQUEST FOR THE ICOC. SO  
7 THANK YOU FOR YOUR ATTENTION.

8 SO THE GOAL TODAY IS STRAIGHTFORWARD.  
9 IT'S TO PRESENT THE ACCESS AND AFFORDABILITY  
10 STRATEGY TO OUR BOARD FOR APPROVAL. IN NOVEMBER THE  
11 ACCESSIBILITY AND AFFORDABILITY WORKING GROUP  
12 REVIEWED THE STRATEGY AND RECOMMENDED IT TO MOVE  
13 FORWARD. AND TODAY THE FINAL STEP IN THAT PROCESS,  
14 WHICH IS TO BRING IT TO THE FULL BOARD FOR  
15 CONSIDERATION AND APPROVAL.

16 PROPOSITION 14 GAVE US A CLEAR MANDATE,  
17 WHICH IS TO ENHANCE PATIENT ACCESS AND PROMOTE  
18 AFFORDABILITY. THIS MANDATE IS NOT THEORETICAL. IT  
19 IS ACTIONABLE. SO WE HAVE ANALYZED THE BARRIERS  
20 THAT OCCUR WITHIN THE SYSTEM AND DEVELOPED A  
21 STRATEGY THAT RESPONDS DIRECTLY TO THOSE BARRIERS.  
22 AND IT LAYS OUT HOW WE MOVE FROM INDIVIDUAL PROGRAM  
23 ELEMENTS TO A COORDINATED SYSTEM THAT ENSURES THAT  
24 OUR THERAPIES ARE NOT JUST DEVELOPED, BUT WILL GET  
25 DELIVERED TO CALIFORNIANS WHO NEED THEM AND, AS OUR

1 COLLEAGUE AMY ADAMS COULD SAY, TO GET CURES TO  
2 PATIENTS IN CALIFORNIA. RIGHT, AMY?

3 THE STRATEGY IS BUILT ON THREE  
4 INTERCONNECTED OBJECTIVES. THE FIRST ONE IS THE  
5 CLINICAL INFRASTRUCTURE INTEGRATION. AND THIS IS AN  
6 OBJECTIVE THAT INTEGRATES BASICALLY THE WORK THAT WE  
7 ARE DOING THROUGH OUR ALPHA CLINICS AND THAT WE  
8 MIGHT BE DOING LATER AS WELL, THE COMMUNITY CARE  
9 CENTERS FOR EXCELLENCE THAT JUST GOT THE FIRST PHASE  
10 WAS APPROVED FOR FUNDING AND OUR PATIENT SUPPORT  
11 PROGRAM SO THAT THEY OPERATE AS A UNIFIED, STATEWIDE  
12 NETWORK. SO THAT COULD BE THE MAIN OBJECTIVE OF  
13 THIS FIRST -- THE WORK OF THAT OBJECTIVE.

14 THE SECOND ONE IS POLICY AND PAYER  
15 ENGAGEMENT. THIS LEVERAGES OUR PORTFOLIO AND  
16 CONVENING POWER TO BUILD PAYER CONFIDENCE, IN  
17 SHAPING ALSO REIMBURSEMENT MODELS, AND ADVANCE  
18 STATE-LED PILOTS THAT ACCELERATE COVERAGE.

19 AND FINALLY, THE THIRD OBJECTIVE IS  
20 AFFORDABILITY AND FINANCIAL INNOVATION, WHICH EMBEDS  
21 PLANNING EARLY TO REDUCE OR ELIMINATE PATIENT  
22 OUT-OF-POCKET COSTS AND ENSURE COVERAGE MODELS SO  
23 CURATIVE THERAPIES ARE TRULY ACCESSIBLE TO ALL  
24 CALIFORNIANS.

25 SO WHAT I'M GOING TO DO IN THE NEXT SLIDES

1 IS I'LL GO THROUGH EACH ONE OF THESE ELEMENTS WITH  
2 WHAT'S THE GOAL AND WHAT ARE THE ACTIONS AT A HIGH  
3 LEVEL, AGAIN, THAT WE INTEND TO TAKE. AND AGAIN,  
4 THIS WAS ALL DEVELOPED IN COLLABORATION WITH OUR  
5 ACCESSIBILITY AND AFFORDABILITY WORKING GROUP.

6 SO OUR FIRST IMPLEMENTATION PILLAR IS  
7 ABOUT TRANSFORMING OUR EXISTING CLINICAL PROGRAMS  
8 INTO A UNIFIED, STATEWIDE ACCESS NETWORK. AND  
9 ACTUALLY ONE OF THE THINGS I DIDN'T SAY, IT'S NOT  
10 ONLY THE CLINICAL INFRASTRUCTURE. IT'S THE CLINICAL  
11 PROGRAMS THAT WE FUND THROUGH CLIN2 AS WELL THAT ARE  
12 EMBEDDED WITHIN THAT. RIGHT? SO THE GOAL HERE IS  
13 VERY CLEAR. IT'S TO CREATE THE PERFORMANCE DRIVEN  
14 NETWORK INFRASTRUCTURE THAT DRIVES GEOGRAPHICALLY  
15 DISTRIBUTED ACCESS OF CIRM-FUNDED CLINICAL TRIALS  
16 AND THERAPIES, MAKING THE RESULTING TREATMENTS AND  
17 CURES BROADLY ACCESSIBLE TO CALIFORNIA PATIENTS, NOT  
18 ONLY AT MAJOR ACADEMIC CENTERS, BUT ACROSS  
19 CALIFORNIA, INCLUDING REGIONS THAT HAVE HISTORICALLY  
20 BEEN LEFT OUT OF ADVANCED CARE. AND THAT'S WITH THE  
21 CCCE'S, THE PSP, THE COMMUNITY-BASED ORGANIZATIONS  
22 STANDARD PROGRAM THAT WE WILL BE TALKING IN THE  
23 FUTURE.

24 SO THIS REQUIREMENT ALIGNS -- THIS  
25 REQUIRES ALIGNMENT AND INTEGRATION ACROSS ALL THESE

1 PROGRAMS TO ACCELERATE TRIAL START-UP, TO ELIMINATE  
2 GEOGRAPHIC DISPARITIES, AND TO ENSURE CALIFORNIANS  
3 STATEWIDE CAN RECEIVE THESE THERAPIES. AND THIS  
4 NETWORK IS BUILT THROUGH THESE FOUR INTEGRATED  
5 COMPONENTS THAT I'VE MENTIONED NOW AND THAT YOU CAN  
6 SEE IN THE SLIDE.

7 SO THIS SLIDE SHOWS HOW EACH COMPONENT OF  
8 THIS INFRASTRUCTURE CONTRIBUTES TO A UNIFIED SYSTEM  
9 DESIGNED FOR EQUITABLE ACCESS AND ACCELERATED  
10 DELIVERY AND THE ACTIONS THAT WE PROPOSE TO  
11 IMPLEMENT THIS. FIRST OF ALL, THE ALPHA CLINICS, WE  
12 PROPOSE TO ENHANCE OPERATIONAL PERFORMANCE OF  
13 CIRM-FUNDED TRIALS. WE ARE ALREADY DOING THIS. SO  
14 THIS IS NOT NEW, BUT IT'S PART OF THE WHOLE  
15 STRATEGY. SO THIS IS TO PROMOTE COORDINATION  
16 BETWEEN CLIN2 AWARDEES AND OUR ALPHA CLINICS TO  
17 REDUCE OPERATIONAL BOTTLENECKS FOR RAPID ENROLLMENT  
18 OF CALIFORNIA PATIENTS.

19 THE SECOND ACTION IS TO DEPLOY THE  
20 STANDARDIZED METRICS ACROSS ALPHA CLINICS. AND THIS  
21 IS SOMETHING THAT WE'VE ALREADY STARTED. WE ARE  
22 GOING TO ALSO IMPLEMENT IT INTO THE COMMUNITY CARE  
23 CENTERS FOR EXCELLENCE. SO THIS IS TO EXPAND,  
24 IMPLEMENT UNIFORM REPORTING FOR TRIAL VOLUME,  
25 ENROLLMENT DIVERSITY, RETENTION, INSURANCE STATUS,

1 SOCIOECONOMIC GEOGRAPHIC REACH TO EVALUATE THE  
2 IMPACT THAT THE ALPHA CLINICS HAVE AND ADAPT OUR  
3 PROGRAMS TO BETTER SERVE CALIFORNIANS TO BE ABLE TO  
4 INFORM THE BOARD WHAT ARE THE OUTCOMES THAT WE ARE  
5 GETTING AND HOW ARE WE KEEPING ALL THOSE MILESTONES.

6 THE SECOND COMPONENT IS THE COMMUNITY CARE  
7 CENTERS FOR EXCELLENCE. AND THE ACTIONS THAT WE  
8 WILL BE TAKING HERE IS TO PARTNER WITH THE ALPHA  
9 CLINICS. SO IN THIS INTEGRATION, WE COULD BE  
10 ESTABLISHING A STRUCTURE OF REFERRAL STANDARDS AND  
11 DATA SHARING ACROSS THE COMMUNITY CARE CENTERS FOR  
12 EXCELLENCE AND THE ALPHA CLINICS TO CREATE  
13 COORDINATED PATIENT PIPELINES.

14 THE SECOND IS THE GEOGRAPHIC EXPANSION,  
15 WHICH COULD BE TO EXPAND GEOGRAPHIC REACH OF THE  
16 PROGRAM THROUGH FUTURE FUNDING. SO AS MARIA, OUR  
17 CO-CHAIR, MENTIONED EARLIER ON, WE HAVE SOME MONEY  
18 THAT WAS LEFT ON THE FIRST DELIVERY -- THE FIRST  
19 CCCE FUNDING. AND WE ARE GOING TO BE EVALUATING HOW  
20 ARE WE GOING TO BE ABLE TO REACH SOME OF THE AREAS  
21 THAT HAVE NOT BEEN REACHED GEOGRAPHICALLY,  
22 ESPECIALLY THE NORTH OF CALIFORNIA.

23 THE THIRD ONE IS EARLY PHASE READINESS.  
24 SO WE NEED TO BUILD CAPACITY AT THE COMMUNITY CARE  
25 CENTERS FOR EXCELLENCE TO SUPPORT IND-ENABLING AND

1 FIRST-IN-HUMAN STUDIES. AND WE ARE ALREADY DOING  
2 THIS THROUGH THE ALREADY FUNDED CCCE'S AS PART OF  
3 THE MILESTONES THAT THEY HAVE. AND SAME AS WITH THE  
4 ALPHA CLINICS IS TO DEPLOY STANDARDIZED METRICS TO  
5 IMPLEMENT THIS UNIFORM REPORTING THAT I WAS  
6 MENTIONING TO BETTER SERVE OUR CALIFORNIA PATIENTS  
7 AND TO BE ABLE TO REPORT TO THE BOARD.

8 THE THIRD ELEMENT, WE ARE GOING TO HEAR A  
9 LOT FROM OUR COLLEAGUE NIMIT RUPAREL. SORRY, NIMIT,  
10 I CONFUSED YOU SHYAM AND YOU WITH THE NAMES. SO  
11 NIMIT WILL BE TALKING ABOUT THIS AFTER MY  
12 PRESENTATION. AND THE PATIENT SUPPORT PROGRAM, SOME  
13 OF THE ACTIONS THAT WE COULD BE DOING IS TO  
14 INTEGRATE AS WELL WITH THE ALPHA CLINICS AND CLIN2S  
15 TO ADD ANCILLARY SUPPORT TO EXPAND -- TO COVER  
16 ADDITIONAL CLINICAL TRIAL COSTS TO REDUCE BARRIERS  
17 FOR UNDERSERVED PATIENTS. AND NIMIT CAN TALK ABOUT  
18 THIS A LITTLE BIT MORE IN DETAIL.

19 AND THEN THE FINAL THING WOULD BE OUTCOME  
20 AND EQUITY TRACKING. SO MEASURING AND TRACKING  
21 PATIENT REFERRALS AND DEMOGRAPHICS AND THE SERVICES  
22 USED TO EVALUATE THE IMPACT THAT THIS PSP PROGRAM  
23 HAS AND ADAPT TO HOW BEST PROVIDE PATIENT SUPPORT  
24 SERVICES TO CALIFORNIANS.

25 AND THE LAST ELEMENT, A KEY COMPONENT OF

1 THIS CLINICAL INFRASTRUCTURE INTEGRATION IS THE  
2 EXPANSION OF THE COMMUNITY-BASED ORGANIZATION  
3 PROGRAM. WE ALREADY HAVE COMMUNITY-BASED  
4 ORGANIZATIONS THAT ARE WORKING WITH OUR COMMUNITY  
5 CARE CENTERS FOR EXCELLENCE THROUGH THE FIRST THREE  
6 FUNDED PROGRAMS. HOWEVER, THERE IS A NEED TO DO  
7 SOME MAPPING AND ANALYSIS TO COMPARE CIRM TRIAL  
8 PARTICIPANTS WITH CALIFORNIA'S DEMOGRAPHIC  
9 DISTRIBUTION TO IDENTIFY WHICH AREAS MIGHT NOT  
10 BE -- WE HAVEN'T REACHED YET.

11 WE ARE DEVELOPING -- WE ARE DISCUSSING THE  
12 DEVELOPMENT OF A PILOT PROGRAM TO LAUNCH A PROGRAM  
13 THAT COULD COVER SOME OF THOSE NEEDS. AND THIS  
14 COULD BE -- THIS IS SOMETHING IN DEVELOPMENT. SO  
15 THE BOARD COULD HEAR MORE ABOUT THIS LATER. AND IT  
16 COULD BE PRIORITIZING HIGH NEED REGIONS IDENTIFIED  
17 IN THIS GAP ANALYSIS.

18 AND IN TERMS OF METRICS AND  
19 ACCOUNTABILITY, THIS HAS TO DO WITH COLLECTING DATA  
20 ON OUTREACH AND REFERRALS AND TRIAL ENROLLMENT AND  
21 EQUITY IMPACTS AND BEING ABLE TO COORDINATE. THE  
22 CBO COORDINATION IS TO ALIGN COORDINATING FUNDED  
23 CBO'S TO STANDARDIZED MATERIALS LIKE EDUCATION AND  
24 CULTURAL DEVELOPMENT OUTREACH MATERIALS.

25 THE GOAL WITH THIS CLINICAL INFRASTRUCTURE

1 INTEGRATION IS THAT BY IMPLEMENTING ALL THESE  
2 ACTIONS FROM INDIVIDUAL SITES AND PROGRAMS TO A  
3 COORDINATED STATEWIDE INFRASTRUCTURE BUILT FOR  
4 EQUITY, FOR SPEED, AND FOR BASICALLY REAL-WORLD  
5 READINESS.

6 SO HOW ARE WE GOING TO -- WHAT DO WE  
7 EXPECT WITH THIS INTEGRATION? HERE ARE THE  
8 MEASURABLE OUTCOMES THAT COULD DEMONSTRATE AN  
9 IMPACT, NOT ACTIVITY. WE EXPECT TO SEE  
10 YEAR-OVER-YEAR INCREASES -- OH, SORRY. SOMETHING  
11 HAPPENED. CAN YOU STILL SEE MY PRESENTATION?  
12 SOMETHING POPPED UP. YOU CAN STILL SEE IT? THANK  
13 YOU.

14 DR. MELTZER: THERE'S AN OVERLAY.

15 DR. BARRETT: WE CAN'T SEE IT.

16 DR. CANET-AVILES: OKAY. LET ME JUST STOP  
17 SHARING AND SHARE AGAIN IF THAT'S OKAY. ONE SECOND.  
18 SOMETHING HAPPENED. I SAW IT POP UP. I PROMISE I  
19 DIDN'T TOUCH ANYTHING. LET'S SEE. CAN YOU SEE MY  
20 PRESENTATION?

21 VICE CHAIR BONNEVILLE: YES.

22 DR. MELTZER: YES.

23 DR. CANET-AVILES: SO THESE ARE THE  
24 MEASURABLE OUTCOMES THAT COULD DEMONSTRATE IMPACT,  
25 NOT ACTIVITY. WE EXPECT TO SEE YEAR-OVER-YEAR

1 INCREASES IN PARTICIPATION FROM UNDERSERVED  
2 POPULATIONS. AND YOU KNOW THE METRICS WILL HELP US  
3 MEASURE THAT. SHOWING THAT THIS INFRASTRUCTURE,  
4 MEANING THE INTEGRATED INFRASTRUCTURE THAT CIRM IS  
5 FUNDING, IS ACTUALLY ACTIVELY CLOSING EQUITY GAPS.

6 BY 27/28 AT LEAST 90 PERCENT OF THE ALPHA  
7 CLINICS AND COMMUNITY CARE CENTERS FOR EXCELLENCE  
8 WILL BE REPORTING STANDARDIZED METRICS. AND OUR  
9 TEAM, EMILY AND GEOFF LOMAX AND CAMERON HAVE BEEN  
10 WORKING A LOT ON THIS -- ON IMPLEMENTING THIS.  
11 GIVING US REAL-TIME INSIGHT INTO PERFORMANCE AND  
12 ACCESS.

13 WE'LL HAVE A STATEWIDE MAP IDENTIFYING  
14 EXACTLY WHERE CALIFORNIANS CAN ACCESS TRIALS AND  
15 THERAPIES, AND WE WILL EXPAND OUR GEOGRAPHIC  
16 COVERAGE IN ALIGNMENT WITH POPULATION NEED, NOT JUST  
17 HISTORICAL CONVENIENCE.

18 AND FINALLY, WE WILL ACHIEVE CONSISTENCY  
19 IN OUTREACH AND ENGAGEMENT ACROSS THE NETWORK. AND  
20 THIS IS SOMETHING THAT'S MORE NASCENT AND WE NEED TO  
21 DISCUSS IT FURTHER, AND THEN WE WILL COME TO THE  
22 AAWG AND THE BOARD TO PRESENT, ENSURING THAT NO  
23 COMMUNITY IS LEFT BEHIND SIMPLY BECAUSE THEY ARE NOT  
24 CONNECTED TO A MAJOR MEDICAL CENTER. AND WE WILL  
25 OBVIOUSLY DO THIS IN COLLABORATION WITH OUR

1                   COMMUNICATIONS TEAM WHICH IS ESSENTIAL FOR THIS.  
2                   NOW I'M GOING TO GO INTO THE SECOND  
3                   OBJECTIVE. I WENT BACKWARDS AND NOW I'M GOING  
4                   FORWARD. OUR SECOND STRATEGIC OBJECTIVE ADDRESSES  
5                   ONE OF THE BIGGEST BARRIERS TO PATIENT ACCESS TO  
6                   DATE, WHICH IS NOT SCIENCE, BUT IT'S REIMBURSEMENT.  
7                   PAYERS ARE FACING REAL UNCERTAINTY AROUND THE  
8                   DURABILITY AND LONG-TERM VALUE OF THESE THERAPIES,  
9                   WHICH LEADS TO INCONSISTENT COVERAGE DECISIONS AND  
10                  DELAYS IN PATIENT ACCESS. AND CIRM IS UNIQUELY  
11                  POSITIONED TO CHANGE THAT AS STEWARD OF  
12                  CALIFORNIANS' INVESTMENT. AND WITH VISIBILITY  
13                  ACROSS THE DEVELOPMENT PIPELINE THAT WE ARE FUNDING,  
14                  WE CAN POTENTIALLY USE OUR PORTFOLIO DATA AND  
15                  INFRASTRUCTURE TO BUILD PAYER CONFIDENCE. THIS IS  
16                  EASIER SAID THAN DONE, BUT IT'S SOMETHING THAT WE  
17                  COULD WORK AROUND. SHAPE REIMBURSEMENT MODELS AND  
18                  HELP DRIVE POLICY SOLUTIONS. NOT AFTER THERAPIES  
19                  ARE APPROVED, BUT IN PARALLEL WITH THEIR  
20                  DEVELOPMENT.

21                  THIS PILLAR HAS THREE CORE COMPONENTS:  
22                  STRUCTURED PAYER ENGAGEMENT FRAMEWORK TO FACILITATE  
23                  EARLY DATA-DRIVEN DIALOGUE, A CALIFORNIA CELL AND  
24                  GENE THERAPY REIMBURSEMENT PILOT TO TEST NEW PAYMENT  
25                  MODELS IN PARTNERSHIP WITH PUBLIC AND COMMERCIAL

1 PAYERS, AND STRATEGIC POLICY ADVOCACY TO ENSURE  
2 EQUITY AND COVERAGE ARE BUILT INTO STATEWIDE  
3 SYSTEMS. THIS IS HOW WE ENSURE THAT CURATIVE  
4 THERAPIES MOVE FROM SCIENTIFIC BREAKTHROUGH TO  
5 ACCESS FOR REAL PEOPLE IN CALIFORNIA.

6                   THIS SLIDE OUTLINES THE PROPOSED ACTIONS  
7 AND HOW WE COULD OPERATIONALIZE OUR PAYER ENGAGEMENT  
8 STRATEGY. WHAT WE ARE PROPOSING UNDER THIS  
9 OBJECTIVE IS A PROACTIVE APPROACH TO BUILD PAYER  
10 READINESS IN PARALLEL WITH THE DEVELOPMENT OF THE  
11 THERAPIES. FIRST, THROUGH A STRUCTURED PAYER  
12 ENGAGEMENT FRAMEWORK, WE COULD INITIATE TARGET  
13 ENGAGEMENT WITH PUBLIC AND PRIVATE PAYERS TO ADDRESS  
14 SHARED CHALLENGES SUCH AS DURABILITY, EVIDENCE,  
15 LONG-TERM COST MODELING, AND BUDGET IMPACT USING  
16 CIRM'S PORTFOLIO AS THE FOUNDATION FOR DATA-DRIVEN  
17 DIALOGUE.

18                   WE PROPOSE TO CONVENE TECHNICAL EVIDENCE  
19 EXCHANGE SESSIONS TO REVIEW EMERGING OUTCOMES AND  
20 DURABILITY DATA AND TO IDENTIFY EVIDENCE GAPS EARLY.  
21 THIS FRAMEWORK COULD LAY THE GROUNDWORK FOR FUTURE  
22 REIMBURSEMENT PILOT MODELS TIED TO CIRM-FUNDED  
23 THERAPIES.

24                   SECOND, WE PROPOSE SUPPORTING THE LAUNCH  
25 OF A CALIFORNIA-BASED CELL AND GENE THERAPY

1 REIMBURSEMENT PILOT IN PARTNERSHIP WITH A PUBLIC  
2 PAYER TO TEST THE SCALABLE PAYMENT APPROACHES THAT  
3 LINK US TO OUTCOMES AND DISTRIBUTE FINANCIAL RISKS.  
4 THIS IS USING REAL-WORLD EVIDENCE EMERGING FROM OUR  
5 CLINICAL PROGRAMS. THE PILOT COULD BE IN A SPECIFIC  
6 DISEASE THERAPY.

7 AND THIRD, THROUGH POLICY ADVOCACY, WE  
8 WOULD WORK WITH THE STATE AGENCIES TO ALIGN EARLY  
9 LIFE SCREENING PATHWAYS WITH CLINICAL  
10 INFRASTRUCTURE, ENSURING EQUITY REMAINS CENTRAL  
11 UNDER PROPOSITION 14 AND HELP SHAPE POLICY OPTIONS  
12 THAT CAN ENABLE TIMELY COVERAGE ONCE THESE THERAPIES  
13 ARE READY FOR PATIENT DELIVERY.

14 EXPECTED OUTCOMES FOR THIS SECOND  
15 OBJECTIVE, IF THE STRATEGY IS APPROVED, COULD BE  
16 THAT WE WOULD FIRST ESTABLISH FORMAL ENGAGEMENT  
17 CHANNELS WITH A PUBLIC PAYER AND AT LEAST TWO MAJOR  
18 COMMERCIAL PAYERS BY FISCAL YEAR 28/29. AS YOU ALL  
19 KNOW, WE ARE ALSO HIRING FOR A LEADER FOR THIS  
20 PATIENT ACCESS TEAM, AND WE WILL GET MORE EXPERTISE  
21 ON THIS. AND CREATING PROACTIVE PATHWAYS FOR  
22 COVERAGE RATHER THAN WAITING FOR REIMBURSEMENT  
23 DECISIONS AFTER APPROVAL.

24 SECOND, WE COULD SUPPORT THE LAUNCH OF A  
25 CALIFORNIA REIMBURSEMENT PILOT FOR CELL AND GENE

1 THERAPIES BY 34/35, PROVIDING A REAL-WORLD TESTBED  
2 FOR SUSTAINABLE PAYMENT MODELS. WE HAVE HAD SOME  
3 QUESTIONS ABOUT WHY FISCAL YEAR 34/35. THIS IS  
4 WHEN -- THIS IS THE FINAL -- SO IF WE HAVE  
5 COMMERCIAL THERAPIES IN THE NEXT FIVE TO SIX YEARS,  
6 HAVING THIS AVAILABLE BY THE END OF CIRM IS WHAT WE  
7 ARE -- WHAT WE ARE STRIVING FOR, BUT WE COULD HOPE  
8 THAT THIS COULD HAPPEN BEFORE, BUT 34/35 IS WHEN  
9 CIRM COULD END IF THERE IS NO MORE FUNDING. RIGHT?  
10 SO THAT'S WHERE WE WOULD HAVE ESTABLISHED THAT FOR  
11 SURE. WE EXPECT THAT IT COULD HAPPEN BEFORE.

12 ANOTHER EXPECTED OUTCOME IS THAT OUR  
13 POLICY ADVOCACY WORK HELPS LEAD TOWARD INTEGRATING  
14 EARLY DIAGNOSIS AND GENETIC SCREENING PATHWAYS INTO  
15 TRIAL ENROLLMENT TO ENSURE THAT ELIGIBLE PATIENTS,  
16 NOT JUST DIAGNOSED PATIENTS, HAVE ACCESS AT THE  
17 EARLIEST POSSIBLE POINT. AND ULTIMATELY THE GOAL IS  
18 A MEASURABLE REDUCTION IN ACCESS DISPARITIES TIED TO  
19 SOCIOECONOMIC BARRIERS.

20 AND NOW I'M GOING TO GO -- SO THIS IS  
21 VERY, VERY AMBITIOUS, BUT THESE ARE THE OBJECTIVES  
22 THAT WE ARE PROPOSING.

23 AND THE THIRD OBJECTIVE IS IN THE REALM OF  
24 AFFORDABILITY AND FINANCIAL INNOVATION. THIS THIRD  
25 OBJECTIVE RECOGNIZES THAT THE THERAPY IS ONLY AS

1 IMPACTFUL AS IT IS ACCESSIBLE. SO EVEN WHEN A  
2 TREATMENT IS CURATIVE, IF PATIENTS CANNOT AFFORD IT  
3 OR THE PAYERS ARE NOT PREPARED TO COVER IT, THE  
4 PROMISE OF THESE THERAPIES ARE LOST. RIGHT? SO OUR  
5 PROPOSAL IS TO EMBED AFFORDABILITY PLANNING EARLY  
6 WITHIN THE R & D PROCESS ITSELF RATHER THAN WAITING  
7 UNTIL COMMERCIALIZATION. AND AS YOU ALL KNOW, WE  
8 HAVE PILOTED THIS WITH OUR ACCESSIBILITY AND  
9 AFFORDABILITY TOOLKIT THAT HAS BEEN DEVELOPED IN  
10 COLLABORATION WITH OUR PRECLINICAL DEVELOPMENT AND  
11 OUR CLINICAL DEVELOPMENT. SO SHYAM AND JOE HAVE  
12 ALREADY IMPLEMENTED IT IN THEIR PROGRAMS, AND WE'VE  
13 ALREADY PILOTED THIS.

14 UNDER THIS STRATEGY CIRM COULD USE ITS  
15 FUNDING AND CONVENING POWER TO REQUIRE STRUCTURED  
16 AFFORDABILITY MILESTONES WITHIN AWARDS AND TO TEST  
17 INNOVATIVE FINANCIAL MODELS THAT REDUCE PATIENT COST  
18 AND THE RISK PAYER ADOPTION. THIS INCLUDES  
19 ADDRESSING COST DRIVERS IN MANUFACTURING,  
20 INTEGRATING REIMBURSEMENT EXPECTATIONS INTO  
21 PORTFOLIO MANAGEMENT, AND DEVELOPING STATEWIDE  
22 PILOTS FOR SUSTAINABLE ACCESS. AND THEN THE GOAL IS  
23 NOT JUST SCIENTIFIC SUCCESS, BUT ENSURING THAT EVERY  
24 CIRM-FUNDED THERAPY IS DELIVERABLE IN THE REAL WORLD  
25 AND ALIGNED WITH CALIFORNIA'S COMMITMENT -- IN

1 ALIGNMENT WITH OUR COMMITMENT FOR PUBLIC BENEFIT.

2 THIS PILLAR BUILDS ON WORK THAT WE'VE  
3 ALREADY PILOTED, AS I WAS MENTIONING, AND MOVES IT  
4 INTO FULL IMPLEMENTATION. FIRST, WE ARE FORMALIZING  
5 ACCESS AND AFFORDABILITY PLANNING WITHIN AWARDS. AS  
6 YOU ALL KNOW, EVERY CLIN2 AND PDEV PROJECT NOW  
7 INCLUDES EMBEDDED MILESTONES TO DEMONSTRATE EARLY  
8 PAYER ENGAGEMENT AND COST PLANNING BASED ON THE A&A  
9 TOOLKIT.

10 SECOND, WE PROPOSE ADVANCING FINANCIAL  
11 MODELING AND INNOVATION TO ENSURE LONG-TERM  
12 SUSTAINABILITY. AND THIS COULD INCLUDE DEVELOPING  
13 NOVEL FINANCIAL APPROACHES IN COLLABORATION WITH  
14 LEADING EXPERTS. AND IMPORTANTLY, WE HAVE EXPERTISE  
15 IN-HOUSE. OUR PRESIDENT BRINGS DEEP EXPERIENCE IN  
16 THE DEVELOPMENT OF SUCH MODELS AND WILL PLAY A KEY  
17 ROLE IN HELPING DRIVE AND SHAPE THESE PATHWAYS AS  
18 THEY ARE REFINED AND BROUGHT FORWARD FOR BOARD  
19 CONSIDERATION.

20 WE COULD ALSO INTEGRATE THESE MODELS INTO  
21 FUNDING DECISIONS AND LEVERAGE OUR PROGRAMS TO  
22 REDUCE COST THROUGH MANUFACTURING INNOVATION.

23 AND THIRD, WE ARE PROPOSING A RARE DISEASE  
24 COMMERCIALIZATION AND FINANCIAL INNOVATION PROGRAM  
25 TO ADDRESS THERAPIES WITH LIMITED COMMERCIAL

1 INCENTIVES. AND THIS WILL ALLOW US TO TEST NEW  
2 MODELS FOR SUSTAINABLE DELIVERY WHERE ADDITIONAL  
3 REIMBURSEMENT PATHWAYS FALL SHORT.

4 TOGETHER THESE ACTIONS ENSURE THAT  
5 THERAPIES EMERGING FROM CIRM'S PIPELINE ARE NOT ONLY  
6 SCIENTIFICALLY Viable BUT ALSO AFFORDABLE, SCALABLE,  
7 AND DELIVERABLE TO PATIENTS IN THE REAL WORLD.

8 AND EXPECTED OUTCOMES FOR THIS THIRD  
9 OBJECTIVE IS THAT IF THE STRATEGY IS APPROVED, THE  
10 OUTCOMES COULD AIM TO ACHIEVE -- COULD INCLUDE FULL  
11 INTEGRATION OF AFFORDABILITY MILESTONES INTO CLIN2  
12 AND PDEV AWARDS BY FISCAL YEAR 26/27, ENSURING THAT  
13 EVERY LATE STAGE PROGRAM INCORPORATES CONCRETE PLANS  
14 FOR REIMBURSEMENT AND PATIENT COST CONSIDERATIONS.  
15 AND AS YOU KNOW, WE WORK WITH CONSULTANTS TO HELP US  
16 ADVISE THE GRANTEES AS WELL AS TO REVIEW THOSE PLANS  
17 AT THE REVIEW TIME.

18 THE SECOND EXPECTED OUTCOME IS BY FISCAL  
19 YEAR 31/32 WE COULD EXPECT TO IMPLEMENT AT LEAST ONE  
20 CALIFORNIA-BASED FINANCIAL PILOT DESIGNED TO TEST  
21 NEW AFFORDABILITY MODELS IN PARTNERSHIP WITH PAYERS  
22 AND BUILD A BLUEPRINT FOR BROADER ADOPTION. AND  
23 LONGER TERM, THE GOAL IS SUSTAINED ADOPTION OF  
24 AFFORDABILITY FRAMEWORKS BY PUBLIC PAYERS AND  
25 COMMERCIAL PAYERS FOR THERAPIES EMERGING FROM CIRM'S

1 PIPELINE, SIGNALING THAT THESE MODELS ARE NOT JUST  
2 ONE OF EXPERIMENTS, BUT VIABLE PATHWAYS FOR  
3 EQUITABLE ACCESS IN CALIFORNIA.

4 AND I THINK IT DID THE SAME THING AGAIN.

5 SO I'M GOING TO STOP AND I'M GOING TO DO THAT BEFORE  
6 WE ALL REALIZE THAT THIS HAPPENED. ONE SECOND. NOT  
7 SURE WHAT IS GOING ON, BUT I'LL JUST GO QUICK.

8 SO NOW I'M JUST GOING TO GO THROUGH THE  
9 NEAR TERM MILESTONES THAT WE COULD BE LOOKING AT.  
10 THESE NEAR TERM MILESTONES AND THEN I WILL GO  
11 THROUGH THE LONG-TERM MILESTONES AND THEN JUST THE  
12 ASK TO THE BOARD.

13 SO THESE NEAR TERM MILESTONES REPRESENT  
14 THE FOUNDATIONAL STEPS THAT WE COULD TAKE IF THIS IS  
15 APPROVED TO OPERATIONALIZE THE STRATEGY OVER THE  
16 NEXT TWO FISCAL YEARS. OPERATIONALLY OUR FIRST  
17 PRIORITY COULD BE TO FINALIZE THE INTERNAL  
18 GOVERNANCE STRUCTURE TO ENSURE ACCOUNTABILITY,  
19 CLARITY OF ROLES, AND COORDINATION ACROSS PROGRAMS.  
20 THIS MEANS WE NEED TO HAVE A PERSON IN PLACE TO LEAD  
21 THE PATIENT ACCESS TEAM, BUT ALSO THE A&A FUNCTION  
22 IS A FUNCTION THAT INCLUDES PRECLINICAL AND  
23 CLINICAL, THE PATIENT ACCESS IN COORDINATION WITH  
24 OUR ACCESSIBILITY AND AFFORDABILITY WORKING GROUP  
25 AND MARIA'S LEADERSHIP.

1 SO FOR OBJECTIVE ONE, WE COULD IMPLEMENT  
2 STANDARDIZED METRICS ACROSS ALPHA CLINICS, COMMUNITY  
3 CARE CENTERS FOR EXCELLENCE, AND EXPAND OUR REACH TO  
4 UNDERREPRESENTED POPULATIONS BY ONBOARDING  
5 ADDITIONAL COMMUNITY-BASED PARTNERS THAT SUPPORT  
6 ENGAGEMENT, REFERRAL, AND ENROLLMENT.

7 FOR OBJECTIVE TWO, WE COULD INITIATE THE  
8 PAYER ENGAGEMENT FRAMEWORK AND LAUNCH THE FIRST  
9 KNOWLEDGE EXCHANGE SESSION TO BEGIN BUILDING PAYER  
10 READINESS IN PARALLEL WITH CLINICAL DEVELOPMENT.

11 AND FOR OBJECTIVE THREE, WE COULD BRING IN  
12 EXTERNAL FINANCIAL MODELING EXPERTS TO DELIVER  
13 RECOMMENDATIONS THAT WILL INFORM FUTURE PILOTS AND  
14 ENSURE CIRM-FUNDED THERAPIES ARE POSITIONED FOR  
15 SUSTAINABLE ACCESS.

16 THESE ARE EARLY MILESTONES THAT ARE  
17 DESIGNED TO BUILD MOMENTUM QUICKLY AND ESTABLISH  
18 ALIGNMENT AND BEGIN GENERATING THE DATA NEEDED TO  
19 GUIDE LONG-TERM DECISION-MAKING.

20 IN TERMS OF THE LOOKING AHEAD INTO THE  
21 FUTURE BY FISCAL YEAR 34/35, WHICH IS WHEN CIRM  
22 COULD NO LONGER HAVE ANY MORE -- COULD END IF WE ARE  
23 NOT REFUNDED, THESE ARE THE LONG-TERM MILESTONES  
24 THAT THE STRATEGY IS DESIGNED TO DELIVER IF  
25 APPROVED.

1                   UNDER OBJECTIVE ONE, WE AIM TO DEMONSTRATE  
2                   MEASURABLE INCREASES IN PARTICIPATION FROM  
3                   UNDERREPRESENTED POPULATIONS ACROSS ALL ALPHA  
4                   CLINICS AND COMMUNITY CARE CENTERS FOR EXCELLENCE.

5                   THE SECOND OBJECTIVE, WE COULD SUPPORT THE  
6                   INITIATION OF A CALIFORNIA REIMBURSEMENT PILOT IN  
7                   PARTNERSHIP WITH A PUBLIC PAYER AND AT LEAST TWO  
8                   COMMERCIAL PAYERS, CREATING A FUNCTIONING MODEL THAT  
9                   CAN BE SCALED STATEWIDE. BY THIS STAGE OUR GOAL IS  
10                  THAT A HUNDRED PERCENT OF BLA-READY THERAPIES  
11                  EMERGING FROM CIRM'S PORTFOLIO WILL HAVE CONCRETE  
12                  ACCESS AND REIMBURSEMENT PLANS POSITIONING THEM FOR  
13                  REAL-WORLD DELIVERY.

14                  FINALLY, UNDER OBJECTIVE THREE, WE AIM TO  
15                  OPERATIONALIZE A SUSTAINABLE COMMERCIALIZATION MODEL  
16                  FOR AT LEAST ONE RARE DISEASE THERAPY, DEMONSTRATING  
17                  THAT CIRM CAN ADDRESS DISEASES WITH LIMITED  
18                  COMMERCIAL PATHWAYS AND STILL DELIVER IMPACT FOR  
19                  CALIFORNIA PATIENTS.

20                  THESE MILESTONES REPRESENT A MAJOR SHIFT  
21                  FROM PROGRAMS THAT GENERATE GROUNDBREAKING SCIENCE  
22                  TO A COORDINATED SYSTEM THAT ENSURES CALIFORNIA  
23                  PATIENTS CAN ACCESS THE CURES THAT THEIR PUBLIC  
24                  INVESTMENT HAS HELPED TO CREATE. SO THAT'S WHAT WE  
25                  COULD BE TRYING TO GET TO.

1 AND FINALLY, AND I'VE GONE VERY FAST, BUT  
2 FINALLY, THE CIRM TEAM REQUESTS APPROVAL TO  
3 THE -- OF THE ACCESS AND AFFORDABILITY STRATEGY BY  
4 THE ICOC. THANK YOU VERY MUCH FOR YOUR ATTENTION.

5 CHAIRMAN IMBASCIANI: GREAT. THANK YOU,  
6 ROSA, FOR THE PRESENTATION. THIS IS A REQUEST TO  
7 CHANGE OUR STRATEGY WHICH WOULD REQUIRE A VOTE OF  
8 THE BOARD. SO I WILL NEED A MOTION TO ACCEPT ROSA'S  
9 RECOMMENDATION.

10 VICE CHAIR BONNEVILLE: SO MOVED.

11 CHAIRMAN IMBASCIANI: WE HAVE A MOTION.

12 DR. CLARK-HARVEY: SECOND.

13 CHAIRMAN IMBASCIANI: AND LEONDRA  
14 SECONDED. THANK YOU. BOARD MEMBERS HAVE QUESTIONS  
15 FOR ROSA OR MARIA OR ANYONE?

16 DR. DAHL: YES. THIS IS SHANNON. A LOT  
17 OF GREAT WORK GOING INTO AN IMPORTANT AREA HERE, AND  
18 I'M VERY SUPPORTIVE OF THE DIRECTION IT'S GOING IN.  
19 I THINK A LOT OF THE DETAILS WILL COME TO PLAY AS  
20 YOU CONTINUE TO REFINISH THE STRATEGY. SO JUST A  
21 COUPLE OF COMMENTS ON AREAS WHERE YOU MAY CONSIDER  
22 DETAILS IF YOU HAVEN'T ALREADY.

23 FIRST, KIND OF CONSIDERING THE ROLE OF  
24 WHAT'S CIRM'S ROLE VERSUS THE AWARDEES'S ROLE, ARE  
25 YOU TRYING TO BUILD THE BRIDGES WITH PAYERS AND

1        THEY'RE SHARING THE EVIDENCE? ARE YOU TRYING TO  
2        BUILD THE SYSTEM AND TAKING THEM ALONG WITH YOU, SO  
3        CONSIDERING THAT? AND IN THAT, ARE YOU EXPECTING  
4        EVERY Awardee TO BE REQUIRED TO SHARE THEIR EVIDENCE  
5        WITH THE PAYERS THAT YOU'RE SPEAKING WITH? IS THAT  
6        PART OF THEIR CONTRACT OF BEING REQUIRED TO SHARE  
7        EVIDENCE? SO JUST THINKING THROUGH HOW YOU ARE  
8        GOING TO HAVE ACCESS TO ALL OF THIS INFORMATION TO  
9        SUPPORT THESE DISCUSSIONS, I THINK, IS PART OF IT AS  
10       WELL.

11            SECONDLY, THERE ARE APPROVED PRODUCTS IN  
12        THIS AREA. AND SO HOW DO WE LEVERAGE WHAT'S ALREADY  
13        BEEN DONE AND BEEN KNOWN AND BUILD FROM THAT AND NOT  
14        INVENT THE WHEEL FROM THE BEGINNING? SO JUST GIVE  
15        SOME THOUGHT TO HOW TO USE THAT AS A STARTING POINT.

16            AND THEN THIRDLY, IT'S A WORK IN PROGRESS  
17        AS THE STRATEGY EVOLVES OVER THE NEXT DECADE. AND  
18        SO I THINK, AS YOU EVOLVE IT, YOU'LL JUST WANT TO BE  
19        REALLY CLEAR ACROSS THE ORGANIZATION ABOUT WHAT'S A  
20        RECOMMENDATION VERSUS A REQUIREMENT AT DIFFERENT  
21        SYSTEMS AS YOU GO. EVEN AS WE HEARD TODAY, WAS IT A  
22        REQUIREMENT OR A RECOMMENDATION TO HAVE THE  
23        AFFORDABILITY IN THE CLIN2 PROGRAM? IS IT A  
24        REQUIREMENT OR A RECOMMENDATION TO SHARE DATA WITH  
25        PAYERS? SO THOSE KINDS OF THINGS, JUST BEING REALLY

1 CLEAR AS YOU EVOLVE THE STRATEGY. BUT OVERALL VERY  
2 SUPPORTIVE.

3 DR. CANET-AVILES: THANK YOU. THAT'S  
4 EXCELLENT FEEDBACK, AND WE WILL DEFINITELY TAKE IT  
5 INTO ACCOUNT AND REPORT AS WE MOVE ALONG. THANK YOU  
6 SO MUCH, DR. DAHL.

7 CHAIRMAN IMBASCIANI: THANKS, SHANNON. I  
8 DON'T SEE ANY OTHER HANDS. DO WE HAVE ANYONE FROM  
9 THE PUBLIC WANTING TO COMMENT? NO.

10 MR. TOCHER: KEITH YAMAMOTO.

11 CHAIRMAN IMBASCIANI: SORRY, KEITH. THERE  
12 YOU ARE.

13 DR. YAMAMOTO: HI. ROSA, THANK YOU VERY  
14 MUCH FOR THIS. YOU KNOW FROM PAST CONVERSATIONS  
15 THAT WE HAVE HAD AS WELL AS CONVERSATIONS WITHIN THE  
16 BOARD HOW VERY IMPORTANT DEVELOPING THESE STRATEGIES  
17 AND PATHWAYS IS. AND THAT IT'S LONG BEEN MY  
18 FEELING, AND I KNOW YOURS AS WELL, THAT CIRM IS AN  
19 ORGANIZATION THAT IS WELL SITUATED TO BE DOING THESE  
20 KINDS OF EXPERIMENTS, TO BE ENUNCIATING THESE  
21 IMPERATIVES. AND I THINK WHAT YOU'VE LAID OUT IS  
22 TERRIFIC.

23 HAVING SAID THAT, AS YOU WENT THROUGH THE  
24 VARIOUS BULLET POINTS AND MOVING TOWARD A&A, IT'S  
25 PRETTY EASY TO RECOGNIZE, AND I KNOW YOU RECOGNIZE,

1 THAT A LOT OF THOSE BULLETS REALLY HAVE TO DO A LOT  
2 OF WORK. THAT IS, IT'S GOOD TO SAY ENGAGE PAYERS,  
3 BUT ACTUALLY BEING ABLE TO DO THAT EFFECTIVELY IS A  
4 LOT OF WORK BECAUSE OF THE WAY THAT THE WHOLE  
5 PAYMENT SYSTEM HAS EVOLVED IN THIS COUNTRY AND VERY  
6 COMPLICATED, VERY MUCH PROFIT DRIVEN, AND IT'S GOING  
7 TO BE COMPLICATED. SO THAT'S JUST A COMMENT. IT'S  
8 NOT TO SAY ANYTHING ABOUT WHETHER THIS SHOULD BE  
9 PURSUED OR WHETHER IT'S NOT POSSIBLE. I THINK IT'S  
10 A HUGE CHALLENGE, BUT IS ONE THAT WE'VE GOT TO TAKE  
11 ON.

12 THE ONE THING THAT I WOULD ADD JUST LIKE  
13 TO SEE, WHETHER YOU HAVE THOUGHT ABOUT IT, IS  
14 WHETHER THERE SHOULD BE SOMETHING ADDED AT THE FRONT  
15 END WHERE YOU -- THE ACCESS, OF COURSE, REQUIRES  
16 THAT THE THERAPY OR DRUG OR DEVICE ACTUALLY BE  
17 DEVELOPED, THAT SOME PRIVATE SECTOR COMPANY,  
18 PRESUMABLY FOR PROFIT, BUT THAT'S FOR DISCUSSION,  
19 BUT THAT SOMEBODY HAS TO PUT IN THE INVESTMENT TO  
20 DEVELOP THE THERAPY OR DRUG OR DEVICE. AND THAT  
21 THEN YOU CAN THINK ABOUT -- YOU CAN THEN STRUGGLE  
22 WITH HOW TO MAKE IT ACCESSIBLE AND AFFORDABLE. WE  
23 KNOW AS CIRM KNOWS THAT THAT IN ITSELF IS A PROBLEM  
24 WITH DEVELOPING THERAPIES FOR ULTRA-RARE DISEASES  
25 WHERE THERE'S THREE PATIENTS IN THE COUNTRY PER YEAR

1 OR SOMETHING LIKE THAT, WHAT COMPANY IS GOING TO  
2 TAKE ON THE CHALLENGE EVEN IF THE POSSIBILITIES FOR  
3 DEVELOPING SOMETHING SUCCESSFULLY ARE VERY HIGH.

4 AND I'M JUST WONDERING IF YOU GAVE ANY  
5 THOUGHT TO, IN THINKING ABOUT A&A BROADLY, WHETHER  
6 YOU GAVE ANY THOUGHT TO THAT VERY FRONT END OF  
7 LOOKING FOR PATHWAYS AND POLICIES THAT COULD MOVE  
8 THAT BALL FORWARD THAT CAN SAY THIS IS SOMETHING  
9 THAT DOESN'T HAVE ANY KIND OF VISION AT THIS FRONT  
10 END FOR ACTUALLY ALLOWING A COMPANY TO PROFIT FROM  
11 TAKING THE RISK AND DOING THE WORK TO DEVELOP  
12 SOMETHING THAT CAN THEN GO THROUGH A STRUGGLE OF  
13 MAKING IT AFFORDABLE AND ACCESSIBLE.

14 DR. CANET-AVILES: THANK YOU, KEITH. AS  
15 ALWAYS, EXCELLENT COMMENTS. FIRST OF ALL, YOU'RE  
16 ABSOLUTELY RIGHT, THAT MANY OF THE COMPONENTS THAT  
17 WE HAVE PRESENTED ARE COMPLEX AND THAT WILL REQUIRE  
18 SUSTAINED AND COORDINATED WORK. AND THAT'S  
19 PRECISELY WHY WE HAD TO DEVELOP A STRATEGY SO WE  
20 HAVE A FRAMEWORK AND A PATH TO GET THERE.

21 ON YOUR POINT ABOUT WHETHER ACCESS  
22 ULTIMATELY DEPENDS ON A THERAPY OR DEVICE BEING  
23 DEVELOPED BY A PRIVATE SECTOR PARTNER, I WOULD SAY  
24 THAT ACCESS ALWAYS REQUIRES A COMMITTED COMMERCIAL  
25 PARTNER I THINK MOST OF THE TIMES. AND OUR CLIN2

1 AND PDEV REQUIREMENTS ALREADY ENSURE THAT Awardees  
2 SHOW COMMERCIAL READINESS AND PAYER-ALIGNED PLANNING  
3 THROUGH THE ACCESSIBILITY AND AFFORDABILITY TOOLKIT.  
4 SO I THINK THAT WE ARE THINKING OF THIS, AND IT WILL  
5 BE NECESSARY IN ORDER TO MAKE THIS POSSIBLE. I  
6 DON'T KNOW IF I'VE ANSWERED YOUR QUESTION OR IF  
7 ANYONE WANTS TO ADD TO THIS, MARIA OR SOMEONE ELSE.

8 VICE CHAIR BONNEVILLE: I AGREE WITH YOUR  
9 COMMENTS, ROSA, REGARDING THE PARTNERSHIPS. SO I  
10 ALSO SEE KEITH'S COMMENT THAT THIS IS ALL  
11 COMPLICATED AND A LOT OF WORK SET BEFORE US. AND I  
12 THINK LUCKILY THE PROPOSITION DOES ALLOW FOR US TO  
13 HIRE SPECIFICALLY INTO THIS AREA AND ALSO ENGAGE  
14 CONSULTANTS SPECIFICALLY AROUND THIS WORK. SO I  
15 THINK IT'S GOING TO BE A COMBINATION OF BOTH  
16 EXPANDING THE TEAM AS WELL AS OUTSIDE CONSULTANTS TO  
17 HELP US ACHIEVE THESE GOALS.

18 DR. YAMAMOTO: I'M GLAD TO HEAR THAT. I  
19 GUESS MY -- FOR THE FINER POINT ON MY QUESTION IS  
20 WHETHER IT'S MERITED, WHETHER THERE'S SOME LOGIC  
21 BEHIND ACTUALLY BUILDING IN AT THIS FRONT END  
22 ENSURING POLICIES AND PRACTICES AND MAYBE  
23 REGULATIONS THAT ENSURE THAT THE THERAPEUTIC OR  
24 DEVICE THAT YOU WANT TO STRUGGLE TO MAKE AFFORDABLE  
25 AND ACCESSIBLE IS ACTUALLY PRODUCED AND WHETHER THAT

1 IS SOMETHING THAT YOU CAN ACTUALLY BUILD -- YOU CAN  
2 THINK LOGICALLY COULD BE VIEWED AS THE VERY FRONT  
3 END OF THIS CHALLENGE OF AFFORDABILITY AND  
4 ACCESSIBILITY.

5 VICE CHAIR BONNEVILLE: I THINK THAT'S  
6 SOMETHING -- I MEAN, ROSA, I THINK THAT'S SOMETHING  
7 YOU AND THE CLIN TEAM REALLY HAVE TO LOOK AT TO SEE  
8 IF THAT'S SOMETHING THAT'S DOABLE AND POSSIBLE. GO  
9 AHEAD, SORRY.

10 DR. CANET-AVILES: I THINK IT'S A VERY  
11 IMPORTANT POINT, AND I APPRECIATE DR. YAMAMOTO  
12 RAISING IT. I THINK THAT THAT'S REALLY WHAT WE ARE  
13 DOING WITH DEVELOPMENT PROGRAMS THROUGH THE TWO  
14 PROGRAMS THAT I MENTIONED UNDER SHYAM PATEL'S  
15 LEADERSHIP AND JOE GOLD'S LEADERSHIP. WE REQUIRE  
16 AWARDEES TO SHOW, LIKE, CREDIBLE COMMERCIALIZATION  
17 PATHWAY, MANUFACTURING READINESS, PARTNERSHIP  
18 STRATEGY, REIMBURSEMENT AND PAYER ALIGNMENT  
19 PLANNING. I THINK THOSE REQUIREMENTS ARE BUILT  
20 THERE TO ENSURE THAT THE PROJECTS THAT WE FUND ARE  
21 NOT ONLY SCIENTIFICALLY SOUND, BUT POSITIONED TO  
22 THIS PRODUCTION THAT YOU ARE MENTIONING.

23 I DON'T KNOW. ARE YOU TALKING ABOUT  
24 SOMETHING MORE SPECIFIC THAT I'M NOT -- WE ARE NOT  
25 CATCHING BECAUSE WE ARE HAPPY TO THINK ABOUT IT, IF

1 THERE IS SOMETHING THAT WE ARE MISSING.

2 DR. YAMAMOTO: NO, I DON'T THINK SO. I  
3 MEAN I THINK THAT -- WELL, IF YOU LOOK AT SOME OF  
4 THE ULTRA-RARE DISEASES THAT CIRM HAS TAKEN ON THAT  
5 GET TO LICENSURE AND THEN THE COMPANY DOESN'T DO  
6 ANYTHING BECAUSE THEY DECIDE THERE'S TOO MUCH RISK  
7 AS OPPOSED TO THE PROBABILITY OF PAYOUT. AND I  
8 THINK THAT THAT'S A PROBLEM THAT INCREASINGLY IS  
9 GOING TO BE PRESENT AS WE BETTER UNDERSTAND THE REAL  
10 FINE DISTINCTIONS BETWEEN DISEASES AND THEIR  
11 CAUSATION AND PROGRESSION AND THAT EVERY DISEASE  
12 BECOMES RARE IN THAT SENSE, THAT IT'S THE DISEASE OF  
13 THAT PARTICULAR INDIVIDUAL THAT HAS HAD THOSE  
14 EXPERIENCES THAT LIVE IN THAT ENVIRONMENT AND SO  
15 FORTH. AND SO THE THERAPIES THAT NEED TO BE  
16 DEVELOPED WILL BE DIFFERENT FROM ONE PERSON TO  
17 ANOTHER. MAYBE NOT APPROACHING THE SITUATION WITH  
18 ULTRA-RARE DISEASES AND THREE CASES IN THE COUNTRY  
19 PER YEAR, BUT CERTAINLY MAY BECOME RARE BECAUSE WE  
20 UNDERSTAND WHAT THE DISTINCTIONS ARE FROM ONE  
21 PATIENT TO ANOTHER.

22 DR. CANET-AVILES: THANK YOU FOR  
23 CLARIFYING, DR. YAMAMOTO. YES, WE WILL DEFINITELY  
24 TAKE IT INTO ACCOUNT AND APPRECIATE VERY MUCH YOUR  
25 FEEDBACK.

BETH C. DRAIN, CA CSR NO. 7152

1 CHAIRMAN IMBASCIANI: OKAY. NOT SEEING  
2 ANY OTHER HANDS OR TELEPHONE CALLS, WE CAN PROCEED  
3 TO A VOTE, THEN, TO ACCEPT THE RECOMMENDATIONS.  
4 MR. TOCHER: ALL THOSE MEMBERS IN THE ROOM  
5 IN FAVOR SAY AYE. THOSE OPPOSED? ANY ABSTENTIONS?  
6 AND I'LL POLL THE MEMBERS ON THE ZOOM.  
7 EYAD ALMASRI.  
8 DR. ALMASRI: YES.  
9 MR. TOCHER: KIM BARRETT.  
10 DR. BARRETT: AYE.  
11 MR. TOCHER: GEORGE BLUMENTHAL.  
12 DR. BLUMENTHAL: YES.  
13 MR. TOCHER: JOHN CARETHERS.  
14 DR. CARETHERS: AYE.  
15 MR. TOCHER: DEBORAH DEAS.  
16 DR. DEAS: AYE.  
17 MR. TOCHER: JUDY CHOU.  
18 DR. CHOU: AYE.  
19 MR. TOCHER: LEONDRA CLARK-HARVEY.  
20 DR. CLARK-HARVEY: AYE.  
21 MR. TOCHER: SHANNON DAHL.  
22 DR. DAHL: AYE.  
23 MR. TOCHER: MARK FISCHER-COLBRIE.  
24 MR. FISCHER-COLBRIE: YES.  
25 MR. TOCHER: ELENA FLOWERS.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. FLOWERS: YES.  
2 MR. TOCHER: JUDY GASSON.  
3 DR. GASSON: YES.  
4 MR. TOCHER: RICH LAJARA.  
5 MR. LAJARA: YES.  
6 MR. TOCHER: PAT LEVITT.  
7 DR. LEVITT: YES.  
8 MR. TOCHER: HALA MADANAT.  
9 DR. MALKAS: DID YOU SAY LINDA YET?  
10 MR. TOCHER: YOU TOOK THE WORDS OUT OF MY  
11 MOUTH, LINDA.  
12 DR. MALKAS: OKAY. YES. YES.  
13 MR. TOCHER: CAROLYN MELTZER.  
14 DR. MELTZER: YES.  
15 MR. TOCHER: CHRIS MIASKOWSKI.  
16 DR. MIASKOWSKI: YES.  
17 MR. TOCHER: ADRIANA PADILLA.  
18 DR. PADILLA: YES.  
19 MR. TOCHER: SHAUNA STARK.  
20 DR. STARK: YES.  
21 MR. TOCHER: KAROL WATSON.  
22 DR. WATSON: YES.  
23 MR. TOCHER: YAEL WYTE.  
24 MS. WYTE: YES.  
25 MR. TOCHER: KEVIN XU.

BETH C. DRAIN, CA CSR NO. 7152

1 DR. XU: AYE.  
2 MR. TOCHER: AND KEITH YAMAMOTO.  
3 DR. YAMAMOTO: YES.  
4 MR. TOCHER: THANK YOU VERY MUCH. AND THE  
5 MOTION CARRIES.

6 CHAIRMAN IMBASCIANI: THE MOTION CARRIES.  
7 THANK YOU, SCOTT, FOR THE VOTE.

8 GOOD. NEXT AGENDA ITEM IS NO. 15. IT'S  
9 AN UPDATE ON OUR PATIENT SUPPORT PROGRAM. IT'S  
10 GOING TO BE PRESENTED BY OUR SENIOR PROJECT MANAGER  
11 IN PATIENT ACCESS AND SUPPORT PROGRAMS, NIMIT  
12 RUPAREL. AND IF I'M NOT MISTAKEN, THIS IS NIMIT'S  
13 INAUGURAL PRESENTATION TO THE BOARD. IT'S ALL  
14 YOURS. DON'T BE NERVOUS.

15 MR. RUPAREL: GOOD AFTERNOON. THANK YOU,  
16 MR. CHAIR AND MADAM VICE CHAIR AND ICOC BOARD  
17 MEMBERS FOR THE OPPORTUNITY TO SHARE THIS UPDATE ON  
18 THE PROGRESS OF THE PATIENT SUPPORT PROGRAM.

19 SO MY NAME IS NIMIT RUPAREL. I'M THE  
20 PROGRAM MANAGER FOR THE PSP. WE LAST PROVIDED AN  
21 UPDATE TO THIS GROUP ABOUT THIS INITIATIVE BACK IN  
22 MARCH OF LAST YEAR. SO I'M EXCITED TO SHARE THESE  
23 UPDATES ON THE PROGRESS WE'VE MADE WITH THE PROGRAM.  
24 AND BEFORE I BEGIN, I WANT TO ALSO THANK MY CIRM  
25 COLLEAGUES IN PATIENT ACCESS, GRANTS MANAGEMENT,

BETH C. DRAIN, CA CSR NO. 7152

1 FINANCE, AND LEGAL WHO HAVE BEEN KEY PARTNERS IN  
2 INFORMING THE PROGRAM MANAGEMENT AND IMPLEMENTATION  
3 OF THE PSP UP TO THIS POINT AND WILL REMAIN KEY  
4 PARTNERS AS WE CONTINUE TO EXPAND THE PROGRAM.

5 SO THE GOAL OF MY PRESENTATION TODAY IS TO  
6 PROVIDE AN UPDATE ON THE STATUS OF THE PSP AND WHAT  
7 WE'VE LEARNED FROM THE PROGRAM TO DATE AS WELL AS  
8 ANSWER ANY QUESTIONS ABOUT THE PROGRAM.

9 SO WE'RE GOING TO COVER A LITTLE BIT OF  
10 BACKGROUND AROUND THE PSP, THEN I'M GOING TO DIVE  
11 INTO THE PROGRAM, AND POINT TO THE TIMELINE, REVIEW  
12 OUR CURRENT STATUS, AND THE LEARNINGS FROM OUR  
13 PILOT, AND THEN TALK ABOUT WHERE WE'RE GOING NEXT  
14 WITH THE PROGRAM.

15 SO AS A QUICK REMINDER, PSP WAS DEVELOPED  
16 AS A WAY TO EFFICIENTLY DISTRIBUTE FUNDS FROM THE  
17 PATIENT ASSISTANCE FUND PER PROPOSITION 14, WHICH  
18 STATES THAT ROYALTIES THAT ACCRUE TO CIRM FROM  
19 FUNDED RESEARCH SHOULD BE DEPOSITED INTO A PATIENT  
20 ASSISTANCE FUND THAT SHOULD BE USED TO REIMBURSE  
21 RESEARCH PATIENT PARTICIPANTS FOR QUALIFIED COSTS.  
22 AND IN PROPOSITION 14 THIS IS FURTHER DEFINED TO  
23 INCLUDE THINGS LIKE TRAVEL AND ASSOCIATED LODGING,  
24 CHILDCARE, MEALS, AND OTHER EXPENSES THAT ARE  
25 INCURRED BY PATIENTS AS A RESULT OF PARTICIPATING IN

1 CIRM-FUNDED TRIALS.

2 THE PSP IS ALSO TIED INTO CIRM'S STRATEGIC  
3 ALLOCATION FRAMEWORK, SAF, GOAL NO. 5 WHICH RELATES  
4 TO STRENGTHENING OUR CLINICAL INFRASTRUCTURE,  
5 CONNECTIVITY TO ENSURE ENHANCED REFERRALS,  
6 ENROLLMENT, AND RETENTION OF CALIFORNIA PATIENTS IN  
7 CLINICAL TRIALS.

8 AS A QUICK REMINDER ON THE FUNDING SOURCES  
9 FOR THIS PROGRAM, AS I MENTIONED EARLIER, THE  
10 PATIENT ASSISTANCE FUND CREATED BY PROP 14 IS A  
11 DEDICATED FUND. IT'S SET ASIDE FOR USE BY ELIGIBLE  
12 CALIFORNIA RESIDENTS ENROLLED IN CIRM-FUNDED TRIALS.  
13 AND IT CURRENTLY HAS AROUND \$15.6 MILLION IN IT.

14 THE PSP ITSELF IS FUNDED BY A SEPARATE  
15 \$2.5 MILLION WHICH WAS ISSUED AS AN INFRASTRUCTURE  
16 AWARD FOR PROGRAM DESIGN, PLANNING, AND OPERATIONAL  
17 EXPENSES SUPPORTED BY CIRM'S ACCESS AND  
18 AFFORDABILITY BUDGET. AND THIS GRANT WAS ISSUED TO  
19 ENSURE THAT A MECHANISM WAS CREATED TO DISTRIBUTE  
20 FUNDS FROM THE PAF TO DIRECTLY ADDRESS PATIENT  
21 FINANCIAL AND LOGISTICAL BARRIERS TO BEING ABLE TO  
22 STAY ON AND COMPLETE TRIALS.

23 AND THE KEY POINT HERE IS THAT THERE ARE  
24 THESE TWO SEPARATE FUNDING MECHANISMS THAT ARE  
25 RELATED TO THE PSP, AND WE ARE MONITORING

BETH C. DRAIN, CA CSR NO. 7152

1 UTILIZATION OF BOTH IN ADMINISTRATING THE PROGRAM.  
2 SO THE PSP AWARDEE, WHICH WAS THE  
3 RECIPIENT OF THE \$2.5 MILLION GRANT, WAS REQUIRED TO  
4 PERFORM FOUR PRIMARY OPERATIONAL ACTIVITIES. THE  
5 FIRST IS PATIENT INTAKE AND NAVIGATION THROUGH  
6 DEVELOPMENT OF A CALL CENTER. THE SECOND IS  
7 ASSESSING ELIGIBILITY FOR ACCESS TO PSP SUPPORT.  
8 THE THIRD IS DISTRIBUTING PAYMENTS FOR ELIGIBLE  
9 EXPENSES. AND THEN THE FOURTH IS COORDINATING WITH  
10 CIRM AND TRIAL SITES TO MAINTAIN ACCOUNTING AND  
11 ASSURANCE OF THE NONDUPLICATION OF PERMITTED COSTS.

12 THIS SLIDE PROVIDES AN OVERVIEW OF THE  
13 TYPES OF SUPPORT THAT THE PSP OFFERS AS WELL AS THE  
14 LIMITS WE'VE APPLIED IN OUR BUSINESS RULES AROUND  
15 HOW MUCH WE ALLOW FOR EACH OF THESE DIFFERENT  
16 SUPPORT SERVICE TYPES. AND I ALSO WANT TO POINT OUT  
17 THAT WE DO PROVIDE SUCH ADDITIONAL SUPPORT FOR  
18 CAREGIVERS FOR NUTRITION AND TRAVEL. IN THE RFA  
19 OTHER SERVICE TYPES SUCH AS CHILDCARE WERE DISCUSSED  
20 AS SUPPORT SERVICES THAT COULD BE PROVIDED BY THIS  
21 PROGRAM, AND THIS IS SOMETHING WE'RE WORKING WITH  
22 OUR VENDOR TO ASSESS FEASIBILITY FOR IN THE FUTURE.  
23 BUT FOR THE PILOT AND FOR THIS UPDATE, THESE ARE THE  
24 FOUR SERVICE TYPES THAT WE'LL BE DISCUSSING.

25 I ALSO WANT TO NOTE THAT WE'VE IMPLEMENTED

BETH C. DRAIN, CA CSR NO. 7152

1 A PROCESS TO REVIEW EXCEPTIONS WHERE A PATIENT MAY  
2 REQUEST ADDITIONAL FUNDS FOR WHAT'S LISTED HERE ON A  
3 CASE BY CASE BASIS SO THAT WE CAN MAKE SURE THAT THE  
4 PROGRAM IS FLEXIBLE TO THE NEEDS OF PATIENTS.

5 IN ORDER TO GIVE A SENSE OF THE PATIENT  
6 EXPERIENCE WITHIN THE PSP, I WANTED TO REVIEW THIS  
7 SLIDE WHICH ILLUSTRATES THE PATIENT JOURNEY AS THEY  
8 MAKE THEIR WAY THROUGH THE PROGRAM.

9 SO THE FIRST STEP IS THAT THE PATIENT GETS  
10 ENROLLED INTO A CIRM-FUNDED CLINICAL TRIAL OR INTO A  
11 SCREENING APPOINTMENT AT THEIR CLINICAL CARE SITE.  
12 THEN AT ONE OF THEIR EARLY TRIAL-RELATED  
13 APPOINTMENTS, A STUDY COORDINATOR WHO'S MADE AWARE  
14 OF THE PSP THROUGH THE ALPHA CLINICS OR THROUGH OUR  
15 CLIN2 OUTREACH AND ONBOARDING WILL SIT WITH THE  
16 PATIENT. AND IF THE PATIENT REQUIRES SUPPORT,  
17 THEY'LL COMPLETE THE PSP ENROLLMENT FORM WITH THEM.  
18 AND THIS IS A REALLY IMPORTANT STEP BECAUSE IT GIVES  
19 THE COORDINATOR A CHANCE TO EXPLAIN THE PROGRAM TO  
20 THE PATIENT AND PROVIDES AN OPPORTUNITY TO ANSWER  
21 ANY QUESTIONS THAT THEY MIGHT HAVE.

22 THE PATIENT THEN CALLS INTO THE PSP WHERE  
23 OUR AGENTS WILL PROMPTLY ANSWER THE PHONE AND  
24 CONNECT THEM TO TRANSLATION SERVICES, IF NEEDED, IN  
25 ORDER TO CONFIRM THE PATIENT'S ELIGIBILITY. AND

1 THEN PROTOCOLS ARE ALSO IN PLACE FOR WHEN A PATIENT  
2 CALLS DURING OFF HOURS OR HOLIDAYS TO ENSURE TIMELY  
3 CALL-BACK AND FOLLOW-UP.

4 THE CIRM PSP AGENT THEN ENROLLS THE  
5 PATIENT IN THE PROGRAM AND GATHERS INFORMATION ABOUT  
6 THEIR UPCOMING STUDY VISITS, INCLUDING TRAVEL DATES.  
7 AND THEN THE AGENT WILL REACH BACK OUT TO THE STUDY  
8 COORDINATOR AT THE CLINICAL TRIAL SITE TO CONFIRM  
9 THE PATIENT'S ENROLLMENT IN THE TRIAL AS WELL AS  
10 THEIR STUDY VISIT DATES TO HELP BOOK ANY NECESSARY  
11 TRAVEL OR TRANSPORTATION.

12 THE AGENT WILL COORDINATE ALL  
13 TRANSPORTATION, TRAVEL, AND LODGING NEEDS FOR THE  
14 PATIENT AND THEN WILL ACTIVATE THEIR VIRTUAL DEBIT  
15 CARD, ADDING THE APPROPRIATE LEVEL OF FUNDING  
16 NECESSARY FOR THEIR NUTRITION AND TRAVEL NEEDS.

17 AND THEN BEFORE TREATMENT/THERAPY, THE  
18 AGENT WILL CONTACT THE PATIENT TO REVIEW THESE  
19 DETAILS AND THEN CHECK IN WITH THEM EITHER 24 OR 48  
20 HOURS PRIOR TO TRAVEL. AND THEN ONCE THE PATIENT IS  
21 RECEIVING SUPPORT, THE AGENT CHECKS IN WITH THEM AT  
22 LEAST WEEKLY TO MAKE SURE EVERYTHING IS GOING  
23 SMOOTHLY. AND THEN THE PATIENT IS ALSO PROMPTED  
24 WITH TEXT MESSAGES OR EMAILS AT CRITICAL TOUCHPOINTS  
25 THROUGHOUT THE PROCESS AFTER THEY'RE ENROLLED.

1 AND SO OVERALL THIS PROVIDES AN OVERVIEW  
2 OF OUR KIND OF HANDS-ON, PROACTIVE COMMUNICATION  
3 APPROACH THAT ALLOWS US TO SUPPORT THE PATIENT FROM  
4 TRIAL ENROLLMENT ALL THE WAY THROUGH THEIR STUDY  
5 VISIT WHILE ENSURING COMPLIANCE AND OPERATIONAL  
6 EFFICIENCY.

7 SO THE LAST FEW SLIDES PROVIDE AN OVERVIEW  
8 OF HOW THE PROGRAM WORKS. I WANT TO KIND OF ZOOM  
9 BACK OUT AND PROVIDE A REMINDER OF HOW WE WORKED TO  
10 DEVELOP THIS PROGRAM, WHICH HAS BEEN DISCUSSED FOR  
11 SEVERAL YEARS. SO THE AAWG WAS CONVENED BACK IN  
12 2022 TO DETERMINE THE PROGRAM MECHANISM AND SCOPE.  
13 THE CIRM BOARD APPROVED THE CONCEPT PLAN, INCLUDING  
14 THE \$2.5 MILLION ALLOCATION, IN MARCH OF 2023. IN  
15 JUNE OF 2023, WE RELEASED THE RFA FOR THE PROGRAM.  
16 AND THEN IN MARCH OF 2024, EVERSSANA WAS SELECTED AS  
17 THE VENDOR FOR THE PROGRAM. LATE LAST YEAR WE  
18 LAUNCHED OUR PILOT FOR THE PROGRAM AT THREE OF OUR  
19 ALPHA CLINIC SITES WITH THE GOAL OF COMPLETING A  
20 FIVE-PATIENT ENROLLMENT PILOT PHASE. AND THEN IN  
21 THE SUMMER OF THIS YEAR, WE ENROLLED OUR FIFTH  
22 PATIENT AND I WAS HIRED AS THE PROGRAM MANAGER FOR  
23 THE PROGRAM TO MANAGE THE DAY-TO-DAY OPERATIONS.

24 SO I MENTIONED THAT WE LAUNCHED THE  
25 INITIAL PILOT, AND I'D LIKE TO REVIEW SOME OF WHAT

1 WE'VE ACHIEVED SO FAR HERE. BEAR IN MIND THAT THIS  
2 PILOT WAS OVER A LIMITED SAMPLE SIZE. LIKE I  
3 MENTIONED, THERE WAS ONLY THREE ALPHA CLINIC SITES  
4 AND IT WAS A SMALL PATIENT POPULATION OF FIVE.

5 BUT THE FIRST KEY FINDING WAS THAT THE  
6 PROGRAM WAS WELL RECEIVED BY PARTICIPATING ALPHA  
7 CLINICS AND PATIENTS IN PARTICULAR BECAUSE OF THE  
8 SMOOTH ENROLLMENT PROCESS THROUGH TEXTS AND EMAIL,  
9 WHICH I KIND OF WENT THROUGH, WHICH ALLOWS FOR  
10 EFFICIENT COMMUNICATION WITH PATIENTS.

11 PATIENTS IN TRIAL SITES ALSO NOTED THAT  
12 THEY APPRECIATED THE USE OF THE PREPAID DEBIT CARDS  
13 WHICH INCREASES ACCESSIBILITY AND REDUCES  
14 ADMINISTRATIVE BURDEN ON THE PATIENT. AND SO, FOR  
15 EXAMPLE, THERE'S BEEN CASES WHERE A PATIENT HAS  
16 APPEARED ON-SITE AND THEY WERE ABLE TO GET  
17 PERMISSION TO ACCESS THEIR CARD ON THE SPOT TO BEGIN  
18 ACCESSING SUPPORT. AND THAT IS SOMETHING THAT MIGHT  
19 NOT HAVE BEEN POSSIBLE IF WE WERE USING A  
20 REIMBURSEMENT SYSTEM.

21 AND FINALLY, THE PLATFORM HAS BEEN SHOWN  
22 TO BE ADAPTABLE TO EMERGING NEEDS. SO, FOR EXAMPLE,  
23 WHEN WE FIRST LAUNCHED, THE PROGRAM DID NOT HAVE THE  
24 ABILITY TO PROVIDE SUPPORT FOR GROUND  
25 TRANSPORTATION. THIS WAS IDENTIFIED AS A NEED VERY

BETH C. DRAIN, CA CSR NO. 7152

1       QUICKLY, AND THEN WE WERE ABLE TO ADD IT ON AS A  
2       SUPPORT SERVICE ON THE FLY. AND SO ALL OF THESE ARE  
3       KIND OF NOTABLE SUCCESSES THROUGH THE PILOT.

4               WE ALSO IDENTIFIED SOME CHALLENGES WITH  
5       THE PROGRAM, WHICH I'M GOING TO COVER NEXT.

6               SO THE PILOT SURFACED A FEW KEY AREAS THAT  
7       WE'VE BEEN FOCUSED ON IMPROVING WITHIN THE PROGRAM.  
8       THE FIRST IS REPORTING. SO WE'VE IDENTIFIED WAYS TO  
9       MAKE OUR REPORTING MORE COMPREHENSIVE AND CLEAR IN  
10      TERMS OF TRACKING THE CATEGORIES OF THE SPENDING  
11      PATIENTS HAVE UTILIZED. THIS LED TO CHANGES THAT  
12      EVERSANA HAS ALREADY IMPLEMENTED, AND THIS IS REALLY  
13      IMPORTANT BECAUSE, AS I MENTIONED EARLIER, WE'RE  
14      TRACKING TWO DIFFERENT FUNDING SOURCES IN  
15      IMPLEMENTING THE PROGRAM. AND SO THIS ENHANCED  
16      REPORTING IS REALLY ALLOWING US TO ENSURE COMPLIANT  
17      USAGE OF THE PATIENT ASSISTANCE FUND.

18               SECONDLY, ALTHOUGH USING DEBIT CARDS DOES  
19       LEAD TO PROGRAM FLEXIBILITY, IT REQUIRES THAT WE  
20       HAVE A VERY STRONG ALLOWABLE MERCHANT CODE SYSTEM IN  
21       PLACE TO ENSURE COMPLIANT USE OF FUNDS. AND SO WE  
22       WORKED DURING THE PILOT ON REFINING THE ALLOWABLE  
23       MERCHANT CODES IN THE SYSTEM TO REVIEW ALL OF THE  
24       CATEGORIES THAT ARE COVERED THAT ARE OFFERED BY OUR  
25       DEBIT CARD VENDOR, AND THEN ALIGN OUR SYSTEM WITH

1 CATEGORIES OF ALLOWABLE EXPENSES THAT ARE TYPICALLY  
2 SEEN IN CLINICAL TRIALS. WE THEN IMPLEMENTED  
3 PROCESSES WHERE BOTH EVERISANA AND MYSELF WILL  
4 REGULARLY REVIEW TRANSACTIONS TO ENSURE COMPLIANT  
5 USE OF THE PROGRAM.

6 THIRD, WE'VE IDENTIFIED THAT INCREASING  
7 KNOWLEDGE ABOUT THE PROGRAM AMONG CLIN2 AWARDEES  
8 WILL HELP WITH SPURRING ENROLLMENT. AND SO I'VE  
9 SPENT SOME TIME DOING ONBOARDING CALLS AT THE ALPHA  
10 CLINICS SO THAT THEY CAN MARKET THE PSP TO THEIR  
11 STUDY TEAMS AT THEIR SITE. I'VE ALSO BEEN MEETING  
12 WITH THE STUDY COORDINATORS AT EACH OF THE TRIALS  
13 THAT ARE PARTICIPATING IN THE PSP SO THAT I CAN  
14 BUILD RELATIONSHIPS WITH THOSE STUDY TEAMS, IDENTIFY  
15 AREAS FOR PROGRAM IMPROVEMENT, AND THEN ALSO, REALLY  
16 IMPORTANTLY, EVALUATE THE INTERACTION BETWEEN THE  
17 STUDY TEAMS AND OUR VENDOR EVERISANA.

18 THE FOURTH IMPROVEMENT AREA WAS THAT THE  
19 PROGRAM IN ITS ENROLLMENT AND USAGE HAS TRIGGERED  
20 SOME ADDITIONAL ELIGIBILITY AND COMPLIANCE QUESTIONS  
21 THAT REQUIRE ADDRESSING IN OUR BUSINESS RULES. AND  
22 SO THESE ARE QUESTIONS LIKE WHEN CAN A PATIENT BE  
23 CONSIDERED A CALIFORNIA RESIDENT FOR PURPOSES OF PSP  
24 ELIGIBILITY OR WOULD WE SUPPORT A PATIENT WHO  
25 INITIALLY RESIDED IN CALIFORNIA BUT MOVED OUTSIDE OF

1 CALIFORNIA. SO TO ANSWER THESE QUESTIONS, WE'VE  
2 ENGAGED CIRM'S LEGAL AND FINANCE TEAMS ON AN ONGOING  
3 BASIS AND REVIEWED OUR BUSINESS RULES -- SORRY --  
4 REVISED OUR BUSINESS RULES BASED ON THESE DECISIONS.

5 AND THEN FINALLY, THERE IS AN OPPORTUNITY  
6 TO UTILIZE THE PSP TO DO ENHANCED CLINICAL TRIAL  
7 NAVIGATION AND REFERRALS. CURRENTLY EVERSSANA IS  
8 CAPABLE OF TAKING IN REFERRAL CALLS. THEY HANDLE  
9 AROUND 25 TO 30 OF THESE CALLS PER MONTH, BUT THEIR  
10 ABILITY TO DIRECT PATIENTS TO POTENTIAL TRIALS HAS  
11 BEEN SOMEWHAT LIMITED UP TO DATE. AND SO BY THE END  
12 OF THIS YEAR, CIRM STAFF IS WORKING ON ROLLING OUT A  
13 NEW CLINICAL TRIAL DASHBOARD. AND WE HOPE TO  
14 INTEGRATE THAT DASHBOARD INTO EVERSSANA'S CALL CENTER  
15 SO THAT WE CAN ENHANCE THIS NAVIGATION FUNCTION IN  
16 THE FUTURE.

17 SO OUR INITIAL PILOT PHASE, THE PSP WAS  
18 LAUNCHED IN NOVEMBER OF 2024. IT RAN THROUGH JUNE  
19 OF THIS YEAR. AS PART OF THIS PILOT, WE DEVELOPED  
20 AN OPERATING MODEL FOR THE PROGRAM, INCLUDING CALL  
21 CENTER SCRIPTING, BUSINESS RULES. WE CONTRACTED  
22 WITH VENDORS FOR TRAVEL AND DEBIT CARD  
23 IMPLEMENTATION, WE SIGNED OUR FISCAL AGREEMENT, WE  
24 LAUNCHED AT THE SUBSET OF ALPHA CLINIC SITES, AND  
25 THEN EXPANDED THE PROGRAM TO PROVIDE SUPPORT FOR

1 SCREENING. AND BY THE END OF THE INITIAL PILOT, WE  
2 HAD EXPANDED THE PROGRAM TO ALL OF THE ALPHA CLINICS  
3 AND ALL OF THE CLIN2 AWARD SITES, AND THEN WE  
4 ENROLLED OUR FIFTH PATIENT, LIKE I MENTIONED.

5 IN COMPLETING THIS INITIAL PILOT PHASE, WE  
6 WERE ONLY ABLE TO ENROLL A SMALL VOLUME OF PATIENTS  
7 WHICH WE THOUGHT WOULD GIVE US SOME ANSWERS ON HOW  
8 TO SHAPE THE PROGRAM MOVING FORWARD. AND EVEN WITH  
9 THE SMALL NUMBER OF PATIENTS WE ENROLLED, WE  
10 IDENTIFIED SOME ISSUES AND OPEN QUESTIONS THAT  
11 NEEDED TO BE ADDRESSED TO STRENGTHEN PROGRAM RULES  
12 AND GIVE US A BETTER SENSE OF COST AND UTILIZATION.

13 AND THIS LED US TO THE CONCLUSION THAT WE  
14 NEEDED TO EXTEND THE PILOT TO GATHER MORE OF THIS  
15 DATA AND USE THESE CASES TO DEVELOP STRONGER  
16 BUSINESS RULES. SO IN JULY WE DECIDED TO RUN THE  
17 PILOT FOR AN ADDITIONAL SIX MONTHS TO GIVE US TIME  
18 TO DO SOME TARGETED MARKETING TO THE ALPHA CLINICS  
19 AND THE CLIN2 AWARDEES, INCREASE ENROLLMENT, ACCRUE  
20 MORE USAGE OF THE PROGRAM, STRENGTHEN OUR PROGRAM  
21 REPORTING, AND CLINICAL TRIAL NAVIGATION  
22 CAPABILITIES, AND HAVE EVERISANA IMPLEMENT OUR  
23 REQUESTED REPORTING CHANGES AND THEN IMPLEMENT  
24 PROCESS IMPROVEMENTS, SUCH AS IMPLEMENTED AN EMAIL  
25 INBOX TO MORE EFFICIENTLY COMMUNICATE WITH TRIAL

1 SITES AND PATIENTS.

2 AND SO THE GOAL OF THIS EXPANSION PILOT  
3 WAS TO INCREASE OVERALL ENROLLMENT, GATHER MORE DATA  
4 ON COST AND UTILIZATION, AND STRENGTHEN OUR OVERALL  
5 PROGRAM INTEGRITY AND BUSINESS RULES AND REPORTING.  
6 AND SO FAR WE HAVE IMPROVED MORE ENROLLMENT. SO  
7 THIS EXTENSION APPEARS TO BE WORKING. AS OF THIS  
8 MORNING, WE HAVE 17 PATIENTS ENROLLED IN THE  
9 PROGRAM. AND SO THIS INCREASED UTILIZATION OF THE  
10 PROGRAM HAS ALLOWED US TO STRENGTHEN OUR BUSINESS  
11 RULES IN A WAY THAT ENSURES THAT THE PROGRAM CAN  
12 OPERATE IN AN EFFICIENT AND COMPLIANT WAY IN THE  
13 FUTURE.

14 AND SO BEFORE I FINISH, I WANT TO PROVIDE  
15 A HIGH LEVEL OVERVIEW OF THE PSP IMPLEMENTATION  
16 SCHEDULE FOR THE REMAINDER OF THE AWARD. TODAY I  
17 COVERED WHAT WILL BE SEEN BETWEEN NOW AND JUNE OF  
18 2026 IN WHICH WE'LL CONTINUE TO FOCUS ON INTEGRATING  
19 PSP INTO OUR CLINICAL INFRASTRUCTURE, INCLUDING  
20 COORDINATING REFERRALS TO THE PSP FROM THE ALPHA  
21 CLINICS AND DEVELOPING A REFERRAL INTAKE PROCESS  
22 WITH THE CCCE'S WHICH WE MENTIONED EARLIER IN  
23 MEETING. THEY'LL BE LAUNCHING NEXT YEAR. AND WE  
24 EXPECT THAT THE STEADY STATE FOR THE PROGRAM WILL BE  
25 REACHED BY THE END OF NEXT YEAR FOR YEARS THREE AND

1       FOUR OF THE AWARD. AND THEN BY YEAR FIVE, WE'LL  
2       EITHER ENGAGE IN WINDING DOWN THE AWARD OR, IF  
3       APPLICABLE, RAMPING UP AND EXTENDING FOR A NEW PHASE  
4       OF THE PROGRAM.

5                   SO THANK YOU SO MUCH FOR THE OPPORTUNITY  
6       TO SHARE THIS UPDATE. BEFORE I GET TO QUESTIONS, I  
7       DO WANT TO ACKNOWLEDGE THE FEEDBACK WE RECEIVED FROM  
8       THE AAWG WHEN I PRESENTED THIS UPDATE BACK TO THEM  
9       IN NOVEMBER AND THEY ASKED SOME REALLY IMPORTANT  
10      QUESTIONS REGARDING WHETHER WE PROVIDE TAX EDUCATION  
11      TO PATIENTS WE'RE SUPPORTING SINCE RECEIVING THIS  
12      ADDITIONAL SUPPORT COULD HAVE RAMIFICATIONS ON THEIR  
13      TAXES AND POTENTIAL ELIGIBILITY FOR MEDI-CAL OR  
14      OTHER PUBLIC PROGRAMS.

15                  SO WE FOLLOWED UP WITH THE AAWG MEMBERS TO  
16      CONNECT US WITH RESOURCES, AND WE'RE FOLLOWING THEIR  
17      GUIDANCE, THAT WE SHOULD IDENTIFY A CALIFORNIA-BASED  
18      TAX EXPERT SO THAT WE CAN HAVE BETTER ABILITY TO  
19      UNDERSTAND AND IDENTIFY EDUCATIONAL RESOURCES FOR  
20      OUR PATIENTS, FOR OUR PARTICIPANTS, AND THEY CAN  
21      MAKE INFORMED DECISIONS IN REGARD TO PROGRAM  
22      PARTICIPATION.

23                  AND SO WITH THAT, I'M HAPPY TO TAKE ANY  
24      ADDITIONAL QUESTIONS FROM THE GROUP.

25                  CHAIRMAN IMBASCIANI: GREAT. SINCE THIS

1 IS AN UPDATE, IT DOESN'T REQUIRE A MOTION OR A VOTE.  
2 SO THE FLOOR IS OPEN FOR DISCUSSION.

3 MS. DURON: THANK YOU. NIMIT, WONDERFUL  
4 TO SEE THIS AND ACTUALLY SEE IT LAID OUT. ONE OF  
5 THE THINGS THAT'S INTERESTING TO ME IS POSSIBLY THE  
6 MORE EXPENSIVE PIECE THAT YOU COULD PROVIDE AS A  
7 SERVICE, BUT ULTIMATELY THE ONE THAT WILL ENSURE  
8 COMPLIANCE, COMFORTABLENESS WITH THE PROGRAMS, STICK  
9 TO IT, IS PSYCHOSOCIAL SUPPORT. SO MENTAL HEALTH  
10 SERVICES THAT SUPPORT, NOT JUST THE PATIENT, BUT THE  
11 FAMILY BECAUSE SOMETIMES THE FAMILY IS IN A DITHER.  
12 AND IF YOU DON'T ADDRESS ALL OF THOSE, IT SOMETIMES  
13 PULLS THE PATIENT DOWN OR OUT.

14 SO ARE YOU CONSIDERING OFFERING THAT, AS  
15 YOU TALKED ABOUT, LOOKING FOR OTHER ISSUES YOU MIGHT  
16 HAVE TO ADDRESS? I THINK THAT IS ACTUALLY ONE OF  
17 THE MOST CRUCIAL.

18 MR. RUPAREL: OKAY. YEAH. I THINK THIS  
19 IS SOMETHING THAT, WHEN WE WERE DOING THE PLANNING  
20 FOR THE PROGRAM, WE LOOKED INTO. SO A LITTLE  
21 BIT -- IT'S A SIMILAR ISSUE WE'LL GET WITH CHILDCARE  
22 AS WELL IS JUST HAVING -- SO WE GET INTO ISSUES OF  
23 INDEMNIFICATION IF WE'RE PROVIDING SERVICES WITHIN A  
24 PROTOCOL. SO WE'VE BEEN GOING OUT TO FOLKS THAT  
25 HAVE BEEN ASKING ABOUT -- THINKING ABOUT THESE SAME

1 ISSUES. THE CLOSEST WE'VE GOT IN TERMS OF BEING  
2 ABLE TO SORT OF DO SOMETHING LIKE THAT IS THAT THE  
3 OTHER MODEL IS JUST TO GIVE THE PATIENT A GRANT.  
4 AND THAT'S WHAT A LOT OF -- SOME OF THE  
5 DISEASE-ORIENTED SUPPORT GROUPS ARE DOING.

6 SO WE HAVEN'T, I DON'T THINK, UP UNTIL NOW  
7 REALLY SORT OF IMAGINED A WAY WE CAN ORIENT OUR  
8 CURRENT PLATFORM TO THAT SET OF NEEDS. SO WE JUST  
9 NEED TO KEEP SORT OF ENGAGING WITH PEOPLE TO SORT  
10 OUT HOW WOULD WE DO THAT. THAT'S ALSO A SET OF  
11 SERVICES, BY THE WAY, THAT THE CLINICAL AWARD  
12 COULD --

13 MS. DURON: I WAS THINKING THAT'S WHERE IT  
14 SHOULD START, MAYBE AN EVALUATION OF THE PATIENT  
15 NEEDS, BECAUSE OFTENTIMES THEY'RE NOT RECOGNIZING  
16 THIS IS A NEED. BECAUSE WE USED TO DO PSYCHOSOCIAL  
17 SUPPORT FOR OUR PATIENTS ALL THE TIME. SO YOU HAVE  
18 TO WORRY ABOUT THE LANGUAGE BECAUSE THAT IS ALSO  
19 CRITICAL. WHEN YOU CAN'T COMMUNICATE, YOU FEEL VERY  
20 LOST IN A SYSTEM THAT DOESN'T HEAR YOU AND LISTEN  
21 AND KNOW WHAT YOU NEED. AND OFTENTIMES YOUR NEEDS,  
22 THANK GOD YOU LISTED THEM ALL THERE OR A NUMBER OF  
23 THEM, ARE THOSE ONES NOT CONNECTED TO ACTUAL  
24 TREATMENT OF THE DISEASE OR THE CLINICAL TRIAL. AND  
25 THAT'S WHERE PATIENTS GET KIND OF FRUSTRATED AND

1 LOST. SO I'M GLAD WE'VE GOT THAT.  
2  
3 THE OTHER THING YOU MIGHT CONSIDER IS A  
4 TELEHEALTH COMPONENT. MORE AND MORE PUBLIC HEALTH  
5 SYSTEMS ARE TRYING TO FIGURE OUT HOW TO UTILIZE  
6 THAT, PARTICULARLY FOR RURAL COMMUNITIES. IT'S A  
7 GROWING NEED, AND I THINK YOU CAN ACTUALLY PROVIDE,  
8 PARTICULARLY FOR MEN WHO OFTENTIMES ARE NOT WILLING  
9 TO GO ON A CAMERA, BUT WILL CALL IN. I MEAN WE'VE  
10 SEEN THIS IN THE LATINO COMMUNITY WITH MEN WHERE  
11 THEY UTILIZE THE SERVICE, BUT THEY LIKE THE  
12 ANONYMITY. I MEAN YOU'LL KNOW WHO THEY ARE OR THE  
13 PERSON. I JUST THINK THAT TELEHEALTH IS A REAL  
14 CRITICAL WAY TO START TO ADDRESS THIS SO THAT YOU  
15 DON'T HAVE TO BE IN A LOCATION NECESSARILY. YOU CAN  
16 BE AT HOME SAFELY, ET CETERA, ET CETERA, AND FIND  
17 THAT SERVICE AT A TIME THAT SUITS YOU AND NOT THE  
18 SYSTEM.

19 SO I JUST THINK IT'S SOMETHING THAT NEEDS  
20 TO BE LOOKED AT. BUT, YES, AT THE CLINICAL LEVEL  
21 THEY START THINKING ABOUT THAT.

22 DR. LOMAX: YOU'VE JOGGED MY MEMORY NOW.  
23 SORRY. I WAS A BIT SLOW ON THE UPTAKE. SO THIS DID  
24 COME UP. BACK TO THE PSYCHOSOCIAL SUPPORT, AND WE  
25 DO NEED TO REALLY -- IF THAT IS DEEMED AN IMPORTANT  
ELEMENT TO THE CLINICAL JOURNEY, WE DO NEED TO

1 REALLY LOOK TOWARDS THE CLINICAL PROTOCOL FOR KIND  
2 OF A TECHNICAL REASON THAT TRIPS US UP IN THIS  
3 PROGRAM. WE CAN ONLY DEPLOY RESOURCES FOR  
4 CALIFORNIA PATIENTS. AND THIS ACTUALLY CAME UP WITH  
5 AN EXCHANGE WITH ONE OF THE IRB'S. IF THAT LEVEL OF  
6 SUPPORT IS DEEMED ESSENTIAL, THEN IT NEEDS TO BE  
7 AVAILABLE TO ANY PATIENT ENROLLED IN A CLINICAL  
8 TRIAL. THEREFORE, WE NEED TO LOOK TO THE CLINICAL  
9 PROTOCOL WHICH CAN SERVE ALL PATIENTS. WE HAVE A  
10 LITTLE BIT OF A QUIRK OF POLICY HERE, THAT THESE  
11 RESOURCES CAN ONLY GO TO CALIFORNIA RESIDENTS. SO  
12 THAT'S THE PROBLEM WE RAN INTO ON THAT ISSUE.

13 MS. DURON: NOTHING LIKE SYSTEMS GETTING  
14 IN THE WAY OF A CURE.

15 MR. RUPAREL: THE TELEHEALTH POINT IS  
16 REALLY IMPORTANT. AND AS WE EXPAND TO THE COMMUNITY  
17 CARE CENTERS, I THINK THAT WOULD CERTAINLY BE MORE  
18 IMPORTANT IN THE FUTURE.

19 CHAIRMAN IMBASCIANI: MARGUERITE.

20 MS. CASILLAS: SO GREAT UPDATE. AND I'M  
21 GLAD TO HEAR THAT THE ENROLLMENT HAS EXPANDED, IT  
22 SEEMS, GREATLY. SOMEBODY CAN DO THE MATH BETWEEN 5  
23 AND 17. WHAT DID YOU FIND BESIDES -- IS THERE ANY  
24 AWARENESS THAT WAS HOLDING PEOPLE BACK FROM  
25 ENROLLING?

1                   MR. RUPAREL: WE HAVE NOT GONE TO THE  
2                   EXTRA LAYER OF KIND OF ANALYZING THE BARRIERS TO  
3                   ACCESS. I THINK FOR ME WHAT I'VE OBSERVED IS THAT  
4                   INCREASING ENROLLMENT -- INCREASING AWARENESS WITH  
5                   THE CLIN2S AND BUILDING RELATIONSHIPS WITH THE STUDY  
6                   TEAMS IS WHAT'S REALLY HELPED.

7                   THE OTHER THING THAT WE'VE HEARD IS THAT  
8                   THE STUDY COORDINATOR WILL OFTEN TALK TO LIKE FIVE  
9                   PATIENTS, AND ONE PATIENT WILL ENROLL. SO I'M  
10                  TRYING TO FIGURE OUT, LIKE, HOW CAN WE GET THOSE  
11                  ADDITIONAL PATIENTS ENROLLED IN THE PROGRAM BECAUSE  
12                  I THINK WHAT'S HAPPENING IS PATIENTS CAN BE  
13                  OVERWHELMED WHEN THEY GET SO MUCH INFORMATION AT  
14                  THEIR PROBIE TRIAL APPOINTMENTS. AND SO THIS MAY  
15                  BE -- THIS PATIENT SUPPORT PROGRAM MAY BE LIKE PAGE  
16                  18 OF A 20-PAGE BOOKLET THAT THEY GET. AND SO I'M  
17                  TRYING TO FIGURE OUT WAYS THAT WE CAN MAYBE HAVE  
18                  EVERSANA DO OUTREACH CALLS TO FOLLOW UP WITH THOSE  
19                  PATIENTS WHO HAVE BEEN IDENTIFIED AS BEING  
20                  INTERESTED AND BE ABLE TO ENROLL THEM INTO THE  
21                  PROGRAM.

22                  MS. CASILLAS: I THINK THINKING PEOPLE  
23                  MIGHT THINK, OH, THAT COULDN'T POSSIBLY MEAN ME FOR  
24                  SOME REASON.

25                  DR. LOMAX: NIMIT, I ACTUALLY THINK THE

1 NUMBERS ARE QUITE -- LIKE I SAY, THE INCREASE HAS  
2 BEEN REALLY IMPRESSIVE. I THINK ONE OF THE THINGS  
3 TO REMEMBER IS THE MOMENT WE STARTED THIS PROGRAM,  
4 WE WERE REALLY AT A NADIR IN TERMS OF OUR  
5 PATIENT -- OUR PERCENT OF ELIGIBLE PATIENTS IN  
6 CIRM-FUNDED TRIALS WHO WERE ON PROTOCOL. AND YOU  
7 DID SOME NUMBERS. CAN YOU TELL IT IN TERMS OF --

8 MR. RUPAREL: WE'VE WORKED WITH OUR --

9 DR. LOMAX: -- OUR PRESENTATION IN TERMS  
10 OF ELIGIBLE PATIENTS?

11 MR. RUPAREL: YEAH. SO WE'VE WORKED WITH  
12 OUR CLINICAL DEVELOPMENT COLLEAGUES TO KIND OF HAVE  
13 A ROUGH ESTIMATE FOR WHAT PERCENTAGE OF ENROLLED  
14 CALIFORNIA PATIENTS ARE WE SUPPORTING THROUGH THE  
15 PSP. AND IT'S AROUND 15 TO 20 PERCENT. SO I THINK  
16 IF YOU JUST LOOK AT THE NUMBER OF 17 PATIENTS, IT  
17 MAY NOT SEEM LIKE A LOT. BUT WHEN YOU CONTEXTUALIZE  
18 IT IN TERMS OF SINCE THIS PROGRAM HAS LAUNCHED,  
19 WHICH WAS IN NOVEMBER OF LAST YEAR, RIGHT, WE'VE GOT  
20 ABOUT 15 TO 20 PERCENT AND IT IS INCREASING. SO MY  
21 HOPE IS THAT, AS WE LAUNCH THE NEW CLIN2S NEXT YEAR,  
22 WE'LL BE ABLE TO ENROLL MORE PATIENTS.

23 CHAIRMAN IMBASCIANI: ARE THERE ANY OTHER  
24 QUESTIONS FOR NIMIT?

25 VICE CHAIR BONNEVILLE: NO, BUT I DO WANT

1 TO THANK NIMIT SO MUCH FOR YOUR PRESENTATION.  
2 REALLY APPRECIATE IT. THIS IS A VERY IMPORTANT  
3 PROGRAM, AND I'M TRULY PROUD OF THE WORK WE'VE DONE  
4 HERE. AND THAT'S IN LARGE PART THANKS TO YOU. SO  
5 THANK YOU.

6 CHAIRMAN IMBASCIANI: GREAT. OKAY. OUR  
7 LAST SUBSTANTIAL ITEM ON THE AGENDA IS A DISCUSSION  
8 ABOUT CIRM'S COMMUNICATION STRATEGY. IT'S GOING TO  
9 BE LED BY OUR DIRECTOR OF COMMUNICATIONS, AMY ADAMS.

10 MS. ADAMS: J.T. IS PLAYING A SUPPORT  
11 STAFF.

12 CHAIRMAN IMBASCIANI: ROLE.

13 MS. ADAMS: TODAY, YEAH.

14 CHAIRMAN IMBASCIANI: THEY GIVE OSCARS OUT  
15 TO BOTH.

16 MS. ADAMS: OKAY. THANK YOU, MR. CHAIR,  
17 MEMBERS OF THE BOARD, MEMBERS OF THE PUBLIC WHO ARE  
18 LISTENING IN. I'LL CONTINUE TO SHARE. I'VE LOST MY  
19 CURSOR. OKAY. WE'RE GOOD.

20 I HAVE A BONUS ITEM HERE. BEFORE WE  
21 LAUNCH INTO THE PRESENTATION, I WANTED TO TAKE A  
22 MOMENT TO ACKNOWLEDGE THE HARD WORK OF ESTEBAN  
23 CORTEZ WHO IS THE DIRECTOR OF MARKETING AND  
24 COMMUNICATIONS. AND HE IS LEAVING CIRM AT THE END  
25 OF NEXT WEEK.

1           THOSE OF YOU HAVE BEEN ON THE BOARD FOR  
2   ESTEBAN'S TENURE HAVE GOTTEN TO KNOW HIS DEDICATION  
3   TO CIRM, HIS INCREDIBLE WORK ETHIC, HIS UNBELIEVABLE  
4   PROFESSIONALISM. WHEN HE ANNOUNCED HIS DEPARTURE  
5   LAST WEEK, PEOPLE FROM ACROSS CIRM EMAILED ME TO  
6   APOLOGIZE, TO FEEL SORRY FOR ME THAT I WAS LOSING  
7   HIM. AND TO A PERSON THEY CALLED HIM A DELIGHT TO  
8   WORK WITH. AND THEY ARE RIGHT. I HOPE YOU CAN JOIN  
9   ME IN THANKING ESTEBAN FOR ALL HE'S DONE TO ADVANCE  
10   CIRM'S MISSION AND TO WISH HIM ALL THE BEST IN HIS  
11   FUTURE.

12           OKAY. WITH THAT SAID, IT IS MY PLEASURE  
13   TO SHARE OUR COMMUNICATIONS AND OUTREACH STRATEGY.  
14   YOU CAN FIND THE FULL STRATEGY ATTACHED TO THE  
15   AGENDA AND IN BOARDABLE. I'M HAPPY TO TAKE  
16   QUESTIONS ON ANY ASPECT OF THAT STRATEGY, BUT SO  
17   MUCH IS GOING ON THAT TODAY I WANT TO FOCUS ON THE  
18   THINGS WE'RE ACTUALLY DOING INSTEAD OF JUST WHAT WE  
19   PLAN TO DO.

20           SO FIRST, I KNOW WE SHOW THIS SLIDE A LOT,  
21   BUT THAT'S BECAUSE WE CARE ABOUT IT. CIRM'S MISSION  
22   OF DELIVERING CURES DRIVES EVERY ASPECT OF THIS  
23   COMMUNICATIONS STRATEGY. SO THIS IS THE MISSION  
24   STATEMENT FOR THE COMMUNICATIONS AND OUTREACH TEAM.  
25   WE BELIEVE THAT BUILDING SUPPORT FOR CIRM AMONG

1 VARIED CALIFORNIA AUDIENCES WILL HELP CIRM ACHIEVE  
2 ITS MISSION. CIRM'S SUCCESS REQUIRES THE PEOPLE OF  
3 CALIFORNIA TO UNDERSTAND THE VALUE OF FUNDING  
4 SCIENTIFIC RESEARCH AND THE BENEFITS THAT FUNDING  
5 BRINGS TO THE STATE IN THE MANY WHO HAVE ACCESS TO  
6 CLINICAL TRIALS, TRAINING FOR REGENERATIVE MEDICINE  
7 CAREERS FOR PEOPLE FROM ALL REGIONS, AND ECONOMIC  
8 STRENGTH.

9 MANY OF YOU MAY REMEMBER THIS SLIDE FROM  
10 MY PRESENTATION IN SEPTEMBER. I TOLD YOU THAT I  
11 WANT EVERYONE IN CIRM TO BE SINGING THE SAME SONG.  
12 AND THAT SONG WILL TRANSLATE INTO STORYTELLING FOR  
13 KEY AUDIENCES ACROSS CALIFORNIA. SONGS ARE POWERFUL  
14 BECAUSE THEY CONVEY A STORY. THEY'RE ENJOYABLE AND  
15 THEY STAY WITH YOU, THEY'RE MEMORABLE, AND WE WANT  
16 OUR STORY TO BE MEMORABLE. AND I SAID THAT I WANTED  
17 TO CREATE A SONG THAT INSPIRES THESE EMOTIONS WHICH  
18 I BELIEVE ARE CRITICAL FOR ACHIEVING THE OBJECTIVES  
19 THAT I LAID OUT.

20 IF WE CAN STIR THESE EMOTIONS, WE CAN  
21 INSPIRE THE PUBLIC, PATIENTS, LAWMAKERS, AND  
22 SCIENTISTS TO SUPPORT AND ENGAGE WITH CIRM. WELL,  
23 THIS SLIDE IS MY STRATEGY, BUT I'M GOING TO SHOW IT  
24 LIKE THIS. SO HERE'S THE SAME INFORMATION DISPLAYED  
25 DIFFERENTLY. THESE ARE THE FOUR PILLARS OF MY

1 STRATEGY: CREATE THE STORY, TELL THE STORY, DELIVER  
2 THE STORY, AND MEASURE THE IMPACT.

3 IN THE FULL STRATEGY DOCUMENT, WE CAN SEE  
4 TACTICS FOR EACH OF THESE PILLARS ALONG WITH AN  
5 IMPLEMENTATION TIMELINE. RATHER THAN DISCUSSING  
6 WHAT WE'RE GOING TO DO, TODAY I'M GOING TO TALK  
7 ABOUT WHAT WE'VE BEEN DOING IN EACH PILLAR.

8 SO FIRST, THIS IS THE BIG SHOWCASE ONE FOR  
9 TODAY, CREATE THE STORY. OUR STORY NEEDS TO CONNECT  
10 EMOTIONALLY TO THE PEOPLE WE'RE TRYING TO REACH. IT  
11 NEEDS TO BE FLEXIBLE ENOUGH TO BE TOLD BY ANYONE TO  
12 ANY AUDIENCE. I'VE HIRED AN AGENCY CALLED  
13 VALVESPRING TO HELP CREATE THIS STORY. AND J.T., MY  
14 SUPPORT STAFF TODAY, WILL BE DEBUTING THAT STORY AT  
15 THE END OF MY PRESENTATION. SO STAY TUNED.

16 IN ADDITION TO A PATIENT-FOCUSED,  
17 RESULTS-ORIENTED NARRATIVE, THE STORY HAS DYNAMIC,  
18 FORWARD LOOKING VISUALS WITH AN EMPHASIS ON  
19 PATIENTS. WE'LL ALSO CREATE ALTERNATE VERSIONS OF  
20 THE STORY WITH THE ABILITY TO ADD OR CHANGE CONTENT  
21 AND PATIENT STORIES THAT'S RELEVANT FOR PARTICULAR  
22 AUDIENCES. AND I'LL TALK MORE ABOUT THAT WHEN I  
23 BRING J.T. UP.

24 SO WHO ARE WE TELLING THE STORY? A STORY  
25 DOES NOT HELP US IF WE DON'T DO ANYTHING WITH IT.

1 WE PLAN TO INCORPORATE THE STORY INTO DIVERSE  
2 STORYTELLING FORMATS INCLUDING PATIENT STORIES,  
3 SCIENTIFIC PROGRESS, AND VIDEOS. HERE YOU CAN SEE  
4 SOME EXAMPLES OF HOW WE'VE TOLD THE STORY SINCE OUR  
5 LAST BOARD MEETING. IN THE MIDDLE THAT BEAUTIFUL  
6 BOY IS CALVIN. HE'S THE SON OF THE MOM WHO SPOKE SO  
7 PASSIONATELY AT THE LAST MEETING IN FAVOR OF AN  
8 AWARD -- AND HERE I'M STARTING TO TEAR UP -- AN  
9 AWARD THAT COULD BENEFIT PEOPLE WITH PITT HOPKINS  
10 DISEASE AMONG OTHER GENETIC CONDITIONS. WE REACHED  
11 OUT TO THAT MOM, AND WE WROTE A STORY ABOUT HER AND  
12 HER SON. AND WE ALSO TALKED TO THE SCIENTIST WHO  
13 RECEIVED THE AWARD WHO TALKED PASSIONATELY ABOUT THE  
14 VALUE OF INCLUDING PATIENT VOICES EVEN AT EARLY  
15 STAGE DISCOVERY WORK --

16 IF YOU HAVEN'T SEEN THAT STORY, I  
17 ENCOURAGE YOU TO READ IT. MAYBE I'LL ENCOURAGE  
18 CLAUDETTE TO SEND IT OUT TO YOU.

19 OKAY. SO IN ADDITION, THE TEAM RAN A  
20 SOCIAL MEDIA CAMPAIGN AROUND EPILEPSY AWARENESS  
21 MONTH. THAT CAMPAIGN INCLUDED STORIES ABOUT  
22 CIRM-FUNDED CELL THERAPY APPROACHES TO TREATING  
23 EPILEPSY AND PATIENT STORIES OF PEOPLE WHO HAVE  
24 PARTICIPATED IN CIRM-FUNDED CLINICAL TRIALS FOR  
25 EPILEPSY. DISEASE AWARENESS MONTHS ARE A GOOD

1           OPPORTUNITY TO GET OUR STORY IN FRONT OF PATIENTS  
2           AND PATIENT ADVOCATES. IN PARALLEL WITH THIS  
3           CAMPAIGN, THE OUTREACH TEAM ATTENDED A TWO-DAY  
4           EPILEPSY EXPO IN ANAHEIM WHERE THEY WERE ALSO ABLE  
5           TO SHARE CIRM'S STORY.

6           OKAY. FINALLY, HERE ON THE RIGHT, IT'S A  
7           NEW BROCHURE THE TEAM DEVELOPED FEATURING PATIENT  
8           STORIES. THIS VERSION THAT WE CREATED INITIALLY HAS  
9           A RANGE OF RARE AND COMMON DISEASES REPRESENTED AND  
10           A MIX OF NEUROLOGICAL DISEASES AND OTHERS. THIS IS  
11           THE VERSION OUR VICE CHAIR TOOK TO D.C. TO VISIT  
12           LEGISLATORS.

13           WHAT I WANT TO HIGHLIGHT IS THAT THE  
14           DESIGN IS MODULAR AND VERY FLEXIBLE. SO IF ONE OF  
15           YOU ON THE BOARD COMES TO ME AND WANTS A BROCHURE  
16           FOR A PARTICULAR AUDIENCE OR FOR A PARTICULAR EVENT,  
17           WE CAN CREATE ONE THAT FOCUSES ON RARE DISEASES OR  
18           FOCUSSES ON NEUROLOGICAL DISEASES OR FOCUSES ON  
19           DISEASES OF A PARTICULAR ETHNICITY. I THINK IT  
20           COULD BE A POWERFUL TOOL AND A USEFUL LEAVE BEHIND.  
21           AND I LIKE THE FACT THAT IT'S MODULAR AND,  
22           THEREFORE, EASY TO PRINT VERY QUICKLY.

23           OKAY. SO HOW ARE WE DELIVERING THE STORY?  
24           I'M SEPARATING TELLING THE STORY FROM DELIVERING THE  
25           STORY. THEY'RE INTERTWINED OBVIOUSLY. BUT I THINK

1 TELLING THE STORY IS THE STORY WE WRITE, BUT THE  
2 STORY DOES NOT DO ANY GOOD UNLESS YOU GET IT IN  
3 FRONT OF THE RIGHT AUDIENCE. SO I'M REALLY THINKING  
4 A LOT ABOUT CHANNELS, DELIVERY CHANNELS, FOR THESE  
5 STORIES. SO TO HELP US DELIVER OUR STORY  
6 EFFECTIVELY, I'VE HIRED A PR FIRM CALLED FORS MARSH.  
7 THEY HAVE A NATIONAL REPUTATION AS AN AGENCY THAT'S  
8 FOCUSED ON PUBLIC GOOD. IN PARTICULAR, THEY'VE  
9 WORKED WITH SEVERAL INSTITUTES WITHIN THE NIH AS  
10 WELL AS THE CDC AND WITH NATIONAL PATIENT ADVOCACY  
11 GROUPS.

12 IN SELECTING FORS MARSH WE WERE  
13 PARTICULARLY IMPRESSED WITH THEIR STRONG EXAMPLES OF  
14 PLACING STORIES IN SPANISH LANGUAGE MEDIA AND OTHER  
15 MULTICULTURAL OUTLETS. THEY RECENTLY HELPED US  
16 PITCH THE ANNOUNCEMENT OF THE COMMUNITY CARE CENTERS  
17 OF EXCELLENCE AND GAINED US 1,880 MEDIA PLACEMENTS.  
18 AND ACTUALLY I THINK IT'S HIGHER THAN THAT. THAT  
19 WAS JUST IN THE FIRST WEEK, AND IT'S 2,000 NOW.  
20 THEY ALSO WORKED WITH US TO DEVELOP AND DISTRIBUTE  
21 OUR FIRST EVER SPANISH LANGUAGE VERSION OF A PRESS  
22 RELEASE.

23 SOME OF THESE 1,800 AND WHATEVER MEDIA  
24 PLACEMENTS INCLUDE OUTLETS THAT DIRECTLY RAN OUR  
25 PRESS RELEASE IN SPANISH. AND I WANT TO

1 PARTICULARLY THANK ROSA CANET-AVILES WHO WAS ABLE TO  
2 REPRESENT CIRM IN SPANISH ON KIWI RADIO, WHICH I'M  
3 TOLD IS PRONOUNCED KIKI, WHICH REACHES SPANISH  
4 SPEAKERS IN SAN FRANCISCO THROUGH SACRAMENTO. I'VE  
5 GOT A QUOTE HERE FROM ROSA IN SPANISH, BUT I CAN'T  
6 READ THE TRANSCRIPT. SO I CAN'T DO THAT, BUT WE  
7 HAVE A QUOTE HERE FROM ROSA IN ENGLISH WHERE SHE WAS  
8 INTERVIEWED FOR GENOMEWEB. AND I THINK THE QUOTE  
9 REALLY SUMS UP WHAT WE WANT TO BE SAYING. "THIS  
10 PROGRAM IS KEY TO CIRM'S LONG-TERM VISION TO ENSURE  
11 THAT EVERY CALIFORNIAN, REGARDLESS OF WHERE THEY  
12 LIVE OR THEIR SOCIOECONOMIC STATUS, HAS ACCESS TO  
13 CUTTING-EDGE CELL AND GENE THERAPY," WHICH IS A  
14 TERRIFIC MESSAGE FOR US TO BE GETTING OUT INTO THE  
15 WORLD.

16 ANOTHER VALUABLE WAY OF DELIVERING OUR  
17 STORY IS THROUGH IN-PERSON OUTREACH BY MEMBERS OF  
18 OUR OUTREACH TEAM, CIRM STAFF, AND BOARD MEMBERS.  
19 IN THE PAST FEW MONTHS, MARIA BONNEVILLE SPOKE ABOUT  
20 CIRM AT A HADASSAH EVENT IN L.A., ACCCOMPANIED BY  
21 BOARD MEMBER YAEL WYTE AND JACQUELINE HANTGEN WHO  
22 DOES OUTREACH FOR US IN SOUTHERN CALIFORNIA AND WHO  
23 ORGANIZED THE EVENT. I BELIEVE MARIA ALSO SPOKE  
24 RECENTLY TO A ROTARY CLUB, AND I'M TOLD ALL CAMERAS  
25 DIED RIGHT BEFORE THE LINE DANCING STARTED. IT'S

1 TRUE. IT IS TRUE. SO I DON'T HAVE THE PHOTO HERE.

2 IT'S TRUE. WE CAN GET A DEMO LATER.

3 AND IN THE BOTTOM YOU SEE ADITI DESAI WHO  
4 LEADS OUR OUTREACH EFFORTS ALONG WITH CATHERINE  
5 SWEPPE. I DON'T KNOW HOW TO SAY THAT LAST NAME,  
6 SWEPPE, ON THE EDUCATION TEAM. RECENTLY THEY  
7 ATTENDED A DIVERSITY AND STEM CONFERENCE IN OHIO,  
8 AND SEVERAL OF OUR TRAINEES SHOWED UP AT THE BOOTH  
9 AND HELPED TALK ABOUT CIRM WHILE THERE. AND IN THE  
10 FUTURE, I WOULD LOVE TO WORK WITH THE OUTREACH TEAM  
11 AND THINK ABOUT HOW TO BRING THESE STORIES TO YOU  
12 BECAUSE THESE STUDENTS DO GO TO A LOT OF EVENTS.

13 NOT SHOWN, BUT REALLY IMPORTANT IS AN  
14 ALZHEIMER'S EVENT IN FRESNO, A PART OF THE STATE  
15 WHERE CIRM IS NOT WELL REPRESENTED WHERE ESTEBAN  
16 CORTEZ FROM THE COMMUNICATIONS TEAM VOLUNTEERED TO  
17 HELP SPREAD THE WORD ABOUT CIRM'S COMMITMENT TO  
18 NEUROLOGICAL DISEASES. AND HE WAS ACCCOMPANIED BY  
19 BOARD MEMBER ADRIANA PADILLA. THIS IS JUST A SMALL  
20 SAMPLE OF THE MANY IN-PERSON EVENTS THAT VARIOUS  
21 CIRM MEMBERS ATTEND.

22 OKAY. THE FINAL PART OF THE STRATEGY, YOU  
23 CAN'T CHANGE WHAT YOU DON'T MEASURE, WHICH IS WHERE  
24 WE MEASURE ABSOLUTELY EVERYTHING, TRAFFIC, SOCIAL  
25 MEDIA ENGAGEMENT, MEDIA PLACEMENTS. AND ONCE WE

1 STANDARDIZE HOW WE WANT TO COMPILE THESE METRICS,  
2 WE'LL BE REPORTING OUT ON THESE REGULARLY.

3 IN THE MEANTIME I WANTED TO GIVE JUST A  
4 SMALL SNEAK PEAK OF SOME METRICS THAT I FOUND  
5 INTERESTING IN THE LAST MONTH OR TWO. WE RECENTLY  
6 RAN A SERIES OF SOCIAL MEDIA POSTS ABOUT THE LAUNCH  
7 OF THE CCCE'S. THE POST BEGAN, "ACCESS TO CLINICAL  
8 TRIALS SHOULDN'T DEPEND ON WHERE YOU LIVE." THAT  
9 RESONATED WIDELY. THAT WAS OUR MOST VIEWED POST ON  
10 SOCIAL MEDIA IN THE LAST MONTH OR TWO. AND RANKING  
11 JUST BEHIND THAT POST WAS ANOTHER POST ABOUT RECENT  
12 NEWS OUT OF UCLA REGARDING THEIR ADA SCID TRIAL.  
13 THERE WAS A PATIENT-FOCUSED STORY ABOUT HOW KIDS  
14 HAVE BENEFITED FROM THAT TRIAL. AND THEN ON OUR  
15 BLOG, THE MOST READ POST WAS A RECENT STORY ABOUT  
16 BOARD MEMBER KIM BARRETT. I LOOK FORWARD TO COMING  
17 BACK TO YOU IN THE FUTURE WITH A FULLER EVALUATION  
18 OF OUR SOCIAL MEDIA PROGRAM. BUT FOR NOW I TAKE  
19 THESE METRICS AS AN INDICATION THAT A HUMAN-FOCUSED  
20 APPROACH IS REALLY RESONATING.

21 THANK YOU. ALL RIGHT. BEFORE I TAKE  
22 QUESTIONS, I'M GOING TO INVITE J.T. TO PRESENT THE  
23 CIRM STORY AS I MENTIONED EARLIER. AND ONCE HE'S  
24 DONE, I'LL BE MORE THAN HAPPY TO TAKE QUESTIONS.  
25 AND BEFORE I INTRODUCE J.T., J.T., YOU NEED TO KNOW

1 THAT A FEW OF US HAVE HATCHED A LITTLE PLAN TO  
2 VIDEOTAPE EVERYONE ON THE EXECUTIVE TEAM DOING THIS  
3 PRESENTATION BECAUSE I THINK IT'S A POWERFUL  
4 PRESENTATION AND EVERYONE SHOULD BE ABLE TO PRESENT.  
5 BOARD MEMBERS, I WON'T PUT YOU IN THE COMPETITION  
6 BECAUSE THAT'S NOT APPROPRIATE, BUT IF ANYONE WANTS  
7 TO JOIN THE COMPETITION, I'D BE HAPPY TO VIDEOTAPE  
8 IT.

9                   OKAY. SO J.T. IS GOING TO HELP ME ROLL  
10 OUT THE NEW CIRM STORY. THIS IS DEVELOPED IN  
11 COLLABORATION WITH OUR VENDOR VALVESPRING. AT  
12 PREVIOUS BOARD MEETINGS MANY OF YOU HAVE ENCOURAGED  
13 ME TO DEVELOP A NARRATIVE, THE SONG WE ALL SING,  
14 THAT HAS HEART, A NARRATIVE THAT DRAWS ON PATIENT  
15 STORIES, AND SHOWS CIRM'S IMPACT IN CALIFORNIA. AND  
16 I BELIEVE WE'VE DONE THAT.

17                   THE VERSION OF OUR STORY THAT J.T. IS  
18 GOING TO REVEAL IS INTENDED TO ELICIT EXCITEMENT  
19 ABOUT CIRM, HOPE FOR CURES, AND PRIDE IN CALIFORNIA,  
20 WHICH IS ALL TO SAY THAT J.T. IS GOING TO EMOTE FOR  
21 US TODAY. ONE SECOND, J.T. WHAT I HOPE YOU WILL  
22 SEE IS THAT THE NARRATIVE ALSO LEAVES ROOM FOR  
23 ALTERNATIVES. IF YOU'RE SPEAKING TO AN AUDIENCE WHO  
24 WANT TO LEARN MORE ABOUT OUR EDUCATION PROGRAMS,  
25 THERE'S ROOM TO ADD THOSE SLIDES. IF YOU WANT TO

1 TALK MORE ABOUT FUNDING STRATEGIES, THERE'S A PLACE  
2 FOR THAT TOO. IF YOU'RE SPEAKING TO A LATINO  
3 AUDIENCE OR AN AUDIENCE INTERESTED IN RARE DISEASES,  
4 I'LL BE PROVIDING A STOCKPILE OF ALTERNATIVE PATIENT  
5 IMAGES AND TALKING POINTS YOU CAN USE TO CUSTOMIZE  
6 THE STORY FOR THOSE AUDIENCES. THIS DECK AND  
7 NARRATIVE WILL BE AVAILABLE TO ALL OF YOU, AS WELL  
8 AS ADDITIONAL MATERIALS THAT WE'RE DEVELOPING TO  
9 HELP TELL THE STORY, MAKE YOUR POINTS, A REFERENCE  
10 FOR PATIENT STORIES, AND AN ELEVATOR PITCH. OF  
11 COURSE, YOU'RE WELCOME TO TELL CIRM'S STORY IN A  
12 LANGUAGE THAT FEELS APPROPRIATE FOR YOU AND YOUR  
13 AUDIENCE.

14 NOW, WITHOUT FURTHER ADO, J.T. NEEDS TO  
15 HANG ON JUST A SECOND BECAUSE NOW I NEED TO SWITCH  
16 SLIDES.

17 MS. DURON: CUT. CUT.

18 MS. ADAMS: ALL RIGHT. I HAVE TO RESHARE.  
19 J.T., YOU CAN CLEAR YOUR THROAT OR SOMETHING. OKAY,  
20 J.T.

21 DR. THOMAS: THANK YOU, AMY, BOARD  
22 MEMBERS. I WANT TO BEGIN WITH A STORY THAT BRINGS  
23 US TOGETHER, BOARD MEMBERS, SCIENTISTS, LEGISLATORS,  
24 PATIENTS, CAREGIVERS, ADVOCATES, AND THE PEOPLE OF  
25 CALIFORNIA. A FEW YEARS AGO A BABY BOY IN THE

1 SACRAMENTO VALLEY WAS BORN WITH A LIFE-THREATENING  
2 IMMUNE DISORDER. HIS DIAGNOSIS CAME WITH ONLY ONE  
3 MESSAGE FOR HIS PARENTS. HIS FUTURE IS UNCERTAIN  
4 BECAUSE NO CURE EXISTED. BUT CALIFORNIANS CHOSE TO  
5 INVEST IN REGENERATIVE MEDICINE, AND THAT LITTLE BOY  
6 WAS ENROLLED IN A CLINICAL TRIAL FUNDED BY CIRM.

7 TODAY HE'S FULL OF ENERGY, CURIOSITY, AND  
8 FUN. THAT OUTCOME WAS NOT BY CHANCE, BUT THE RESULT  
9 OF CHOICES, THE BELIEF THAT WE CAN DO MORE AND  
10 FASTER FOR THOSE WHO NEED IT MOST.

11 CIRM, THE CALIFORNIA INSTITUTE FOR  
12 REGENERATIVE MEDICINE, IS A STATE AGENCY CREATED BY  
13 VOTERS IN 2004 AND RENEWED IN 2020. OVERALL,  
14 CALIFORNIANS AUTHORIZED OVER \$8 BILLION IN FUNDING  
15 TO DEVELOP THERAPIES FOR SERIOUS DISEASES, BOTH RARE  
16 AND COMMON.

17 OUR MISSION IS CLEAR. ACCELERATE  
18 WORLD-CLASS SCIENCE TO DELIVER TRANSFORMATIVE  
19 TREATMENTS EQUITABLY TO CALIFORNIA AND BEYOND. WE  
20 HELP SPEED BREAKTHROUGHS INTO REAL THERAPIES AND  
21 WORK TO ENSURE THAT THEY ARE WITHIN REACH OF  
22 EVERYONE IN CALIFORNIA WHO CAN BENEFIT FROM THEM.

23 REGENERATIVE MEDICINE FIXES THE ROOT CAUSE  
24 OF DISEASE. CELL THERAPY REPLACES DAMAGED CELLS  
25 WITH HEALTHY ONES. GENE THERAPY CORRECTS

1       INSTRUCTIONS INSIDE CELLS. GENE-MODIFIED CELL  
2       THERAPY IS A COMBINATION OF THE TWO.  
3                   CLINICAL TRIALS TESTING REGENERATIVE  
4       MEDICINE THERAPIES ARE HOW RONNIE, BORN WITH AN  
5       IMMUNE DISORDER, CAN NOW CLIMB ABOARD A FARM TRACTOR  
6       WITHOUT FEAR OF INFECTION, HOW ANNETTE WHO'S DECADES  
7       LONG EPILEPSY IS NOW CONTROLLED AFTER A SINGLE  
8       TREATMENT, AND HOW BYRON, A NAVY PILOT, WENT FROM,  
9       IN HIS WORDS, "ALIVE BUT NOT LIVING TO FLYING HIGH."  
10                  THIS IS HOW CALIFORNIANS ARE BUILDING THE  
11       FUTURE OF MEDICINE AND CHANGING LIVES. THERE ARE  
12       FOUR WAYS THE WORK CIRM IS DOING CHANGES LIVES.  
13                  FIRST, CIRM MOVES SCIENTIFIC DISCOVERIES FROM THE  
14       LAB TO PATIENTS FASTER. WE'VE FUNDED OVER 1400  
15       PROJECTS AND 115 CLINICAL TRIALS ACROSS 80 DISEASES.  
16                  MORE THAN 50 CHILDREN HAVE BEEN CURED THROUGH  
17       CIRM-SUPPORTED CLINICAL TRIALS. ADULTS WITH CHRONIC  
18       DEBILITATING CONDITIONS THAT MADE IT HARD TO MANAGE  
19       DAILY ACTIVITIES ARE NOW PURSUING THEIR LIVES AND  
20       LIVELIHOODS FULLY. THESE MILESTONES ARE POSSIBLE  
21       BECAUSE VOTERS ASKED FOR URGENCY AND PROGRESS.  
22                  SECOND, A CURE THAT NO ONE CAN ACCESS IS  
23       NOT A CURE. PART OF CIRM'S MISSION IS TO MAKE SURE  
24       EVERY CALIFORNIAN WHO CAN BENEFIT FROM CELL AND GENE  
25       THERAPIES HAS A PATH TO ACCESS. EVERY CLINICAL

BETH C. DRAIN, CA CSR NO. 7152

1 PROGRAM MUST INCLUDE TRANSPARENT PLANS FOR PATIENT  
2 ACCESS. OUR ALPHA CLINICS, COMMUNITY CARE CENTERS  
3 OF EXCELLENCE, AND PATIENT SUPPORT PROGRAM MAKE  
4 TRIALS AND TREATMENTS AVAILABLE STATEWIDE,  
5 ESPECIALLY FOR UNDERSERVED COMMUNITIES. A PERSON'S  
6 ZIP CODE SHOULD NEVER BLOCK ACCESS TO LIFESAVING  
7 TREATMENTS.

8 THIRD, BEYOND CURES, CIRM IS GROWING  
9 CALIFORNIA'S WORKFORCE AND INDUSTRY. OVER 4600  
10 PEOPLE HAVE BEEN TRAINED IN REGENERATIVE MEDICINE,  
11 MANY FROM UNDERREPRESENTED COMMUNITIES. OUR MOST  
12 RECENT ECONOMIC IMPACT STUDY SHOWED THAT OUR  
13 RESEARCH PROGRAMS HAVE ATTRACTED \$24 BILLION IN  
14 PRIVATE INVESTMENT, HELPED CREATE 56,000 NEW JOBS,  
15 AND LAUNCHED MORE THAN 50 NEW COMPANIES. THIS IS  
16 WORLD-CLASS SCIENCE DRIVING GROWTH AND OPPORTUNITY  
17 FOR THE ENTIRE STATE.

18 AND FINALLY, WHILE PUBLIC SCIENCE FUNDING  
19 DECLINES ELSEWHERE, CALIFORNIA IS CONTINUING TO  
20 INVEST IN RESEARCH, CLINICAL TRIALS, STUDENTS, AND  
21 PATIENTS. OUR NETWORK COVERS UNIVERSITIES,  
22 HOSPITALS, CLINICIANS, INDUSTRY, AND COMMUNITY-BASED  
23 ORGANIZATIONS. WHEN YOU HEAR ABOUT MAJOR ADVANCES  
24 IN CELL AND GENE THERAPIES, CALIFORNIA OFTEN PLAYED  
25 A ROLE.

1 NOT ONCE, BUT TWICE CALIFORNIA VOTERS  
2 CHOSE TO SUPPORT CIRM AND REGENERATIVE MEDICINE. WE  
3 TAKE THAT RESPONSIBILITY VERY SERIOUSLY. TO ENSURE  
4 WE USE EVERY PUBLIC DOLLAR WISELY AND EFFICIENTLY,  
5 WE ADOPTED A STRATEGIC FUNDING FRAMEWORK. THAT  
6 MEANS WE HAVE A CLEAR ROADMAP FOR DIRECTING  
7 RESOURCES TO THE SCIENCE AND PROGRAMS MOST LIKELY TO  
8 REACH PATIENTS. WE CREATE A CLEAR PATHWAY FROM  
9 FIRST DISCOVERY TO FDA SUBMISSION WITH PATIENT  
10 ACCESS BUILT INTO THE PROCESS. THAT IS HOW WE HONOR  
11 THE TRUST CALIFORNIANS HAVE PLACED IN US.

12 WE ALWAYS REMEMBER THAT BEHIND EVERYTHING  
13 WE DO THERE IS A PERSON WHOSE LIFE CAN BE BETTER.  
14 AND THAT IS WHY CIRM EXISTS, TO ACCELERATE THERAPIES  
15 FOR THOSE WHO NEED THEM MOST AND TO ADVANCE  
16 CALIFORNIA TO THE FOREFRONT OF REGENERATIVE MEDICINE  
17 WHERE CURES ARE FOUND. TO PATIENTS, FAMILIES, AND  
18 ADVOCATES WATCHING, WE HEAR YOU AND YOUR VOICE  
19 GUIDES US. TO SCIENTISTS IN CALIFORNIA, YOUR WORK  
20 PROVES SCIENCE IS DEEPLY HUMAN. TO LEGISLATORS AND  
21 POLICY LEADERS LISTENING IN, YOUR SUPPORT SHOWS THAT  
22 THE HEALTH OF CALIFORNIANS MATTERS AND SHOULD NOT  
23 DEPEND ON WHERE THEY LIVE OR HOW MUCH IS IN THEIR  
24 WALLET. TO OUR TEAM, YOU STEWARD PUBLIC DOLLARS  
25 WITH CARE AND PURPOSE. AND TO EVERYONE IN

1 CALIFORNIA, THANK YOU FOR BELIEVING IN A FUTURE  
2 WHERE CURES ARE NOT JUST POSSIBLE, BUT INEVITABLE.  
3 CURES BY CALIFORNIA FOR THE WORLD. CIRM IS HOW  
4 CALIFORNIANS TURN PIONEERING SCIENCE INTO A NEW  
5 FRONTIER FOR CURES FOR EVERY COMMUNITY AND EVERY  
6 REGION OF OUR STATE. THANK YOU.

7 MS. DURON: WHAT AWARD SHOULD WE GIVE HIM?

8 MS. ADAMS: EXECUTIVE TEAM. SO NOW I'LL  
9 TAKE QUESTIONS BOTH ON MY STRATEGY OR ON THE  
10 PRESENTATION, EITHER AND/OR BOTH. GEORGE.

11 DR. BLUMENTHAL: SO I GUESS I COULD  
12 SUMMARIZE MY REACTION IN ONE WORD. WOW. THIS  
13 REALLY WAS OUTSTANDING. I'VE LONG FELT THAT WE  
14 COULD DO A BETTER JOB COMMUNICATING ALL OF THE  
15 WONDERFUL THINGS WE DO. AND THIS IS REALLY  
16 MANIFESTED. I'M VERY IMPRESSED WITH THIS. I THINK  
17 THAT TELLING PEOPLE STORIES IS A WAY OF CONNECTING  
18 WITH THE AUDIENCE. AND EVEN IF WE DON'T MENTION A  
19 DISEASE THAT SOMEONE IS INTERESTED IN, MAKING THAT  
20 CONNECTION IN THEIR MINDS BETWEEN WHAT THEY'RE  
21 SEEING HERE AND WHAT THEY MAY BE INTERESTED IN IS AN  
22 EASY CONNECTION TO MAKE.

23 SO I JUST WANT TO PRAISE YOU FOR HAVING  
24 REALLY TAKEN A MAJOR STEP FORWARD, AND I VERY MUCH  
25 LOOK FORWARD TO SEEING THIS IN A VARIETY OF

BETH C. DRAIN, CA CSR NO. 7152

1 DIFFERENT CONTEXTS. SO THANK YOU.

2 MS. ADAMS: THANK YOU. LEONDRA.

3 DR. CLARK-HARVEY: SIMILARLY, I MEAN IT'S  
4 A LONG BOARD MEETING, AND THERE'S SO MUCH STUFF AND  
5 WE'RE IN IT. RIGHT? WE GET IT. WE'RE NERDS ABOUT  
6 THIS, AND YET I SAW THE MOST EMOGIES ENGAGEMENT,  
7 SMILES, NODDING HEADS FROM EVEN THE GROUP HERE  
8 DURING THAT PRESENTATION. SO I THINK THAT SAYS A  
9 LOT. GREAT JOB FOR THE TEAM THAT WORKED ON THIS,  
10 AND GREAT DELIVERY, J.T. THIS IS WHAT CATCHES  
11 PEOPLE'S ATTENTION, THE PHOTOS, THE STORIES, AND THE  
12 CONNECTION THERE. SO LOVELY JOB.

13 MS. ADAMS: THANK YOU. KIM.

14 DR. BARRETT: I THOUGHT THAT WAS TRULY  
15 AWESOME. SO CONGRATS, AMY, TO YOU AND YOUR TEAM.  
16 AND A REALLY NICE DELIVERY, J.T. I THINK YOU HAVE A  
17 FUTURE AS A VOICE-OVER ACTOR IF YOU WANT TO CHANGE  
18 CAREERS.

19 IN ADDITION TO REALLY BEING VERY, VERY  
20 TOUCHED AND MOVED BY THIS ELOQUENT EXPLANATION OF  
21 WHO WE ARE, IT'S LONG. SO TO WHAT EXTENT CAN PIECES  
22 OF THIS BE USED AS MORE SOUND BITES IN PLATFORMS  
23 WHERE THIS SORT OF LONG FORM WILL NOT BE  
24 APPROPRIATE?

25 MS. ADAMS: KIM, THANK YOU FOR TEEING UP

1 MY JANUARY BOARD PRESENTATION. SO THERE IS A  
2 MESSAGING -- SET OF MESSAGES DOCUMENT THAT UNDERLIES  
3 THIS PRESENTATION. SO A LOT OF THE NUGGETS IN THE  
4 PRESENTATION WE HAVE AS INDIVIDUAL SENTENCES OR  
5 PHRASES. AND THAT'S SOMETHING I'LL BE BRINGING TO  
6 THE NEXT BOARD MEETING. AND I'M THINKING OF ALL OF  
7 THIS AS A TOOLKIT. SO WE'LL HAVE THE FULL  
8 PRESENTATION AND WE'LL HAVE SOME MESSAGING. I'VE  
9 GOT SOME PATIENT STORIES YOU CAN SWAP IN AND OUT.  
10 SO I'M TRYING TO MAKE IT EASY FOR EVERYONE TO TELL  
11 THE STORY AT WHATEVER LENGTH, IN WHATEVER DEPTH IS  
12 APPROPRIATE FOR WHERE YOU ARE SPEAKING. SO THANK  
13 YOU FOR TEEING ME UP.

14 VITO.

15 CHAIRMAN IMBASCIANI: YEAH. SO, FOLKS, I  
16 HAD THE OCCASION AS DID MANY OF US IN THE ROOM OF  
17 HEARING THIS TWICE, ONCE WITHOUT THE IMAGES THAT WE  
18 JUST SAW. AND WHEN I LISTENED TO J.T. RECITE IT THE  
19 FIRST TIME, I SAW THE PROMISE OF WHAT YOU ALL  
20 CREATED. BUT TODAY THAT PROMISE HAS REALLY  
21 FLOURISHED AND I SEE THE REALITY OF IT. THOSE  
22 PHOTOGRAPHS OF THOSE CHILDREN AND PATIENTS AND  
23 PARENTS AND THE TEAMS AND OUR EMPLOYEES HERE ARE  
24 JUST SO POWERFUL AND VERY TOUCHING. I'M SURE THAT  
25 ANYONE WHO SEES THIS AND LISTENS TO THIS WILL

1 STRUGGLE TO HOLD BACK A TEAR. IT REALLY TOUCHES.

2 BRAVA, BRAVA, BRAVA.

3 DR. THOMAS: MAY I MAKE A COMMENT, MR.

4 CHAIR?

5 CHAIRMAN IMBASCIANI: YEAH.

6 DR. THOMAS: SO I JUST WANT TO  
7 CONGRATULATE AMY. SO THIS WAS DISCUSSED AND HER  
8 STRATEGY WAS DISCUSSED AT OUR RECENT COMMUNICATIONS  
9 SUBCOMMITTEE EXPERTLY LED BY OUR CHAIR, YSABEL, AND  
10 THE ENGAGEMENT THAT AMY HAD IN THE COURSE OF THAT  
11 SUBCOMMITTEE WAS UNLIKE ANY WE'VE HAD. AND I SAID  
12 IMMEDIATELY AFTERWARDS, THIS WAS THE BEST  
13 COMMUNICATION SUBCOMMITTEE MEETING WE'D EVER HAD  
14 BECAUSE WE'RE REALLY -- WE'RE GETTING INTO A  
15 STRATEGIC APPROACH HERE THAT'S JUST GOING TO  
16 TREMENDOUSLY BENEFIT CIRM AND REALLY GET THE MESSAGE  
17 OUT ACROSS TO ALL RELEVANT STAKEHOLDER GROUPS IN A  
18 WAY WE'VE NEVER DONE IT BEFORE. AND I THINK THIS IS  
19 A WONDERFUL PIECE OF WRITING WHICH AMY WORKED VERY  
20 HARD ON WITH VALVESPRING AND INPUT FROM MARIA AND  
21 INPUT FROM SCOTT AND INPUT FROM MANY PEOPLE. AND  
22 AMY AND I HAVE TALKED ABOUT IT ON NUMEROUS  
23 OCCASIONS. I THINK IT'S A WONDERFUL PIECE, BUT I  
24 JUST WANT TO SAY JOB WELL DONE AND ONWARDS AND  
25 UPWARDS. SO THANK YOU.

BETH C. DRAIN, CA CSR NO. 7152

1 MS. ADAMS: ONWARD AND UPWARDS. IT'S  
2 EXCITING.

3 MS. DURON: I'M GLAD YOU ARE GOING TO ADD  
4 DATA.

5 MS. ADAMS: YEAH.

6 MS. DURON: BECAUSE AS A JOURNALIST, HEART  
7 IS GOOD, BUT YOU GOT TO GIVE SOME SOLID DATA.

8 MS. ADAMS: GOT IT. SO PART OF MY LITTLE  
9 TOOLKIT. I'M TRYING TO PUT TOGETHER -- WE USE A LOT  
10 OF NUMBERS VARIOUS PLACES IN VARIOUS WAYS. I'M  
11 TRYING TO PUT TOGETHER ONE DOCUMENT THAT SUMS IT ALL  
12 UP, ALL THE VARIOUS NUMBERS THAT WE USE, WHERE IT  
13 COMES FROM, HOW TO USE THOSE NUMBERS SO THAT WHEN WE  
14 GO OUT AND TALK, WE CAN TALK ABOUT PATIENT STORIES,  
15 BUT WE CAN ALSO TALK ABOUT SPECIFIC RESULTS.

16 MS. DURON: I WOULD LIKE A LITTLE MORE OF  
17 A LANDSCAPE ANALYSIS. WHO'S IN THE ROOM? IN OTHER  
18 WORDS, WHO'S IN CALIFORNIA? HOW ARE THESE  
19 POPULATIONS BEING SERVED? HOW ARE WE TRYING TO  
20 BRING THOSE WHO ARE UNDERSERVED INTO THE ROOM?  
21 THOSE SORTS OF THINGS BECAUSE THAT'S THE KIND OF  
22 DATA, IF I WAS DOING THE STORY, THAT'S WHAT I'D BE  
23 ASKING.

24 VICE CHAIR BONNEVILLE: TO THAT, WHEN I  
25 GAVE THIS AT THE ROTARY CLUB, QUESTIONS WERE MUCH

1 MORE GEARED TOWARDS WHERE CAN I ACCESS THESE  
2 THERAPIES? DO YOU HAVE A THERAPY FOR X DISEASE? SO  
3 IT WAS MUCH -- I THINK WHEN YOU COME TO THOSE, IT  
4 DOES BECOME -- PEOPLE START TO THINK OF IT LIKE JUST  
5 PEOPLE IN THEIR OWN LIVES OR THEMSELVES, AND THEY  
6 APPROACH IT FROM THAT MANNER. SO THOSE  
7 QUESTIONS -- AND WE CAN DIRECT THEM. WE CAN SAY  
8 HERE'S OUR WEBSITE OR GIVE THEM A BUSINESS CARD OR  
9 HOWEVER TO CONTINUE TO ENGAGE THE CONVERSATION. SO  
10 IT WAS GREAT.

11 MS. ADAMS: I'M HANDING IT BACK TO YOU.

12 CHAIRMAN IMBASCIANI: OH, YOU'RE DONE?

13 MS. DURON: NEED A MOTION?

14 CHAIRMAN IMBASCIANI: NO. I THINK WE HAVE  
15 HAD EMOTION, DON'T NEED THE MOTION. THANK YOU SO  
16 MUCH, AMY AND THE WHOLE TEAM.

17 SO IS THERE ANY MEMBER OF THE PUBLIC WHO  
18 WOULD LIKE TO COMMENT ON EITHER ANY ASPECT OF OUR  
19 APPLICATION REVIEW PROCESS OR ANY ITEM THAT HAS NOT  
20 BEEN ON TODAY'S AGENDA THAT MAYBE YOU WOULD LIKE THE  
21 BOARD TO CONSIDER IN THE FUTURE? THIS WOULD BE A  
22 TIME TO THAT MAKE. YOU DON'T SEE ANYTHING. OKAY.

23 IN THAT CASE, I'M GOING TO ADJOURN THE  
24 MEETING SHORTLY, TELLING YOU THAT THE NEXT MEETING  
25 OF THE ICOC AND THE ARS WILL BE AT 9 A.M. ON

BETH C. DRAIN, CA CSR NO. 7152

1        THURSDAY, JANUARY 26, 2026, AT THE SAN FRANCISCO  
2        AIRPORT MARRIOTT IN BURLINGAME, CALIFORNIA.

3            VICE CHAIR BONNEVILLE: IT'S THE 29TH.

4            CHAIRMAN IMBASCIANI: IT'S THE 29TH?

5            VICE CHAIR BONNEVILLE: YES.

6            CHAIRMAN IMBASCIANI: I STAND CORRECTED.

7        I MUST HAVE BEEN USING LAST YEAR'S CALENDAR. BUT  
8        ONE FINAL NOTE, I DO WANT TO, AND I SPEAK FOR  
9        EVERYONE HERE AT CIRM, I WANT TO WISH EVERYONE A  
10        VERY HAPPY, HEALTHY, AND IN EVERY POSSIBLE MEANING  
11        OF THE WORD PROSPEROUS NEW YEAR TO COME FOR ALL OF  
12        YOU. HAPPY NEW YEAR.

13            VICE CHAIR BONNEVILLE: HAPPY HOLIDAYS TO  
14        EVERYONE.

15            (THE MEETING WAS THEN CONCLUDED AT 2:56 P.M.)

16

17

18

19

20

21

22

23

24

25

1  
2  
3  
4                   REPORTER'S CERTIFICATE  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15                   I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN  
16                   AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT  
17                   THE FOREGOING TRANSCRIPT OF THE VIRTUAL PROCEEDINGS  
18                   BEFORE THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE  
19                   AND THE APPLICATION REVIEW SUBCOMMITTEE OF THE  
20                   CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN  
21                   THE MATTER OF ITS REGULAR MEETING HELD ON DECEMBER  
22                   11, 2025, WAS HELD AS HEREIN APPEARS AND THAT THIS  
23                   IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE  
24                   STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE  
25                   REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY  
                  ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE  
                  AND ACCURATE RECORD OF THE PROCEEDING.  
26  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38  
39  
40  
41  
42  
43  
44  
45  
46  
47  
48  
49  
50  
51  
52  
53  
54  
55  
56  
57  
58  
59  
60  
61  
62  
63  
64  
65  
66  
67  
68  
69  
70  
71  
72  
73  
74  
75  
76  
77  
78  
79  
80  
81  
82  
83  
84  
85  
86  
87  
88  
89  
90  
91  
92  
93  
94  
95  
96  
97  
98  
99  
100  
101  
102  
103  
104  
105  
106  
107  
108  
109  
110  
111  
112  
113  
114  
115  
116  
117  
118  
119  
120  
121  
122  
123  
124  
125  
126  
127  
128  
129  
130  
131  
132  
133  
134  
135  
136  
137  
138  
139  
140  
141  
142  
143  
144  
145  
146  
147  
148  
149  
150  
151  
152  
153  
154  
155  
156  
157  
158  
159  
160  
161  
162  
163  
164  
165  
166  
167  
168  
169  
170  
171  
172  
173  
174  
175  
176  
177  
178  
179  
180  
181  
182  
183  
184  
185  
186  
187  
188  
189  
190  
191  
192  
193  
194  
195  
196  
197  
198  
199  
200  
201  
202  
203  
204  
205  
206  
207  
208  
209  
210  
211  
212  
213  
214  
215  
216  
217  
218  
219  
220  
221  
222  
223  
224  
225  
226  
227  
228  
229  
230  
231  
232  
233  
234  
235  
236  
237  
238  
239  
240  
241  
242  
243  
244  
245  
246  
247  
248  
249  
250  
251  
252  
253  
254  
255  
256  
257  
258  
259  
260  
261  
262  
263  
264  
265  
266  
267  
268  
269  
270  
271  
272  
273  
274  
275  
276  
277  
278  
279  
280  
281  
282  
283  
284  
285  
286  
287  
288  
289  
290  
291  
292  
293  
294  
295  
296  
297  
298  
299  
300  
301  
302  
303  
304  
305  
306  
307  
308  
309  
310  
311  
312  
313  
314  
315  
316  
317  
318  
319  
320  
321  
322  
323  
324  
325  
326  
327  
328  
329  
330  
331  
332  
333  
334  
335  
336  
337  
338  
339  
340  
341  
342  
343  
344  
345  
346  
347  
348  
349  
350  
351  
352  
353  
354  
355  
356  
357  
358  
359  
360  
361  
362  
363  
364  
365  
366  
367  
368  
369  
370  
371  
372  
373  
374  
375  
376  
377  
378  
379  
380  
381  
382  
383  
384  
385  
386  
387  
388  
389  
390  
391  
392  
393  
394  
395  
396  
397  
398  
399  
400  
401  
402  
403  
404  
405  
406  
407  
408  
409  
410  
411  
412  
413  
414  
415  
416  
417  
418  
419  
420  
421  
422  
423  
424  
425  
426  
427  
428  
429  
430  
431  
432  
433  
434  
435  
436  
437  
438  
439  
440  
441  
442  
443  
444  
445  
446  
447  
448  
449  
450  
451  
452  
453  
454  
455  
456  
457  
458  
459  
460  
461  
462  
463  
464  
465  
466  
467  
468  
469  
470  
471  
472  
473  
474  
475  
476  
477  
478  
479  
480  
481  
482  
483  
484  
485  
486  
487  
488  
489  
490  
491  
492  
493  
494  
495  
496  
497  
498  
499  
500  
501  
502  
503  
504  
505  
506  
507  
508  
509  
510  
511  
512  
513  
514  
515  
516  
517  
518  
519  
520  
521  
522  
523  
524  
525  
526  
527  
528  
529  
530  
531  
532  
533  
534  
535  
536  
537  
538  
539  
540  
541  
542  
543  
544  
545  
546  
547  
548  
549  
550  
551  
552  
553  
554  
555  
556  
557  
558  
559  
559  
560  
561  
562  
563  
564  
565  
566  
567  
568  
569  
569  
570  
571  
572  
573  
574  
575  
576  
577  
578  
579  
579  
580  
581  
582  
583  
584  
585  
586  
587  
588  
589  
589  
590  
591  
592  
593  
594  
595  
596  
597  
598  
599  
599  
600  
601  
602  
603  
604  
605  
606  
607  
608  
609  
609  
610  
611  
612  
613  
614  
615  
616  
617  
618  
619  
619  
620  
621  
622  
623  
624  
625  
626  
627  
628  
629  
629  
630  
631  
632  
633  
634  
635  
636  
637  
638  
639  
639  
640  
641  
642  
643  
644  
645  
646  
647  
648  
649  
649  
650  
651  
652  
653  
654  
655  
656  
657  
658  
659  
659  
660  
661  
662  
663  
664  
665  
666  
667  
668  
669  
669  
670  
671  
672  
673  
674  
675  
676  
677  
678  
679  
679  
680  
681  
682  
683  
684  
685  
686  
687  
688  
689  
689  
690  
691  
692  
693  
694  
695  
696  
697  
698  
699  
699  
700  
701  
702  
703  
704  
705  
706  
707  
708  
709  
709  
710  
711  
712  
713  
714  
715  
716  
717  
718  
719  
719  
720  
721  
722  
723  
724  
725  
726  
727  
728  
729  
729  
730  
731  
732  
733  
734  
735  
736  
737  
738  
739  
739  
740  
741  
742  
743  
744  
745  
746  
747  
748  
749  
749  
750  
751  
752  
753  
754  
755  
756  
757  
758  
759  
759  
760  
761  
762  
763  
764  
765  
766  
767  
768  
769  
769  
770  
771  
772  
773  
774  
775  
776  
777  
778  
779  
779  
780  
781  
782  
783  
784  
785  
786  
787  
788  
789  
789  
790  
791  
792  
793  
794  
795  
796  
797  
798  
799  
799  
800  
801  
802  
803  
804  
805  
806  
807  
808  
809  
809  
810  
811  
812  
813  
814  
815  
816  
817  
818  
819  
819  
820  
821  
822  
823  
824  
825  
826  
827  
828  
829  
829  
830  
831  
832  
833  
834  
835  
836  
837  
838  
839  
839  
840  
841  
842  
843  
844  
845  
846  
847  
848  
849  
849  
850  
851  
852  
853  
854  
855  
856  
857  
858  
859  
859  
860  
861  
862  
863  
864  
865  
866  
867  
868  
869  
869  
870  
871  
872  
873  
874  
875  
876  
877  
878  
879  
879  
880  
881  
882  
883  
884  
885  
886  
887  
888  
889  
889  
890  
891  
892  
893  
894  
895  
896  
897  
898  
899  
899  
900  
901  
902  
903  
904  
905  
906  
907  
908  
909  
909  
910  
911  
912  
913  
914  
915  
916  
917  
918  
919  
919  
920  
921  
922  
923  
924  
925  
926  
927  
928  
929  
929  
930  
931  
932  
933  
934  
935  
936  
937  
938  
939  
939  
940  
941  
942  
943  
944  
945  
946  
947  
948  
949  
949  
950  
951  
952  
953  
954  
955  
956  
957  
958  
959  
959  
960  
961  
962  
963  
964  
965  
966  
967  
968  
969  
969  
970  
971  
972  
973  
974  
975  
976  
977  
978  
979  
979  
980  
981  
982  
983  
984  
985  
986  
987  
988  
989  
989  
990  
991  
992  
993  
994  
995  
996  
997  
998  
999  
1000  
1001  
1002  
1003  
1004  
1005  
1006  
1007  
1008  
1009  
1009  
1010  
1011  
1012  
1013  
1014  
1015  
1016  
1017  
1018  
1019  
1019  
1020  
1021  
1022  
1023  
1024  
1025  
1026  
1027  
1028  
1029  
1029  
1030  
1031  
1032  
1033  
1034  
1035  
1036  
1037  
1038  
1039  
1039  
1040  
1041  
1042  
1043  
1044  
1045  
1046  
1047  
1048  
1049  
1049  
1050  
1051  
1052  
1053  
1054  
1055  
1056  
1057  
1058  
1059  
1059  
1060  
1061  
1062  
1063  
1064  
1065  
1066  
1067  
1068  
1069  
1069  
1070  
1071  
1072  
1073  
1074  
1075  
1076  
1077  
1078  
1079  
1079  
1080  
1081  
1082  
1083  
1084  
1085  
1086  
1087  
1088  
1089  
1089  
1090  
1091  
1092  
1093  
1094  
1095  
1096  
1097  
1098  
1099  
1099  
1100  
1101  
1102  
1103  
1104  
1105  
1106  
1107  
1108  
1109  
1109  
1110  
1111  
1112  
1113  
1114  
1115  
1116  
1117  
1118  
1119  
1119  
1120  
1121  
1122  
1123  
1124  
1125  
1126  
1127  
1128  
1129  
1129  
1130  
1131  
1132  
1133  
1134  
1135  
1136  
1137  
1138  
1139  
1139  
1140  
1141  
1142  
1143  
1144  
1145  
1146  
1147  
1148  
1149  
1149  
1150  
1151  
1152  
1153  
1154  
1155  
1156  
1157  
1158  
1159  
1159  
1160  
1161  
1162  
1163  
1164  
1165  
1166  
1167  
1168  
1169  
1169  
1170  
1171  
1172  
1173  
1174  
1175  
1176  
1177  
1178  
1179  
1179  
1180  
1181  
1182  
1183  
1184  
1185  
1186  
1187  
1188  
1189  
1189  
1190  
1191  
1192  
1193  
1194  
1195  
1196  
1197  
1198  
1199  
1199  
1200  
1201  
1202  
1203  
1204  
1205  
1206  
1207  
1208  
1209  
1209  
1210  
1211  
1212  
1213  
1214  
1215  
1216  
1217  
1218  
1219  
1219  
1220  
1221  
1222  
1223  
1224  
1225  
1226  
1227  
1228  
1229  
1229  
1230  
1231  
1232  
1233  
1234  
1235  
1236  
1237  
1238  
1239  
1239  
1240  
1241  
1242  
1243  
1244  
1245  
1246  
1247  
1248  
1249  
1249  
1250  
1251  
1252  
1253  
1254  
1255  
1256  
1257  
1258  
1259  
1259  
1260  
1261  
1262  
1263  
1264  
1265  
1266  
1267  
1268  
1269  
1269  
1270  
1271  
1272  
1273  
1274  
1275  
1276  
1277  
1278  
1279  
1279  
1280  
1281  
1282  
1283  
1284  
1285  
1286  
1287  
1288  
1289  
1289  
1290  
1291  
1292  
1293  
1294  
1295  
1296  
1297  
1298  
1299  
1299  
1300  
1301  
1302  
1303  
1304  
1305  
1306  
1307  
1308  
1309  
1309  
1310  
1311  
1312  
1313  
1314  
1315  
1316  
1317  
1318  
1319  
1319  
1320  
1321  
1322  
1323  
1324  
1325  
1326  
1327  
1328  
1329  
1329  
1330  
1331  
1332  
1333  
1334  
1335  
1336  
1337  
1338  
1339  
1339  
1340  
1341  
1342  
1343  
1344  
1345  
1346  
1347  
1348  
1349  
1349  
1350  
1351  
1352  
1353  
1354  
1355  
1356  
1357  
1358  
1359  
1359  
1360  
1361  
1362  
1363  
1364  
1365  
1366  
1367  
1368  
1369  
1369  
1370  
1371  
1372  
1373  
1374  
1375  
1376  
1377  
1378  
1379  
1379  
1380  
1381  
1382  
1383  
1384  
1385  
1386  
1387  
1388  
1389  
1389  
1390  
1391  
1392  
1393  
1394  
1395  
1396  
1397  
1398  
1399  
1399  
1400  
1401  
1402  
1403  
1404  
1405  
1406  
1407  
1408  
1409  
1409  
1410  
1411  
1412  
1413  
1414  
1415  
1416  
1417  
1418  
1419  
1419  
1420  
1421  
1422  
1423  
1424  
1425  
1426  
1427  
1428  
1429  
1429  
1430  
1431  
1432  
1433  
1434  
1435  
1436  
1437  
1438  
1439  
1439  
1440  
1441  
1442  
1443  
1444  
1445  
1446  
1447  
1448  
1449  
1449  
1450  
1451  
1452  
1453  
1454  
1455  
1456  
1457  
1458  
1459  
1459  
1460  
1461  
1462  
1463  
1464  
1465  
1466  
1467  
1468  
1469  
1469  
1470  
1471  
1472  
1473  
1474  
1475  
1476  
1477  
1478  
1479  
1479  
1480  
1481  
1482  
1483  
1484  
1485  
1486  
1487  
1488  
1489  
1489  
1490  
1491  
1492  
1493  
1494  
1495  
1496  
1497  
1498  
1499  
1499  
1500  
1501  
1502  
1503  
1504  
1505  
1506  
1507  
1508  
1509  
1509  
1510  
1511  
1512  
1513  
1514  
1515  
1516  
1517  
1518  
1519  
1519  
1520  
1521  
1522  
1523  
1524  
1525  
1526  
1527  
1528  
1529  
1529  
1530  
1531  
1532  
1533  
1534  
1535  
1536  
1537  
1538  
1539  
1539  
1540  
1541  
1542  
1543  
1544  
1545  
1546  
1547  
1548  
1549  
1549  
1550  
1551  
1552  
1553  
1554  
1555  
1556  
1557  
1558  
1559  
1559  
1560  
1561  
1562  
1563  
1564  
1565  
1566  
1567  
1568  
1569  
1569  
1570  
1571  
1572  
1573  
1574  
1575  
1576  
1577  
1578  
1579  
1579  
1580  
1581  
1582  
1583  
1584  
1585  
1586  
1587  
1588  
1589  
1589  
1590  
1591  
1592  
1593  
1594  
1595  
1596  
1597  
1598  
1599  
1599  
1600  
1601  
1602  
1603  
1604  
1605  
1606  
1607  
1608  
1609  
1609  
1610  
1611  
1612  
1613  
1614  
1615  
1616  
1617  
1618  
1619  
1619  
1620  
1621  
1622  
1623  
1624  
1625  
1626  
1627  
1628  
1629  
1629  
1630  
1631  
1632  
1633  
1634  
1635  
1636  
1637  
1638  
1639  
1639  
1640  
1641  
1642  
1643  
1644  
1645  
1646  
1647  
1648  
1649  
1649  
1650  
1651  
1652  
1653  
1654  
1655  
1656  
1657  
1658  
1659  
1659  
1660  
1661  
1662  
1663  
1664  
1665  
1666  
1667  
1668  
1669  
1669  
1670  
1671  
1672  
1673  
1674  
1675  
1676  
1677  
1678  
1679  
1679  
1680  
1681  
1682  
1683  
1684  
1685  
1686  
1687  
1688  
1689  
1689  
1690  
1691  
1692  
1693  
1694  
1695  
1696  
1697  
1698  
1699  
1699  
1700  
1701  
1702  
1703  
1704  
1705  
1706  
1707  
1708  
1709  
1709  
1710  
1711  
1712  
1713  
1714  
1715  
1716  
1717  
1718  
1719  
1719  
1720  
1721  
1722  
1723  
1724  
1725  
1726  
1727  
1728  
1729  
1729  
1730  
1731  
1732  
1733  
1734  
1735  
1736  
1737  
1738  
1739  
1739  
1740  
1741  
1742  
1743  
1744  
1745  
1746  
1747  
1748  
1749  
1749  
1750  
1751  
1752  
1753  
1754  
1755  
1756  
1757  
1758  
1759  
1759  
1760  
1761  
1762  
1763  
1764  
1765  
1766  
1767  
1768  
1769  
1769  
1770  
1771  
1772  
1773  
1774  
1775  
1776  
1777  
1778  
1779  
1779  
1780  
1781  
1782  
1783  
1784  
1785  
1786  
1787  
1788  
1789  
1789  
1790  
1791  
1792  
1793  
1794  
1795  
1796  
1797  
1798  
1799  
1799  
1800  
1801  
1802  
1803  
1804  
1805  
1806  
1807  
1808  
1809  
1809  
1810  
1811  
1812  
1813  
1814  
1815  
1816  
1817  
1818  
1819  
1819  
1820  
1821  
1822  
1823  
1824  
1825  
1826  
1827  
1828  
1829  
1829  
1830  
1831  
1832  
1833  
1834  
1835  
1836  
1837  
1838  
1839  
1839  
1840  
1841  
1842  
1843  
1844  
1845  
1846  
1847  
1848  
1849  
1849  
1850  
1851  
1852  
1853  
1854  
1855  
1856  
1857  
1858  
1859  
1859  
1860  
1861  
1862  
1863  
1864  
1865  
1866  
1867  
1868  
1869  
1869  
1870  
1871  
1872  
1873  
1874  
1875  
1876  
1877  
1878  
1879  
1879  
1880  
1881  
1882  
1883  
1884  
1885  
1886  
1887  
1888  
1889  
1889  
1890  
1891  
1892  
1893  
1894  
1895  
1896  
1897  
1898  
1899  
1899  
1900  
1901  
1902  
19