

BETH C. DRAIN, CA CSR NO. 7152

BEFORE THE
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE
AND THE
APPLICATION REVIEW SUBCOMMITTEE
OF THE
CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
ORGANIZED PURSUANT TO THE
CALIFORNIA STEM CELL RESEARCH AND CURES ACT
REGULAR MEETING

LOCATION: HYATT REGENCY SAN FRANCISCO
AIRPORT, CYPRESS ROOM

DATE: JANUARY 25, 2024
9 A.M.

REPORTER: BETH C. DRAIN, CA CSR
CSR. NO. 7152

FILE NO.: 2024-06

I N D E X

ITEM DESCRIPTION	PAGE NO.
OPEN SESSION	
1. CALL TO ORDER	
2. ROLL CALL	
3. CHAIRMAN'S REPORT	
4. INTERIM PRESIDENT'S REPORT	
5. UPDATE FROM PRESIDENTIAL SEARCH SUBCOMMITTEE	
CONSENT CALENDAR	
6. CONSIDERATION OF MINUTES FROM SEPTEMBER 28 ICOC/ARS MEETING, OCTOBER 26 ARS MEETING, NOVEMBER 27 ICOC MEETING, NOVEMBER 28 ARS MEETING, AND DECEMBER 14 ICOC MEETING	
7. CONSIDERATION OF APPOINTMENT OF SCIENTIFIC MEMBERS TO THE GRANTS WORKING GROUP	
8. APPROVAL OF REQUESTS TO ATTEND REMOTELY (GOV'T CODE SECTION 11123.2(J))	
OPEN SESSION	
9. CONSIDERATION OF APPLICATIONS SUBMITTED IN RESPONSE TO CLINICAL TRIAL STAGE PROJECTS PROGRAM ANNOUNCEMENTS (CLIN 1 OR 2)	
10. CONSIDERATION OF APPLICATIONS SUBMITTED IN RESPONSE TO INFRASTRUCTURE PROGRAM ANNOUNCEMENTS (INFR6.1 AND INFR6.2) POSTPONED	
11. CONSIDERATION OF COMMUNITY CARES CENTERS OF EXCELLENCE CONCEPT PLAN	

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I N D E X (CONT'D.)

12. CONSIDERATION OF FUNDING POLICY REGARDING “N OF 1” PROPOSALS
MEMO

CLOSED SESSION

13. DISCUSSION OF CONFIDENTIAL INTELLECTUAL PROPERTY OR WORK PRODUCT, PREPUBLICATION DATA, FINANCIAL INFORMATION, CONFIDENTIAL SCIENTIFIC RESEARCH OR DATA, AND OTHER PROPRIETARY INFORMATION RELATING TO APPLICATIONS SUBMITTED IN RESPONSE TO AGENDA ITEMS 9 AND 10 ABOVE. (HEALTH & SAFETY CODE 125290.30(F) (3) (B) AND (C)).

OPEN SESSION

- 14. DISCUSSION OF PERFORMANCE AUDIT
- 15. DISCUSSION OF FINANCIAL AUDIT
- 16. DISCUSSION OF CIRM LOGO-POSTPONED
- 17. GENERAL COMMENTS ON ARS PROCESS
- 18. PUBLIC COMMENT
- 19. ADJOURNMENT

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JANUARY 25, 2024; 9 A.M.

CHAIRMAN IMBASCIANI: THANK YOU. GOOD MORNING, EVERYONE. GOOD MORNING TO THE MEMBERS OF THE INDEPENDENT CITIZENS OVERSIGHT COMMITTEE, THE BOARD FOR CIRM. WELCOME TO MEMBERS OF THE PUBLIC IN ATTENDANCE. I'D LIKE TO CONVENE INTO ORDER TODAY'S BOARD MEETING. AND WE'RE GOING TO START IF SCOTT WOULD PLEASE CALL -- COULD YOU PLEASE CALL US TO ORDER WITH A ROLL CALL VOTE OF ATTENDANCE.

MR. TOCHER: SURE. HAIFAA ABDULHAQ. MOHAMED ABOUSALEM. KIM BARRETT.

DR. BARRETT: PRESENT.

MR. TOCHER: DAN BERNAL. GEORGE BLUMENTHAL. MARIA BONNEVILLE.

VICE CHAIR BONNEVILLE: PRESENT.

MR. TOCHER: MICHAEL BOTCHAN.

DR. BOTCHAN: PRESENT.

MR. TOCHER: JUDY CHOU. LEONDRA CLARK-HARVEY.

DR. CLARK-HARVEY: PRESENT.

MR. TOCHER: HAL COLLARD.

DR. COLLARD: PRESENT.

MR. TOCHER: DEBORAH DEAS.

DR. DEAS: HERE.

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1 MR. TOCHER: ANNE-MARIE DULIEGE.
2 DR. DULIEGE: PRESENT.
3 MR. TOCHER: YSABEL DURON.
4 MS. DURON: HERE.
5 MR. TOCHER: MARK FISCHER-COLBRIE.
6 DR. FISCHER-COLBRIE: HERE.
7 MR. TOCHER: FRED FISHER.
8 DR. FISHER: PRESENT.
9 MR. TOCHER: ELENA FLOWERS.
10 DR. FLOWERS: PRESENT.
11 MR. TOCHER: JUDY GASSON.
12 DR. GASSON: HERE.
13 MR. TOCHER: LARRY GOLDSTEIN. DAVID
14 HIGGINS.
15 DR. HIGGINS: PRESENT.
16 MR. TOCHER: VITO IMBASCIANI.
17 CHAIRMAN IMBASCIANI: PRESENT.
18 MR. TOCHER: STEPHEN JUELSGAARD.
19 MR. JUELSGAARD: HERE.
20 MR. TOCHER: RICH LAJARA.
21 MR. LAJARA: PRESENT.
22 MR. TOCHER: PAT LEVITT.
23 DR. LEVITT: PRESENT.
24 MR. TOCHER: LINDA MALKAS.
25 DR. MALKAS: HERE.

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1 MR. TOCHER: SHLOMO MELMED.
2 DR. MELMED: HERE.
3 MR. TOCHER: CHRISTINE MIASKOWSKI.
4 DR. MIASKOWSKI: PRESENT.
5 MR. TOCHER: LAUREN MILLER-ROGEN. ADRIANA
6 PADILLA.
7 DR. PADILLA: HERE.
8 MR. TOCHER: JOE PANETTA.
9 MR. PANETTA: HERE.
10 MR. TOCHER: JOYCE SACKY.
11 DR. SACKY: PRESENT.
12 MR. TOCHER: MARVIN SOUTHARD. SUZANNE
13 SANDMEYER. KEVIN XU. MICHAEL STAMOS.
14 DR. STAMOS: HERE.
15 MR. TOCHER: GEORGE BLUMENTHAL.
16 DR. BLUMENTHAL: PRESENT.
17 MR. TOCHER: MARVIN SOUTHARD.
18 DR. SOUTHARD: HERE.
19 MR. TOCHER: WE'RE GOOD TO GO.
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1 CHAIRMAN IMBASCIANI: THANK YOU, SCOTT.

2 MAY I ASK THE MEMBERS IN ATTENDANCE HERE
3 TO PLEASE STAND AND FACE THE COLORS.

4 (THE PLEDGE OF ALLEGIANCE.)

5 CHAIRMAN IMBASCIANI: THANK YOU VERY MUCH.
6 WE HAVE A JAMPACKED AND VERY INTERESTING MEETING
7 PLANNED FOR YOU TODAY WITH REPORTS ON THE
8 PRESIDENTIAL SEARCH COMMITTEE, AN N OF 1 PROPOSAL,
9 CLINICAL TRIALS, FINANCIAL AND PERFORMANCE AUDITS,
10 CONCEPT PLAN REGARDING THE COMMUNITY CARE CENTERS OF
11 EXCELLENCE, AND PARTICIPATION FROM INTERESTED
12 MEMBERS OF THE PUBLIC.

13 FIRST OF ALL, I WANT TO TELL YOU HOW
14 DELIGHTED EVERYONE AT CIRM IS TO WELCOME BACK TO OUR
15 OFFICES AND TO HIS NEW ROLE JONATHAN THOMAS AS
16 INTERIM CEO AND PRESIDENT OF CIRM. HE BEGAN THIS
17 NEW PERFORMANCE OF HIS EARLY IN THE NEW YEAR. HE
18 DOVE RIGHT IN, AND I'M GOING TO ALLOW HIM IN A
19 SECOND IN THE PRESIDENT'S REPORT TO INFORM US ALL OF
20 HIS MANY ACTIVITIES. AS FAR AS I CAN TELL, HE'S
21 VERY, VERY INVOLVED. HE'S GOTTEN A GREAT RECEPTION
22 FROM EVERYONE AND ALL THE TEAMS AT CIRM.

23 I THINK THE BIGGEST CHALLENGE FROM HIM IS
24 THAT I OBSERVED IS WHEN HE GETS OFF THE ELEVATOR NOW
25 ON THE FOURTH FLOOR, HE HAS TO TURN LEFT INSTEAD OF

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1 RIGHT TO GO TO HIS NEW OFFICE, BUT EVERYTHING IS
2 GOING WELL. AND AS I PROMISED THE BOARD, I TRY TO
3 BE IN THE OFFICE THE SAME TIMES THAT HE IS THERE.
4 AND WE HAVE REGULAR COMMUNICATIONS BETWEEN BOTH
5 SIDES OF THE HOUSE.

6 I'M GOING TO SHARE PART OF MY REPORT WITH
7 VICE CHAIR BONNEVILLE, WHO WILL SPEAK IN A SECOND,
8 ON ISSUES RELATED TO THE AAWG AND ON GOVERNMENT
9 RELATIONS UPDATE.

10 BUT I DO WANT THE BOARD TO REALIZE WHAT A
11 JAMPACKED MONTH IS COMING UP. ON JANUARY 30TH THE
12 SECOND PART OF GRANTS WORKING GROUP WITH CONVENE.
13 NOTICE IT'S THE SECOND DAY. IT'S TESTIMONY TO HOW
14 MANY APPLICATIONS ARE COMING IN THAT HAVE TO BE
15 REVIEWED BY OUR GRANTS REVIEW TEAM.

16 THERE'S ALSO GOING TO BE A MEETING OF THE
17 MANUFACTURING STEERING COMMITTEE LATE IN JANUARY,
18 PART OF THE INFRASTRUCTURE 5 PROGRAM. YOU WILL
19 RECALL THIS BOARD APPROVED BACK IN DECEMBER NINE
20 BUSINESS DEVELOPMENT AWARDS. AND THE AWARDEES, IF
21 YOU WILL, FORM THE STEERING COMMITTEE. AND IT'S
22 THAT COMMITTEE THAT WILL MEET ON JANUARY 30TH.

23 ON FEBRUARY 8TH THE REGULAR MEETING OF THE
24 ACCESS AND AFFORDABILITY WORKING GROUP. ON FEBRUARY
25 9TH AT THE ASILOMAR CONVENTION CENTER, THERE IS A

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1 MEETING THAT CIRM HAS FUNDED THAT HAS BEEN ORGANIZED
2 BY THE KEYSTONE SYMPOSIUM SERIES, THE TITLE AND
3 THEME OF WHICH IS "STEM CELL MODELS FOR EMBRYOLOGY."
4 IT'S AN UPDATE ON HUMAN DEVELOPMENTAL BIOLOGY AND
5 THE USE OF HUMAN EMBRYOIDS. AND ATTENDEES ARE
6 COMING TO THIS CIRM-SPONSORED EVENT FROM ALL OVER
7 THE WORLD, AND WE'LL HAVE A DELEGATION IN ATTENDANCE
8 ALSO.

9 IN THE MIDDLE OF FEBRUARY ON THE 15TH AND
10 16TH IS A TWO-DAY GRANTS WORKING GROUP TO DISCUSS
11 FUNDAMENTAL AWARDS IN THE DISC DISCOVERY ZERO
12 PROGRAM THAT WERE PROMPTED BY PROPOSITION 14 FOR THE
13 PURPOSE OF SUPPORTING REGENERATIVE MEDICINE, CELL
14 AND GENE THERAPY.

15 THE ARS AND THE ICOC WILL MEET TO CONSIDER
16 GRANTS ON FEBRUARY 22, AND ON FEBRUARY 23 THE SECOND
17 MEETING THIS YEAR OF THE CONTROLLER'S AUDIT GROUP,
18 IF YOU WILL, THE CFAOC.

19 WITH THAT, I'M GOING TO PASS THE GAVEL TO
20 VICE CHAIR BONNEVILLE FOR HER REPORT.

21 VICE CHAIR BONNEVILLE: THANK YOU, VITO.
22 I JUST WANTED TO UPDATE THE BOARD. IN MARCH, MARCH
23 20TH, VITO AND I WILL BE GOING UP TO SACRAMENTO TO
24 TALK TO A HANDFUL OF LEGISLATORS ABOUT CIRM AND ALL
25 THE GOOD WORK WE'RE DOING AND REMIND THEM THAT WE'RE

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1 HERE AND HAVE MADE SO MUCH PROGRESS OVER THE LAST 20
2 YEARS. CAN YOU BELIEVE IT WILL BE 20 YEARS IN
3 NOVEMBER?

4 AS VITO MENTIONED, WE HAVE AN
5 ACCESSIBILITY AND AFFORDABILITY WORKING GROUP
6 MEETING ON FEBRUARY 8TH WHERE WE WILL BE REVIEWING
7 THE APPLICATIONS FOR THE PATIENT SUPPORT SERVICES
8 PROGRAM. AND THOSE WILL BE COMING TO THE BOARD IN
9 MARCH FOR A VOTE AND APPROVAL.

10 AND WE CONTINUE TALKING TO DIFFERENT
11 POLICY FOLKS AND LOBBYISTS IN DC TO DETERMINE WHAT
12 OUR PRESENCE THERE SHOULD BE. AND WE'LL UPDATE YOU
13 WITH MORE ON THAT ONCE WE HAVE A REQUEST FOR A
14 PROPOSAL AND THEY COME IN. SO THANK YOU.

15 CHAIRMAN IMBASCIANI: THANK YOU, VICE
16 CHAIR.

17 SO IT'S WITH GREAT PLEASURE WE GIVE YOU
18 BACK AGAIN JONATHAN THOMAS FOR THE PRESIDENT'S
19 REPORT.

20 DR. THOMAS: MR. CHAIRMAN, MADAM VICE
21 CHAIR, DISTINGUISHED MEMBERS OF THE BOARD, AND ALL
22 THE MEMBERS OF THE CIRM FAMILY, IT IS A DISTINCT
23 PLEASURE, UNEXPECTED, TO BE BACK WITH YOU NOW IN
24 THIS NEW CAPACITY. AS I NOTED AT THE END OF MY
25 CHAIR TENURE IN MARCH, I'VE ALWAYS VIEWED THE

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1 OPPORTUNITY TO SERVE THE TAXPAYERS OF CALIFORNIA AS
2 PART OF THE CIRM FAMILY AS THE GREATEST PRIVILEGE OF
3 MY PROFESSIONAL CAREER, AND I WAS DELIGHTED TO BE
4 ASKED TO COME BACK IN THIS NEW CAPACITY TO LEAD THE
5 TEAM AND TO CONTINUE CIRM'S GREAT WORK APACE.

6 I ALSO WANT TO THANK ALL OF YOU FOR THE
7 OPPORTUNITY OF PUTTING ME IN A POSITION NOW TO
8 HAVING OFFICIALLY TO REPORT TO MARIA, WHICH, AS I'VE
9 NOTED TO A NUMBER OF YOU, IS REALLY NO DIFFERENT
10 THAN IT ALWAYS WAS.

11 SO I'D BE REMISS IN MY REMARKS HERE IF I
12 DIDN'T OPEN WITH GIVING THANKS TO MY PREDECESSOR,
13 DR. MARIA MILLAN, WHO SERVED WITH GREAT DISTINCTION
14 FOR MANY YEARS, FIRST AS VP OF THERAPEUTICS AND THEN
15 AS OUR CEO AND PRESIDENT, AND LEADING CIRM TO THE
16 POINT WHERE IT IS TODAY. MARIA WAS A TIRELESS
17 WORKER, A TRUE ADVOCATE OF THE MISSION, WAS A GREAT
18 PRESENCE THROUGHOUT THE NATION ON BEHALF OF CIRM AND
19 THROUGHOUT CALIFORNIA WITH ALL OF OUR MANY GRANTEEES
20 OVER THE YEARS, AND REALLY, REALLY DID YEOMAN'S WORK
21 TIRELESSLY IN A FASHION THAT REDOUNDED TO CIRM'S
22 BENEFIT.

23 SO I WANT TO -- I DON'T KNOW IF MARIA IS
24 WATCHING, BUT IF YOU ARE, THANK YOU FOR EVERYTHING
25 YOU DID FOR CIRM, FOR PATIENTS EVERYWHERE, AND FOR

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1 THE PEOPLE OF CALIFORNIA FOR WHOM WE ARE PERFORMING
2 OUR DAILY DUTIES TO ADVANCE OUR WONDERFUL MISSION.

3 SO ONE OF THE NICE THINGS ABOUT COMING
4 INTO THIS JOB FROM MY PREVIOUS JOB IS I WAS ABLE TO
5 HIT THE GROUND RUNNING, NOT A LOT OF EDUCATION
6 NECESSARY TO IDENTIFY WHERE THINGS STAND. AND SO WE
7 SET TO IT IMMEDIATELY WITH THE MEMBERS OF THE
8 LEADERSHIP TEAM AND HAVE SET ABOUT IDENTIFYING
9 ISSUES AND THINGS THAT WE NEED TO ADDRESS TO TAKE
10 WHAT IS ALREADY A TREMENDOUS OPERATION WITH AN
11 A-PLUS PRODUCT TO EVEN GREATER HEIGHTS.

12 AND SO WE HAVE HAD A NUMBER OF
13 DISCUSSIONS, HAVE ZEROED IN ON SEVERAL AREAS WHERE
14 WE COULD USE SOME IMPROVEMENT AND ARE GETTING AFTER
15 IT. AND THOSE TOPICS WILL FORM THE BASIS FOR
16 VARIOUS DISCUSSIONS WITH BOARD MEMBERS. THEY'VE
17 ALREADY STARTED IN VARIOUS SUBCOMMITTEES AND TASK
18 FORCES AND WILL END UP THE SUBJECT MATTER OF
19 DISCUSSIONS THAT WE'RE GOING TO BE HAVING HERE AT
20 THE BOARD IN THE NOT TOO DISTANT FUTURE.

21 BUT THE THING I WANT TO SAY IS AS CHAIR,
22 AS WE ALL RECALL, WOULD TIRELESSLY PAY HOMAGE TO THE
23 WONDERFUL TEAM THAT WE HAVE AT CIRM. AND VIEWING IT
24 FROM A CHAIR'S PERSPECTIVE, THAT WAS ALWAYS MY TAKE.
25 NOW BEING IN THE POSITION OF LEADING THE TEAM AND

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1 SEEING THEM AT EVEN CLOSER ACTION, I CAN REPORT TO
2 THE BOARD THAT THEY'RE EVEN BETTER THAN WE THOUGHT
3 VIEWING IT FROM THE PERSPECTIVE OF THE BOARD ITSELF.
4 IT'S A WONDERFUL TEAM THAT IS SUPREMELY CAPABLE, AND
5 I'VE SET FORTH TO THEM MY VISION OF HOW WE SHOULD
6 OPERATE AS A COLLABORATIVE UNIT AND HOW I THINK,
7 FROM A CEO'S PERSPECTIVE, THINGS SHOULD PROCEED FROM
8 THIS POINT, AT LEAST HOWEVER LONG I'M IN THIS
9 POSITION.

10 AND I CAN REPORT TO YOU THAT THE RECEPTION
11 HAS BEEN VERY POSITIVE. I THINK THERE'S GREAT
12 ENERGY AMONGST ALL MEMBERS OF THE TEAM. I HAD
13 OCCASION TO SPEAK TO EVERYBODY ORGANIZATIONWIDE AND
14 TO GIVE MY OPENING THOUGHTS. I WILL TELL YOU
15 PARENTHETICALLY I WAS DELIGHTED THAT APRIL ON JENN'S
16 TEAM ACTUALLY ASKED ME, PERHAPS INNOCENTLY, IF THIS
17 MEANT I AM A GIANTS, WARRIORS, AND 49ERS FAN. I
18 NEEDN'T TELL YOU WHAT MY ANSWER WAS. THE SHORT FORM
19 WAS NO. AND THEN, OF COURSE, I TOOK THE OPPORTUNITY
20 TO GO ON AT SOME LENGTH ELABORATING ON WHY THAT WAS
21 THE CASE. BUT SPENT TIME TALKING, WANDERED AROUND,
22 TALKED TO MEMBERS OF THE TEAM. THEY ALL KNOW MY
23 DOOR IS ALWAYS OPEN. THEY ALL KNOW I AM HAPPY TO
24 DISCUSS ANY SUGGESTIONS THAT THEY MAY HAVE. AND I
25 THINK WHAT YOU ARE GOING TO SEE IS A WORK PRODUCT

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1 FROM ALL OF US THAT WILL BE SOMETHING FURTHER THAT
2 WE CAN BE PROUD OF AS AN ENTIRE ORGANIZATION.

3 SO DELIGHTED TO BE HERE. I WANT TO SAY
4 THAT, IN ADDITION TO DEALING WITH INTERNAL MATTERS,
5 I'VE ALREADY GOTTEN AFTER IT ON INTERFACING WITH
6 LONGTIME FRIENDS WHO ARE EXPERTS IN THE STEM CELL
7 COMMUNITY AT LARGE. WE HAD, FOR EXAMPLE, A MEETING
8 THE WEEKEND BEFORE JP MORGAN THAT IS AN ANNUAL EVENT
9 DOWN AT SAND HILL ROAD WHICH CONVENES ACADEMICS,
10 INVESTORS, COMPANIES, AND LUMINARIES FROM THE STEM
11 CELL SPACE AT WHICH WAS ABLE TO SPEAK, HAVE SIDE
12 BARS WITH DR. PETER MARKS, THE DIRECTOR OF CEBR, WHO
13 IS A VERY IMPORTANT GUY FROM THE STANDPOINT OF ALL
14 OF THOSE GRANTEES THAT WE FUND, HAD SORT OF AN
15 INTERESTING DISCUSSION ON THE NOTION OF STEM CELL
16 TOURISM AND HAVE AN IDEA I'M PUSHING WITH HIM AND
17 HIS OFFICE. AND WE WILL SEE HOW THAT GOES. I THINK
18 IT COULD VERY POSSIBLY HAVE SOME LEGS.

19 WE HAD DEANS OF MEDICAL SCHOOLS, MANY
20 REPRESENTATIVES FROM THE EAST COAST, IN THE STEM
21 CELL COMMUNITY WHO CONTINUE TO BE HIGHLY ENVIOUS OF
22 CALIFORNIA BECAUSE OF ALL OF THE GREAT TALENT WE
23 HAVE UP AND DOWN THE STATE AND THE GREAT LUXURY OF
24 THE FUNDING TO ENABLE THEM TO DO WHAT THEY DO.

25 THIS PARTICULAR EVENT IS ONE THAT I ENJOY

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1 EVERY YEAR. AND THEY ALWAYS SAY THAT EVERY YEAR,
2 AND I ALWAYS GET A BIG SMILE ON MY FACE EVERY YEAR.
3 SO THIS WAS NO EXCEPTION. SO IT WAS GREAT TO SEE
4 THEM.

5 WE'VE HAD JP MORGAN CONFERENCE WHICH
6 FOLLOWED SUBSEQUENTLY, HAD A NUMBER OF MEETINGS
7 THERE, INCLUDING WITH SOME BIG PHARMA, TO TALK ABOUT
8 WHAT CIRM DOES WITH VENTURE FIRMS, TO TALK ABOUT OUR
9 PORTFOLIO, AND HOW WE MIGHT INTERFACE AND GET
10 FURTHER INTRODUCTIONS OF VENTURE PEOPLE TO OUR
11 COMPANIES, WHO ARE, AS YOU KNOW, NOW IN A BIT OF A
12 DIFFICULT TIME RAISING MONEY GIVEN THE ENVIRONMENT
13 FOR BIOTECH IN GENERAL.

14 SO A LOT OF STUFF GOING ON. AND I THINK
15 THAT THE FIRST THREE AND A HALF WEEKS HAS BEEN VERY
16 BUSY. IT'S BEEN VERY REWARDING. I WASN'T SURE HOW
17 I WAS GOING TO VIEW BEING IN THIS POSITION HAVING
18 BEEN ON THE OTHER FOR 12 YEARS, BUT I'M DELIGHTED
19 AND ALREADY CAN SEE THAT WE'RE GOING TO DO GREAT
20 THINGS AND CONTINUE TO DO GREAT THINGS. SO I THANK
21 EVERYBODY FOR THAT OPPORTUNITY.

22 I DO WANT TO GET BACK TO JUST THIS THING
23 WITH MARIA. I'D JUST LIKE TO POINT OUT THAT THINGS
24 HAVEN'T CHANGED MUCH AT ALL. SHE SEES ME IN THE
25 HALL, INSTEAD OF SAYING SOMETHING KIND OF NICE LIKE

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1 NICE SUIT, SHE SAYS, "YOU'RE WEARING A SUIT. IT'S
2 FREAKING ME OUT." SO SOME THINGS NEVER CHANGE.

3 SO IN CONNECTION WITH JP MORGAN WEEK, THE
4 ALLIANCE FOR REGENERATIVE MEDICINE ALWAYS DOES A
5 KICKOFF FIRST THING MONDAY MORNING THAT IS A STATE
6 OF THE UNION SPEECH WITH RESPECT TO WHERE THE
7 INDUSTRY IS AT THIS PARTICULAR POINT IN TIME. AND
8 IT'S ALWAYS INTERESTING TO LISTEN TO BECAUSE YOU GET
9 A PERSPECTIVE OF HOW -- THAT ALLIANCE IS THE TRADE
10 ASSOCIATION PRINCIPALLY FOR FOR-PROFIT COMPANIES IN
11 THE CELL AND GENE THERAPY SPACE. YOU GET THEIR
12 PERSPECTIVE ON WHERE THINGS STAND. THEY DO A QUICK
13 POWERPOINT THAT I THOUGHT MIGHT BE INTERESTING FOR
14 THE BOARD BECAUSE IT HAS SOME STATS THAT ARE
15 RELEVANT TO THIS ISSUE OF WHERE THINGS STAND. SO IF
16 YOU WOULD BEAR WITH ME FOR A MINUTE, I'D LIKE TO
17 SHOW YOU THESE.

18 THIS PARTICULAR SET OF SLIDES HAPPENS TO
19 HAVE A FAIRLY SINGULAR FOCUS ON RARE DISEASE, WHICH
20 IS, OF COURSE, JUST ONE COMPONENT OF EVERYTHING WE
21 DO. BUT I THINK YOU WILL FIND SOME OF THESE STATS
22 INTERESTING. SO HERE WE GO. PRESENTATION FROM THE
23 ALLIANCE FOR REGENERATIVE MEDICINE.

24 SO THIS WAS THEIR LINEUP. THEIR CEO GAVE
25 THIS TALK THAT I'M ABOUT TO GIVE YOU. IT THEN

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1 SWITCHED TO PETER MARKS, WHO I REFERENCED WAS AT THE
2 EVENT THE NIGHT BEFORE, WHO GAVE A TALK ON
3 ACCELERATING THE DEVELOPMENT OF PRODUCT. AND THEN A
4 MOST INTERESTING PANEL CONSISTING OF A MODERATOR AND
5 THE TWO GENTLEMEN YOU SEE THERE WHO ARE THE CEO'S OF
6 CRISPR THERAPEUTICS AND BLUEBIRD BIO, WHICH WITHIN
7 THE TWO WEEKS PREVIOUS HAD JUST GOTTEN APPROVAL FROM
8 THE FDA FOR THEIR SICKLE CELL THERAPIES AND AS SUCH
9 WERE ABLE TO PROVIDE REALLY INTERESTING INSIGHTS
10 INTO WHERE THEY SEE THE INDUSTRY. AND THEY TALKED,
11 TO THE EXTENT THEY COULD WITHOUT GIVING ANYTHING
12 AWAY, ABOUT SORT OF WHAT THEIR PRODUCT IS AND HOW
13 IT'S DIFFERENTIATED FROM OTHERS.

14 I WOULD RECOMMEND TO YOU THAT, IF YOU HAVE
15 THE TIME, I'M SURE THAT PANEL WAS ON YOUTUBE. YOU
16 CAN GET IT OFF THE ARM SITE, AND IT'S WORTH WATCHING
17 BECAUSE I THINK YOU GET SOME -- THESE ARE OBVIOUSLY
18 PEOPLE AT THE TOP OF THEIR GAME IN THE FIELD WITH
19 PERSPECTIVES THAT ARE WORTH HEARING.

20 SO THIS IS JUST A LITTLE PIECE OF PR FOR
21 ARM, WHICH YOU CAN SORT OF THUMB THROUGH QUICKLY,
22 WHICH IS 400 PLUS MEMBERS ALL OVER THE WORLD. AND
23 YOU CAN SEE THE THEMES THAT THEY'RE EMBRACING AS
24 THEY GO ABOUT THEIR WORK. THEY'RE A VERY PROMINENT
25 PLAYER IN ADVOCACY IN WASHINGTON, D.C., ON BEHALF OF

1 THE INDUSTRY. AND WE'VE WORKED WITH THEM IN VARIOUS
2 CAPACITIES OVER THE YEARS FROM TIME TO TIME AND HAVE
3 HAD A LOT OF INPUT. OUR VIEWS ON THINGS PERTAINING
4 TO THE SPACE OBVIOUSLY CARRY CONSIDERABLE WEIGHT.

5 THIS IS A PAGE MEANT TO SORT OF SPOOK
6 EVERYBODY. TALK ABOUT ALL THE HEADLINES THAT
7 HIGHLIGHTED THE CHALLENGES OF CELL AND GENE THERAPY
8 WHICH THEY'VE SEEN OVER THE PAST YEAR OR SO DEALING
9 WITH DIFFICULTIES IN DEVELOPING AND THE EXPENSE AND
10 PAYORS AND ALL THAT STUFF. THEN, OF COURSE, THAT
11 TEES UP WHAT THEIR MAIN POINTS WERE, WHICH IS, IN
12 FACT, THAT THINGS ARE PROGRESSING IN THE CELL AND
13 GENE THERAPY SPACE. THEY CALL IT CGT. AND THEY
14 HAVE THREE CATEGORIES OF WAYS THAT THEY WANT TO SHOW
15 THAT THAT IS THE CASE.

16 THE FIRST ONE IS BREAKTHROUGHS ARE
17 BECOMING THE NORM. AND WE GET TO THIS SLIDE WHERE
18 IN FIVE YEARS, FROM 2017 TO 22, THE FDA APPROVED
19 FIVE GENE THERAPIES FOR RARE, AGAIN THIS IS MORE OF
20 AN EMPHASIS ON RARE DISEASE, RARE GENETIC DISEASES.
21 YOU CAN SEE THAT, IN ADDITION TO THAT, THEY HAD
22 PROPOSED THAT THERE WAS GOING TO BE AN EXPONENTIAL
23 EFFECT IN TERMS OF APPROVALS IN SUBSEQUENT YEARS.
24 AND, IN FACT, IN 2023 YOU HAD FIVE ADDITIONAL
25 APPROVALS FOR THE CONDITIONS YOU SEE LISTED THERE

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1 JUST IN THAT YEAR ALONE. SO THERE WAS A MARKED
2 ADVANCE IN THIS MARCH TO COMMERCIALIZATION, WHICH IS
3 SOMETHING THAT IS SORT OF THE END GOAL FOR EVERYBODY
4 AND CERTAINLY SOMETHING THAT WE NEED TO FOCUS ON AS
5 AN ORGANIZATION. HOW ARE WE FUNDING THINGS THAT ARE
6 GOING TO ULTIMATELY GET TO PATIENTS? SO THIS WAS
7 SORT OF AN INTERESTING STAT.

8 IT LISTS HERE THAT YOU CAN SEE THE
9 CONDITIONS THAT WERE APPROVED, WHICH IS QUITE AN
10 INTERESTING LIST AND GROWING EVERY YEAR. THE BULK
11 OF THESE WERE IN THE U.S., ONE WAS IN EUROPE, BUT
12 YOU CAN SEE THAT THIS LIST A YEAR AGO WAS A LOT
13 SHORTER. AND SO THE MAIN TAKEAWAY IS THAT GREAT
14 WORK IS AT LAST FINALLY MAKING IT TO MARKET WHICH
15 HAS TAKEN A WHILE. STEM CELLS WERE A BRAND NEW
16 INDUSTRY. AND AS WITH ANY NEW INDUSTRY, IT TOOK A
17 NUMBER OF YEARS TO GET TO WHERE YOU CAN
18 COMMERCIALIZE PRODUCTS. SO THIS IS THE FRUIT OF
19 THAT FOR THE YEAR 2023.

20 THEN THEY HAVE THESE STATS SO HOW MANY
21 PRODUCTS ARE IN DEVELOPMENT, HOW MANY IN CLINICAL
22 TRIALS, THE TOTAL INVESTMENT IN THE SECTOR, WHICH
23 LAST YEAR WAS 11.7 BILLION, WHICH IS IMPRESSIVE. BY
24 THE WAY, THE PRINCIPAL FOCUS ON THIS IS IN THE
25 FOR-PROFIT SPACE, BUT OBVIOUSLY IT FACTORS IN OTHER

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1 WORK AS WELL.

2 FROM A REGULATORY PERSPECTIVE FOR THIS
3 YEAR, THEY PREDICT UP TO 17 NEW PRODUCTS COULD BE IN
4 THE U.S. AND EUROPE BROUGHT TO MARKET, WHICH WOULD,
5 AGAIN, BE AN EXPONENTIAL JUMP FROM 2023 AND IS SORT
6 OF WHAT YOU EXPECT GOING FORWARD. OBVIOUSLY THERE
7 ARE LOTS OF BUMPS IN THE ROAD THAT CAN OCCUR FOR ANY
8 OF THESE. THEY COULD END UP WELL NOT MAKING IT FOR
9 ONE REASON OR ANOTHER, BUT THESE ARE THE ONES IN THE
10 QUEUE THAT HAVE THE POTENTIAL TO MAKE IT TO MARKET.

11 THEY LIST THESE AS MILESTONES THAT COULD
12 OCCUR IN 2024, WHICH YOU CAN SEE. ONE THAT IS SORT
13 OF REALLY INTERESTING IS THE NOTION OF ALLOGENEIC
14 T-CELL THERAPY, WHICH IS HERETOFORE CAR-T, AND ITS
15 KIN HAVE ALL BEEN IN AUTOLOGOUS SPACE, WHICH HAS ITS
16 CHALLENGES AND EXPENSES, ET CETERA. IF YOU, IN
17 FACT, SUCCEED IN GETTING AN ALLOGENEIC PRODUCT TO
18 MARKET, THAT WILL BE A BIG DEAL BECAUSE NOW YOU'RE
19 TALKING OFF THE SHELF, AND THAT COULD BE A MAJOR
20 ADVANCE.

21 IN CANCER THERAPY AND AT THE SAME TIME --
22 BY THE WAY, CAR-T, THEY'RE NOW MAKING A SERIOUS RUN
23 IN ITS APPLICABILITY IN AUTOIMMUNE DISEASE OF
24 VARIOUS KINDS AS WELL. I THINK WE WILL BE HEARING
25 MORE AND MORE ABOUT THAT AS TIME GOES BY.

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1 THEN THESE DISEASES THAT THEY'VE HAD
2 PRODUCTS FOR ALREADY THAT THERE ARE ADDITIONAL
3 THERAPIES COMING TO MARKET: HEMOPHILIA, EPIDE --
4 SORRY. IT'S ALWAYS A MOUTHFUL. HELP ME OUT,
5 ABLA -- EPIDERMOLYSIS BULLOSA. THANK YOU. YES.
6 THERE WE GO. REPEAT THAT FIVE TIMES QUICKLY.

7 THEN THERE WAS THIS PREDICTION IN 2019
8 ABOUT HAVING 10 TO 20 THERAPIES PER YEAR APPROVED
9 STARTING IN 2025. WE'RE SORT OF, IF WE HIT THE UP
10 TO 17 NEXT YEAR, WE'RE GOING TO BE WELL WITHIN THAT
11 PREDICTION AND WE WILL SEE. LOOK AT THIS CHART NEXT
12 YEAR AND SEE WHAT THEY HAVE TO SAY ON THAT.

13 THEN THERE'S THE VALUE FOR PATIENTS AND
14 SOCIETY, WHICH IS WHAT IT'S ALL ABOUT. THIS IS KIND
15 OF INTERESTING. DO THESE QUOTES SOUND FAMILIAR?
16 MOST EXPENSIVE DRUG SOLD IN THE U.S. THE PRICE
17 THREATENS TO PUT THIS PROMISING TREATMENT OUT OF
18 REACH OF MANY PATIENTS EVEN THOSE WHO ARE WELL
19 INSURED. YOU HEAR THAT ALL THE TIME ABOUT WHAT
20 WE'RE DEVELOPING. SO WHICH OF THE RECENT TREATMENTS
21 THAT ARE EITHER JUST APPROVED OR WILL BE APPROVED IS
22 THIS REFERRING TO? AND THE ANSWER IS NONE.

23 THIS IS ACTUALLY FROM 1991 WHEN THEY WERE
24 TALKING ABOUT A TREATMENT BY GENZYME FOR GAUCHER'S
25 DISEASE, WHICH AT THAT POINT WAS GIVEN A PRICE TAG

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1 OF \$300,000, WHICH BY TODAY'S STANDARDS, GIVEN SOME
2 OF THE PRICES WE'RE HEARING, WAS AN EXTREME BARGAIN
3 EVEN ACCOUNTING FOR INFLATION.

4 BUT THE NOTION IS THIS REFRAIN HAS BEEN
5 AROUND FOR MANY YEARS AND WILL CONTINUE BECAUSE,
6 WHEN YOU CREATE WHAT ARE HOPEFULLY CURATIVE PRODUCTS
7 THAT ARE GOING TO BE ONE TIME IDEALLY, THEY'RE GOING
8 TO BE EXPENSIVE. AND THIS IS SOMETHING THAT WE'RE
9 ALL GRAPPLING WITH AT THE MOMENT AND IS FUNDAMENTAL
10 TO, AMONG OTHER THINGS, THE WORKINGS OF OUR
11 ACCESSIBILITY AND AFFORDABILITY WORKING GROUP AS IT
12 PROCEEDS ALONG IN ITS WORK.

13 ARM'S, THEY HAVE VARIOUS -- AGAIN, THESE
14 ARE SORT OF TENETS OF THEIR POSITION, THAT THESE
15 TREATMENTS, THOUGH PERHAPS EXPENSIVE, TARGET
16 DEVASTATING, OFTEN DEADLY DISEASES. THEY ARE
17 INCREDIBLY EXPENSIVE DISEASES. THEY ARE HIGHLY
18 EFFECTIVE, WHEN YOU DO AN ANALYSIS, SAVE HEALTHCARE
19 SYSTEMS A GREAT DEAL OF MONEY ONE TIME VERSUS REST
20 OF YOUR LIFE, AND AT THE END OF THE DAY WILL BE
21 AFFORDABLE. THAT OBVIOUSLY IS GOING TO TAKE SOME
22 WORK AND A LOT MORE REVIEW AND THOUGHT BY THE PAYORS
23 WHETHER IT'S THE GOVERNMENT OR PRIVATE SECTOR.

24 HERE, THIS IS AN EXAMPLE OF THE LIFESPANS
25 OF PEOPLE WITH THESE HEINOUS DISEASES. YOU CAN SEE,

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1 SICKLE CELL, 45 TO 55; A FORM OF CEREBRAL DYSTROPHY,
2 TEN YEARS; AND DUCHENNE'S MUSCULAR DYSTROPHY AT 22.
3 SO THESE PEOPLE WITH THESE CONDITIONS HAVE HALF THE
4 NORMAL LIFESPAN. AND SO THERE'S A LOT OF WORK BEING
5 DONE ON THESE. AND THE LIFETIME COST OF
6 ADMINISTERING THE THERAPIES THAT CURRENTLY EXIST YOU
7 CAN SEE AT THE BOTTOM. AGAIN, THESE ARE SELECTIVE,
8 ARE MANY MILLIONS OF DOLLARS, AND PLACE TREMENDOUS
9 FINANCIAL STRAIN ON THE PATIENTS, THE FAMILIES, THE
10 SYSTEM, ET CETERA. SO WHAT WE'RE ALL ABOUT IS
11 COMING UP WITH STUFF THAT'S GOING TO BE ABLE TO
12 ADDRESS THAT ISSUE.

13 A LOT OF THESE THINGS THAT ARE BEING
14 PRODUCED, HIGHLY EFFECTIVE. AND THE STATS THERE,
15 I'M NOT ENTIRELY SURE WHERE THESE ARE DERIVED FROM
16 SINCE THEY AREN'T FOOTNOTED, BUT SUFFICE IT TO SAY
17 THAT THEY TELL THE STORY THAT THE DRUGS HAVE, IN
18 THIS CASE GENE THERAPIES, SHOULDN'T SAY DRUGS, GENE
19 THERAPIES HAVE A REAL IMPACT IN TERMS OF YIELD AND
20 COST SAVINGS, ET CETERA.

21 HERE WE GO. SYSTEM SAVES A LOT OF MONEY
22 VERSUS LIFETIME EXPENDITURES. THEY ESTIMATE IN
23 SICKLE CELL YOU'LL SAVE 2 MILLION PER PATIENT,
24 HEMOPHILIA, 3 MILLION, VARIOUS OTHER THERAPIES YOU
25 CAN SEE ARE SIMILAR IN SCOPE.

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1 AND THIS IS SORT OF AN INTERESTING
2 PERSPECTIVE OF HOW THESE ARE AFFORDABLE. THEY TALK
3 ABOUT NEWDIGS, BY THE WAY, A TUFTS MEDICAL SCHOOL
4 INITIATIVE. IT'S SOME ACRONYM. I'M NOT QUITE SURE
5 WHAT IT IS. IT'S ONE OF THOSE ACRONYMS THAT PULLS
6 LETTERS FROM THE MIDDLE OF WORDS INSTEAD OF THE
7 BEGINNING, BUT WHATEVER. SO THEY THINK THAT
8 REVENUES JUST FROM GENE THERAPY ARE GOING TO REACH
9 7.5 BILLION IN 2030.

10 NOW, IT BEGS THE QUESTION, WHICH WE'RE IN
11 THE MIDDLE OF ANALYZING RIGHT NOW, IS ULTIMATELY HOW
12 MANY OF THESE THERAPIES ARE GOING TO MAKE IT TO
13 COMMERCIALIZATION? HOW MANY ARE GOING TO HAVE
14 SUCCESSFUL COMPANIES SET UP THAT CAN DEAL WITH THE
15 ECONOMICS AND WHAT IT COSTS TO GET TO
16 COMMERCIALIZATION, ET CETERA? SO THIS IS -- I THINK
17 THERE ARE A NUMBER OF QUESTIONS THAT REMAIN TO BE
18 SORTED OUT THAT AREN'T REPRESENTED IN THESE STATS.

19 BUT YOU CAN SEE HERE THAT THE POSITION IS
20 THAT THIS IS GOING TO BE ULTIMATELY A MUCH MORE
21 EFFICIENT, CHEAPER WAY TO GO AND MORE PRODUCTIVE FOR
22 PATIENTS, WHICH IS, AFTER ALL, WHAT WE REALLY CARE
23 ABOUT.

24 HERE'S ANOTHER STUDY DONE DEMONSTRATING
25 COST OFFSETS, HOW IT'S MUCH MORE EFFICIENT AND

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1 CHEAPER TO ULTIMATELY HAVE THERAPIES THAT ARE ONE
2 TIME AS OPPOSED TO OVER ONE'S LIFE.

3 AND I THINK I WENT BACK HERE. HOW DID
4 THAT HAPPEN? I KNEW I'D HAVE SOME TECHNOLOGICAL
5 CHALLENGE HERE AND THERE IT WAS. OKAY.

6 SO IT TALKS ABOUT U.S. HEALTHCARE SYSTEMS
7 ARE GRAPPLING TO COME UP WITH HOW TO DEAL WITH ALL
8 THIS STUFF. AND THIS IS AN EFFORT TO TALK ABOUT HOW
9 CENTER FOR MEDICARE AND MEDICAID INNOVATIONS CGT
10 ACCESS MODEL IS EVALUATING THE SITUATION RIGHT NOW.
11 AND THIS IS, I THINK, A REAL OPPORTUNITY FOR CIRM
12 BECAUSE, AS SORT OF THE WORLD'S LEADER IN FUNDING
13 STEM CELL RESEARCH, WE HAVE A REAL CHANCE HERE TO
14 GIVE INPUT INTO ALL OF THESE CONSIDERATIONS. AND
15 MEMBERS OF OUR TEAM ARE BUSILY AT WORK AND HAVE BEEN
16 CONTACTED VARIOUSLY BY DIFFERENT PEOPLE TO TALK
17 ABOUT THAT.

18 WE JUST SUBMITTED A RESPONSE. GEOFF LOMAX
19 WAS THE LEAD ON IT. IT WAS A REQUEST FOR
20 INFORMATION ON THE SPACE, VARIOUS QUESTIONS
21 PERTAINING TO THE SPACE BY THE SENATOR FROM
22 LOUISIANA WHO'S TRYING TO GET A HANDLE ON THIS NEW
23 INDUSTRY AS IT'S COMING INTO PLAY. I THINK IT WAS
24 ALL MEMBERS OF THE TEAM HAD INPUT INTO THAT. I
25 THINK IT WAS A VERY GOOD DOCUMENT, AND IT, AMONG

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1 OTHER THINGS, WILL DEMONSTRATE, AS THEY READ THROUGH
2 IT, THAT WE ARE PEOPLE THAT SHOULD BE IN THE
3 DISCUSSION BECAUSE WE HAVE A REAL HANDLE ON THE
4 GROUND ON WHAT'S GOING ON.

5 FDA IS PREPARING FOR THE WAVE THAT'S
6 COMING. THIS IS JUST A BIT OF MINUTIAE ON THE
7 HIGHLY QUALIFIED PEOPLE THAT ARE THERE AND THAT THEY
8 KNOW THAT THIS IS, LIKE MONOCLONAL ANTIBODIES BEFORE
9 IT, IT'S SOMETHING THAT NEEDS TO BE WORKED INTO THE
10 OVERALL FDA FRAMEWORK. AND, AGAIN, WE ARE HAVING A
11 REAL SAY IN THAT.

12 AND THIS IS JUST A THING ABOUT HOW ARM,
13 ANOTHER LITTLE PR PIECE FOR ARM, ON BEHALF OF THE
14 INDUSTRY. THE FDA ARE COLLABORATING TO PREPARE FOR
15 THE FUTURE AND ALL OF THE ELEMENTS THAT INVOLVES.
16 YOU CAN SEE THAT THERE. BY THE WAY, THIS WEBSITE,
17 ARM HAS STUFF LIKE THIS ON THEIR WEBSITE ALL THE
18 TIME. AGAIN, I WOULD RECOMMEND IT TO YOU.

19 SPECIFICALLY WITH RESPECT TO SICKLE CELL,
20 BECAUSE THAT'S THE SUBJECT OF GREAT FANFARE AND
21 GREAT NEWS WITH THE APPROVAL OF THE TWO RECENT
22 THERAPIES WHICH WERE APPROVED IN DECEMBER, THIS IS
23 JUST A LITTLE BIT OF COMMENTARY ON THAT. IT'S THE
24 FIRST TIME, BY THE WAY, CRISPR HAS EVER BEEN USED IN
25 A PRODUCT THAT IS NOW APPROVED FOR

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1 COMMERCIALIZATION, WHICH IS A BIG DEAL AS THAT WAS
2 OBVIOUSLY ONE OF THE SEMINAL MEDICAL RESEARCH
3 DEVELOPMENTS OF OUR TIME. IT'S NOW BEEN OVER TEN
4 YEARS SINCE CRISPR WAS DISCOVERED, WHICH IS PRETTY
5 IMPRESSIVE. HARD TO BELIEVE, BUT TRUE.

6 THEN THEY CLOSED WITH SOME GREAT QUOTES
7 WITH RESPECT TO SICKLE CELL IN PARTICULAR WHICH YOU
8 CAN SEE. ONE INTERVIEWEE IN THE *NEW YORK TIMES*
9 COMMENTING IT MEANT A NEW BEGINNING. "IT IS MORE
10 THAN I EVER DREAMED OF FOR EVERYTHING, THE SYMPTOMS
11 TO BE GONE." SECOND, IN 2018 TALKING ABOUT THE
12 PATIENT ON THE RIGHT RECEIVED AN AUTOLOGOUS GENE
13 THERAPY TRANSPLANT. SHE WENT FROM EXPERIENCING
14 DAILY PAIN AND SOMETIMES LIFE-THREATENING CONDITIONS
15 TO HAVING MINIMAL OR NO PAIN. THIS IS THE PROMISE
16 OF OUR TECHNOLOGY AND EVERYTHING WE COLLECTIVELY ARE
17 STRIVING TO DO.

18 SO THAT WAS THE END OF THE ARM
19 PRESENTATION. DON'T WANT TO GO BACK TO THE
20 BEGINNING. IN ANY EVENT, I HOPE THAT WAS
21 INTERESTING SORT OF AS A SET OF FRAMING STATEMENTS
22 FOR ALL OF YOU ON WHERE WE ARE. SO THAT CONCLUDES
23 MY PRESIDENT'S REPORT. SO HAPPY TO BE HERE, SEE
24 EVERYBODY, AND REALLY LOOKING FORWARD TO PROCEEDING
25 HERE AND DOING WHAT WE DO, WHICH IS GREAT WORK. SO

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1 THANKS, EVERYBODY.

2 (APPLAUSE.)

3 CHAIRMAN IMBASCIANI: THANK YOU, INTERIM
4 PRESIDENT AND CEO JONATHAN THOMAS. GREAT
5 PRESENTATION.

6 WE'RE NOW GOING TO LOOK AT AGENDA ITEM 5
7 IF YOU WILL DIRECT YOUR ATTENTION THERE. KIM
8 BARRETT, BOARD MEMBER BARRETT, IS GOING TO, AS
9 CO-CHAIR OF THE PRESIDENTIAL SEARCH COMMITTEE, IS
10 GOING TO LEAD THE DISCUSSION ON THE NEXT ITEM.
11 THANK YOU.

12 DR. BARRETT: THANK YOU VERY MUCH, CHAIR
13 IMBASCIANI. IT IS MY GREAT HONOR TO BE CO-CHAIRING
14 THE SEARCH SUBCOMMITTEE FOR THE NEXT PRESIDENT AND
15 CEO WITH GEORGE BLUMENTHAL. AND I WANT TO PROVIDE A
16 BRIEF UPDATE AND PROGRESS THAT WE'VE MADE SINCE THE
17 LAST BOARD MEETING.

18 SO YOU WILL REMEMBER AT THE LAST BOARD
19 MEETING WE APPROVED A SET OF CHARACTERISTICS OF THE
20 DESIRED NEXT PRESIDENT AND CEO. AND WITH THAT IN
21 HAND, WE WERE THEN ABLE TO GO OUT AND ISSUE A
22 REQUEST FOR PROPOSALS FROM EXECUTIVE SEARCH FIRMS TO
23 ASSIST WITH THE SEARCH. AND EVEN THOUGH THIS TOOK
24 PLACE OVER THE HOLIDAYS, WE WERE EXTREMELY PLEASED
25 THAT THERE WAS A VERY ROBUST RESPONSE FOR THE RFP

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1 WITH 12 FIRMS THAT TENDERED PROPOSALS. GEORGE AND
2 I, WITH THE ASSISTANCE OF SCOTT AND MARIA, NARROWED
3 THAT DOWN. ACTUALLY WE BOTH LOOKED AT THE FIRMS'
4 PROPOSALS INDEPENDENTLY AND CAME UP WITH AN ALMOST
5 IDENTICAL SHORT LIST.

6 OVER THE COURSE OF THE NEXT COUPLE OF
7 WEEKS, WE INTERVIEWED FOUR OF THE FIRMS, ALSO
8 FOLLOWED UP WITH THE FIRMS TO CLARIFY SOME
9 ADDITIONAL QUESTIONS. I WILL SAY THAT THE TOP FIRMS
10 WERE -- PROBABLY THREE OF THE FOUR THAT WE
11 INTERVIEWED ALL COULD HAVE DONE THE JOB WELL, BUT IN
12 THE END WE SELECTED THE FIRM SRI EXECUTIVE,
13 ORIGINALLY FOUNDED IN IRELAND, I THINK, 27 YEARS
14 AGO, TO HELP WITH SEARCHES IN THE LIFE SCIENCES
15 SECTOR AND THE NOT-FOR-PROFIT SECTOR, BUT NOW
16 SIGNIFICANTLY HAS BROADENED THEIR PRACTICE BOTH IN
17 TERMS OF THE SECTORS THAT THEY COVER AND ALSO THEIR
18 GLOBAL REACH. THEY ARE TRULY A WORLDWIDE FIRM.

19 I THINK THE POINTS THAT CHARACTERIZED THEM
20 AS BEING VERY STRONG FOR THIS SEARCH INCLUDED THEIR
21 DEEP KNOWLEDGE OF THE NOT-FOR-PROFIT AND LIFE
22 SCIENCE SECTORS, INCLUDING BIOTECH AND PHARMA, BUT
23 ALSO THE FACT THAT THEY HAVE WORKED EXTENSIVELY WITH
24 GOVERNMENT BODIES, WITH FUNDING BODIES, AND HAVE
25 PLACED INDIVIDUALS FROM THE PRIVATE SECTOR IN PUBLIC

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1 ORGANIZATIONS AND NGO'S. AND DURING OUR
2 CONVERSATIONS WITH THEM, THEY OBVIOUSLY HAD A VERY
3 NUANCED UNDERSTANDING BOTH OF CIRM, THE SPECIAL
4 CONSIDERATIONS THAT APPLY FOR SOMEBODY TO WORK IN A
5 STATE ORGANIZATION, AND INDEED PUBLIC AND
6 QUASI-PUBLIC ORGANIZATIONS IN GENERAL. THEY GAVE US
7 SOME VERY HELPFUL AND COMPELLING EXAMPLES OF THEIR
8 UNDERSTANDING OF THAT AREA, AND THEY ALSO HAVE A
9 VERY EXTENSIVE NETWORK AND REACH THAT I THINK WILL
10 BE VALUABLE IN SURFACING A REASONABLY LARGE, BUT
11 MANAGEABLE BODY OF HIGHLY QUALIFIED CANDIDATES.

12 WE PRESENTED OUR RECOMMENDATION FOR SRI
13 EXECUTIVE TO THE SEARCH SUBCOMMITTEE AT THE MOST
14 RECENT MEETING, AND THE SEARCH SUBCOMMITTEE
15 CONCURRED WITH THAT SELECTION. AND SO THAT IS HOW
16 WE ARE MOVING FORWARD, AND WE HAVE ALREADY HAD A
17 KICKOFF MEETING WITH LEAD PRINCIPALS. THE PRIMARY
18 SEARCH CONSULTANT WILL BE DAN PEREZ, WHO IS BASED IN
19 WASHINGTON, D.C., BUT IS CLEARLY VERY FAMILIAR WITH
20 THE CALIFORNIA ENVIRONMENT AS WELL. AND HE WILL BE
21 ASSISTED BY, AS IS TYPICAL OF THESE FIRMS, A VARIETY
22 OF PEOPLE WITH MORE SPECIALIZED EXPERTISE,
23 PARTICULARLY IN THIS FIRST PHASE THAT THEY CALL THE
24 SEARCH READINESS PROCESS, RESEARCHERS AND OTHER
25 CONSULTANTS.

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1 SO THE NEXT STEPS THAT WILL BE COMING UP
2 IN VERY SHORT ORDER WILL BE TO DO STAKEHOLDER
3 INTERVIEWS. AND WE'VE IDENTIFIED A LIST OF, I
4 THINK, ABOUT 20 PEOPLE THAT WE WOULD LIKE THE
5 CONSULTANTS TO TALK WITH. THEY WILL, OF COURSE,
6 TAKE THE LIST OF CHARACTERISTICS THAT WE'VE ALREADY
7 IDENTIFIED AS DESIRABLE AND WILL DERIVE FROM THAT
8 LIST AND THEIR DETAILED INTERVIEWS AND PERHAPS SOME
9 WRITTEN COMMENTS, IF THEY CAN'T SCHEDULE ALL OF THE
10 INTERVIEWS IN TIME, A SPECIFICATION PROFILE FOR THIS
11 AND ALSO AN EVALUATION METRICS WHICH WILL BE HELPFUL
12 DOWN THE ROAD.

13 SO MANY OF THE PEOPLE IN THIS ROOM AND
14 ONLINE ARE LIKELY TO BE RECEIVING A REQUEST TO MEET
15 WITH THE SEARCH CONSULTANTS TO BEGIN THAT PROCESS.
16 BUT WE FEEL THAT WE CAN WORK WELL, THAT THE
17 SUBCOMMITTEE WILL BE ABLY ASSISTED BY THIS COMPANY.
18 AND OUR HOPE IS TO MOVE FORWARD TO PRESENT THE FINAL
19 DOCUMENTS AT THE NEXT BOARD MEETING IN FEBRUARY. SO
20 THAT'S MY UPDATE, AND I'D BE HAPPY TO TAKE ANY
21 QUESTIONS.

22 CHAIRMAN IMBASCIANI: DO WE HAVE ANY
23 QUESTIONS FROM BOARD MEMBERS REMOTE? DO WE HAVE
24 PUBLIC COMMENT? NO. OKAY.

25 BOARD MEMBER BARRETT, THANK YOU SO MUCH

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1 FOR YOUR PRESENTATION AND FOR YOUR GOOD WORK TO
2 DATE.

3 DR. BARRETT: THANK YOU. AND I ALSO WANT
4 TO ACKNOWLEDGE BOTH FANTASTIC SUPPORT FROM SCOTT
5 TOCHER AND ALSO THE SEARCH SUBCOMMITTEE, WHICH IS
6 A -- I THINK WE ARE REALLY WELL SERVED BY THE
7 ENGAGEMENT, THE PASSION, AND THE INPUT FROM OUR
8 COLLEAGUES.

9 CHAIRMAN IMBASCIANI: THANK YOU.
10 CONTINUING ON, THE NEXT ITEM ON THE AGENDA IS THE
11 CONSENT AGENDA. WE HAVE THREE SUBSECTIONS. I
12 PRESUME YOU'VE ALL LOOKED AT THE MINUTES FROM FIVE
13 MEETINGS OF VARIOUS COMMITTEES, INCLUDING OF THIS
14 BOARD.

15 ITEM NO. 7 IN THE CONSENT AGENDA IS THE
16 CONSIDERATION OF NEW APPOINTMENTS TO THE GRANTS
17 WORKING GROUP OF DR. OR PROFESSOR BHOJ, ELIZABETH
18 BHOJ, CHRISTOPHER MECOLI, AND REAPPOINTMENTS OF DR.
19 RITA PERLINGEIRO, JUAN-CARLOS ZUNIGA-PFLUCKER, AND
20 SHOULHRAT MITALIPOV.

21 AND THE LAST ITEM IN THE CONSENT AGENDA IS
22 THE REQUEST TO ATTEND REMOTELY FROM TWO BOARD
23 MEMBERS, FRED FISHER AND LARRY GOLDSTEIN.

24 DOES ANYONE ON THE BOARD WANT TO ABSTRACT
25 ANYTHING FROM THE CONSENT AGENDA? IF NOT, WE

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1 WILL -- DOES THIS REQUIRE A VOTE? IT DOES. OKAY,
2 SCOTT, THEN I THINK YOU CAN --

3 MAY I HAVE A MOTION TO ACCEPT THE CONSENT
4 AGENDA AS IS?

5 VICE CHAIR BONNEVILLE: SO MOVED.

6 DR. GASSON: SECOND.

7 CHAIRMAN IMBASCIANI: OKAY. WE HAVE A
8 MOTION AND A SECOND. SCOTT, YOU CAN CALL THE ROLL.
9 THANK YOU.

10 MR. TOCHER: ALL THOSE IN THE ROOM IN
11 FAVOR SAY AYE. ANY OPPOSED? ANY ABSTENTIONS? I
12 HAVE TO DO ROLL CALL FOR THOSE ON THE PHONE.

13 HAIFAA ABDULHAQ.

14 DR. ABDULHAQ: YES.

15 MR. TOCHER: MOHAMED ABOUSALEM.

16 DR. ABOUSALEM: YES.

17 MR. TOCHER: GEORGE BLUMENTHAL.

18 DR. BLUMENTHAL: YES.

19 MR. TOCHER: MICHAEL BOTCHAN.

20 DR. BOTCHAN: YES.

21 MR. TOCHER: LEONDRA CLARK-HARVEY.

22 DR. CLARK-HARVEY: YES.

23 MR. TOCHER: HAL COLLARD.

24 DR. COLLARD: YES.

25 MR. TOCHER: DEBORAH DEAS.

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1 DR. DEAS: YES.
2 MR. TOCHER: ANNE-MARIE DULIEGE. FRED
3 FISHER.
4 DR. FISHER: YES.
5 MR. TOCHER: RICH LAJARA.
6 MR. LAJARA: YES.
7 MR. TOCHER: LINDA MALKAS.
8 DR. MALKAS: YES.
9 MR. TOCHER: CHRISTINE MIASKOWSKI.
10 DR. MIASKOWSKI: YES.
11 MR. TOCHER: ADRIANA PADILLA.
12 DR. PADILLA: YES.
13 MR. TOCHER: JOE PANETTA.
14 MR. PANETTA: YES.
15 MR. TOCHER: MARVIN SOUTHARD.
16 DR. SOUTHARD: YES.
17 MR. TOCHER: AND MICHAEL STAMOS.
18 DR. STAMOS: YES.
19 MR. TOCHER: GREAT. THANK YOU. THE
20 MOTION CARRIES.
21 CHAIRMAN IMBASCIANI: THANK YOU, MR.
22 TOCHER.
23 WE MAY NOW MOVE ON TO AGENDA ITEM NO. 12,
24 WHICH IS A POLICY CONSIDERATION OF FUNDING
25 PROPOSALS -- N OF 1 PROPOSALS. AND THAT DISCUSSION

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1 WILL BE LED BY BOARD MEMBER MARK FISCHER-COLBRIE.

2 MR.FISCHER-COLBRIE: THANK YOU, CHAIRMAN.

3 AND WE WERE PRESENTED WITH A VERY INTERESTING
4 SITUATION WITH RESPECT TO A SPECIFIC TERM OF N OF 1
5 IN TERMS OF FUNDING THAT AROSE FROM THE STANDARD
6 PROCESS OF PROVIDING AN APPLICATION, SUBMITTING IT
7 TO GRANTS WORKING GROUP, AND THE GRANTS WORKING
8 GROUP RECOMMENDED APPROVAL FOR FUNDING FOR THAT
9 PROGRAM.

10 AND TO GIVE A LITTLE BIT OF A CONTEXT, N
11 OF 1 IS A SPECIFIC TERM OF ART THAT HAS BEEN DEFINED
12 RELATED TO A THERAPY THAT HAS THE OPPORTUNITY TO
13 ADDRESS A PARTICULAR PATIENT GIVEN THE
14 CHARACTERISTICS THAT ARE UNDERLYING THE POTENTIAL
15 TREATMENT FOR THAT INDIVIDUAL. AND WITH THAT IN
16 MIND, IT OPENED UP THE UNDERLYING QUESTION OF HOW
17 MIGHT CIRM ADDRESS THESE PARTICULAR CASES IN THE
18 CONTEXT THAT, WHEREAS, THIS APPLICATION WAS
19 RECOMMENDED FOR APPROVAL TO GO FORWARD, JUST ONE
20 ORGANIZATION ALONE HAS ANOTHER 99 APPLICATIONS THAT
21 COULD COME IN BEHIND THAT, AND THAT'S JUST FROM ONE
22 GROUP.

23 AND SO WHAT IT DID IS IT THEN LED TO A
24 DISCUSSION AT THE ARS IN TERMS OF HOW MIGHT CIRM
25 CONSIDER THESE TYPES OF APPLICATIONS GOING FORWARD

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1 IN THE FUTURE. AND THE CONSENSUS WAS TO ALLOW AND
2 RECOMMEND FOR APPROVAL FOR THE BOARD TO GO AHEAD AND
3 CLEAR AND APPROVE THE SUBMISSION THAT WAS MADE WITH
4 RESPECT TO THIS PARTICULAR APPLICATION; HOWEVER, TO
5 TAKE UNDER CONSIDERATION WHAT A POLICY MIGHT BE
6 RELATED TO THESE CLINICAL TRIALS ESSENTIALLY OF A
7 SPECIFIC INDIVIDUAL. AND, THEREFORE, WHAT SHOULD
8 THAT RECOMMENDATION BE TO THE BOARD FOR DISCUSSION
9 OF GOING FORWARD GIVEN THE CONTEXT OF THE UNDERLYING
10 PHENOMENON OF WHAT ALL THESE PARTICULAR APPLICATIONS
11 THAT MIGHT COME DOWN THE ROAD AND THE ASSOCIATED
12 COSTS AND WHAT THAT MIGHT MEAN TO THE BUDGET AND
13 ALLOCATION OF DOLLARS AND HOW THAT ALL TIES TO A
14 BROADER DISCUSSION OF FOCUS AREAS NEEDS MORE
15 CONSIDERATION AND MORE EVALUATION.

16 AND SO THE RECOMMENDATION WAS TO HAVE THE
17 SCIENCE SUBCOMMITTEE KICK OFF THAT INTERNAL REVIEW
18 AND DISCUSSION TO WORK WITH STAFF AND TO FURTHER
19 COME UP WITH MATERIALS AND INFORMATION TO HAVE THAT
20 BROADER DISCUSSION AS WE GO FORWARD. SO THAT'S THE
21 UNDERLYING PHENOMENON THEREFOR, TWOFOLD. ONE IS A
22 RECOMMENDATION FOR THIS PARTICULAR APPLICATION TO GO
23 FORWARD AND, SECONDLY, THE OPPORTUNITY TO HAVE
24 DISCUSSION, BROADER INPUT FOR DETERMINATION OF HOW
25 MIGHT CIRM CONSIDER HANDLING THESE APPLICATIONS

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1 GOING FORWARD. AND SO THAT IS THE -- WHAT'S ON THE
2 TABLE FOR DISCUSSION TODAY.

3 CHAIRMAN IMBASCIANI: WE'RE OPEN TO
4 DISCUSSION FROM BOARD MEMBERS. SO WE HAVE SHLOMO.

5 DR. MELMED: IT WASN'T CLEAR FROM THE
6 CORRESPONDENCE. IS THIS DISTINGUISHED FROM THE
7 COMPASSIONATE USE PROGRAM, OR IS IT REDUNDANT OR
8 OVERLAPPING? ARE THERE TWO DIFFERENT PROGRAMS? IT
9 WASN'T REALLY CLEAR.

10 MR. FISCHER-COLBRIE: I'M NOT AS FAMILIAR
11 WITH THE DISCUSSION, BUT MY UNDERSTANDING IS THAT IT
12 IS DIFFERENT THAN SPECIFIC COMPASSIONATE USE. IT'S
13 ON ITS OWN PARTICULAR TRACK, BUT THERE ARE OTHERS
14 WHO ARE MORE KNOWLEDGEABLE ABOUT THAT THAN I AM.

15 DR. MELMED: SO THE COMPASSIONATE USE
16 PROGRAM, USUALLY THE SPONSOR PAYS FOR THE TREATMENT.

17 DR. CREASEY: IT IS NOT COMPASSIONATE USE.
18 THIS IS A REQUEST TO PROCEED FORWARD. THEY HAVE
19 GENERATED ENOUGH DRUG. THEY NEEDED MATERIAL. THEY
20 NEEDED ESSENTIALLY RESOURCES FOR OPERATIONS OF
21 TAKING CARE OF THE PATIENT, PAYING THE PHYSICIAN
22 WHO'S GOING TO TAKE CARE OF THE PATIENT. SO THIS IS
23 NOT COMPASSIONATE USE. THIS WILL BE -- THEY CAN
24 APPLY AGAIN AND AGAIN AND AGAIN FOR THE 99 OTHERS
25 AND GET A MILLION DOLLARS FROM CIRM. AND WE'RE

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1 NOT -- IT'S NOT UNDER THE COMPASSIONATE USE
2 AUSPICES.

3 WE HAVE NOT YET PUBLISHED THE FACT THAT WE
4 ARE ACCEPTING COMPASSIONATE USE. BUT WAS THAT IN
5 RELATIONSHIP ALSO TO A CLIN2, AND THAT WOULD HAVE
6 HAD -- IN OUR PIPELINE THAT COULD HAVE THE
7 PERMISSION TO DO COMPASSIONATE USE.

8 DR. MELMED: I'M STILL NOT CLEAR ON THE
9 DISTINCTION. WHY DO WE NEED BOTH? COULDN'T THE
10 COMPASSIONATE USE PROGRAM COVER ALL PATIENTS WHO
11 NEED THIS?

12 DR. CREASEY: WE INCLUDED COMPASSIONATE
13 USE IN THE CLIN2 ONLY IN CASES WHEN THE TRIAL HAS
14 ENDED, THE FDA IS CONSIDERING APPROVING IT. AND AS
15 A RESULT OF THAT, IF THERE'S A HIGH NEED, THAT WAS
16 THE MAIN REASON, BUT NOT FOR THIS PURPOSE.

17 CHAIRMAN IMBASCIANI: DR. CREASEY, MAY I
18 INTERRUPT FOR A SECOND? I JUST WANT TO REMIND THE
19 BOARD MEMBERS THAT THE PURPOSE OF THIS DISCUSSION IS
20 NOT TO TALK ABOUT THE APPLICATION, THIS SPECIFIC
21 APPLICATION, BUT THE --

22 DR. MELMED: DEFINITION.

23 CHAIRMAN IMBASCIANI: THAT'S WHY I THINK
24 THAT'S APPROPRIATE. DR. THOMAS.

25 DR. THOMAS: THANK YOU, MR. CHAIRMAN. SO

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1 THE ISSUE OF N OF 1 WE'VE BEEN DISCUSSING AT THE LT
2 LEVEL, AND IT'S REALLY A SUBSET ISSUE OF RARE
3 DISEASE IN GENERAL AND THE ROLE THAT CIRM HAS IN
4 THAT PARTICULAR AREA AND HOW WE WANT TO HANDLE THAT
5 GOING FORWARD.

6 SO WHAT I'VE TALKED TO OUR TEAM ABOUT IS
7 TO, AT THE SUGGESTION OF THE SCIENCE SUBCOMMITTEE,
8 IS TO DEVELOP A RARE DISEASE STRATEGY THAT WILL BE
9 BROUGHT FORWARD TO THE BOARD IN A NUMBER OF WEEKS.
10 DR. CREASEY IS TAKING THE LEAD ON PUTTING THAT
11 TOGETHER WITH OTHER MEMBERS OF THE TEAM. SO I THINK
12 THAT, BASED ON THE FACT THAT WE'RE IN THE PROCESS OF
13 DEVELOPING THAT STRATEGY, THAT THE IMPLICATIONS FOR
14 THE MOMENT ARE THAT WE SHOULD HAVE A STRETCH HERE
15 WHERE WE DON'T ENTERTAIN APPLICATIONS IN RARE
16 DISEASE BECAUSE WE DON'T KNOW ULTIMATELY HOW THAT'S
17 GOING TO FACTOR INTO THE BOARD'S GAME PLAN.

18 SO I JUST WANTED TO MAKE THAT POINT FOR
19 THOSE WHO ARE LISTENING, THAT THAT IS WHERE WE ARE
20 AT THE MOMENT. THANK YOU.

21 DR. CREASEY: IF I CAN JUST ADD ALSO THE N
22 OF 1 IS REALLY PART OF A CLINICAL TRIAL, BUT
23 COMPASSIONATE USE IS PROVIDED WHEN YOU ALREADY KNOW
24 THE POTENTIAL SAFETY AND EFFICACY OF A DRUG.

25 CHAIRMAN IMBASCIANI: THANK YOU FOR THAT

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1 CLARIFICATION. OTHER BOARD MEMBER COMMENT? I DON'T
2 SEE ANY. IS THERE PUBLIC COMMENT?

3 VICE CHAIR BONNEVILLE: I'D LIKE TO MAKE A
4 MOTION TO ACCEPT THE SCIENCE SUBCOMMITTEE
5 RECOMMENDATION TO PAUSE ACCEPTANCE OF N OF 1
6 APPLICATIONS UNTIL THERE IS FURTHER DISCUSSION FOR
7 THE TEAM AND A PLAN IS BROUGHT FORWARD AND TO ALLOW
8 THE ARS TO CONSIDER THE APPLICATION THAT IS
9 CURRENTLY ON THE TABLE. THANK YOU.

10 MR. JUELSGAARD: SECOND.

11 CHAIRMAN IMBASCIANI: WE HAVE A MOTION AND
12 WE HAVE MULTIPLE SECONDS.

13 MR. TOCHER: I HAVE STEVE JUELSGAARD AS
14 THE SECOND.

15 CHAIRMAN IMBASCIANI: DISCUSSION ON THE
16 MOTION NOW THAT WE HAVE A FORMAL MOTION. I SEE
17 NONE. INVITE MEMBERS OF THE PUBLIC TO MAKE A
18 COMMENT ON THE MOTION. I SEE NONE. OKAY.

19 DR. GLEESON: IS IT OKAY IF I MAKE A
20 PUBLIC COMMENT?

21 CHAIRMAN IMBASCIANI: I'M SORRY. WHO
22 SPOKE?

23 DR. GLEESON: THIS IS JOSEPH GLEESON. I'M
24 A PROFESSOR AT UNIVERSITY OF CALIFORNIA SAN DIEGO
25 AND CO-PI ON THE APPLICATION THAT'S BEING DISCUSSED.

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1 CHAIRMAN IMBASCIANI: I SEE YOU, DR.

2 GLEESON. OKAY. YES, THE FLOOR IS YOURS.

3 MR. TOCHER: JUST A SECOND. DR. GLEESON,
4 JUST A PROCESS POINT. YOU HAVE THREE MINUTES. AND,
5 SECONDLY, THE CONSIDERATION OF YOUR APPLICATION WILL
6 COME UP AT THE ARS PORTION OF THIS MEETING LATER,
7 BUT FEEL FREE TO MAKE A COMMENT NOW IF YOU WISH.

8 DR. GLEESON: I JUST WANT TO MAKE THE
9 POINT, I'VE BEEN LISTENING TO THE DISCUSSION, THAT
10 CIRM IS ALREADY INTO RARE DISEASE. A LOT OF THE
11 CLINICAL TRIALS THAT ARE GOING ON ARE IN THE RARE
12 DISEASE SPACE. THAT'S DEFINED AS LESS THAN 200,000
13 PATIENTS WITH THE CONDITION. SO THIS APPLICATION
14 AND RARE DISEASE IS ALREADY QUITE WELL REPRESENTED
15 AT CIRM.

16 THIS TRIAL IN PARTICULAR THAT IS BEING
17 DISCUSSED ISN'T WHAT'S CALLED AN N OF 1, BUT IT'S
18 PROBABLY REALLY BETTER REFERRED TO AS AN N OF FEW.
19 THERE'S OVER 500 PATIENTS LISTED IN THE CLINVAR
20 DATABASE WITH SCN2A MUTATIONS. THIS IS ONE OF THEM.

21 THE REASON THAT THIS APPLICATION IS BEING
22 PUT FORWARD AS AN N OF 1 REALLY REFLECTS MORE THE
23 FDA'S POSITION, THAT IT'S ALLOWING NOVEL
24 THERAPEUTICS TO BE USED IN PATIENTS IF THE PATIENTS
25 ARE SEVERELY DEBILITATED OR LIFE-THREATENING WHERE

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1 THERE'S NO OTHER OPPORTUNITY FOR THERAPY. THAT HAS
2 TWO DIFFERENT BENEFITS. ONE IS IT ALLOWS PHYSICIAN
3 RESEARCHERS TO ASSESS IF THAT DRUG BENEFITS THE
4 PATIENT.

5 AND WE'VE SEEN JUST THIS WEEK AN N OF 1
6 THERAPY FOR HEARING WHERE A CHILD WHO WAS COMPLETELY
7 DEAF IS NOW HEARING. YOU CAN SAY THAT'S NOT A FULL
8 CLINICAL TRIAL, BUT I THINK WE LEARNED SOMETHING
9 ALREADY FROM THAT. YES, THE PATIENT HAS BENEFITED
10 AND THAT'S WONDERFUL, BUT WE'VE LEARNED SO MUCH FROM
11 A SINGLE PATIENT. AND WHAT WE'RE SEEING NOW IS A
12 WHOLE WAVE OF NOVEL THERAPEUTICS THAT ARE VERY MUCH
13 TARGETED TO THE MUTATION DRIVEN BY ALL THE
14 INFORMATION COMING IN WITH GENETICS. AND THAT'S
15 REALLY THE ESSENCE OF THIS APPLICATION.

16 SO I HOPE YOU WOULD CONSIDER THIS TO BE AN
17 EXPERIMENT. WE'RE GOING TO LEARN A HUGE AMOUNT.
18 THIS IS NOT ABOUT TREATMENT. THIS IS NOT GETTING
19 THIS PATIENT IN A DIFFERENT CLINICAL STATUS. WHAT
20 WE'RE LOOKING FOR IS WHETHER THIS DRUG IS REALLY
21 WORKING, AND I THINK THAT CIRM COULD SUPPORT THAT
22 CLINICAL TRIAL. THANK YOU.

23 CHAIRMAN IMBASCIANI: THANK YOU FOR YOUR
24 COMMENT, DR. GLEESON. IS THERE ANY OTHER MEMBERS
25 WOULD LIKE TO MAKE A COMMENT? I DON'T HEAR ANY.

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1 MR. TOCHER: THE MOTION IS TO APPROVE THE
2 RECOMMENDATION OF THE SCIENCE SUBCOMMITTEE TO PAUSE
3 FURTHER ACCEPTANCE FOR APPLICATIONS FOR N OF 1 WHILE
4 A POLICY IS DEVELOPED TO ADDRESS THOSE IN A RARE
5 DISEASE STRATEGY AND TO ALLOW THE APPLICATION REVIEW
6 SUBCOMMITTEE TO MOVE FORWARD WITH ITS CONSIDERATION
7 OF THE N OF 1 APPLICATION THAT GAVE RISE TO THIS
8 DISCUSSION.

9 MS. DURON: MR. CHAIR, I DON'T MEAN TO BE
10 OUT OF ORDER. MAY I MAKE A COMMENT IN RESPONSE TO
11 DR. GLEESON?

12 CHAIRMAN IMBASCIANI: YES.

13 MS. DURON: I'M VERY EXCITED ABOUT WHAT HE
14 JUST CLARIFIED FOR SOMEONE LIKE MYSELF WHO IS NOT
15 OBVIOUSLY DEEP INTO THE SCIENCE OF IT. BUT ONE OF
16 THE THINGS THAT I WOULD LIKE TO SAY IS WE REALLY
17 NEED, WHEN WE'RE TALKING ABOUT HUMANS, AND WE'RE
18 TALKING TO THE PEOPLE OF CALIFORNIA, WE NEED TO BE
19 SURE THAT OUR VOCABULARY IS NOT FRIGHTENING. AND SO
20 WHEN YOU SAY WE'RE EXPERIMENTING HERE, THAT HAS SOME
21 REALLY NEGATIVE CONNOTATIONS FOR SOME PEOPLE.

22 SO I APPRECIATE WHAT HE'S DOING, BUT I
23 HOPE THAT WE ALL THINK ABOUT THESE THINGS BECAUSE
24 WE'VE HEARD THESE THINGS AND FRIGHTENED A GOOD MANY
25 PEOPLES WHO HAVE FELT LIKE THEY'VE BEEN EXPERIMENTED

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1 ON. AND SO I JUST WANTED TO ADD THAT BECAUSE I
2 HEARD IT AND I SAID, OH, NO. AND THIS IS NOT JUST
3 FOR DR. GLEESON. THIS IS FOR EVERYBODY AND ALL OF
4 US. THANK YOU.

5 CHAIRMAN IMBASCIANI: THANK YOU, BOARD
6 MEMBER DURON. MR. JUELSGAARD.

7 MR. JUELSGAARD: JUST A POINT OF
8 CLARIFICATION ON THE MOTION. SO THE APPLICATION
9 CLIN2-15085, WHICH WAS JUST SPOKEN TO A FEW MOMENTS
10 AGO, IS NOT PART OF THE PAUSE; IS THAT RIGHT, OR IS
11 THIS PART OF THE PAUSE?

12 VICE CHAIR BONNEVILLE: THAT'S CORRECT.
13 IT'S UP FOR CONSIDERATION NEXT. SO THE MOTION
14 WAS HOWEVER THE ARS WOULD LIKE TO VOTE ON THAT
15 APPLICATION IS ACCEPTABLE AND WE SHOULD CONSIDER
16 THAT ONE SINCE IT'S OPEN AND HAS GONE THROUGH
17 REVIEW.

18 CHAIRMAN IMBASCIANI: NO OTHER COMMENT ON
19 THE FLOOR? WE CAN PROCEED TO A VOTE, MR. TOCHER.

20 MR. TOCHER: ALL THOSE IN THE ROOM IN
21 FAVOR SAY AYE. ANY OPPOSED? ABSTENTIONS? I'LL
22 TAKE ROLL FOR THOSE ON THE PHONE.

23 HAIFAA ABDULHAQ.

24 DR. ABDULHAQ: YES.

25 MR. TOCHER: MOHAMED ABOUSALEM.

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1 DR. ABOUSALEM: YES.
2 MR. TOCHER: GEORGE BLUMENTHAL.
3 DR. BLUMENTHAL: YES.
4 MR. TOCHER: MICHAEL BOTCHAN.
5 DR. BOTCHAN: YES.
6 MR. TOCHER: LEONDRA CLARK-HARVEY.
7 DR. CLARK-HARVEY: YES.
8 MR. TOCHER: HAL COLLARD.
9 DR. COLLARD: YES.
10 MR. TOCHER: DEBORAH DEAS.
11 DR. DEAS: YES.
12 MR. TOCHER: ANNE-MARIE DULIEGE. FRED
13 FISHER.
14 DR. FISHER: YES.
15 MR. TOCHER: RICH LAJARA.
16 MR. LAJARA: YES.
17 MR. TOCHER: LINDA MALKAS.
18 DR. MALKAS: YES.
19 MR. TOCHER: CHRISTINE MIASKOWSKI.
20 DR. MIASKOWSKI: YES.
21 MR. TOCHER: ADRIANA PADILLA.
22 DR. PADILLA: YES.
23 MR. TOCHER: JOE PANETTA.
24 MR. PANETTA: YES.
25 MR. TOCHER: MARVIN SOUTHARD.

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1 DR. SOUTHARD: YES.

2 MR. TOCHER: AND MICHAEL STAMOS.

3 DR. STAMOS: YES.

4 MR. TOCHER: GREAT. THANK YOU. THE
5 MOTION CARRIES.

6 MR. BERNAL: YOU MISSED DAN BERNAL HERE
7 TOO ALSO. AYE.

8 MR. TOCHER: GOOD MORNING, DAN. THANK
9 YOU.

10 MR. BERNAL: GOOD MORNING. THANK YOU.

11 CHAIRMAN IMBASCIANI: OKAY. THANK YOU,
12 EVERYONE.

13 MOVING ON NOW TO AGENDA ITEM 9. THESE ARE
14 THE CONSIDERATIONS OF THE APPLICATIONS FOR THE
15 CLINICAL TRIAL STAGE PROJECTS. AND GIL SAMBRANO
16 WILL LEAD THE DISCUSSION FROM THE PODIUM. THANK
17 YOU.

18 DR. SAMBRANO: THANK YOU AND GOOD MORNING
19 TO EVERYONE. I'M GOING TO PRESENT TO YOU THE
20 RECOMMENDATIONS OF THE GRANTS WORKING GROUP RELATED
21 TO SOME OF THE LATEST ROUNDS OF THE CLIN PROGRAM.
22 THIS GOES BACK ACTUALLY TO THE NOVEMBER CYCLE THAT
23 WE HAD, THE NOVEMBER REVIEW, AS WELL AS ONE FROM
24 OCTOBER.

25 AS ALWAYS, WE BEGIN OUR PRESENTATIONS WITH

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1 OUR MISSION STATEMENT, AND WE DO THIS NOT JUST WITH
2 THE BOARD, BUT ALSO WITH OUR GWG AND ALL OUR
3 STAKEHOLDERS TO REMIND US OF WHAT IT IS THAT WE'RE
4 DOING AND WHAT WE'RE STRIVING FOR. AND, OF COURSE,
5 WHAT WE'RE STRIVING FOR IS TO ACCELERATE WORLD-CLASS
6 SCIENCE TO DELIVER TRANSFORMATIVE REGENERATIVE
7 MEDICINE TREATMENTS IN AN EQUITABLE MANNER TO A
8 DIVERSE CALIFORNIA AND WORLD.

9 I WANT TO PROVIDE A REMINDER OF WHERE WE
10 ARE ON OUR BUDGET. WE HAD AN ALLOCATION OF 252
11 MILLION FOR THE FISCAL YEAR 23/24. THE AMOUNT THAT
12 HAS BEEN APPROVED THUS FAR UNDER THIS BUDGET IS
13 SHOWN IN ORANGE, THE 79.6 MILLION. THE AMOUNT
14 REQUESTED TODAY, IF YOU CHOOSE TO FUND ALL OF THE
15 APPLICATIONS THAT ARE BEFORE YOU, WOULD BE AN
16 ADDITIONAL 41 MILLION. THAT WOULD LEAVE AN UNUSED
17 BALANCE OF 131.4 MILLION.

18 THE SCIENTIFIC SCORING SYSTEM THAT'S USED
19 BY THE GRANTS WORKING GROUP TO ASSIGN MERIT TO THE
20 APPLICATIONS IS A SCORE OF 1, A 2, OR A 3. A SCORE
21 OF 1 MEANS IT HAS EXCEPTIONAL MERIT AND WARRANTS
22 FUNDING. A SCORE OF 2 MEANS IT NEEDS IMPROVEMENT.
23 AND FOR THESE APPLICATIONS, WE PROVIDE A DETAILED
24 SET OF CONCERNS AND ISSUES OR CLARIFICATIONS THAT
25 THEY NEED TO ADDRESS, AND THOSE TYPICALLY GO BACK TO

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1 THE GWG. A SCORE OF 3 MEANS THAT THE APPLICATION IS
2 SUFFICIENTLY FLAWED, THAT IT DOES NOT WARRANT
3 FUNDING AND THE SAME PROJECT CAN'T BE RESUBMITTED
4 FOR AT LEAST SIX MONTHS.

5 THE CRITERIA THAT ARE USED TO DERIVE THE
6 SCORE IS BASED ON THESE FIVE KEY QUESTIONS. DOES
7 THE PROJECT HOLD THE NECESSARY SIGNIFICANCE AND
8 POTENTIAL FOR IMPACT, BASICALLY ASKING WHAT IS THE
9 VALUE PROPOSITION THAT IT IS OFFERING AND IS IT
10 SOMETHING THAT IS WORTH DOING. DOES IT HAVE A SOUND
11 RATIONALE? IS IT WELL PLANNED AND DESIGNED? AND IS
12 IT FEASIBLE, MEANING THEY HAVE THE APPROPRIATE TEAM
13 AND RESOURCES IN PLACE TO CARRY OUT THE PROJECT?
14 AND LASTLY, DOES THE PROJECT UPHOLD THE PRINCIPLES
15 OF DIVERSITY, EQUITY, AND INCLUSION IN ITS
16 ACTIVITIES AND ITS CONSIDERATION OF DEVELOPING THE
17 PROPOSED THERAPY?

18 WE ALSO INCLUDE, IN ADDITION TO THIS, A
19 DEI SCORE THAT IS GIVEN BASED ON THE EVALUATION BY
20 THE PATIENT ADVOCATE MEMBERS OF THE GWG. THE DEI
21 SCORE IS ON A SCALE OF ZERO TO TEN WITH TEN BEING THE
22 BEST POSSIBLE SCORE. SO YOU WILL SEE TWO SCORES FOR
23 EACH APPLICATION, THE SCIENTIFIC SCORE, WHICH DOES
24 INCLUDE A DEI ELEMENT FROM THE SCIENTIFIC MEMBERS,
25 AND THEN A SEPARATE DEI SCORE FROM THE PATIENT

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1 ADVOCATE MEMBERS OF THE BOARD.

2 AND JUST TO REVIEW THE COMPOSITION OF
3 GRANTS WORKING GROUP, WE HAVE 15 SCIENTIFIC GRANTS
4 WORKING GROUP MEMBERS WHO PROVIDE THE SCIENTIFIC
5 EVALUATION. WE BRING IN A DIVERSITY OF EXPERTISE TO
6 THE TABLE TO HELP US EVALUATE APPROPRIATELY THE
7 MERIT OF THESE APPLICATIONS. SO THEY PROVIDE THE
8 SCIENTIFIC SCORE ON ALL OF THE APPLICATIONS. WE
9 HAVE GRANTS WORKING GROUP BOARD MEMBERS WHO ARE
10 PATIENT ADVOCATE OR NURSE MEMBERS OF THE ICOC. THEY
11 CONDUCT THE DEI EVALUATION, PROVIDE A PATIENT
12 PERSPECTIVE ON THE SIGNIFICANCE AND POTENTIAL
13 IMPACT, AND PROVIDE OVERSIGHT ON THE PROCESS. SO,
14 AGAIN, THE DEI SCORE THAT YOU WILL SEE IS FROM OUR
15 PATIENT ADVOCATE MEMBERS. THEY MAY PROVIDE A
16 SUGGESTED SCIENTIFIC SCORE DURING THE MEETING.

17 WE ALSO AS PART OF THE GROUP BRING IN
18 SCIENTIFIC SPECIALISTS AS NEEDED TO PROVIDE
19 ADDITIONAL EXPERTISE WHETHER THERE MAY BE KNOWLEDGE
20 GAPS IN THE PANEL OR WHERE WE FEEL THEY ADD OVERALL
21 EXPERTISE AND BACKGROUND TO THE REVIEW.

22 SO WE ARE GOING TO GO INTO DISCUSSION OF
23 EACH OF THE INDIVIDUAL APPLICATIONS. SO THERE ARE
24 FIVE OF THEM. WE'RE GOING TO START WITH
25 CLIN1-14840. SO AS A CLIN1, THIS IS AN

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1 IND-ENABLING, NOT A CLINICAL TRIAL. THE TITLE OF
2 THIS IS "PREVENTION OF GVHD IN PATIENTS RECEIVING
3 HLA MISMATCHED RELATED OR UNRELATED ALLOGENEIC HSCT
4 FOR THE TREATMENT OF HEMATOLOGIC MALIGNANCIES." SO
5 THESE ARE BLOOD CANCERS.

6 THE THERAPY IS AN ALLOGENEIC REGULATORY
7 T-CELL PRODUCT. THE INDICATION IS FOR PATIENTS THAT
8 HAVE THESE BLOOD CANCERS AND ARE AT RISK FOR GRAFT
9 VERSUS HOST DISEASE THAT CAN RESULT FROM A STEM CELL
10 TRANSPLANT.

11 THEIR GOAL FOR THIS STUDY IS TO COMPLETE
12 PRE-IND ENABLING ACTIVITIES AND FILE AN IND AT THE
13 END OF THE AWARD PERIOD.

14 THE FUNDS REQUESTED ARE 4 MILLION. THEY
15 PROVIDE A CO-FUNDING AMOUNT OF 1 MILLION, WHICH IS
16 THE 20 PERCENT REQUIRED UNDER THIS CATEGORY.

17 SOME BACKGROUND INFORMATION ON THE
18 INDICATION. HEMATOLOGIC MALIGNANCIES SUCH AS ACUTE
19 LEUKEMIAS AND LYMPHOMAS ARE THE MOST COMMON TYPE IN
20 CHILDREN AND YOUNG ADULTS. THE CURRENT STANDARD OF
21 CARE FOR HIGH RISK OR REFRACTORY CANCERS IS
22 TYPICALLY CHEMOTHERAPY OR ALLOGENEIC HEMATOPOIETIC
23 STEM CELL TRANSPLANTS. THERE IS, HOWEVER, A LACK OF
24 MATCHED DONORS AND ALSO A HIGH RISK OF REJECTION OR
25 GRAFT VERSUS HOST DISEASE WHERE THE TRANSPLANT

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1 ACTUALLY ATTACKS THE IMMUNE SYSTEM OR OTHER ASPECTS
2 OF THE PATIENT TISSUE.

3 THE PROPOSED THERAPY OFFERS THE
4 OPPORTUNITY TO GREATLY IMPROVE OUTCOMES FOR PATIENTS
5 UNDERGOING THESE TYPES OF TRANSPLANTS. AND WHY THIS
6 QUALIFIES AS A STEM CELL PROJECT OR GENE THERAPY
7 PROJECT, THE THERAPEUTIC CANDIDATE IS MANUFACTURED
8 FROM CD4 POSITIVE T-CELL PROGENITOR CELLS AND IT IS
9 COMBINED WITH A HEMATOPOIETIC STEM CELL TRANSPLANT.

10 SIMILAR PORTFOLIO PROJECTS THAT WE HAVE,
11 THERE IS ONE OTHER THAT IS VERY MUCH RELATED. IT IS
12 A CLIN2 PHASE 1 CLINICAL TRIAL THAT WE SUPPORTED
13 THAT INCLUDES SOME OF THE SAME TEAM MEMBERS. IT IS
14 ALSO FOR HEMATOLOGIC MALIGNANCIES, AND IT TAKES A
15 SIMILAR APPROACH WITH A T-CELL IMMUNOTHERAPY WITH
16 THE GOAL OF DEVELOPING A REGULATORY T-CELL PRODUCT
17 THAT DECREASES GRAFT VERSUS HOST DISEASE RELATED TO
18 STEM CELL TRANSPLANT. THE DIFFERENCE BETWEEN THE
19 TWO PROJECTS, THIS PROJECT IS MORE OF AN AUTOLOGOUS
20 OR IT INCLUDES AUTOLOGOUS COMPONENTS THAT ARE MORE
21 CHALLENGING TO MANUFACTURE. THE NEW PROJECT IS
22 FULLY ALLOGENEIC. AND SO THE EXPECTATION IS THAT
23 THE MANUFACTURING AND THE PROCESSING AND THE
24 AVAILABILITY TO PATIENTS WILL BE MUCH GREATER.

25 SO PREVIOUS CIRM FUNDING TO THE APPLICANT

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1 TEAM, SO THIS IS ESSENTIALLY THE SAME AWARD THAT I
2 JUST SHOWED YOU. THAT PROJECT IS A PHASE 1 TRIAL
3 WHICH IS EXPECTED TO COMPLETE IN OCTOBER OF 2025.

4 THIS IS A SUMMARY OF THE RECOMMENDATION
5 FROM THE GRANTS WORKING GROUP. WE HAD A UNANIMOUS
6 SCORE OF 1 FROM ALL OF THE GRANTS WORKING GROUP
7 MEMBERS. THE DEI SCORE WAS 7.5 FROM THE PATIENT
8 ADVOCATE MEMBERS. THE CIRM RECOMMENDATION IS TO
9 FUND THIS CLIN1 AWARD FOR IND-ENABLING STUDIES FOR
10 THE AMOUNT OF 4 MILLION. MR. CHAIRMAN.

11 CHAIRMAN IMBASCIANI: THANK YOU. THANK
12 YOU, GIL.

13 I JUST WANT TO ADD AN EDITORIAL COMMENT TO
14 REMIND THE BOARD MEMBERS THAT WE ARE ENTERING, FOR
15 FURTHER DISCUSSION OF THESE FIVE APPLICATIONS, THE
16 APPLICATION REVIEW SUBCOMMITTEE PART OF THE BOARD
17 MEETING. AND THAT WILL BECOME MORE CLEAR WHEN SCOTT
18 CALLS ROLL OF ONLY 20 BOARD MEMBERS.

19 SO DISCUSSION FROM BOARD MEMBERS FIRST ON
20 THIS APPLICATION AS PRESENTED BY MR. SAMBRANO.

21 MS. DURON: A NONSCIENTIFIC QUESTION, GIL.
22 CAN YOU TELL ME WHAT WAS THE ISSUE IN REGARDS TO DEI
23 IN WHICH IT GOT ONLY A 7.5 EVEN THOUGH WE KNOW THAT
24 THAT'S ABOVE THE 6? TO ME THEY OUGHT TO COME IN
25 PERFECT. SO TELL ME WHAT WERE SOME OF THE CONCERNS

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1 AND CAUTIONS, AND WOULD THEY BE SENT BACK TO THEM SO
2 THAT THEY CAN DO SOMETHING ABOUT IT?

3 DR. SAMBRANO: SO I THINK WITH THIS --
4 THERE'S A COUPLE OF THINGS WITH THIS SCORE. SO THIS
5 WAS REVIEWED MORE THAN ONCE. AND SOME OF THE
6 REVIEWERS UNFORTUNATELY DIDN'T HAVE ACCESS TO THEIR
7 PREVIOUS REVIEWS. SO THEY ASSUMED A SCORE THAT WAS
8 LOWER THAN WHAT THEY HAD ORIGINALLY GIVEN IT. SO
9 THAT'S JUST ONE ELEMENT THAT MAY HAVE CONTRIBUTED TO
10 THE LOWER SCORE.

11 THE OTHER, THOUGH, IN TERMS OF JUST WHAT
12 MADE IT LESS THAN A PERFECT DEI IS THE APPLICANTS
13 ARE RELYING A LOT ON THE INSTITUTION. AND SO WE SEE
14 THIS IN MANY CASES WHERE THE APPLICANT TEAM MAY SAY,
15 WELL, OUR INSTITUTION DOES A GREAT JOB WITH DEI, SO
16 WE'RE RELYING ON THEM TO DO IT. I THINK WITH THE
17 GRANTS WORKING GROUP AND THE PATIENT ADVOCATE
18 MEMBERS IN THIS CASE ARE LOOKING FOR IS MORE
19 ACTIONABLE, SPECIFIC THINGS THAT THEY CAN DO
20 SPECIFICALLY FOR THIS PROJECT AND NOT SIMPLY TO RELY
21 ON THE INSTITUTION ITSELF TO BE THEIR BACKUP OR BE
22 THE ANSWER NECESSARILY TO ALL THE DEI. SO THAT WAS
23 ONE ELEMENT.

24 THEY DID HAVE SPECIFIC ELEMENTS THAT WERE
25 DESCRIBED, BUT I THINK FOR THE WORKING GROUP SEEING

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1 A LITTLE MORE ROBUSTNESS IN THAT WOULD HAVE BEEN
2 APPRECIATED. CERTAINLY SOME OF THE PATIENT ADVOCATE
3 MEMBERS ARE HERE. THEY MAY WANT TO SPEAK TO WHAT
4 THEIR THOUGHTS ARE ON THIS AS WELL.

5 MS. DURON: MAY I FOLLOW UP? SO IN THE
6 FUTURE ARE WE REQUIRING THEY MEET CERTAIN MILESTONES
7 AND SHOW A GREATER SUCCESS IN IN FACT CREATING THEIR
8 OWN DEI PLAN AS OPPOSED TO DEPENDING ON THEM OVER
9 THERE --

10 DR. SAMBRANO: YES.

11 MS. DURON: -- SO THAT THEY BECOME BETTER
12 AT THIS? AND I'M JUST WONDERING IF WE'RE ASKING
13 THEM TO STEP UP AND DO THE WORK SO WE CAN SEE THEM
14 IMPROVE THEIR INCLUSION.

15 DR. SAMBRANO: SO ONE OF THE THINGS, THE
16 WAY WE APPROACH PARTICULARLY THE DEI, AND WE WANT DO
17 THIS WITH ALL OUR APPLICANTS AND EVENTUAL AWARDEES,
18 IS THAT THIS IS AN EDUCATIONAL PROCESS OVERALL. THE
19 FIRST STEP IS THE EVALUATION THAT THEY GET SO THAT
20 THEY CAN UNDERSTAND WHERE THERE MAY BE DEFICIENCIES.
21 THAT ALLOWS US TO THEN TAKE ACTION AND WORK WITH THE
22 TEAM IN ORDER TO MAKE IMPROVEMENTS.

23 PART OF THAT MAY BE WHAT HAPPENS WITH
24 THEIR ADVISORY PANELS. ALSO IT MAY BE WHAT HAPPENS
25 DIRECTLY WITH CIRM BECAUSE, AS PART OF THE

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1 APPLICATION, WE ASK THEM TO LAY OUT MILESTONES THAT
2 ALIGN WITH THEIR DEI ACTIVITIES AND GO THROUGHOUT
3 THE PROJECT. SO WE WORK WITH THEM IN ORDER TO
4 ENSURE THAT THEY'RE ACHIEVING THESE MILESTONES AS
5 THEY GO ALONG.

6 WE'VE IMPLEMENTED THIS OVER THE LAST
7 COUPLE OF YEARS. SO IT IS ALSO A WORK IN PROGRESS
8 FOR US, AND WE WILL BE COLLECTING INFORMATION ABOUT
9 HOW THIS WORKS AND WHERE IT WORKS WELL AND WHERE IT
10 MAY NOT. SO IT IS AN ONGOING PROCESS FOR US. BUT,
11 YES, OUR EXPECTATION IS WE'RE GOING TO BE WORKING
12 CLOSELY WITH THE APPLICANTS TO IMPROVE THEIR DEI
13 PLANS.

14 MS. DURON: SO AT SOME POINT IN TIME WE
15 CAN HEAR A REPORT BACK FROM YOU ABOUT THE CHANGE
16 OVER TIME AND WHAT WOULD BE CONSIDERED THE BEST
17 STEPS FOR MOST APPLICANTS -- OR BEST PRACTICES.

18 DR. SAMBRANO: YOU WILL HEAR FROM US,
19 PARTICULARLY DR. CREASEY AND JENNIFER LEWIS, WHO ARE
20 SPECIFICALLY WORKING ON THIS POSTAWARD ELEMENT.

21 CHAIRMAN IMBASCIANI: THANK YOU. WE HAVE
22 COMMENT FIRST FROM BOARD MEMBER FRED FISHER FOLLOWED
23 BY STEVE JUELSGAARD.

24 DR. FISHER: I JUST WANT THANK GIL FOR HIS
25 EXCELLENT DESCRIPTION OF OUR ACTIVITY AND OF THE

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1 BASIS FOR THESE SCORES AND FOR WHAT WE'RE DOING TO
2 OVERALL HELP APPLICANTS UNDERSTAND THE IMPORTANCE OF
3 INTEGRATING DEI INTO THEIR ORGANIZATIONS AND NOT
4 DEPENDING ON THE SITE DEI PLAN TO COVER THAT BASE.
5 SO THANK YOU, GIL, FOR DESCRIBING THAT SO WELL.

6 CHAIRMAN IMBASCIANI: STEVE.

7 MR. JUELSGAARD: YES. I DON'T PROPOSE
8 THAT WE GET INTO THIS OR RESOLVE THIS NOW, BUT JUST
9 A COUPLE OF COMMENTS. AND THIS IS ALL PROMPTED BY
10 AN ARTICLE THAT DAVID JENSEN, WHO'S HERE ON THE
11 PUBLIC SIDE, WROTE A COUPLE OF WEEKS AGO ABOUT THE
12 CONFIDENTIALITY OF OUR DEI ARRANGEMENTS, WHICH I
13 UNDERSTAND WHERE IT STEMS FROM BECAUSE APPLICATIONS
14 ARE CONSIDERED CONFIDENTIAL UNDER PROP 14.

15 HAVING SAID THAT, A COUPLE OF THOUGHTS.
16 ONE IS GIVING MORE GUIDANCE TO APPLICANTS ABOUT WHAT
17 WE THINK GOOD DEI LOOKS LIKE. SO THAT INSTEAD OF
18 SAYING, WELL, WAIT A MINUTE, YOU DIDN'T DO ENOUGH OR
19 WHATEVER, GIVING THEM SOME PARAMETERS TO WORK WITH
20 SO THAT THEY KNOW WHAT IS EXPECTED FROM OUR SIDE I
21 THINK WOULD BE VERY HELPFUL IN WORKING ON THAT. I'M
22 PARTICULARLY FOCUSED ON THE CLINICAL TRIAL AREA
23 BECAUSE THAT'S A BROADER AREA TO DEAL WITH.

24 AND THE SECOND IS, AND THIS IS PROBABLY
25 MORE IN THE AREA OF INCLUSION, IN SOME OF THESE, TO

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1 BE ABLE TO BE MORE INCLUSIVE IN THE CLINICAL TRIAL
2 AREA MEANS A GREATER ECONOMIC COST TO THE CLINICAL
3 TRIAL SITES OR THE SPONSOR OF THE CLINICAL TRIAL.
4 AND IF WE'RE GOING TO ASK THEM TO DO MORE IN TERMS
5 OF DEI, THEN IT SEEMS TO ME PERHAPS WE COULD OFFER
6 SOME ECONOMIC ASSISTANCE SEPARATE AND APART FROM THE
7 CLINICAL TRIAL COSTS TO HELP THEM WITH THAT INSTEAD
8 OF LAYING THAT COST JUST OFF ON THEM AS PART OF THE
9 WHOLE CLINICAL TRIAL. AND THAT WAY THEY CAN APPLY
10 FOR NOT ONLY THE CLINICAL TRIAL COST, BUT THEN A
11 SUPPLEMENT FOR DEI WHICH CAN REALLY HELP THEM DO
12 WHAT WE WANT THEM TO DO.

13 SO ANYWAY, AGAIN, THIS WAS PROMPTED MORE
14 BY DAVID'S ARTICLE ON THE CONCERN ABOUT
15 CONFIDENTIALITY OF DEI AND REALLY PEOPLE OUTSIDE OF
16 THIS ROOM REALLY DON'T UNDERSTAND VERY MUCH ABOUT
17 WHAT IT IS THAT WE'RE UP TO.

18 DR. SACKY: THANK YOU, CHAIR. I WONDER
19 WHETHER CIRM COULD ALSO REQUIRE, IN ADDITION TO AN
20 INDEPENDENT OR THE PLAN, DEI PLAN, FROM THE
21 INVESTIGATORS, TO ACTUALLY PUSH FURTHER TO HAVE THE
22 INSTITUTIONAL PLAN FOR DEI BECAUSE ULTIMATELY IF WE
23 WANT TO TRANSFORM THE INSTITUTIONS, I THINK IT'S
24 GOING TO BE AWFULLY HARD TO JUST WORK AT THE
25 INDIVIDUAL LEVEL.

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1 SO I GUESS MY QUESTION IS WHETHER WE
2 COULD, AS PART OF THIS PROCESS, REQUEST NOT ONLY A
3 PLAN FROM THE APPLICANTS, BUT ALSO THE EXTENT TO
4 WHICH THE INSTITUTION WILL BE SUPPORTING THE
5 IMPLEMENTATION OF A DEI PLAN.

6 DR. SAMBRANO: SO I JUST WANT TO PROVIDE A
7 COUPLE OF CLARIFICATIONS TO BOTH SETS OF COMMENTS.
8 SO ONE IS THAT OUR APPLICANTS ARE ABLE TO IN THEIR
9 BUDGET INCLUDE AN AMOUNT FOR THEIR DEI ACTIVITIES.
10 SO THAT IS SOMETHING THAT NOT EVERYONE MAY BE CLEAR
11 ON. BUT I THINK AS DR. CREASEY PRESENTED REGARDING
12 THE UPDATES THAT WE WANT TO MAKE TO THE PROGRAM
13 ANNOUNCEMENTS, WE WANT TO MAKE IT CLEAR IF YOU ARE
14 APPLYING TO CIRM FOR A CLINICAL TRIAL OR ANY
15 CLINICAL ACTIVITIES OR ACTUALLY FOR ANY AWARD TYPE,
16 THAT YOU'RE GOING TO PROPOSE DEI ACTIVITIES, YOU CAN
17 DEFINE A SPECIFIC PART OF THAT BUDGET TO BE FOR DEI
18 ACTIVITIES. SO THAT IS AVAILABLE.

19 I THINK THE OTHER THING AS IT RELATES TO
20 THE PLANS THEMSELVES, THERE IS A LOT OF COMPLEXITY
21 THAT COMES WITH THESE PLANS, INCLUDING HOW THEY
22 INTEGRATE SPECIFICALLY WITH THE OVERALL PLAN. SO A
23 DEI PLAN, AN IDEAL DEI PLAN, MAY BE DIFFICULT TO
24 COME UP WITH BECAUSE AN IDEAL PLAN FOR A RARE
25 DISEASE TRIAL WHERE THERE ARE VERY FEW PATIENTS

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1 VERSUS ONE WHERE THERE'S A LOT OF PATIENTS MAY BE
2 QUITE DIFFERENT. AND A LOT DEPENDS ON THE VERY
3 SPECIFIC ACTIVITIES THEY'RE DOING.

4 NEVERTHELESS, ONE OF THE THINGS THAT WE
5 ARE TRYING TO DO IS AT LEAST SET SOME EXAMPLES OF
6 WHAT THINGS WOULD BE VALUED IN A GOOD DEI PLAN AND
7 WHAT THINGS MAY NOT GO SO FAR. SO WE JUST SPOKE TO
8 THE EXAMPLE OF RELYING ON THE INSTITUTION VERSUS
9 HAVING MORE SPECIFIC ACTIONABLE ITEMS. I THINK
10 THAT'S ONE GENERAL BIT OF ADVICE THAT WE COULD
11 CERTAINLY PROVIDE AS WE DEVELOP THIS. BUT I DO
12 AGREE, AND I THINK WE ARE STRIVING TO DEVELOP
13 SOMETHING THAT WOULD PROVIDE GUIDANCE FOR OUR
14 APPLICANTS.

15 IN TERMS OF BRINGING IN THE INSTITUTION, I
16 THINK THAT'S VERY IMPORTANT. PART OF THE PLAN THAT
17 WE EXPECT TO BE INCLUDED IS HOW THEIR PROJECT FITS
18 IN WITHIN THE INSTITUTION ITSELF. THEY MAY HAVE A
19 CLINICAL SITE THERE, BUT ALSO EVEN THE OTHER
20 INSTITUTIONS THAT MAY BE PARTICIPATING. SO
21 ESPECIALLY IF YOU HAVE A MULTISITE TRIAL THAT IS
22 UTILIZING OTHER INSTITUTIONS, WHAT IS THEIR TRACK
23 RECORD, THEIR EXPERIENCE IN PROMOTING DEI AND
24 ENROLLING A DIVERSITY OF PATIENTS. SO THIS IS
25 SOMETHING THAT WE WOULD EXPECT TO BE PART OF THEIR

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1 PLAN ALREADY. AND TO THE EXTENT THAT WE CAN
2 ENCOURAGE THEM TO DEVELOP AN INSTITUTIONAL PLAN THAT
3 THEY CAN INCLUDE IS GOOD. WE JUST WANT TO SEE MORE
4 DETAIL ON WHATEVER THAT INSTITUTIONAL PLAN RELATES
5 TO THE SPECIFIC PROJECT.

6 CHAIRMAN IMBASCIANI: THANK YOU, GIL. I'M
7 GOING TO RECOGNIZE BOARD MEMBER LEVITT AND THEN
8 JUELSGAARD.

9 DR. LEVITT: GIL, YOU TOUCHED UPON
10 SOMETHING. SO WHEN YOU WRITE RESOURCE AND
11 ENVIRONMENT PAGES FOR ANY GRANT, IT INCLUDES THE
12 INSTITUTIONAL COMPONENTS THAT ARE EXPECTED. IN
13 FACT, INCLUDING, IF YOU ARE DOING A TRAINING GRANT,
14 FOR EXAMPLE, LETTERS OF SUPPORT FROM THOSE AT THE
15 INSTITUTION THAT DESCRIBE EXACTLY WHAT THEY'RE GOING
16 TO DO IN THE CONTEXT OF A FUNDED PROJECT. SO
17 WHETHER IT'S A DISCOVERY RESEARCH, TRANSLATIONAL
18 RESEARCH, OR CLINICAL RESEARCH, THE RESOURCE
19 ENVIRONMENT COMPONENT DESCRIBING WHAT THE
20 INSTITUTION IS DOING AND THEN A LETTER OF SUPPORT
21 FROM AN INSTITUTIONAL OFFICIAL TO VALIDATE THAT
22 THESE ARE THE THINGS THAT THEY'RE GOING TO PROMOTE,
23 I THINK, IS REQUIRED AND NOT A CHOICE.

24 SO IF THERE ARE ISSUES AROUND A PLAN IN
25 WHICH IT'S NOT CLEAR HOW THE PARTICULARS OF A STUDY

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1 ARE GOING TO LEVERAGE WHAT IS GOING ON AT THE
2 INSTITUTION OR THE INSTITUTION IS WEAK IN THAT AREA,
3 THEN IT NEEDS TO BE A CONSIDERATION IN TERMS OF
4 REVIEW. IT'S CERTAINLY DONE AT THE FEDERAL TRAINING
5 GRANT LEVEL. IF YOU DON'T HAVE STRONG INSTITUTIONAL
6 SUPPORT AND STRONG INSTITUTIONAL LETTERS THAT
7 CLEARLY SPELL OUT, FOR EXAMPLE, DEI PLANS FOR
8 RECRUITING UNDERREPRESENTED STUDENTS, THEN YOU DON'T
9 GET THE TRAINING GRANT EVEN IF YOU HAVE THE GREATEST
10 PLAN IN THE WORLD IN TERMS OF YOUR CURRICULUM AND
11 EVERYTHING ELSE. SO I THINK MAYBE THAT NEEDS TO
12 BE -- I'M SPEAKING FROM IGNORANCE NOW IN TERMS OF
13 WHAT IS ACTUALLY DESCRIBED IN THE INSTRUCTIONS IN
14 TERMS OF WHAT IS EXPECTED, BUT THAT CAN -- THAT'S
15 EASILY DONE. I'M NOT SAYING AT ALL INSTITUTIONS.
16 IT'S NOT EASY TO GET INSTITUTIONS TO COMMIT. THAT'S
17 ONE OF THE PROBLEMS, BUT THAT'S THE ISSUE THAT THEY
18 HAVE TO DEAL WITH. AND THERE SHOULD BE A SUPPORT
19 LETTER FROM AN INSTITUTIONAL OFFICIAL TO VERIFY WHAT
20 THE INFRASTRUCTURE IS FOR THIS.

21 CHAIRMAN IMBASCIANI: THANK YOU.

22 MR. JUELSGAARD: SO I WANT TO GO BACK TO
23 SPEAKING ABOUT THE FUNDING FOR DEI EFFORTS. SO WE
24 HAVE IN PARTICULAR CASE A LIMIT OF \$4 MILLION FOR
25 THIS GRANT. THAT \$4 MILLION WAS ESTABLISHED BEFORE

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1 WE INCLUDED DEI AS A REQUIREMENT OF AN APPLICATION.
2 SO WE ADDED SOMETHING TO THE APPLICATION THAT WILL
3 COST ADDITIONAL AMOUNTS OF MONEY.

4 AND SO MY CONCERN IS IS BY TAKING PART OF
5 THE GRANT THAT'S SPECIFIED HERE AND USING IT FOR DEI
6 ACTUALLY CUTS BACK ON THE SCIENCE PART OF THE GRANT.
7 AND THAT'S WHY I THINK HAVING A SEPARATE BUCKET FOR
8 DEI EFFORTS THAT PEOPLE CAN APPLY TO, YES, I'M
9 APPLYING FOR \$4 MILLION FOR WHATEVER SCIENCE WORK
10 I'M GOING TO DO, BUT THEN I'M ALSO GOING TO APPLY
11 FOR 500,000 OR WHATEVER IT IS FOR THE DEI WORK
12 THAT'S VERY WELL LAID OUT AND WHY IT'S GOING TO COST
13 ME THAT, ET CETERA. I'M LAYING THAT OUT AS
14 SOMETHING WE CAN MAYBE THINK ABOUT OR COGITATE OR
15 COME BACK TO AT SOME POINT. I DON'T MEAN TO SOLVE
16 IT HERE, BUT I THINK WE SHOULD SUPPORT INSTITUTIONS
17 IF WE EXPECT DEI OUT OF THEM.

18 CHAIRMAN IMBASCIANI: GOOD. THANK YOU,
19 BOARD MEMBERS, FOR YOUR COMMENTS. DR. THOMAS.

20 DR. THOMAS: I DEFER TO BOARD MEMBER
21 DURON. ALWAYS HAVE.

22 MS. DURON: THE SECOND MARIA IN HIS LIFE,
23 BUT I DON'T DO BASEBALL.

24 ANYWAY, I ALMOST FEEL LIKE I'M HAVING TO
25 TAKE OFF MY ONE HAT AND PUT ON ANOTHER. BUT I NEED

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1 TO SAY AND THANK EVERY SINGLE MEMBER OF THIS BOARD
2 AND THE ORGANIZATION FOR HAVING TAKEN UP THIS TOPIC
3 AND DONE ITS BEST TO MAKE IT ITS BEST AND TO
4 CONTINUE TO DO SO. AND THANK VERY MUCH ALL OF THE
5 BOARD MEMBERS WHO HAVE ALSO TAKEN THIS VERY
6 SERIOUSLY AND OFFERED WAYS TO REFINE THIS ISSUE
7 WHICH IS SO CRITICALLY IMPORTANT IN THIS DAY AND AGE
8 BECAUSE IT IS BECOMING POLITICIZED. AND I HAVE
9 ADVOCATE FRIENDS AND COLLEAGUES AND ACADEMICS AND
10 OTHERS CONCERNED THAT, AS A RESULT OF THAT, WE'RE
11 SEEING SOME REAL STEP BACK AND CORPORATIONS AND
12 OTHERS STEPPING BACK ON THIS ISSUE OF DEI.

13 SO I'M VERY GLAD THAT WE ARE MARCHING
14 FORWARD, CONTINUING, AND NOT ALLOWING ANY NEGATIVITY
15 ABOUT WHAT IS BEING SAID ABOUT DEI AND PROCEEDING.
16 I REALLY, REALLY, REALLY WANT TO THANK YOU ALL FOR
17 SUPPORTING THIS AND FOR RECOGNIZING THE VALUE ADD
18 THAT IT MEANS NOT JUST IN TERMS OF SCIENCE AND IN
19 TERMS OF LEARNING, BUT ALSO IN TERMS OF COMMUNITIES
20 WHO HAVE CONTINUED TO HAVE TO HOPE THAT SOMEONE WILL
21 INDEED INCLUDE THEM WITHIN THESE REALLY IMPORTANT
22 MEASURES. SO THANK YOU VERY MUCH.

23 CHAIRMAN IMBASCIANI: THANK YOU, YSABEL,
24 FOR THAT VERY GRACIOUS COMMENT.

25 SO DO YOU WANT TO GO BACK, JONATHAN?

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1 DR. THOMAS: SURE. SO I JUST WANTED TO
2 INFORM THE MEMBERS OF THE BOARD AS A SORT OF FYI ON
3 THE DEI TOPIC THAT AT THE RECENT GWG MEETING, THERE
4 WAS A SESSION IN ADVANCE OF THE ACTUAL PEER REVIEW
5 IN WHICH OUR CONSULTANT ON DEI PRESENTED TO THE GWG
6 A PRESENTATION WHICH DEFINED OUR DEI PROGRAM AND
7 EMPHASIZED THE INTEGRAL NATURE OF DEI INTO
8 EVERYTHING WE DO TO DRIVE HOME THE SIGNIFICANCE AND
9 TO EDUCATE THEM FURTHER ABOUT WHAT THE PARAMETERS
10 WERE THAT WE VIEW AS PARTICULARLY IMPORTANT IN THE
11 DEI SPACE.

12 I NOTED IN A COMMENT TO THAT GROUP, THIS
13 IS SORT OF FOR THE BENEFIT OF MORE RECENT BOARD
14 MEMBERS, THAT SEVERAL YEARS AGO WE HAD AN
15 APPLICATION THAT HAD A TIER I RECOMMENDATION FROM
16 THE GWG, BUT A DEI SCORE OF 5, WHICH SORT OF TESTED
17 THE WATERS OF HOW MUCH VALUE WE PLACE ON DEI. AND I
18 RECOMMENDED AT THAT BOARD MEETING THAT, BECAUSE OF
19 THAT LOW DEI SCORE, NOTWITHSTANDING THE TIER I
20 SCORE, THAT THAT APPLICATION BE SENT BACK TO WORK TO
21 IMPROVE THE DEI ELEMENT AND AS A MESSAGE TO THE
22 COMMUNITY AT LARGE ABOUT JUST HOW SERIOUSLY WE
23 CONSIDER DEI TO BE CENTRAL TO EVERYTHING WE DO.

24 I'LL NOTE PARENTHETICALLY THAT THE
25 APPLICATION WAS RESUBMITTED, IT NOT ONLY UPPED ITS

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1 GAME ON THE DEI FRONT, BUT INTERESTINGLY ENOUGH THE
2 SCIENCE WAS IMPROVED. EVEN THOUGH THEY REACHED A
3 TIER I RESULT BEFORE, THEY HAD AN EVEN BETTER
4 PROJECT COMING BACK. SO I THINK THAT WAS A MESSAGE
5 TO THE COMMUNITY THAT WAS WELL TAKEN BY THAT
6 APPLICANT AND SOMETHING THAT ALL APPLICANTS NEED TO
7 KEEP IN MIND AS THEY PROPOSE GOING FORWARD. THANK
8 YOU.

9 CHAIRMAN IMBASCIANI: THANK YOU VERY MUCH.
10 I DO NOT SEE ADDITIONAL COMMENTS COMING FROM THE
11 BOARD. AM I MISTAKEN ON THAT, SCOTT OR CLAUDETTE?
12 NO. ARE THERE ANY COMMENTS ON THIS APPLICATION FROM
13 THE PUBLIC?

14 MR. TOCHER: WE NEED A MOTION.

15 DR. FISHER: WE DON'T HAVE A MOTION YET,
16 AND I'M HAPPY TO MAKE IT.

17 CHAIRMAN IMBASCIANI: THANK YOU FOR
18 REMINDING ME.

19 DR. SOUTHARD: I WILL SECOND.

20 CHAIRMAN IMBASCIANI: IS THERE ADDITIONAL
21 COMMENT FROM THE BOARD ON THE MOTION? OKAY.
22 COMMENTS FROM THE PUBLIC? HEARING NONE, I THINK
23 WE'RE READY FOR THE VOTE.

24 MR. TOCHER: MARK FISCHER-COLBRIE.

25 MR. FISCHER-COLBRIE: AYE.

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1 MR. TOCHER: FRED FISHER.
2 DR. FISHER: AYE.
3 MR. TOCHER: ELENA FLOWERS.
4 DR. FLOWERS: YES.
5 MR. TOCHER: DAVID HIGGINS.
6 DR. HIGGINS: YES.
7 MR. TOCHER: VITO IMBASCIANI.
8 CHAIRMAN IMBASCIANI: YES.
9 MR. TOCHER: STEVE JUELSGAARD.
10 MR. JUELSGAARD: YES.
11 MR. TOCHER: RICH LAJARA.
12 MR. LAJARA: YES.
13 MR. TOCHER: CHRISTINE MIASKOWSKI.
14 DR. MIASKOWSKI: YES.
15 MR. TOCHER: ADRIANA PADILLA.
16 DR. PADILLA: YES.
17 MR. TOCHER: JOE PANETTA.
18 MR. PANETTA: YES.
19 MR. TOCHER: DAN BERNAL.
20 MR. BERNAL: AYE.
21 MR. TOCHER: MARIA BONNEVILLE.
22 VICE CHAIR BONNEVILLE: YES.
23 MR. TOCHER: LEONDRA CLARK-HARVEY.
24 DR. CLARK-HARVEY: YES.
25 MR. TOCHER: ANNE-MARIE DULIEGE.

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1 DR. DULIEGE: YES.

2 MR. TOCHER: YSABEL DURON.

3 MS. DURON: YES.

4 MR. TOCHER: GREAT. THANK YOU. AND THE
5 MOTION CARRIES.

6 CHAIRMAN IMBASCIANI: MOVE ON TO THE
7 SECOND APPLICATION, CLIN2-15085.

8 DR. SAMBRANO: OKAY. THANK YOU.

9 SO THIS IS CLIN2-15085. SO THIS IS A
10 CLINICAL TRIAL APPLICATION. THE TITLE IS
11 "PERSONALIZED ANTISENSE OLIGONUCLEOTIDE THERAPY FOR
12 RARE PEDIATRIC GENETIC DISEASE."

13 DR. CLARK-HARVEY: APOLOGIES. WE CANNOT
14 HEAR YOU ONLINE. IT SIMPLY LOOKS LIKE THE MIC HAS
15 BEEN MUTED. SO IF SOMEONE CAN UNMUTE.

16 CHAIRMAN IMBASCIANI: START AGAIN, GIL,
17 AND JUST TRY IT.

18 DR. SAMBRANO: CAN YOU HEAR ME NOW?

19 DR. CLARK-HARVEY: OH, GOOD.

20 DR. SAMBRANO: SO THIS IS CLIN2-15085.
21 THIS IS A CLINICAL TRIAL APPLICATION. THE TITLE IS
22 "PERSONALIZED ANTISENSE OLIGONUCLEOTIDE THERAPY FOR
23 RARE PEDIATRIC GENETIC DISEASE SCN2A." SO THIS A
24 PERSONALIZED ANTISENSE OLIGONUCLEOTIDE DRUG. SO
25 THIS IS AN N OF 1, AND THIS IS THE ONE THAT I THINK

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1 WAS REFERENCED DURING THE POLICY DISCUSSION.

2 THE INDICATION IS FOR SCN2A ASSOCIATED
3 GENETIC DISORDER. THE GOAL OF THIS IS TO COMPLETE
4 THE FIRST-IN-HUMAN TRIAL FOR THIS DRUG.

5 THE FUNDS REQUESTED ARE 985,713. THERE IS
6 NO CO-FUNDING REQUIRED FOR THIS APPLICATION.

7 SOME BACKGROUND ON THIS DISEASE
8 INDICATION. THE SCN2A-RELATED DISORDERS ARE CAUSED
9 BY MUTATIONS IN THE RESPECTIVE GENE. SUCH DISORDERS
10 RESULT IN A RANGE OF NEURODEVELOPMENTAL CONDITIONS
11 MAINLY CHARACTERIZED BY THE SEVERITY OF EPILEPSY.
12 AND SEVERE FORMS OF THE DISORDER CAN CAUSE SEIZURES
13 BEGINNING IN INFANCY, AND ANTISEIZURE MEDICATIONS
14 ARE TYPICALLY NOT EFFECTIVE FOR THESE PATIENTS.

15 THE VALUE PROPOSITION OF THIS PROPOSED
16 THERAPY IS THAT IT WOULD TREAT A SINGLE PATIENT WITH
17 SEVERE EPILEPSY AND SEVERE DEVELOPMENTAL DELAY. IF
18 IT IS SUCCESSFUL, OTHERS WITH SIMILAR DISORDERS
19 COULD BENEFIT FROM EQUIVALENT PRECISION THERAPIES.

20 WHY THIS IS A STEM CELL OR GENE THERAPY
21 PROJECT, THIS IS AN ASO THAT IS INTRODUCED. SO IT
22 QUALIFIES AS A GENE THERAPY UNDER OUR DEFINITION OF
23 GENE THERAPIES.

24 THERE ARE NO OTHER PROJECTS IN OUR
25 PORTFOLIO IN TRAN OR CLIN THAT ARE CURRENTLY

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1 ADDRESSING SCN2A-RELATED DISORDERS.

2 THE APPLICANT TEAM HAS HAD A PREVIOUS
3 DISC2 STAGE PROJECT IN NEURODEVELOPMENTAL DISEASES.
4 THIS IS A STAGE FOR CANDIDATE DISCOVERY. THE AWARD
5 ENDS JULY OF THIS YEAR. SEVEN MILESTONES WERE
6 PROPOSED, TWO ARE COMPLETED WITH SOME DELAY, THREE
7 ON TRACK, AND TWO HAVE NOT BEEN STARTED ON THAT
8 PROJECT.

9 THESE ARE THE RECOMMENDATIONS FROM THE
10 GRANTS WORKING GROUP RELATED TO THIS PARTICULAR
11 APPLICATION. WE HAD EIGHT MEMBERS WHO SCORED THIS A
12 1, WE HAD SIX MEMBERS WHO SCORED IT A 2, AND NONE
13 THAT SCORED IT A 3. THE OVERALL SCORE
14 RECOMMENDATION, THEREFORE, IS A 1. THE DEI SCORE IS
15 AN 8.5 AND THE CIRM TEAM RECOMMENDATION HAS BEEN TO
16 FUND THIS APPLICATION FOR THE AWARD AMOUNT SHOWN.

17 MR. CHAIRMAN.

18 CHAIRMAN IMBASCIANI: THANK YOU. AT ANY
19 POINT WE CAN ENTERTAIN A MOTION FOR THIS.

20 DR. SACKY: SO MOVED.

21 MR. TOCHER: IS THAT A MOTION TO APPROVE
22 FUNDING?

23 DR. SACKY: MAKE A MOTION TO APPROVE
24 FUNDING.

25 MR. TOCHER: THANK YOU.

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1 CHAIRMAN IMBASCIANI: DO WE HAVE A SECOND?

2 MR. JUELSGAARD: SECOND.

3 CHAIRMAN IMBASCIANI: ONE SECOND. WE'RE
4 CONSIDERING A POSSIBLE CONFLICT. DO WE HAVE?

5 MR. TOCHER: SORRY, JOYCE. IT NEEDS TO BE
6 A MEMBER OF THE ARS.

7 MR. JUELSGAARD: I'LL MAKE THE MOTION.

8 CHAIRMAN IMBASCIANI: MEMBER JUELSGAARD
9 HAS MOVED TO ACCEPT.

10 DR. FLOWERS: SECOND.

11 DR. CLARK-HARVEY: I WILL SECOND.

12 CHAIRMAN IMBASCIANI: OKAY. THANK YOU.

13 SO WE CAN OPEN THE FLOOR TO DISCUSSION BY BOARD
14 MEMBERS ON THIS APPLICATION. I DO NOT SEE ANY.
15 OKAY. SO WE CAN -- ARE THERE ANY MEMBERS OF THE
16 PUBLIC WHO ARE GOING TO SPEAK ON THIS?

17 DR. GLEESON: MAY I SPEAK? THIS IS JOSEPH
18 GLEESON, PROFESSOR AT UNIVERSITY OF CALIFORNIA SAN
19 DIEGO AND RADY CHILDREN'S HOSPITAL. MY CAMERA WON'T
20 TURN ON. BUT I JUST WANT TO SAY THAT WE APPRECIATE
21 THE COMMENTS FROM THE BOARD'S LAST CONSIDERATION OF
22 THIS APPLICATION. AND WE UPLOADED A DETAILED
23 REBUTTAL AND WANT TO EMPHASIZE THAT WE FEEL THAT WE
24 VERY MUCH APPRECIATE THE CONSIDERATION OF THE BOARD.
25 AND WE VERY CAREFULLY CONSIDER DEI ISSUES AND SCORED

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1 8.5 AS YOU CAN SEE HERE.

2 SOME OF THE QUESTIONS FROM THE BOARD AT
3 THE LAST MEETING WERE ABOUT DEI, AND WE WERE CAREFUL
4 TO ADDRESS THOSE, AND SOME ISSUES RELATED TO N OF 1
5 THERAPY. AND AS I MENTIONED IN MY LAST COMMENTS A
6 COUPLE MINUTES AGO, THIS IS REALLY MORE N OF A FEW
7 TRIAL.

8 I DON'T THINK MORE COMMENTS ARE NECESSARY;
9 BUT IF THERE ARE OTHER QUESTIONS FROM THE BOARD,
10 WE'RE HAPPY TO ANSWER THEM.

11 CHAIRMAN IMBASCIANI: THANK YOU, DR.
12 GLEESON. ANY OTHER MEMBERS OF THE PUBLIC WANT TO
13 MAKE A COMMENT BEFORE WE PROCEED TO A VOTE?

14 MR. TOCHER, WOULD YOU PLEASE, BEFORE WE
15 PROCEED TO A VOTE, WOULD YOU CLARIFY FOR THE BOARD
16 MEMBERS WHAT A YES VOTE MEANS AND WHAT A NO VOTE
17 MEANS ON THIS ITEM?

18 MR. TOCHER: THE MOTION IS TO FUND
19 APPLICATION CLIN 15085. SO THE CONSEQUENCE WOULD BE
20 AN AYE VOTE IS TO APPROVE FUNDING. A NO VOTE WOULD
21 BE TO NOT APPROVE FUNDING.

22 CHAIRMAN IMBASCIANI: THANK YOU. THAT
23 SOUNDS SIMPLE, BUT IN THE CONTEXT OF DISCUSSIONS WE
24 HAVE HAD, I THINK IT WAS IMPORTANT TO STATE THAT.
25 THANK YOU. LET'S PROCEED TO A VOTE.

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1 MR. TOCHER: DAVID HIGGINS.
2 DR. HIGGINS: YES.
3 MR. TOCHER: VITO IMBASCIANI.
4 CHAIRMAN IMBASCIANI: NO.
5 MR. TOCHER: STEVE JUELSGAARD.
6 MR. JUELSGAARD: YES.
7 MR. TOCHER: RICH LAJARA.
8 MR. LAJARA: YES.
9 MR. TOCHER: CHRISTINE MIASKOWSKI.
10 DR. MIASKOWSKI: YES.
11 MR. TOCHER: ADRIANA PADILLA.
12 DR. PADILLA: YES.
13 MR. TOCHER: JOE PANETTA.
14 MR. PANETTA: YES.
15 MR. TOCHER: MARV SOUTHARD.
16 DR. SOUTHARD: YES.
17 MR. TOCHER: DAN BERNAL.
18 MR. BERNAL: AYE.
19 MR. TOCHER: MARIA BONNEVILLE.
20 VICE CHAIR BONNEVILLE: NO.
21 MR. TOCHER: JUDY CHOU. LEONDRA
22 CLARK-HARVEY.
23 DR. CLARK-HARVEY: AYE.
24 MR. TOCHER: ANNE-MARIE DULIEGE.
25 DR. DULIEGE: ABSTAIN.

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1 MR. TOCHER: YSABEL DURON.

2 MS. DURON: YES.

3 MR. TOCHER: MARK FISCHER-COLBRIE.

4 MR. FISCHER-COLBRIE: YES.

5 MR. TOCHER: FRED FISHER.

6 DR. FISHER: NO.

7 MR. TOCHER: ELENA FLOWERS.

8 DR. FLOWERS: YES.

9 MR. TOCHER: STAND BY. THE MOTION

10 CARRIES.

11 CHAIRMAN IMBASCIANI: THANK YOU, MR.

12 TOCHER.

13 THE REPORTER: MR. CHAIRMAN, MAY WE HAVE A
14 TIMEOUT, PLEASE?

15 CHAIRMAN IMBASCIANI: YES.

16 (A RECESS WAS TAKEN.)

17 CHAIRMAN IMBASCIANI: COULD THE BOARD
18 MEMBERS PLEASE RESUME, COME BACK TO THEIR SEATS.

19 THANK YOU.

20 OKAY. WE'RE GOING TO CONTINUE WITH OUR
21 CONSIDERATION OF CLINICAL APPLICATIONS TO THE ARS.

22 GIL, YOU'D LIKE TO PRESENT THE THIRD CASE.

23 DR. SAMBRANO: YES. THANK YOU.

24 THE THIRD APPLICATION IS CLIN2-15395.

25 THIS IS A CLINICAL TRIAL APPLICATION. IT'S ENTITLED

BETH C. DRAIN, CA CSR NO. 7152

1 "A PHASE 2B-STUDY OF THE EFFICACY OF A NOVEL
2 PRO-NEUROGENESIS/PRO-PLASTICITY DRUG FOR BIPOLAR
3 DEPRESSION USING A PRECISION PSYCHIATRY APPROACH."

4 THE THERAPY IS A SMALL MOLECULE THAT HAS
5 NEUROGENIC PROPERTIES, MEANING IT HELPS NEURONS
6 DIVIDE. IT IS FOR BIPOLAR DEPRESSION, AND THEIR
7 GOAL IS TO COMPLETE A PHASE 2B CLINICAL TRIAL.

8 THE FUNDS REQUESTED ARE 15 MILLION. THE
9 CO-FUNDING PROVIDED BY THE APPLICANT IS 13.2, WHICH
10 IS THE 40 PERCENT THAT'S REQUIRED FOR THIS CATEGORY
11 OF AWARD.

12 THE BACKGROUND, BIPOLAR DISORDER,
13 PARTICULARLY THE DEPRESSIVE PHASE, BDD, IS A SEVERE,
14 LIFELONG PSYCHIATRIC CONDITION THAT'S ASSOCIATED
15 WITH A VERY HIGH BURDEN OF ILLNESS AND THE RISK OF
16 SUICIDE. AND THE APPROVED TREATMENTS THAT ARE
17 AVAILABLE ARE LIMITED TO ANTIPSYCHOTIC DRUGS WITH
18 LIMITED EFFICACY AND OFTEN POOR TOLERABILITY.

19 THE VALUE PROPOSITION, THE PROPOSED
20 THERAPY COULD PROVIDE A NOVEL THERAPEUTIC OPTION
21 THAT, UNLIKE AVAILABLE ANTIPSYCHOTICS, ADDRESSES
22 DISEASE-RELATED PATHOPHYSIOLOGY. IT OFFERS BETTER
23 TOLERABILITY AND INCLUDES A DIAGNOSTIC APPROACH TO
24 IDENTIFY THOSE PATIENTS WHO ARE MOST LIKELY TO
25 BENEFIT.

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1 WHY THIS IS A STEM CELL OR GENE THERAPY
2 PRODUCT. THE THERAPY IS A SMALL MOLECULE DRUG THAT
3 ACTS ON NEUROPROGENITOR CELLS AND CAUSES
4 NEUROGENESIS.

5 SIMILAR PROJECTS IN OUR PORTFOLIO, CIRM
6 CURRENTLY DOESN'T HAVE ANY ACTIVE TRAN OR CLIN
7 AWARDS ADDRESSING BIPOLAR DEPRESSION. AND THIS
8 APPLICANT HAS NOT PREVIOUSLY RECEIVED A CIRM AWARD.
9 THE RECOMMENDATIONS OF THE GRANTS WORKING GROUP ARE
10 SUMMARIZED HERE. THERE WERE TEN MEMBERS THAT GAVE
11 THIS A SCORE OF 1, TWO MEMBERS THAT GAVE IT A SCORE
12 OF 4. THE DEI SCORE IS A 9. AND THE CIRM TEAM
13 RECOMMENDATION IS TO FUND THIS APPLICATION FOR 15
14 MILLION.

15 CHAIRMAN IMBASCIANI: THANK YOU, MR.
16 SAMBRANO. SO I'D LIKE TO OPEN THE FLOOR TO
17 DISCUSSION AND/OR A MOTION TO APPROVE.

18 DR. SOUTHARD: I WOULD MOVE TO APPROVE.

19 CHAIRMAN IMBASCIANI: THANK YOU, BOARD
20 MEMBER SOUTHARD. DO WE HAVE A SECOND?

21 DR. HIGGINS: SECOND.

22 CHAIRMAN IMBASCIANI: SECOND FROM DAVID
23 HIGGINS. THANK YOU. COMMENTS FROM BOARD MEMBERS ON
24 THIS?

25 DR. MELMED: THANK YOU. MAYBE I'M MISSED

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1 IT IN THE DESCRIPTOR. CAN YOU JUST ELUCIDATE FOR US
2 WHAT THE STEM CELL BIOLOGY IS?

3 DR. SAMBRANO: YES. SO THIS IS A SMALL
4 MOLECULE THAT ACTS ON NEUROPROGENITORS. AND SO IT
5 LEADS TO NEUROGENESIS, AND SO IT FALLS INTO THE
6 PROGENITOR STEM CELL ALLOWANCE THAT WE HAVE.

7 DR. MELMED: GOT YOU. THANKS.

8 CHAIRMAN IMBASCIANI: OTHER COMMENTS FROM
9 BOARD MEMBERS?

10 MS. DURON: MR. CHAIR, I'M SITTING HERE
11 WONDERING IF I SHOULD ASK GIL TO EXPLAIN THAT IN
12 ENGLISH FOR THOSE OF US WHO DON'T HAVE THIS
13 BACKGROUND.

14 CHAIRMAN IMBASCIANI: EXCELLENT
15 SUGGESTION. THANK YOU, YSABEL.

16 DR. DURON: SO SORRY.

17 DR. SAMBRANO: THAT'S ABSOLUTELY FINE.
18 ALWAYS STOP ME IF YOU FEEL YOU DON'T UNDERSTAND
19 SOMETHING. SO I'M HAPPY TO EXPLAIN.

20 MS. DURON: I'M STILL IN THE LEARNING
21 CURVE.

22 DR. SAMBRANO: SO CAN YOU LEAD ME WITH A
23 QUESTION?

24 MS. DURON: WELL, SHLOMO JUST ASKED YOU
25 AND I'M TRYING TO REINTERPRET HOW THIS WORKS USING

1 STEM CELLS.

2 DR. SAMBRANO: I SEE. SO THIS IS A SMALL
3 MOLECULE DRUG. SO THIS IS SOMETHING THAT SOMEBODY
4 WOULD TAKE AS A PILL, ENTERS THE SYSTEM, AND IT ACTS
5 ON A PARTICULAR AREA IN THE BRAIN IN THE
6 HIPPOCAMPUS, SO THIS PARTICULAR AREA THAT'S THOUGHT
7 TO BE IN CERTAIN PATIENTS THE RESULT OF WHAT LEADS
8 TO THE DEPRESSION. SO THE IDEA IS TO INCREASE THE
9 NUMBER OF CELLS THAT EXIST THERE. AND SO
10 NEUROGENESIS JUST SIMPLY MEANS THAT YOU ARE TAKING
11 EARLY PROGENITOR CELLS THAT THEN MATURE AND BECOME
12 THE RIGHT TYPE OF CELL IN THAT AREA OF THE BRAIN.

13 SO THE DRUG BASICALLY STIMULATES THE
14 REPRODUCTION OF THOSE CELLS, INCREASES THE VOLUME IN
15 THAT HIPPOCAMPAL AREA OF THE BRAIN IN ORDER TO
16 ALLEVIATE THE DEPRESSION THAT OCCURS AS A RESULT.
17 AT LEAST THAT BASICALLY IS THE IDEA BEHIND THE USE
18 OF THE DRUG.

19 MS. DURON: SO IT INCREASES GOOD CELLS TO
20 FIGHT THE BAD CELLS? AM I WRONG?

21 DR. SAMBRANO: NO. THERE'S NO BAD CELLS.
22 THIS IS JUST --

23 MS. DURON: IT SOUNDS LIKE THERE IS AN
24 ENEMY WITHIN.

25 DR. SAMBRANO: THIS IS A CONDITION WHERE

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1 WHAT THEY OBSERVE IS THE HIPPOCAMPUS DOES NOT HAVE
2 THE RIGHT AMOUNT OF VOLUME. SO IT IS CORRECTING
3 WHAT THEY SEE AS A PROBLEM THAT IS LINKED TO THE
4 DEPRESSION. AND SO THEY'RE CORRECTING IT BY
5 CREATING MORE CELLS.

6 CHAIRMAN IMBASCIANI: THANK YOU. I'M
7 REMINDED THAT LEONARD BERNSTEIN EXPLAINED MUSIC TO
8 THE LAY PUBLIC, AND I THINK GIL SAMBRANO IS THE
9 LEONARD BERNSTEIN OF NEUROGENESIS. THANK YOU FOR
10 YOUR ANSWER, GIL.

11 DR. SAMBRANO: I TRY. I DON'T KNOW THAT I
12 ALWAYS SUCCEED. THANK YOU.

13 DR. THOMAS: HE'S BEEN CALLED A LOT OF
14 THINGS OVER THE YEARS, BUT NEVER THAT.

15 CHAIRMAN IMBASCIANI: THANK YOU. COMMENTS
16 FROM OTHER BOARD MEMBERS? I'M LOOKING. I DO NOT
17 SEE ANY. SO I'M GOING TO ASK IF THERE ARE COMMENTS
18 ON THIS APPLICATION FROM THE PUBLIC. AND SEEING
19 NONE THERE, I'M GOING TO ASK SCOTT TO CALL THE ROLL
20 THEN. THANK YOU.

21 MR. TOCHER: LEONDRA CLARK-HARVEY.

22 DR. CLARK-HARVEY: YES.

23 MR. TOCHER: ANNE-MARIE DULIEGE.

24 DR. DULIEGE: YES.

25 MR. TOCHER: YSABEL DURON.

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1 MS. DURON: YES.
2 MR. TOCHER: MARK FISCHER-COLBRIE.
3 MR. FISCHER-COLBRIE: YES.
4 MR. TOCHER: FRED FISHER.
5 DR. FISHER: YES.
6 MR. TOCHER: ELENA FLOWERS.
7 DR. FLOWERS: YES.
8 MR. TOCHER: DAVID HIGGINS.
9 DR. HIGGINS: YES.
10 MR. TOCHER: VITO IMBASCIANI.
11 CHAIRMAN IMBASCIANI: YES.
12 MR. TOCHER: STEPHEN JUELSGAARD.
13 MR. JUELSGAARD: YES.
14 MR. TOCHER: RICH LAJARA.
15 MR. LAJARA: YES.
16 MR. TOCHER: CHRISTINE MIASKOWSKI.
17 DR. MIASKOWSKI: YES.
18 MR. TOCHER: ADRIANA PADILLA.
19 DR. PADILLA: YES.
20 MR. TOCHER: JOE PANETTA.
21 MR. PANETTA: YES.
22 MR. TOCHER: DAN BERNAL.
23 MR. BERNAL: AYE.
24 MR. TOCHER: MARIA BONNEVILLE.
25 VICE CHAIR BONNEVILLE: YES.

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1 MR. TOCHER: ARE THERE ANY MEMBERS OF THE
2 APPLICATION REVIEW SUBCOMMITTEE WHOSE NAME I HAVEN'T
3 CALLED? GREAT. THANKS VERY MUCH. THE MOTION
4 CARRIES.

5 CHAIRMAN IMBASCIANI: OKAY. MR. SAMBRANO,
6 COULD YOU PLEASE TAKE US INTO DISCUSSION OF NO. 4?

7 DR. SAMBRANO: OKAY. THE NEXT APPLICATION
8 IS CLIN1-15450. SO THIS IS AN IND-ENABLING STAGE
9 APPLICATION, NOT A TRIAL YET. THE TITLE IS "HUMAN
10 EMBRYONIC STEM CELL-DERIVED NEURAL STEM CELLS FOR
11 SEVERE SPINAL CORD INJURY."

12 THE THERAPY IS HUMAN EMBRYONIC STEM
13 CELL-DERIVED NEURAL STEM CELLS. THE INDICATION IS
14 FOR SUBACUTE SPINAL CORD INJURY. AND THEIR GOAL IS
15 TO COMPLETE IND-ENABLING STUDIES AND FILE AN IND AT
16 THE END OF THE AWARD PERIOD.

17 THE FUNDS REQUESTED ARE 6 MILLION. NO
18 CO-FUNDING IS REQUIRED FOR THIS APPLICANT.

19 SO THE BACKGROUND, WE HAVE MORE THAN HALF
20 A MILLION AMERICANS CURRENTLY LIVING WITH SPINAL
21 CORD INJURY, AND THERE ARE NO APPROVED THERAPIES FOR
22 PROMOTING RECOVERY OF LOST FUNCTION AFTER THE INJURY
23 THAT WOULD BE AVAILABLE. THE SPINAL CORD INJURY CAN
24 RESULT IN LOSS OF MOVEMENT, SENSATION, BOWEL AND
25 BLADDER FUNCTION, BUT IT CAN ALSO LEAD TO CHRONIC

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1 NEUROPATHIC PAIN AND DISABLING BOUTS OF AUTONOMIC
2 DYSREFLEXIA WHICH LEAD TO DANGEROUS ELEVATIONS OF
3 BLOOD PRESSURE AND RISK OF CEREBRAL HEMORRHAGE.

4 THE VALUE PROPOSITION FOR THIS PROPOSAL IS
5 THAT THE PROPOSED THERAPY OFFERS AN OPPORTUNITY TO
6 RESTORE FUNCTION IN PATIENTS WITH SPINAL CORD INJURY
7 BY IMPLANTING NEURAL STEM CELLS AT THE INJURY SITE
8 AND TO REGENERATE AND REPAIR THE DAMAGED AXONS. THE
9 APPLICANTS NOTE THIS IS A FUNDAMENTAL DIFFERENCE
10 FROM OTHER APPROACHES THAT MAY SIMPLY AIM TO
11 REMYELINATE THE SPARED HOST AXONS ON EITHER END OF
12 THE INJURY.

13 WHY THIS IS A STEM CELL OR GENE THERAPY
14 PROJECT. THE THERAPY IS COMPOSED OF HUMAN EMBRYONIC
15 NEURAL STEM CELLS.

16 THE SIMILAR PROJECTS THAT WE HAVE IN OUR
17 PORTFOLIO, WE HAVE ONE OTHER PROJECT AT THE
18 TRANSLATIONAL STAGE FOR SPINAL CORD INJURY. THEIR
19 GOAL TO ACHIEVE A PRE-IND MEETING BY OCTOBER 2025.
20 THEIR CANDIDATE IS ALSO NEURAL STEM CELLS. THIS
21 INVOLVES THE INTEGRATION OF THE TRANSPLANTED CELLS
22 TO FORM NEW OLIGODENDROCYTES WHICH INCREASE REPAIR
23 AND IMPROVE LOCOMOTOR FUNCTION. SO ONE PROJECT THAT
24 IS SIMILAR.

25 PREVIOUS CIRM FUNDING TO THE APPLICANT

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1 TEAM. SO THE APPLICANT TEAM HAS HAD SEVERAL
2 PROJECTS SUPPORTED BY CIRM OVER THE YEARS THAT
3 INCLUDE A TRANSLATIONAL PROJECT, A TRAN1, A DISC2
4 DISCOVERY, AND THE ANOTHER DISCOVERY LEVEL PROJECT
5 ALL FOR SPINAL CORD INJURY. ALL PROJECTS HAD
6 MULTIPLE MILESTONES THAT WERE ALL ACHIEVED ON TIME.

7 THIS IS A SUMMARY OF THE RECOMMENDATION
8 FROM THE GRANTS WORKING GROUP. THERE WERE 13
9 MEMBERS THAT UNANIMOUSLY GAVE THIS A SCORE OF 1.
10 THE DEI SCORE IS AN 8. AND CIRM TEAM RECOMMENDATION
11 IS TO FUND THIS PROJECT FOR THE REQUESTED AMOUNT OF
12 6 MILLION.

13 CHAIRMAN IMBASCIANI: THANK YOU, GIL. MAY
14 I HAVE A MOTION TO ACCEPT THIS APPLICATION?

15 MR. JUELSGAARD: SO MOVED.

16 MR. FISCHER-COLBRIE: SECOND.

17 CHAIRMAN IMBASCIANI: WE HAVE A MOTION
18 FROM MEMBER JUELSGAARD, SECONDED BY MARK
19 FISCHER-COLBRIE. THANK YOU. BOARD MEMBERS, OPEN TO
20 DISCUSSION.

21 DR. BARRETT: I HAVE A QUESTION. SO I
22 THINK THIS IS AN INCREDIBLY EXCITING PROJECT AND
23 REALLY FILLS AN UNMET NEED. BUT I HAVE A QUESTION
24 ABOUT THE DEI SECTION APROPOS OF THE COMMENTS
25 EARLIER. THIS RECEIVED A SCORE OF 8, BUT I DON'T

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1 SEE A SINGLE NEGATIVE COMMENT AND IN FACT COMMENTS
2 TO THE EFFECT THAT IT IS A COMPREHENSIVE JOB.
3 THEY'RE PROVIDING TRAVEL REIMBURSEMENTS FOR
4 CAREGIVERS, THEY'RE HAVING SENSITIVITY TRAINING.
5 THEY'RE HAVING ONGOING MONITORING BY A STUDY PANEL
6 FOR THE DEI ASPECTS. WHAT MORE COULD HAVE BEEN DONE
7 TO RAISE THIS ABOVE A SCORE OF 8?

8 DR. SAMBRANO: THAT'S A GREAT QUESTION.
9 HARD FOR ME TO ANSWER HONESTLY. I THINK, AS
10 MENTIONED, SOME OF THE PATIENT ADVOCATE MEMBERS ARE
11 HERE. MAYBE THEY CAN SPEAK TO SOME OF THE
12 DEFICIENCIES. BUT IN TERMS OF THE COMMENTS THAT
13 WERE PROVIDED, I AGREE THERE WAS NOT MUCH THAT WOULD
14 BE CONSTRUED AS BEING A NEGATIVE COMMENT OR
15 SOMETHING THAT THEY COULD IMPROVE UPON.

16 DR. BARRETT: AND THEY SPECIFICALLY ARE
17 RECRUITING IN AREAS WITH HIGH MINORITY
18 REPRESENTATION AND HAVE SORT OF PROPOSED
19 OVERSAMPLING FOR AFRICAN-AMERICANS, I BELIEVE. SO I
20 JUST THINK WE HAVE TO THINK ABOUT THE CALIBRATION OF
21 THESE SCORES IF WE'RE REALLY GOING TO USE THEM
22 EFFECTIVELY, PARTICULARLY IN LIGHT OF J.T.'S COMMENT
23 THAT A POOR SCORE, EVEN IN THE FACE OF AN EXCELLENT
24 SCIENTIFIC RATING, SHOULD BE GROUNDS TO SEND
25 SOMETHING BACK. IF WE CAN'T GET THIS RIGHT, THEN

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1 THE CREDIBILITY IS AN ISSUE.

2 DR. SAMBRANO: I THINK THE ONLY OTHER
3 THING I WOULD ADD IS THAT IN TERMS OF THE STAGE OF
4 THIS PROJECT, IT IS NOT YET AT THE CLINICAL TRIAL
5 STAGE. SO A LOT OF THESE ARE ASPIRATIONAL ASPECTS
6 THAT WERE PRESENTED AND NOT NECESSARILY YET
7 SOMETHING THAT THEY'RE GOING TO TAKE ON EVEN DURING
8 THE COURSE OF THIS PARTICULAR PROJECT. TO SOME
9 EXTENT, THAT MAY IMPACT ON THE SCORE.

10 CHAIRMAN IMBASCIANI: MEMBER DURON.

11 MS. DURON: THANK YOU, MR. CHAIR. AND I
12 THINK THAT WHEN YOU'RE LOOKING AT QUALITY OF THAT
13 DEI PLAN, THE FIRST THING YOU WANT TO SEE IS THAT
14 THEY UNDERSTAND THE DEMOGRAPHIC BREAKDOWN FOR ALL OF
15 THOSE PATIENTS WHO ARE IMPAIRED AND THAT THEY HAVE
16 PLANS TO REACH OUT TO ALL OF THOSE KINDS OF GROUPS
17 AND TO MAKE SURE THAT THEY'RE CULTURALLY AND
18 LINGUISTICALLY APPROPRIATE MATERIALS SO THEY CAN DO
19 SO AND WHO THOSE COMMUNITY PARTNERS ARE WITH WHOM
20 THEY WILL BE WORKING IN ORDER TO, IN FACT, ENSURE
21 THE SUCCESS OF THIS PLAN.

22 SO THERE ARE THOSE KINDS OF THINGS THAT I
23 WOULD LOOK AT IN A PLAN TO BE SURE BECAUSE JUST
24 BECAUSE THEY CHECKED THE BOX DOESN'T MEAN THEY HAVE
25 IT SOLVED. AND SO THANK YOU, KIM, FOR ASKING THAT

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1 QUESTION BECAUSE I THINK IT'S REALLY CRITICAL FROM
2 THE GIT-GO. IF THEY DON'T KNOW THE AUDIENCE OUT
3 THERE THEY'RE SUPPOSED TO BE SERVING, THEN IT'S PIE
4 IN THE SKY NUMBERS.

5 DR. BARRETT: BASED ON THE COMMENTS, THEY
6 DO DO ALL THOSE THINGS. THAT'S WHY I'M ASKING WHY
7 IT WAS ONLY AN EIGHT.

8 MS. DURON: I WAS JUST GOING TO SAY WHO
9 WAS THE PATIENT ADVOCATE WHO SCORED IT.

10 MR. JUELSGAARD: WELL, JUST TWO COMMENTS.
11 FIRST OF ALL, AS I UNDERSTAND IT, IT'S THE WORK
12 THAT'S LEADING UP TO AN IND OR IND-ENABLING STUDY.
13 SO WE'RE NOWHERE NEAR GETTING INTO THE HUMAN
14 POPULATION AT THIS POINT. WE'VE GOT TO GET AN IND
15 APPROVED BY THE FDA. SO YOU'RE TALKING ABOUT THE
16 STEP AFTER THIS ONE.

17 I JUST WANTED TO REFLECT BECAUSE I THINK
18 THIS IS EMBLEMATIC OF STEM CELL DEVELOPMENT. IN
19 THAT ONE SLIDE THAT GIL PRESENTED, THIS BEGAN WITH
20 DISCOVERY IN 2012. THIS IS 12 YEARS LATER AND WE'RE
21 JUST GETTING TO WANTING TO APPLY FOR AN IND, DOING
22 THE IND-ENABLING STUDIES. TWELVE YEARS AND WE'VE
23 STILL GOT THE WHOLE CLINICAL ADVENTURE TO GO. SO
24 VERY REPRESENTATIVE OF THE DIFFICULTY OF THE PROCESS
25 FOR HOW THINGS PROCEED, THE TIMELINES, ET CETERA, IN

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1 AREAS LIKE THIS.

2 CHAIRMAN IMBASCIANI: THANK YOU, STEVE.

3 GOOD COMMENT. MARK, YOU'RE NEXT.

4 MR. FISCHER-COLBRIE: I'M OKAY.

5 CHAIRMAN IMBASCIANI: YOU'RE GOOD. JUST
6 LOOKING OVER, I DON'T SEE ANY OTHER BOARD MEMBERS
7 WITH THEIR HANDS RAISED. WE HAVE A MOTION ON THE
8 FLOOR? YES. IS THERE ANY MEMBER OF THE PUBLIC WHO
9 WOULD LIKE TO COMMENT ON THIS APPLICATION? NOTHING.
10 OKAY. I THINK WE CAN PROCEED THEN TO A VOTE.

11 MR. TOCHER: CHRISTINE MIASKOWSKI.

12 DR. MIASKOWSKI: YES.

13 MR. TOCHER: ADRIANA PADILLA.

14 DR. PADILLA: YES.

15 MR. TOCHER: JOE PANETTA.

16 MR. PANETTA: YES.

17 MR. TOCHER: MARV SOUTHARD.

18 DR. SOUTHARD: YES.

19 MR. TOCHER: DAN BERNAL.

20 MR. BERNAL: AYE.

21 MR. TOCHER: MARIA BONNEVILLE.

22 VICE CHAIR BONNEVILLE: AYE.

23 MR. TOCHER: LEONDRA CLARK-HARVEY.

24 DR. CLARK-HARVEY: AYE.

25 MR. TOCHER: ANNE-MARIE DULIEGE. YSABEL

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1 DURON.

2 MS. DURON: YES.

3 MR. TOCHER: MARK FISCHER-COLBRIE.

4 MR. FISCHER-COLBRIE: AYE.

5 MR. TOCHER: FRED FISHER.

6 DR. FISHER: AYE.

7 MR. TOCHER: ELENA FLOWERS.

8 DR. FLOWERS: YES.

9 MR. TOCHER: DAVID HIGGINS.

10 DR. HIGGINS: YES.

11 MR. TOCHER: VITO IMBASCIANI.

12 CHAIRMAN IMBASCIANI: YES.

13 MR. TOCHER: STEPHEN JUELSGAARD.

14 MR. JUELSGAARD: YES.

15 MR. TOCHER: RICH LAJARA.

16 MR. LAJARA: YES.

17 MR. TOCHER: I'LL CALL AGAIN FOR

18 ANNE-MARIE DULIEGE. OKAY. THANK YOU. THE MOTION

19 CARRIES.

20 CHAIRMAN IMBASCIANI: THANK YOU, MR.

21 TOCHER. GIL, WE'RE ON THE LAST APPLICATION.

22 DR. SAMBRANO: AND JUST A REMINDER FOR ONE

23 CONFLICT OF INTEREST WITH THIS APPLICATION,

24 CLIN2-15607. SO THIS IS A CLINICAL TRIAL PROPOSAL.

25 THE TITLE IS "PHASE 3 PIVOTAL CLINICAL TRIAL FOR

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1 SPG50." THE THERAPY IS A GENE THERAPY THAT UTILIZES
2 ADENO-ASSOCIATED VIRUS ENCODING A CODON-OPTIMIZED
3 HUMAN AP4M1 TRANSGENE. SO THIS IS BASICALLY A
4 CORRECTION OF THE GENE.

5 THE INDICATION IS FOR SPASTIC PARAPLEGIA
6 TYPE 50, ABBREVIATED AS SPG50. THE GOAL IS TO
7 COMPLETE A PHASE 3 CLINICAL TRIAL. THE FUNDS
8 REQUESTED ARE 15 MILLION. THE CO-FUNDING THAT'S
9 PROVIDED BY THE APPLICANT IS 10.1 MILLION, WHICH IS
10 THE 40 PERCENT REQUIRED UNDER THIS CATEGORY.

11 SO FOR BACKGROUND, THE SPG50 IS AN ULTRA
12 RARE GENETIC NEURODEGENERATIVE DISEASE THAT'S CAUSED
13 BY A MUTATION IN THE ADAPTOR PROTEIN COMPLEX 4 OF
14 AP4. THE DISEASE IS CHARACTERIZED BY THE GRADUAL
15 ONSET OF SPASTIC PARAPLEGIA DURING THE INITIAL
16 DECADE OF LIFE THAT ESCALATES INTO QUADRIPLÉGIA
17 DURING ADOLESCENCE OR EARLY ADULTHOOD. AND THERE
18 ARE ABOUT 16 INDIVIDUALS IN NORTH AMERICA THAT ARE
19 AFFECTED BY THIS VERY SPECIFIC DISORDER.

20 THE VALUE PROPOSITION OF THIS THERAPY IS
21 THAT IT OFFERS THE POTENTIAL TO CORRECT THE GENE
22 MUTATION FOR SPG50 PATIENTS AND TO DEVELOP A
23 FRAMEWORK FOR APPLYING THIS APPROACH TO OTHER ULTRA
24 RARE MONOGENIC DISEASES.

25 WHY IS THIS A STEM CELL OR GENE THERAPY

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1 PROJECT? IT IS A GENE THERAPY APPROACH AND
2 THEREFORE QUALIFIES.

3 CIRM PORTFOLIO PROJECTS THAT MIGHT BE
4 SIMILAR, THERE ARE NONE IN OUR TRAN OR CLIN
5 PORTFOLIO THAT ARE ADDRESSING SPG50 SPECIFICALLY.

6 PREVIOUS FUNDING BY THE CIRM APPLICANT.
7 SO THE APPLICANT HAS A CLIN1 FOR SMT4J WHICH IS ALSO
8 AN ULTRA RARE DISEASE. THE OUTCOME OF THAT PROJECT
9 IS TO FILE AN IND. THIS PROJECT HAS JUST LAUNCHED,
10 SO THEY HAVE SIX MILESTONES, BUT THERE'S NO PROGRESS
11 YET SINCE IT IS IN THE PROGRESS OF LAUNCHING.

12 THIS IS THE RECOMMENDATION FROM THE GRANTS
13 WORKING GROUP. SO THIS APPLICATION WAS GIVEN A
14 SCORE OF 3. THERE WERE NO MEMBERS THAT GAVE A SCORE
15 OF 1. THERE WERE FOUR MEMBERS THAT GAVE A SCORE OF
16 2 AND TEN MEMBERS THAT GAVE THIS A SCORE OF 3. THE
17 DEI SCORE IS A 7. AND THE CIRM TEAM RECOMMENDATION
18 IS TO CONCUR WITH THE GWG RECOMMENDATION OF NOT
19 FUNDING THE APPLICATION FOR THE REQUESTED AMOUNT.

20 MR. CHAIR.

21 CHAIRMAN IMBASCIANI: THANK YOU, GIL. I'D
22 LIKE TO ENTERTAIN A MOTION FROM A BOARD MEMBER. THE
23 MOTION WOULD BE TO ACCEPT THE RECOMMENDATION OF THE
24 CIRM WORKING GROUP.

25 MS. DURON: SO MOVED.

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1 CHAIRMAN IMBASCIANI: WE HAVE YSABEL DURON
2 MAKING A MOVE.

3 MR. JUELSGAARD: I'LL SECOND.

4 CHAIRMAN IMBASCIANI: AND STEVE JUELSGAARD
5 SECONDING. THANK YOU. BOARD MEMBERS, OPEN TO
6 DISCUSSION. JUST GOING TO WAIT FIVE SECONDS. I
7 DON'T SEE ANY HANDS RAISED. OKAY.

8 SO I'M GOING TO OPEN THE FLOOR TO COMMENTS
9 ON THIS MOTION FROM THE PUBLIC. WE DO HAVE -- YES.
10 PLEASE COME FORWARD AND STATE YOUR NAME.

11 MR. PIROVOLAKIS: THANK YOU VERY MUCH. MY
12 NAME IS TERRY PIROVOLAKIS. THANK YOU FOR ALLOWING
13 ME THE TIME TO SPEAK TO YOU TODAY. MANY OF YOU HAVE
14 HEARD MY STORY BEFORE, BUT FOR THOSE OF YOU WHO
15 HAVEN'T, MY NAME IS TERRY PIROVOLAKIS, AND MY SON
16 MICHAEL WAS DIAGNOSED WITH SPG50, A TERRIBLE
17 DEVELOPMENTAL NEUROMUSCULAR DISEASE CAUSING COMPLETE
18 PARALYSIS AND SEVERE DEVELOPMENTAL DELAY.

19 I CANNOT ACCEPT THIS FATE FOR MY CHILD.
20 AND AFTER THREE YEARS AND 4.5 MILLION IN DONATIONS,
21 WE WERE ABLE TO MAKE, TEST, AND GIVE HIM THIS
22 LIFESAVING GENE THERAPY. WE WERE FORTUNATE TO HAVE
23 TWO MORE DOSES AFTER TREATING MICHAEL, BUT NO ONE
24 WANTED TO TAKE OUR PROGRAM ON OR FUND THE TREATMENT
25 FOR THESE CHILDREN. SO I CREATED ELPIDA

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1 THERAPEUTICS, A CALIFORNIA-BASED SOCIAL PURPOSE
2 CORPORATION TO ADDRESS THIS ISSUE.

3 WE FINALLY FOUND AN AVENUE THROUGH A
4 PROGRAM AT THE NATIONAL INSTITUTE OF HEALTH CALLED
5 THE BESPOKE GENE THERAPY CONSORTIUM OF WHICH OUR
6 PROGRAM WAS SELECTED BY THE WORLD EXPERTS AS THE
7 LEAD PROGRAM OF 63 APPLICANTS.

8 SUBSEQUENTLY WE CREATED A PARTNERSHIP
9 BETWEEN ELPIDA, CIRM, AND THE NIH TO DEVELOP A
10 TREATMENT FOR SPG50 AND ANOTHER ULTRA RARE CONDITION
11 CALLED CMT4J. WE WOULD LIKE TO TAKE THIS
12 OPPORTUNITY TO EXPRESS OUR DEEPEST GRATITUDE TO THE
13 BOARD FOR FUNDING THAT PROGRAM.

14 BETWEEN THE TIME THAT WE APPLIED TO THE
15 BGTC ALMOST ONE AND A HALF YEARS HAVE PASSED, BUT WE
16 CONTINUE TO PROGRESS AND TREATED THREE MORE PATIENTS
17 IN A PHASE 1/2 STUDY AT UTSW MEDICAL CENTER, ONE OF
18 WHICH WAS AN INFANT AND, TO OUR KNOWLEDGE, THE
19 YOUNGEST HUMAN BEING TO RECEIVE INTRATHECAL GENE
20 THERAPY AT FIVE MONTHS OLD. THIS PROGRAM MADE
21 SIGNIFICANT MILESTONES IN THE FIELD OF GENE THERAPY
22 AND PAVED THE PATH FORWARD FOR OTHER RARE DISEASES.

23 THROUGH THE PROCESS, WE REALIZED THAT THE
24 ONLY WAY FOR THIS TREATMENT TO REACH ALL THE
25 CHILDREN, IT NEEDED TO BE APPROVED BY THE FDA. WE

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1 DELAYED OUR CLIN² APPLICATION TO CIRM BY SIX MONTHS
2 IN AN EFFORT TO ENSURE WE HAD A FORMAL PIVOTAL
3 APPROVAL FROM THE FDA, WHICH WE RECEIVED ON NOVEMBER
4 10TH. IT MUST BE NOTED THAT THIS IS NOT A TYPICAL
5 PATH FOR THE FDA, AND THE FLEXIBILITY AFFORDED TO US
6 IN AN EFFORT TO PROVIDE A TEMPLATE AND PATH FORWARD
7 FOR OTHERS TO ALLOW THE RARE DISEASE FIELD TO
8 CONTINUE. TO DATE NO INTRATHECAL GENE THERAPY HAS
9 MADE IT TO A PIVOTAL TRIAL. OUR PROGRAM WILL BE THE
10 FIRST.

11 THE GWG COMMITTEE HAD VARIED COMMENTS, BUT
12 OVERALL DENIED OUR APPLICATION. I WILL NOT GO INTO
13 THE FULL DETAILS AS WE PROVIDED A REPLY TO THE
14 COMMENTS. AND ALL THE COMMENTS ARE ADDRESSABLE
15 EXCEPT FOR ONE MAIN FACT. ONE OF THE CONCERNS
16 EXPRESSED BY THE REVIEWERS AROUND THE PRECLINICAL
17 STUDIES, BIODISTRIBUTION AND NUMBER OF CELLS
18 TRANSDUCED IN THE BRAIN AND THE ANIMAL STUDIES.
19 UNFORTUNATELY THIS REFLECTS THE LIMITATIONS OF GENE
20 THERAPY TECHNOLOGY AVAILABLE TO US TODAY AND ALL CNS
21 DISORDERS APPLYING FOR GENE THERAPY IN GENERAL.

22 DESPITE THIS, IN OUR HUMAN STUDIES THERE
23 IS EVIDENCE TO SUGGEST A POSITIVE TREATMENT
24 IMPROVING THE QUALITY OF LIFE FOR THESE PATIENTS.
25 ONE REVIEWER'S COMMENTS HIGHLIGHTS WHY WE ARE

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1 APPEALING THE GWG DECISION, AND I QUOTE. IF THIS
2 STUDY INCLUSIVE OF A MANUFACTURING PLAN AND CLINICAL
3 PROTOCOL IS ALLOWED TO PROCEED BY THE FDA, IT WOULD
4 PROVIDE A SIGNIFICANT INFORMATION NOT ONLY FOR THIS
5 INDICATION, BUT FOR OTHER RARE DISEASES CAUSED BY A
6 SINGLE GENE DEFECT. CIRM SUPPORT WOULD BENEFIT NOT
7 ONLY PATIENTS WITH THIS CONDITION, BUT ALL PATIENTS
8 WITH SIMILAR CONDITIONS.

9 THIS PROJECT DEFINITELY ADVANCES CIRM'S
10 MISSION. TO DATE WE HAVE ALL THE ELIGIBLE PATIENTS
11 IDENTIFIED, THE MAJORITY U.S. BASED, AND WE'LL BEGIN
12 MANUFACTURING NEXT WEEK. WE WILL BE TREATING
13 PATIENTS IN JULY ALL BASED ON THIS CRITICAL FUNDING.
14 IF WE REVOKE OUR APPLICATION AND REAPPLY IN SIX
15 MONTHS, WE'RE AT SIGNIFICANT RISK OF DELAYING THIS
16 PROGRAM BY 18 MONTHS AND CHILDREN WILL BE EXCLUDED.

17 MR. TOCHER: PLEASE WRAP UP.

18 MR. PIROVOLAKIS: ONE SECOND. I'M SORRY.
19 I IMPLORE THIS COMMITTEE TO PLEASE FUND OUR PROGRAM
20 AND PROVIDE US A PATH FORWARD TO ALLOW US TO SAVE
21 THESE CHILDREN. WITH YOUR SUPPORT, WE CAN CHANGE
22 THE LIVES OF THESE CHILDREN LIVING WITH THIS RARE
23 DISEASE. THANK YOU. SORRY FOR GOING OVER. I
24 APOLOGIZE.

25 MR. TOCHER: ADDITIONAL COMMENT ON THE

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1 PHONE?

2 CHAIRMAN IMBASCIANI: THANK YOU. WE HAVE
3 A MEMBER OF THE PUBLIC ON THE TELEPHONE. PLEASE
4 IDENTIFY YOURSELF.

5 DR.. GRAY: IS THAT DIRECTED TO ME? THIS
6 IS STEVEN GRAY.

7 CHAIRMAN IMBASCIANI: YES, MR. GRAY, WE
8 CAN HEAR YOU. MAYBE SPEAK A LITTLE CLOSER TO YOUR
9 MICROPHONE.

10 DR. GRAY: THIS IS STEVEN GRAY. I'M
11 CALLING FROM UT SOUTHWESTERN MEDICAL CENTER. IT'S
12 MY LAB THAT CONDUCTED THE IND-ENABLING PRECLINICAL
13 STUDIES THAT SUPPORTED THE INITIAL CLINICAL TRIAL
14 FOR SPG50.

15 I JUST WANT TO TAKE A MOMENT TO AGAIN
16 THANK CIRM FOR THEIR CONSIDERATION, BUT ADDRESS
17 REALLY THE VARY SPECIFIC CONCERN THAT WAS RAISED BY
18 THE REVIEWERS OF A SKEPTICISM THAT THE, I GUESS, THE
19 PRECLINICAL DATA DOES NOT SUPPORT THE NOTION THAT
20 PATIENTS WOULD RECEIVE A BENEFIT. AND THAT CONCERN
21 WAS REALLY AROUND SOME BIODISTRIBUTION DATA THAT WAS
22 PROVIDED WHERE THE REVIEWERS CONCLUDED THAT THE
23 BIODISTRIBUTION WAS BASICALLY INSUFFICIENT TO
24 WARRANT ANY POSSIBILITY OF BENEFIT TO THE PATIENTS.
25 AND THAT CONCLUSION WAS DRAWN BY LOOKING AT

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1 PRECLINICAL DATA SHOWING TRANSIENT RNA EXPRESSION
2 ACROSS THE BRAIN, AND THESE WERE NC2 HYBRIDIZATION
3 HISTOLOGY IMAGES. AND UNFORTUNATELY THE REVIEWERS
4 INCORRECTLY INTERPRETED THAT DATA TO THINK THAT ONLY
5 ONE IN 10,000 CELLS RECEIVED THE TRANSGENE. BUT
6 THEY BASICALLY INCORRECTLY READ THE Y AXIS OF THOSE
7 GRAPHS. AND THIS WAS PRETTY CLEARLY EXPLAINED IN
8 OUR PUBLICATION IN THE *JOURNAL OF CLINICAL*
9 *INVESTIGATION*. AND IN REALITY I THINK IT'S A MUCH
10 HIGHER NUMBER OF CELLS THAT ARE TRANSDUCED.

11 AND I THINK THAT A LOT OF THE CRITICISM
12 UNDERLYING THIS PROPOSAL WAS REALLY BASED ON, I
13 APOLOGIZE FOR SAYING THIS, BUT KIND OF FLAWED
14 EVALUATION OF THE PRECLINICAL DATA.

15 AND SO THE INVASIVE -- THE BACKGROUND OF
16 THIS IS THAT THE GENE TRANSFER APPROACH THAT'S BEING
17 USED IN THIS CLINICAL TRIAL FOR SPG50 MIRRORS AND
18 MIMICS KIND OF A LARGE BODY OF PRECLINICAL EVIDENCE
19 ACROSS A VARIETY OF DISEASES. I THINK THERE'S OVER
20 TWO DOZEN DISEASES THAT ARE USING A SIMILAR APPROACH
21 THAT ARE IN CLINICAL TRIALS NOW. AND THERE'S A
22 WEALTH OF PRECLINICAL DATA THAT'S PUBLISHED THAT'S
23 SHOWING FAIRLY SUBSTANTIAL AMOUNTS OF TRANSDUCTION
24 ACROSS THE BRAIN WITH THIS VECTOR, THIS ROUTE OF
25 DELIVERY, AND THIS DOSE.

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1 SO THOSE ARE REALLY THE POINTS THAT I
2 WANTED TO RAISE TODAY TO, I GUESS, REQUEST THAT CIRM
3 CONSIDER ALLOWING ELPIDA TO REAPPLY FOR THIS WITHOUT
4 IT WAITING FOR SIX MONTHS. I THINK THAT THIS WAS A
5 FAIRLY EASY, BUT A SIMPLE MISTAKE THAT WAS MADE BY
6 THE REVIEWERS THAT REALLY CLOUDED, GREATLY CLOUDED
7 THEIR ENTHUSIASM FOR THE OVERALL PROPOSAL. I'LL END
8 THERE. THANK YOU.

9 CHAIRMAN IMBASCIANI: THANK YOU FOR YOUR
10 COMMENT, DR. GRAY. GIL, DO YOU HAVE A COMMENT ON
11 THAT?

12 DR. MESSAHEL: I ALSO HAVE A COMMENT. CAN
13 YOU HEAR ME OKAY?

14 CHAIRMAN IMBASCIANI: LET'S SEE.

15 MR. TOCHER: YES, WE CAN. PLEASE CONFINE
16 YOUR COMMENTS TO THREE MINUTES. THANK YOU.

17 DR. MESSAHEL: I'M SOUAD MESSAHEL FROM
18 ELPIDA THERAPEUTICS AND THE PI OF THE CLIN2 GRANT.
19 I'D LIKE TO PLAY A VOICE RECORDING FROM A PARENT
20 WITH CHILDREN WITH SPG50 DISEASE WHO HAVE ASKED ME
21 TO SHARE THIS WITH YOU TODAY. I HOPE YOU CAN HEAR
22 THIS.

23 HELLO, BOARD MEMBERS OF THE CALIFORNIA
24 INSTITUTE FOR REGENERATIVE MEDICINE. MY NAME IS
25 REBECCA LOCKERT, AND I AM MOM OF NAOMI AND JACK. I

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1 SPEAK TO YOU TODAY TO HUMBLLY REQUEST YOU PROVIDE
2 ELPIDA WITH A GRANT TO CONTINUE THEIR WORK TREATING
3 CHILDREN WITH SPG50 DISEASE.

4 MY CHILDREN ARE WONDERFUL, HAPPY KIDS, AND
5 IN MANY WAYS THEY ARE TYPICAL. NAOMI IS TWO AND A
6 HALF AND LOVES CHICKEN NUGGETS AND NURSERY RHYMES.
7 JACK IS SEVEN MONTHS OLD AND ENJOYS EATING SWEET
8 POTATO AND HE LOVES ROLLING AROUND. BUT THEIR
9 DIFFERENCES ARE NOTABLE BECAUSE OF THEIR SPG50
10 DIAGNOSIS. NAOMI CANNOT WALK OR TALK AND IS JUST
11 NOW LEARNING TO CRAWL. JACK WAS EVALUATED AT THREE
12 MONTHS OLD FOR EARLY INTERVENTION THERAPIES, AND HE
13 WAS ALREADY MONTHS BEHIND HIS PEERS.

14 FOR A LONG TIME WE WONDERED WHY NAOMI
15 WASN'T MEETING MILESTONES AS SHE CONTINUED TO LAG
16 FURTHER BEHIND HER PEERS DESPITE NUMEROUS
17 INTERVENTIONS. ON FRIDAY, MAY 12, 2023, AFTER MANY
18 MONTHS OF TESTING AND EVALUATIONS, WE RECEIVED
19 NAOMI'S GENETIC TEST RESULTS. AND I WILL NEVER
20 FORGET THE PANIC THAT SET IN WHILE I WAITED THE HOUR
21 AND A HALF FOR A NEUROLOGIST TO CALL AND EXPLAIN THE
22 RESULTS.

23 WHEN WE LEARNED THE SEVERITY OF THE
24 CONDITION, THE WORLD FELL OUT FROM UNDER OUR FEET.
25 WORSE, WE LEARNED THIS WAS AN INHERITED CONDITION.

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1 AND OUR SON, SCHEDULED TO BE BORN IN EXACTLY FOUR
2 WEEKS, ALSO HAD A 25-PERCENT CHANCE OF BEING
3 AFFECTED. WE FOUND TERRY AND ELPIDA THAT VERY
4 NIGHT. WITHIN A DAY HE MADE TIME TO SPEAK TO US AND
5 HELP US CONNECT TO THE EXPERTS AND OTHER FAMILIES.
6 MORE IMPORTANTLY, HE AND ELPIDA PROVIDED HOPE FOR
7 US. WE SPENT MANY NIGHTS CRYING OURSELVES TO SLEEP
8 WITH THE THOUGHT OF WHAT WOULD HAPPEN TO OUR
9 BEAUTIFUL DAUGHTER. BUT THE HOPE ELPIDA GAVE US
10 HELPED US GET UP THE NEXT MORNING AND DO WHAT NEEDED
11 TO BE DONE. THERE WAS A TREATMENT THAT EXISTED. IT
12 WAS POSSIBLE FOR US TO CHANGE NAOMI'S LIFE.

13 AFTER JACK WAS BORN, WE SENT HIS DNA TEST
14 OFF IMMEDIATELY. FOR WEEKS WE AGONIZED OVER HIS
15 EVERY MOVEMENT, AND AT 27 DAYS OLD HE LANDED IN THE
16 CHILDREN'S HOSPITAL DUE TO FORMULA ASPIRATION. AS
17 WE WATCHED HIM STRAIN TO BREATHE EVEN WITH
18 SUPPLEMENTAL OXYGEN, HIS GENETIC TEST RESULTS WERE
19 RELEASED TO US. THE TEST WAS POSITIVE FOR SPG50.

20 I SAT SOBBING IN HIS HOSPITAL ROOM LETTING
21 FAMILY AND PROFESSIONALS KNOW THE DIAGNOSIS. TERRY
22 CALLED ME IMMEDIATELY AND AGAIN PROVIDED HOPE ON OUR
23 DARKEST DAY. ELPIDA WOULD DO EVERYTHING IN ITS
24 POWER TO TRY AND SAVE MY SON. AND THEY DID JUST
25 THAT.

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1 THE TEAM AT ELPIDA MADE INCREDIBLE EFFORTS
2 TO TREAT MY BABY. JACK RECEIVED THE GENE THERAPY
3 TREATMENT ON DECEMBER 6TH, 2023, JUST A FEW DAYS SHY
4 OF HIS SIX-MONTH BIRTHDAY. HE'S DOING FANTASTIC.
5 WE SEE A DIFFERENCE ALREADY. FOR EXAMPLE, MOST
6 BABIES SMILE AT PEOPLE BY FIVE WEEKS, BUT JACK WAS
7 NEVER ABLE TO CONNECT WITH US ANY ON SOCIAL LEVEL
8 BEFORE TREATMENT. NOW, INSTEAD OF LOOKING THROUGH
9 US, HE SMILES AT US, HE TALKS TO US, AND HE
10 INTERACTS WITH US. AS A MOM, I CAN'T TELL YOU HOW
11 GOOD THAT FEELS.

12 MR. TOCHER: EXCUSE ME. YOUR TIME IS UP.
13 IS THIS ABOUT TO CONCLUDE? THE TIME LIMIT OF THREE
14 MINUTES IS UP.

15 DR. MESSAHEL: IT JUST WRAPPED UP. THANK
16 YOU VERY MUCH FOR CONSIDERATION OF OUR APPEAL.
17 THANK YOU.

18 CHAIRMAN IMBASCIANI: THANK THE MEMBERS OF
19 THE PUBLIC FOR THEIR COMMENTS. ARE THERE ANY
20 OTHERS? YES, WE HAVE ANOTHER.

21 DR. IANNACCONE: HELLO.

22 CHAIRMAN IMBASCIANI: YES, HELLO. WE CAN
23 HEAR YOU. PLEASE SPEAK CLOSE TO YOUR MICROPHONE.
24 THANK YOU.

25 DR. IANNACCONE: THANK YOU SO MUCH. THIS

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1 IS SUSAN IANNACONE, AND I'M A PEDIATRIC NEUROLOGIST
2 AT UT SOUTHWESTERN AND THE SITE PI FOR THIS PHASE 1
3 STUDY OF THAT SPG50. AND I JUST WANT TO GIVE YOU AN
4 UPDATE ON THIS PHASE 1 STUDY.

5 WE HAVE ENROLLED THREE PATIENTS. THE
6 FIRST PATIENT WAS FIVE YEARS OLD AT DOSING AND IS
7 COMING UP AT 12 MONTHS AFTER THIS INFUSION. PATIENT
8 TWO WAS THREE YEARS OLD AT THE TIME OF DOSING AND IS
9 NOW NINE MONTHS OUT FROM THAT TREATMENT. AND
10 PATIENT THREE, AS YOU JUST HEARD, WAS FIVE MONTHS
11 OLD AT DOSING AND IS NOW APPROACHING TWO MONTHS
12 AFTER THE TREATMENT. ALL OF THE PATIENTS ARE DOING
13 EXTREMELY WELL AT THIS TIME IN TERMS OF GENERAL
14 MEDICAL STATUS.

15 THE FIRST PATIENT HAD SOME DIFFICULTY WITH
16 EMESIS AFTER THE DOSING WHICH IS VERY COMMON AFTER
17 AAV9 AND SUBSEQUENTLY THE OTHER TWO PATIENTS DID
18 MUCH BETTER. THERE'S NO EVIDENCE OF OBJECTIVE
19 IMPROVEMENT IN NEUROLOGIC STATUS RIGHT NOW, BUT THE
20 CHILDREN ARE ALL STABLE FROM THE NEUROLOGIC
21 STANDPOINT. THANK YOU.

22 CHAIRMAN IMBASCIANI: THANK YOU, DOCTOR.
23 WE HAVE A BOARD MEMBER FISCHER-COLBRIE COMMENT.

24 MR. FISCHER-COLBRIE: I REALIZE THERE'S A
25 MOTION ON THE TABLE. WOULD LIKE TO UNDERSTAND WHAT

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1 THE CONSIDERATION MIGHT BE TO PROVIDE A SCENARIO OF
2 ALLOWING FOR RESUBMISSION AND GOING IN EFFECT WITH A
3 SCORE OF 2 FOR THIS. I'M NOT SURE WHAT THE PROTOCOL
4 IS FOR PROVIDING THAT.

5 CHAIRMAN IMBASCIANI: GIL, CAN I ASK YOU
6 TO ELABORATE?

7 DR. SAMBRANO: SURE. SO THIS APPLICATION
8 HAD A SCORE OF 3. ALL APPLICANTS ARE ABLE TO
9 RESUBMIT AND ADDRESS CONCERNS THAT COME UP FROM THE
10 GRANTS WORKING GROUP. AND AS YOU KNOW, THE GRANTS
11 WORKING GROUP IS VERY KEEN ON UNDERSTANDING WHAT THE
12 DIFFERENCE BETWEEN A 1, 2, AND 3 IS. AND THEY'RE
13 VERY DELIBERATE IN TERMS OF HOW THEY APPROACH THAT.

14 OFTEN THEY SEE SOMETHING THAT A SCORE OF 2
15 IS SIMPLY NEEDING SIMPLE CLARIFICATION AND
16 IMPROVEMENT THAT CAN READILY COME BACK. I THINK IN
17 THIS PARTICULAR APPLICATION, THERE WERE A GROUP OF
18 FOUR THAT THOUGHT THAT MIGHT BE THE CASE, BUT WE HAD
19 TEN THAT THOUGHT OTHERWISE, THAT THERE WERE MORE
20 SIGNIFICANT CONCERNS THAT NEEDED TO BE ADDRESSED
21 THAT WOULD PROBABLY NEED THE SIX-MONTH PERIOD BEFORE
22 THEY COULD COME BACK.

23 SOME OF THOSE ARE RELATED TO THE
24 PRECLINICAL DATA THAT WAS REFERENCED, BUT SOME OF IT
25 WAS ALSO RELATED TO THE CURRENT STAGE OF THE PROGRAM

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1 AND HEARING BACK FROM THE FDA ON SOME OF THE
2 SPECIFIC ELEMENTS, SUCH AS THE CMC AND THE REDESIGN
3 OF THEIR PLAN. SO CERTAINLY WE WOULD WELCOME THE
4 APPLICANT TO REVISE THE APPLICATION AND RESUBMIT AT
5 THE SIX-MONTH PERIOD AS WAS RECOMMENDED BY THE
6 GRANTS WORKING GROUP.

7 CHAIRMAN IMBASCIANI: THANK YOU, GIL.

8 DR. MELMED: CAN YOU REPEAT --

9 MR. TOCHER: YOU HAVE A RECUSAL.

10 DR. MELMED: I CAN'T ASK A QUESTION?

11 CHAIRMAN IMBASCIANI: THANKS ANYWAY.

12 DAVID.

13 DR. HIGGINS: I JUST WANT TO BE CLEAR.
14 THERE'S TWO SCENARIOS HERE. ONE IS THAT A MISTAKE
15 WAS MADE, AND IT CAUSED A DIFFERENT INTERPRETATION
16 OF DATA. THE OTHER IS THAT A MISTAKE WASN'T MADE,
17 AND THE STATE OF THE CLINICAL TRIAL WAS APPROPRIATE.
18 CAN YOU SORT OF ASSURE US THAT THERE WASN'T JUST
19 SIMPLY A MISTAKE IN ONE PIECE OF DATA, THAT IF IT
20 HAD BEEN INTERPRETED DIFFERENTLY OR FLIPPED OR
21 WHATEVER, THAT IT WOULD RESULT IN MORE ONES, I
22 GUESS?

23 DR. SAMBRANO: SO I THINK AN IMPORTANT
24 THING TO CONSIDER IS THAT THESE SCORES ARE NOT BASED
25 ON ONE SINGULAR ITEM. SO IN THIS CASE IT WAS NOT

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1 SIMPLY THE PRECLINICAL DATA. BUT, NEVERTHELESS, THE
2 WAY WE ENCOURAGE APPLICANTS TO DO THIS IS BY
3 REVISING THEIR APPLICATION, ADDRESSING THE CONCERNS
4 SO THAT THE GRANTS WORKING GROUP CAN SEE IT, AND
5 CORRECT ANY MISINTERPRETATIONS OR PROVIDE ADDITIONAL
6 INFORMATION THAT MAY CLARIFY WHAT IT IS THAT THEY
7 MAY HAVE NOT SEEN THE WAY APPLICANTS WERE TRYING TO
8 CONVEY.

9 SO TO THE PROCESS OF HAVING A 3 SIMPLY
10 MEANS THEY CAN REVISE, ADDRESS THOSE CONCERNS, AND
11 COME BACK IN SIX MONTHS.

12 DR. HIGGINS: AND THE SIX MONTHS IS NOT A
13 DEADLINE. IT'S JUST --

14 DR. SAMBRANO: IT'S NOT A DEADLINE. IT'S
15 JUST THE MINIMUM AMOUNT OF TIME BASED ON WHAT THE
16 GRANTS WORKING GROUP THOUGHT THE APPLICATION NEEDS
17 IN ORDER TO COME BACK.

18 DR. HIGGINS: GREAT. THANKS, GIL.

19 CHAIRMAN IMBASCIANI: THANK YOU, BOARD
20 MEMBER HIGGINS. ANY OTHER COMMENT FROM BOARD
21 MEMBERS?

22 MR. FISCHER-COLBRIE: GIL, JUST AS A
23 REMINDER FOR EVERYBODY, IF YOU CAN REMIND PEOPLE
24 WHAT A 2 DOES IN TERMS OF RESUBMISSION AND
25 REAPPLICATION AND THE TIME PERIOD.

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1 DR. SAMBRANO: SURE. FOR A SCORE OF 2, IT
2 IS UP TO THE APPLICANT TO DETERMINE WHEN THEY ARE
3 READY TO COME BACK. BUT TYPICALLY, IN TERMS OF HOW
4 IT'S GIVEN BY THE GWG, THE ASSUMPTION IS THEY CAN
5 COME BACK WITHIN ABOUT A TWO-MONTH PERIOD. AND SO
6 WHAT WE DO, WE PROVIDE A SUMMARY AS YOU'VE SEEN,
7 LIKE THIS, THAT PROVIDES ALL OF THE COMMENTS AND
8 HIGHLIGHTS SPECIFICALLY THE CONCERNS THAT WERE
9 RAISED BY THE GRANTS WORKING GROUP FOR THEM TO
10 ADDRESS. WHAT COMES BACK FOR A 2 IS ESSENTIALLY THE
11 SAME APPLICATION WITH REVISIONS ON IT AND
12 CORRECTIONS AND A STATEMENT FOR WHAT IT IS THAT THEY
13 DID.

14 FOR A SCORE OF 3, THEY RESTART AN
15 APPLICATION, BUT THEY SIMILARLY ADDRESS THE CONCERNS
16 THAT ARE RAISED BY THE GRANTS WORKING GROUP. AND
17 THE GRANTS WORKING GROUP HAS AN AWARENESS OF THE
18 FACT THAT THIS CAME IN BEFORE.

19 CHAIRMAN IMBASCIANI: THANK YOU. ANY
20 OTHER BOARD MEMBERS WISH TO MAKE A COMMENT?

21 DR. FLOWERS: I HAVE ALSO A CLARIFYING
22 QUESTION. IF WE DO NOT VOTE IN FAVOR OF THE
23 RECOMMENDATION TO NOT FUND THE GRANT, WHAT IS THE
24 OUTCOME?

25 DR. SAMBRANO: SO THEN THEY CAN COME BACK

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1 IN SIX MONTHS WITH A NEW APPLICATION.

2 DR. FLOWERS: SO THAT MAKES ME FEEL LIKE
3 EITHER WAY IT'S SIX MONTHS.

4 DR. SAMBRANO: I'M SORRY. NO. WELL, IF
5 YOU VOTE IN FAVOR OF THE MOTION, WHICH IS TO NOT
6 FUND, THAT MEANS THAT THEY HAVE THE OPTION TO COME
7 BACK IN SIX MONTHS BECAUSE THEY GOT A SCORE OF 3.

8 DR. FLOWERS: WHAT IF WE VOTE AGAINST THE
9 MOTION?

10 MR. TOCHER: WE WOULD NEED ANOTHER MOTION.

11 CHAIRMAN IMBASCIANI: THANK YOU. OKAY.

12 DR. THOMAS: SO I HAVE A COUPLE OF
13 COMMENTS. ONE IS I'LL PREFACE THIS BY SAYING I
14 WASN'T ON BOARD WHEN THIS GWG WAS HELD. BUT I CAN
15 REPRESENT, HAVING SAT IN ON VIRTUALLY EVERY ONE FOR
16 THE 12 YEARS I WAS CHAIR, THAT THE LEVEL OF
17 COMPETENCE OF THE REVIEWERS IS, IN GENERAL,
18 EXTREMELY HIGH. AND IF YOU WERE TO LISTEN TO THE
19 DEGREE OF DETAIL THAT THEY GIVE TO THE STUDY OF EACH
20 OF THE APPLICATIONS AND THE COMMENTARY THEY GIVE AND
21 THE EXPERTISE THEY BRING TO THE TABLE, GENERALLY
22 SPEAKING, IT IS HARD TO BELIEVE THAT THEY MADE A
23 FATAL MISTAKE IN THEIR EVALUATION OF SOMETHING. I'M
24 NOT SAYING IT CAN'T HAPPEN, BUT I JUST WANTED TO LAY
25 THAT OUT AS A GENERAL STATEMENT ABOUT THE GWG.

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1 ANOTHER THING, POINT I'D LIKE TO MAKE, AND
2 I COMPLETELY APPRECIATE THE CIRCUMSTANCES HERE THAT
3 THE FAMILY IS ENDURING, WHICH WE ALL FEEL TERRIBLE
4 ABOUT FOR SURE. BUT IN TERMS OF CIRM'S PROCESS, WE
5 HAVE -- THE SCORE OF 3 IS GIVEN FOR A REASON, AND
6 THIS WASN'T A CLOSE CALL ON THAT NUMBER, AND THAT IT
7 HAS NOT BEEN OUR PRACTICE THAT I'M AWARE OF TO EVER
8 HAVE TAKEN A TIER III RECOMMENDATION AND TURNED THAT
9 INTO ANYTHING BUT A TIER III RESULT, WHICH IS TO,
10 GIL, YOU CAN CORRECT ME IF I'M WRONG ON THAT.

11 DR. SAMBRANO: YOU'RE CORRECT.

12 DR. THOMAS: AND THAT THE ASK HERE IS NOT
13 FOR APPROVAL, ALTHOUGH I'M SURE THAT WOULD BE
14 APPRECIATED, BUT FOR A HYBRID APPROACH, WHICH IS TO
15 COME BACK IN A LESSER TIME PERIOD, BUT TOO HAS NEVER
16 BEEN DONE PROCEDURALLY FOR ANY APPLICATION THAT
17 RECEIVED A TIER III.

18 SO JUST TO LET THE BOARD KNOW THAT AND
19 THEY HAVE A PROCESS CONCERN, THAT IF WE START DOING
20 THAT, THAT WILL OPEN UP THE FLOODGATES FOR A SERIES
21 OF TIER III APPEALS AND LIKE SUGGESTIONS, ET CETERA,
22 WHICH IS NOT SOMETHING THAT CONFORMS TO WHAT WE'VE
23 DONE HISTORICALLY. SO WITH ALL DUE RESPECT TO THE
24 TIMING HERE, AND, AGAIN, WITH GREAT APPRECIATION FOR
25 WHAT THE FAMILY IS DEALING WITH, I JUST WANTED THE

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1 BOARD TO KNOW THOSE TWO POINTS.

2 CHAIRMAN IMBASCIANI: THANK YOU, DR.
3 THOMAS. I DON'T SEE ANY OTHER COMMENTS. I'M
4 GOING TO ASK SCOTT TO TAKE THE ROLL THEN.

5 DR. HIGGINS: MR. CHAIRMAN, ONE QUICK
6 COMMENT. I JUST WANT TO MAKE SURE THAT TO SAY
7 PUBLICLY THAT I WAS NOT FOR A MOMENT CHALLENGING
8 YOUR COMPETENCE OR THE END PRODUCT THAT YOU GIVE.
9 WE RESPECT YOU BEYOND ANY STANDARD THAT ANYBODY ELSE
10 COULD STAND UP THERE AND MAKE.

11 DR. SAMBRANO: WE APPRECIATE THE
12 QUESTIONS, AND THAT'S PART OF THE PROCESS. AND SO
13 THEY'RE ALWAYS WELCOME. THANK YOU, DAVID.

14 CHAIRMAN IMBASCIANI: SCOTT, BEFORE YOU
15 CALL THE ROLL, FOR REASONS SIMILAR TO THE LAST TIME,
16 I'M GOING TO ASK YOU TO REPEAT THE MOTION AND WHAT
17 IT MEANS.

18 MR. TOCHER: THE MOTION IS TO ACCEPT THE
19 RECOMMENDATION OF THE GRANTS WORKING GROUP AND TO
20 NOT FUND THE APPLICATION AND NOT ALLOW RESUBMISSION
21 FOR SIX MONTHS. SO A YES VOTE IS TO FOLLOW THE
22 RECOMMENDATION AND ALLOW RESUBMISSION ONLY AFTER SIX
23 MONTHS.

24 CHAIRMAN IMBASCIANI: THANK YOU VERY MUCH.
25 NOW CALL THE ROLL. THANK YOU.

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1 MR. TOCHER: LEONDRA CLARK-HARVEY.
2 DR. CLARK-HARVEY: YES.
3 MR. TOCHER: ANNE-MARIE DULIEGE. YSABEL
4 DURON.
5 MS. DURON: WITH HEAVY HEART, I SAY YES.
6 MR. TOCHER: MARK FISCHER-COLBRIE.
7 MR. FISCHER-COLBRIE: YES.
8 MR. TOCHER: FRED FISHER.
9 DR. FISHER: YES.
10 MR. TOCHER: ELENA FLOWERS.
11 DR. FLOWERS: YES.
12 MR. TOCHER: DAVID HIGGINS.
13 DR. HIGGINS: YES.
14 MR. TOCHER: VITO IMBASCIANI.
15 CHAIRMAN IMBASCIANI: YES.
16 MR. TOCHER: STEVE JUELSGAARD.
17 MR. JUELSGAARD: YES.
18 MR. TOCHER: RICH LAJARA.
19 MR. LAJARA: YES.
20 MR. TOCHER: CHRIS MIASKOWSKI.
21 DR. MIASKOWSKI: YES.
22 MR. TOCHER: ADRIANA PADILLA.
23 DR. PADILLA: YES.
24 MR. TOCHER: JOE PANETTA.
25 MR. PANETTA: YES.

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1 MR. TOCHER: MARV SOUTHARD.

2 DR. SOUTHARD: YES.

3 MR. TOCHER: DAN BERNAL.

4 MR. BERNAL: AYE.

5 MR. TOCHER: I'LL TRY ONE MORE TIME FOR
6 ANNE-MARIE DULIEGE. THANK YOU. THE MOTION CARRIES.

7 CHAIRMAN IMBASCIANI: THANK YOU, MR.
8 TOCHER. AND THANK YOU, BOARD MEMBERS, FOR WHAT WAS
9 A DIFFICULT CONVERSATION, I KNOW. I'D LIKE TO MOVE
10 TO --

11 DR. THOMAS: MR. CHAIR, MAY I ADD A
12 COMMENT HERE? I'VE SORT OF CHOSEN THIS POINT IN THE
13 AGENDA TO MAKE AN FYI FOR THE BOARD, WHICH I THINK
14 YOU'LL APPRECIATE. SO WE'VE JUST HAD APPROVAL OF
15 SEVERAL APPLICATIONS, MOST OF WHICH HAPPENED TO BE
16 IN THE NEURO SPACE. WE HAD VERY RECENTLY -- AS THE
17 BOARD RECALLS, YOU ALL APPROVED A FUNDING PLAN FOR
18 NEUROPSYCH AT A RECENT BOARD MEETING. AND THAT WAS
19 SORT OF THE KICKOFF TO HOW WE'RE GOING TO GO ABOUT
20 DEPLOYING THE BILLION FIVE AUTHORIZED FOR NEURO
21 CONDITIONS IN PROP 14.

22 THAT, OF COURSE, ONCE THAT WAS APPROVED,
23 BEGGED THE QUESTION OF BECAUSE IT WAS A HUNDRED PLUS
24 MILLION DOLLARS ALLOCATED, HOW WERE WE GOING TO
25 ALLOCATE THE BALANCE OF THE 1.4 BILLION. AND SO

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1 THAT WAS THE QUESTION SQUARELY BEFORE THE NEURO TASK
2 FORCE IN A RECENT MEETING THAT IT HAD IN WHICH
3 CHAIRMAN OF THE TASK FORCE, WHICH WAS LARRY, DID AN
4 EXPERT JOB IN GUIDING THE GROUP THROUGH A DISCUSSION
5 WHICH CONTEMPLATED A FUNDING PLAN FOR NOT JUST
6 ADDITIONAL NEUROPSYCH PROJECTS, BUT AS WELL FOR
7 NEURODEGENERATIVE PROJECTS AND NEURO-INJURY
8 PROJECTS.

9 AND THE UPSHOT OF THE DISCUSSION WAS A
10 GAME PLAN FOR HOW TO PROCEED COMPREHENSIVELY GOING
11 FORWARD TO DEPLOY THAT REMAINING FUNDING WE HAVE FOR
12 THAT VERY IMPORTANT SET OF CONDITIONS SET FORTH IN
13 THE PROPOSITION.

14 SO THIS WAS A -- DIDN'T WANT TO LET THIS
15 GO WITHOUT MENTIONING THIS. THIS IS A MAJOR
16 DEVELOPMENT FOR CIRM TO NOW HAVE THIS COMPREHENSIVE
17 GAME PLAN. AND I WOULD LIKE TO SINGLE OUT ROSA
18 SPECIFICALLY WHO WAS THE, ROSA AND HER TEAM, WHO
19 DEVELOPED A VERY COMPREHENSIVE BACKGROUND PIECE THAT
20 WAS THE UNDERPINNING OF THE ENTIRE NEURO TASK FORCE
21 DISCUSSION THAT WE HAD. AND JUST TO COMMEND ROSA
22 FOR HER EXCELLENT WORK AND HER TEAM IN DOING THAT.
23 SO DIDN'T WANT TO LET THIS OPPORTUNITY PASS. I
24 THOUGHT, AFTER HAVING ENTERTAINED THESE NEURO
25 APPLICATIONS, IT WAS A GOOD TIME TO INFORM THE

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1 BOARD. SO THANK YOU.

2 CHAIRMAN IMBASCIANI: THANK YOU, J.T., FOR
3 YOUR COMMENTS. AND, GIL, THANK YOU AND YOUR WHOLE
4 TEAM FOR ALL THE WORK ON THE PRESENTATION.
5 APPRECIATE IT.

6 I'D LIKE INVITE TO THE PODIUM OUR
7 FINANCIAL OFFICER, POUNEH SIMPSON FOR A DISCUSSION
8 OF THE FINANCIAL AUDIT. THIS IS AGENDA ITEM 15.

9 MS. SIMPSON: MR. CHAIR, MADAM VICE CHAIR,
10 AND MEMBERS OF THE BOARD. I'M POUNEH SIMPSON,
11 SENIOR DIRECTOR OF FINANCE. THANK YOU FOR GIVING ME
12 AN OPPORTUNITY TO PRESENT THE FISCAL YEAR 21/22
13 FINANCIAL AUDIT TODAY.

14 AS BACKGROUND, STATE AGENCIES ARE REQUIRED
15 TO PROVIDE THEIR FINANCIAL STATEMENTS TO THE STATE
16 CONTROLLER'S OFFICE EVERY YEAR AND THEY'RE DONE.
17 CIRM HAS ADDITIONAL LAYERS OF AUDITING AND REVIEW.
18 SPECIFICALLY, PROP 71 AND PROP 14 REQUIRE THAT CIRM
19 HAVE AN ADDITIONAL FINANCIAL AUDIT PERFORMED BY AN
20 INDEPENDENT ACCOUNTING FIRM BEFORE IT IS AUDITED BY
21 THE STATE CONTROLLER'S OFFICE. THIS MAKES CIRM ONE
22 OF THE MOST AUDITED STATE AGENCIES IN THE STATE OF
23 CALIFORNIA.

24 THIS YEAR WE SELECTED MACIAS, GINI &
25 O'CONNELL TO PERFORM THE FINANCIAL AUDIT THAT'S

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1 BEFORE YOU. THE AUDIT LOOKS AT OUR PERFORMANCE WITH
2 RESPECT TO OUR MANDATE AND MISSION. SO I WILL START
3 BY READING OUR MISSION. ACCELERATING WORLD-CLASS
4 SCIENCE TO DELIVER TRANSFORMATIVE REGENERATIVE
5 MEDICINE TREATMENTS IN AN EQUITABLE MANNER TO A
6 DIVERSE CALIFORNIA AND WORLD.

7 TO PROVIDE SOME CONTEXT WITH REGARDS TO
8 THIS AUDIT, I WANTED TO LET YOU KNOW THAT PROP 14
9 WAS ON THE BALLOT IN NOVEMBER OF 2020. SO IN
10 JANUARY OF 2021, CIRM HAD A SIX-MONTH RELAUNCH.
11 DURING THAT RELAUNCH, WE SOLD OUR VERY FIRST PROP 14
12 BOND, WHICH WAS AN INFLUX OF REVENUE THAT WAS
13 REPRESENTED IN OUR FINANCIAL AUDIT THAT WAS BEFORE
14 YOU LAST YEAR. BECAUSE IT WAS A SHORT SIX-MONTH
15 RELAUNCH, WE DIDN'T SPEND ALL THE REVENUE AVAILABLE
16 TO US.

17 SO WITH REGARDS TO THE AUDIT THAT'S BEFORE
18 YOU TODAY, WHICH IS FISCAL YEAR 21/22 ENDING IN JUNE
19 30TH OF '22, WE HAD REVENUES CARRIED FORWARD FROM
20 THE PRIOR YEAR. THEREFORE, NO ADDITIONAL BONDS WERE
21 SOLD. BUT WE HAD EXPENDITURES OF \$138 MILLION
22 APPROXIMATELY THAT ARE REFLECTED IN THE AUDIT BEFORE
23 YOU. THIS LEAVES A NET BALANCE OF NEGATIVE 90
24 MILLION BECAUSE WE DIDN'T HAVE REVENUE COMING IN.
25 WE HAD THE CARRY-OVER.

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1 THIS IS SOMETHING THAT IRONS OUT OVER THE
2 YEARS AS THE INFLOW OF REVENUE AND THE OUTPUT OF
3 EXPENDITURES EVENS OUT WITH OUR PROGRAM. AND YOU
4 WILL SEE THAT IN FUTURE FISCAL AUDITS.

5 I WANTED TO TALK A LITTLE BIT ABOUT THE
6 AUDIT AND WHAT IT WAS LOOKING AT. IT WAS TESTING
7 THE FAIR REPRESENTATION OF OUR FINANCIAL DATA AND
8 LOOKING AT OUR INTERNAL CONTROLS TO ENSURE THAT WE
9 WERE NOT MISREPRESENTING ANY FINANCIAL DATA DUE TO
10 ERROR OR FRAUD.

11 I'M HAPPY TO REPORT THAT, ONCE AGAIN,
12 THERE WERE NO AUDIT FINDINGS IN OUR FINANCIAL AUDIT.
13 THE AUDIT WAS CERTIFIED BY THE STATE CONTROLLER'S
14 OFFICE SUBSEQUENT TO THE COMPLETION BY OUR
15 INDEPENDENT AUDITING FIRM. OF SIGNIFICANT NOTE IS
16 THAT IN THIS AUDIT YOU SEE THE FIRST LARGE INCREASE
17 IN REVENUE TO FUND 1031, WHICH IS OUR PATIENT
18 SUPPORT FUND. THIS IS THE VEHICLE BY WHICH WE'RE
19 FUNDING THE PATIENT SUPPORT PROGRAM THAT YOU'VE
20 HEARD SO MUCH ABOUT.

21 WE HAVE CRAIG HARNER, THE ASSURANCE
22 PARTNER WITH MGO, WITH US TODAY WHO WILL GO OVER IN
23 DETAIL THE FINANCIAL AUDIT AND ANSWER YOUR
24 QUESTIONS. THANK YOU.

25 CHAIRMAN IMBASCIANI: THANK YOU, POUNEH.

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1 I PRESUME THE PRESENTATION IS COMING IN REMOTELY,
2 YES?

3 MR. HARNER: YEAH. THIS IS CRAIG. I'M
4 HERE REMOTE. SO I'LL SHARE MY SCREEN AND BRING UP
5 THE FINANCIAL STATEMENTS. THANK YOU FOR THAT
6 INTRODUCTION, POUNEH. AND THANK YOU TO THE MEMBERS
7 OF THE ICOC FOR ALLOWING US TO PRESENT THE RESULTS
8 OF OUR AUDIT TODAY.

9 POUNEH SUMMED UP THE SCOPE AND PURPOSE OF
10 THE AUDIT VERY WELL. AS SHE NOTED, CIRM IS ONE OF
11 THE MOST, IF NOT THE MOST AUDITED ENTITY IN THE
12 WHOLE STATE OF CALIFORNIA. AND ON TOP OF THE AUDIT
13 THAT THE STATE CONTROLLER DOES AND THAT WE DO, AFTER
14 WE ISSUE OUR AUDIT REPORTS, JUST SO THE ICOC IS
15 AWARE, THE STATE CONTROLLER THEN COMES IN AND
16 REVIEWS OUR AUDIT AND OUR AUDIT WORKPAPERS AND MAKE
17 SURE THAT WE PERFORMED THE AUDIT IN ACCORDANCE WITH
18 THE APPROPRIATE AUDITING STANDARDS AND CALIFORNIA
19 LAW, REGULATIONS, AND CONTRACTS. SO THERE'S ANOTHER
20 LAYER ON TOP OF THIS AS WELL.

21 SO POUNEH MENTIONED WE PERFORMED THE AUDIT
22 FOR THE FISCAL YEAR ENDED JUNE 30, 2022. AND I
23 HAVE -- AND AS PART OF OUR AUDIT, WE ISSUE THREE
24 REPORTS, AND THOSE THREE REPORTS ARE CONTAINED IN
25 TWO DOCUMENTS WHICH I'LL GO OVER WITH YOU TODAY.

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1 THE FIRST DOCUMENT I HAVE AND SHARING ON
2 THE SCREEN CONTAINS OUR INDEPENDENT AUDITOR'S
3 REPORT, IT CONTAINS THE FINANCIAL STATEMENTS, AND
4 THEN ALSO A SECTION CALLED MANAGEMENT DISCUSSION AND
5 ANALYSIS. AND WHAT THIS IS IS MEANT TO BE READ IN
6 CONJUNCTION WITH THE FINANCIAL STATEMENTS THAT
7 MANAGEMENT PREPARES. THEY GO THROUGH AND THEY
8 EXPLAIN ANY SIGNIFICANT CHANGES YEAR OVER YEAR.

9 SO THE VERY FIRST SECTION OF THE FINANCIAL
10 STATEMENTS CONTAINS OUR INDEPENDENT AUDITOR'S
11 REPORT. AND THE FIRST SECTION HERE CONTAINS OUR
12 AUDIT OPINION. AND SO WE'RE HAPPY TO REPORT THAT WE
13 ISSUED AN UNMODIFIED OPINION ON CIRM'S FINANCIAL
14 STATEMENTS. AND, AGAIN, UNMODIFIED OPINION IS THE
15 HIGHEST LEVEL OF ASSURANCE THAT AN INDEPENDENT
16 AUDITOR CAN GIVE AN ORGANIZATION REGARDING THE FAIR
17 PRESENTATION OF THEIR FINANCIAL STATEMENTS.

18 AS WE GO DOWN, WE PROVIDE OUR BASIS FOR
19 OUR OPINIONS, WHICH IS HOW WE'RE ABLE TO CONCLUDE
20 THAT WE CAN SUPPORT AN UNMODIFIED OPINION. AND WE
21 TALK ABOUT HOW WE PERFORMED THE AUDIT IN ACCORDANCE
22 WITH THE GENERALLY ACCEPTED AUDITING STANDARDS AND
23 ALSO GOVERNMENT AUDITING STANDARDS. THAT ADDS AN
24 ADDITIONAL LAYER ONTO THE SCOPE OF WORK WE HAVE TO
25 DO, AND THERE'S A SPECIAL REPORT FOR THAT WHICH I'LL

1 GET TO IN A FEW MINUTES.

2 THERE'S ANOTHER REPORT THAT GOES THROUGH
3 THE RESPONSIBILITIES OF MANAGEMENT, WHICH POUNEH
4 SUMMED UP VERY NICELY, AND THE RESPONSIBILITIES OF
5 THE AUDITING FIRM. AND SO THIS GOES THROUGH ALL OUR
6 REQUIREMENTS THAT WE HAVE TO DO IN PERFORMING AN
7 AUDIT. WE HAVE TO EXERCISE PROFESSIONAL JUDGMENT,
8 MAINTAIN PROFESSIONAL SKEPTICISM THROUGHOUT THE
9 AUDIT, WHICH MEANS WE'RE CONSTANTLY ASKING QUESTIONS
10 AND THE LIKE. WE ALSO HAVE TO MAINTAIN AND REMAIN
11 INDEPENDENT OF MANAGEMENT AND THE ENTITY. AND THEN
12 ALSO WE EVALUATE THE APPROPRIATENESS OF ALL THE
13 ACCOUNTING POLICIES THAT ARE USED BY CIRM, ANY
14 SIGNIFICANT JUDGMENTS OR ESTIMATES MADE BY
15 MANAGEMENT, AND THEN WHETHER THERE'S ANY CONDITIONS
16 OR EVENTS THAT CAUSE US TO BE BELIEVE THAT THERE'S A
17 SUBSTANTIAL DOUBT ABOUT A GOING CONCERN, WHICH THERE
18 WERE NOT.

19 AND THEN THE LAST PAGE OF OUR INDEPENDENT
20 AUDITOR'S REPORT IS WHERE WE SIGN AND WE DATED THE
21 REPORT. YOU WILL SEE THAT WE ISSUED OUR REPORT ON
22 NOVEMBER 4, 2022, AND, AGAIN, WE ISSUED A MODIFIED
23 OPINION.

24 THE NEXT SECTION IS THIS ND&A. THIS
25 SECTION IS NOT, YOU WILL NOTICE, IT'S NOT AUDITED,

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1 IT'S UNAUDITED; HOWEVER, WE DO READ THROUGH IT AND
2 MAKE SURE THERE'S NO MATERIAL INCONSISTENCIES WITH
3 ANY OF THE NUMBERS AND AMOUNTS AND DISCUSSIONS WITH
4 THE FINANCIAL STATEMENTS THEMSELVES, AND WE MAKE
5 SURE THAT MANAGEMENT'S EXPLANATIONS MAKE SENSE.

6 THE FINANCIAL STATEMENTS THEMSELVES ARE
7 WHAT WE AUDIT. WE HAVE THE BALANCE SHEET WHICH
8 CONTAINS WHAT'S CALLED THE STEM CELL FUND AND WHAT
9 WE CALL STATEMENT OF GOVERNMENTAL ACTIVITIES, WHICH
10 IN THIS CASE IS JUST MADE UP OF ONE FUND, THE STEM
11 CELL FUND.

12 AND THEN THE SECOND PAGE IS THE INCOME
13 STATEMENT, WHICH IS A STATEMENT OF ACTIVITIES AND
14 THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
15 IN FUND BALANCES. THIS SHOWS THE CHANGES FOR THE
16 YEAR, THE REVENUES THAT CAME IN, AND THE
17 EXPENDITURES THAT WERE MADE.

18 AND THEN THE FINAL SECTION THAT THE AUDIT
19 CONTAINS IS NOTES TO THE FINANCIAL STATEMENTS. SO
20 THESE CONTAIN MORE INFORMATION ABOUT THE BALANCES
21 THAT ARE IN THE FINANCIAL STATEMENTS THEMSELVES AND
22 THE ACCOUNTING POLICIES THAT ARE USED.

23 THIS YEAR, BECAUSE OF THE AFOREMENTIONED
24 PROP 14 PASSING AND THE NEW FUND CREATED FOR THE
25 2020 OR PROP 14 EXPENDITURES AND BOND MONIES, WE

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1 RECOMMENDED THAT MANAGEMENT INCLUDE WHAT'S CALLED A
2 COMBINING STATEMENT AS SUPPLEMENTARY INFORMATION.
3 THE PURPOSE OF THIS IS JUST TO PROVIDE MORE DETAILED
4 INFORMATION ABOUT THE TOTAL STEM CELL FUND AND
5 WHAT'S MADE OF IT.

6 SO YOU CAN SEE IT'S BEEN BROKEN OUT INTO
7 THREE SUBFUNDS, IF YOU WILL. THE FIRST ONE WAS THE
8 STEM CELL FUND OF 2004, WHICH IS THE PROP 71 FUND,
9 AND THE NEW STEM CELL FUND OF 2020, WHICH IS THE NEW
10 PROP 14 FUND, AND ALSO THE LICENSING AND ROYALTIES
11 FUND WHICH IS FOR THE PATIENT SERVICES.

12 AND SO WHEN WE ADD UP THESE THREE FUNDS
13 HERE, WE GET TO THE TOTAL STEM CELL FUND THAT WAS
14 PRESENTED ON THE BALANCE SHEET EARLIER. AS WELL AS
15 THE SAME WITH THE INCOME STATEMENT, IT SHOWS THE
16 DIFFERENT REVENUES AND EXPENDITURES BROKEN OUT BY
17 EACH OF THE DIFFERENT FUNDS. WHAT WE'LL START
18 EXPECTING IS THAT AS THE PROP 71 FUNDS WIND DOWN,
19 THESE EXPENDITURES AND THE MONIES COMING IN WILL
20 START TO DIMINISH OVER THE NEXT FEW YEARS WHILE THE
21 ACTIVITIES IN THE STEM CELL FUND OF 2020 OR PROP 14
22 FUNDS WILL START TO INCREASE SUBSTANTIALLY.

23 THE LAST REPORT IN THE FINANCIAL STATEMENT
24 DOCUMENT IS WHAT WE CALL OUR INDEPENDENT AUDITOR'S
25 REPORT OVER INTERNAL CONTROLS AND ON COMPLIANCE WITH

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1 OTHER MATTERS WHERE WE PERFORM AN AUDIT IN
2 ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS. SO
3 AS I MENTIONED, THE GOVERNMENT AUDITING STANDARDS
4 ADDS AN ADDITIONAL LAYER OF THINGS THAT WE HAVE TO
5 DO AS PART OF OUR AUDIT. ONE IS OBTAIN AN
6 UNDERSTANDING OF CIRM'S INTERNAL CONTROLS. AND
7 WHILE WE DON'T PROVIDE ANY OPINION ON THE INTERNAL
8 CONTROLS IN PLACE, IF WE DO COME ACROSS ANY INTERNAL
9 CONTROLS DEFICIENCIES THAT RISE TO A SIGNIFICANT
10 DEFICIENCY LEVEL OR MATERIAL WEAKNESS LEVEL, WE'RE
11 REQUIRED TO REPORT THAT TO THE ICOC IN THIS LETTER.
12 AND WE'RE HAPPY TO REPORT, AS POUNEH MENTIONED, THAT
13 THERE WERE NO INTERNAL CONTROL DEFICIENCIES TO BE
14 REPORTED.

15 AND THEN THE LAST SECTION DEALS WITH
16 COMPLIANCE WITH LAWS, REGULATIONS, CONTRACTS AND
17 GRANT AGREEMENTS. SO AS PART OF OUR AUDIT WE
18 CONSIDER THE LAWS, REGULATIONS, ANY CONTRACTS, GRANT
19 AGREEMENTS THAT COULD HAVE A MATERIAL IMPACT ON THE
20 FINANCIAL STATEMENTS IF THERE WERE NONCOMPLIANCE.
21 SO, FOR EXAMPLE, WHAT THE TWO BIGGER AREAS WE TEND
22 TO LOOK AT ARE THE TWO LAWS THAT CREATED CIRM AND
23 WHAT THOSE GRANT EXPENDITURES CAN BE USED FOR. SO
24 WE TAKE THAT INTO ACCOUNT AS PART OF OUR TESTING
25 DURING THE AUDIT. AND WE ARE HAPPY TO REPORT THAT

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1 THERE WERE NO SUCH INSTANCES OF NONCOMPLIANCE THAT
2 WOULD BE REQUIRED TO REPORT HERE.

3 AND OUR LAST DOCUMENT THAT WE ISSUE IS A
4 REPORT DIRECTED TO THE INDEPENDENT CITIZENS
5 OVERSIGHT COMMITTEE OR THE ICOC. WE CALL THIS --
6 IT'S KNOWN AS SAS 14 LETTER, WHICH IS THE AUDITING
7 STANDARDS THAT'S REQUIRED AT THE END OF ANY AUDIT.
8 THE AUDITOR PROVIDES A SUMMARY TO THOSE CHARGED WITH
9 GOVERNANCE. SO WHAT THIS REPORT DOES, IT SUMMARIZES
10 BASICALLY WHAT HAPPENED DURING THE AUDIT. IT TALKS
11 ABOUT, AGAIN, OUR RESPONSIBILITY FOR THE FINANCIAL
12 STATEMENT AUDIT, OUR PLAN, SCOPE, AND TIMING, AND
13 THEN WE MENTION AGAIN THAT WE'VE COMPLIED AS A FIRM
14 WITH ALL OF THE RELEVANT ETHICAL REQUIREMENTS AND
15 INDEPENDENCE REGULATIONS THAT WE ARE REQUIRED TO
16 FOLLOW.

17 WE MAKE A REFERENCE TO CERTAIN QUALITATIVE
18 ASPECTS OF SIGNIFICANT ACCOUNTING POLICIES.
19 MANAGEMENT'S RESPONSIBLE TO SELECT AND USE THE
20 APPROPRIATE ACCOUNTING POLICIES AND THEN PROVIDE --
21 NOTE DISCLOSURES ABOUT THOSE. SO A SUMMARY OF THE
22 SIGNIFICANT ACCOUNTING POLICIES IS THE FIRST NOTE OR
23 NOTE TWO IN THE FINANCIAL STATEMENTS. AND FOR THE
24 FISCAL YEAR 2022, THERE WERE NO NEW ACCOUNTING
25 POLICIES IMPLEMENTED AND THERE WERE NO CHANGES TO

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1 EXISTING POLICIES DURING THE YEAR. AND THEN MORE
2 IMPORTANTLY, THERE WERE NO MATTERS THAT CAME TO OUR
3 ATTENTION, THAT MANAGEMENT IS USING CONTROVERSIAL
4 POLICIES. EVERYTHING WAS IN ACCORDANCE WITH WHAT WE
5 CALL GAP.

6 ALSO, WE HAD NO DIFFICULTIES WITH
7 MANAGEMENT IN RELATION TO THE PERFORMANCE OF THE
8 AUDIT, AND THEY WERE RESPONSIVE TO US, PROVIDING US
9 WITH THE INFORMATION THAT WE ASKED FOR AND
10 RESPONDING TO ALL OF OUR INQUIRIES. WE DIDN'T HAVE
11 ANY DISAGREEMENTS WITH THEM. AND ALSO, WE DIDN'T
12 HAVE ANY UNCORRECTED MISSTATEMENTS OR ANY CORRECTED
13 MATERIAL MISSTATEMENTS. SO WITH THAT, I'M HAPPY TO
14 ANSWER ANY QUESTIONS.

15 CHAIRMAN IMBASCIANI: MR. HARNER, THANK
16 YOU VERY, VERY MUCH FOR YOUR PRESENTATION AND YOUR
17 GOOD WORK ON THIS REPORT. DO BOARD MEMBERS HAVE ANY
18 QUESTIONS OF OUR AUDITOR OR COMMENTS? MR.
19 FISCHER-COLBRIE.

20 MR. FISCHER-COLBRIE: FIRST OF ALL,
21 COMMENT. OUTSTANDING REPORT, JUST FANTASTIC ACROSS
22 THE BOARD. SO KUDOS TO EVERYBODY WITH RESPECT TO
23 THAT. UNBELIEVABLE, GREAT.

24 AND JUST WANT TO CONFIRM TYPICAL TIMING
25 FOR THE CYCLE BECAUSE THERE'S A LOT OF LAYERS TO AN

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1 AUDIT AS WAS DESCRIBED. OF COURSE, THERE'S THE
2 CONSIDERATION FOR NOT JUST THE AUDIT, BUT THE STATE
3 CONTROLLER REVIEW OF THE AUDIT. THERE'S ALSO A
4 FINANCIAL OVERSIGHT COMMITTEE THAT NEEDS TO REVIEW
5 ACTIVITIES. I JUST WANT TO GET CONFIRMATION THAT
6 THIS IS A TYPICAL TIMING PATTERN RELATED TO THE
7 RELEASE OF THE REPORT TO THE BOARD AND RECONFIRM
8 THAT.

9 CHAIRMAN IMBASCIANI: THANK YOU. I THINK
10 THAT WOULD BE A QUESTION FOR POUNEH SIMPSON.

11 MS. SIMPSON: THANK YOU FOR THAT QUESTION.
12 SO TYPICALLY IT'S A YEAR CYCLE. BUT BECAUSE OF THE
13 EFFECTS OF THE PANDEMIC AND SOME OF THE BACKLOG THAT
14 WAS CREATED AT THE CONTROLLER'S OFFICE, THE CYCLE
15 TOOK A LITTLE BIT LONGER. SO YOU'RE NOW SEEING THE
16 21/22 AUDIT, WHICH IS NOW TWO YEARS BEHIND US.

17 WE'RE HOPING THAT THAT BACKLOG IS REDUCED
18 IN FUTURE YEARS AND THAT WE CAN BRING THE AUDITS TO
19 YOU QUICKER.

20 MR. FISCHER-COLBRIE: THANK YOU.

21 CHAIRMAN IMBASCIANI: THANK YOU, POUNEH.
22 ANY OTHER COMMENTS FROM BOARD MEMBERS OR QUESTIONS
23 TO OUR AUDITOR? I DO NOT SEE ANY. OKAY.

24 SO AT THIS HAPPY MOMENT, WE'RE GOING TO
25 TAKE A RECESS FOR LUNCH. AND I WOULD -- LUNCH IS IN

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1 THE ROOM RIGHT BEHIND ME. AND CAN I ASK ALL THE
2 BOARD MEMBERS TO PLEASE RETURN SO WE CAN RECONVENE
3 20 MINUTES TO ONE. THAT'S 12:40 P.M.

4 (A RECESS WAS TAKEN.)

5 CHAIRMAN IMBASCIANI: OKAY. LADIES AND
6 GENTLEMEN OF THE BOARD, WE'VE COME BACK FROM OUR
7 RECESS. AND WE HAVE REACHED THE POINT OF AGENDA
8 ITEM NO. 14, THE DISCUSSION OF OUR PERFORMANCE
9 AUDIT. AND WE HAVE -- WHERE ARE TAMMY -- WHO'S
10 PRESENTING? TERRY. AND SHE'S DOING THIS FROM THE
11 PODIUM.

12 MS. LOHR: GOOD AFTERNOON, EVERYONE.
13 THANK YOU FOR HAVING ME. I'M DELIGHTED TO BE HERE
14 IN THE FLESH. WE'RE GOING TO GO AHEAD AND GET
15 STARTED WITH THE 2023 PERFORMANCE AUDIT RESULTS. MY
16 NAME IS TAMMY LOHR. I'M A SENIOR MANAGER WITH
17 MOSS-ADAMS. I HAVE BEEN WORKING ON CIRM'S
18 PERFORMANCE AUDITS FOR THE LAST THREE AUDITS THAT
19 YOU HAD. AND I'M DELIGHTED TO BE HERE TODAY TO TALK
20 A LITTLE BIT ABOUT OUR RESULTS AND COMMENDATIONS.

21 SO TODAY I'LL COVER OUR SCOPE AND
22 METHODOLOGY, COMMENDATIONS, AND OUR PERFORMANCE
23 AUDIT RESULTS. AS A BRIEF REMINDER, CIRM IS
24 REQUIRED BY PROPOSITION 14 TO CONDUCT A TRIENNIAL
25 PERFORMANCE AUDIT TO ENSURE THAT YOUR OPERATIONS

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1 COMPLY WITH THE PROPOSITION LANGUAGE. SO IN ORDER
2 TO DO THAT, WE TAKE A LOOK AT HOW CIRM'S POLICIES
3 AND PROCEDURES COMPLY WITH THE PROPOSITION LANGUAGE,
4 HOW CIRM IS ACTUALLY OPERATIONALIZING AND FOLLOWING
5 THESE POLICIES AND PROCEDURES. AND THEN WE ALSO
6 IDENTIFY OPPORTUNITIES TO INCREASE THE EFFICIENCY
7 AND EFFECTIVENESS OF OPERATIONS, LOOKING AT THE
8 UTILIZATION OF YOUR AVAILABLE RESOURCES.

9 TO DO THAT, WE PERFORM INTERVIEWS WITH
10 STAFF AND LEADERSHIP ACROSS CIRM. MANY BOARD
11 MEMBERS WERE INTERVIEWED AS PART OF THIS PROCESS.
12 WE ALSO TAKE A LOOK AT A LARGE VOLUME OF DOCUMENTS,
13 INCLUDING YOUR POLICIES AND PROCEDURES, REPORTS,
14 GUIDES, AND OTHER INFORMATION. WE PERFORM A PROCESS
15 WALK-THROUGH WITH YOUR GRANT MANAGEMENT SYSTEM TO
16 UNDERSTAND THE INS AND OUTS OF THAT SYSTEM AND
17 PROCESSES. AND THEN IN THIS YEAR'S PERFORMANCE
18 AUDIT, WE CONDUCTED DETAILED TESTING. SO WE LOOKED
19 AT 25 GRANTS, 20 GRANT APPLICATIONS AND REVIEWS, AND
20 35 CONTRACTS TO EVALUATE FOR COMPLIANCE.

21 I WANT TO START OFF BY SHARING SOME OF THE
22 GREAT NEWS THAT WE OBSERVED FROM CIRM OVER THE
23 COURSE OF OUR AUDIT. SO ONE OF THE HALLMARKS OF
24 WORKING WITH AUDIT IS THAT YOU HAVE VERY RESILIENT
25 AND MISSION-DRIVEN EMPLOYEES. WE'VE ALSO FOUND THAT

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1 THROUGHOUT THE AUDIT PERIOD THERE WAS AN INCREASED
2 FOCUS ON INCREASING THE OPERATIONAL EFFECTIVENESS OF
3 THE ORGANIZATION. SO WE SAW ENHANCED PROJECT
4 MANAGEMENT SUPPORT, SOME INTERNAL SERVICE DEPARTMENT
5 RESTRUCTURING, AS WELL AS AUTOMATION AND REPORTING
6 PROCESSES.

7 CIRM HAS ALSO INCREASED ITS EMPHASIS ON
8 DIVERSITY, EQUITY, AND INCLUSION PRACTICES. THAT
9 WAS GOING ON PRIOR TO THE PROPOSITION EVEN THOUGH
10 PROPOSITION 14 HAS SOME REQUIREMENTS IN THERE ABOUT
11 THE DIVERSITY, EQUITY, AND INCLUSION PRACTICES. AND
12 WE ALSO NOTED VERY STRONG GRANT MANAGEMENT
13 PRACTICES.

14 SO THIS PERFORMANCE AUDIT HAS ISSUED
15 FINDINGS, BUT THERE ARE NO COMPLIANCE FINDINGS. AND
16 POUNEH WAS HERE PRESENTING ON A FINANCIAL AUDIT
17 REPORT WHERE FINDINGS ARE A BAD THING TO HAVE IN THE
18 EVENT OF A PERFORMANCE AUDIT. IT JUST INDICATES
19 THAT THERE'S AN OPPORTUNITY FOR IMPROVEMENT.

20 SO I'LL BE COVERING OUR PERFORMANCE AUDIT
21 RESULTS. WE HAVE 13 FINDINGS IN THIS YEAR'S
22 PERFORMANCE AUDIT. SO THOSE FALL UNDER THE
23 CATEGORIES OF LEADERSHIP, OPERATIONS, PLANNING, AND
24 PROGRAM DEVELOPMENT, AND HUMAN RESOURCES. A LOT OF
25 THESE WERE JUST DUE TO THE TIMING OF THIS AUDIT. SO

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1 WE LOOKED AT FISCAL YEAR 2022 TO 2023. SO LAST TIME
2 THAT WE WERE HERE CIRM WAS SORT OF THINKING ABOUT
3 RAMPING DOWN, WAS UNSURE IF PROPOSITION 14 WAS GOING
4 TO PASS. SINCE THEN, YOU'VE HAD PROPOSITION 14
5 PASS. YOU'VE HAD TO REVITALIZE YOUR OPERATIONS AND
6 ALSO EXPAND YOUR MISSION. SO A LOT OF SORT OF ROOT
7 CAUSE OF SOME OF THESE FINDINGS IS DUE TO THAT.

8 OUR FIRST TWO FINDINGS AND RECOMMENDATIONS
9 RELATED TO LEADERSHIP. SO THE FIRST FINDING IS THAT
10 AT THE TIME THAT WE WERE PERFORMING THIS ANALYSIS,
11 ALL 11 LEADERSHIP POSITIONS AT CIRM REPORTED
12 DIRECTLY TO THE CEO. THAT'S A VERY HIGH NUMBER.
13 TYPICALLY WE LIKE TO SEE THAT NUMBER AT ABOUT FOUR
14 TO SIX DIRECT REPORTS. AND USUALLY THERE'S A HIGH
15 LEVEL LEADERSHIP ROLE THAT REALLY ENDS UP FOCUSING
16 ON INTERNAL OPERATIONS, LIKE I.T., HR, AND FINANCE,
17 SO THAT YOUR CEO CAN FOCUS ON PROGRAMS, SERVICE
18 DELIVERY, AND EXTERNAL RELATIONS.

19 WITH THE TRANSITION OF THE CEO AND THE
20 INTERIM CEO, WE ALSO JUST WANTED TO REVISIT A PAST
21 AUDIT FINDING AND REVISIT THIS RECOMMENDATION TO
22 MAKE SURE THAT ROLES AND RESPONSIBILITIES BETWEEN
23 THE INCOMING CEO AND THEN THE BOARD CHAIR AND VICE
24 CHAIR ARE VERY CLEAR TO HELP ENSURE THAT THOSE
25 RELATIONSHIPS CAN BE STRONG AND HIGHLY

1 COLLABORATIVE.

2 THE NEXT FINDING THAT RELATED TO
3 LEADERSHIP HAD TO DO WITH THE SIZE OF THE ICOC. SO
4 YOU'RE NOW UP TO 35 MEMBERS. AND AS WE ARE DOING
5 TODAY, YOU HAVE THE OPPORTUNITY TO HAVE HYBRID
6 PARTICIPATION IN YOUR BOARD MEETINGS. BASED ON OUR
7 INTERVIEWS AND OUR OBSERVATIONS, WE FOUND THAT
8 PARTICIPATION AMONG THE ICOC MEMBERS IN THIS HYBRID
9 ENVIRONMENT DOES SEEM TO BE GOING PRETTY WELL. BUT
10 THESE TWO FACTORS OF HAVING A LARGE BOARD AND HAVING
11 HYBRID ENVIRONMENT JUST PRESENTS SOME INHERENT RISKS
12 IN MAKING SURE THAT ALL BOARD MEMBERS ARE VERY
13 ACTIVELY ENGAGED.

14 SO WE'VE PROVIDED SOME BEST PRACTICES
15 AROUND WORKING IN THIS HYBRID ENVIRONMENT THAT
16 REALLY BALANCES THE NEED FOR EVERYONE'S INSIGHT AND
17 PARTICIPATION ALONGSIDE TIME MANAGEMENT TO MAKE GOOD
18 USE OF YOUR MEETING TIME TOGETHER.

19 ONE OF THE WAYS THAT CIRM IS USING ITS
20 MEMBERS REALLY EFFECTIVELY IS THROUGH THE USE OF
21 BOARD COMMITTEES. SO WE HAVE A RECOMMENDATION TO
22 CONTINUE USING YOUR BOARD COMMITTEES, DOING THAT
23 DEEP DIVE ANALYSIS WITHIN THOSE COMMITTEES, AND THEN
24 BEING ABLE TO MAKE SURE YOU'RE USING THE BEST TIME
25 POSSIBLE TOGETHER AS A FULL BOARD.

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1 OUR NEXT TWO FINDINGS RELATE TO
2 OPERATIONS. SO IN THIS AUDIT WE LOOKED AT YOUR
3 CONTRACTING PROCESSES. SO WE TOOK A LOOK AT SOME OF
4 YOUR SOLE SOURCE CONTRACTS, AND WE FOUND THAT ABOUT
5 25 PERCENT OF THE AGREEMENTS DURING THE FISCAL YEAR
6 THAT WERE OVER \$100,000 WERE SOLE SOURCE AGREEMENTS.
7 ALL OF THOSE AGREEMENTS FULLY COMPLIED WITH CIRM'S
8 POLICIES AND PROCEDURES. WE DID NOTE THAT THERE
9 WERE SOME DIFFERENCES IN HOW THEY WERE RECORDED IN
10 THE SYSTEM DUE TO SYSTEM LIMITATIONS. SO WE
11 PROVIDED A RECOMMENDATION TO JUST MAKE SURE THAT THE
12 RECORDING OF THOSE SOLE SOURCES IS CONSISTENT.

13 AND THEN WE HAVE A RECOMMENDATION TO ALSO
14 HAVE THE RESPONSIBLE ADMINISTRATIVE OFFICIAL, WHICH
15 IS THE DIRECTOR OF FINANCE, HAVE A BIENNIAL
16 REPORTING PROCESS OF THE SOLE SOURCE CONTRACTS TO
17 THE GOVERNANCE COMMITTEE AND THEN JUST ONCE A YEAR
18 REPORTING TO THE ICOC TO ENHANCE THE TRANSPARENCY
19 AROUND THOSE SOLE SOURCE CONTRACTS.

20 WE ALSO TOOK A LOOK AT CIRM'S LOAN
21 POLICIES, AND WE FOUND SOME OUTDATED REFERENCES TO
22 HOW CIRM WOULD DETERMINE AN INTEREST RATE ON A
23 POTENTIAL LOAN. SO CURRENTLY POLICIES REFERENCE
24 LIBOR WHICH CEASED TO EXIST AS OF LAST JULY. AND SO
25 WE JUST NEED TO MAKE SURE THAT THOSE POLICIES ARE

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1 UPDATED TO REFLECT THE APPROPRIATE BENCHMARK FOR
2 DETERMINING INTEREST RATE FOR A POTENTIAL LOAN.

3 OUR NEXT FINDING RELATES TO GRANTEE
4 COMPLIANCE WITH TECHNOLOGY DISCLOSURES. WE'VE
5 TALKED ABOUT THIS IN PAST AUDITS. BECAUSE UNDER
6 PROPOSITION 14 ANY REVENUES ASSOCIATED WITH
7 ROYALTIES ARE NOW GOING INTO THE PATIENT SUPPORT
8 FUND, THIS MONITORING PROCESS HAS BECOME EVEN MORE
9 IMPORTANT FOR CIRM TO COMPLETE. TO DATE MOST OF THE
10 COMPLIANCE MONITORING HAS BEEN CONDUCTED ON AN AD
11 HOC BASIS IN RESPONSE TO THE 20/21 PERFORMANCE
12 AUDIT. CIRM ISSUED A DISCLOSURE SURVEY FOR ALL OF
13 ITS TRANSLATION AND CLINICAL GRANTS IN THE SPRING OF
14 2023, AND STAFF REPORTED THAT THAT WAS A VERY
15 PRODUCTIVE PROCESS AND THAT THEY WERE ABLE TO
16 IDENTIFY ADDITIONAL DISCLOSURES THROUGH THAT
17 PROCESS.

18 SO WE WOULD RECOMMEND THAT CIRM IMPLEMENT
19 THAT EVERY THREE YEARS, GO AHEAD AND ISSUE THAT
20 SURVEY, AND ALSO CONSIDER DEVELOPING A RISK-BASED
21 AUDIT PROGRAM TO BE ABLE TO MAKE SURE THAT GRANTEES
22 ARE COMPLYING WITH THOSE REQUIREMENTS.

23 SPEAKING OF THE PATIENT SUPPORT FUND AND
24 THE PATIENT SUPPORT PROGRAM, DURING OUR INTERVIEWS
25 WE HEARD SOME CONCERNS ABOUT UNCERTAINTY THAT IS

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1 RELATED TO THE PROGRAM AND ITS FINANCIAL
2 SUSTAINABILITY BASED ON WHAT REVENUES ARE COMING
3 INTO THAT AND HOW MANY PATIENTS WE WOULD BE ABLE TO
4 SERVE THROUGH THE PROGRAM. THIS IS A NEW PROGRAM
5 FOR CIRM. SO THERE'S NOT A LOT OF DATA THAT'S
6 CURRENTLY AVAILABLE TO ANSWER THOSE QUESTIONS. SO,
7 INSTEAD, WE'VE PROVIDED A RECOMMENDATION FOR STAFF
8 TO MAKE SURE THAT THEY'RE REPORTING THAT INFORMATION
9 UP TO THE ICOC AND THEN USING THAT DATA TO CREATE
10 PROJECTIONS SO THAT YOU CAN UNDERSTAND THE FINANCIAL
11 SUSTAINABILITY OF THE PROGRAM AND WHETHER ADDITIONAL
12 FUNDING MAY BE NECESSARY IN THE FUTURE.

13 WE ALSO HAVE A FINDING AND RECOMMENDATION
14 TO HELP CIRM TAKE ADVANTAGE OF THE VAST AMOUNTS OF
15 DATA THAT YOU COLLECT THROUGH YOUR GRANTEES TO HELP
16 ADVANCE AND SUPPORT YOUR MISSION. YOU'VE A LOT OF
17 DATA AND INFORMATION THAT WOULD BE VERY USEFUL TO
18 OTHER STEM CELL AND REGENERATIVE MEDICINE
19 RESEARCHERS. IN ORDER TO ORGANIZE AND SHARE THAT
20 DATA, YOU HAVE TO START PUTTING TOGETHER A DATA
21 GOVERNANCE FRAMEWORK AND STRUCTURE TO HELP
22 FACILITATE THAT DATA SHARING CAPABILITY. SO WE HAVE
23 SOME RECOMMENDATIONS WITHIN THE REPORT TO HELP CIRM
24 REALLY START TO PUT TOGETHER THAT FRAMEWORK, AND WE
25 KNOW IT'S BEEN A TOPIC OF DISCUSSION FOR THE

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1 ORGANIZATION FOR A COUPLE OF YEARS.

2 THE NEXT TWO FINDINGS RELATE TO CIRM'S
3 EXPANDED OPERATIONS UNDER PROPOSITION 14 AND, AGAIN,
4 THAT RAMP-UP PERIOD THAT YOU'VE BEEN IN FOR THE LAST
5 COUPLE OF YEARS. BECAUSE YOUR OPERATIONS WERE
6 RAMPING UP, IT WAS SOMETIMES HARD TO GET STAFFING
7 SUPPORT AT THE RIGHT LEVEL AT THE RIGHT TIME. SO WE
8 HAVE SOME RECOMMENDATIONS TO PERFORM A WORKLOAD
9 ANALYSIS TO MAKE SURE THAT TEAMS HAVE THE RIGHT
10 STAFFING IN ORDER TO COMPLETE THEIR WORK, WHICH THEN
11 ENHANCES EFFICIENCY AND EFFECTIVENESS IN OPERATIONS.

12 WE ALSO HAVE SOME RECOMMENDATIONS AROUND
13 CHANGE MANAGEMENT. SO THERE WAS JUST A LOT GOING ON
14 DURING THE LAST FEW YEARS AND A LOT OF CHANGES. AND
15 SO DEVELOPING A CHANGE MANAGEMENT FRAMEWORK WILL
16 HELP MAKE SURE THAT EVERYONE IS REALLY AWARE OF THE
17 CHANGES THAT ARE UP AND COMING AND THAT THEY
18 UNDERSTAND HOW THAT FITS INTO CIRM'S OVERALL MISSION
19 AS WELL AS THEIR TO DAY-TO-DAY WORK.

20 OUR LAST SET OF FINDINGS RELATES TO HR
21 OPERATIONS. SO CIRM HAS RELIED QUITE A BIT ON
22 MANUAL PRACTICES HISTORICALLY TO COMPLETE ITS HR
23 TRANSACTIONS, ANYTHING FROM HIRING TO UPDATING
24 EMPLOYEE ADDRESSES, PERFORMING LEAVE REQUESTS. AND
25 HR RECENTLY IMPLEMENTED A SYSTEM CALLED BAMBOO HR TO

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1 HELP SUPPORT AUTOMATION AND ALLOW EMPLOYEES TO HAVE
2 MORE SELF-SERVICE OPTIONS. AND THAT'S FANTASTIC.
3 SO LET'S JUST KEEP IMPLEMENTING THAT AND POTENTIALLY
4 EXPANDING THE IMPLEMENTATION OF THAT SYSTEM TO
5 ENHANCE THAT AUTOMATION.

6 ALONGSIDE THAT, WE'D LIKE TO SEE
7 ADDITIONAL DOCUMENTATION OF HR POLICIES AND
8 PROCEDURES. THOSE WEREN'T ALWAYS DOCUMENTED, WHICH
9 SOMETIMES CREATED DELAYS OR INCONSISTENCIES IN HOW
10 PROCESSES, PARTICULARLY HIRING AND ONBOARDING AND
11 PERFORMANCE MANAGEMENT, WERE REALLY TAKING PLACE.
12 BECAUSE YOU WERE IN THE PROCESS OF HIRING A LOT OF
13 NEW EMPLOYEES TO HELP SUPPORT YOUR OPERATION, THIS
14 WAS REALLY FELT BY THE TEAM DURING THE AUDIT PERIOD
15 THAT WE EVALUATED.

16 THE LAST TWO FINDINGS WERE RECOMMENDATIONS
17 THAT WE HAVE. SO ALSO RELATED TO HR, WE HEARD
18 CONCERNS ABOUT PAY EQUITY BETWEEN TENURED EMPLOYEES
19 AND NEW EMPLOYEES THAT CAME ONTO THE ORGANIZATION
20 RECENTLY. THIS IS A PHENOMENON THAT A LOT OF
21 AGENCIES HAVE BEEN EXPERIENCING OVER THE LAST FEW
22 YEARS BECAUSE THE EMPLOYMENT MARKET WAS VERY HIGHLY
23 COMPETITIVE. SO A NEW EMPLOYEE HAD TO BE DRAWN TO
24 THE ORGANIZATION AND PAID A HIGHER AMOUNT THAN SOME
25 OF YOUR EXISTING EMPLOYEES IN ORDER TO GET SOMEONE

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1 TO FILL THAT ROLE. HR IS AWARE OF THIS CONCERN, AND
2 THEY HAVE BEEN WORKING TO UPDATE CIRM'S COMPENSATION
3 POLICY TO HELP MITIGATE THIS RISK IN THE FUTURE.
4 ONCE THAT POLICY IS APPROVED BY THE ICOC, HR CAN
5 THEN TAKE THE NEXT STEP OF PERFORMING AN EQUITY
6 ANALYSIS AND THEN RECTIFYING THOSE COMPENSATION
7 INEQUITIES.

8 THE LAST FINDING AND RECOMMENDATION
9 RELATES TO CIRM'S HYBRID WORK POLICY WITH SOME
10 DISCUSSION, I UNDERSTAND, THAT THIS IS ALREADY SORT
11 OF IN THE WORKS OF BEING LOOKED AT. THIS IS, AGAIN,
12 SOMETHING THAT A LOT OF AGENCIES ARE GRAPPLING WITH
13 RIGHT NOW. THIS IS NOT UNIQUE TO CIRM, BUT IT
14 REALLY DOES IMPACT CIRM'S EMPLOYEES AND THEIR
15 EMPLOYEE EXPERIENCE.

16 SO BASED ON THE ENGAGEMENT SURVEY FROM
17 LAST YEAR, IT SEEMED LIKE A LOT OF EMPLOYEES WERE
18 REALLY QUESTIONING IF THE WORK FROM HOME POLICY WAS
19 INCREASING PRODUCTIVITY AND SUPPORTING THEIR
20 WORK-LIFE BALANCE BECAUSE OF THE LONG COMMUTE TIMES
21 TO GET INTO THE OFFICE. THERE WAS ALSO SOME
22 PERCEPTION ISSUES WHERE SOME TEAMS WERE FOLLOWING
23 THE WORK FROM HOME POLICY AND SOME TEAMS MAY NOT
24 HAVE BEEN FOLLOWING IT TO THE SAME LETTER. SO WE
25 HAVE SOME RECOMMENDATIONS HERE AND BEST PRACTICES

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1 AROUND HOW TO THINK THROUGH THE HYBRID WORK POLICY
2 AND BE ABLE TO MAKE EXCEPTIONS WHEN THAT MAKES SENSE
3 FOR YOUR EMPLOYEES.

4 OUR LAST SLIDE JUST SHOWS PROGRESS TOWARD
5 PRIOR AUDIT IMPLEMENTATION. SO ALL OF THE AUDIT
6 FINDINGS PRIOR TO THE 2019 TO 2020 AUDIT HAVE BEEN
7 IMPLEMENTED. WITHIN THE 2018 TO 2020 AUDIT, FIVE
8 RECOMMENDATIONS ARE IN PROGRESS. MOST OF THOSE
9 RELATE TO I.T. SYSTEMS, AND WE ALREADY KNOW THAT
10 THERE ARE PLANS TO BE ABLE TO ADDRESS THOSE THAT ARE
11 IN PLACE RIGHT NOW. AND THEN THREE RECOMMENDATIONS
12 WERE COMPLETED, AND ONE RECOMMENDATION WAS CLOSED
13 BECAUSE IT WAS NO LONGER RELEVANT TO YOUR
14 OPERATIONS.

15 THAT CONCLUDES MY PRESENTATION.

16 CHAIRMAN IMBASCIANI: THANK YOU VERY MUCH,
17 TAMMY, FOR THAT EXCELLENT OVERVIEW AND LIST OF
18 RECOMMENDATIONS. THE FLOOR IS NOW OPEN TO COMMENT
19 FROM BOARD MEMBERS OR QUESTIONS.

20 MR. AGUIRRE-SACASA: THANK YOU, CHAIR AND
21 BOARD MEMBERS HERE. ON BEHALF OF THE LEADERSHIP
22 TEAM OF CIRM, I'M HERE TO REPORT THAT WE ARE
23 PREPARING THE MANAGEMENT RESPONSE. IT WILL BE GOING
24 THROUGH THE FEBRUARY GOVERNANCE SUBCOMMITTEE AND
25 THEN THE FEBRUARY ICOC, AND WE WILL HAVE RESPONSES

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1 TO EACH OF THESE FINDINGS. AND WE THANK MOSS-ADAMS
2 FOR THEIR PARTNERSHIP ON THIS. THANK YOU.

3 CHAIRMAN IMBASCIANI: THANK YOU, RAFAEL.
4 PAT LEVITT.

5 DR. LEVITT: CAN YOU PROVIDE A LITTLE BIT
6 MORE DETAIL ABOUT WHAT YOUR RECOMMENDATION IS IN
7 TERMS OF DEALING WITH WORKFORCE ISSUES ON THE VERY
8 LARGE NUMBER OF PROJECTS THAT ARE ONGOING WITHIN
9 CIRM AND WHAT YOUR RECOMMENDATION IS FOR HOW THE
10 LEADERSHIP CAN KEEP UP WITH THAT SO THAT WE DON'T
11 EXPERIENCE THESE GAPS IN STAFFING THAT MAKE IT
12 REALLY DIFFICULT TO MEET THE GOALS OF A PARTICULAR
13 AREA? WHAT'S THE RECOMMENDATION FOR KEEPING UP WITH
14 THAT?

15 MS. LOHR: ABSOLUTELY. GREAT QUESTION.
16 SO WE HAVE PROVIDED SOME INFORMATION WITHIN THE
17 REPORT THAT INCLUDES A RECOMMENDATION, DETAIL, AS
18 WELL AS AN ACTUAL SAMPLE WITH AN APPENDIX ON HOW TO
19 PERFORM A WORKLOAD ANALYSIS. SO USING DATA TO
20 ACTUALLY TRACK INDIVIDUAL'S TIME AND ANTICIPATE
21 THOSE NEEDS DURING ANNUAL OPERATING PLANNING IS THE
22 RECOMMENDATION THAT WE WOULD HAVE. AND THEN AS NEW
23 INITIATIVES COME UP OR THE FOCUS OF THE ORGANIZATION
24 SHIFTS AND CHANGES, ALSO MAKING SURE THAT THERE'S A
25 CONSIDERATION OF DO WE HAVE THE STAFF RIGHT NOW TO

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1 BE ABLE TO ACCOMPLISH THIS OR DO WE NEED TO ADD
2 STAFF, IN PARTICULAR GIVEN THE STAFFING CAP THAT YOU
3 HAVE.

4 DR. LEVITT: I DON'T KNOW THIS. I SHOULD
5 KNOW THIS AS A BOARD MEMBER. WHAT'S THE RATIO OF
6 EXEMPT COMPARED TO NONEXEMPT EMPLOYEES? THEY'RE ALL
7 EXEMPT? EVERYBODY IS EXEMPT AT ANY LEVEL.
8 INTERESTING.

9 WHAT IS YOUR -- I JUST SAID IT WAS
10 INTERESTING. I'M INTERESTED IN THE EXPERT'S OPINION
11 ABOUT HAVING -- WHAT ARE THE CHALLENGES AND THE
12 OPPORTUNITIES IF YOU HAVE A FULLY EXEMPT WORKFORCE?

13 MS. LOHR: SURE. SO TYPICALLY YOUR
14 NONEXEMPT STAFF WOULD BE ASSISTANT LEVEL INDIVIDUALS
15 AND FOLKS LIKE THAT. THE BENEFIT OF HAVING EVERYONE
16 BE EXEMPT IS THAT THEY CAN WORK AS MANY HOURS AS
17 REQUIRED TO GET THE JOB DONE. AND IN OUR EXPERIENCE
18 WITH CIRM, NO ONE IS WORKING LESS THAN 40 HOURS PER
19 WEEK.

20 AND SO THAT'S THE ADVANTAGE. I'M NOT AN
21 EXPERT IN THE CLASSIFICATION OR HR LAW ON WHAT FALLS
22 UNDER EXEMPT OR NONEXEMPT.

23 MS. DURON: SO AT LEAST 40 HOURS A WEEK.
24 IS THERE A MECHANISM TO ALLOW THEM TO SAY I'M BURNED
25 OUT AND I NEED SOME HELP? CUT TO THE CHASE.

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1 DR. LEVITT: IT'S ESSENTIALLY HOW DO
2 YOU -- HOW IS THE LEADERSHIP TEAM GOING TO
3 IDENTIFY -- IT RELATES TO THIS ISSUE ABOUT HAVING
4 ENOUGH TEAM MEMBERS TO COMPLETE A PROJECT. IF
5 YOU'VE GOT A SMALLER NUMBER TRYING TO GET TO THAT
6 GOAL, HOW ARE THEY GOING TO MANAGE THE BURNOUT OR
7 GETTING TEAM MEMBERS TO EVEN SAY THAT THEY'RE
8 FEELING COMPLETELY OVERWHELMED?

9 DR. THOMAS: SO I'LL TAKE THAT ONE, PAT.
10 SO WE'RE DEALING WITH THAT ISSUE IN THE LT RIGHT NOW
11 IN REAL TIME DUE TO A VERY DRAMATIC INCREASE,
12 SPECIFICALLY WITH RESPECT TO THE REVIEW TEAM,
13 DRAMATIC INCREASE IN APPLICATIONS OVER THE LAST FEW
14 MONTHS. AND SO THIS AN ABSOLUTELY RIPE ISSUE. AND
15 SO WE'RE GRAPPLING WITH THAT, HOW TO GIVE GIL THE
16 SUPPORT HE NEEDS. WE'RE NOT CLEAR IF THIS IS A NEW
17 NORMAL OR NOT. BUT IN THE EVENT THAT IT IS, SO, FOR
18 EXAMPLE, ABLA HAS TWO MEMBERS OF THE THERAPEUTICS
19 TEAM WHO ARE NOW WORKING ON LOAN, IF YOU WILL, WITH
20 THE REVIEW TEAM TO HELP. AND GIL IS ALSO IN THE
21 PROCESS OF INTERVIEWING AND BRINGING ON ADDITIONAL
22 STAFF THAT WILL BE DEALING WITH THESE ISSUES. BUT
23 MORE BROADLY, THE FORM AND THE LT IS THERE TO
24 DISCUSS EXACTLY WHAT YOU ARE ASKING ABOUT.

25 AND SO AT THE MOMENT WE'RE DEALING WITH IT

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1 CASE BY CASE BECAUSE THIS HAPPENS TO BE THE CASE
2 BEFORE US, BUT IT IS SOMETHING WE'RE ACUTELY AWARE
3 OF AND WILL BE TRACKING.

4 VICE CHAIR BONNEVILLE: QUICK COMMENT. I
5 THINK SOMETHING TAMMY MENTIONED WAS THAT THERE'S AN
6 OPPORTUNITY FOR US TO TAKE A LOOK AT ALL THE TEAMS
7 AND UNDERSTAND WHAT THE WORKLOAD IS PER TEAM AND
8 AUDIT THAT WORKLOAD AND WHETHER OR NOT THE TEAMS ARE
9 WELL STAFFED. THERE ARE TEAMS AT CIRM THAT ARE WELL
10 STAFFED. THERE ARE TEAMS THAT ARE UNDERSTAFFED. SO
11 BEING ABLE TO SIT DOWN AND MAKE THAT DETERMINATION
12 AND COME BACK WITH A PLAN AND MAKE ADJUSTMENTS AS
13 NECESSARY IS REALLY IMPORTANT. SO I HIGHLY
14 ENCOURAGE YOU, J.T. AND RAFAEL, TO START THAT
15 PROCESS.

16 DR. THOMAS: DULY NOTED.

17 CHAIRMAN IMBASCIANI: OKAY. WE HAVE ANY
18 OTHER COMMENTS? I DON'T SEE THE BOARD.

19 VICE CHAIR BONNEVILLE: ONE OTHER THING.
20 I KNOW WHEN YOU MENTIONED THE SOLE SOURCE CONTRACTS,
21 WE DO SEND A REPORT, NOT WE, A REPORT IS SENT TO US
22 NOW SIX MONTHS, EVERY SIX MONTHS TO THE GOVERNANCE,
23 ONCE A YEAR TO THE BOARD THAT HAS A LIST OF
24 CONTRACTS. IT COULD BE VERY EASY TO JUST ADD A
25 COLUMN THERE WITH AN S THAT SAYS SOLE SOURCE. GO

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1 THAT WAY INSTEAD OF CREATING AN ENTIRE NEW REPORT.
2 SO THAT CAN BE VERY EASILY ACCOMPLISHED PRETTY
3 IMMEDIATELY.

4 MR. AGUIRRE-SACASA: WE TALKED ABOUT THAT.
5 THANK YOU.

6 DR. CLARK-HARVEY: THANK YOU. I JUST WANT
7 TO SAY FIRST I APPRECIATE THE REVIEW AND THE
8 ASSESSMENT OF PRACTICES, ET CETERA. AND I JUST WANT
9 TO SAY OUT LOUD THAT AS A CEO I ALSO APPRECIATE THAT
10 THE BOARD'S JOB ISN'T NECESSARILY TO MICROMANAGE THE
11 DECISIONS OF SENIOR STAFF AS THEY WORK WITH THE TEAM
12 THAT IS HIRED. I DO BELIEVE THAT WE HAVE A NUMBER
13 OF HIGHLY EDUCATED AND PROFESSIONAL STAFF PERSONS.
14 SO THE JUSTIFICATION AROUND EXEMPT VERSUS NONEXEMPT
15 I'M NOT NECESSARILY INTERESTED IN. I DO TRUST THE
16 BOARD LEADERSHIP WILL MAKE THE BEST DETERMINATION
17 THERE. AND I DO THINK THAT WHAT'S BEEN DETERMINED
18 TO DATE MAKES SENSE CONSIDERING THE CALIBER OF THE
19 LEVEL OF THE INDIVIDUALS THAT ARE WORKING ON THE
20 CIRM TEAM THERE. SO I JUST WANTED TO SHARE THAT.

21 CHAIRMAN IMBASCIANI: THANK YOU. J.T.

22 DR. THOMAS: MR. JUELSGAARD GO FIRST AND
23 I'LL FOLLOW.

24 MR. JUELSGAARD: ACTUALLY JUST A QUESTION.
25 SO WHAT ARE THE TOTAL NUMBER OF EMPLOYEES WE HAVE

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1 PLUS OPEN POSITIONS? SO IF WE WERE FULLY EMPLOYED
2 AT THIS POINT, HOW MANY EMPLOYEES WOULD WE HAVE?
3 66? SO WE'RE FOUR SHORT OF THE MAXIMUM OF 70. 85,
4 15 OF THOSE ARE VERY SPECIFICALLY DEDICATED TO
5 ACCESS AND AFFORDABILITY.

6 MS. SIMPSON: OF THE 66 THAT ARE
7 AUTHORIZED BY THE ICOC, SIX ARE RELATED TO THE
8 ACCESS AND AFFORDABILITY, 60 ARE RELATED TO THE
9 OTHER AREAS OF CIRM. AND OF THOSE 66, 62 ARE
10 FILLED. SO FOUR ARE VACANT.

11 DR. THOMAS: SO, FIRST OF ALL, TAMMY,
12 THANK YOU AGAIN FOR YOUR GREAT WORK ON THESE AUDITS.
13 REALLY APPRECIATE IT.

14 I WANT TO HIGHLIGHT FOR THE BOARD, WHILE
15 WE HAVE 13 FINDINGS, THIS IS, IN EFFECT, AN AUDIT TO
16 REALLY CELEBRATE. JENN HAS FRAMED VERY NICELY AN
17 LT, AND I'D LIKE TO ASK HER TO COME UP TO CONVEY
18 THAT SENTIMENT IN MORE DETAIL.

19 MS. LEWIS: THANK YOU, J.T. J.T. WANTED
20 ME TO SHARE WHAT I SHARED WITH HIM WHEN HE CAME ON
21 BOARD AS WELL AS THE LEADERSHIP TEAM. THAT IS, FOR
22 CIRM STAFF, WE REALLY CELEBRATE THIS AUDIT FOR A
23 YEAR OF TREMENDOUS GROWTH. GRANTS MANAGEMENT
24 DOUBLED IN SIZE. SO THE AMOUNT OF TRAINING AND
25 ONBOARDING THAT WENT OUT THROUGHOUT THE WHOLE

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1 ORGANIZATION THIS TIME WAS TREMENDOUS. AND TO HAVE
2 NO COMPLIANCE FINDINGS IS REALLY GREAT AND SHOWS A
3 TESTAMENT TO THE PROCESSES WE HAVE AS AN AGENCY. SO
4 JUST WANTED TO SHARE THAT. AND THANK YOU, J.T., FOR
5 THE OPPORTUNITY TO SHARE THAT.

6 MS. LOHR: WE'D LIKE TO ECHO THAT
7 SENTIMENT, THAT THIS REALLY IS A REPORT TO
8 CELEBRATE. THERE ARE NO COMPLIANCE FINDINGS.
9 EVERYTHING NOTED WITHIN THE REPORT ARE JUST
10 OPPORTUNITIES TO CONTINUE IMPROVING CIRM, AND IT'S A
11 VERY-HIGH FUNCTIONING ORGANIZATION AS IT IS.

12 CHAIRMAN IMBASCIANI: THANK YOU AGAIN,
13 TAMMY. ANY OTHER COMMENTS OR QUESTIONS?

14 (APPLAUSE.)

15 CHAIRMAN IMBASCIANI: THANK YOU. I'D LIKE
16 TO MOVE ON TO AGENDA ITEM NO. 11. THIS IS GOING TO
17 BE A PRESENTATION OF CONCEPT PLAN ON THE COMMUNITY
18 CARE CENTERS OF EXCELLENCE. AND OUR ASSOCIATE
19 DIRECTOR OF MEDICAL AFFAIRS, GEOFF LOMAX, IS GOING
20 TO MAKE THE PRESENTATION FROM THE PODIUM.

21 DR. LOMAX: THANK YOU VERY MUCH, CHAIRS
22 AND MEMBERS OF THE BOARD.

23 WHAT I'D LIKE TO DO IS DESCRIBE TO YOU A
24 PROPOSED INFRASTRUCTURE PROGRAM THAT REALLY WILL BE
25 FUNDAMENTAL TO SUPPORTING THE DELIVERY OF TREATMENTS

1 IN CALIFORNIA.

2 SO THE COMMUNITY CARE CENTERS OF
3 EXCELLENCE, THE CONCEPT PLAN BEFORE YOU HAS BEEN IN
4 PROCESS FOR ABOUT A YEAR AND A HALF. AND I'D LIKE
5 TO DESCRIBE TO YOU THE PROCESS WE'VE GONE THROUGH TO
6 GET TO THE DOCUMENT YOU HAVE BEFORE YOU TODAY.

7 WE STARTED WITH A SERIES OF LISTENING
8 SESSIONS MOSTLY IN THE CENTRAL PART OF THE STATE.
9 AND THOSE LISTENING SESSIONS INCLUDED PARTICIPATION
10 FROM BOTH CIRM LEADERSHIP AND THIS BOARD, AND THAT
11 PARTICIPATION WAS REALLY FUNDAMENTAL TO SHAPING THIS
12 PROPOSAL.

13 WITHIN THESE SESSIONS WE BROUGHT IN NEW
14 STAKEHOLDERS, WE BROUGHT IN NEW POTENTIAL PARTNERS.
15 WE THEN BROUGHT THOSE PARTNERS TO A STATEWIDE
16 WORKSHOP IN SACRAMENTO IN JUNE OF 2023. WITHIN THAT
17 WORKSHOP THAT REALLY PRESENTED AN OPPORTUNITY FOR
18 TEAMS TO COME TOGETHER AND NETWORK, BOTH POTENTIAL
19 APPLICANTS AND OUR ALPHA CLINICS TEAMS. SO WHAT WE
20 HAVE AT THAT STAGE IS A CONCEPT AND THEN TEAMS
21 COMING TOGETHER TO REALLY WORK AROUND HOW THEY COULD
22 DEVELOP THAT PROGRAM.

23 AFTER THE SACRAMENTO WORKSHOP, WE SET
24 FORWARD ON DEVELOPING A CONCEPT PLAN AND WORKING
25 THAT CONCEPT PLAN THROUGH THE VARIOUS BOARD

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1 COMMITTEES. AND WE'VE RECEIVED A TREMENDOUS AMOUNT
2 OF BOARD GUIDANCE BOTH FROM THE ACCESS AND
3 AFFORDABILITY WORKING GROUP, THE SCIENCE
4 SUBCOMMITTEE, AND VARIOUS BOARD MEMBERS ALONG THE
5 WAY. AND THAT DOCUMENT NOW IS, AGAIN, WHAT YOU HAVE
6 BEFORE YOU TODAY. WITH YOUR APPROVAL, WE WOULD THEN
7 MOVE TO THE APPLICATION, AND THAT WOULD BEGIN -- THE
8 APPLICATION STAGE WOULD BEGIN EARLY THIS SPRING.

9 JUST AS A REMINDER, THE COMMUNITY CARE
10 CENTERS, AGAIN, ARE INFRASTRUCTURE INTENDED TO
11 SUPPORT ACCESS. AND THEY'RE DESCRIBED IN
12 PROPOSITION 14. SO THIS IS AN ATTEMPT TO IMPLEMENT
13 A PROGRAM THAT'S FUNDAMENTAL TO THE PROPOSITION.
14 AND GOING BACK TO OUR MISSION STATEMENT AGAIN, IF
15 WE'RE DEVELOPING REGENERATIVE MEDICINE TREATMENTS
16 FOR A DIVERSE CALIFORNIA, THIS INFRASTRUCTURE IS
17 REALLY FUNDAMENTAL TO REACHING THE DIVERSE
18 POPULATION OF OUR STATE. AND ONE OTHER REMINDER,
19 WITHIN THE PROPOSITION THERE IS EXPRESSED A
20 FIVE-YEAR TIMELINE FOR THIS PROGRAM. SO CURRENTLY
21 WHERE WE STAND TODAY WE'RE ON TRACK TO HIT THAT
22 FIVE-YEAR TIMELINE WITH THE PROPOSED PLAN MOVING
23 FORWARD WITH APPLICATIONS FOR THE FIRST HALF OF THIS
24 YEAR, REVIEW TOWARDS THE END OF THE YEAR, AND BY THE
25 END OF THE YEAR BEING ABLE TO ANNOUNCE THIS PROGRAM.

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1 SO THERE IS A TIMING ELEMENT TO THIS THAT I WANTED
2 TO REMIND YOU ALL OF.

3 SO A LITTLE BIT ABOUT WHAT A CLINICAL
4 INFRASTRUCTURE LOOKS LIKE BECAUSE THIS CAME UP QUITE
5 A BIT BOTH AMONG BOARD MEMBERS AND AMONG
6 STAKEHOLDERS. THE BASIC QUESTION IS WHAT IS A
7 COMMUNITY CARE CENTER. SO REALLY THAT MODEL
8 EMANATES FROM OUR ALPHA CLINICS. AND IN THIS CASE
9 WE'RE REALLY LOOKING AT PEOPLE AS OPPOSED TO
10 BUILDINGS, ALTHOUGH THERE IS A FACILITIES ASPECT OF
11 THIS PROGRAM. SO IT'S TEAMS. AND SO WHAT DO THOSE
12 TEAMS LOOK LIKE?

13 SO IN THE CELL AND GENE THERAPY SPACE, IF
14 WE'RE PERFORMING CLINICAL RESEARCH OR ULTIMATELY THE
15 DELIVERY OF THOSE THERAPEUTICS, IT TAKES A TEAM THAT
16 HAS EXPERTISE WITH THE UNIQUE ISSUES THAT EXIST IN
17 THAT SPACE. IF YOU LOOK AT THE STAFFING PROFILES OF
18 THE ALPHA CLINICS, WE HAVE INDIVIDUALS THAT HAVE TO
19 SORT OF ENGAGE WITH SPONSORS AND HAVE THOSE
20 DISCUSSIONS ABOUT IS THIS MEDICAL CENTER GOING TO
21 DELIVER ON WHAT YOU NEED. SO THERE'S THAT INITIAL
22 ENGAGEMENT WITH THE SPONSOR.

23 THERE ARE TEAMS THAT ARE INVOLVED IN
24 PATIENT EDUCATION, PATIENT NAVIGATION. SO WHEN THE
25 PATIENT ARRIVES AT THAT FACILITY, THEY'RE REALLY

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1 UNDERSTANDING AND GETTING THE TREATMENT THEY NEED TO
2 GO THROUGH THIS PATIENT JOURNEY.

3 THERE'S A WHOLE LAYER OF REGULATORY AND
4 COVERAGE ANALYSIS. AND THIS GETS TO THE FINANCING
5 OF THE TREATMENT AND THE FINANCING OF THE TRIAL.

6 THERE'S PRODUCT MANAGEMENT ISSUES. THESE
7 ARE POTENTIALLY THERAPIES THAT EITHER HAVE TO BE
8 MANUFACTURED OR HAVE TO GO THROUGH SOME CRITICAL
9 PROCESSING PHASE OF THE FACILITY. SO A LOT OF OUR
10 AWARDS INCLUDE SUPPORT FOR LABORATORY TECHNICIANS
11 AND PHARMACISTS.

12 AND THERE'S A DATA MANAGEMENT PIECE. THAT
13 MIGHT BE THE RESEARCH COORDINATORS OR PEOPLE WHO
14 HAVE TO DEAL WITH THE INFORMATION SYSTEMS.

15 SO OUR AWARDS REALLY SUPPORT ACROSS THAT
16 SPECTRUM, THAT STAFFING SPECTRUM. AND, AGAIN, IT'S
17 THE GENE AND CELL THERAPY EXPERTISE WHICH IS SO
18 IMPORTANT. SO THIS IS ESSENTIALLY A HORIZONTAL
19 INTEGRATION ACROSS THE CENTER. YOU MIGHT HAVE
20 DEPARTMENTS THAT HAVE LITTLE OR NO EXPERIENCE WITH
21 CELL AND GENE THERAPY. SOME OF THE AWARDS TODAY,
22 FOR INSTANCE, IN NEURO SPACE, MAYBE THE NEUROLOGISTS
23 JUST HAVEN'T HAD THE EXPERIENCE OF WORKING WITH A
24 PRODUCT LIKE THAT. THESE TEAMS CAN REALLY
25 FACILITATE THAT TRIAL FROM OPENING UP.

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1 I'D LIKE TO DESCRIBE THIS PROGRAM IN THE
2 CONTEXT OF OUR BROADER SET OF PROGRAMS THAT ARE
3 DESIGNED TO SUPPORT CLINICAL RESEARCH BECAUSE
4 THERE'S REALLY A SYSTEM HERE AND THIS IS A CRITICAL
5 PIECE TO THAT DELIVERY SYSTEM.

6 THE ALPHA CLINICS IN THE TOP LEFT CORNER
7 OF THIS SLIDE, THERE ARE NINE AWARDS, TEN MEDICAL
8 CENTERS. THEY'RE REALLY SUPPORTING ESSENTIALLY THE
9 CIRM PORTFOLIO. IF YOU LOOK AT THE CIRM CLINICAL
10 TRIAL PORTFOLIO, THEY'RE BEING SUPPORTED. THESE
11 SITES, THEY PROVIDE THE EXPERTISE. THESE SITES ALSO
12 ARE PART OF OUR MANUFACTURING NETWORK. SO WE HAVE
13 AT THAT LEVEL A SYSTEM TO DELIVER THESE TREATMENTS
14 TO PATIENTS.

15 IF YOU LOOK AT THE LOWER RIGHT-HAND
16 CORNER, AGAIN, WE'VE GOT OUR PORTFOLIO. IT'S
17 SOMEWHERE ON THE ORDER OF 50 PLUS TRIALS ACTIVE AT
18 THE MOMENT. AGAIN, THE MAJORITY, ALMOST ALL OF THEM
19 SUPPORTED BY THE ALPHA CLINICS NETWORK.

20 THE LOWER LEFT CORNER, THE PATIENT SUPPORT
21 PROGRAM. AGAIN, AS NOTED, THE ACCESS AND
22 AFFORDABILITY WORKING GROUP WILL BE REVIEWING THOSE
23 PROPOSALS BEGINNING OF FEBRUARY. SO THAT PROGRAM IS
24 IN PLACE SPECIFICALLY, AS A REMINDER, TO SUPPORT THE
25 FINANCIAL AND LOGISTICAL BARRIERS ENCOUNTERED BY

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1 PATIENTS, PARTICULARLY PATIENTS OF MORE LIMITED
2 MEANS. SO IT'S A WAY OF ADDRESSING, I THINK, SOME
3 OF THE ISSUES THAT WERE DISCUSSED DURING THE
4 APPLICATION REVIEW PORTION OF THIS MEETING. AGAIN,
5 THAT INFRASTRUCTURE WILL BE COMING ONLINE. WE'LL BE
6 DEVELOPING IT WITH THE ALPHA CLINICS, AND WE WILL
7 EXPECT THAT THAT INFRASTRUCTURE WILL BE FED INTO THE
8 COMMUNITY CARE CENTERS PROPOSAL, WHICH, AGAIN,
9 BRINGS ME TO THE TOP RIGHT CORNER OF THIS SLIDE.

10 AND, AGAIN, THE COMMUNITY CARE CENTERS ARE
11 SORT OF AN INTEGRATING COMPONENT HERE WHERE THEY CAN
12 BRING THOSE CLINICAL TRIALS CLOSER TO THE
13 COMMUNITIES AND IN PARTICULAR HAVE A UNIQUE FOCUS ON
14 THE SOCIAL DETERMINANTS THAT WILL IMPACT PATIENT
15 PARTICIPATION IN OUR TRIALS. SO THIS KIND OF ROUNDS
16 OUT A REALLY HOLISTIC AND COMPLETE PICTURE OF
17 GETTING PATIENTS INTO TRIALS.

18 I WANT TO WALK THROUGH JUST KIND OF
19 CONCEPTUALLY, AND THIS GOES BACK TO SORT OF THE
20 WORKSHOPS AND HOW WE -- THIS WAS SORT OF DESCRIBED
21 AS HOW THIS SYSTEM CAN AND SHOULD WORK. WHEN WE GET
22 TO THE SPECIFICS OF THE CONCEPT PLAN, WE ACTUALLY
23 PROPOSED TWO TYPES OF CENTERS, ONE THAT COULD SERVE
24 AS A SITE THAT WOULD FACILITATE ACCESS TO CLINICAL
25 TRIALS, AND THE SECOND OPTION IS A SITE THAT COULD

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1 BOTH DELIVER CLINICAL TRIALS AND SUPPORT ACCESS.
2 SO I'M GIVING YOU THE ACCESS FACILITATOR
3 EXAMPLE HERE. SO AS YOU SEE, WE ANTICIPATE A STRONG
4 FOCUS, AND I'LL SPEAK TO THAT IN A BIT MORE DETAIL
5 LATER IN THE PRESENTATION, OF COMMUNITY-CENTERED
6 ENGAGEMENTS. SO REALLY ENGAGING PATIENTS, AGAIN,
7 THAT TYPICALLY ARE NOT REPRESENTED IN TRIALS OR HAVE
8 HISTORICALLY BEEN UNDERREPRESENTED IN SOME OF THIS
9 WORK. THERE'S AN ACTIVE PROGRAM, THERE'S A RESOURCE
10 ENGAGEMENT PROGRAM. AND THROUGH THAT ENGAGEMENT, WE
11 CAN THEN CONNECT THE PATIENT TO THE COMMUNITY CARE
12 CENTER OF EXCELLENCE. SO THEY GET CONNECTED UP.

13 AT THAT STAGE THEY CAN BE REFERRED TO A
14 TRIAL IN AN ALPHA CLINIC. THERE MAY EVEN BE SOME
15 WORK UPFRONT TO DETERMINE IF THAT PATIENT IS RIGHT
16 FOR THAT TRIAL. AND THAT'S WHERE THE NAVIGATION
17 PIECE COMES IN. AND THEN THE PATIENT WILL BE
18 TREATED, AND OPTIMALLY THE FOLLOW-UP OF THAT
19 PATIENT, BECAUSE MANY OF THESE PROTOCOLS INVOLVE
20 MULTIPLE, MULTIPLE VISITS, IDEALLY THE FOLLOW-UP
21 COULD THEN OCCUR IN THE COMMUNITY, WHICH, AGAIN,
22 BASED ON ALL THE EVIDENCE, THE DATA, THE NEEDS
23 ASSESSMENT, IT'S THAT ASPECT OF PROXIMITY WHICH
24 REALLY WILL MAKE A DIFFERENCE IN TERMS OF PATIENTS
25 BEING ABLE TO COMPLETE THESE EXTREMELY DEMANDING

1 PROTOCOLS.

2 ON TOP OF THAT, WE SORT OF OVERLAY THE
3 PATIENT SUPPORT PROGRAM WHICH CAN SUPPORT PATIENTS
4 AT ANY STAGE THROUGH THAT JOURNEY.

5 I DO WANT TO HIGHLIGHT, AGAIN, WHAT THIS
6 SLIDE REPRESENTS. IT'S FOUR PLUS PROGRAMS HAVING TO
7 COME TOGETHER AND COORDINATE AND OPERATE. SO WE'VE
8 ALSO, WITH DR. THOMAS TAKING THE LEAD HERE, WE'RE
9 REALLY STARTING SOME INTERNAL DISCUSSIONS TO REALLY
10 THINK ABOUT HOW WE REALLY INTEGRATE AN INTERNAL
11 MANAGEMENT PLAN. THAT WAS ALSO A RECOMMENDATION
12 COMING FROM THE SCIENCE SUBCOMMITTEE AND OTHER
13 COMMITTEES. I THINK THE COMMENT THAT STICKS OUT IS
14 YOU HAVE A LOT OF MOVING PIECES HERE. WE DO, AND WE
15 ARE WORKING ON A PLAN TO COORDINATE THOSE PIECES IN
16 A MANNER THAT WILL RESULT IN THE SUCCESS OF THIS
17 PROGRAM.

18 SO I'M GOING TO TRANSITION NOW AND JUST
19 BREAK DOWN THE THREE CORE ELEMENTS OF THE CONCEPT
20 PLAN ITSELF. THESE ARE THE THREES PIECES THAT
21 REALLY DESCRIBE WHAT AN APPLICANT WILL BE PROPOSING
22 TO DO. THEY MUST PROPOSE A -- THEY MUST BE A
23 CLINICAL SITE AND PROPOSE A PLAN TO EITHER SUPPORT
24 OR SUPPORT AND CONDUCT CLINICAL TRIALS. AGAIN, I'LL
25 DESCRIBE THAT IN A BIT MORE DETAIL ON ANOTHER SLIDE.

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1 THE CLINICAL SITES MUST DELIVER APPROVED
2 REGENERATIVE MEDICINE PRODUCTS. AGAIN, I'LL EXPAND
3 ON THAT MOMENTARILY. AND THEY CAN SERVE AS A
4 REFERRAL HUB FOR BOTH OUR ALPHA CLINICS AND THE
5 PATIENT SUPPORT PROGRAM.

6 CONSISTENT WITH OTHER INFRASTRUCTURE
7 PROGRAMS, THERE'S A CAREER DEVELOPMENT COMPONENT TO
8 THIS CONCEPT. THE MAIN THRUST HERE IS TO REALLY
9 ADAPT AND DEPLOY CURRICULA THAT HAVE BEEN DEVELOPED
10 AND EXIST. SO IT'S REALLY TRYING TO LEVERAGE OUR
11 INVESTMENT IN EDUCATION. IT'S ALSO INTENDED TO
12 SERVE AS A PLACEMENT SITE FOR CIRM TRAINEES. I
13 THINK, AGAIN, THROUGH BOTH THE NEEDS ASSESSMENT
14 PROCESS AND PARTICULARLY THE STATEWIDE WORKSHOP,
15 THERE WAS A LOT OF ENTHUSIASM AMONGST THE EXISTING
16 ALPHA CLINICS TO BRING PEOPLE OUT TO SITES OUTSIDE
17 OF THE ACADEMIC CENTERS. THERE WAS A LOT OF
18 ENTHUSIASM FOR THAT. THAT WAS VIEWED AS A VERY
19 USEFUL WAY OF EXPANDING THE PERSPECTIVE OF
20 CLINICIANS AND OTHER RESEARCHERS AT THESE SITES.

21 AND ONE AREA IN PARTICULAR WE FOCUSED ON
22 IS SUPPORT FOR COMMUNITY HEALTH WORKER AND PATIENT
23 NAVIGATOR PROGRAMS. AGAIN, I'LL COME TO THAT IN A
24 MOMENT IN A BIT MORE DETAIL IN A FUTURE SLIDE.

25 AND THEN, FINALLY, THE PIECE THAT'S UNIQUE

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1 OR REALLY DEFINES THIS PROGRAM AS OPPOSED TO OUR
2 OTHER CLINICAL INFRASTRUCTURE IS THE COMMUNITY
3 ENGAGEMENT PIECE, TO ENGAGE PATIENTS IN COMMUNITIES,
4 TO HAVE ACTIVE PARTNERSHIPS WITH COMMUNITY-BASED
5 ORGANIZATIONS, AND THE COMMITMENT TO RESOURCING
6 THAT, AND TO FOCUS THOSE ENGAGEMENT EFFORTS ON
7 UNDERREPRESENTED POPULATIONS CONSISTENT WITH OUR DEI
8 OBJECTIVES.

9 SO I WANTED TO CALL OUT JUST THREE PARTS
10 OF THE CONCEPT PLAN BECAUSE, AGAIN, THESE ARE POINTS
11 THAT WERE QUESTIONS THAT CAME TO US FROM THE VARIOUS
12 BOARD COMMITTEES. IF THE OTHER COMMITTEES HAD
13 QUESTIONS, I THINK PERHAPS THE FULL BOARD MIGHT HAVE
14 SOME OF THE SAME QUESTIONS.

15 SO THE FIRST POINT HERE, THE QUESTION THAT
16 WAS COMING FROM BOARD MEMBERS IS THERE'S AN
17 IMPORTANT ROLE FOR SOCIAL WORKERS IN THIS EFFORT IN
18 SUPPORTING THE PATIENT JOURNEY. AND SO HOW ARE WE
19 INCORPORATING THAT INTO THIS PROGRAM? AND I THINK
20 FUNDAMENTALLY THE FRAMING AROUND THE NEED TO ADDRESS
21 SOCIAL DETERMINANTS AS A GUIDING STATEMENT FOR THE
22 CONCEPT PLAN, SORT OF THAT'S THE STARTING POINT,
23 THAT SOCIAL DETERMINANTS ARE CRITICAL TO THE SUCCESS
24 OF ADDRESSING THIS PARTICIPATION GAP IN CLINICAL
25 RESEARCH. SO IT'S FUNDAMENTAL TO THE FRAMING.

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1 AND THEN, AGAIN, IN TERMS OF THEN HOW DO
2 WE REALIZE THAT OPPORTUNITY, WE REALLY VIEW
3 COMMUNITY HEALTH WORKERS AND PATIENT NAVIGATORS AS
4 KEY PLAYERS IN MAKING THIS OPPORTUNITY REAL IN PART,
5 FIRST OF ALL, THEY ARE FRONTLINE COMMUNITY HEALTH
6 WORKERS. THEY HAVE THE TOUCH THAT AS OF NOW OUR
7 CLINICAL RESEARCH PROGRAMS DON'T. IN ADDITION, I
8 THINK THERE'S A REAL OPPORTUNITY TO DEVELOP AT THAT
9 LEVEL, IN PART BECAUSE THERE ARE REIMBURSEMENT
10 PROGRAMS FOR BOTH COMMUNITY HEALTH WORKERS AND
11 PATIENT NAVIGATORS, AND IF WE GET THIS PROGRAM
12 RIGHT, THAT PROVIDES AN OPPORTUNITY REALLY TO MAKE
13 THIS SUSTAINABLE BECAUSE THEY'RE NO LONGER DEPENDENT
14 SOLELY ON A CIRM AWARD TO CONDUCT THESE ACTIVITIES.
15 BUT WE CAN UTILIZE ESTABLISHED REIMBURSEMENT
16 MECHANISMS TO CONTINUE THOSE ACTIVITIES.

17 AND THEN, FINALLY, I THINK THIS WAS REALLY
18 CREDIT TO THE SCIENCE SUBCOMMITTEE FOR HELPING US
19 REALLY THINK THIS THROUGH. A LOT OF QUESTIONS CAME
20 UP AROUND WHAT WILL OUR MEASURES OF SUCCESS BE? HOW
21 WILL WE KNOW IF WE ACHIEVED, ACCOMPLISHED SOMETHING
22 HERE? AND SO WE'VE ADDED AS A MAJOR OBJECTIVE,
23 WHICH WILL THEN INFORM, THE APPLICANTS HAVE TO
24 RESPOND TO THIS, IS PROPOSED TARGETED INTERVENTIONS
25 AIMED AT REDUCING DISPARITIES IN REFERRALS TO

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1 CLINICAL TRIALS WITH THE OVERALL AIM OF INCREASING
2 PARTICIPATION RATES. AND TO ME THAT WAS A REALLY
3 INSIGHTFUL COMMENT BECAUSE ONE CAN SEPARATE -- YOU
4 CAN REFER SOMEONE TO AN ALPHA CLINIC, TO A PATIENT
5 NAVIGATOR. IT DOESN'T NECESSARILY MEAN THEY'RE
6 GOING TO ENROLL IN THE TRIAL BECAUSE THESE ARE
7 COMPLEX TRIALS. AND WHEN THE PATIENT PROCESSES THAT
8 INFORMATION AND MAKES THEIR BEST DECISION, THE BEST
9 DECISION FOR THEM MIGHT BE I DON'T WANT TO ENROLL.

10 BUT THE NOTION THAT REFERRAL RATES IN
11 THEMSELVES ARE IMPORTANT MEASURES OF SUCCESS, I
12 THINK TO ME WAS REALLY A LIGHT BULB WENT OFF. SO I
13 WANT TO SORT OF ACKNOWLEDGE THAT WE WILL BE BUILDING
14 THOSE TYPES OF -- APPLICANTS WILL HAVE TO RESPOND
15 WITH STRATEGIES FOR HOW THEY WOULD ATTEMPT TO SORT
16 OF GO AT THOSE METRICS.

17 SO, AGAIN, I'M GOING TO KIND OF SHIFT A
18 LITTLE BIT NOW TO A LITTLE BIT MORE ON THE DETAILS.
19 I'VE KIND OF GIVEN YOU THE CONCEPTUAL OVERVIEW.
20 THESE ARE AREAS OF THE APPLICATION. AGAIN, WE WILL
21 HAVE TO HAVE -- THE FIRST ONE ON THE CLINICAL
22 OPERATIONS, IT'S BOTH THE ACTIVITIES, BUT THE CORE
23 ELIGIBILITY REQUIREMENTS. AND I WANT TO EMPHASIZE
24 THE ELIGIBILITY ASPECTS HERE BECAUSE THAT'S
25 IMPORTANT FROM A STANDPOINT OF MAKING SURE WE GET

1 THE BEST APPLICANTS.

2 SO FIRST OF ALL, THEY HAVE TO HAVE A
3 LICENSED AND CERTIFIED HEALTHCARE FACILITY WITH A
4 DEMONSTRATED CAPACITY TO SUPPORT HUMAN SUBJECTS
5 PROTOCOLS IN A HEALTH RESEARCH CONTEXT. THE HUMAN
6 SUBJECTS PIECE IS CRITICAL THERE. THAT MEANS THAT
7 WHATEVER THEY'RE DOING IS GOING TO BE REVIEWED BY AN
8 IRB. WE GET THE ETHICS RIGHT. AND, AGAIN, THIS
9 CAPACITY TO SUPPORT CLINICAL RESEARCH PROTOCOLS IN
10 CELL AND GENE THERAPY. SO THEY HAVE TO REALLY WANT
11 TO DEVELOP THAT SPACE.

12 AGAIN, WE REACHED OUT TO A NUMBER OF
13 INSTITUTIONS IN THE NEEDS ASSESSMENT THAT ARE
14 EXTREMELY INTERESTED IN DEVELOPING THIS SPACE. I
15 THINK THE SPIRIT OF THE CONVERSATION WAS WE'VE BEEN
16 WAITING A LONG TIME TO REALLY GET INTO THE CIRM
17 ECOSYSTEM. AND THIS IS AN OPPORTUNITY WE'VE REALLY
18 BEEN LOOKING FORWARD TO. SO THERE ARE LOT OF
19 CENTERS OUT THERE THAT ARE NOT MAJOR ACADEMIC
20 CENTERS, BUT THEY DO HAVE THE CAPACITY TO SUPPORT US
21 IN OUR WORK, AND THEY'RE REALLY EAGER TO DO THAT
22 WORK.

23 FROM A CAREER DEVELOPMENT STANDPOINT,
24 AGAIN, THE CAPACITY TO SUPPORT EDUCATION, TRAINING,
25 AND CAREER DEVELOPMENT. AGAIN, MANY OF THE CENTERS

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1 ARE DOING THIS ALREADY. THEY ARE VERY INTERESTED IN
2 BUILDING THAT OUT TO INCLUDE THE CELL AND GENE
3 THERAPY FOCUS.

4 AND THEN IN TERMS OF OUTREACH AND
5 ENGAGEMENT, A TRACK RECORD OF CONDUCTING AND
6 COORDINATING HEALTH EDUCATION IN A COMMUNITY
7 SETTING. AND, AGAIN, THAT IS SOMETHING THAT A LOT
8 OF THESE SITES DO THEY'RE GOING TO NEED HELP WITH.
9 AND WHERE THIS NETWORK WILL REALLY HELP IS IN TERMS
10 OF, AGAIN, THE CELL AND GENE THERAPY EXPERTISE.

11 SO I MENTIONED THIS EARLIER. I JUST WANT
12 TO COME BACK. ON THE CLINICAL SIDE, I THINK THIS IS
13 AN AREA WHERE WE SAW THE LARGEST SPREAD IN TERMS OF
14 CAPACITY. I THINK THERE ARE SITES THAT TODAY
15 THEY'RE ALMOST INDISTINGUISHABLE FROM AN ALPHA
16 CLINIC OR THEY'RE VERY CLOSE TO BEING ALPHA
17 CLINIC-LIKE. THEY COULD REALLY DELIVER
18 INVESTIGATIONAL PRODUCTS TO PATIENTS.

19 THERE ARE OTHER SITES THAT AREN'T THERE OR
20 CERTAINLY REALLY WON'T BE ABLE TO GET THERE WITHIN
21 THE FIVE-YEAR AWARD PERIOD AND MAY NOT EVER NEED TO
22 GET THERE, BUT THEY CAN SUPPORT PATIENTS, THEY CAN
23 NAVIGATE PATIENTS, THEY CAN SCREEN PATIENTS, AND
24 THEY CAN ENGAGE POPULATIONS, AGAIN, THAT WE ARE
25 TRYING TO REACH.

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1 SO WE'VE BROKEN THE CLINICAL LANE, IF YOU
2 WILL, INTO SORT OF PROPOSING TWO AREAS. AGAIN, A
3 SITE THAT CAN, OVER THE AWARD PERIOD, WOULD SIMPLY
4 BE SUPPORTING TRIALS AND WORKING WITH THE ALPHA
5 CLINICS MAINLY AS REFERRAL SITES OR THEY CAN BE
6 SUPPORT AND DELIVERY SITES WHERE THEY'RE GOING TO BE
7 DELIVERING THE CAPACITY TO HANDLE INVESTIGATIONAL
8 PRODUCTS. AND JUST, AGAIN, TO SORT OF GIVE YOU A
9 SENSE OF READINESS OR EAGERNESS, THERE ARE ALREADY
10 DISCUSSIONS GOING ON WITH POTENTIAL APPLICANTS AND
11 ALPHA CLINICS TO REALLY DESCRIBE THAT PROCESS. SO
12 THEY'RE IN PROCESS, AND THIS AWARD WOULD REALLY
13 ACCELERATE THE COMPLETION OF THAT PROCESS.

14 AGAIN, CAREER DEVELOPMENT. I THINK THE
15 MAIN ASPECT HERE, YOU HEARD DR. KELLY SHEPARD AT THE
16 LAST MEETING, I BELIEVE. WE'RE REALLY PUTTING A LOT
17 OF FOCUS ACROSS THE ORGANIZATION IN DEVELOPING OUR
18 EDUCATION PLATFORMS AND SYSTEMS. THE AIM THERE IS
19 TO BRING TOGETHER THOSE PROGRAMS IN A STRUCTURED
20 WAY SO THAT THE PROGRAM DIRECTORS, THE PROGRAM
21 MANAGERS CAN TAKE THOSE RESOURCES AND REALLY SHARE
22 THEM, WHETHER IT'S SHARED CURRICULUM, WHETHER IT'S
23 HERE WE'RE TRYING TO PLACE PEOPLE, THE WHOLE RANGE
24 OF ACTIVITIES THAT THOSE OPPORTUNITIES IN THE
25 EDUCATION SPACE, REALLY BRING THAT TOGETHER IN A

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1 STRUCTURED WAY SO THAT WE CAN MAKE THESE PROGRAMS
2 VISIBLE AND SUCCESSFUL. AND THE AIM HERE WOULD BE
3 TO TIE INTO THAT INTERNAL INFRASTRUCTURE TO PROMOTE
4 THESE EDUCATION OPPORTUNITIES.

5 AND, AGAIN, THE OUTREACH AND ENGAGEMENT
6 PIECE, I THINK THAT'S WHAT'S REALLY DIFFERENT HERE.
7 AND SO WE WOULD REALLY EXTEND THE OUTREACH AND
8 ENGAGEMENT TO INCLUDE COMMUNITY-BASED ORGANIZATIONS
9 TO SUPPORT CLINICAL DEVELOPMENT -- TO SUPPORT CAREER
10 DEVELOPMENT IN THIS AREA. AND I THINK WHAT WE WOULD
11 ANTICIPATE, A LOT OF OUR INFRASTRUCTURE PROGRAMS
12 INCLUDE STEERING COMMITTEES AND COORDINATING
13 COMMITTEES THAT CUT ACROSS DIFFERENT PROGRAMS. AND
14 I WOULD IMAGINE WE WOULD REALLY WANT TO APPLY THAT
15 STEERING COMMITTEE STRATEGY SPECIFICALLY AROUND
16 OUTREACH AND ENGAGEMENT TO THIS PROGRAM BECAUSE THIS
17 IS THE PROGRAM WHERE THE RESOURCES WILL BE THERE,
18 THE EXPERIENCE WILL BE THERE, AND TO REALLY USE THAT
19 STEERING COMMITTEE PROCESS TO DISSEMINATE LESSONS
20 LEARNED, STRATEGIES, MATERIALS, ET CETERA. SO IT'S,
21 I THINK, A REAL OPPORTUNITY WITHIN THIS PROGRAM TO
22 DEVELOP THAT.

23 ANOTHER QUESTION THAT I WAS GOING TO
24 CREDIT THE AAWG WITH THIS ONE. HOW DOES A COMMUNITY
25 CARE CENTER, HOW IS IT DIFFERENT THAN AN ALPHA

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1 CLINIC? AND HERE'S KIND OF AT LEAST THE SORT OF
2 TECHNICAL ANSWER, IF YOU WILL. THE ALPHA CLINICS,
3 IN ORDER TO COME IN, HAD TO BE ABLE TO DELIVER CELL
4 AND GENE THERAPY PRODUCTS. THEY HAD TO BE ABLE TO
5 SERVICE OUR CLIN² AWARDS FROM DAY ONE. COMMUNITY
6 CARE CENTER IS A LITTLE BIT DIFFERENT. AGAIN, WE
7 WANT THEM TO BE ABLE TO SUPPORT THOSE TRIALS. AND
8 IF THEY'RE INTERESTED IN DEVELOPING THE CAPACITY TO
9 CONDUCT THEM, THEN THIS AWARD WOULD SUPPORT THAT
10 DEVELOPMENT PROCESS, BUT THAT'S NOT A REQUIREMENT.

11 THE ALPHA CLINICS, IN TERMS OF TRAINING
12 REALLY DEVELOPED A LOT OF DE NOVO TRAINING PROGRAMS.
13 AGAIN, COMMUNITY CARE CENTERS, THE AIM IS TO APPLY
14 THOSE PROGRAMS, APPLY THOSE CURRICULUM, AND SERVE AS
15 SITES FOR PLACEMENT AND CROSSTALK.

16 FROM THE ALPHA CLINIC SIDE, I DON'T WANT
17 TO IMPLY THEY'RE NOT DOING COMMUNITY ENGAGEMENT
18 BECAUSE THEY ARE, BUT THEY TEND TO REALLY FOCUS ON
19 ENGAGEMENT IN THE CONTEXT OF CLINICAL PROTOCOLS AND
20 THEY DO THAT VERY WELL. THE COMMUNITY CARE CENTERS,
21 AGAIN, MORE OF THE SAME IN THE SENSE OF WE STILL
22 NEED CLINICAL TRIAL ENGAGEMENT AND NAVIGATION THAT'S
23 PROTOCOL SPECIFIC, BUT ALSO BROADER ENGAGEMENT
24 AROUND REGENERATIVE MEDICINE.

25 ONE OF THE STAKEHOLDERS EVEN TOOK US A

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1 STEP FURTHER BACK AND SAID THERE'S A HUGE NEED JUST
2 TO EDUCATE PEOPLE ON WHAT'S A CLINICAL TRIAL. WHAT
3 DOES IT MEAN TO ME? WHAT DOES IT MEAN TO MY
4 COMMUNITY? THOSE SORTS OF ISSUES. THIS IS REALLY,
5 I THINK, AN OPPORTUNITY TO DEVELOP THAT LITERACY.

6 AGAIN, I THINK THESE WERE QUESTIONS
7 LARGELY COMING OUT OF THE SCIENCE SUBCOMMITTEE. WE
8 WANTED TO SORT OF POINT TO SOME OF THE ETHICS POLICY
9 GUARDRAILS THAT ARE BAKED INTO THE CONCEPT PLAN. I
10 NOTED THIS EARLIER. IT'S HUMAN SUBJECTS. YOU HAVE
11 TO BE COMPETENT IN HUMAN SUBJECTS RESEARCH SO THAT
12 WHATEVER YOU'RE DOING IS OVERSEEN BY AN IRB.
13 THERE'S A PROVISION IN STATE LAW THAT REQUIRES
14 PRACTITIONERS THAT ARE PROVIDING STEM CELL
15 THERAPIES, AND STEM CELL THERAPIES ARE DEFINED UNDER
16 THE LAW, IF THEY'RE NOT APPROVED BY THE FDA OR THEY
17 DO NOT HAVE AN IND, THEY HAVE TO PROVIDE A WARNING
18 TO THE PATIENTS THAT THESE ARE NOT APPROVED
19 TREATMENTS. IF YOU'RE DOING THAT, THEN YOU'RE NOT
20 ELIGIBLE FOR THIS PROGRAM. IF YOU'RE PROVIDING THAT
21 WARNING IN YOUR CLINICAL PRACTICE, PLEASE DON'T
22 APPLY.

23 RESEARCH ETHICS TRAINING, THIS WAS A BIG
24 THEME WHEN WE ENGAGED PROGRAMS THAT HAVE DONE
25 ENGAGEMENT AROUND CLINICAL RESEARCH, THAT THE

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1 INDIVIDUALS THAT ARE DOING THE OUTREACH AND
2 ENGAGEMENT NEED TO UNDERSTAND SORT OF THE ETHICAL
3 ASPECTS OF THAT WORK. AND THERE ARE A LOT OF
4 TRAINING PROGRAMS AND OPPORTUNITIES OUT THERE. SO
5 WE'D LIKE TO BRING THAT IN. APPLICANTS WOULD
6 BASICALLY BE ABLE TO BUDGET FOR THOSE TYPES OF
7 ACTIVITIES AND ASKED TO DO THAT.

8 AND, AGAIN, THE RESEARCH ETHICS PIECE SORT
9 OF GOES BACK TO WE HAD THIS DISCUSSION WITHIN THE
10 STANDARDS WORKING GROUP AND, AGAIN, THIS IDEA OF
11 ACCREDITATION AND TRAINING WAS REINFORCED BY THE
12 STANDARDS WORKING GROUP.

13 LEVERAGE, AGAIN, IF WE GO BACK TO THAT
14 FOUR-PIECE, THAT FOUR-PART CIRCLE EARLY ON WHERE I
15 WAS TRYING TO DESCRIBE THE CONNECTIONS TO OTHER CIRM
16 INFRASTRUCTURE AND OTHER CIRM PROGRAMS. AGAIN, JUST
17 TO REITERATE HOW WE'RE LEVERAGING OUR ASSETS. THIS
18 IS A WAY OF TAKING WHAT WE DO WELL AT THE CLINICAL
19 LEVEL, BUT REALLY EXPANDING IT OUT BEYOND OUR
20 EXISTING REACH. AGAIN, POINTING TO THE COMMUNITY
21 BASED -- THE ROLE FOR COMMUNITY-BASED ORGANIZATIONS
22 IN THIS AWARD. THEY WOULD HELP US AND PARTNER WITH
23 US TO REACH POPULATIONS THAT ARE LESS SERVED OR
24 UNDERSERVED BY OUR CURRENT PROGRAMS.

25 THERE'S A SUSTAINABILITY ASPECT. I

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1 REFERRED TO THAT AND I JUST REITERATED IT HERE, THAT
2 WE'RE REALLY LOOKING TO TAP INTO EXISTING
3 REIMBURSEMENT MECHANISMS. OR IF THOSE REIMBURSEMENT
4 MECHANISMS CURRENTLY AREN'T PROVIDING REIMBURSEMENT
5 FOR THIS WORK, HOW CAN WE USE THIS PROGRAM TO GET
6 REIMBURSEMENT FOR THAT TYPE OF WORK. SO WE'RE
7 WORKING ON LOOKING AT THOSE FUNDING STREAMS FOR,
8 AGAIN, COMMUNITY HEALTH WORKERS AND PATIENT
9 NAVIGATORS.

10 THE FOCUS, AGAIN, COMING BACK TO THAT
11 POINT THAT WE'RE REALLY LOOKING AT BOTH DISPARITIES
12 AND REFERRAL RATES AND PARTICIPATION RATES. I THINK
13 THAT WILL BE A MAJOR AIM OF THE PROGRAM, AND WE WILL
14 ASK APPLICANTS TO PROPOSE HOW THEY'RE GOING TO DO
15 THAT. AND THE GRANTS WORKING GROUP WILL BE ASKED TO
16 SCORE THEM ON THE EFFICACY OR THE PERCEIVED EFFICACY
17 OF WHAT THEY'RE PROPOSING. AND, AGAIN, REALLY TO
18 BUILD COMPETENCY, WE REALLY TO WANT DEVELOP
19 CIRM-MEDIATED ENGAGEMENT NETWORKS. SOME OF THIS
20 WORK IS ALREADY GOING ON, AGAIN, WITHIN THE
21 ORGANIZATION. AND AS I ALLUDED TO, WE WOULD DEVELOP
22 A STEERING COMMITTEE SPECIFICALLY AROUND ENGAGEMENT
23 PRACTICE, BEST PRACTICE, AND HOW TO DO THAT
24 EFFECTIVELY.

25 AND ALSO, AGAIN BACK TO THE CONVERSATION A

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1 FEW MINUTES AGO, I THINK DURING THIS PROCESS IT WAS
2 INDICATED THAT WE'RE REALLY TRYING TO DO A LOT HERE
3 IN TERMS OF THIS PROGRAM IN RELATION TO OUR STAFFING
4 RESOURCES. SO I'VE BEEN SPEAKING WITH DR. THOMAS
5 AND OTHERS. WE REALLY WILL PROPOSE SOME ADDITIONAL
6 STAFFING. WE THINK IT WOULD BE PARTICULARLY USEFUL
7 IN THIS PROGRAM TO HAVE INDIVIDUALS WHO HAVE
8 EXPERIENCE WITH BOTH PROGRAM PLANNING AND EVALUATION
9 IN A SORT OF HEALTH EDUCATION CONTEXT TO SUPPORT THE
10 ENGAGEMENT WORKING GROUP. SO THAT'S ONE PARTICULAR
11 AREA WHERE I WOULD -- I'M ADVOCATING INTERNALLY TO
12 SORT OF BUILD SOME RESOURCES TO MAKE SURE THIS GOES
13 SMOOTHLY.

14 AGAIN, THIS IS A LITTLE BIT REDUNDANT.
15 I'LL TICK THROUGH IT VERY QUICKLY. SO BUILDING
16 PARTNERSHIPS WITH ALPHA CLINICS. AGAIN, THAT'S
17 HAPPENED THROUGHOUT THIS PROCESS. THERE ARE VERY
18 SPECIFIC PROPOSALS THAT ARE BEING DEVELOPED THAT
19 POTENTIAL APPLICANTS WILL BE PROPOSING. THE
20 MANUFACTURING NETWORK, TO THE EXTENT WE HAVE SITES
21 THAT WANT TO GET INVOLVED IN MANUFACTURING, AND
22 THERE ARE CERTAINLY ONES OUT THERE THAT OUR
23 MANUFACTURING NETWORK CAN SUPPORT THAT, THE
24 COORDINATION WITH OUR EDUCATION PROGRAMS. I'VE
25 ALLUDED TO THAT, AGAIN, REFERENCING THE WORK OF DR.

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1 SHEPARD. AND WE'VE ALSO BEEN REACHING OUT TO SOME
2 RARE DISEASE ORGANIZATIONS AND PROVIDING VISIBILITY
3 TO THIS PROGRAM. SO THEY HAVE A POTENTIAL TO
4 PARTNER IN WITH OUR APPLICANTS.

5 SO FINAL STAGE, THIS IS BASICALLY THE ASK.
6 THE ALLOCATION WE'RE REQUESTING IS 60.2 MILLION.
7 AND JUST AS A GUIDEPOST, PROPOSITION 14 ACTUALLY
8 AUTHORIZED UP TO 78 MILLION FOR THIS PROGRAM.
9 THAT'S A FIGURE THAT WAS PRESENTED IN JANUARY OF
10 2021 WHEN YOU RECEIVED A BROAD OVERVIEW OF
11 PROPOSITION 14. SO WE'RE REFERENCING THAT FIGURE.
12 IT MEANS WE HAVE SOME HEADROOM IN TERMS OF IF WE
13 WANT TO HAVE A SECOND ROUND OR ADD SITES. JUST AS A
14 REMINDER, THAT'S THE PROPOSITION 14 ALLOCATION. IF
15 FOR WHATEVER REASON THE BOARD DETERMINES THAT THIS
16 PROGRAM WOULD BENEFIT FROM FURTHER RESOURCES, YOU
17 HAVE THE DISCRETION TO ADD RESOURCES AT YOUR
18 DISCRETION.

19 AGAIN, THE BUDGET IS DESIGNED TO SUPPORT
20 CORE OPERATIONS. THAT'S THE CLINICAL ASPECTS,
21 COMMUNITY PARTNERSHIPS. AND IN ADDITION, THERE'S,
22 AS I ALLUDED TO EARLIER, THERE'S FACILITIES FUNDING
23 IN THERE. AND FACILITIES IS BUILDING, RENOVATION,
24 AND FACILITIES OVER THE FIVE YEARS OF THE AWARD. SO
25 WE WILL WORK WITH -- WE MAY OR MAY NOT NEED TO BRING

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1 IN THE FACILITIES WORKING GROUP. THAT'S TO BE
2 DETERMINED DEPENDING ON THE FINAL APPLICATION.

3 AND AS WE MODEL THIS OUT, WE THINK THAT
4 THIS COULD SUPPORT THREE SITES THAT WOULD PROPOSE TO
5 BOTH SUPPORT AND DELIVER CLINICAL TRIALS. SO,
6 AGAIN, SITES THAT WOULD BE AKIN TO AN ALPHA CLINIC.
7 THAT'S 10 MILLION PER AWARD. THAT'S RIGHT AROUND
8 THE SAME BUDGET ALLOCATION AS THE CURRENT ALPHA
9 CLINICS AWARD. AND THEN THE SUPPORT SITE AWARDS
10 WOULD BE COMING IN AT 7.5 MILLION AS A PROPOSED
11 BUDGET. SO THAT'S THE BREAKDOWN ON THE DIFFERENCES
12 BETWEEN THE TWO SITES.

13 AND I THINK THAT'S IT. THANK YOU FOR YOUR
14 TIME AND ATTENTION.

15 CHAIRMAN IMBASCIANI: YOU WERE THINKING
16 ABOUT THANKING US. OKAY. I LIKE THAT. THANK YOU,
17 GEOFFREY. THAT WAS VERY COMPREHENSIVE AND WELL
18 ORGANIZED.

19 SO IN A SENSE YOU'RE LOOKING AT WHAT I'M
20 HOPING TO SEE WILL BE A MOTION FROM THE BOARD TO
21 ACCEPT THIS CONCEPT PLAN AND ITS BUDGET ALLOCATION.

22 VICE CHAIR BONNEVILLE: SO MOVED.

23 MR. FISCHER-COLBRIE: SECOND IT.

24 CHAIRMAN IMBASCIANI: WE HAVE A SECOND
25 FROM MARK FISCHER-COLBRIE, AND MARIA MADE THE

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1 PRIMARY MOVEMENT. SO THE BOARD IS OPEN FOR
2 DISCUSSION. YSABEL, YOU CAN GO FIRST.
3 MS. DURON: I KNOW WE'RE INCHING UP INTO SIESTA
4 TIME. BUT ONE OF THE THINGS THAT I DIDN'T WANT TO
5 INTERRUPT YOU ON, GEOFF, BUT WHEN YOU TALK ABOUT
6 PATIENT EDUCATION AT THE VERY BEGINNING AND IT WAS
7 MIXED IN WITH THE OTHER PARTS THAT I THOUGHT WERE
8 DEALING WITH THOSE WHO WOULD BE THE APPLICANTS, I
9 WASN'T SURE WHO THAT WAS AIMED AT. AND I THINK THAT
10 THOSE OF US IN THE ADVOCACY WORLD LIKE TO THINK OF
11 PATIENT EDUCATION THAT IS NECESSARY FOR THE
12 APPLICANTS AS WELL. SO IT WORKS BOTH WAYS. SO THEY
13 UNDERSTAND THAT PATIENTS ARE NOT WIDGETS, PATIENTS
14 ARE NOT DATA BITS, BUT THAT, IN FACT THEY UNDERSTAND
15 THE COMMUNITIES WITH WHOM THEY ARE TRYING TO PARTNER
16 AND TO GET THEM TO PARTICIPATE.

17 SO THAT I THINK THE PART OF PATIENT
18 EDUCATION FOR THE APPLICANTS IS THAT THEY SHOULD
19 KNOW, AND THIS MIGHT BE PART OF A CORE CURRICULUM
20 THAT YOU'RE DEVELOPING OR ONE THAT YOU SAY ALREADY
21 EXISTS, AND THAT IS THAT THEY SHOULD UNDERSTAND THE
22 FOOTPRINT OF THE DEMOGRAPHICS AND WHERE THEY
23 OPERATE. WHO ARE THESE PEOPLE THAT WE HOPE TO BRING
24 INTO OUR SPACE? AND UNDERSTAND THEM ON A CULTURAL
25 LEVEL, ON A RACIAL LEVEL, ON AN ETHNIC LEVEL, ON AN

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1 EXPERIENTIAL LEVEL FOR THEIR LIVED EXPERIENCE. A
2 LOT OF TRAUMA IN SOME OF OUR COMMUNITIES
3 CONTINUALLY.

4 SO WHEN YOU'RE TRYING TO BRING THEM INTO
5 SOMETHING LIKE SCIENCE, WHICH THERE'S STILL
6 MISINFORMATION OUT THERE, YOU HAVE TO BE SUPER
7 SENSITIVE TO ALL OF THIS. AND I THINK THAT
8 SOMETIMES WHEN YOU'RE LOOKING AT IT FROM A VERY HIGH
9 LEVEL, YOU'RE THINKING YOU'RE DOING GOOD, BUT IN
10 REALITY, UNTIL YOU ADDRESS PEOPLE WHERE THEY LIVE
11 AND HOW THEY FEEL AND WHAT THEY THINK AND WHAT THEY
12 KNOW, I DON'T THINK YOU GET THE SAME KIND OF BUY-IN.
13 AND WHEN WE'RE TALKING ABOUT BRINGING SCIENCE TO
14 COMMUNITY AND COMMUNITY TO SCIENCE, WE NEED TO MAKE
15 SURE BOTH SIDES ARE EDUCATED.

16 DR. LOMAX: THAT MESSAGE CAME -- IF YOU GO
17 BACK, WE DID PRODUCE SOME SUMMARIES OF LISTENING
18 SESSIONS AND TRIED TO RANK ORDER -- I WON'T SAY RANK
19 ORDER. IT'S A BIT STRONG -- BUT GIVE WEIGHT TO THE
20 MESSAGES WE HEARD. SO WHEN WE LOOKED AT THE
21 MESSAGES FROM INDIVIDUALS WHO WORK WITH THE
22 COMMUNITIES THAT YOU DESCRIBE OR THAT ARE AS CLOSE
23 TO THE COMMUNITIES YOU DESCRIBE, IT WAS THOSE THEMES
24 OF TRUST, RESPECT, RECIPROCITY, BUILDING UP. AND SO
25 IN TERMS OF RELATING THAT BACK TO THE CONCEPT PLAN,

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1 WE DID TRY TO EMBRACE THEM IN THE PLAN. I THINK
2 THAT'S THE AIM, AT LEAST, OF MANDATING THAT THERE
3 ARE THESE COMMUNITIES-BASED PARTNERSHIPS AND THEY'RE
4 IN THE APPLICATION ON THE FRONT END AND THAT THOSE
5 CONVERSATIONS -- THE CONVERSATIONS BETWEEN THE
6 COMMUNITY PARTNERS AND THE APPLICANTS WOULD NEED TO
7 BE TOWARDS A DIRECTED AIM AS YOU DESCRIBE.

8 LINKING IT BACK TO THE METRICS, I THINK
9 IT'S HOW DO WE -- OUR ISSUES LIKE REFERRAL RATES.
10 AND SO I KNOW IT MOVES VERY QUICKLY BACK INTO SORT
11 OF METRICS OF MEDICAL METRICS; BUT I THINK IN ORDER
12 TO DO THAT, YOU DO HAVE TO SORT OF ADDRESS THE
13 ISSUES OF TRUST AND THOSE SORTS OF THINGS. SO I
14 HOPE WE'VE GOT THAT RIGHT. WE WERE ENCOURAGED,
15 AGAIN, BY THE BOARD TO BUILD IT AROUND THINGS WE CAN
16 MEASURE. SO I THINK IT'S THAT, BUT IT'S
17 FUNDAMENTAL. IT'S THE RELATIONSHIP BETWEEN THE AIMS
18 AND THEN THAT PARTNERSHIP AND THE APPLICANTS COMING
19 IN WITH A DEFINED PLAN, NOT SIMPLY SAY WE'RE GOING
20 TO PARTNER WITH GROUP X. TOWARDS WHAT END? WHAT
21 POPULATIONS ARE YOU INTERESTED IN? WHAT'S THE
22 DEMOGRAPHIC?

23 THAT'S HOW I SEE WE CAN GET AT THAT
24 THROUGH THE APPLICATION PROCESS. I HOPE THAT'S
25 SUFFICIENT TO ADDRESS, BUT I DON'T KNOW. BUT I

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1 HOPE -- THAT'S THE THINKING.

2 CHAIRMAN IMBASCIANI: THANK YOU, GEOFF.
3 WE HAVE COMMENTS FROM BOARD MEMBER ABOUSALEM
4 FOLLOWED BY DULIEGE.

5 DR. ABOUSALEM: THANK YOU, MR. CHAIRMAN.
6 THANK YOU FOR THIS PRESENTATION. I'M REALLY PLEASED
7 TO SEE THAT THIS PROGRAM IS TAKING SHAPE AND YOU'RE
8 COMING TODAY WITH THIS PROPOSAL.

9 I HAVE A QUESTION OR COMMENT AND MAYBE A
10 RECOMMENDATION AROUND ONE OF THE OBJECTIVES OF THE
11 PROGRAM. AND I'M LOOKING AT THE DOCUMENT AND I'M
12 LOOKING AT THE OBJECTIVE NO. 5. IT'S BULLET NO. 5,
13 WHICH IS PROPOSED TARGETED INTERVENTIONS AIMED AT
14 REDUCING DISPARITIES AND REFERRALS TO CLINICAL
15 TRIALS AND THE REST. I'M WONDERING WHY THIS
16 OBJECTIVE. TO ME IT SEEMS IT'S A LITTLE AMBIGUOUS
17 AND TOO SOFT IN THE SENSE THAT IT'S NOT CLEAR WHO'S
18 PROPOSING TO WHOM. AND ALSO TO WHAT END? THE
19 PROPOSAL IS JUST A VERY SOFT ACTION. AND IF IT IS
20 TO A THIRD PARTY OR IF THIS IS GOING TO BE PART OF
21 THE APPLICATION, WHY IS IT NOT SIMILAR TO THE OTHER
22 OBJECTIVES LIKE CONDUCT TARGETED OR PLAN AND CONDUCT
23 TARGETED INTERVENTIONS?

24 AND I WANT TO SAY EVEN FURTHERMORE, WHEN
25 YOU LOOK AT THE CORE PROGRAM ACTIVITIES, I COULD NOT

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1 PUT MY FINGER ON ANY ACTIVITY THAT DIRECTLY ALIGNS
2 WITH THIS OBJECTIVE. SO I FEEL THAT THIS OBJECTIVE
3 MAY GET LOST, AND WE WON'T BE ABLE TO MEASURE HOW
4 WE'RE DOING ON THIS ONE OBJECTIVE. SO IF YOU CAN
5 TALK ABOUT THAT, AND HOPEFULLY YOU WILL CONSIDER
6 IMPROVING THE LANGUAGE AND THE ALIGNMENT WITH THE
7 CORE ACTIVITIES.

8 DR. LOMAX: THANK YOU FOR THAT COMMENT.
9 YES. SO WE ALWAYS HAVE A LITTLE BIT OF A STRUGGLE
10 AT THE CONCEPT LEVEL BECAUSE IT IS CONCEPTUAL WHERE
11 THE REAL -- I THINK WHERE WE CAN DRIVE INTO THE
12 SPECIFICITY IS WHEN WE GET INTO THE QUEST FOR
13 APPLICATIONS. THE NEXT STEP WILL BE TO ADD
14 SPECIFICITY AND THAT LEVEL OF DETAIL.

15 I THINK ONE OF THE THINGS, AND, AGAIN,
16 I'VE TALKED TO DR. THOMAS ABOUT THIS ALREADY, WOULD
17 LIKE TO BE ABLE TO, AS WE GO THROUGH THAT PROCESS OF
18 EXPANDING AND ELABORATING THE CONCEPTUAL BULLETS TO
19 ASKS WITHIN THE APPLICATION, THAT WE CAN ACTUALLY
20 COME BACK TO SOME OF YOU ALL TO SEE DOES THIS
21 ADDRESS YOUR CONCERN OR DID WE GET IT RIGHT.
22 BECAUSE I THINK IT'S THAT NEXT STAGE WHERE WE GET
23 THAT LEVEL OF SPECIFICITY THAT IS REALLY IMPORTANT
24 TO, I THINK, WHAT YOU'RE ASKING. SO THAT'S ONE
25 THING, AGAIN, WE'VE SORT OF ALREADY PROPOSED. I

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1 DON'T KNOW IF THERE'S CHANGE AT THE CONCEPT LEVEL
2 THAT WE COULD DO IN THE NEARER TERM THAT WOULD
3 ADDRESS THAT.

4 DR. ABOUSALEM: SO I'D JUST LIKE TO
5 COMMENT ON THAT. I WANT TO PUSH BACK A LITTLE BIT
6 ON THAT. WE ARE ASKED TO APPROVE A PROGRAM BASED ON
7 A CONCEPT. AND LOT OF THE OBJECTIVES YOU HAVE ARE
8 DEFINITIVE ENOUGH ABOUT WHAT THE GOAL IS, EVEN HOW
9 YOU CAN MEASURE IT, YOU CAN EXTRAPOLATE, AND THE
10 ACTIVITIES THAT ARE GOING TO BE ALIGNED WITH IT. TO
11 ME IT'S A NICE GOAL TO PROPOSE TARGETED
12 INTERVENTIONS, BUT DOESN'T DO MUCH. SO I APPRECIATE
13 WHAT YOU'RE SAYING, THIS IS THE CONCEPT PHASE, BUT
14 EVERYTHING ELSE IS REALLY WHAT YOU EXPECT THE
15 ACTIVITY TO ACHIEVE AND THE APPLICANT TO
16 DEMONSTRATE. AND IT'S ONLY SOFT ON THIS ONE, AND WE
17 SHOULD REALLY FINE-TUNE THIS ONE UPFRONT. THANK
18 YOU.

19 CHAIRMAN IMBASCIANI: THANK YOU. MEMBER
20 DULIEGE.

21 DR. DULIEGE: HI. I'M GOING A LITTLE BIT
22 IN LINE OF WHAT YOU SAID, MOHAMED. IN FACT, I HAVE
23 A COMMENT, A SUGGESTION FOR CLARIFICATION, A
24 QUESTION AND, FINALLY, A RECOMMENDATION. SO BEAR
25 WITH ME, AND I'LL TRY TO BE FAIRLY QUICK ON THAT.

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1 MY COMMENT IS IT'S AN EXCELLENT
2 PRESENTATION, VERY WELL THOUGHT OUT, EXTREMELY
3 CLEAR. AND I PARTICULARLY APPRECIATE THE
4 CLARIFICATION OF THE ROLE, THE IMPORTANT ROLE OF
5 COMMUNITY-BASED ORGANIZATIONS. I WILL SAY CBO FROM
6 NOW ON. TWO POINTS I WANTED TO MENTION ABOUT THAT.
7 THE ENROLLMENT IS THE RESPONSIBILITY OF THE
8 INVESTIGATOR OF THE ALPHA CLINIC. HOWEVER, USUALLY
9 MOST TEAMS DON'T HAVE A LOT OF TIME TO HELP PATIENTS
10 REALLY TRULY UNDERSTAND WHAT MIGHT BE GOING ON
11 THERE, AND THAT'S WHERE A CBO WOULD BE PARTICULARLY
12 USEFUL. LIKEWISE, A PATIENT MAY WANT TO BE IN A
13 TRIAL AND AT THE LAST MINUTE HE OR SHE IS ELIGIBLE.
14 THERE IS A HUGE DISAPPOINTMENT THERE, HUGE. AND,
15 AGAIN, THE TEAM AT THE CLINIC MAY NOT HAVE THE TIME
16 TO ACCOMPANY THIS PERSON DURING THIS DIFFICULT
17 PHASE. AND A CBO WOULD HAVE MORE TIME AND PROBABLY
18 BE BETTER AT THAT. SO THAT'S GREAT.

19 WHAT ISN'T CLEAR TO ME IS THE ROLE THAT
20 YOU'RE THINKING ABOUT THE CLINICAL OPERATIONS. SO
21 WHEN YOU'RE SAYING SUPPORT AND DELIVERY SITES
22 DEVELOP, THAT WASN'T CLEAR. THE SITES ARE CURRENTLY
23 BEING GIVEN MONEY TO BEING TRAINED TO BECOME
24 ENROLLMENT SITES OR ENROLLING SITES. IF YOU CAN
25 CLARIFY THAT BECAUSE YOU'RE A SITE OR YOU'RE NOT.

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1 THERE IS A NEED FOR MORE SITES OR THERE IS NOT. AND
2 A SITE TRAINING FOR ENROLLMENT, KNOWING HOW MUCH
3 INFRASTRUCTURE IS NEEDED TO BECOME AN ENROLLING PER
4 SE IS A QUESTION FOR ME.

5 BUT MY TRUE QUESTION THAT WAS REALLY MORE
6 OF A CLARIFICATION IS THAT THE VAST MAJORITY OF
7 GRANTS WE SUPPORT ARE FOR VERY RARE DISEASE, ULTRA
8 RARE DISEASES FOR WHICH THE REFERRAL COMES
9 ESSENTIALLY FROM THE HOSPITAL SETTING AND HOSPITAL
10 NETWORK OF SPECIALISTS AND PARTICULARLY THE GENETIC
11 CENTERS. I CAN'T THINK ABOUT A PATIENT THAT YOU
12 WOULD FIND NEAR A COMMUNITY THAT YOU FIND THERE
13 BECAUSE HE'S NOT BEEN SEEN BY A DOCTOR, AND SOME
14 WILL GET HIM OR HER TO A STEM CELL CLINICAL TRIAL.
15 SO THAT IS CLEAR. AND FOR THAT MATTER, I'M
16 CONCLUDING HERE, I WONDER, \$60 MILLION IS STILL A
17 LARGE AMOUNT OF MONEY EVEN IF WE STARTED WITH DEEP
18 POCKETS, IF IT WILL BE WISE TO GO IN A STEPWISE
19 APPROACH, TEST A FEW THINGS OF WHICH YOU'RE
20 PROPOSING, EVALUATE IT, SHARE THIS EVALUATION WITH
21 THE BOARD, AND THEN MOVE ON TO A FULL USE OF THE \$60
22 MILLION. THAT'S ONLY A RECOMMENDATION ON MY PART.
23 OVER.

24 DR. LOMAX: YES. THANK YOU. AND THANKS
25 FOR THAT. THE ONE I CAN -- I'M JUST GOING TO START

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1 HERE BECAUSE I THINK IT HOPEFULLY GETS AT A
2 SUBSTANTIAL PART OF THAT COMMENT. SO WE DID GO --
3 WE ACTUALLY VISITED A NUMBER OF SITES. AND SO IN
4 TERMS OF THE PATIENT PIECE OR THE REFERRAL PIECE,
5 THERE ARE SITES THAT WERE ENGAGED IN THIS PROCESS
6 THAT ARE ALREADY SERVING AS REFERRAL SITES FOR THE
7 ALPHA CLINICS. THEY'RE ALREADY SUPPORTING PATIENTS,
8 THEIR PATIENTS GETTING TREATMENTS, SAY, AT AN ALPHA
9 CLINIC SITE. THIS IS PRIMARILY ONCOLOGY.

10 SO I THINK YOUR POINT ABOUT RARE GENETIC
11 DISEASE IS WELL TAKEN. BUT IN TERMS OF PARTICULARLY
12 THE ASPECTS OF OUR PORTFOLIO THAT ARE IN ONCOLOGY,
13 THESE RELATIONSHIPS ALREADY EXIST. AND WHAT WE
14 RECEIVED THROUGH THE NEEDS ASSESSMENT PROCESS WAS
15 HERE'S HOW WE COULD EXPAND THIS IN A WAY THAT WOULD
16 HELP YOU ACHIEVE YOUR AIM. SO I THINK, AGAIN,
17 ANOTHER AREA SIMILAR TO ONCOLOGY IS IN SICKLE CELL.
18 THERE ARE CENTERS THAT ARE ENGAGED IN THIS PROCESS
19 THAT DO MANAGE THOSE PATIENTS AND COULD SUPPORT WORK
20 IN SICKLE CELL AND THOSE RELATED DISORDERS.

21 SO AT LEAST IN THAT CLINICAL SPACE, THERE
22 SEEMED TO BE A SUBSTANTIAL PATIENT POPULATION THAT
23 WOULD BE WITHIN THE REACH OF THESE CENTERS. AGAIN,
24 THAT DOESN'T NECESSARILY ADDRESS THE RARE AND ULTRA
25 RARE. I THINK, AGAIN, THAT WAS A POINT THAT CAME UP

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1 WITHIN THE SUBCOMMITTEE CONTEXT. AND I THINK THERE
2 ARE -- ONE OF THE AREAS WE'VE LOOKED AT IN TERMS OF,
3 AGAIN, COLLABORATION WITH THE ALPHA CLINICS AND WHAT
4 CAN THEY BRING IN HERE, THERE ARE PATIENT
5 REGISTRIES, THERE IS THE ABILITY TO INTERROGATE
6 MEDICAL RECORDS. AND, AGAIN, IF WE CAN IDENTIFY
7 THOSE PATIENTS, WOULD A FIRST LINE OF INTERACTION BE
8 WITHIN A COMMUNITY SETTING? SO, AGAIN, BUILDING
9 THOSE. SO, AGAIN, THEY SERVE AS A REFERRAL SITE AND
10 POTENTIALLY A PLACE WHERE, IF THE PATIENT WERE TO
11 COME IN AND LEARN ABOUT A CLINICAL TRIAL OR GET THAT
12 NAVIGATION, THAT THAT WOULD BE INITIATED CLOSER TO
13 HOME.

14 SO SOME OF THE SCENARIOS AT LEAST WERE
15 DESCRIBED THROUGH THIS PROCESS. I DON'T KNOW IF
16 THAT GETS AT ALL OF YOUR QUESTION, BUT CERTAINLY IT
17 INFORMED CONCEPTUALLY, THEN, THIS NOTICE BETWEEN
18 REFERRAL SITE AND TREATMENT SITE OR SORT OF REFERRAL
19 SITE OR -- LET ME USE THE CORRECT TERMINOLOGY --
20 SUPPORT SITE OR SUPPORT AND TREATMENT SITE.

21 DR. DULIEGE: THANK YOU. I'M WONDERING IF
22 YOU HAVE COMMENTS OR CLARIFICATION ABOUT THE SITES
23 THAT ARE BEING TRAINED TO BECOME ENROLLMENT SITES.
24 IT'S UNDER CLINICAL OPERATIONS POINT NO. 2.

25 AND THEN FINALLY, WHAT DID YOU THINK OF MY

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1 RECOMMENDATION, GIVEN IT'S PRETTY LARGE, TO GO IN A
2 STEPWISE APPROACH AND START A FEW OF THE STEPS AND
3 THEN REEVALUATE FOR EFFICIENCY?

4 DR. LOMAX: ON SOME LEVEL I ALMOST DEFER
5 TO THE BOARD ON THAT. WE BROUGHT FORWARD A
6 PROPOSAL. THAT'S CERTAINLY -- I THINK WHEN THE
7 ALPHA CLINICS PROGRAM STARRED, WE STARTED WITH --
8 WELL, YES, WE ORIGINALLY STARTED WITH THREE AWARDS
9 AND NOW WE'RE UP TO TEN. SO THAT IS A MODEL THAT WE
10 HAVE DEPLOYED IN THE PAST. I THINK THE DOWNSIDE
11 POTENTIALLY TO THAT APPROACH IS WE DON'T KNOW THE
12 FUTURE OF THE ALPHA CLINIC AWARDS. THEY'RE GOING TO
13 BE MOVING INTO YEAR THREE OF THEIR FIVE-YEAR AWARDS.
14 THE ALPHA CLINICS ARE COMMITTED OR HAVE MADE
15 SUBSTANTIAL COMMITMENTS TO SUPPORTING POTENTIAL
16 APPLICANTS TO THIS PROGRAM. IF THE TIME HORIZON FOR
17 THIS PROGRAM STRETCHES BEYOND THE ALPHA CLINIC
18 AWARDS, WE POTENTIALLY HAVE A RISK THAT WE DON'T
19 HAVE THE ALPHA CLINICS AT THE SAME -- WITH THE SAME
20 RESOURCE TO SUPPORT THIS THAT WE OTHERWISE WOULD IF
21 WE FUNDED MORE SITES AT THIS TIME.

22 SO I THINK THERE'S A BALANCING THERE.
23 AGAIN, AT A CERTAIN LEVEL I WOULD DEFER TO THE BOARD
24 AS THE DECIDER, BUT THESE ARE SOME OF THE CHALLENGES
25 IN TERMS OF TIMING AND NUMBER OF AWARDS THAT SORT OF

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1 ONE HAS TO THINK THROUGH IN TERMS OF A FINAL
2 DECISION.

3 DR. DULIEGE: THANK YOU.

4 CHAIRMAN IMBASCIANI: BOARD MEMBER SACKY.

5 DR. SACKY: THANK YOU, MR. CHAIR. I HAVE
6 A COUPLE OF COMMENTS AND QUESTIONS. SO FIRST ONE
7 IS, FIRST OF ALL, I THINK THIS IS A WONDERFUL
8 PRESENTATION OF SOMETHING THAT IS VERY MUCH NEEDED
9 TO REALLY FULFILL THE OVERALL AIMS OF PUSHING ACCESS
10 TO CLINICAL TRIALS INTO THE COMMUNITY.

11 GIVEN THE FACT THAT ENROLLMENT OF MEMBERS
12 OF COMMUNITIES THAT ARE TYPICALLY NOT REPRESENTED IN
13 CLINICAL TRIALS, IT'S SO CONNECTED WITH BUILDING
14 TRUST WITH THE COMMUNITY. I WOULD HOPE THAT WE
15 WOULD TAKE ADVANTAGE, CIRM WILL TAKE ADVANTAGE OF
16 THIS TO HAVE SOME VISIBILITY INTO THE TEAM THAT IS
17 ACTUALLY GOING TO BE PUT TOGETHER TO DO THAT
18 OUTREACH BECAUSE WE KNOW THAT REPRESENTATION
19 MATTERS. AND TO THE EXTENT THAT THE COMMUNITY WE
20 ARE TRYING TO DO OUTREACH TO SEES ON THE TEAM
21 MEMBERS THAT LOOK LIKE THEM, IT WOULD ENHANCE THE
22 CHANCES THAT WE CAN INCREASE ENROLLMENT, NOT JUST
23 THE REFERRAL RATE, BUT ACTUALLY SUCCESSFULLY
24 ENROLLING PEOPLE IN CLINICAL TRIALS. THAT'S ONE
25 COMMENT I THINK IT WOULD BE IMPORTANT TO SORT OF

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1 THINK OF EVEN HAVING A METRIC FOR THE LEVEL OF
2 DIVERSITY OF THE WORKFORCE ITSELF.

3 MY SECOND COMMENT, AND I'M NOW GOING TO
4 WEAR THE OTHER HAT AS SOMEBODY WHO'S BEEN AN
5 ACADEMIC PHYSICIAN ALL MY PROFESSIONAL LIFE, I HAVE
6 APPRECIATED VERY MUCH THE POWER OF HAVING COMMUNITY
7 HEALTH WORKERS AND PATIENT NAVIGATORS, PARTICULARLY
8 IN THE GLOBAL SETTING. THERE'S ACTUALLY MANY
9 EXAMPLES OF EFFECTIVELY INCORPORATING COMMUNITY
10 HEALTH WORKERS IN INTERNATIONAL SETTINGS TO REALLY
11 HAVING A VERY SUCCESSFUL OUTCOME.

12 IT IS A CONCEPT THAT I THINK ACADEMIC
13 MEDICAL CENTERS HAVE BEEN SLOW IN PICKING UP. SO I
14 WANT TO MAKE SURE THAT THIS REQUIREMENT FOR HAVING
15 NOT ONLY COMMUNITY WORKERS AND PATIENT NAVIGATOR
16 TRAINING, BUT GOING TO THE NEXT LEVEL OF HAVING
17 CERTIFICATION DOES NOT HAVE THE UNINTENDED
18 CONSEQUENCES OF ACTUALLY DISADVANTAGING ACADEMIC
19 MEDICAL CENTERS. I TOTALLY GET IF WE WANT TO TIP
20 THE SCALE TOWARDS MAYBE COMMUNITY HOSPITALS AND
21 CENTERS; BUT I WOULD HOPE THAT, SINCE WE ALSO WANT
22 AN ORGANIZATION THAT HAS THE CAPACITY TO CONDUCT
23 CLINICAL TRIALS AS WELL AS DO TRAINING, THAT WE
24 WOULD NOT DISADVANTAGE ACADEMIC MEDICAL CENTERS.

25 PART OF THE LAST THING I'LL SAY THERE IS

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1 THAT THIS IS A CONVERSATION WE'RE ACTUALLY HAVING AT
2 MY INSTITUTION. AND ONE POTENTIAL ROADBLOCK COULD
3 BE SOME INSTITUTIONS HAVE HAD TO DEAL WITH STRIKES
4 FROM NURSING COLLEAGUES. AND, IN GENERAL, I'M NOT
5 PICKING -- I'M NOT ATTEMPTING TO PICK ON NURSES, BUT
6 I THINK THAT COMMUNITY HEALTH WORKERS AND SOME OF
7 THE FUNCTIONS THEY'VE CONDUCTED SOMEWHERE ELSE
8 SOMETIMES CAN OVERLAP WITH SOME OF THE NURSING
9 TASKS. AND THAT MAY THEN BECOME A PROBLEM FROM SOME
10 AMS'S WHO ARE TRYING TO DO CERTIFICATION FOR THIS
11 GROUP. JUST A COUPLE OF COMMENTS. OTHERWISE,
12 EXCELLENT CONCEPT.

13 DR. LOMAX: TO YOUR FIRST POINT IN
14 RELATION TO WHAT MAKES AN EFFECTIVE MESSENGER,
15 THERE'S A PREPONDERANCE OF EVIDENCE THAT SUGGESTS --
16 TO REINFORCE WHAT YOU DESCRIBE. SO I THINK, AGAIN,
17 THIS IS AN OPPORTUNITY TO USE THE QUEST FOR
18 APPLICATION TO REALLY CITE THAT BODY OF EVIDENCE.
19 AND THE APPLICANT THEN NEEDS TO SPEAK -- IF THEY
20 DON'T ADDRESS -- IF THEY DON'T COME UP WITH AN
21 APPROACH THAT IS CONSISTENT WITH THAT, THAT'S GOING
22 TO POTENTIALLY RAISE QUESTIONS ABOUT HOW EFFECTIVE
23 THIS PROGRAM CAN BE. SO WE HAVE TO BE EXPLICIT AT
24 THE APPLICATION LEVEL OF REALLY LAYING OUT WHAT THE
25 EVIDENCE IS AS WE KNOW IT. BUT I THINK THAT IS A

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1 FAIRLY WELL -- THIS IS SOMETHING FROM THE NEEDS
2 ASSESSMENT TO THE LITERATURE. SO I THINK IT'S A
3 QUESTION OF GIVING VISIBILITY TO THAT IN THE
4 APPLICATION, AND WE CAN DO THAT.

5 IN TERMS OF THAT WORK DYNAMIC, I THINK ONE
6 OF THE BIGGEST CHALLENGES HERE IS ACTUALLY WE HAVE
7 TO BE VERY CAREFUL ABOUT THE HANDOFF, IF YOU WILL,
8 PASSING THE BATON FROM AN ENGAGEMENT OR EDUCATION OF
9 AN INDIVIDUAL TO A CLINICAL PROTOCOL BECAUSE THAT'S
10 A VERY IMPORTANT STEP. AND I THINK THAT'S WHERE
11 THERE'S POTENTIALLY, I GUESS, FOR WANT OF A BETTER
12 TERM, A KIND OF BUFFERING IF I UNDERSTOOD THE POINT
13 CORRECTLY BECAUSE WE REALLY NEED -- ONCE YOU'RE IN
14 THE CLINICAL PROTOCOL, THAT'S IN A VERY DEFINED
15 SPACE AND THERE'S A SET OF PEOPLE. THAT'S PROBABLY
16 NOT GOING TO BE THE COMMUNITY WORKER. IT MAY BE THE
17 NAVIGATOR, BUT IT WON'T BE THE COMMUNITY HEALTH
18 WORKER.

19 AGAIN, WHEN WE'RE ALLUDING TO TRAINING AND
20 CERTIFICATION, IT'S AN APPRECIATION AND
21 UNDERSTANDING OF THE INDIVIDUALS CONDUCTING THAT
22 ACTIVITY AND WHERE THOSE LINES ARE, WHERE THOSE
23 BOUNDARIES ARE, AND HOW WE HAVE BOUNDARY INTEGRITY.
24 I HOPE THAT GETS AT IT. AT LEAST THAT'S THE
25 HYPOTHESIS, BUT, AGAIN, SUBJECT TO TESTING.

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1 DR. SACEY: I THINK YOU ARE GETTING TO IT
2 EXACTLY. MY CAUTION IS THAT TO EXPECT THE
3 APPLICANTS TO ALSO SATISFY COMMUNITY HEALTH WORKERS
4 MAY REQUIRE SOME INTERNAL CONVERSATION ABOUT TURF
5 WARS THAT --

6 DR. LOMAX: THERE'S EXISTING PROGRAMS. MY
7 SENSE WOULD BE THAT THE KNOWLEDGE AND EXPERTISE OF
8 OUR COLLECTIVE NETWORK, CLINICAL NETWORKS, COULD
9 INFORM THE EXISTING CERTIFICATION PROGRAMS, THINGS
10 LIKE A REGENERATIVE MEDICINE MODULE. AND THIS WOULD
11 BE BEYOND CLINICAL TRIALS. THIS WOULD BE HERE'S
12 WHAT SNAKE OIL IS. IF SOMEONE IS TELLING YOU ABOUT
13 THIS, YOU COULD BE HARMED PHYSICALLY OR FINANCIALLY.
14 SO IT'S A VERY BROAD SORT OF SET OF CONTENT AROUND
15 REGENERATIVE MEDICINE THAT INFORMS THOSE ACTIVITIES.
16 BUT I DON'T THINK -- AGAIN, WE IDENTIFIED PROGRAMS
17 THAT ALREADY EXIST. WE'D LIKE TO BUILD INTO THOSE
18 AND NOT CREATE DE NOVO PROGRAMS JUST BECAUSE OF
19 OPPORTUNITY COSTS AND REDUNDANCY.

20 CHAIRMAN IMBASCIANI: PAT LEVITT IS NEXT
21 THEN.

22 DR. LEVITT: FIRST, I JUST WANT TO
23 CONGRATULATE YOU AND YOUR SCRAPPY TEAM BECAUSE YOU
24 PUT IN A TON OF WORK. AND THE CONCEPT PLAN HAS GONE
25 FROM, I THINK, FROM A DEVELOPMENTAL PERSPECTIVE

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1 CRAWLING TO WALKING TO NOW RUNNING. SO IT'S REALLY
2 FANTASTIC. YOU'VE INCORPORATED SO MANY
3 RECOMMENDATIONS FROM THE VARIOUS GROUPS THAT YOU'VE
4 ENGAGED WITH.

5 I DO WANT TO GET ONE THING TO BE MORE
6 EXPLICIT ABOUT, AND WE'VE TALKED ABOUT THIS, THAT
7 REFERRAL BIASES IN GENERAL FROM A GENERALIST TO A
8 SPECIALIST ARE THE DATA ARE PRETTY GRIM IN TERMS OF
9 UNDERREPRESENTED LATINO INDIGENOUS POPULATIONS,
10 AFRICAN-AMERICANS, AND THE POOR. THOSE WHO ARE ON
11 MEDICAID, THEIR REFERRAL RATES FOR JUST SPECIALIST
12 CARE IS LOWER.

13 THIS PROGRAM IN THE END IS GOING TO DEPEND
14 COMPLETELY ON THE START OF THE RACE WHICH IS
15 REFERRAL. AND SO IN YOUR COMMUNITY ENGAGEMENT
16 COMPONENT, I REALLY WOULD LIKE TO SEE A CALL-OUT
17 THAT THE CCCE'S ARE IN A POSITION TO NOT ONLY ENGAGE
18 WITH PATIENTS AND COMMUNITIES, BECAUSE THEY'RE NOT
19 KNOCKING ON DOORS AND SAYING WOULD YOU LIKE TO JOIN
20 A CLINICAL TRIAL. THEY'RE GOING TO BE DEPENDENT
21 UPON COMMUNITY PHYSICIANS, HEALTHCARE PROVIDERS.
22 AND THE ENGAGEMENT NEEDS TO BE WITH THEM JUST AS
23 MUCH AS IT NEEDS TO BE WITH THOSE WHO MAY
24 PARTICIPATE. SO I THINK IF YOU CALL THAT OUT, IT
25 MEANS THAT THEY HAVE TO HAVE A PLAN WHICH MAY

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1 ADDRESS THIS ISSUE ABOUT PROPOSED TARGETED
2 INTERVENTIONS AIMED AT REDUCING DISPARITIES AND
3 REFERRALS TO CLINICAL TRIALS. HAVE THE CONNECTION
4 DIRECT. AND THEN THERE ARE METRICS THAT ONE CAN
5 THEN USE TO DETERMINE WHETHER WHATEVER THEIR PLANS
6 ARE ARE SUCCESSFUL OR NOT. BUT I THINK IF YOU CALL
7 THAT COMPONENT OF THE OUTREACH OUT, I THINK YOU
8 REALLY HAVE IT, AT LEAST IN TERMS OF WHAT YOU ARE
9 ASKING THEM TO PROPOSE.

10 THE ISSUE AROUND SUSTAINABILITY IS A GIANT
11 ONE WHICH WILL BE FOR ANOTHER CONVERSATION AT
12 ANOTHER TIME, BUT THAT'S A BIG ISSUE.

13 DR. LOMAX: CAN I JUST MAKE ONE JUST TO
14 BUILD ON THAT. THIS IS, AGAIN, WE REALLY LOOK
15 FORWARD TO COMING BACK AND GETTING -- CONSULTING
16 WITH BOARD MEMBERS. ONE GROUP I FAILED TO MENTION,
17 BUT, AGAIN, THIS WAS IN THE CONVERSATION. WE DID
18 MEET WITH PRIMARY CARE GROUPS, GROUPS THAT REPRESENT
19 PRIMARY CARE PROVIDERS. WE DO HAVE TEAMS WITHIN THE
20 ALPHA CLINICS THAT HAVE DEVELOPED LITERALLY POSTERS
21 THAT GO INTO PRIMARY CARE. HAVE YOU CONSIDERED A
22 CLINICAL TRIAL, THESE VERY SPECIFIC TYPES OF VISUAL
23 THINGS TO PROMPT THAT CONNECTION. SO THAT IS AN
24 AREA, I THINK, THAT PROBABLY WE WOULDN'T SAY
25 EVERYONE HAS TO HAVE A PRIMARY CARE PROGRAM

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1 NECESSARILY, BUT ADD THAT AS A GROUP, A COMMUNITY,
2 IF YOU WILL, THAT IS IMPORTANT TO ENGAGE WITHIN THE
3 CONTEXT OF THIS APPLICATION AND PUT THAT OUT THERE.
4 AGAIN, IT'S THAT GRANTSMANSHIP OR APPLICATIONSHIP
5 WHERE YOU SORT OF GIVE PEOPLE THINGS THAT WE THINK
6 ARE GOING TO BE REALLY IMPORTANT TO MAKING THIS
7 HAPPEN WITHOUT TELLING THEM THEY HAVE TO DO
8 EVERYTHING BECAUSE IF THEY TRY TO BOIL THE OCEAN,
9 THAT WON'T WORK EITHER. SO HOW DO WE GET IT RIGHT?

10 CHAIRMAN IMBASCIANI: THANK YOU, GEOFF.
11 YSABEL.

12 MS. DURON: THANK YOU. I WANTED TO SORT
13 OF PICK UP ON THE STATEMENT OF JOYCE. I THINK IT'S
14 ALSO VERY IMPORTANT, GEOFF, TO ACTUALLY CLARIFY
15 AMONGST YOURSELVES THE LANGUAGE BECAUSE WHEN YOU
16 TALK ABOUT COMMUNITY HEALTH WORKERS, AKA PROMOTORES
17 IN SPANISH, AND YOU TALK ABOUT PATIENT NAVIGATORS,
18 TO THEM SOMETIMES THEY ARE ONE AND THE SAME. THEY
19 ARE NOT DIFFERENT WITHIN COMMUNITIES BECAUSE THEY'RE
20 HELPING PATIENTS, THEY'RE MOVING. AND THE SECOND
21 THING YOU CAN TALK ABOUT THEM AS BEING BRIDGES,
22 BRIDGES INTO SYSTEMS.

23 IT IS A DIFFICULTY SOMETIMES WITH THE
24 PROFESSIONAL CLASS THAT THEY'RE NOT BEING DISPLACED.
25 EVEN WHEN WE'RE TALKING ABOUT CERTIFICATION, IT'S

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1 DIFFERENT TYPE OF LEVEL OF CERTIFICATION. SOME OF
2 IT IS LEARNING THE LANGUAGE SO THAT YOU CAN TALK
3 ACROSS THESE SYSTEMS, BUT SOME OF IT IS OTHER WAYS
4 IN WHICH THEY MUST BE AND LEARN IN ORDER TO OCCUPY
5 THAT COMMUNITY HEALTH WORKER SPACE. AND I SEE IN
6 THE WORK WE'VE DONE THEY'RE VERY EAGER TO LEARN AND
7 TO BE PART OF. THEY DON'T ASSUME THAT THEY'RE THE
8 SOLUTION. THEY'RE PART OF THE TEAM. AND I THINK
9 IT'S REALLY CRITICAL IN THAT LANGUAGE SPACE TO
10 REMIND THE PROFESSIONAL CLASSES THAT THESE PEOPLE
11 WILL BECOME A PART OF YOUR TEAM. THEY'RE NOT HERE
12 TO TAKE OVER YOUR JOB OR EVEN ASSUME THAT THEY CAN.

13 SO WHAT WE HAVE SEEN WORK, AT LEAST IN THE
14 PUBLIC HEALTHCARE SETTING, WITH THE CANCER CENTER
15 WAS THAT WE PILOTED ONE COMMUNITY HEALTHCARE WORKER
16 IN A CANCER CENTER IN A PUBLIC CARE SYSTEM. AND THE
17 NURSES ALWAYS TURNED TO HER TO HELP THEM. SHE WAS
18 WORKING STRICTLY WITH SPANISH SPEAKING. AND SHE'S
19 NAVIGATED OVER TIME A THOUSAND SPANISH-SPEAKING
20 PATIENTS. AND SHE BECAME INDISPENSABLE TO THE
21 DOCTORS, THE CLINICIANS, AND THE NURSES.

22 BUT WHEN I ASKED THE PATIENT WHAT THE MOST
23 IMPORTANT THING THIS WOMAN HAS DONE FOR YOU, THIS
24 WAS A TERMINAL COLON CANCER PATIENT, SHE THOUGHT
25 ABOUT IT AND SHE SAID, "SHE SPOKE MY LANGUAGE." SO

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1 WE KNOW THAT LANGUAGE IS CRITICAL TO THIS BRIDGING.
2 AND I DON'T EVEN TALK ABOUT THE LANGUAGE
3 OF SPANISH. I'M TALKING ABOUT SPEAKING SOMETHING I
4 UNDERSTAND. WHAT THE HECK ARE YOU SAYING? WHAT ARE
5 YOU TELLING ME? AND THAT IS WHY THAT COMMUNITY
6 HEALTHCARE WORKER WHO COMES FROM THERE, UNDERSTANDS
7 THE CULTURAL REFERENCES, CAN BE CREATING -- CAN BE
8 THAT TRANSLATOR FOR THE DOCTOR WHO MAKES NO SENSE TO
9 THEM OR WHO CAN'T TELL THEM WHAT THEY NEED TO KNOW.

10 SO I JUST THINK THERE ARE DIFFERENT
11 INTERPRETATIONS, AND I THINK WE NEED TO BE VERY
12 CLEAR ABOUT THOSE WHEN WE START ASKING FOR
13 CERTIFICATIONS AND WE START NAMING TITLES AND SO ON
14 AND SO FORTH. SO EVEN WHEN YOU'RE SPEAKING WITH THE
15 APPLICANT, AND WE'LL GET THERE, THAT WE'RE CLEAR ON
16 WHAT WE'RE TRYING TO SAY TO THEM. I SEE COMMUNITY
17 HEALTH WORKERS AS BRIDGES BETWEEN SYSTEMS AND
18 COMMUNITY.

19 CHAIRMAN IMBASCIANI: THANK YOU, YSABEL.
20 I WANT TO GO BACK TO ANNE-MARIE DULIEGE.
21 YOU'RE STILL WITH US, RIGHT? YOU ASKED A THIRD
22 QUESTION. I'M NOT SURE THAT GOT COMPLETELY
23 ANSWERED, AND I DON'T WANT TO USURP THE PREROGATIVE
24 OF SPEAKING FOR THE BOARD. SHE ASKED A QUESTION
25 ABOUT INCREMENTALISM, WHETHER THIS CONCEPT SHOULD BE

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1 ABSORBED AS A PIG THROUGH A PYTHON OR WHETHER IT
2 SHOULD BE BROUGHT BACK AT VARIOUS STAGES. AND GEOFF
3 LOMAX IN HIS ANSWER TO ANNE-MARIE VERY CORRECTLY
4 FOCUSED ON THAT PIE THAT'S CUT INTO FOUR PIECES
5 WHERE THE ALPHA CLINICS ARE ONE PART OF THAT. AND
6 BEING IN YEAR THREE OF A FIVE-YEAR, ACTUALLY YEAR
7 EIGHT OF TEN YEARS OF SUPPORT, FIVE YEARS OF THE
8 GRANT, THEY'RE A CRITICAL PART OF THE PUZZLE AND HOW
9 WILL EVERYTHING ALIGN.

10 SO, ANNE-MARIE, MAYBE YOU WOULD LIKE TO
11 ASK THAT QUESTION AGAIN, AND I'D INVITE BOARD
12 COMMENT.

13 DR. DULIEGE: THANK YOU, VITO, BECAUSE I
14 THOUGHT ABOUT HOW TO SIMPLIFY MY QUESTION. I TRUST
15 THE CIRM TEAM. THEY HAVE ALWAYS DONE THE RIGHT
16 THING IN TERMS OF STARTING A PROJECT AND THEN
17 REPORTING REGULARLY TO THE BOARD BECAUSE THAT'S
18 THEIR ROLE AND THEIR RESPONSIBILITY. SO I DON'T
19 NEED TO FOCUS SO MUCH ON AMENDING THIS MOTION. BUT
20 AS LONG AS, GEOFF, YOU AND THE CIRM TEAM HAVE A PLAN
21 TO IMPLEMENT THAT IN A STEPWISE MANNER AND THAT,
22 PARTICULARLY IN THE BEGINNING, YOU REPORT THAT TO
23 THE BOARD SO THAT WE'RE REALLY CONVINCED, TOGETHER
24 WITH YOU AND THE TEAM, THAT THIS IS MONEY WELL
25 SPENT. IT'S A NEW EFFORT. THE FIRST CAREFUL STEP

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1 MIGHT BE USEFUL. THAT'S ALL I'M SAYING.

2 CHAIRMAN IMBASCIANI: THANK YOU. ELENA.

3 DR. FLOWERS: THIS WOULD BE TAKING US IN A
4 DIFFERENT DIRECTION IN CASE THERE'S FOLLOW-UP.

5 VICE CHAIR BONNEVILLE: JUST AS A
6 REMINDER, WHEN WE DID THE FIRST ALPHA CLINICS
7 AWARDS, IT WAS TO FUND UP TO FIVE AWARDS AT 55
8 MILLION. WE FUNDED THREE BECAUSE NOT ALL GOT
9 RECOMMENDED FOR FUNDING. SO IT'S UNLIKELY THAT ALL
10 THE AWARDS THAT COME IN FOR THIS PROGRAM WOULD BE
11 RECOMMENDED FOR FUNDING, ALTHOUGH YOU NEVER KNOW.
12 AND THE TEAM DID SORT OF SCAN THE LANDSCAPE OF WHO
13 WOULD BE ELIGIBLE TO APPLY UNDER EACH CATEGORY AND
14 SORT OF DEVELOPED IT FROM THERE UNDERSTANDING THAT
15 THE UNIVERSE IS FAIRLY SMALL AT THIS MOMENT.

16 SO I THINK JUST BY THE NATURE OF THAT, IT
17 WILL BE A LIMITED PROGRAM. WE'VE ALSO TALKED
18 INTERNALLY A LOT ABOUT MAKING SURE THAT THE RFA IS
19 FLEXIBLE ENOUGH THAT WE CAN PIVOT AT ANY POINT IF
20 SOMETHING IS NOT WORKING AND LOOKS LIKE SOMETHING
21 ELSE COULD WORK AND THAT VERY CLOSE MANAGEMENT OF
22 THESE GRANTEES WILL BE NECESSARY IN ORDER TO BE ABLE
23 TO MAKE IT A VERY SUCCESSFUL PROGRAM.

24 DR. DULIEGE: THANK YOU.

25 CHAIRMAN IMBASCIANI: THANK YOU. ANY

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1 OTHER COMMENT ON THAT QUESTION?

2 DR. FLOWERS: WELL, THAT ACTUALLY -- THANK
3 YOU. MARIA SAID IT WELL TO MY COMMENTS, WHICH ARE
4 THAT I THINK -- WELL, THE POINTS ARE VERY WELL TAKEN
5 ABOUT SORT OF THE SPECIFICS AROUND PROMOTORES VERSUS
6 IMPRIMERES AND THE STRUCTURES OF THESE PROGRAMS AND
7 THAT WE WANT TO MAKE SURE THAT THERE'S FIDELITY TO
8 OUR ULTIMATE GOALS. I THINK THAT WE CAN ALSO TRUST
9 THE GRANTS WORKING GROUP PROCESS A LITTLE BIT IN
10 THAT A LOT OF THIS WILL GET FLESHED OUT IN THE
11 REVIEW. I WANT TO CAUTION US TO NOT TAKE QUITE SUCH
12 A TOP-DOWN, ONE SIZE FITS ALL APPROACH TO HOW THIS
13 WILL LOOK IN DIFFERENT COMMUNITY SETTINGS. I THINK
14 THAT'S ACTUALLY KIND OF IN OPPOSITION WITH WHAT OUR
15 GOALS ARE TO REALLY BE EMBEDDED IN THE ACTUAL
16 COMMUNITIES AND ADDRESSING THEIR NEEDS.

17 SO I THINK I'M MORE IN FAVOR OF NOT KIND
18 OF BEING QUITE SO DRILLED DOWN AT THIS CONCEPT POINT
19 AND, AGAIN, LIKE REALLY TRUSTING IN OUR GRANT AND
20 PEER REVIEW PROCESS FOR THE APPLICATIONS.

21 DR. LOMAX: AGAIN, JUST TO EMPHASIZE
22 SOMETHING I HOPE CAME OUT DURING THE CONVERSATION.
23 THE EVOLUTION OF THIS SORT OF TWO DIFFERENT
24 APPLICANT OPPORTUNITIES FROM THE CLINICAL SIDE
25 REALLY REFLECTS THE HETEROGENEITY I THINK YOU'RE

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1 ALLUDING TO. THAT'S WHY YOU DO NEEDS ASSESSMENTS.
2 THE QUOTE THAT REALLY STOOD OUT TO ME, A SITE, A
3 GROUP THAT WOULD WILL LOVE TO COME IN, PROBABLY HAS
4 AN AMAZING POTENTIAL TO SERVE THIS COMMUNITY, SAID,
5 WE'RE NEVER GOING TO GET TO THAT STAGE, AND THEY
6 WERE POINTING TO A FULL-BLOWN ALPHA CLINIC. THANK
7 YOU.

8 CHAIRMAN IMBASCIANI: OKAY. I DON'T SEE
9 ANY OTHER HANDS FROM COMMENTS FROM BOARD MEMBERS.
10 SO ARE THERE MEMBERS OF THE PUBLIC THAT WOULD LIKE
11 TO COMMENT ON THE MOTION? I'M LOOKING AT THE BACK
12 TABLE. THERE ARE NONE. ALL RIGHT. MR. TOCHER, I
13 THINK WE'RE GOOD TO GO FOR A VOTE.

14 MR. TOCHER: FOR ALL THOSE IN THE ROOM IN
15 FAVOR SAY AYE. ANY OPPOSED? ANY ABSTENTIONS? AND
16 I'LL POLL THE MEMBERS ON THE PHONE.

17 MOHAMED ABOUSALEM.

18 DR. ABOUSALEM: YES.

19 MR. TOCHER: DAN BERNAL.

20 MR. BERNAL: AYE.

21 MR. TOCHER: GEORGE BLUMENTHAL. MICHAEL
22 BOTCHAN. LEONDRA CLARK-HARVEY.

23 DR. CLARK-HARVEY: AYE.

24 MR. TOCHER: HAL COLLARD.

25 DR. COLLARD: YES.

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1 MR. TOCHER: MONICA CARSON.
2 DR. CARSON: YES.
3 MR. TOCHER: ANNE-MARIE DULIEGE.
4 DR. DULIEGE: YES.
5 MR. TOCHER: RICH LAJARA.
6 MR. LAJARA: YES.
7 MR. TOCHER: LINDA MALKAS.
8 DR. MALKAS: YES.
9 MR. TOCHER: CHRIS MIASKOWSKI.
10 DR. MIASKOWSKI: YES.
11 MR. TOCHER: ADRIANA PADILLA. JOE
12 PANETTA.
13 MR. PANETTA: YES.
14 MR. TOCHER: MARV SOUTHARD.
15 DR. SOUTHARD: YES.
16 MR. TOCHER: SUZANNE SANDMEYER.
17 DR. SANDMEYER: I THINK DEAN STAMOS MAY BE
18 VOTING. I WILL VOTE YES IF HE'S NOT PRESENT.
19 MR. TOCHER: MICHAEL STAMOS, ARE YOU ON?
20 SUZANNE, WE'RE CONFIRMED IT'S YOU.
21 DR. SANDMEYER: YES.
22 MR. TOCHER: THANK YOU. GREAT. THANKS
23 VERY MUCH. THE MOTION CARRIES.
24 CHAIRMAN IMBASCIANI: THANK YOU SO MUCH.
25 OKAY. GREAT.

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1 DR. LOMAX: CHAIRMAN IMBASCIANI, CAN I
2 JUST ASK EMILY REYES TO STAND UP FOR A MOMENT
3 PLEASE?

4 CHAIRMAN IMBASCIANI: OF COURSE.

5 DR. LOMAX: EMILY REALLY DROVE THE NEEDS
6 ASSESSMENT AND IS GOING TO BE A PART OF THE CORE
7 TEAM. WE DON'T GET A LOT OF CAREER OPPORTUNITIES IN
8 OUR LIFETIME, AND THIS IS ONE OF THEM. SO THANK YOU
9 FOR THAT. AND THANKS TO EMILY FOR HER WORK.

10 (APPLAUSE.)

11 CHAIRMAN IMBASCIANI: WELL DESERVED.
12 THANK YOU, GEOFF, FOR A GREAT PRESENTATION.

13 WE NOW ENTER THE FINAL PHASE OF THE
14 MEETING, WHICH IS WHERE WE OPEN UP TO PUBLIC
15 COMMENT. I'D LIKE TO DIVIDE PUBLIC COMMENT FIRST
16 INTO COMMENTS ON ITEMS THAT WERE PART OF TODAY'S
17 AGENDA, INCLUDING ANY OF THE APPLICATIONS. AND IF
18 THERE ARE NONE, I'LL OPEN THE FLOOR TO COMMENTS FROM
19 THE PUBLIC ON ANY SUBJECT MATTER THAT WAS NOT ON
20 TODAY'S AGENDA. IF NOT, OKAY. SCOTT, COULD YOU
21 TELL US WHEN THE NEXT BOARD MEETING IS?

22 MR. TOCHER: WELL, WE'RE LOOKING TO
23 SCHEDULE ONE CONCURRENT WITH THE EXISTING FEBRUARY
24 22D ARS MEETING. SO I BELIEVE WE'RE IN THE MIDST OF
25 POLLING FOR THAT. SO IF YOU HAVEN'T HAD A CHANCE

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1 YET TO REPLY TO CLAUDETTE, I'M SURE SHE WOULD LOOK
2 FORWARD TO THAT REPLY. WE'RE REALLY HOPEFUL TO GET
3 SOME IMPORTANT BUSINESS DONE THAT DAY.

4 CHAIRMAN IMBASCIANI: THANK YOU FOR THAT.
5 IN THAT CASE, THANK YOU, BOARD MEMBERS FOR YOUR
6 ATTENTION, YOUR PRESENCE TODAY. THE MEETING IS
7 ADJOURNED.

8 (THE MEETING WAS THEN CONCLUDED AT 2 P.M.)
9
10
11
12
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25

REPORTER'S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE PROCEEDINGS BEFORE THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE AND THE APPLICATION REVIEW SUBCOMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD ON JANUARY 25, 2024, WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

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