Any ICOC member who is an executive officer of a California university, a nonprofit research institution or life science commercial entity may appoint an executive officer of the entity or to the dean of the medical school as the ICOC member’s alternate.

<table>
<thead>
<tr>
<th>Alternate Member</th>
<th>ICOC Member</th>
<th>Institution</th>
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</thead>
</table>
| Lars Berglund, MD PhD  
Professor of Medicine  
Senior Associate Dean for Research  
Director, UC Davis CTSC  
University of California, Davis | Ken Burtis, Ph.D.  
Faculty Adviser to the Chancellor and Provost  
University of California, Davis | University of California, Davis |
| Douglas Ziedonis, MD, MPH  
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University of California, San Diego | David Brenner, M.D.  
Vice Chancellor for Health Sciences and Dean, School of Medicine  
University of California, San Diego | University of California, San Diego |
| Leon Fine, M.D.  
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Cedars-Sinai Medical Center | Shlomo Melmed, M.D.  
Senior Vice President, Academic Affairs & Dean of the Medical Faculty  
Cedars-Sinai Medical Center | Cedars-Sinai Medical Center |
| Carl Ware, Ph.D.  
Director, Laboratory of Molecular Immunology, Professor & Director Infectious and Inflammatory Disease Center  
Sanford Burnham Prebys Medical Discovery Institute | Kristiina Vuori, M.D., Ph.D.  
President, Professor and Pauline & Stanley Foster Presidential Chair | Sanford Burnham Prebys Medical Discovery Institute |
| OPEN | Sam Hawgood, M.B., B.S.  
Chancellor, Vice Chancellor Medical Affairs, Professor, School of Medicine  
University of California San Francisco | University of California San Francisco |