

BETH C. DRAIN, CA CSR NO. 7152

BEFORE THE
JOINT MEETING OF THE SCIENCE SUBCOMMITTEE AND THE
TASK FORCE ON NEUROSCIENCE AND MEDICINE
OF THE
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE
TO THE
CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
ORGANIZED PURSUANT TO THE
CALIFORNIA STEM CELL RESEARCH AND CURES ACT
REGULAR MEETING

LOCATION: VIA ZOOM

DATE: AUGUST 16, 2024
11:30 A.M.

REPORTER: BETH C. DRAIN, CA CSR
CSR. NO. 7152

FILE NO.: 2024-33

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I N D E X

ITEM DESCRIPTION	PAGE NO.
OPEN SESSION	
1. CALL TO ORDER	3
2. ROLL CALL	3
3. REVIEW STRATEGIC ALLOCATION FRAMEWORK GOALS 1 AND 2 (ACCELERATING DISCOVERY & TRANSLATION), AND PRESENT GOALS 3 AND 4 (CELL & GENE THERAPY APPROVALS) AND RECOMMENDATIONS	5
4. PUBLIC COMMENT	70
5. ADJOURNMENT	80

BETH C. DRAIN, CA CSR NO. 7152

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AUGUST 16, 2024; 11:30 A.M.

CHAIRMAN FISCHER-COLBRIE: LET'S CALL THE MEETING TO ORDER FOR THE SCIENCE SUBCOMMITTEE AND THE NEURO TASK FORCE WHERE YOU'VE JOINED TODAY. WITH THAT, I'D LIKE TO TURN IT OVER TO SCOTT TO CALL THE ROLL.

MR. TOCHER: SURE. THANK YOU, MARK.

MARIA BONNEVILLE.

VICE CHAIR BONNEVILLE: PRESENT.

MR. TOCHER: LEONDRA CLARK-HARVEY. MONICA CARSON.

DR. CARSON: HERE.

MR. TOCHER: MARK FISCHER-COLBRIE.

CHAIRMAN FISCHER-COLBRIE: HERE.

MR. TOCHER: FRED FISHER. FRED, PERHAPS YOU'RE ON MUTE. HE'S NOT IN THE ROOM. I'LL COME BACK.

ELENA FLOWERS.

DR. FLOWERS: PRESENT.

MR. TOCHER: JUDY GASSON. DAVID HIGGINS.

DR. HIGGINS: PRESENT.

MR. TOCHER: VITO IMBASCIANI.

CHAIRMAN IMBASCIANI: PRESENT.

MR. TOCHER: PAT LEVITT. SHLOMO MELMED.

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DR. MELMED: PRESENT.

MR. TOCHER: CAROLYN MELTZER.

DR. MELTZER: PRESENT.

MR. TOCHER: CHRIS MIASKOWSKI.

DR. MIASKOWSKI: PRESENT.

MR. TOCHER: LAUREN MILLER-ROGEN. MARV
SOUTHARD. KAROL WATSON.

DR. WATSON: PRESENT.

MR. TOCHER: FRED FISHER.

DR. FISHER: YES, I'M HERE.

MR. TOCHER: THANK YOU. GREAT. THANKS
VERY MUCH, MARK.

CHAIRMAN FISCHER-COLBRIE: THANKS, SCOTT.
AND WITH THAT, I'D LIKE TO TURN THE MEETING OVER TO
IT J.T.

DR. THOMAS: THANKS, MARK. GOOD MORNING,
EVERYBODY. AS YOU KNOW, WE'VE BEEN IN THE PROCESS
SINCE LATE LAST YEAR ACTUALLY OF DETERMINING HOW
BEST TO DEPLOY THE REMAINING \$3.8 BILLION IN CIRM
FUNDING AUTHORIZED BY PROP 14. AND TOWARDS THAT
EFFORT, WE'VE BEEN ENGAGED IN A VERY EXTENSIVE
PROCESS WHICH WE CALL THE STRATEGIC ALLOCATION
FRAMEWORK TO DERIVE A SET OF GOALS AND
RECOMMENDATIONS FOR THE BOARD TO CONSIDER ULTIMATELY
AT OUR SEPTEMBER BOARD MEETING.

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1 THAT PROCESS HAS INVOLVED A GREAT MANY
2 MEETINGS ALONG THE WAY WITH VARIOUS MEMBERS OF THE
3 SCIENCE SUBCOMMITTEE AND THE NEURO TASK FORCE AND
4 HAS TAKEN ALL OF THAT INPUT AND INCORPORATED IT INTO
5 THE EVOLVING PRODUCT THAT WE'RE PUTTING TOGETHER FOR
6 ULTIMATE CONSIDERATION IN SEPTEMBER.

7 ROSA HAS MOST ABLY LED THIS EFFORT ON
8 BEHALF OF THE TEAM, WHICH VIRTUALLY EVERY MEMBER OF
9 CIRM HAS A PART OR HAS HAD A PART IN PUTTING THINGS
10 TOGETHER TO GET US TO THIS POINT AND WHICH WILL BE
11 INVOLVED IN GETTING US THROUGH THE FINISH LINE IN
12 SEPTEMBER.

13 SO TODAY'S MEETING IS THE LATEST IN THE
14 SERIES WITH HERE THE JOINT NEURO TASK FORCE AND
15 SCIENCE SUBCOMMITTEE. WE'RE GREATLY LOOKING FORWARD
16 TO YOUR INPUT. AND I WILL TURN THINGS NOW OVER TO
17 ROSA TO GIVE THE PRESENTATION ON THIS LATEST SET OF
18 GOALS AND RECOMMENDATIONS. ROSA.

19 DR. CANET-AVILES: THANK YOU, J.T. AND I
20 WANT TO THANK THE CO-CHAIRS OF THE NEURO TASK FORCE,
21 DR. CAROLYN MELTZER AND DR. PAT LEVITT AS WELL AS
22 THE CHAIR OF THE SCIENCE SUBCOMMITTEE, DR. MARK
23 FISCHER-COLBRIE, FOR THEIR SUPPORT AND HELP IN
24 DEVELOPING THESE GOALS.

25 AND AS I GO TOWARDS SHARING, LET ME KNOW.

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1 CAN YOU SEE THE PRESENTATION?

2 MR. MELTZER: YES, WE CAN.

3 DR. CANET-AVILES: I ALSO WANT TO
4 ESPECIALLY THANK DR. ABLA CREASEY AND DR. SHYAM
5 PATEL WHO HAVE BEEN INTEGRALLY INVOLVED IN THE
6 DEVELOPMENT OF THESE TWO GOALS AS MEMBERS OF THE
7 LEADERSHIP TEAM.

8 SO WITH LESS PREAMBLE, ON BEHALF OF CIRM,
9 AND THAT MEANS A LOT OF MEMBERS OF OUR TEAM, I'LL BE
10 PRESENTING TODAY'S PRESENTATION. AND TO ENSURE
11 AMPLE TIME FOR DISCUSSION, THE BACKGROUND AND THE
12 STRATEGIC ALLOCATION FRAMEWORK OVERVIEW WILL NOT BE
13 PRESENTED DURING TODAY'S MEETING. AS A REFERENCE,
14 THESE SECTIONS WERE PREVIOUSLY PRESENTED AT THE JUNE
15 27TH AND JULY 11TH MEETING. AND YOU HAVE A COUPLE
16 OF LINKS IN THE PRESENTATION. SO YOU CAN GO TO THE
17 YOUTUBE CIRM VIDEO TO GET INTO THOSE LINKS DIRECTLY
18 AT THE POINTS OF THIS PRESENTATION.

19 SO DURING TODAY'S PRESENTATION, WE WILL GO
20 OVER A QUICK REVIEW OF GOALS 1 AND 2 THAT WERE
21 PRESENTED BACK IN JULY 11TH. AND THESE CORRESPOND
22 TO THE CATEGORY OF ACCELERATING DISCOVERY AND
23 TRANSLATION PIPELINE. AND WE'LL PRESENT THE
24 FEEDBACK THAT WAS INCORPORATED FROM THE JULY
25 MEETING, SCIENCE SUBCOMMITTEE AND NEURO TASK FORCE

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1 JOINT MEETING. WE WILL THEN PROCEED TO GO OVER
2 GOALS 3 AND 4, CORRESPONDING TO CATEGORY OF CELL AND
3 GENE THERAPY APPROVALS. AND THAT WILL BE FOLLOWED
4 BY A DISCUSSION ON NEXT STEPS.

5 FEEL FREE TO INTERRUPT ME IF YOU HAVE ANY
6 QUESTIONS. SO THIS IS JUST THE SLIDE TO SAY WHERE
7 ARE WE. AND YOU CAN ALWAYS LOOK AT IT ON THE TOP
8 RIGHT PART OF THE SLIDES. IT'S A GUIDANCE OF WHERE
9 WE ARE. SO NOW WE ARE ON GOALS 1 AND 2.

10 SO AS A REMINDER HERE OF THE TWO FIRST
11 GOALS PERTAINING TO THE FIRST CATEGORY, AT THE JOINT
12 MEETING OF THE SCIENCE SUBCOMMITTEE AND NEURO TASK
13 FORCE RECOMMENDATIONS, WE PROVIDED RECOMMENDATIONS
14 FOR THOSE TWO GOALS. AND THOSE RECOMMENDATIONS WERE
15 MET WITH STRONG APPROVAL, NOT FORMAL APPROVAL, BUT
16 THERE WAS AGREEMENT WITH THOSE GOALS. AND THE BOARD
17 MEMBERS NOT ONLY APPRECIATED THE THOROUGHNESS OF OUR
18 INITIAL PROPOSAL, BUT ALSO PROVIDED VERY INSIGHTFUL
19 FEEDBACK THAT HAS BEEN SINCE INCORPORATED INTO OUR
20 UPDATED RECOMMENDATIONS.

21 SO WITH REGARDS TO THIS FIRST GOAL, THERE
22 WERE TWO RECOMMENDATIONS. THE FIRST RECOMMENDATION
23 WAS TO SUPPORT COMPREHENSIVE DISCOVERY RESEARCH
24 THROUGH STRUCTURED INITIATIVES LIKE THE DISC4 AND
25 DISC5 PILOT PROGRAMS THAT WE'VE JUST STARTED THIS

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1 YEAR. WE'VE HAD THE FIRST OF THEM FOCUSED ON
2 NEUROPSYCHIATRIC DISEASES. AND THAT'S THE DISC4,
3 AKA REMIND, WHEN WE TALK ABOUT NEUROPSYCHIATRIC.

4 AND THE APPROACH IS TO ENCOURAGE
5 COLLABORATIVE, MULTIDISCIPLINARY INNOVATION IN STEM
6 CELL AND GENETIC RESEARCH ACROSS DIVERSE DISCIPLINES
7 AND DISEASE INDICATIONS. AND THE BOARD UNDERScoreD
8 THE IMPORTANCE OF ENSURING THAT THE RESEARCH
9 FINDINGS ARE REPRODUCIBLE, PARTICULARLY WHEN
10 TRANSITIONING DISCOVERIES FROM ACADEMIA TO INDUSTRY.
11 AND THEY RECOMMENDED THAT WE ENGAGE INDUSTRY EARLY
12 IN THE RESEARCH PROCESS TO HELP ADDRESS ISSUES OF
13 REPRODUCIBILITY AND SCALABILITY. THIS IS CRITICAL
14 FOR THE SUCCESSFUL TRANSLATION OF THIS FINDING INTO
15 APPLICATIONS.

16 THE SECOND RECOMMENDATION HAD TO DO WITH
17 DATA SCIENCE COLLABORATIVE EFFORTS. WE RECOMMENDED
18 TO ESTABLISH A DATA COORDINATING AND MANAGEMENT
19 CENTER TO STREAMLINE THE MANAGEMENT OF DATA TO
20 ENHANCE THE UTILITY OF CROSS-DISEASE DATA. AND THE
21 APPROACH WOULD BE TO BE FUND AND DEVELOP A CENTRAL
22 HUB DATA COORDINATION, FACILITATING BETTER
23 INTEGRATION WITH CONSORTIA AND RESEARCH INITIATIVES.
24 AND THE BOARD SUPPORTED THE IDEA OF ESTABLISHING
25 THESE CMC. AND THE INITIATIVE COULD ALSO ENHANCE

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1 THE REPRODUCIBILITY AND VALIDATION OF SOME OF THE
2 RESULTS FUNDED THROUGH CIRM, WHICH IS PIVOTAL TO
3 MOVE RESEARCH FORWARD. BUT THE BOARD ALSO SUGGESTED
4 THAT WE EXPLORE THE POTENTIAL FOR DEDICATED DATA
5 SCIENCE GRANTS TO ENABLE THESE COLLABORATIVE
6 EFFORTS.

7 AND THIS COULD BE AIMED TO LEVERAGING THE
8 VAST DATASETS MANAGED BY THE PROPOSED CMC TO
9 MAXIMIZE THE UTILITY OF WHAT WE ARE FUNDING. SO
10 THIS FEEDBACK WILL BE FULLY INCORPORATED AND
11 DELINEATED INTO THE SPECIFIC GRANULARITY OF THE
12 CONCEPTS IF THE BOARD APPROVES THESE RECOMMENDATIONS
13 AT THE SEPTEMBER BOARD MEETING.

14 THE SECOND GOAL UNDER THE FIRST CATEGORY,
15 WHICH IS DISCOVERY AND TRANSLATIONAL THERAPIES, IS
16 TO ACCELERATE THE DEVELOPMENT AND UTILIZATION OF X
17 TECHNOLOGIES THAT DEMONSTRATE IMPROVEMENTS IN
18 SAFETY, EFFICACY, AND QUALITY OF CELL AND GENE
19 THERAPIES. AND THE CIRM TEAM RECOMMENDED TO PILOT
20 AN INFRASTRUCTURE TECHNOLOGY PROGRAM TO BRIDGE THE
21 GAP BETWEEN RESEARCH AND COMMERCIALIZATION BY
22 FOSTERING PARTNERSHIPS BETWEEN ACADEMIC RESEARCHERS
23 AND INDUSTRY PROFESSIONALS.

24 AND THE APPROACH COULD BE TO SUPPORT
25 MULTISTAKEHOLDER TECHNOLOGY INCUBATION PROGRAMS TO

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1 ACHIEVE DEFINED TECHNOLOGY READINESS LEVELS WHICH
2 COULD FACILITATE THEN THE RAPID APPLICATION OF CELL
3 AND GENE THERAPIES. AND THE FEEDBACK RECEIVED
4 REGARDING THIS INFRASTRUCTURE TECHNOLOGY PLATFORM
5 EMPHASIZE THE IMPORTANCE OF FOSTERING INDUSTRY/
6 ACADEMIC COLLABORATIONS AS WELL. SO, AGAIN, IT'S
7 THE SAME TOPIC, BUT I THINK WE ARE SEEING A VERY
8 COMMON THEME. AND IN THIS CASE COULD BE TO REFINE,
9 SCALE, AND COMMERCIALIZE THE NEW TECHNOLOGIES.

10 AND THE BOARD FEEDBACK HIGHLIGHTED THAT
11 DIFFERENT TYPES OF INDUSTRY PLAYERS, INCLUDING SMALL
12 TECHNOLOGY INNOVATORS AND LARGE BIOPHARMA COMPANIES,
13 COULD PLAY COMPLEMENTARY AND CRUCIAL ROLES IN THIS
14 EFFORT. SO WE WILL BE ALSO INCORPORATING THIS INTO
15 THE CONCEPT FOR YOUR CONSIDERATION IF THESE GOALS
16 OBVIOUSLY RECOMMENDATION IS APPROVED IN SEPTEMBER.

17 SO BEFORE I GO INTO ANY QUESTIONS BECAUSE
18 THIS PERTAINS TO GOAL 1 AND 2, WOULD YOU LIKE TO
19 STOP FOR QUESTIONS HERE, OR WE JUST GO TO THE END,
20 SCOTT? SORRY, I SHOULD ASK MARK. I'M SORRY.

21 CHAIRMAN FISCHER-COLBRIE: I THINK IT
22 WOULD BE HELPFUL TO CONTINUE WITH THE DISCUSSION
23 UNLESS THERE'S OTHER THOUGHTS.

24 DR. CANET-AVILES: SOUNDS GOOD. SO I'LL
25 KEEP GOING. IF ANYBODY RAISES A HAND, I CAN STOP.

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1 THANK YOU, MARK.

2 SO AS WE CONTINUE TO DRIVE INNOVATION
3 WITHIN REGENERATIVE MEDICINE, ONE OF THE MAJOR GOALS
4 THAT CIRM FACES IS THE WIDE SPECTRUM OF DISEASES
5 FROM RARE TO COMMON. AND THIS IS IN THE CONTEXT OF
6 CELL AND GENE THERAPY APPROVALS, THE GOALS FOR CELL
7 AND GENE THERAPY APPROVALS. AND FOR THIS, WE HAVE
8 DEVELOPED TWO GOALS.

9 HISTORICALLY OUR EFFORTS HAVE
10 PREDOMINANTLY TARGETED RARE DISEASES, WHICH HAS
11 ALLOWED US TO MAKE SIGNIFICANT STRIDES IN AREAS THAT
12 OFTEN LACK ATTENTION AND FUNDING. BY CONCENTRATING
13 IN THESE CONDITIONS, CIRM HAS ACTUALLY CATALYZED
14 ADVANCEMENTS IN THE TRANSLATION OF THESE FINDINGS
15 INTO CLINICAL APPLICATIONS AT A TIME. WHEN IT WAS
16 TIME TO DO IT, THE FIELD WAS READY TO DO THIS IN
17 RARE DISEASES. AND WE ARE AT A POINT WHERE THE
18 LARGEST PROPORTION OF THE PROJECTS THAT WILL BE
19 READY TO BLA IN THE NEXT TWO TO FOUR YEARS
20 CORRESPOND TO THERAPIES TARGETING RARE AND
21 ULTRA-RARE DISEASES IN OUR PORTFOLIO, IN CIRM'S
22 PORTFOLIO.

23 SO IN THIS SLIDE WE ALIGNED OUR
24 PRELIMINARY GOALS 3 AND 4, WHICH ARE GEARED TOWARDS
25 NOT JUST MAINTAINING, BUT ACCELERATING THIS MOMENTUM

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1 AND FINDING OPPORTUNITIES FOR OUR POPULATION IN
2 CALIFORNIA. THE TWO GOALS THAT WE HAVE DEVELOPED
3 FOCUS ON, FIRST, ADVANCE RARE DISEASE PROJECTS TO
4 BLA BY LEVERAGING GENETIC TECHNOLOGIES, SCALING TO
5 RARE DISEASES, FOR EXAMPLE, AND REGULATORY
6 INNOVATION.

7 THIS GOAL WILL PROPOSE RECOMMENDATIONS FOR
8 ACTIVITIES THAT WILL RESULT IN ADVANCING THERAPIES
9 FOR RARE DISEASES TO REACH BLA AND PLACING ALL THE
10 THERAPIES IN AN ACCELERATED PATH TOWARDS BLA.

11 FOR THE FOURTH GOAL, ON THE OTHER HAND, WE
12 SEEK TO PROPEL THERAPIES TARGETING DISEASES THAT
13 SIGNIFICANTLY AFFECT CALIFORNIANS TO LATE-STAGE
14 TRIALS. AND THE OBJECTIVE IS TO ACCELERATE THE
15 TIMELINE TO LATER STAGE CLINICAL DEVELOPMENT FOR
16 THERAPIES THAT TARGET DISEASES AFFECTING
17 CALIFORNIANS.

18 SO WE'VE DONE A LOT ON OF WORK TO GET TO
19 THOSE RECOMMENDATIONS. SO WE ARE GOING TO DELVE NOW
20 INTO THE DATA AND THE PROCESS THAT WE FOLLOWED TO
21 MAKE RECOMMENDATIONS TO ACHIEVE THESE GOALS.

22 SO WE WILL GO OVER THE HIGH LEVEL
23 QUESTIONS THAT WE CONSIDERED FOR EACH ONE OF THESE
24 GOALS. SO THOSE QUESTIONS WERE THE QUESTIONS THAT A
25 LARGE TEAM HAMMERED DOWN AND WITH FEEDBACK FROM

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1 MEMBERS OF THE SCIENCE SUBCOMMITTEE AND THE NEURO
2 TASK FORCE OVER THE PAST MONTH. AND THAT WITH
3 ANSWERING THOSE QUESTIONS, WE THINK THAT WE COULD
4 THEN MAKE SOME RECOMMENDATIONS. AND THEN WE'LL
5 PRESENT A DATA AND ANALYSIS, AND THEN THE
6 RECOMMENDATIONS, AND THEN WE WILL HAVE A DISCUSSION.

7 SO AS A REMINDER, THE GOAL IS TO ADVANCE
8 AT LEAST X RARE DISEASE PROJECTS TO BLA. AND THE
9 HIGH LEVEL QUESTIONS THAT WE WENT THROUGH WERE WITH
10 REGARDS TO THE CURRENT PORTFOLIO, THE PURPOSE HERE
11 OF THESE QUESTIONS WAS TO ASSESS THE ALIGNMENT OF
12 OUR EXISTING PROJECTS WITH OUR RARE DISEASE
13 OBJECTIVES AND TO FORECAST THE POTENTIAL IMPACT ON
14 CIRM'S FUNDING.

15 THE SECOND TYPE OF QUESTIONS WERE ABOUT
16 INFRASTRUCTURE UTILIZATION. HERE WAS THE FOCUS TO
17 MAXIMIZE THE UTILITY OF OUR CURRENT INFRASTRUCTURE
18 WHILE IDENTIFYING ANY NEW INVESTMENTS NEEDED TO
19 OVERCOME UNIQUE CHALLENGES IN THERAPY DEVELOPMENT,
20 IN RARE THERAPY DEVELOPMENT IN THIS CASE.

21 IN TERMS OF APPROACH, HERE WE EXPLORED THE
22 MECHANISMS. WHAT ARE THE POTENTIAL STRATEGIES AND
23 METHODOLOGIES THAT CAN DRIVE THE SUCCESSFUL
24 DEVELOPMENT AND DELIVERY OF THESE RARE DISEASE
25 THERAPIES?

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1 AND LASTLY, WE THOUGHT ABOUT PARTNERSHIPS.
2 WHAT KIND OF COLLABORATIONS, IF ANY, DO WE NEED TO
3 IDENTIFY AND ENGAGE WITH IN ORDER TO ACCELERATE THE
4 DEVELOPMENT AND APPROVAL PROCESS FOR THESE RARE
5 THERAPIES?

6 FOR GOAL 4, WHICH IS TO PROPEL X THERAPIES
7 TARGETING DISEASES AFFECTING CALIFORNIANS TO LATER
8 STAGE TRIALS. THE TYPE OF QUESTIONS, AGAIN, WERE
9 ABOUT DISEASE IMPACT. WHAT DISEASES ARE RELEVANT TO
10 THE CALIFORNIA POPULATIONS AND AMENABLE TO CELL AND
11 GENE THERAPIES? WHAT ARE THE CHALLENGES? IF NOT,
12 ARE THERE ANY CHALLENGES THAT WE CAN OVERCOME BASED
13 ON CELL AND GENE THERAPY RESEARCH TO MOVE THIS
14 RESEARCH FORWARD?

15 IN TERMS OF THE CURRENT PORTFOLIO, SAME AS
16 BEFORE. WE NEED TO ASSESS THE CURRENT STATE OF OUR
17 PORTFOLIO WITH REGARDS TO THESE POTENTIAL DISEASES
18 AND PARTICULARLY IN TERMS OF ITS RELEVANT TO
19 CALIFORNIA HEALTH CONCERNS, AND IDENTIFY BARRIERS
20 THAT MIGHT BE IMPEDING THE PROGRESS AND
21 OPPORTUNITIES, AND THEN MAP THESE TO THE
22 RECOMMENDATIONS.

23 IN TERMS OF APPROACH, THE QUESTION WAS TO
24 REFINE ALSO OUR APPROACH TO FUND AND SUPPORT THESE
25 TYPE OF PROJECTS.

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1 AND THEN PARTNERSHIPS, THE SAME THING. DO
2 WE NEED TO EXPLORE POTENTIAL NEEDS FOR PARTNERSHIPS?
3 AND WHAT TYPES MIGHT BE MOST BENEFICIAL IN HELPING
4 US MOVE THERAPIES THROUGH LATER STAGE TRIAL
5 PIPELINE.

6 WE PRESENTED THIS SLIDE BACK WHEN WE
7 PRESENTED THE JULY 11TH GOALS 1 AND 2, BUT I WILL GO
8 ALSO IN DETAIL HERE FOR THE BENEFIT OF PEOPLE THAT
9 MIGHT NOT HAVE HEARD THIS PRESENTATION BEFORE. SO
10 OUR ANALYSIS AND RECOMMENDATIONS HAVE BEEN GUIDED BY
11 A ROBUST, COMPREHENSIVE DATASET. AND OUR APPROACH
12 HAS BEEN BOTH COMPREHENSIVE AND METICULOUS, ENSURING
13 THAT EVERY STRATEGIC CONSIDERATION IS BACKED BY
14 SOLID DATA AND REAL-WORLD INSIGHTS.

15 THIS PAGE SHOWS MAIN SOURCES OF DATA THAT
16 WE HAVE CONSULTED INTERNALLY AND EXTERNALLY. SO TO
17 START WITH, WE HAVE THE CALIFORNIA DEPARTMENT OF
18 PUBLIC HEALTH REPORTS, THE CDC, AND THE CANCER
19 REGISTRY REPORTS. THE DATA COLLECTION HERE INCLUDED
20 SEVERAL YEARS LEADING UP TO 2023 AND EARLY 2024
21 COVERING BOTH PREPANDEMIC AND PANDEMIC PERIODS,
22 WHICH ALLOWED US FOR A COMPREHENSIVE ANALYSIS THAT
23 ACCOUNTS FOR POTENTIAL ABERRATIONS CAUSED BY UNUSUAL
24 EVENTS, SUCH AS COVID-19.

25 TAKING THIS MULTIYEAR APPROACH HAS HELPED

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1 UNDERSTAND BROADER TRENDS IN HEALTH DATA IN
2 CALIFORNIA, ALLOWING US TO ALIGN OUR STRATEGIES WITH
3 THE CURRENT HEALTHCARE LANDSCAPE IN CALIFORNIA.

4 THEN WE GOT INTO OUR INTERNAL PORTFOLIO
5 DATA ANALYSIS. OF COURSE, FOR THE EARLIER PART, THE
6 GOALS 1 AND 2, WE WERE MORE FOCUSED ON THE DISCOVERY
7 AND EARLY TRANSLATIONAL. TODAY WE ARE GOING TO SEE
8 MORE EVERYTHING, BUT FOCUS ON TRANSLATIONAL, MIDDLE,
9 LATE, AND CLINICAL.

10 BY EXAMINING OUR HISTORICAL DATA, WE'VE
11 GAINED INSIGHTS INTO THE OUTCOMES AND EFFECTIVENESS
12 OF PAST PROJECTS. AND THAT'S INVALUABLE FOR OUR
13 FUTURE PROJECT SELECTION AND DISTRIBUTION, AND
14 FUNDING DISTRIBUTION.

15 SO THE NEXT ONE WAS THE INDEPENDENT
16 RESEARCH BY PROJECT LEADS AND SCIENCE OFFICERS.
17 THIS HAS BEEN INVALUABLE. A VERY DEDICATED TEAM OF
18 PROJECT LEADS AND SCIENCE OFFICERS UNDERTOOK A DEEP
19 DIVE INTO THE DIFFERENT ASPECTS OF OUR PORTFOLIO AND
20 LAST DEEP ANALYSIS CAPTURED THROUGH DATABASES AS
21 WELL AS IN PEER REVIEWED PAPERS AND RESEARCH
22 ARTICLES.

23 THE FOCUS BESIDES PORTFOLIO ANALYSIS WAS
24 ON CELL AND GENE THERAPY AMENABILITY, BIOMARKER
25 NEEDS, STEM CELL MODEL READINESS, AS WELL AS

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1 TECHNOLOGY AND BOTTLENECK GAPS.

2 DURING THE JULY MEETING, WE PRESENTED AND
3 COVERED GOALS 1 AND 2, AND OUR FOCUS WAS A LOT ABOUT
4 THE STEM CELL MODEL READINESS AND THE BIOMARKER
5 NEEDS, TECHNOLOGY AND BOTTLENECKS GAPS. DURING
6 TODAY'S CALL, THIS IS TAKEN INTO ACCOUNT, BUT THE
7 FOCUS HAS BEEN MORE ABOUT CELL AND GENE THERAPY
8 AMENABILITY, THE INDUSTRY LANDSCAPE. AND WE WILL
9 DISCUSS THIS TODAY.

10 THE NEXT SET OF DATA WAS THE GLOBAL
11 DATABASE, WHICH HAS PROVIDED US WITH A BROADER
12 INDUSTRY PERSPECTIVE. SUCH INFORMATION IS CRITICAL
13 TO ENSURE THAT OUR STRATEGIES ARE NOT ONLY
14 RESPONSIVE TO CURRENT NEEDS, BUT ALSO ANTICIPATORY
15 OF FUTURE SCIENTIFIC AND MARKET SHARES AS WELL.

16 THEN WE HAVE THE IQVIA CALIFORNIA DISEASE
17 ANALYSIS OF DISEASES AFFECTING THE CALIFORNIA
18 PATIENT POPULATION UTILIZING ANONYMIZED PATIENT
19 CLAIMS DATA FROM OVER 1.5 BILLION PATIENT
20 INTERACTIONS OVER THE PAST YEAR MATCHED TO ICD-10
21 MEDICAL CODES. THIS ANALYSIS HAS BROUGHT US A DEEP
22 UNDERSTANDING OF DISEASE PREVALENCE AND MANAGEMENT
23 TRENDS ACROSS CALIFORNIA. THIS WAS COMPLEMENTED
24 FROM INSIGHTS FROM SUBJECT MATTER EXPERTS AND HEALTH
25 ECONOMICS DATA TO FURTHER REFINE OUR UNDERSTANDING

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1 OF WHERE STRATEGIC INVESTMENTS CAN BE MOST
2 IMPACTFUL.

3 WE ALSO GATHERED NIH FUNDING AND INDUSTRY
4 LANDSCAPE DATA.

5 FINALLY, WE HAD THE NEURO TASK FORCE
6 SURVEY OF 670 NEUROSCIENTISTS ACROSS THE BOARD,
7 WHICH LED TO PRELIMINARY RECOMMENDATIONS THAT HAVE
8 BEEN INCLUDED IN THE OVERALL GOALS AND
9 RECOMMENDATIONS THAT WE'RE PRESENTING TODAY.

10 TOGETHER, THESE DATA SOURCES CREATE A
11 COMPREHENSIVE PICTURE THAT HAS BEEN GUIDING US AND
12 IS GUIDING US THROUGH OUR STRATEGIC ALLOCATION
13 FRAMEWORK. BUT AN IMPORTANT POINT TO HIGHLIGHT HERE
14 IS THAT THE DATA THAT WE SHOW AT EVERY MEETING IS
15 JUST A SNAPSHOT REPRESENTATIVE OF ALL THE DATA
16 GATHERED THROUGH THESE DATA SOURCES BECAUSE IT'S NOT
17 POSSIBLE TO SHOW ALL THE DATA IN A 2.5 HOUR MEETING.
18 AND THAT'S WHY WE HAVE THE DISCUSSION AS WELL.

19 A VERY IMPORTANT SLIDE IS TO SHOW WHO HAS
20 BEEN BEHIND THE DATA ANALYSIS AND THE PRESENTATION.
21 DURING THE INITIAL STRATEGIC ALLOCATION FRAMEWORK
22 PRESENTATION THAT WE PROVIDED AN OVERVIEW OF HOW THE
23 LT, THE LEADERSHIP TEAM, AT CIRM HAD BEEN DEVELOPING
24 THE GOALS AND THE QUESTIONS AND DATA NEEDED IN ORDER
25 TO MAKE THE RECOMMENDATIONS. BUT THERE IS ANOTHER

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1 ESSENTIAL GROUP OF PEOPLE WHO HAVE BEEN WORKING VERY
2 HARD OVER THE PAST 3.5 MONTHS GATHERING AND
3 ANALYZING A LOT OF THE DATA, AND THESE PEOPLE ARE
4 LISTED HERE. THERE'S OUR DEDICATED TEAM OF PROJECT
5 LEADS AND SCIENCE OFFICERS THAT HAVE UNDERTAKEN A
6 VERY DEEP DIVE INTO THE DIFFERENT ASPECTS OF OUR
7 PORTFOLIO AND LANDSCAPE ANALYSIS THAT HAS BEEN
8 CAPTURED THROUGH THE DATABASES THAT I MENTIONED, AS
9 WELL AS PEER REVIEWED PAPERS AND ARTICLES BECAUSE
10 SOME OF THE DATA CANNOT BE EXTRACTED THROUGH
11 DATABASE. YOU HAVE TO GO INTO DEEP DIVE OF
12 LITERATURE REVIEWS.

13 I WOULD LIKE TO ACKNOWLEDGE THREE SPECIAL
14 PEOPLE HERE: DR. SARA TAYLOR, THOMAS TRINH.
15 WITHOUT THE COORDINATION OF TEAM MEMBERS AND THE
16 ANALYSIS OF PUTTING TOGETHER THIS PRESENTATION, THIS
17 COULD NOT HAVE BEEN POSSIBLE WITHOUT THEM. AND ALSO
18 DR. SHYAM PATEL, WHO BESIDES BEING A MEMBER OF THE
19 LEADERSHIP TEAM, HE LED AND COORDINATED THE
20 GLOBALDATA AND IQVIA EXTERNAL ANALYSIS EFFORTS AND
21 COORDINATING SCIENCE OFFICER ANALYSIS AMONGST MANY
22 OTHER THINGS. SO ALL OF THESE CONTRIBUTIONS WERE
23 MADE IN CONJUNCTION WITH THEIR REGULAR DUTIES,
24 UNDERSCORING THE DEDICATION OF OUR TEAM. AND WE ARE
25 PROFOUNDLY GRATEFUL FOR THEIR COMMITMENT AND

BETH C. DRAIN, CA CSR NO. 7152

1 EXCELLENCE.

2 SO NOW WE ARE GOING TO GO INTO THE DATA.
3 AND BEFORE WE MOVE INTO THAT, WE ARE GOING TO HAVE A
4 QUICK REFRESH, RECAP OF OUR RESEARCH AND DEVELOPMENT
5 PIPELINE OF PROGRAMS, WHICH ENCOMPASS THE FULL
6 SPECTRUM OF RESEARCH AND DEVELOPMENT FROM THE
7 EARLIER STAGES OF DISCOVERY THROUGH TO CLINICAL
8 DEVELOPMENT.

9 SO THE FIRST PART IS FOR THE EARLIER PART
10 OF OUR DISCOVERY PROGRAMS. WHAT I WANT TO MENTION
11 IS IND DISCOVERY 0, DISC4, DISC5 ARE NOT INCLUDED
12 HERE. THAT'S FOUNDATIONAL RESEARCH. DISC2 IS
13 ACTUALLY CONSIDERED EARLY TRANSLATION. SO OUR EARLY
14 TRANSLATIONAL PROGRAM THROUGH DISC2 OFFERS AN EARLY
15 TRANSLATIONAL PROGRAM THAT SUPPORTS ACTIVITIES THAT
16 WILL LEAD TO THE SELECTION OF A NOVEL THERAPEUTIC
17 CANDIDATE OR BIOMARKER. THIS IS NEW. THAT'S WHY
18 DISC4 TRANSLATION. AND THE EXPECTED OUTCOME OF
19 THESE TWO AWARDS IS TO PRODUCE A PROJECT DELIVERABLE
20 THAT CAN IMMEDIATELY PROGRESS TO TRANSLATIONAL
21 ACTIVITIES.

22 AND THE NEXT STEP IN OUR PIPELINE, CIRM
23 OFFERS CURRENTLY THREE TRANSLATIONAL TYPES OF
24 OPPORTUNITIES, THAT THEY FOCUS ON PRECLINICAL STAGE
25 ACTIVITIES TO POSITION EITHER THROUGH TRAN1 COULD BE

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1 A THERAPEUTIC CANDIDATE FOR THE INITIATION OF
2 IND-ENABLING PRECLINICAL STUDIES FOR IND FILING WITH
3 THE FDA IN THE DEVELOPMENT OF STEM CELL, GENETIC
4 RESEARCH, OR COMBINATION, OR BIOLOGICAL SMALL
5 MOLECULE. THEN TRAN2 FOCUSES ON DIAGNOSTICS, MIDDLE
6 TRANSLATIONAL EXERCISE, AND THEN TRAN4, NOVEL TOOLS
7 FOR BROAD USE, ADDRESSING CRITICAL BOTTLENECKS TO
8 THE DISCOVERY OR DEVELOPMENT OF STEM CELL AND GENE
9 THERAPIES. SO THAT'S TRAN RIGHT NOW IN A NUTSHELL.

10 NOW WE HAVE THE CLINICAL PORTFOLIO. SO
11 THE CLINICAL PORTFOLIO CURRENTLY INCLUDES THREE
12 PROGRAMS. CLIN1 IS ACTUALLY CONDUCTING -- SUPPORTS
13 PROJECTS CONDUCTING LATE-STAGE TRANSLATIONAL
14 RESEARCH, CORRESPONDING TO IND-ENABLING STUDIES.
15 CLIN2 AWARDS FOR CLINICAL TRIALS, POST-IND FILING,
16 AND FDA PROTOCOL CLEARANCE, EITHER A PHASE 1 OR 2,
17 DEPENDING ON WHERE THEY COME IN, RECEIVE DIFFERENT
18 AMOUNTS OF FUNDING, BUT THAT'S ALREADY CLINICAL
19 TRIALS PHASE 1 AND 2. AND THEN CLIN4, WHICH IS OUR
20 NEWEST PROGRAM FOR AWARDS, TO SUPPORT ACTIVE CLIN2
21 PROJECTS, AIMING FOR MARKETING APPROVAL, READINESS,
22 AND PRECOMMERCIAL ACTIVITIES.

23 SO THROUGH THESE THREE PILLARS, CIRM FUNDS
24 THE ENTIRE SPECTRUM OF RESEARCH FROM EARLIER
25 TRANSLATION THROUGH TO CLINICAL DEVELOPMENT.

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1 NOW, BASED ON THAT KNOWLEDGE, HOW MUCH OF
2 OUR HISTORICAL PORTFOLIO IS RARE VERSUS ULTRA-RARE
3 DISEASES? AND THIS INFORMATION IS DATA ANALYSIS
4 GOALS 3 AND 4, CORRESPONDING FOR GOALS 3 AND 4.

5 SO THE DATA ON CIRM'S HISTORICAL
6 PORTFOLIO, AND THE NEXT SLIDE IS GOING TO BE ABOUT
7 ACTIVE PORTFOLIO, BUT RIGHT NOW IS HISTORICAL --
8 REVEALS A NOTABLE TREND AT THE DISCOVERY AND
9 TRANSLATIONAL STAGES. THERE IS A SLIGHT MAJORITY
10 FOCUS ON PREVALENT DISEASES WITH THE DISTRIBUTION
11 BEING APPROXIMATELY 55 PERCENT PREVALENT VERSUS 45
12 PERCENT RARE AND ULTRA-RARE.

13 AS WE MOVE INTO THE LATER STAGES OF
14 DEVELOPMENT, PARTICULARLY THE IND-ENABLING, CLIN1,
15 AND POST-IND, CLIN2 ACTIVITIES, THIS TREND SHIFTS.
16 AND THE FOCUS STILL IS TOWARDS RARE AND ULTRA-RARE
17 DISEASES WITH THE DISTRIBUTION REVERSING TO
18 APPROXIMATELY 45 PERCENT PREVALENT VERSUS 55 RARE
19 AND ULTRA-RARE. THIS SHIFT UNDERSCORES CIRM'S
20 STRATEGIC EMPHASIS ON ADVANCING THERAPIES FOR RARE
21 AND ULTRA-RARE DISEASES AS THEY PROGRESS CLOSER TO
22 CLINICAL APPLICATION AND POTENTIAL MARKET APPROVAL.

23 NOW, FOR THE CURRENT ACTIVE PORTFOLIO, THE
24 TRENDS MENTIONED ARE MAINTAINED IN OUR ACTIVE
25 PORTFOLIO IS ABOUT THE SAME TREND. LARGER

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1 PROPORTION OF THE PREVALENT ARE FOR DISC AND TRAN;
2 WHEREAS, THERE IS A SHIFT WITH 54 PERCENT OF CLIN
3 FUNDING CORRESPONDING TO RARE AND ULTRA-RARE
4 DISEASES.

5 THIS SLIDE PRESENTS A DETAILED OVERVIEW OF
6 THE LANDSCAPE OF CELL AND GENE THERAPY ACROSS A
7 SPECTRUM OF DISEASES, AND THE FOCUS ON THOSE THAT
8 ARE SIGNIFICANTLY IMPACTING THE CALIFORNIA
9 POPULATION. TO GIVE AN OVERVIEW OF DISEASES
10 AFFECTING CALIFORNIANS, WE FOCUSED ON 16 DISEASES.
11 SO THERE ARE TWO SLIDES. THE SECOND SLIDE SHOWS THE
12 CANCERS THAT AFFECT MOST CALIFORNIANS. WE FOCUSED
13 ON THESE 16 DISEASES THAT ARE KNOWN TO AFFECT MOST
14 CALIFORNIANS.

15 AND WHAT WE OBSERVED IS THAT WHILE THERE
16 IS A SIGNIFICANT ACTIVITY IN CELL AND GENE THERAPY
17 PIPELINE AS INDICATED IN THE COLUMN BY THE GLOBAL
18 CGT PIPELINE WITH MANY CANDIDATES ACROSS A RANGE OF
19 DISEASES. THE MAJORITY OF THESE ARE STILL IN
20 PRECLINICAL OR EARLY CLINICAL STAGES.

21 AS WE ALL KNOW, CIRM HAS YET TO FUND ANY
22 PROJECT THAT HAS SUCCESSFULLY LED TO AND APPROVAL
23 THERAPY ALTHOUGH WE HAVE, AS I MENTIONED EARLIER ON,
24 A PIPELINE OF PROJECTS OR PROGRAMS THAT ARE LEADING
25 IN THE NEXT TWO TO FOUR YEARS TO BLA APPROVAL. AND

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1 WE HAVE A HUNDRED -- ABLA WILL HAVE TO TELL
2 ME -- 14, I THINK IT IS, CLINICAL TRIALS. BUT THIS
3 REFLECTS THE BROADER REALITY OF THE FIELD. MOST
4 CELL AND GENE THERAPY EFFORTS ARE STILL IN THE EARLY
5 STAGES AND HAVE NOT YET REACHED COMMERCIALIZATION.
6 THERE ARE A FEW EXCEPTIONS WITH APPROVALS PRIMARILY
7 SEEN IN, AS YOU CAN SEE, THE TYPE 1 DIABETES AND, AS
8 YOU WILL SEE IN THE NEXT TWO SLIDES, IN THE NEXT
9 SLIDE, FOR TWO CANCERS, MELANOMA AND PROSTATE CANCER
10 HAVE A CELL OR GENE THERAPY APPROVAL IN THE U.S.
11 MARKET.

12 THIS UNDERSCORES THE ONGOING CHALLENGES
13 AND THE LONG DEVELOPMENT TIMELINE ASSOCIATED WITH
14 BRINGING THESE INNOVATIVE THERAPIES TO MARKET AND
15 RELEVANT TO THIS STRATEGIC EXERCISE LEADING TO
16 RECOMMENDATIONS TO MAXIMIZE THE IMPACT AND EXPEDITED
17 DEVELOPMENT OF THESE PROMISING THERAPIES IN THE CELL
18 AND GENE THERAPY DOMAIN.

19 AND THIS IS THE SLIDE, CONTINUATION OF THE
20 PREVIOUS SLIDE, SHOWING THE FIVE CANCERS THAT AFFECT
21 MOST CALIFORNIANS WITH THE PATIENT COUNT AND THE
22 ECONOMIC BURDEN AS WELL AS THE GLOBAL CGT PIPELINE
23 CARED AS A REFERENCE TO STROKE, WHICH AS YOU CAN SEE
24 COMPARED TO BEFORE STROKE WAS RIGHT HERE. AND IT'S
25 JUST TO GIVE A REFERENCE OF HOW MANY PATIENTS ARE

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1 AFFECTED BY THE MOST -- THE CANCERS THAT AFFECT MOST
2 CALIFORNIANS. AND, AGAIN, THIS UNDERSCORES THE
3 ONGOING CHALLENGES IN THE LONG DEVELOPMENT TIMELINES
4 ASSOCIATED WITH BRINGING THESE THERAPIES TO
5 APPROVAL .

6 SO AS A FOLLOW-UP FROM THIS ANALYSIS, OUR
7 TEAM ENGAGED IN AN IN-DEPTH ANALYSIS OF THE FIELD
8 AND OUR PORTFOLIO TO FIGURE OUT WHERE ARE THE MAIN
9 CHALLENGES THAT ARE PRECLUDING THESE THERAPIES FROM
10 MOVING THROUGH THE PIPELINE AND ESPECIALLY FOCUSING
11 ON OUR PORTFOLIO, BUT ALSO HAVING INTO ACCOUNT LIKE
12 HOW THIS REFLECTS THE EXTERNAL LANDSCAPE AND WHICH
13 OPPORTUNITIES CAN HELP US MOVE THE PORTFOLIO TOWARDS
14 APPROVALS .

15 SO THE NEXT SLIDE IS A SUMMARY OF THIS AND
16 WILL HELP IN THINKING ABOUT HOW WE PLANNED THE
17 RECOMMENDATIONS IS WE HAVE MAPPED THE
18 RECOMMENDATIONS TO THESE CHALLENGES AND
19 OPPORTUNITIES. AND I'LL TRY TO GO STEP BY STEP
20 THERE .

21 SO OUR FIRST OPPORTUNITY IS THE FRAMEWORK
22 ESTABLISHED BY PROP 14 WHICH MANDATES SUPPORT FOR
23 THERAPIES THAT BENEFIT CALIFORNIANS. THEN WE
24 FOCUSED ON CHALLENGES IN THE RESEARCH AND
25 DEVELOPMENT PIPELINE. AND AT THE LEVEL OF

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1 TRANSLATIONAL GAPS AND OPPORTUNITIES, THERE IS A
2 SIGNIFICANT CHALLENGE IN OUR PIPELINE, WHICH IS THE
3 DISCONNECT BETWEEN THE EARLY AND LATE TRANSLATIONAL
4 PHASES. WE NEED TO BRIDGE THIS GAP AND BETTER ALIGN
5 THE PROGRAMS TO ENSURE THAT PROMISING DISCOVERIES
6 CAN MOVE EFFICIENTLY FROM EARLY STAGES TO THE
7 CLINICAL DEVELOPMENT.

8 ADDITIONALLY, AS THE FIELD MATURES, THERE
9 ARE OPPORTUNITIES TO STREAMLINE THESE PROCESSES OF
10 REDUCING TIME AND COST ACCELERATE THIS TRANSITION TO
11 CLINICAL TRIALS.

12 ANOTHER CHALLENGE IS DEVELOPMENT
13 COMPLEXITIES FOR RARE DISEASES. DEVELOPING GENE
14 THERAPIES IS INTEGRALLY COSTLY AND TIME-CONSUMING,
15 MAKING IT PARTICULARLY CHALLENGING TO SCALE THESE
16 EFFORTS ACROSS THE THOUSANDS OF RARE DISEASES THAT
17 EXIST. AND THIS COMPLEXITY HIGHLIGHTS THE NEED FOR
18 INNOVATIVE APPROACHES TO MAKE THESE THERAPIES MORE
19 ACCESSIBLE TO A BROADER RANGE OF RARE CONDITIONS.

20 THE REGULATORY AND LATE-STAGE CHALLENGES
21 ARE REFLECTED HERE. AS WE MOVE INTO CLINICAL
22 PHASES, REGULATORY INNOVATION PRESENTS AN
23 OPPORTUNITY TO ENHANCE THE EFFICIENCY OF CLINICAL
24 STUDIES. AND THIS CAN BE ACHIEVED THROUGH MASTER
25 PROTOCOLS THAT ALLOW THE SIMULTANEOUS EVALUATION OF

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1 MULTIPLE THERAPIES FOR DIFFERENT DISEASES,
2 POTENTIALLY SPEEDING THE DEVELOPMENT PROCESS.

3 APPROVED CELL AND GENE THERAPIES OFTEN
4 FACE ALSO PATIENT ACCESS CHALLENGES. SO
5 INCENTIVIZING STAGE-APPROPRIATE MARKET ACCESS
6 STRATEGY DEVELOPMENT AND PRECOMMERCIALIZATION
7 ACTIVITIES IN THE APPROPRIATE PROGRAMS COULD
8 INCREASE THE PROBABILITY OF PATIENT ACCESS TO
9 THERAPIES.

10 MOREOVER, LATE-STAGE PROGRAMS OFTEN
11 REQUIRE EXTENSIVE INVESTMENT, PARTICULARLY IN CMC.
12 THESE REQUIREMENTS CAN DELAY READINESS OF BIOLOGICAL
13 LICENSE APPLICATION FILINGS. AND THIS UNDERSCORES
14 THE NEED FOR STRATEGIC PLANNING AND RESOURCE
15 ALLOCATION IN THE LATER STAGES OF DEVELOPMENT. THIS
16 IS A NEW PROGRAM THAT WE HAVE, AND WE'VE COVERED
17 FEEDBACK, AND WE ARE ADDRESSING THESE CHALLENGES TO
18 MOVE THIS FORWARD.

19 SO WE ARE ADDRESSING THESE THROUGH BOTH
20 GOALS. ALL THESE CHALLENGES AND OPPORTUNITIES ARE
21 BEING ADDRESSED THROUGH THE RECOMMENDATIONS OF BOTH
22 GOALS 3 AND 4 THAT WE WILL PRESENT IN THE NEXT
23 SLIDES. SO THOSE ARE GOALS 3 AND 4.

24 GOAL 3, AS A REMINDER, FOCUSES ON
25 ADVANCING AT LEAST X-RARE DISEASE PROJECTS TO BLA

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1 READINESS. ACHIEVING THIS GOAL REQUIRES ADDRESSING
2 KEY BOTTLENECKS IN THE PIPELINE AND IMPLEMENTING
3 STRATEGIC INITIATIVES TO ENHANCE THE EFFICIENCY AND
4 SCALABILITY OF GENE THERAPY DEVELOPMENT FOR RARE
5 DISEASES.

6 HOW? THROUGH OUR RECOMMENDATIONS. SO AS
7 I MENTIONED, ONE SIGNIFICANT BOTTLENECK IN THE
8 ADVANCEMENT OF RARE-DISEASE THERAPIES IS THE
9 EXTENSIVE INVESTMENT REQUIRED FOR LATE-STAGE
10 PROGRAMS, PARTICULARLY CHEMISTRY, MANUFACTURING, AND
11 CONTROLS, CMC. THESE CHALLENGES OFTEN PREVENT OR
12 DELAY BLA READINESS, HINDERING THE PROGRESSION OF
13 PROMISING THERAPIES.

14 SO OUR RECOMMENDATION TO OVERCOME THESE
15 CHALLENGES IS TO INCREASE AND SCALE CLIN4 FUNDING.
16 THIS FUNDING WILL COMPREHENSIVELY ADDRESS BLA
17 READINESS GAPS IN MANUFACTURING, CLINICAL AND
18 NONCLINICAL RESEARCH, AND PRECOMMERCIALIZATION
19 ACTIVITIES. AND BY DOING SO, WE CAN INCREASE THE
20 SPEED AND PROBABILITY OF SUCCESS FOR BLA
21 SUBMISSIONS, ULTIMATELY ACCELERATING THE
22 AVAILABILITY OF THERAPIES TO PATIENTS IN NEED.

23 THE SECOND CHALLENGE AND RECOMMENDATION,
24 THE CHALLENGE IN THE DEVELOPMENT OF GENE THERAPIES
25 IS INHERENTLY COSTLY AND TIME-CONSUMING, POSING A

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1 SIGNIFICANT CHALLENGE ESPECIALLY WHEN SCALING ACROSS
2 THOUSANDS OF RARE DISEASES. AND THE TRADITIONAL
3 APPROACH TO DEVELOP THERAPIES ON A CASE-BY-CASE
4 BASIS IS NOT SUSTAINABLE GIVEN THE DIVERSITY AND
5 NUMBER OF RARE DISEASES.

6 SO OUR RECOMMENDATION, AND THIS IS NOT NEW
7 TO THE BOARD, THERE HAS BEEN A LOT OF WORK AROUND
8 THIS, TO ADDRESS THIS ISSUE, WE RECOMMEND
9 IMPLEMENTING A PILOT PLATFORM-BASED APPROACH FOR
10 GENE THERAPY DEVELOPMENT. THIS APPROACH WILL FOCUS
11 ON LIFE-THREATENING, MONOGENIC NEUROLOGICAL
12 DISORDERS AS A TEST CASE. AND BY USING A
13 PLATFORM-BASED MODEL, WE AIM TO DEMONSTRATE THAT
14 THIS METHOD CAN ENABLE THE RAPID, SUSTAINABLE, AND
15 SCALABLE DEVELOPMENT OF GENE THERAPIES THAT CAN BE
16 APPLIED TO MULTIPLE RARE DISEASES.

17 DR. ABLA CREASEY HAS BEEN LEADING THIS
18 ENDEAVOR AND HAS ALREADY BEEN WORKING ON THIS AND
19 ENGAGED FDA AND OTHER FEDERAL AND INDUSTRY
20 STAKEHOLDER LEADERS, WHICH GIVES US, AS WELL AS THE
21 WORKSHOP THAT WAS CARRIED OUT LATE 2023, AND THIS
22 GIVES US CONFIDENCE THAT THIS IS JUST NOT -- THIS IS
23 NOT JUST AN ASPIRATIONAL GOAL, BUT IS SOMETHING THAT
24 WE'VE BEEN THINKING A LOT. AND IF APPROVED, THE
25 RECOMMENDATION COULD TAKE FORM OF A CONCEPT FOR

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1 BOARD CONSIDERATION BETWEEN SEPTEMBER AND DECEMBER
2 OF THIS YEAR.

3 SO THIS IS JUST TO SHOW THE BOTTLENECKS
4 THAT WE JUST COVERED. GOAL 4 IS FOCUSED ON
5 PROPELLING THERAPIES TARGETING DISEASES AFFECTING
6 CALIFORNIANS TO LATE-STAGE CLINICAL TRIALS. AND TO
7 ACHIEVE THIS, WE NEED TO ADDRESS SEVERAL BOTTLENECKS
8 AND LEVERAGE OPPORTUNITIES WITHIN OUR PRECLINICAL
9 AND CLINICAL DEVELOPMENT PROGRAMS.

10 THE RECOMMENDATIONS OUTLINED HERE AIM TO
11 STREAMLINE THE DEVELOPMENT PROCESS, PRIORITIZE
12 THERAPIES THAT BENEFIT CALIFORNIANS, AND ADDRESS
13 CHALLENGES IN REGULATORY INNOVATION AND PATIENT
14 ACCESS.

15 SO THE FIRST ONE IS TO STREAMLINE
16 PRECLINICAL DEVELOPMENT PROGRAMS. THERE IS AN
17 OPPORTUNITY. CURRENTLY OUR TRANSLATIONAL PIPELINE,
18 WHICH INCLUDES FIVE PROGRAMS, THE DISC2, TRAN1, 2, 3
19 AND CLIN1, IS AT TIMES DISCONNECTED AND REDUNDANT,
20 WHICH CREATES DELAYS IN ADVANCING THERAPIES TO THE
21 CLINICAL STAGE. AS THE FIELD OF CELL AND GENE
22 THERAPY MATURES, THERE'S AN OPPORTUNITY TO
23 STREAMLINE THIS PRECLINICAL DEVELOPMENT, ALSO TO
24 ALIGN IT WITH THE INFRASTRUCTURE TECHNOLOGY PLATFORM
25 THAT WE TALKED ABOUT IN GOAL 2, AND OUR

1 MANUFACTURING AS WELL.

2 SO TO ADDRESS THESE, WE RECOMMEND
3 CONSOLIDATING DISC2, TRAN1, 2, AND 4 AND CLIN1
4 TOWARD ACCELERATING PRECLINICAL DEVELOPMENT,
5 INCENTIVIZING MULTIDISCIPLINARY COLLABORATIONS, AND
6 FOSTERING RAPID PROGRESSION TO IND. WE DON'T MEAN
7 THAT IT WILL BE JUST ONE PROGRAM, BUT WE ARE MEANING
8 TO COMBINE AND MAKE IT MORE STREAMLINED. WE WOULD
9 INCREASE -- THE POTENTIAL OUTCOME HERE WOULD BE THAT
10 WE WOULD INCREASE THE PROBABILITY OF PROPELLING
11 THERAPIES MORE EFFICIENTLY INTO LATE-STAGE CLINICAL
12 TRIALS.

13 THE SECOND RECOMMENDATION IS TO PRIORITIZE
14 INNOVATIVE THERAPIES FOR CALIFORNIANS. AND THIS HAS
15 TO DO WITH THE PRIORITY AND OPPORTUNITY FROM
16 PROPOSITION 14 MANDATE, THAT CIRM SUPPORTS THERAPIES
17 FOR DISEASES AFFECTING CALIFORNIANS. WE THINK THAT
18 IT IS ESSENTIAL THAT OUR FUNDING PRIORITIZATION
19 PROCESSES REFLECT THIS EXPECTATION. AND WE PROPOSE
20 INCORPORATING A PRIORITIZATION MECHANISM WITHIN OUR
21 TRANSLATIONAL AND CLINICAL PROGRAMS THAT EMPHASIZES
22 INNOVATIVE THERAPIES TARGETING DISEASES WITH
23 CLINICAL IMPACT ON -- WITH SIGNIFICANT, NOT
24 CLINICAL, WITH SIGNIFICANT IMPACT TO CALIFORNIANS.

25 THE NEXT SET OF RECOMMENDATIONS HAVE TO DO

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1 WITH AN UPDATE -- CORRESPOND TO UPDATES IN THE CLIN2
2 PROGRAM. THERE IS AN OPPORTUNITY FROM THE
3 REGULATORY FIELD. REGULATORY INNOVATION OFFERS A
4 PATHWAY TO ENABLE CLINICAL STUDIES OF MULTIPLE
5 THERAPIES ACROSS MULTIPLE DISEASES THROUGH MASTER
6 PROTOCOLS. AND THIS CAN GREATLY ENHANCE THE
7 EFFICIENCY OF CLINICAL TRIALS. AND WE RECOMMEND
8 UPDATING THE CLIN2 PROGRAM TO SUPPORT EMERGING NOVEL
9 CLINICAL TRIAL DESIGNS, WHICH COULD INCLUDE ADOPTION
10 OF MASTER PROTOCOLS THAT COULD ALLOW FOR
11 SIMULTANEOUS EVALUATION OF MULTIPLE THERAPIES.

12 THE POTENTIAL OUTCOME HERE WOULD BE THAT
13 BY EMBRACING INNOVATIVE TRIAL DESIGNS, WE INCREASE
14 THE PROBABILITY OF PROPELLING THERAPIES TO
15 LATE-STAGE CLINICAL TRIALS AND INCLUDING OVERALL
16 EFFICIENCY OF THE DEVELOPMENT PIPELINE.

17 THE SECOND RECOMMENDATION IS TO ENHANCE
18 PATIENT ACCESS THROUGH MARKET STRATEGY AND
19 PRECOMMERCIALIZATION. EVEN WHEN THERAPIES ARE
20 APPROVED, THEY OFTEN FACE SIGNIFICANT CHALLENGES IN
21 TERMS OF PATIENT ACCESS, PARTICULARLY DUE TO GAPS IN
22 MARKET ACCESS STRATEGIES AND PRECOMMERCIALIZATION
23 PLANNING.

24 THE SOLUTION THAT WE PROPOSE HERE IS TO
25 MITIGATE THIS, THAT THE CLIN2 PROGRAM SHOULD

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1 INCENTIVIZE STAGE-APPROPRIATE MARKET ACCESS STRATEGY
2 DEVELOPMENT AND PRECOMMERCIALIZATION ACTIVITIES TO
3 ENSURE THAT, AS THERAPIES ADVANCE, THEY ARE ALSO
4 PREPARED FOR SUCCESSFUL MARKET ENTRY AND PATIENT
5 ACCESS.

6 THIS SLIDE IS A SUMMARY OF WHAT WE JUST
7 PROPOSED. BY STREAMLINING PRECLINICAL PROGRAMS,
8 PRIORITIZING THERAPIES FOR CALIFORNIANS, EMBRACING
9 INNOVATIVE CLINICAL TRIAL DESIGNS, AND ENHANCING
10 MARKET ACCESS STRATEGIES, WE CAN OVERCOME SOME OF
11 THE EXISTING BOTTLENECKS AND SEIZE OPPORTUNITIES TO
12 PROPEL PROMISING THERAPIES TO LATE-STAGE TRIALS AND
13 ULTIMATELY TO PATIENTS WHO NEED THEM.

14 AND THE NEXT SLIDE IS A SUMMARY. WE'RE
15 GETTING THERE, 40 MINUTES PRESENTATION. THE
16 PROPOSED CHANGES TO PROGRAMS. ON THE LEFT YOU HAVE
17 THE CURRENT PROGRAMS AS THEY ARE AND ON THE RIGHT
18 HOW THE RECOMMENDATIONS FOR GOALS 3 AND 4 COULD
19 AFFECT OR COULD CHANGE THE CURRENT PROGRAMS.

20 SO CLIN2 AND 4 PROGRAMS, WE ARE CURRENTLY
21 PREVALENT, RARE, AND ULTRA-RARE DISEASES ARE
22 ELIGIBLE FOR THE SAME FUNDING OPPORTUNITIES. AND WE
23 WOULD BE PRIORITIZING INNOVATIVE THERAPIES FOR
24 DISEASES THAT AFFECT CALIFORNIANS. WE COULD ALSO
25 PILOT A RARE-DISEASE PLATFORM PROGRAM WITH A FOCUS

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1 ON RARE AND ULTRA-RARE DISEASES AND REQUIREMENT FOR
2 ACADEMIC/INDUSTRY LEADER PARTNERSHIPS.

3 THE CLIN2 SUPPORTS INDIVIDUAL CLINICAL
4 TRIALS FOR SINGLE CANDIDATES AND SUPPORTS A SUBSET
5 OF PRECOMMERCIALIZATION ACTIVITIES. AND WITH THE
6 RECOMMENDATIONS, WE COULD SUGGEST TO SUPPORT
7 INNOVATIVE CLINICAL TRIAL DESIGN AND INCENTIVIZING
8 MARKET ACCESS STRATEGY DEVELOPMENT AND
9 PRECOMMERCIALIZATION ACTIVITIES.

10 FOR CLIN4, THE FUNDING IS INSUFFICIENT FOR
11 ALL ACTIVITIES NEEDED TO REACH BLA READINESS. THIS
12 COMES FROM FEEDBACK AND EXPERIENCE WITH THE FIRST
13 SET OF AWARDEES. SO CLIN4 FUNDING WE RECOMMEND TO
14 INCREASE AND SCALE TO COMPREHENSIVELY ADDRESS BLA
15 READINESS GAPS.

16 IN TERMS OF THE MULTI-PROGRAM PRECLINICAL
17 PATH, WE HAVE CURRENTLY SEPARATED DISC2, TRAN1, 2,
18 4, CLIN1 PROGRAMS WITH THEIR OWN APPLICATIONS THAT,
19 AS WE MENTIONED, HAVE A DISCONNECT AND ARE AT TIMES
20 REDUNDANT. AND PREVALENT, RARE, AND ULTRA-RARE
21 DISEASES ARE ELIGIBLE FOR THE SAME FUNDING
22 OPPORTUNITIES. WE COULD PROPOSE A CONSOLIDATED
23 PRECLINICAL PROGRAM. AND THE DETAILS OF THAT COULD
24 COME THROUGH A CONCEPT OR TWO. AND PRIORITIZE
25 INNOVATIVE THERAPIES FOR DISEASES THAT AFFECT

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1 CALIFORNIANS AGAIN.

2 WE'RE GOING TO GO THROUGH THE DISCUSSION
3 AND NEXT STEPS NOW. LET ME SEE IF I HAVE -- SO I
4 CAN GO -- WELL, WE CAN GO TO THE NEXT STEPS AT THE
5 END, MARK, IF YOU WANT. THE NEXT STEPS IS BASICALLY
6 TALKING ABOUT THIS AND THIS, BUT PERHAPS WE GO
7 THROUGH THE DISCUSSION NOW. WHAT WOULD YOU LIKE TO
8 DO?

9 CHAIRMAN FISCHER-COLBRIE: YES. LET'S GO
10 THROUGH THE DISCUSSION. AND THE TIMELINES ARE
11 EXTREMELY RELEVANT TO THE FACT THAT THIS IS AN
12 ONGOING PROCESS. AND J.T. IS LIKELY TO HAVE
13 ADDITIONAL COMMENTS AROUND THIS. BUT AS FROM A
14 SUPER TOP LEVEL, NOT ONLY ARE WE ATTEMPTING TO
15 ENSURE WE'RE IN FULL ALIGNMENT WITH THE MISSION OF
16 CIRM, WHICH HAS TO DO WITH TRANSFORMATIONAL WORK,
17 INCLUDING WORK NOT DONE BY OTHER ORGANIZATIONS, AS
18 WELL AS THE ABILITY TO HAVE A BROAD-SCALE IMPACT
19 ALONG WITH CREATION OF LEVERAGE. SO ELEMENTS AROUND
20 PROTOCOLS THAT WOULD INDICATE MULTIPLE DISEASE
21 OPPORTUNITIES, STREAMLINING OUR OWN INTERNAL
22 PROCESSES FOR APPROVAL, RESOLVING GAPS IN
23 CONTINUITY, ALL THESE THINGS HAVE DIRECT EXPOSURE TO
24 THAT.

25 AND WITHIN THE OVERALL PROCESS CONTEXT,

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1 NOT ONLY HAS THERE BEEN A MASSIVE AMOUNT OF WORK
2 DONE, BUT THIS IS A SITUATION WHERE WE NEED YOUR
3 DIRECT INVOLVEMENT HERE AND DIRECT FEEDBACK BECAUSE
4 OF THE FACT THAT IT'S SO ESSENTIAL THAT WE DO THE
5 BEST JOB WE CAN IN ORDER TO PREPARE SOMETHING FOR
6 CONSIDERATION BY THE BOARD WHICH IS ALSO A PROCESS
7 FOR ASSESSMENT AND EVALUATION.

8 SO WE NEED YOUR COLLECTIVE WISDOM TO DIVE
9 IN ON THIS. AND NOW IS THE TIME TO COMMENT AND
10 REVIEW. YOU'RE GOING TO NEED LIKELY SOME TIME TO
11 DIGEST THIS A LITTLE BIT. SO FOLLOW-ON COMMENT AND
12 REVIEW IS MORE THAN ACCEPTED, BUT THE IDEA, THEN, IS
13 TO THEN HAVE A FURTHER DIALOGUE AS WE GO FORWARD
14 INTO SEPTEMBER WITH THE BOARD. AND AGAIN, THOSE ARE
15 DIALOGUES. THAT IS NOT, HEY, THE STAFF IS
16 PRESENTING A PLAN IN CONCRETE THAT IS NOT TO BE
17 GAINSAID IN TERMS OF DISCUSSION. SO I THINK THAT
18 GOES WITHOUT SAYING, BUT I JUST WANTED TO ARTICULATE
19 THAT JUST FOR AVOIDING SOME DOUBT.

20 SO, J.T., I DON'T KNOW IF YOU WANT TO
21 AMPLIFY THAT OR ANY OTHER COMMENTS YOU MIGHT HAVE.

22 DR. THOMAS: NO. I THINK THAT'S VERY WELL
23 SAID. THIS IS MEANT ALL ALONG TO BE A TEAM EFFORT
24 BETWEEN THE MEMBERS OF THE INTERNAL TEAM AND THE
25 BOARD. AND SO NOTHING WHATSOEVER IS CAST IN STONE.

BETH C. DRAIN, CA CSR NO. 7152

1 THESE ARE I SAY MERELY A SET OF GOALS AND
2 RECOMMENDATIONS THAT MERELY WOULD SUGGEST NOT A LOT
3 WENT INTO IT, WHICH, OF COURSE, IS CERTAINLY
4 COULDN'T BE FURTHER FROM THE TRUTH. BUT THIS IS
5 SOMETHING THAT WE WANT EVERYBODY'S INPUT ON HERE AND
6 AT THE BOARD SO THAT WE'RE AS INFORMED AS WE CAN BE
7 WHEN WE GET TO THE DECISION-MAKING PROCESS THAT WILL
8 HAPPEN AT THAT MEETING. SO I'LL LEAVE IT AT THAT,
9 MARK. THANK YOU.

10 CHAIRMAN FISCHER-COLBRIE: GREAT. JUST
11 ONE OTHER COMMENT. I AM BEYOND IMPRESSED WITH NOT
12 JUST THE MASSIVE HOURS THAT HAVE GONE INTO THIS, BUT
13 ALSO THE HYPER QUALITY OF THE WORK. IN FACT, I'M
14 CONVINCED SOME OF THIS CAN BE WRITTEN UP FOR OTHER
15 ORGANIZATIONS TO FOLLOW IN THE FUTURE. THAT'S HOW
16 SEMINAL I THINK WHAT THE TEAM HAS EFFECTIVELY
17 ACCOMPLISHED. BUT I'M ALSO IMPRESSED BY THE BROAD
18 SCALE TEAMWORK WITHIN THE ORGANIZATION. AND WE'RE
19 ALL PART OF THAT TEAM. SO IT'S EXTREMELY IMPORTANT
20 THAT WE PROVIDE OUR FEEDBACK BOTH TODAY AND IN THE
21 COMING WEEKS AS WE GO FORWARD.

22 AND WITH THAT, I'D LIKE, CAROLYN, IF YOU
23 HAVE SOME COMMENTS.

24 DR. MELTZER: YEAH. THANKS SO MUCH, MARK.
25 I ALSO WANTED TO ECHO THAT THIS WAS AN INCREDIBLE

BETH C. DRAIN, CA CSR NO. 7152

1 AMOUNT OF WORK AND CAREFUL ANALYSIS FROM ROSA AND
2 THE TEAM.

3 I'M WONDERING IF IT WOULD -- IT'S SO MUCH
4 THAT WAS PRESENTED. I'M WONDERING IF IT MIGHT BE
5 HELPFUL TO GO TO THE HIGH-LEVEL QUESTIONS THAT THE
6 DATA SUPPORTED TO HAVE THE BOARD HAVE A LITTLE BIT
7 OF INPUT INTO. QUESTIONS AROUND RARE DISEASE,
8 PREVALENT DISEASES, HOW WE WOULD ADDRESS SOME OF THE
9 MORE CHALLENGING HURDLES, WHETHER IT WOULD BE
10 CONSORTIUM GRANTS, THE PARTNERSHIPS WITH INDUSTRY,
11 ALL OF THE RICH IDEAS THAT WERE PRESENTED, BUT MAYBE
12 GET SOME FEEDBACK ON THOSE. JUST A SUGGESTION ON
13 HOW WE MIGHT PROCEED.

14 CHAIRMAN FISCHER-COLBRIE: OKAY. SHOULD
15 WE JUST JUMP INTO THAT? WOULD THAT BE THE RIGHT
16 APPROACH?

17 DR. MELTZER: I THINK MONICA ALSO HAD A
18 COMMENT.

19 CHAIRMAN FISCHER-COLBRIE: MONICA, YOU'VE
20 GOT SOME COMMENTS HERE?

21 DR. CARSON: JUST HAVE TO ECHO. THIS IS
22 SUCH AN IMPRESSIVE THING, AND I HAVE TO SAY THE
23 COMMENT THAT THIS WHOLE PROCESS SHOULD BE PUBLISHED
24 SHOULD ACTUALLY BE TAKEN QUITE SERIOUSLY. THIS IS
25 SUCH A BIG THING AND A PROCESS. SO I REALLY WOULD

BETH C. DRAIN, CA CSR NO. 7152

1 JUST LIKE TO DOUBLE-DOWN ON THAT.

2 I AM SURE THIS HAS BEEN CONSIDERED IN THE
3 MAGNITUDE OF DATA THAT YOU HAVE PRESENTED. YOU
4 CAN'T PRESENT EVERYTHING. BUT JUST SORT OF TO GET
5 IT ON THE RECORD KIND OF THING, THAT YOU HAVE
6 THOUGHT ABOUT THESE THINGS, WHEN WE TALK ABOUT ALL
7 CALIFORNIANS, CALIFORNIA, WE'RE NOT A HOMOGENEOUS
8 STATE. WE'RE A HIGHLY HETEROGENEOUS STATE
9 REGIONALLY, SOCIOECONOMIC DEMOGRAPHICS, VARIOUS
10 RACIAL ETHNICITIES, GROUPS, AND ALL OF THAT. AND
11 THE HEALTH DISPARITIES, INEQUITIES BETWEEN THOSE ARE
12 GREAT. AND THEN, LASTLY, WHEN WE'RE CONSIDERING
13 THINGS, IN MY FIELD WHEN WE'RE LOOKING AT GWAS
14 DATABASE'S PATIENT CLAIMS, THEY ARE NOT EVENLY
15 DISTRIBUTED AROUND THE REAL INCIDENCE OF DISEASES
16 AND HOW THEY'RE RECORDED.

17 YOU CAN'T DO ALL THE ANTHROPOLOGY,
18 SOCIOLOGY, AND MEDICAL ANTHROPOLOGY, BUT I KNOW THAT
19 YOU HAVE OFTEN BEEN VERY CONSIDERED, THIS MAY NOT BE
20 THE TIME TO PUT IT UP, BUT I THINK THAT SHOULD ALSO
21 BE PART OF THE RECORD AND THE CONSIDERATIONS OF HOW
22 THESE THINGS ARE PRIORITIZED AND ALSO UNDERSTANDING
23 THE CHALLENGES OF MAKING IMPACT ON SOME OF THESE
24 THINGS AS WELL. THANK YOU.

25 CHAIRMAN FISCHER-COLBRIE: AND THEN BEFORE

BETH C. DRAIN, CA CSR NO. 7152

1 I LAUNCH INTO SOME OF THE FOLLOW-UP ELEMENTS, MARIA,
2 DO YOU HAVE COMMENT?

3 VICE CHAIR BONNEVILLE: NO. I JUST WANTED
4 TO -- IT HAS BEEN AN AMAZING AMOUNT OF WORK THAT THE
5 TEAM HAS UNDERGONE. AND FOR THAT I AM JUST VERY
6 THANKFUL AND JUST VERY PROUD OF ALL THE WORK THEY'VE
7 DONE. SO IT'S A HUGE CHALLENGE TO GET ALL THE DATA
8 TOGETHER. KUDOS TO YOU, SHYAM. AND TO BE ABLE TO
9 PRESENT THIS IN A MANNER THAT EVEN ME AS A
10 NONSCIENTIST CAN UNDERSTAND AND RELATE TO. SO THANK
11 YOU.

12 AND I WANTED TO ECHO MONICA'S COMMENT. I
13 THINK ARRIVING AT HOW WE PRIORITIZE DISEASE
14 RELEVANCE AND HOW WE COME ABOUT GETTING TO WHAT
15 NUMBER, WHAT THE NUMBER X MEANS OR THE LETTER X
16 MEANS, WHAT NUMBER THAT RELATES TO I THINK IS GOING
17 TO BE A REALLY BIG CHALLENGE. AND SO THOSE ARE JUST
18 SOME QUESTIONS THAT I WOULD HAVE MOVING FORWARD.

19 DR. CANET-AVILES: I APPRECIATE THIS. I
20 THINK -- THANK YOU, MARIA. THE DEFINITION OF THE X
21 IS STILL BEING REFINED IN COLLABORATION WITH
22 FEEDBACK FROM BOARD MEMBERS. AND WE WOULD
23 APPRECIATE, LIKE, IF YOU WANT TO SEND US EMAILS OR
24 CONNECT WITH US TO DISCUSS THIS, THIS WILL EVOLVE AS
25 THE STRATEGIC ALLOCATION FRAMEWORK PRIORITIZATION

BETH C. DRAIN, CA CSR NO. 7152

1 PROCESS CONTINUES. AND WE EXPECT THAT WE WILL HAVE
2 THE COMPLETE INFORMATION TO OUR SEPTEMBER MEETING,
3 THE FIRST ONE, THE SCIENCE SUBCOMMITTEE/NEURO TASK
4 FORCE, WE COULD HAVE SOME NUMBERS. I THINK IT'S
5 EASIER TO ADD NUMBERS TO THIS INCOGNITO, THIS X FOR
6 THE CLINICAL ACTUALLY. IT'S HARDER FOR THE EARLIER
7 STAGES IN TERMS OF TECHNOLOGIES THAT WE WILL
8 VALIDATE OR TECHNOLOGIES THAT ARE IDENTIFYING NEW
9 TARGETS OR BIOMARKERS. AS WE ALL KNOW, THAT'S VERY
10 HARD, ESPECIALLY VALIDATING THEM. SO WE WANT TO BE
11 VERY MINDFUL THE WAY WE DO IT.

12 AND I DON'T KNOW IF I GOT THE QUESTION
13 RIGHT. AND, SHYAM, FEEL FREE. SHYAM WAS THE HOLDER
14 OF THE BATON FOR ALL THE EXTERNAL DATA. BUT IN
15 TERMS OF THE DISEASES, WHILE DISEASES WITH LARGE
16 PATIENT POPULATIONS AND SIGNIFICANT IMPACT ARE
17 CERTAINLY IMPORTANT, CIRM WILL ALSO PRIORITIZE
18 MEDICAL NEEDS AND INNOVATIVE APPROACHES THAT CAN
19 HAVE A TRANSFORMATIVE IMPACT. AND WHAT WE ARE
20 TALKING HERE WAS MORE AT THE LEVEL OF HOW WE WERE
21 THINKING IN TERMS OF THE RECOMMENDATIONS. BUT EACH
22 PROJECT, WHEN IT'S EVALUATED, IT'S EVALUATED IN ITS
23 OWN MERITS, INCLUDING THE POTENTIAL FOR BROAD
24 APPLICABILITY AND SIGNIFICANT PATIENT IMPACT.

25 WE JUST WANTED TO HAVE AN IDEA THROUGH ALL

BETH C. DRAIN, CA CSR NO. 7152

1 THE DATABASES THAT YOU'VE SEEN, THAT WE ARE NOT
2 SUGGESTING A LIST OF PRIORITY DISEASES. WE JUST
3 WANTED TO SHOW CIRM IS DERIVED FROM PROP 71 AND PROP
4 14, WHICH IS FOR DISEASES THAT AFFECT CALIFORNIANS.
5 WE WANTED TO HAVE AN IDEA WHAT ARE THE DISEASES?
6 WHAT'S THE AMENABILITY? WHERE ARE THE GAPS? WHAT
7 CAN WE DO TO MOVE THINGS FORWARD TO HAVE AN EFFECT
8 ON CALIFORNIANS?

9 CHAIRMAN FISCHER-COLBRIE: OKAY. BEFORE
10 WE GET BACK TO CAROLYN'S QUESTION, I SEE MONICA AND
11 THEN FRED FISHER.

12 DR. CARSON: I JUST WANT TO DO ONE QUICK
13 CLARIFICATION OF ONE THING. THAT WAS REALLY
14 BEAUTIFUL. THANK YOU FOR CLARIFYING THAT.

15 I WOULD SUGGEST THAT CLINICAL DATA IS NOT
16 AS EASY AS SAID. OUR DATABASES ARE STRUCTURALLY
17 BIASED. AND THE ALGORITHMS FOR MEDICAL TREATMENT,
18 THE WAY WE RECORD PEOPLE'S COMPLAINTS, AND WE BEND
19 THEM. WHEN I STARTED IN THE FIELD, FOLKS FROM
20 LATINX, LATINA, LATINO GROUPS DON'T GET MULTIPLE
21 SCLEROSIS. IT'S BECAUSE OF HOW WE RECORDED THINGS
22 AND THE PRESUMPTIONS THAT THEY'RE IN. SO THIS IS
23 WHAT I'M SAYING.

24 IN MY FIELDS, AND I'M PART OF ANOTHER
25 GROUP IN MY PROFESSIONAL LIFE, THESE DATABASES ARE

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1 DIFFICULT. SO I DON'T THINK IT'S AS EASY, AND I
2 THINK THAT'S JUST WHY I WANT IT ON THE RECORD. BUT
3 WE'RE NOT GOING TO SOLVE IT HERE. IT'S JUST AN
4 AWARENESS ISSUE.

5 CHAIRMAN FISCHER-COLBRIE: GREAT. FRED.

6 DR. FISHER: YES. I WANT TO ADD MY
7 GRATITUDE TO THE TEAM FOR PUTTING THIS REPORT
8 TOGETHER. IF I UNDERSTAND CORRECTLY, THE GOAL IS TO
9 SHIFT, AT LEAST IN SOME WAY, TOWARD LATER STAGE
10 RESEARCH FUNDING. AND IF THAT'S TRUE, THE LATER YOU
11 GO, THE MORE EXPENSIVE IT GETS. AND SO THE PACE AT
12 WHICH WE ARE CONSUMING FUNDS WOULD LIKELY INCREASE
13 AS WE SHIFT OUR PRIORITIES TOWARD LATE-STAGE SUPPORT
14 OF POTENTIAL DRUG CANDIDATES AND WORKING WITH DRUG
15 COMPANIES. AND WE JUST MAY WANT TO CONSIDER THE
16 FINANCIAL IMPACT OF MOVING TO SUPPORTING LATE-STAGE
17 DEVELOPMENT, WHICH HAS BEEN PRIMARILY SUPPORTED BY
18 THESE COMMERCIAL COMPANIES GOING OUT AND GETTING
19 MONEY.

20 AND IF WE ARE GOING TO BECOME A PLAYER IN
21 THAT SPACE, WE'RE GOING TO BE SPENDING A LOT OF
22 MONEY, A LOT MORE THAN WE HAVE ON A
23 PROJECT-BY-PROJECT BASIS. SO JUST -- I DON'T KNOW
24 WHAT TO DO ABOUT THAT, BUT JUST WANTED TO PUT IT OUT
25 THERE.

BETH C. DRAIN, CA CSR NO. 7152

1 CHAIRMAN FISCHER-COLBRIE: I THINK IT'S A
2 VERY RELEVANT POINT, FIRST OF ALL. SECOND, I THINK
3 WITHIN THE DISCUSSION POINTS HERE, ONE OF THE KEY
4 FRAMEWORK ELEMENTS HAS TO DO WITH THE FACT OF
5 INVOLVING A LOT OF DIFFERENT GROUPS, FIRST OF ALL.
6 AND SECOND, INCLUDING DRAGGING IN LARGE PHARMA AT AN
7 EARLIER STAGE IN THE PROCESS WITH THE CONCEPT BEING
8 THAT WE COULD THROW A TON OF MONEY AT STUFF, AND
9 IT'S GOING TO BE A DROP IN THE BUCKET FOR ACTUALLY
10 ULTIMATELY ACHIEVING COMMERCIALIZATION OF SOME
11 THERAPEUTIC, LET'S SAY.

12 AND SO WITHIN THAT PURVIEW, THEN, CAN CIRM
13 BE THE SPARK PLUG TO PULL THIS ALTOGETHER AND TO
14 MAKE IT ACTUALLY HAPPEN THAT OTHERWISE WOULD NOT
15 HAPPEN ON ITS OWN. BUT CLEARLY, FRED, YOU'RE SPOT
16 ON. AND WHATEVER ALLOCATION MECHANISMS ARE
17 DETERMINED HERE HAS TO BE DONE IN THE REVIEW OF WHAT
18 ARE THE DOLLARS ALLOCATED TO THAT? AND IS THAT OUR
19 REAL INTENT RELATED TO THAT? SO YOUR QUESTION IS
20 FRONT AND CENTER AS PART OF THIS PROCESS OVERALL
21 FROM MY PERSPECTIVE.

22 DR. FISHER: THANK YOU.

23 DR. CANET-AVILES: SO CAN I JUST CLARIFY,
24 IF YOU DON'T MIND? I THINK THIS IS A VERY GOOD
25 COMMENT, BUT I JUST WANT TO MAKE TWO POINTS CLEAR.

BETH C. DRAIN, CA CSR NO. 7152

1 ONE IS OUR GOAL IS NOT TO MOVE TOWARDS THE LATER
2 STAGES. WE'RE NOT DEEMPHASIZING BASIC RESEARCH. WE
3 ARE STREAMLINING THINGS AND FOCUSING. SO
4 STREAMLINING MEANS FOR DISCOVERY. AS WE SHOWED, WE
5 COULD BE GOING THROUGH THE MULTIDISCIPLINARY. WE
6 COULD FOCUS ON BOTTLENECKS THROUGH TECHNOLOGY
7 PLATFORMS. BUT WE WOULD SELECT, IN COLLABORATION
8 WITH INDUSTRY, THE MOST RELEVANT BOTTLENECKS AND THE
9 THINGS THAT WE HAVE RESOURCES TO LEVERAGE IN
10 CALIFORNIA. AND WE WOULD ALIGN THIS WITH OUR
11 DEVELOPMENT PIPELINE.

12 FOR WHAT WE PRESENTED TODAY, THE GOAL IS
13 NOT TO MOVE TOWARDS THE LATER STAGES AND INVEST
14 MORE. WE HAVE RECEIVED, AND I WAS MISTAKEN, NOT
15 CLIN4, BUT FROM THE CLIN2 APPLICANTS, WE'VE RECEIVED
16 FEEDBACK THAT THERE IS A NEED FOR CLIN2 AWARDEES, IN
17 ORDER TO SUPPORT BLA READINESS, THE COSTS ARE
18 HIGHER, AND THE ACTIVITIES THAT WE WOULD NEED TO
19 FIND COULD INVOLVE SOME ASPECTS LIKE LATER STAGE
20 PRODUCT DEVELOPMENT, PRECOMMERCIAL MANUFACTURING, AS
21 WELL AS CLINICAL AND NONCLINICAL RESEARCH
22 POTENTIALLY.

23 SO WE ARE ENABLING, AS WE HAVE A PIPELINE
24 OF POTENTIAL PROGRAMS THAT ARE GOING TO BE BLA
25 READINESS, APPROVAL, WE ARE ALLOWING FOR THOSE

BETH C. DRAIN, CA CSR NO. 7152

1 POTENTIAL APPLICANTS TO BE SUCCESSFUL. AND IT COULD
2 BE AT A STAGED TYPE OF SCENARIO, BUT THAT WOULD BE
3 FOR THINGS THAT WE COULD PRIORITIZE.

4 AND SHYAM HAS HIS HAND RAISED, AND HE'S
5 BEEN DEVELOPING THIS. AND I ALSO WOULD WELCOME
6 ABLA'S COMMENTS. PLEASE GO AHEAD, SHYAM.

7 DR. PATEL: THANKS, ROSA. I JUST WANTED
8 TO REITERATE THAT POINT AS WELL AS THE OVERALL GOAL.
9 SO WITH RESPECT TO THE LATER STAGE DEVELOPMENT, THIS
10 IS FOR THE CLIN4 WHERE EXISTING CLIN2 AWARDS HAVE
11 SOME GAPS THEY NEED TO OVERCOME IN ORDER TO GET TO
12 BLA READINESS. AND AS WE KNOW FROM CELL AND GENE
13 THERAPY DEVELOPMENT MORE BROADLY, THOSE CAN BE
14 SUBSTANTIAL. AND SO THIS IS ADDRESSING A NEED IN
15 OUR OWN PORTFOLIO WHERE THERE MIGHT NOT BE OTHER
16 RESOURCES THAT SOME OF THESE PROGRAMS, PARTICULARLY
17 THOSE IN THE RARE DISEASE SPACE, CAN TAP INTO
18 OUTSIDE OF CIRM. SO THAT'S REALLY THE INTENT IS TO
19 SUPPORT THOSE PROGRAMS MORE FULLY FOR THE CLIN4.

20 THE OTHER GOAL, I JUST WANT TO CLARIFY.
21 SO WE'VE BEEN THINKING ABOUT THIS AS THE IMPACT OF
22 CIRM WITH THE PROPOSITION MONEY UP UNTIL THE LAST
23 AWARD IS EXECUTED. AND SO IN THAT SENSE, IF WE'RE
24 GOING TO BE FOCUSING ON THAT, CAN WE DO THINGS ALONG
25 THE SPECTRUM OF THERAPEUTIC DEVELOPMENT THAT COULD

BETH C. DRAIN, CA CSR NO. 7152

1 RESULT IN HIGHER EFFICIENCY OF CANDIDATES GOING TO
2 CLINICAL DEVELOPMENT AND THEN DEMONSTRATING SOME
3 SORT OF CLINICAL PROOF OF CONCEPT THAT CAN THEN
4 PROGRESS THEM INTO LATE-STAGE DEVELOPMENT. SO WE'RE
5 ADDRESSING THINGS ALONG THE WAY TO GET BETTER
6 CANDIDATES INTO LATER STAGE CLINICAL DEVELOPMENT,
7 BUT NOT NECESSARILY SUGGESTING THAT WE PRIORITIZE
8 ONLY LATE-STAGE CLINICAL DEVELOPMENT IN THAT SPACE.

9 DR. CANET-AVILES: THANK YOU, SHYAM. VERY
10 WELL SAID. YEAH.

11 DR. FISHER: THANK YOU. SO I'M TRYING TO
12 PUT THIS IN THE VERNACULAR THAT I'M MORE FAMILIAR
13 WITH, WHICH IS LOOKING AT THE DRUG DEVELOPMENT
14 PIPELINE AND FIGURING OUT WHERE WE'RE DEPLOYING OUR
15 FUNDS. AND IT SEEMS LIKE WE'RE TALKING ABOUT A
16 VALLEY OF DEATH FUNDING TO GET A PROJECT OVER TO THE
17 POINT WHERE THEY MAY BE ABLE TO ATTRACT MORE
18 COMMERCIAL MONEY. AND THAT'S AN EXPENSIVE
19 PROPOSITION. IT'S WHY A LOT OF COMPANIES FAIL,
20 BECAUSE THEY CANNOT ATTRACT THE MONEY. BUT IT'S A
21 SIGNIFICANT AMOUNT OF MONEY.

22 AND I WOULD LOVE TO SEE A GRAPHIC THAT'S
23 DIFFERENT THAN THE ONE THAT YOU PUT UP WHICH IS SORT
24 OF CIRM RELATED. I WOULD LOVE TO SEE A GRAPHIC THAT
25 SORT OF DEPLOYED THESE INITIATIVES AND WHERE THEY

BETH C. DRAIN, CA CSR NO. 7152

1 ARE TARGETED IN THE DRUG DEVELOPMENT PIPELINE.
2 BECAUSE THAT WOULD HELP ME CONTEXTUALIZE WHAT WE'RE
3 REALLY TALKING ABOUT IN TERMS OF WHERE OUR MONEY IS
4 GOING TO ACTUALLY GO. SO IF THAT'S POSSIBLE FOR
5 SOME FUTURE MEETING OR EVEN BEFORE, I'D APPRECIATE
6 THAT.

7 DR. CANET-AVILES: YEAH. I'M NOT SURE
8 IF -- ABSOLUTELY. WHAT I WAS WONDERING IS IF
9 THIS -- LET ME JUST GO BACK TO THE SLIDE THAT
10 SHOWS THE -- ONE SECOND, FRED. IF IT'S
11 SOMETHING -- I JUST WANT TO MAKE SURE THAT WE HAVE
12 IT READY FOR THE NEXT MEETING. SO IN THIS SPECIFIC
13 GRAPHIC, IT BASICALLY PORTRAYS THAT IN THE DISC2,
14 TRAN1, 2, 3, 4, CLIN1, AS ONE OF THE CHANGES WE
15 WOULD COMBINE THIS AND PROBABLY HAVE JUST TWO
16 PROGRAMS. ALSO IT COULD HAVE A PRIORITIZATION FOR
17 DISEASES AFFECTING CALIFORNIANS, AND THAT COULD
18 BE -- WHEN THE RUBBER HITS THE ROAD, IT'S GOING TO
19 BE IN THE SPECIFIC CRITERIA FOR REVIEW AND
20 ELIGIBILITY. SO THAT'S GOING TO COME WHEN WE BRING
21 THE CONCEPT.

22 AND I THINK WHAT WE ARE DOING -- YES. SO
23 THAT'S NO. 1. SO THIS IS ONE OF THE
24 RECOMMENDATIONS. THE OTHER RECOMMENDATION THAT WE
25 BROUGHT IN WAS TO INCREASE CLIN2 FUNDING TO PROVIDE

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1 NOVEL -- WHAT WAS IT? WHAT'S THE NAME?

2 DR. CREASEY: PLATFORM?

3 DR. CANET-AVILES: THE PLATFORM FORMAT
4 TRIALS, TO BE ABLE TO -- THE MASTER PROTOCOLS FOR
5 MULTIPLE THERAPIES. SO THAT'S NO. 1. RIGHT NOW WE
6 DO SINGLE THERAPIES. AND THEN THERE IS THE FUNDING
7 FOR THE RARE-DISEASE PILOT PLATFORM, WHICH ALSO
8 COULD BE AROUND HERE AS WELL WITHIN CLIN2. AND THEN
9 WE ASK THE CLIN4 FUNDING TO PROVIDE FOR MORE
10 FUNDING. HOWEVER, THIS IS GOING TO BE ONLY
11 ACCESSIBLE TO SUCCESSFUL CLIN2S THAT ARE READY FOR
12 BLA-READY ACTIVITIES. AND OF THOSE, THE BOARD KNOWS
13 FROM THE CLOSED SESSION HOW MANY WE HAVE FOR THAT.

14 WE HAVE TWO HANDS OPEN, AND I WOULD LIKE
15 TO LEAD TO MY COLLEAGUES SHYAM AND ABLA.

16 DR. PATEL: YOU WANT ME TO GO FIRST, ABLA?

17 DR. CREASEY: IT'S OKAY. GO AHEAD. YOU
18 WERE AHEAD OF ME.

19 DR. PATEL: THANK YOU. AND SO JUST WANT
20 TO SUPPORT ROSA'S COMMENTS AND POINT OUT THAT THE
21 TRADITIONAL DEVELOPMENT PATHWAY THAT, FRED, YOU
22 RIGHTLY ASKED ABOUT IS SHOWN HERE AS WELL. IT'S A
23 LITTLE BIT HIDDEN. SO IF YOU LOOK DOWN BELOW, THE
24 SINGLE PRODUCT CANDIDATE PRE-IND MEETING, IND
25 APPROVAL, SO ESSENTIALLY WHAT WE'RE SHOWING HERE IS

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1 THAT THE DISCOVERY PHASE ACTIVITIES, THE PRECLINICAL
2 VALLEY OF DEATH ACTIVITIES, IND FILING, AND THAT
3 INITIAL CLINICAL TRIAL, THOSE ARE ALL THE ACTIVITIES
4 UP TO THE END OF PHASE 2 MEETING OR EQUIVALENT. SO
5 THOSE ARE ALL THE TRADITIONAL VALLEY OF DEATH
6 ACTIVITIES WHERE YOU HAVE PRECLINICAL INVESTMENT.
7 AND MOST OF OUR RECOMMENDATIONS ARE IN THAT RANGE OF
8 ACTIVITIES BECAUSE THAT'S PREDOMINANTLY WHERE THE
9 CIRM PORTFOLIO IS ALSO FOCUSED.

10 SO WE'RE HERE PROPOSING TO MAKE SOME
11 CHANGES THAT WILL HELP CREATE MORE EFFICIENCIES AS
12 WELL AS TAKE ADVANTAGE OF MULTIPLE APPROACHES AND
13 MULTIDISCIPLINARY APPROACHES FOR THE DEVELOPMENT
14 ALONG THAT PARADIGM.

15 SO BASICALLY JUST MAKING IT MORE EFFICIENT
16 IN THE WAY THAT WE FUND THESE PROGRAMS AT THE STAGE
17 WE'RE CURRENTLY FUNDING THEM AT, WHICH IS THAT
18 PRECLINICAL AND EARLY CLINICAL DEVELOPMENT.

19 DR. CREASEY: JUST TO ECHO WHAT ROSA AND
20 SHYAM SAID, IN FACT, WE ALREADY HAVE DATA WHERE SOME
21 OF OUR GRANTEES ARE NOT NEEDING AS LONG AS THE
22 AMOUNT OF TIME IN ORDER TO STAY IN A DISC2 OR A
23 TRAN1 TO GET TO THE PRE-IND MEETING. THEY'RE
24 JUMPING FAST TOWARDS FILING THEIR IND AND MOVING
25 INTO A POTENTIAL CLINICAL TRIAL.

BETH C. DRAIN, CA CSR NO. 7152

1 SO INSTEAD OF KIND OF BOXING THEM INTO
2 YOU'VE GOT TO BE IN TRAN1 FOR X NUMBER OF MONTHS OR
3 SO MANY YEARS FOR CLIN1, ET CETERA, IT WILL BE
4 IMPORTANT TO RECOGNIZE THAT THE TREND IS THAT
5 THEY'RE NOT NEEDING AS MUCH TIME AND MORE DATA IN
6 ORDER TO GET TO A CLINICAL TRIAL. SO GIVEN THAT
7 INFORMATION, THAT ALLOWS US TO BECOME MORE
8 EFFICIENT, NOT NECESSARILY INCREASE THE AMOUNT OF
9 FUNDING. WE'RE STILL -- THE ONES WHO ARE ALREADY IN
10 THE PIPELINE IN A CLIN1 OR A TRAN1 CAN CONTINUE, BUT
11 WE'RE PROVIDING THE OPTION OF HAVING THAT FLOW FROM
12 DISC2 TO FILING AN IND AND GETTING A CLINICAL TRIAL
13 GOING CAN BE ALLOWED IN ORDER, SINCE WE'RE SEEING IT
14 HAPPENING IN FRONT OF US. AND THAT'S FROM A
15 PRACTICAL VIEWPOINT.

16 WE RECOGNIZE THE IMPORTANCE ALSO OF
17 NEEDING TO CHANGE OR AT LEAST STAY ABREAST OF WHAT
18 THE REGULATORS ARE DOING RELATIVE TO CLINICAL
19 DESIGN. AND IN SOME WAYS, IT WILL HELP OUR GRANTEES
20 GET CLOSER TO IDENTIFYING THE RIGHT CANDIDATE TO
21 MOVE FORWARD USING A CLIN2 THAT HAS THESE MASTER
22 PROTOCOLS, WHETHER IT IS A UMBRELLA TRIAL, BASKET
23 TRIAL, OR PLATFORM TRIAL.

24 SO THE KEY HERE IS NOT REALLY TO EXPEND
25 OUR DOLLARS, BUT HOW TO STAY CURRENT WITH THE

BETH C. DRAIN, CA CSR NO. 7152

1 REGULATORY INNOVATION AS WELL AS WITH THE NEEDS OF
2 OUR GRANTEES. AND, AGAIN, I THINK WE NEED TO STAY
3 CLOSE TO SORT OF LIKE ADAPTING TO WHAT IS HAPPENING
4 IN OUR INDUSTRY. AND WE RECOGNIZE THE FACT THAT WE
5 DON'T REALLY WANT TO SPEND OUR MONEY WITHOUT
6 UNDERSTANDING THE TRENDS THAT WE'RE SEEING.

7 SO THANK YOU FOR YOUR COMMENT, FRED.

8 CHAIRMAN FISCHER-COLBRIE: WHAT I'D LIKE
9 TO TURN THE Q AND A OVER TO ROSA AND LET YOU GET
10 BACK TO MONICA'S QUESTION, WHICH HAD TO DO WITH SOME
11 CONTEXTUAL FRAMING. MONICA, IF YOU WANT -- I'M
12 SORRY. CAROLYN'S QUESTION. MY MISTAKE. CAROLYN'S
13 INITIAL QUESTION RELATED TO SOME CONTEXT AROUND
14 DEFINITIONAL ASPECTS. SO, ROSA, I THINK YOUR
15 INITIAL SLIDE. BUT I'LL TURN THE Q AND A OVER TO
16 YOU. SO I DON'T NEED TO MODERATE THAT.

17 DR. CANET-AVILES: YOU TURNING IT TO ME?
18 I THOUGHT YOU WERE TURNING IT TO CAROLYN. YES.

19 SO FROM MY UNDERSTANDING, CAROLYN, YOUR
20 INTENTION WAS TO GO OVER THESE QUESTIONS AND MAKE
21 SURE THAT WE HAVE COVERED WHAT WE -- THAT THESE
22 QUESTIONS ARE SUFFICIENT OR IF THERE IS ANYTHING
23 ELSE THAT THE BOARD IS THINKING THAT WE SHOULD BE
24 THINKING ABOUT ANSWERING. SORRY. IT'S MOVING.

25 DR. MELTZER: EITHER THE HIGH-LEVEL

BETH C. DRAIN, CA CSR NO. 7152

1 QUESTIONS OR THE APPROACH. YOU'VE CONVEYED THE DATA
2 IN GREAT DEPTH. JUST WANTED TO SEE IF THERE WAS
3 FURTHER INPUT. IT SOUNDS LIKE WE'VE ALREADY HAD A
4 RICH CONVERSATION, BUT IT WAS JUST A SUGGESTION.

5 DR. CANET-AVILES: AND I COULD GO THROUGH
6 OUR RATIONALE. WE HAD MANY MORE QUESTIONS. I CAN
7 ALSO GO THROUGH THE PROCESS HOW WE DID THIS. I
8 DON'T KNOW IF IT WOULD BE HELPFUL. THE WHOLE LT
9 GATHERED FOR SEVERAL DAYS THROUGH A PERIOD OF A
10 MONTH TO GO OVER, FIRST, DEFINING THE CATEGORIES AND
11 THEN DEFINING THE IMPACT GOALS. AND THOSE WERE
12 INITIALLY IMPACT GOALS THAT WE DEFINED, BUT WE HAVE
13 THE FOUR CATEGORIES VERY WELL ESTABLISHED THROUGH
14 THE STRATEGIC PLAN THAT WE ALREADY HAVE. AND THEN
15 WE WENT INTO THINKING AND BRAINSTORMING ABOUT WHAT
16 QUESTIONS AND WHAT SECTIONS COULD WE HAVE TO COVER
17 IN ORDER TO FIGURE OUT HOW THESE RECOMMENDATIONS
18 COULD BE JUSTIFIED IF WE MAKE THAT.

19 SO ONE OF THEM, THE FIRST ONE IS THE
20 CURRENT PORTFOLIO. AND MAYBE HERE WE DIDN'T SAY IT,
21 BUT IT WAS IMPLICIT THAT NOT ONLY THE CURRENT
22 PORTFOLIO, BUT WE ALSO DID LANDSCAPE ANALYSIS OF THE
23 INDUSTRY, ON THE PORTFOLIO, THE GENERAL PORTFOLIO,
24 ON RARE DISEASES AND THE REGULATORY LANDSCAPE AS
25 WELL. HOW MANY CELL AND GENE THERAPIES HAVE BEEN

BETH C. DRAIN, CA CSR NO. 7152

1 APPROVED? WHICH DISEASES? HOW HAD IT TO CHANGE?
2 ALL THOSE THINGS WERE TAKEN INTO ACCOUNT. THESE ARE
3 VERY HIGH LEVEL, REPRESENTING WHAT WE'VE SHOWN
4 TODAY, BUT THERE WAS A LOT MORE GRANULARITY.

5 SO IN TERMS OF -- IF WE WANT TO ADVANCE
6 THESE X RARE DISEASES PROJECTS TO BLA, WHAT DO WE
7 HAVE IN OUR PORTFOLIO? RIGHT. AND ALSO WE WANT TO
8 KNOW HOW EFFECTIVE IS OUR PIPELINE. HOW IS OUR
9 PIPELINE GOING FROM DISCOVERY TO CLIN2? WHAT'S THE
10 PROPORTION OF PROJECTS THAT GO FROM DISC2 TO TRAN,
11 FROM TRAN TO CLIN1, CLIN1 TO CLIN2, AND HOW DOES
12 THIS COMPARE TO THE INDUSTRY STANDARDS? RIGHT. AND
13 ARE THERE ANY CHALLENGES THERE? SO THAT'S THE KIND
14 OF THINGS THAT WE EVALUATED.

15 IN TERMS OF INFRASTRUCTURE UTILIZATION, WE
16 LOOKED AT -- IF WE WANT TO DO THAT, IS THERE
17 ANYTHING IN MANUFACTURING? MANUFACTURING, WE'VE
18 ONLY HAD PHASE 1. SHYAM HAS BEEN LEADING THESE, AND
19 HE'S NOW GOING TO PLAN FOR THE NEXT PHASE, RIGHT,
20 SHYAM? BUT NOT ONLY THIS, BUT ALSO THE PATIENT
21 SUPPORT INFRASTRUCTURE. AND THIS LINKS TO THE NEXT
22 GOAL, GOAL 5, THAT WE WILL COME WITH IN SEPTEMBER.
23 SO THINGS LIKE THAT JUST TO SHOW THAT IT'S ALL
24 CONNECTED. RIGHT?

25 AND THEN WITH CLINICAL, THAT IS WHAT

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1 DERIVED TO SOME OF THE OUTCOMES THAT ABLA WAS
2 MENTIONING IN TERMS OF INCREASING THE FUNDING FOR
3 SOME ACTIVITIES THAT ARE NOT CURRENTLY FUNDED
4 THROUGH CLIN2 OR THROUGH CLIN4. RIGHT.

5 IN TERMS OF APPROACH, HOW WOULD WE HAVE TO
6 DO THIS. ONE OF THE THINGS IS IN PART LIKE MORE
7 OPERATIONAL OR HOW WE HAVE THINGS. BUT RIGHT NOW
8 WITH THE DISCOVERY -- WITH THE PRECLINICAL RESEARCH,
9 WE REALIZED THAT HISTORICALLY WE HAVE HAD THESE TWO,
10 THE TRANS, THE CLIN1, BUT IS IT TIME FOR
11 REEVALUATION? ALSO, WE WANT TO LOOK AT THE CURRENT
12 PORTFOLIO AND MAYBE HAVE AN AUDIT OF THE CURRENT
13 PORTFOLIO. I DON'T WANT TO SCARE ANYBODY, BUT WE DO
14 NEED TO LOOK AT WHAT IS -- THERE ARE CLINICAL
15 PROGRAMS THAT MAYBE WE NEED TO SAY, WELL, YOU'VE
16 BEEN DOING THIS FOR A VERY LONG TIME. ARE YOU
17 TACKLING THE RIGHT BOTTLENECKS HERE? ARE YOU REALLY
18 LIKE GOING TO GET THERE? AND IF NOT, WE MIGHT HAVE
19 MONEY TO INVEST IN THE KIND OF THINGS THAT WE ARE
20 TRYING TO INVEST TO MOVE THE PIPELINE FORWARD.

21 SO THOSE ARE THE KIND OF THINGS THAT WE
22 ARE GOING TO BE -- YES.

23 DR. MELTZER: I WASN'T QUESTIONING HOW ALL
24 OF THE DATA WAS PUT TOGETHER TO ANSWER THESE
25 QUESTIONS. JUST TO SEE IF THERE WAS FURTHER

BETH C. DRAIN, CA CSR NO. 7152

1 FEEDBACK ON THE PRESENTATION AND ON MAYBE SOME OF
2 THESE QUESTIONS AROUND PARTNERSHIPS, AROUND THE DATA
3 CENTER, ALL OF THAT. BUT MAYBE IT'S NOT BEEN
4 HELPFUL.

5 DR. CANET-AVILES: YOU WERE OPENING FOR
6 OTHER MEMBERS OF THE BOARD, NOT TO PROVIDE THEIR
7 INPUT, CAROLYN?

8 DR. MELTZER: YEAH. JUST TO SEE IF THERE
9 WAS MORE INPUT.

10 DR. CANET-AVILES: AND I WAS
11 ACTUALLY -- I'M SORRY. I WAS ACTUALLY JUST
12 MENTIONING SO THAT PEOPLE COULD HAVE TIME TO THINK
13 ABOUT WHAT THEY MIGHT WANT TO SAY AS WELL. SO I WAS
14 GOING THROUGH THESE SO THAT THEY HAD A BIT MORE
15 TIME. AND MAYBE BY ME EXPLAINING OUR PROCESS, IT
16 COULD LEAD TO SOMEBODY THINKING, OH, THIS IS HOW WE
17 CONNECT.

18 AND ONE OF MY COLLEAGUE -- ABLA WAS
19 MENTIONING THAT WE WANT TO ACCENTUATE, AND J.T. ALSO
20 MENTIONED, THAT THE DISCOVERY PART OF OUR PIPELINE
21 IS, AS WE MENTIONED IN GOALS 1 AND 2, IS EXTREMELY
22 IMPORTANT, RIGHT, AS WELL BECAUSE WE ARE NOT A
23 VENTURE CAPITAL FIRM HERE. WHAT WE ARE IS A FUNDING
24 AGENCY, AND WE NEED TO FIGURE OUT HOW TO STRENGTHEN
25 OUR RESEARCH TO LEAD TO OVERCOMING BOTTLENECKS.

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1 SOME OF THE THINGS THAT WE WILL LEAVE AS A LEGACY
2 WILL NOT BE AN APPROVAL, BUT WILL BE A BIOMARKER
3 THAT WILL HELP US ACCELERATE A CLINICAL TRIAL IN THE
4 FUTURE. SOME OF THE BOTTLENECKS FOR SOME OF THESE
5 NEURODEGENERATIVE DISEASES, WHICH MIGHT NOT BE
6 AMENABLE TO CELL AND GENE THERAPIES, ARE THAT THEY
7 ARE VERY LONG CLINICAL TRIALS. AND NOBODY CAN
8 INVEST. THEY'RE VERY EXPENSIVE CLINICAL TRIALS
9 BECAUSE WE DON'T HAVE THE RIGHT BIOMARKERS OR THE
10 RIGHT BIOMARKERS TO STRATIFY OR WE ARE NOT GOING
11 THROUGH THE RIGHT SYSTEM OR TARGET, RIGHT, OR
12 DISEASE MECHANISM.

13 SO THOSE ARE THE KIND OF THINGS THAT CIRM
14 ALSO SHOULD BE FOCUSING. AND ONE OF THE THINGS
15 THAT, WE'VE HEARD IT LATELY, WE NEED TO MESSAGE THIS
16 PROPERLY TO CALIFORNIA, RIGHT, BECAUSE THIS IS THE
17 VALUE THAT CIRM WILL HAVE IN THE FUTURE AS WELL.
18 AND WE HAVE TO BE ABLE TO SHOW THAT EARLIER
19 RESEARCH, TRANSLATIONAL RESEARCH MIGHT NOT BE AT THE
20 END OF CIRM PROPOSITION 14 LEADING TO AN APPROVAL
21 SPECIFICALLY, BUT WE NEED TO INVEST BECAUSE THAT
22 WILL HELP IN THE FUTURE.

23 SO I DON'T KNOW IF THERE IS INPUT IN THESE
24 QUESTIONS AS CAROLYN WAS SUGGESTING. I GUESS WE DID
25 A FANTASTIC JOB, NO, WITH THE QUESTIONS? FRED IS

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1 GOING TO GIVE US SOME INPUT.

2 DR. FISHER: SOME MORE TO THINK ABOUT. SO
3 WHEN I LOOK AT THIS, I'M WONDERING LIKE THE VERY
4 FIRST QUESTION, WHAT PROPORTION OF THE CURRENT
5 PORTFOLIO SUPPORTS RARE DISEASES? YOU SHOWED US A
6 VERY COMPREHENSIVE SLIDE THAT BREAKS ALL THAT DOWN,
7 BUT IT FORCES US TO ANSWER THE QUESTION FOR
8 OURSELVES. AND AS BOARD MEMBERS, WE'RE NOT AS
9 FAMILIAR WITH THIS DATA AND DON'T HAVE THE TIME TO
10 ADD UP ALL THE BAR CHARTS. IT WOULD BE GOOD IF WE
11 JUST HAD AN ANSWER.

12 AND THERE'S OTHER QUESTIONS THAT JUST SORT
13 OF LEND THEMSELVES TO JUST IF WE HAVE THE ANSWER,
14 LET'S PROVIDE IT BECAUSE WE DON'T WANT TO -- PEOPLE
15 ARE GOING TO SEE THIS FOR THE FIRST TIME OR SECOND
16 TIME OR THIRD TIME, BUT THEY'RE STILL NOT GOING TO
17 BE ABLE TO MANAGE THE DATA IN THEIR HEAD.

18 DR. CANET-AVILES: YEAH. THAT'S A GREAT
19 POINT, FRED. AND I APPRECIATE IT BECAUSE WE HAVE
20 BEEN LOOKING AT THIS SO MUCH, THAT WE DON'T REALIZE
21 THAT IT'S NOT -- IN MY NARRATIVE I MENTIONED WHAT IT
22 WAS, BUT I THINK THIS IS A GREAT IDEA. WE SHOULD
23 HAVE A LITTLE POP-UP HERE THAT SAYS IN THE EARLIER
24 STAGES, DISC AND TRAN, PREVALENT DISEASES ARE MORE
25 PREVALENT IN OUR PORTFOLIO. SO WE HAVE A 55 TO 45

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1 PERCENT RATIO. SO 45 PERCENT IN RARE AND ULTRA-RARE
2 DISEASE RESEARCH AND 55 PERCENT IN PREVALENT. AND
3 THAT'S MOSTLY BECAUSE WHAT WE SHOWED IN DATA AND
4 GOALS 1 AND 2, THERE ARE MODELS, STEM CELL MODELS
5 FOR MANY DISEASES THAT ARE PREVALENT THAT WE CAN
6 UTILIZE TO MODEL THE DISEASE AND DO MORE DISCOVERY
7 AND VALIDATION OF FINDINGS IN THE EARLIER STAGES.
8 NOW, THOSE DISEASES ARE NOT RIGHT NOW AMENABLE FOR
9 CELL AND GENE THERAPIES. CELL AND GENE THERAPIES
10 ARE OFTEN DESIGNED TO ADDRESS UNDERLYING GENETIC OR
11 CELLULAR CAUSES OF DISEASES, WHICH ARE PARTICULARLY
12 WELL-SUITED FOR RARE AND ULTRA-RARE CONDITIONS WHERE
13 SPECIFIC MUTATION OR CELLULAR DYSFUNCTIONS ARE
14 IDENTIFIED.

15 SO AS WE ADVANCE, WE WILL BE ABLE TO
16 TACKLE MORE PREVALENT DISEASES. SO THIS IS WHAT
17 THIS IS SHOWING. RIGHT? SO WE WILL ADD A
18 LITTLE POP-UP THAT SAYS THE PROPORTIONS SO IT'S
19 EASIER. AND WE WILL DO IT IN THE NEXT ONE AS WELL.

20 MARIA, YOUR HAND IS UP.

21 VICE CHAIR BONNEVILLE: I WANTED TO ASK
22 QUESTIONS AROUND PARTNERSHIPS. CAN YOU GO BACK TO
23 THE SLIDE?

24 DR. CANET-AVILES: YES.

25 VICE CHAIR BONNEVILLE: PARTNERSHIPS IS

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1 ONE OF THE -- ARE STRATEGIC PARTNERSHIPS NECESSARY
2 TO ACHIEVE THIS GOAL? I THINK THAT'S RHETORICAL,
3 BUT I WOULD SAY, YES, ABSOLUTELY. AND IT'S -- WE'VE
4 DONE A GOOD JOB IN THE PAST OF SORT OF IDENTIFYING
5 AREAS WHERE WE COULD PARTNER. I THINK WE DO NEED A
6 BETTER JOB MOVING FORWARD, AND I THINK THAT A SKILL
7 SET OF SOMEONE BEING ABLE TO CONNECT THE DOTS OF
8 CONSTANTLY COMBING THROUGH INFORMATION OF WHO'S
9 DOING WHAT AND THEN RELATING IT BACK TO EITHER
10 INITIATIVES OR POTENTIAL INITIATIVES THAT WE
11 OURSELVES ARE UNDERGOING. SO I THINK THAT'S KEY
12 MOVING FORWARD. I THINK PARTNERSHIPS ARE ABSOLUTELY
13 KEY. ONE ALLOWS OTHER PEOPLE TO KNOW WHO WE ARE AND
14 WHAT WE'RE DOING. SO FROM A PR PERSPECTIVE, SUPER
15 VALUABLE. BUT THEN ALSO FROM A MONEY PERSPECTIVE,
16 ALSO SUPER VALUABLE BECAUSE SOMEBODY ELSE HAS SKIN
17 IN THE GAME AND ALSO EXTENDS OUR DOLLARS LONGER SO
18 THAT WE CAN ENGAGE IN MORE RESEARCH AND ACTIVITIES
19 THAT HELP MOVE THIS ALONG THE CONTINUUM. SO I'M A
20 HUGE PROPONENT OF LOOKING FOR MORE OF THOSE
21 PARTNERSHIPS.

22 DR. CANET-AVILES: YEP. THANK YOU, MARIA.
23 THAT'S A GREAT POINT. J.T.

24 DR. THOMAS: YES. I WANT TO -- I'M
25 FOCUSING ON GOAL 3 THERE. WE, AS EVERYBODY KNOWS,

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1 RECEIVED A LETTER, VERY-WELL CONSIDERED LETTER FROM
2 A GREAT MANY FROM THE DISEASE ADVOCATE AND PATIENT
3 AREA THAT WAS CONCERNED ABOUT RARE DISEASE AND HOW
4 WE WOULD BE FOCUSING ON THAT GOING FORWARD. AND I
5 THINK, ABLA, IF YOU COULD GIVE A LITTLE EXTRA COLOR
6 ON THAT FOR MEMBERS OF THOSE VERY IMPORTANT GROUPS
7 TO LET THEM KNOW THE DIFFERENT WAYS THAT WE WILL BE
8 CONSIDERING RARE DISEASE. I THINK THAT WOULD BE
9 VERY HELPFUL. THANK YOU.

10 DR. CREASEY: OKAY. THANK YOU, J.T. YES.
11 AGAIN, AS A RARE DISEASE PATIENT ADVOCATE MYSELF, I
12 JUST WANT TO EMPHASIZE THAT WE WILL HAVE THREE
13 DIFFERENT PATHWAYS TO ADVANCE RARE DISEASES. ONE IS
14 THE CURRENT PORTFOLIO HAS A NUMBER OF RARE-DISEASE
15 GRANTS THAT ARE ADVANCING TOWARDS LATE DEVELOPMENT
16 AND POTENTIAL BLA'S. AND WE'RE GOING TO SUPPORT
17 THEM WHOLEHEARTEDLY WITH THAT KIND OF CLIN4 TYPE OF
18 GRANT WHERE WE'RE ADVOCATING FOR ENHANCING THE
19 FUNDING FOR THAT PURPOSE.

20 WE FOUND OUT THAT IT'S PROBABLY -- THE
21 BURDEN OF FILING THE BLA WITH THE CURRENT GRANTEES
22 IS AROUND 25 MILLION. WE'RE SUPPORTING A CLIN4 WITH
23 12. AND SO FOR THAT REASON, WE'RE SAYING, OKAY. WE
24 HEARD YOU, RARE DISEASE. WE'D LIKE YOU TO GET
25 APPROVED. AND FOR THAT PURPOSE, WE'RE GOING TO SEE

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1 IF WE CAN ENHANCE THE CHANCE FOR YOU TO DO THAT
2 WITHOUT HAVING TO SPEND -- TO COME TO CIRM TWICE TO
3 DO A CLIN2. AND THAT'S REALLY THE RATIONALE FOR
4 ADVOCATING FOR GETTING CLIN4 FUNDING INCREASED.

5 THE OTHER IS THAT, AS YOU KNOW, WHEN IT
6 COMES TO CLINICAL GRANTS, WE STARTED THE GRANTING
7 PROCESS AGAIN FOR CLIN1S AND CLIN2S AT THE END OF
8 JULY. AND THE ENTRY TO AN APPLICATION TO CIRM
9 THROUGH THAT ROUTE IS WHOLEHEARTEDLY OPEN FOR RARE
10 DISEASES AS WELL. AND SO PLEASE BE MINDFUL OF THAT.
11 AND WHEN YOU'RE READY, GO AHEAD AND APPLY DESPITE
12 THE FACT AT THIS TIME THE NUMBER OF MONTHS BEFORE
13 ANYONE KNOWS WHETHER THEY GOT AWARDED THE GRANT OR
14 NOT IS NOW PROLONGED BY ONE MONTH, BUT IT'S STILL
15 WORTH IT. AND WE'RE READY TO EVALUATE WHATEVER
16 DISEASE YOU'RE ADVOCATING FOR AND WHAT KIND OF GRANT
17 ARE YOU PROPOSING.

18 THE THIRD PATH, WHICH IS THE PATH THAT WAS
19 DISCUSSED A LITTLE BIT, IS ABOUT POTENTIALLY
20 DEVELOPING A -- WELL, IT'S NOT POTENTIALLY. WE
21 ACTUALLY HAVE PROGRESSED OUR THINKING THERE. WE'RE
22 GOING TO DEVELOP A RARE-DISEASE PILOT AS A
23 CONSORTIUM WHERE WE'RE GOING TO ENABLE THE
24 DEVELOPMENT OF RARE DISEASES IN AN ACCESSIBLE,
25 SCALABLE, AND SUSTAINABLE MANNER IN COLLABORATION

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1 WITH MULTIPLE GROUPS OUTSIDE CIRM AS WELL AS WITH
2 THE REGULATORS. AND THAT EXERCISE IS GOING TO ALLOW
3 US TO BE ABLE TO INTEGRATE A NUMBER OF REALLY GOOD
4 THINGS THAT THE REGULATORS HAVE ALREADY IDENTIFIED
5 WHEN IT COMES TO REGULATORY INNOVATION PER A VARIETY
6 OF GUIDANCE DOCUMENTS. FOR EXAMPLE, IF IT IS A RARE
7 DISEASE THAT IS SERIOUS AND LIFE-THREATENING, THE
8 PRECLINICAL PACKAGE DOESN'T HAVE TO BE LENGTHY. SO
9 HOW CAN WE USE THAT IN THE DESIGN OF THE PLATFORM?
10 I'M JUST GIVING YOU EXAMPLES.

11 THE OTHER WOULD BE, ONCE WE HAVE -- AS
12 MANY OF YOU KNOW WHO ARE WORKING IN RARE DISEASES,
13 WE RECOGNIZE THAT WHETHER IT'S THE BIOLOGICS BRANCH
14 OF THE FDA OR THE DRUG SET BRANCH, THEY'RE BOTH
15 ADVOCATING FOR DOING A RARE DISEASE NATURAL HISTORY
16 STUDY OR A REGISTRY. AND YOU NO LONGER HAVE TO DO
17 SHAM OR PLACEBO CONTROLLED TRIALS. SO WE'RE MINDFUL
18 OF THAT AS WELL.

19 I JUST WANT TO GIVE YOU EXAMPLES OF WHY WE
20 THINK THIS RARE DISEASE PILOT PLATFORM TYPE
21 TECHNOLOGY AND APPROACH IS REALLY GOING TO BUILD ON
22 A LOT OF ADVANTAGES THAT THE REGULATORS HAVE GIVEN
23 US TO ALLOW US TO MOVE FORWARD IN A MORE EXPEDITIOUS
24 MANNER AND SOLVE THE ISSUE WITH MANY OF THE RARE
25 DISEASES, ESPECIALLY IF WE WERE TO START WITH THE

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1 NEUROLOGICAL DISEASES WHICH MANY OF YOU HAVE ALREADY
2 SHARED WITH US, THAT WHEN IT COMES TO RARE DISEASE,
3 PROBABLY 80 PERCENT OF THEM ARE GENETIC AND MANY OF
4 THEM ARE IN THE NEUROLOGICAL AREA.

5 AND SO IF WE WERE TO CAPTURE ALL WHAT WE
6 HAVE LEARNED THUS FAR IN THAT KIND OF A PLATFORM
7 TECHNOLOGY, THEN IT'S GOING TO ALLOW US TO ADDRESS
8 THE NEEDS OF THE PATIENTS MUCH MORE QUICKLY, MOST
9 LIKELY WITH EQUAL DOLLARS OR LESS DOLLARS PER GRANT
10 IN ORDER TO ALLOW US, THEN, TO CREATE LIKE AN AVENUE
11 FOR THEM DOING MORE THAN ONE PATIENT OR TWO PATIENT
12 AT A TIME. WE CAN DO TEN AT A TIME, 20 AT A TIME OR
13 HUNDRED AT A TIME.

14 SO THAT'S WHERE WE'RE HEADING. WE'RE NOT
15 READY YET TO PUT TOGETHER A CONCEPT PLAN, BUT
16 PUTTING ALL THESE AGGREGATE, WHETHER IT'S TECHNOLOGY
17 INNOVATION, REGULATORY INNOVATION, AS WELL AS
18 READINESS IN PULLING ALL THAT DATA TOGETHER WHERE
19 EVERYONE SHARES THEIR DATA REGULARLY WITH EACH OTHER
20 IS GOING TO ALLOW US, THEN, TO BE VERY MUCH THE REAL
21 ADVOCATES FOR RARE DISEASE AND ALLOW US TO UTILIZE
22 WHATEVER DOLLARS WE HAVE FOR RARE DISEASE AND COMMON
23 DISEASES UTILIZING THE MANNER WHERE WHATEVER LESSONS
24 WE LEARN FROM SUCH A PILOT CAN BE APPLIED FOR THE
25 COMMON DISEASES AS WELL. SO IF WE WERE TO DEVELOP A

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1 ROADMAP THAT SHOWS WE WERE ABLE TO PROBLEM SOLVE FOR
2 LIKE A NUMBER OF THOSE RARE DISEASES AND WE IDENTIFY
3 IN THE MEANTIME A TARGET FOR A COMMON DISEASE, CAN
4 WE DO THE SAME FOR THE COMMON DISEASE?

5 SO JUST WOULD LIKE YOU TO THINK -- ALSO
6 WHAT WE'RE ADVOCATING FOR IS TO UTILIZE WHAT WE
7 BUILT IN TERMS OF OUR INFRASTRUCTURE, USE THE ALPHA
8 CLINICS, OUR MANUFACTURING UNITS, ET CETERA, TO HELP
9 US MOVE THE PROGRAMS IN A CONSISTENT MANNER HAND IN
10 HAND WITH THE REGULATORS TO ALLOW THEM TO SUCCEED
11 AND REACH THE PATIENTS.

12 SO I'M HAPPY TO ANSWER ANY QUESTIONS YOU
13 HAVE RELATIVE TO, AGAIN, THE THREE DIFFERENT PATHS.
14 AND ONCE WE ARE READY FOR THE PLATFORM TECHNOLOGY
15 TYPE CONSORTIUM, HAPPY TO ENGAGE ALL OF YOU IN THE
16 DISCUSSION WITH US.

17 DR. THOMAS: ROSA, I WOULD JUST ADD TO
18 WHAT ABLA SAID, THAT, OF COURSE, RARE DISEASE
19 APPLICATION, GRANT APPLICATIONS IN THE DISCOVERY AND
20 TRANSLATIONAL PHASE OR THE CONDENSED NEW PRECLINICAL
21 PHASE WILL CONTINUE APACE AS WELL.

22 DR. CREASEY: CORRECT. CORRECT. YEAH. I
23 JUST WOULD LIKE -- I ALWAYS SAY SOMETHING ALONG THE
24 LINES, THINK OF A CONVEYOR BELT. LOOK HOW THE
25 AUTOMOBILE COMPANIES HAVE STARTED DOING -- PUTTING

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1 TOGETHER THE CAR ENGINE, THEN LET'S SAY THAT
2 ACTUALLY THAT ANALOGY WAS USED WITH US. THE FDA PUT
3 TOGETHER THE CAR ENGINE, BUT WE NEED TO PUT TOGETHER
4 THE -- WE KNOW HOW TO PUT TOGETHER THE DOORS AND THE
5 TIRES ON SOME OF THOSE PLATFORMS. AND SO THAT'S
6 WHAT WE'RE TRYING TO DO RIGHT NOW, BUT IN A VERY
7 AMENABLE WAY THAT WILL BE PRACTICAL. AND, AGAIN,
8 THAT WOULD ALLOW FOR US TO DO ACCESSIBLE, SCALABLE,
9 SUSTAINABLE, AND AFFORDABLE RARE DISEASE THERAPY
10 MODALITIES.

11 DR. CANET-AVILES: THANK YOU, ABLA.

12 DR. CREASEY: YOU'RE WELCOME.

13 DR. CANET-AVILES: SO I THINK, J.T. AND
14 CAROLYN AND MARK, WE WERE IN THE FRAMEWORK OF THE
15 QUESTIONS. IF THERE WAS ANY OTHER -- I CAN GO INTO
16 GOAL 4 IF THERE ARE ANY OTHER COMMENTS, QUESTIONS,
17 ADDITIONS TO THESE FRAMEWORK QUESTIONS TO MAKE SURE.
18 AND I APPRECIATE VERY MUCH FRED'S SUGGESTIONS TO
19 MAKE IT MORE LIKE PROCESSABLE AS WE ARE PRESENTING.
20 THIS IS A LOT ON OF INFORMATION. AND AS WE MOVE
21 FORWARD, WE ARE GOING TO HAVE SIX GOALS AT THE
22 SEPTEMBER MEETING. AND THAT'S GOING TO BE QUITE
23 DENSE. SO WE WANT TO MAKE SURE THAT WE HAVE THE
24 INFORMATION IN A WAY THAT'S EASIER TO PROCESS.

25 MARK. NO? SO IF THERE ARE NO OTHER

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1 QUESTIONS OR COMMENTS, WHAT WE CAN DO IS SHOW, IF
2 IT'S OKAY WITH YOU, MARK, THE TIMELINE/NEXT
3 STEPS AND WHERE WE ARE AND WHERE WE WILL BE SOON.
4 SOUNDS GOOD?

5 CHAIRMAN FISCHER-COLBRIE: SURE.

6 DR. CANET-AVILES: GREAT.

7 CHAIRMAN IMBASCIANI: AND IF ANYBODY
8 THINKS ABOUT QUESTIONS IN THE MEANTIME JUMP IN.
9 THIS IS THE TIME TO ASK.

10 DR. CANET-AVILES: AND ALSO WE ARE
11 AVAILABLE ANY TIME TO RECEIVE FEEDBACK ON THE
12 NUMBERS OR HAVE A DISCUSSION BETWEEN NOW AND THE
13 SEPTEMBER JOINT SCIENCE SUBCOMMITTEE AND THE NEURO
14 TASK FORCE.

15 SO TODAY WE WENT THROUGH THE FEEDBACK ON
16 GOAL 1, 2, INTRODUCED 3 AND 4, AND DISCUSSED THE
17 RECOMMENDATIONS. AND AT THE SEPTEMBER NEURO TASK
18 FORCE AND SCIENCE SUBCOMMITTEE, I
19 BELIEVE -- CLAUDETTE, IT'S SEPTEMBER 13TH, CORRECT?

20 MR. TOCHER: THAT'S RIGHT.

21 DR. CANET-AVILES: THANK YOU, SCOTT. WE
22 WILL HAVE THE FULL PRESENTATION, BUT WE WILL MAKE IT
23 A LITTLE SHORTER THAN THE ICOC. WE ARE GOING TO
24 PRESENT 1, 2, 3, 4 WITH THE FEEDBACK RECEIVED. AND
25 THEN FOCUSED ON GOALS 5 AND 6. FIVE IS ACCESS AND

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1 AFFORDABILITY, 6 IS PROVIDE AN OPPORTUNITY FOR ALL
2 THAT STRONGLY FOCUSES ON THE EDUCATION
3 RECOMMENDATIONS AND TRAINING PROGRAMS. AND THEN WE
4 WILL DISCUSS THE OVERALL RECOMMENDATIONS AND ANY
5 COMMENTS IN PREPARATION FOR THE SEPTEMBER ICOC. I
6 ALSO BELIEVE, SCOTT, DO LET ME KNOW IF IT'S MY TASK
7 TO SAY THIS OR IT'S MARK'S OR YOURS WITH REGARDS TO
8 SEEKING AN ENDORSEMENT. IS THAT YOUR ROLE OR
9 MARK'S?

10 MR. TOCHER: WELL, I SUSPECT THAT IT WOULD
11 BE HELPFUL TO THE FULL BOARD TO HAVE A
12 RECOMMENDATION, AN ENDORSEMENT, FROM THE JOINT
13 SUBCOMMITTEES WITH REGARD TO THE GOALS. SO I THINK
14 THAT WOULD BE HELPFUL AT THE CONCLUSION OF THE
15 PROCESS TO SEEK THAT ENDORSEMENT.

16 DR. CANET-AVILES: THANK YOU. AND THEN IN
17 TERMS OF TIMING, THIS IS THE MEETING WE ARE TALKING
18 ABOUT THAT WE WILL BE SEEKING AN ENDORSEMENT IN
19 PREPARATION FOR SEPTEMBER 26TH, ICOC, WHICH IS IN
20 SAN DIEGO, CORRECT?

21 MR. TOCHER: CORRECT.

22 DR. CANET-AVILES: AND WE WILL ALL BE
23 THERE IN PERSON TO PRESENT THIS AND OTHER THINGS,
24 BUT THIS IS A VERY IMPORTANT PART OF OUR HISTORY, I
25 THINK. AND WITH THAT, ANY OTHER QUESTIONS? I LEAVE

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1 IT TO MARK TO CLOSE THE MEETING.

2 CHAIRMAN FISCHER-COLBRIE: WITH THAT,
3 THERE'S OBVIOUSLY A LOT ON OF MATERIAL HERE. I
4 WOULD REALLY ENCOURAGE YOU TO LOOK THROUGH IT AND TO
5 GIVE IT CAREFUL CONSIDERATION. THIS IS A VERY
6 IMPORTANT TIME TO BE ABLE TO ENSURE THAT THE PROPER
7 QUESTIONS HAVE BEEN ASKED, THAT THE CONSIDERATION OF
8 ADDITIONAL FEEDBACK IS TAKEN INTO CONSIDERATION.
9 AND OBVIOUSLY WE HAVE ANOTHER BITE AT THE APPLE HERE
10 IN SEPTEMBER. BUT I APPRECIATE BOTH YOUR COLLECTIVE
11 WISDOM AND YOUR COLLECTIVE EFFORT ON BEHALF OF
12 ENSURING THAT AS AN ORGANIZATION WE CAN MOVE FORWARD
13 IN THE BEST WAY WE POSSIBLY CAN. SO I WILL BE VERY
14 MUCH -- I'M VERY, VERY THANKFUL AND APPRECIATIVE OF
15 YOUR EFFORTS IN THIS OVERALL PROCESS. SO THANK YOU
16 VERY MUCH.

17 MR. TOCHER: AND, MARK, BEFORE WE ADJOURN,
18 WE'LL JUST WANT TO SOLICIT ANY PUBLIC COMMENT ONCE
19 THE BOARD IS FINISHED.

20 CHAIRMAN FISCHER-COLBRIE: ANY OTHER
21 QUESTIONS OF THE BOARD BEFORE WE OPEN IT UP FOR
22 PUBLIC REVIEW AND COMMENT?

23 DR. FISHER: I JUST WANT TO SAY THANK YOU,
24 MARK, FOR YOUR LEADERSHIP IN MOVING ALL OF THIS
25 FORWARD. IT'S TERRIFIC.

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1 CHAIRMAN FISCHER-COLBRIE: WELL, THANKS,
2 FRED. I'M DOING NOTHING. THE TEAM IS UNBELIEVABLE.
3 SO IT'S FUN TO SURF THE WAVE HERE. SO THANK YOU.

4 AND WITH THAT -- BRENDA.

5 DR. PORTER: I'M NOT ON THE BOARD. SO ARE
6 YOU READY FOR PUBLIC COMMENTS?

7 CHAIRMAN FISCHER-COLBRIE: PUBLIC COMMENT.
8 YEAH. HOLD ON JUST A SECOND. ANY LAST MINUTE
9 COMMENTS OR QUESTIONS FROM THE BOARD? AND THEN,
10 CLAUDETTE, IF YOU WOULD LET US KNOW WHO'S IN THE
11 SEQUENCE FOR PUBLIC COMMENT.

12 MS. MANDAC: WE'RE STARTING WITH THE TWO
13 WE HAVE IN THE ROOM, WHICH ARE NASHA AND LEAH. AND
14 THEN WE'LL MOVE ON TO BRENDA WHO'S ON ZOOM.

15 EVERYONE HAS THREE MINUTES. I WILL KEEP
16 TIME. YOU WILL BE ABLE TO SEE IT IN THE ROOM ON THE
17 SCREEN AND ALSO ON ZOOM.

18 CHAIRMAN FISCHER-COLBRIE: CLAUDETTE, I'LL
19 LET YOU CONTROL THE FLOW ON THAT. SO THANK YOU.

20 MS. MANDAC: THANKS, MARK.

21 MS. FITTER: I HOPE YOU GUYS CAN HEAR ME.
22 CAN YOU HEAR ME? OKAY. ALL RIGHT. SO THANK YOU SO
23 MUCH. AND THANK YOU, JON, ABLA, AND ROSA, FOR THE
24 WORDS YOU SAID ABOUT RARE DISEASES AND YOUR WORK IN
25 THIS AREA AND FOR ENGAGING WITH US. WE REALLY

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1 APPRECIATED THAT.

2 MY NAME IS NASHA FITTER. I'M A CALIFORNIA
3 RESIDENT, TAXPAYER, AND MOTHER OF A DAUGHTER LIVING
4 WITH AN ULTRA-RARE DISEASE CALLED FOXG1 SYNDROME.
5 AND THIS CONDITION DOES HAVE THE POTENTIAL TO BE
6 TREATED WITH A GENE THERAPY. I AM HERE REPRESENTING
7 ALL CALIFORNIA FAMILIES WITHIN THE ULTRA-RARE
8 DISEASE COMMUNITY WHO ARE TIRELESSLY WORKING TOWARDS
9 CREATING TREATMENTS. FOR US SUPPORT FROM CIRM IS
10 VITAL AS FEDERAL, PHARMA, AND VC FUNDING IS ALMOST
11 NONEXISTENT FOR OUR CONDITIONS. THAT LEAVES THE JOB
12 OF FUND-RAISING UNFORTUNATELY TO PATIENT ADVOCACY
13 GROUPS LIKE THE ONE I LEAD.

14 AND I WILL TELL YOU, DESPITE MY EXTENSIVE
15 PROFESSIONAL EXPERIENCE IN FUND-RAISING AND
16 NAVIGATING CAPITAL MARKETS, I HAVE FACED A REALLY
17 HARSH REALITY, THAT IT IS BRUTALLY HARD TO RAISE
18 MONEY FOR ULTRA-RARE CONDITIONS. JUST THIS WEEK A
19 SENIOR BIOTECH EXECUTIVE TOLD ME, AND I QUOTE,
20 "WE'RE NOT INVESTING IN ULTRA-RARE ANYMORE. OUR
21 LAST PROGRAM DIDN'T MAKE ENOUGH MONEY. WE'RE GOING
22 TO FOCUS ON MUCH LARGER RARE DISEASES." YET AS
23 PARENTS WE HAVE NO CHOICE. WE ARE NOT GOING TO LET
24 OUR CHILDREN DIE OR HAVE A LIFETIME OF SUFFERING.

25 OUR FOUNDATION UNITED OUR COMMUNITY. WE

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1 INVESTED IN BASIC SCIENCE. WE BUILT ESSENTIAL
2 RESOURCES LIKE A PATIENT REGISTRY, LIKE A NATURAL
3 HISTORY STUDY. WE'VE RAISED FUNDS THROUGH GRASS
4 ROOTS EFFORTS, AND WE HAVE PUBLISHED DATA ON OUR
5 GENE THERAPY PRECLINICAL TRIALS.

6 BUT NOW WE'RE AT A PIVOTAL POINT. WE HAVE
7 AN EXTREMELY PROMISING NEW PROGRAM THAT'S READY TO
8 ENTER GLP TOXICOLOGY. THE NEXT STAGE IS CLINICAL
9 TRIALS. AND AS YOU ALL KNOW, THEY COME WITH A PRICE
10 TAG OF \$10 MILLION, AN AMOUNT THAT IS SIMPLY BEYOND
11 OUR NETWORK'S FAMILY AND FRIENDS REACH.

12 LIKE SO MANY OTHERS, WE FACE THE THREAT OF
13 SINKING INTO THE VALLEY OF DEATH AND NOT BECAUSE OUR
14 SCIENCE HAS FAILED, BUT BECAUSE OF A LACK OF
15 FUNDING.

16 CIRM IS THE BEST AND PERHAPS THE ONLY
17 AVENUE FOR FUNDING THAT SMALL BIOTECH COMPANIES AND
18 PATIENT ADVOCACY GROUPS LIKE OURS CAN TURN TO.
19 WHILE LARGER CONDITIONS CONTINUE TO RECEIVE BILLIONS
20 OF DOLLARS IN PHARMA AND VC SUPPORT, ULTRA-RARE
21 CONDITIONS LIKE OURS ARE LEFT BEHIND. WE UNDERSTAND
22 THAT CIRM NEEDS TO MAXIMIZE TAXPAYER DOLLARS. AND,
23 THUS, I JUST URGE YOU TO THINK ABOUT THIS IN THE
24 FOLLOWING WAYS.

25 FIRST, SHOULD OUR TAXPAYER DOLLARS BE

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1 INVESTED IN AREAS IGNORED BY CAPITAL MARKETS?
2 SHOULD TAXPAYER DOLLARS BE USED FOR CONDITIONS THAT
3 COULD FIND FUNDING ELSEWHERE?

4 SECOND, THE MAJORITY OF ULTRA-RARE
5 DISEASES ARE MONOGENIC. THEY ARE EASIER TO TARGET
6 AND TREAT WITH GENE THERAPIES. SHOULDN'T TAXPAYER
7 DOLLARS GO WHERE THERE'S A HIGHER CHANCE OF
8 SUCCESS...

9 CHAIRMAN IMBASCIANI: CLAUDETTE, YOU
10 PROBABLY SHOULD EXTEND HER TIME.

11 MS. FITTER: ...AND WE HAVE MORE OF A
12 CHANCE TO BE INNOVATIVE WITH CLINICAL TRIAL DESIGN,
13 WHICH IS A HUGE GOAL FOR CIRM. THANK YOU SO MUCH
14 FOR HEARING US AND FOR YOUR PARTNERSHIP WITH OUR
15 COMMUNITY.

16 MS. MANDAC: THANK YOU SO MUCH. LEAH.

17 DR. HOUSTON: I DON'T HAVE ANY COMMENTS.
18 I'M HERE TO LEARN.

19 MS. MANDAC: ALL RIGHT. SO WE HAVE NEXT
20 BRENDA.

21 DR. PORTER: I'M DR. BRENDA PORTER, AND
22 THIS IS MY COLLEAGUE, DR. EMILY SPELBRINK. WE'RE
23 BOTH PEDIATRIC NEUROLOGISTS AT STANFORD. I'M A
24 PROFESSOR OF NEUROLOGY, AND I STUDY PEDIATRIC
25 EPILEPSY. MY CLINICAL LOAD IS QUITE HIGH, AND I

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1 HAVE A LARGE PATIENT POPULATION THAT HELPS
2 DR. SPELBRINK WITH PEDIATRIC EPILEPSY. AND OUR
3 PATIENT POPULATION IS REALLY LOTS OF PATIENTS WITH
4 LOTS OF RARE DISEASES. SO WE BASICALLY TAKE CARE OF
5 KIDS WITH TONS OF DIFFERENT DISORDERS THAT ARE
6 GENERALLY PRETTY SEVERE.

7 AND THIS WAS FANTASTIC. I HAD NEVER BEEN
8 TO ONE OF THESE CIRM MEETINGS. SO THANK YOU.
9 REALLY INTERESTING WORK YOU GUYS ARE DOING.

10 ONE OF THE REASONS WE WANTED TO SPEAK WAS
11 REALLY TO FOCUS ON THAT ISSUE THAT WE HAVE WHERE ALL
12 OF OUR PATIENTS HAVE RARE DISEASES. AND WE HAVE
13 DRUG COMPANIES COME TO US WITH THERAPIES, BUT
14 THEY'RE NOT USUALLY TARGETING SUPER RARE DISEASES,
15 BUT THAT'S THE MAJORITY OF THE PATIENTS WE HAVE. SO
16 I THINK IT'S FANTASTIC THAT YOU'RE CONSIDERING
17 CONTINUING IN THAT SPACE.

18 TWO THINGS I'D LIKE TO KIND OF POINT OUT
19 WAS LONG AGO WHEN WE WOULD GET NIH FUNDING, WE ALL
20 HAD OUR OWN IRB'S. AND THE NIH SAID, "NO. YOU'RE
21 GOING TO USE A CENTRAL IRB." AND THAT WAS A HUGE
22 HELP TO ALL OF US WHO WERE DOING TRIALS BECAUSE IT
23 TOOK FOREVER FOR A LOCAL IRB TO APPROVE THINGS. AND
24 SO ONCE THE FUNDING AGENCY SAID, "YOU ARE GOING TO
25 USE A CENTRALIZED IRB," WE HAD MUCH BETTER SUCCESS

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1 IN GETTING PATIENTS INTO TRIALS QUICKLY.

2 SO I THINK YOU'RE IN A GREAT POSITION IF
3 YOU'RE FUNDING SOME OF THESE TRIALS IN RARE DISEASES
4 TO REALLY THINK THROUGH WHAT YOU WANT OUR
5 INSTITUTIONS TO GET OUT OF THE GRANTS AND WHAT YOU
6 WANT THE PATIENTS TO GET OUT OF THE GRANTS AND HOW
7 WE CAN INTERACT WITH COMPANIES. BECAUSE IN THIS
8 RARE-DISEASE SPACE, JUST LIKE WAS MENTIONED, IT'S
9 SUPER HARD TO GET COMPANIES INTERESTED IN THE
10 DISORDERS, AND IT'S TRICKY FOR US TO WALK THE LINE
11 BETWEEN STANFORD AND THESE RARE-DISEASE COMPANIES TO
12 MAKE SURE THAT EVERYBODY IS BENEFITING, BUT YET
13 MOVING FORWARD QUICKLY. SO IT WOULD BE FANTASTIC IF
14 YOU GUYS CAN THINK THROUGH THAT A LITTLE BIT.

15 THE OTHER THING IS I HOPE THAT YOU'LL DO A
16 COMBINATION OF FUNDING OF REALLY EARLY, RADICAL, NEW
17 IDEAS ON HOW TO GENE THERAPIES INTO PATIENTS, BUT
18 ALSO SORT OF LOOK AT THE CURRENT PIPELINE OUT THERE,
19 SUCH AS AV 9S, WHICH ARE REALLY PROBABLY THE
20 STANDARD RIGHT NOW, AND FUND BOTH. LIKE THINK ABOUT
21 IT AS TRYING TO GET US TO THE FUTURE, BUT ALSO
22 WHAT'S AVAILABLE NOW. SO THANK YOU. THIS WAS
23 REALLY FANTASTIC.

24 CHAIRMAN FISCHER-COLBRIE: OKAY.

25 CLAUDETTE, I DON'T THINK WE HAVE ANY OTHER PUBLIC

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1 COMMENT.

2 DR. WEST: I DO. I DO.

3 CHAIRMAN FISCHER-COLBRIE: OKAY. SORRY.

4 DR. WEST: CAN YOU HEAR ME OKAY?

5 MS. MANDAC: YES, WE CAN HEAR YOU.

6 DR. WEST: ARE YOU ABLE TO HEAR?

7 MS. MANDAC: YES. CAN YOU HEAR US,

8 JUSTIN?

9 DR. WEST: YEAH. CAN YOU HEAR ME OKAY?

10 MS. MANDAC: YES.

11 DR. WEST: ALL RIGHT. THANK YOU FOR THE
12 OPPORTUNITY TO SPEAK AND FOR THE VITAL WORK YOU ARE
13 DOING AT CIRM. MY NAME IS JUSTIN WEST. I WAS BORN,
14 RAISED, AND PRACTICE MEDICINE IN CALIFORNIA. I COME
15 BEFORE YOU TODAY AS A RARE-DISEASE ADVOCATE AND THE
16 EXHAUSTED FATHER OF A SEVEN-YEAR-OLD BOY WITH AN
17 ULTRA-RARE EPILEPSY. MY FAMILY JUST HASN'T BEEN TO
18 THE BREAKING POINT. WE HAVE LIVE THERE EVERY SINGLE
19 DAY, DEALING WITH THE DEVASTATION THAT COMES WITH
20 WATCHING A YOUNG LIFE STOLEN, STRUGGLING TO KEEP A
21 CHILD ALIVE WHO TRIES TO DIE EVERY MONTH, AND THE
22 ALWAYS LOOMING FEAR OF WHAT HAPPENS IF HE OUTLIVES
23 US.

24 WE'RE LIVING IN A GOLDEN AGE OF SCIENCE
25 WHERE WE CAN IDENTIFY THE GENETIC CAUSE OF DISEASE

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1 AND QUICKLY DEVELOP TREATMENTS TO ADDRESS THEM.
2 SEVERAL RARE-DISEASE GROUPS HAVE ALREADY DONE THIS.
3 SIMPLY PUT, THE REST OF US NEED FUNDING.

4 I BELIEVE A DISPROPORTIONATE AMOUNT OF THE
5 CURRENT FUNDING IS ALLOCATED FOR DISEASES THAT
6 ALREADY HAVE ADEQUATE TREATMENTS AND TO DISEASES
7 THAT ARE SO COMPLEX THAT BILLIONS OF DOLLARS HAVE
8 RESULTED IN NO CLINICALLY MEANINGFUL IMPACT.
9 CONSIDER SOME OF THE CURRENT FUNDING.

10 FIFTY MILLION TO HIV CLINICAL TRIALS, YET
11 HIV IS NOW A CHRONIC DISEASE WITH A LIFE EXPECTANCY
12 SIMILAR TO THOSE WITHOUT THE INFECTION. A HUNDRED
13 MILLION TO GLIOBLASTOMA RESEARCH, A DISEASE THAT HAS
14 SEEN NO IMPROVEMENT IN FIVE-YEAR SURVIVAL RATES
15 DESPITE BILLIONS OF DOLLARS SPENT OVER 30 YEARS.

16 ON A SLIDE EARLIER TODAY, TYPE 2 DIABETES
17 WAS LISTED. I WOULD ALSO ARGUE AGAINST FUNDING
18 TREATMENTS FOR DISEASES THAT ARE CAUSED BY AND
19 TREATABLE WITH LIFESTYLE CHOICES. AS A FATHER OF A
20 CHILD FACING A 50-PERCENT TEN-YEAR MORTALITY AND THE
21 BROTHER OF A FOUR-YEAR-OLD WHOSE LIFE WAS CUT SHORT
22 BY GLIOBLASTOMA, I ASK YOU TO CONSIDER THIS. REDUCE
23 FUNDING FOR DISEASES WHERE THE MECHANISM IS UNCLEAR
24 OR TREATMENT STRATEGIES AREN'T WELL DEFINED. STOP
25 FUNDING PROGRAMS TO TREAT DISEASES THAT ALREADY HAVE

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1 TREATMENTS. WE SEE LIMITED RESOURCES ALLOCATED
2 TOWARD ULTRA-RARE DISEASES IN WHICH THE MECHANISM IS
3 KNOWN, THE PATHWAY FOR GENE THERAPY IS CLEAR, AND
4 THERE IS REAL POTENTIAL TO DEVELOP THERAPIES THAT
5 CAN RESULT IN REDUCED SUFFERING AND MORTALITY. THE
6 OPPORTUNITIES BEING MISSED ARE STAGGERING.

7 UNLIKE THE PREVALENT DISEASE COMMUNITY, A
8 LACK OF FUNDING OPTIONS HAS FORCED FAMILIES TO TAKE
9 MATTERS INTO THEIR OWN HANDS. WHETHER YOUR CHILD
10 FACES CATASTROPHIC DISABILITY OR A DEATH SENTENCE,
11 YOU DON'T HAVE THE LUXURY OF WAITING FOR PHARMA.
12 INSTEAD, PARENTS LIKE ME QUIT JOBS, START
13 FOUNDATIONS, ASSEMBLE ADVISORY BOARDS, OPEN PATIENT
14 REGISTRIES, CONDUCT NATURAL HISTORY STUDIES,
15 POPULATE BIOBANKS, GENERATE CELL LINES, AND
16 ESTABLISH INTERNATIONAL RESEARCH COLLABORATIONS. WE
17 BECOME THE UNTRAINED CEO'S OF THE ONLY COMPANY THAT
18 TRULY MATTERS TO US WHERE FAILURE ISN'T MEASURED IN
19 DOLLARS, BUT IN LIVES.

20 FOR SEVEN YEARS WE'VE CARED FOR ANDREW 24
21 HOURS A DAY, CHANGING DIAPERS, SPOON FEEDING EVERY
22 MEAL, STARTING IV'S WHEN HE REFUSES TO DRINK, AND
23 MEETING EVERY OTHER NEED FOR OUR FUNCTIONAL
24 SIX-MONTH-OLD DAY IN AND DAY OUT. EVERY TIME ONE OF
25 OUR OTHER CHILDREN HITS A MILESTONE, WE DIE A LITTLE

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1 INSIDE KNOWING ANDREW WILL LIKELY NEVER EXPERIENCE
2 THOSE MOMENTS. THIS IS OUR REALITY, BUT IT DOESN'T
3 HAVE TO BE. SHIFT THE FUNDING STRATEGY FOR CIRM
4 COULD BE LIFE CHANGING FOR PATIENTS LIKE ANDREW.
5 OTHER GROUPS HAVE GONE FROM TREATMENT CONCEPT TO
6 TRIAL IN LESS THAN TWO YEARS. THE REST OF THE
7 ULTRA-RARE COMMUNITY IS DESPERATE FOR SUPPORT TO
8 HAVE THEIR OWN CLINICAL TRIALS, TRIALS THAT COULD
9 DRASTICALLY REDUCE PHYSICAL --

10 MS. MANDAC: THANK YOU SO MUCH. THAT IS
11 IT FOR THE HANDS RAISED FOR PUBLIC COMMENT, MARK.

12 CHAIRMAN FISCHER-COLBRIE: OKAY. WITH
13 THAT, THANK YOU FOR EVERYONE'S TIME. I VERY MUCH
14 APPRECIATE THE PUBLIC COMMENTS WHICH ARE A VERY
15 IMPORTANT PART OF THE OVERALL PROCESS AND
16 DISCUSSION. AND I LOOK FORWARD FOR CONTINUING THE
17 PROCESS HERE OF MARSHALING ALL THE ACTIVITY TO COME
18 TO THE BEST GOAL THAT WE CAN POSSIBLY COME TO. SO
19 LOOK FORWARD TO NEXT STEPS. AND, AGAIN, IN ADVANCE
20 I VERY MUCH APPRECIATE EVERYONE'S EFFORTS DIRECTED
21 TO DRIVING SOLUTIONS AS WE GO FORWARD. SO THANK
22 YOU. WITH THAT, WE'RE ADJOURNED, RIGHT, SCOTT?

23 MR. TOCHER: THAT'S RIGHT. WE STAND
24 ADJOURNED. THANK YOU, MARK.

25 VICE CHAIR BONNEVILLE: THANK YOU,

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EVERYONE .

(THE MEETING WAS THEN CONCLUDED AT 1:23 P.M.)

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REPORTER'S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE VIRTUAL PROCEEDINGS BEFORE THE JOINT MEETING OF THE SCIENCE SUBCOMMITTEE AND THE TASK FORCE ON NEUROSCIENCE AND MEDICINE OF THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD ON AUGUST 16, 2024, WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

BETH C. DRAIN, CA CSR 7152
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