

BEFORE THE
GOVERNANCE SUBCOMMITTEE OF THE
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE
TO THE
CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
ORGANIZED PURSUANT TO THE
CALIFORNIA STEM CELL RESEARCH AND CURES ACT
REGULAR MEETING

LOCATION: AS INDICATED ON THE AGENDA

DATE: DECEMBER 22, 2008
3:30 P.M.

REPORTER: BETH C. DRAIN, CSR
CSR. NO. 7152

BRS FILE NO.: 83364

BARRISTERS' REPORTING SERVICE

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BARRISTERS' REPORTING SERVICE

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MONDAY, DECEMBER 22, 2008

3: 30 P. M.

CHAIRPERSON LANSING: WHY DON'T I JUST
START. WELCOME, EVERYONE, TO THIS MEETING OF THE
GOVERNANCE SUBCOMMITTEE. WE HAVE PARTICIPANTS IN
SIX LOCATIONS. CIRM IN SAN FRANCISCO?

MS. KING: WE'RE HERE.

CHAIRPERSON LANSING: UC DAVIS?

DR. POMEROY: HERE.

CHAIRPERSON LANSING: LANCELOT LANE IN
L. A. ?

DR. FONTANA: HERE WITH PUBLIC.

CHAIRPERSON LANSING: UC IRVINE?

DR. STEWARD: HERE.

CHAIRPERSON LANSING: CONNECT?

MR. ROTH: HERE.

CHAIRPERSON LANSING: OKAY. OBVIOUSLY WE
ARE IN L. A. SO, MELISSA, WOULD YOU PLEASE CALL THE
ROLL.

MS. KING: BOB KLEIN.

MR. KLEIN: HERE.

MS. KING: SHERRY LANSING.

CHAIRPERSON LANSING: HERE.

MS. KING: PHIL PIZZO. CLAIRE POMEROY.

BARRISTERS' REPORTING SERVICE

1 DR. POMEROY: HERE.

2 MS. KING: JEANNIE FONTANA FOR JOHN REED.

3 DR. FONTANA: HERE.

4 MS. KING: DUANE ROTH.

5 MR. ROTH: HERE.

6 MS. KING: JEFF SHEEHY.

7 MR. SHEEHY: HERE.

8 MS. KING: AND OSWALD STEWARD.

9 DR. STEWARD: HERE.

10 MS. KING: FOR THE RECORD, WE DO HAVE A
11 QUORUM.

12 CHAIRPERSON LANSING: AGAIN, I APOLOGIZE.
13 I HAVE NO IDEA WHY THAT PHONE DOESN'T WORK SINCE
14 THIS ONE LOOKS LIKE A MUCH LESS VALUABLE PHONE.

15 WE'RE GOING TO AGENDA ITEM 3, WHICH IS
16 CONSIDERATION OF POLICY/PROCEDURE FOR THE
17 PERFORMANCE EVALUATION OF OUR CHAIR, VICE CHAIR, AND
18 PRESIDENT. I JUST WANT TO SAY ON A PERSONAL LEVEL
19 THAT WE'VE BEEN VERY FORTUNATE TO HAVE BOB KLEIN AS
20 OUR CHAIR. AND I THINK I'VE SAID THIS PUBLICLY, AND
21 I WANT TO SAY IT AGAIN, BOB. NONE OF US WOULD BE
22 HERE WITHOUT YOUR LEADERSHIP, AND WE'RE INCREDIBLY
23 GRATEFUL FOR THAT.

24 MR. KLEIN: THANK YOU VERY MUCH.

25 CHAIRPERSON LANSING: AND, OF COURSE, I AM

BARRISTERS' REPORTING SERVICE

1 ALSO GRATEFUL TO ALAN TROUNSON AS OUR PRESIDENT
2 WHO' S DOING AN EXTRAORDINARY JOB. AND, OF COURSE,
3 ED PENHOET AS OUR VICE CHAIR UNTIL RECENTLY.

4 IN ORDER TO PROVIDE FEEDBACK TO THEM
5 REGARDING THEIR PERFORMANCE, WE WOULD LIKE TO PUT A
6 FORMAL PROCESS INTO PLACE TO CONDUCT PERFORMANCE
7 EVALUATIONS ON THE CHAIR, VICE CHAIR, AND PRESIDENT.
8 AND SO I'D LIKE TO ASK DR. CLAIRE POMEROY, WHO HAS
9 BEEN LEADING US IN THIS EFFORT, TO OPEN THE
10 DISCUSSION WITH SOME THOUGHTS. DR. POMEROY.

11 DR. POMEROY: THANK YOU VERY MUCH. THIS
12 REALLY GROWS OUT OF A REQUEST FROM THE PEOPLE
13 CURRENTLY OCCUPYING THESE THREE POSITIONS TO HAVE A
14 PROCESS BY WHICH WE WOULD DEFINE THE EXPECTATIONS
15 AND GIVE THEM FEEDBACK. SO I WANTED TO GO THROUGH
16 EACH OF THE THREE POSITIONS THAT YOU MENTIONED AND
17 GIVE THE GROUP A VERY HIGH LEVEL IDEA OF WHAT WE
18 HAVE BEEN TALKING ABOUT.

19 FIRST, FOR THE ICOC CHAIR, WE WANTED TO
20 CLARIFY THAT THE CHAIR REPORTS TO THE ICOC, THAT THE
21 CHAIR SHOULD HAVE A LIST OF OBJECTIVES OR
22 DELIVERABLES PREPARED ANNUALLY, AND THAT AT THE END
23 OF EACH YEAR AND MORE OFTEN AS NEEDED THERE WOULD BE
24 A PERFORMANCE EVALUATION.

25 THE ANNUAL OBJECTIVES AND THE PERFORMANCE

BARRISTERS' REPORTING SERVICE

1 EVALUATION WOULD BE THE RESPONSIBILITY OF THE ICOC
2 AS A WHOLE AS REPRESENTED BY THE CHAIR OF THE
3 GOVERNANCE SUBCOMMITTEE AFTER DISCUSSION AND
4 APPROVAL BY THE ICOC. SO THE CHAIR OF THE
5 GOVERNANCE SUBCOMMITTEE WOULD BE THE CONDUIT THROUGH
6 WHICH THE OBJECTIVES AND PERFORMANCE EVALUATION
7 WOULD BE DELIVERED, BUT IT WOULD BE A CONSENSUS
8 OPINION FROM THE ICOC AS A WHOLE.

9 SIMILARLY FOR THE VICE CHAIR, VICE CHAIR
10 WOULD REPORT, WE PROPOSE, TO THE ICOC. THERE WOULD
11 BE A SIMILAR PREPARATION OF ANNUAL OBJECTIVES AND A
12 PERFORMANCE EVALUATION PERFORMED BY THE ICOC, IN
13 THIS CASE, AGAIN, AS REPRESENTED BY THE CHAIR OF THE
14 GOVERNANCE SUBCOMMITTEE AFTER DISCUSSION AND
15 APPROVAL BY THE ICOC.

16 THEN FINALLY FOR THE PRESIDENT, THAT WE
17 ALSO WANTED TO SUGGEST THAT WE CLARIFY THAT THE
18 PRESIDENT ALSO REPORTS TO THE ICOC, AND THE
19 PREPARATION OF ANNUAL OBJECTIVES AND PERFORMANCE
20 EVALUATION WOULD BE, AGAIN, PERFORMED BY THE ICOC IN
21 THIS CASE AS REPRESENTED BY THE CHAIR OF THE ICOC
22 AFTER DISCUSSION AND APPROVAL BY THE ENTIRE BOARD.

23 SO THAT IS A VERY BASIC PROCESS WHICH WE
24 HAVE NOT BEEN FORMALLY FOLLOWING, BUT WE THINK WE'RE
25 NOW AT A POINT IN THE MATURITY OF THE ORGANIZATION

BARRISTERS' REPORTING SERVICE

1 THAT IT'S TIME TO FORMALIZE THIS. SO I'D LIKE TO
2 OPEN UP THE DISCUSSION OF THOSE RECOMMENDATIONS FOR
3 COMMENT FROM THE COMMITTEE MEMBERS.

4 MR. KLEIN: CLAIRE, THIS IS BOB KLEIN.
5 AND FIRST OF ALL, THANK YOU FOR THE THOUGHT YOU'VE
6 PUT INTO THIS. TWO OR THREE MONTHS AGO, WHEN I
7 RAISED THIS TOPIC, IN TERMS OF NEEDING TO HAVE THIS
8 PERFORMANCE PROCESS, I THANK YOU FOR MOVING DOWN
9 THAT DIRECTION.

10 BUT I WOULD LIKE TO SAY THAT ONE OF THE
11 STRENGTHS OF THIS BOARD IS ITS DIVERSITY. AND THE
12 DIVERSITY OF OPINION IS HEALTHY; AND WHETHER IT'S AS
13 TO THE PRESIDENT, WHICH YOU ARE SUGGESTING THAT I BE
14 THE CONDUIT FOR, OR THE CHAIR OF THE GOVERNANCE
15 COMMITTEE, WE'RE SUGGESTING SHERRY BE THE CONDUIT
16 FOR, I THINK IT'S IMPORTANT FOR ME AND FOR THE
17 PRESIDENT TO GET DIRECT RESPONSE FROM THE BOARD SO
18 THAT THERE'S GIVE-AND-TAKE AND EITHER OF US CAN
19 REALLY UNDERSTAND WHERE DIFFERENT CONSTITUENCIES ARE
20 COMING FROM AS TO THEIR SENSE OF WHETHER THEIR NEEDS
21 ARE BEING MET AND TO WHETHER THEIR PARTICULAR
22 VISIONS OR CRITICAL INPUT IS BEING MET.

23 IT'S HARD TO DRIVE A CONSENSUS VIEW WHEN
24 WE HAVE SUCH RICH DIVERSITY WITH TREMENDOUS
25 DIFFERENCES IN EXPERIENCE. SO THE ACADEMIC RESEARCH

BARRISTERS' REPORTING SERVICE

1 MEMBERS HAVE SOMETHING SPECIFIC THEY CAN CONTRIBUTE.
2 THE DEANS OF THE MEDICAL SCHOOLS HAVE A VERY
3 SPECIFIC KIND OF CONTRIBUTION WHICH MAY COVER
4 SEVERAL AREAS, THE PATIENT ADVOCATES, THE INDUSTRY
5 REPRESENTATIVES. WHEN YOU GET THAT ABILITY OF
6 FORMAL TIME SETTING TO GET MULTIPLE CONSTITUENCIES,
7 BUT THEN YOU REALLY CAN UNDERSTAND WHERE YOU'RE
8 MEETING NEEDS AND WHERE YOU'RE NOT, WHERE THERE'S
9 NEW IDEAS. TO FORCE IT INTO CONSENSUS IS VERY
10 TOUGH. SHERRY HAS EXTRAORDINARY SKILLS. I WOULD
11 HOPE THAT I HAVE SOME OF THEM. BUT NEITHER OF US
12 FORCING IT INTO CONSENSUS, I THINK, DOESN'T GIVE US
13 THE INPUT FROM THE RICHNESS OF THE DIVERSE
14 COMPONENTS OF THIS BOARD.

15 CHAIRPERSON LANSING: TELL ME, BOB, I'M
16 NOT SURE THAT WE'RE SAYING SOMETHING DIFFERENT. SO
17 I'M A LITTLE CONFUSED. SO HOW WOULD YOU SUGGEST
18 THAT WE DO IT?

19 MR. KLEIN: SO THE PROCESS IS DEVELOPED
20 FOR THE REVIEW, BUT THE BOARD AS A WHOLE REVIEWS,
21 WHETHER IT'S ME OR THE PRESIDENT OR THE VICE CHAIR,
22 AND THEN THERE IS A MEETING WITH THE ENTIRE BOARD
23 WHERE INDIVIDUAL MEMBERS CAN PROVIDE INPUT TO US.
24 THERE COULD BE A GENERAL STATEMENT.

25 DR. POMEROY: BOB, THIS IS CLAIRE. I JUST

BARRISTERS' REPORTING SERVICE

1 I THINK I DIDN'T EXPRESS THE PROPOSAL VERY WELL
2 BECAUSE THAT IS EXACTLY WHAT WE THOUGHT WAS THAT,
3 FOR INSTANCE, FOR THE EVALUATION OF THE PRESIDENT,
4 SINCE YOU WOULD BE THE REPRESENTATIVE, I WOULD
5 EXPECT YOU TO LEAD A CONVERSATION IN CLOSED SESSION
6 WITH THE ENTIRE BOARD, GET ALL OF THE INPUT, AND
7 ATTEMPT TO GET, YOU KNOW, AN OVERALL RATING, BUT
8 THERE MIGHT BE, YOU KNOW, A RANGE OF OPINIONS. BUT
9 ONE PERSON, YOU FOR THE PRESIDENT, WOULD REPORT THAT
10 TO THE PRESIDENT.

11 SO WE DON'T WANT THE PRESIDENT OR THE
12 CHAIR OR THE VICE CHAIR TO BE HAVING TO MEET
13 INDIVIDUALLY WITH 29 PEOPLE TO GET THEIR PERFORMANCE
14 EVALUATION, BUT THE EXPECTATION IS THAT THE
15 REPRESENTATIVE GETS THE INFORMATION IN A CLOSED
16 SESSION FROM THE ENTIRE BOARD THAT'S INCORPORATED
17 BOTH INTO THE FORMULATION OF THE OBJECTIVES AND THE
18 EVALUATION OF HOW WELL THEY WERE ACHIEVED.

19 CHAIRPERSON LANSING: AGAIN, I FEEL
20 COMFORTABLE WITH THAT BECAUSE I THINK WHAT YOU WILL
21 FIND IS THAT, YOU KNOW, IF YOU HAVE THE PERSON THERE
22 THAT'S ASKING FOR THE EVALUATION, NO MATTER HOW
23 HONEST PEOPLE WANT TO BE, THEY'RE A LITTLE
24 UNCOMFORTABLE. BUT IF YOU'RE THE REPRESENTATIVE,
25 LET'S SAY FOR THE PRESIDENT AND DOING THE

BARRISTERS' REPORTING SERVICE

1 EVALUATION, PEOPLE WILL TELL YOU EVERYTHING THEY
2 FEEL. THEN YOU DISTILL IT AND GO BACK. AND IF
3 THERE WAS A NEED FOR FURTHER DISCUSSION, YOU COULD
4 ALWAYS BRING A GROUP TOGETHER.

5 MR. KLEIN: SO --

6 CHAIRPERSON LANSING: WE'RE NOT LOOKING
7 FOR CONSENSUS. WE'RE LOOKING FOR ACTUALLY -- THERE
8 MAY BE CONSENSUS, BUT FOR OPENNESS OF DISCUSSION.

9 MR. KLEIN: SO I'M PERCEIVING A DIFFERENCE
10 MAYBE ERRONEOUSLY IN SOME OF THE CONCEPTS. SO I'M
11 REALLY STATING THAT THE PRESIDENT OR I WOULD MEET
12 WITH THE ENTIRE BOARD IN A DISCUSSION.

13 CHAIRPERSON LANSING: ABSOLUTELY.

14 MR. KLEIN: SO ONCE THAT DISCUSSION TAKES
15 PLACE, YOU'RE SAYING THERE'S A SEPARATE STEP WHERE
16 YOU OR I THEN SUMMARIZE THE POINTS.

17 CHAIRPERSON LANSING: YES. AND THEN,
18 CLAIRE, YOU WANT TO SAY IT AGAIN?

19 DR. POMEROY: SO I THINK THAT -- I WANT TO
20 CLARIFY THAT MY EXPECTATION IS THAT ALL THREE OF
21 THESE PEOPLE WILL BE MEETING ON A REGULAR BASIS AND
22 GETTING INFORMAL FEEDBACK THROUGHOUT THE YEAR. THAT
23 HAVING BEEN SAID, I THINK THAT THERE WOULD BE A
24 CLOSED SESSION. EACH OF THESE THREE PEOPLE WOULD BE
25 CERTAINLY, YOU KNOW, ASKED TO PROVIDE ANY INPUT THEY

BARRISTERS' REPORTING SERVICE

1 WANT AND TAKE ANY QUESTIONS. BUT THEN THE
2 REPRESENTATIVE WOULD MEET IN CLOSED SESSION WITHOUT
3 THE PERSON BEING EVALUATED TO GET FEEDBACK,
4 SYNTHESIZE IT, AND THEN REPORT BACK A RATING AND
5 SUGGESTED AREAS FOR IMPROVEMENT, IF NECESSARY, SO
6 THAT YOU CAN HAVE A ONE-ON-ONE CONVERSATION WITH
7 THIS REPRESENTATIVE. BUT THEY WOULD BE REPORTING
8 THE ICOC BOARD'S BROAD INPUT.

9 MR. SHEEHY: CAN I ASK A QUESTION?

10 CHAIRPERSON LANSING: OF COURSE.

11 MR. SHEEHY: I REMEMBER SEEING FLOATING
12 AROUND, AND I ONLY REMEMBER IT BECAUSE IT'S WHAT I'M
13 VERY FAMILIAR WITH, THE STANDARD UC PERFORMANCE
14 EVALUATION TEMPLATE. WOULD THAT BE WHAT WE'D BE
15 WORKING OFF OF? IT SEEMS LIKE EVERYBODY USES -- I
16 DON'T KNOW. MAYBE DR. POMEROY KNOWS AT YOUR LEVELS.
17 AT MY LEVEL EVERYBODY SEEMS TO USE THOSE, AND
18 THEY'RE FAIRLY GOOD IN TERMS OF LANGUAGE AND AREAS.
19 IT DOES SEEM TO HAVE A NICE FEEL IT TO. I DON'T
20 KNOW IF THAT'S THE KIND OF TEMPLATE BECAUSE THIS
21 SOUNDS LIKE A BROADBASED DISCUSSION. THAT WOULD
22 GIVE US A LITTLE FOCUS.

23 MR. KLEIN: IT'S AN INTERESTING MODEL. IT
24 IS DIFFICULT AT TIMES TO SUMMARIZE ALL OF THESE
25 VIEWS ACCURATELY. BUT IF THE PERSON -- WHAT I'D

BARRISTERS' REPORTING SERVICE

1 LIKE TO DO IS HAVE A CHANCE TO THINK ABOUT THAT. I
2 THINK IT'S AN INTERESTING MODEL.

3 THE ONE ISSUE THAT I GET CONCERNED WITH IS
4 MAKING CERTAIN THAT IF I'M THE CONDUIT, THAT THE
5 WHOLE VALUE OF THIS COMMUNICATION IS COMING THROUGH,
6 AND MAYBE THERE'S A PROCESS FOR A WRITTEN EVALUATION
7 WHERE A SMALL GROUP OF THE BOARD CAN PROVIDE
8 ADDITIONAL COMMENTS TO A WRITTEN SUMMARY OR
9 SOMETHING SO THAT WE HAVE THE BENEFIT OF MAKING
10 CERTAIN WE ARE CAPTURING THE BREADTH OF OPINION.

11 CHAIRPERSON LANSING: I ALSO THINK, YOU
12 KNOW, AND MAYBE -- I THINK WE CAN FORMALIZE THE
13 PROCESS, BUT IT'S LIKE A MARRIAGE. THE SECRET IS IN
14 THE COMMUNICATION, AND YOU DON'T JUST DO IT WHEN
15 THERE'S A PROCESS. BOB, AT ANY GIVEN TIME YOU AND I
16 ARE FREE TO TALK ABOUT ANYTHING WE WANT THAT'S NOT
17 VIOLATING BAGLEY-KEENE. YOU CAN SAY TO ME, SHERRY,
18 HOW DO YOU FEEL ABOUT THIS? OR I SAY, BOB, YOU
19 KNOW, AS CHAIR OF GOVERNANCE, WHAT DID YOU FEEL?
20 THAT'S OKAY. THAT'S NOT VIOLATING BAGLEY-KEENE.

21 NO ONE IS SAYING THAT AT ANY GIVEN TIME
22 YOU CAN'T GO TO EVERY SINGLE MEMBER OF THE BOARD AND
23 SAY, YOU KNOW, WHAT ARE YOU THINKING? AM I SERVING
24 YOUR NEEDS? THAT'S NOT VIOLATING BAGLEY-KEENE
25 UNLESS I'M NUTS. IT ISN'T.

BARRISTERS' REPORTING SERVICE

1 AND SO ALL WE'RE TRYING TO SAY IS --
2 BECAUSE YOU HAVE ACTUALLY REQUESTED THIS. THIS CAME
3 FROM YOU. WE DIDN'T -- AS FAR AS WE'RE CONCERNED,
4 WE WERE VERY HAPPY WITH THE INFORMAL DISCUSSIONS
5 THAT YOU AND I HAVE CONTINUED TO HAVE, HOW MANY
6 YEARS IS IT NOW, FIVE YEARS. WE CONTINUE TO HAVE
7 INFORMAL DISCUSSIONS AND HEALTHY DISAGREEMENTS AND
8 COMING TOGETHER WITH CONSENSUS. YOU ASKED FOR THIS.

9 SO WHAT WE'RE SAYING IS, OKAY, HERE'S WHAT
10 WE'LL DO. WE WILL GET TOGETHER, THE BOARD, WE'LL
11 GET INPUT FROM EVERYBODY. CLEARLY THE PERSON THAT'S
12 BEING EVALUATED CAN'T BE IN THE ROOM BECAUSE NOBODY
13 WILL TALK. IT'S JUST HUMAN NATURE. THEY WILL BE
14 SELF-CONSCIOUS.

15 THEN ONE PERSON WILL BE THE CONDUIT AND
16 EXPRESS THE DIVERSITY OF OPINION. BY THE WAY, I'LL
17 TAKE THE PREROGATIVE OF THE CHAIR TO SAY I DON'T
18 THINK THIS IS GOING TO BE A TRAUMATIC EVALUATION.
19 PEOPLE SEEM TO BE VERY HAPPY WITH EVERYBODY. BUT
20 SHOULD THERE BE A PROBLEM, IT WILL BE EXPRESSED.
21 BUT AT ANY GIVEN TIME, YOU, ALAN, ED, MYSELF, ANY
22 BOARD MEMBER CAN PICK UP A PHONE AND SAY, YOU KNOW
23 WHAT. I'M CONCERNED ABOUT THIS AND SIT AND TALK TO
24 YOU, AND THAT'S NOT VIOLATING BAGLEY-KEENE. YOU CAN
25 GO AROUND TO EVERY BOARD MEMBER AT ANY GIVEN TIME

BARRISTERS' REPORTING SERVICE

1 AND SAY, HEY, AM I SERVING YOUR NEEDS RIGHT? THAT'S
2 NOT VIOLATING BAGLEY-KEENE.

3 MR. KLEIN: SURE. I ACTUALLY, SHERRY, SEE
4 A VALUE IN INDIVIDUAL BOARD MEMBERS TALKING DIRECTLY
5 TO THE PERSON IN THAT MEETING. AND, YOU KNOW, WE
6 WORK SO MANY HOURS TOGETHER. I HOPE THAT PEOPLE
7 JUST WILL BE OPEN BECAUSE IT'S VERY VALUABLE TO HAVE
8 A GIVE-AND-TAKE DISCUSSION OPENLY AND TRANSPARENTLY
9 WITH THESE VARIOUS COMPONENTS OF THE BOARD.

10 BUT, YOU KNOW, THIS IS A VERY THOUGHTFUL
11 IDEA. AND I WOULD JUST ASK THAT MAYBE WE COULD
12 THINK ABOUT --

13 CHAIRPERSON LANSING: THERE'S NO URGENCY.
14 THIS WHOLE MEETING THAT WE'RE HAVING A DAY AND A
15 HALF BEFORE CHRISTMAS IS NOT URGENT ON ANY OF THESE
16 MATTERS. I THINK WE'RE MAKING THIS PROPOSAL. WE'D
17 LIKE MORE COMMENTS FROM THE SUBCOMMITTEE AND THE
18 PUBLIC. BY THE WAY, CLAIRE, THERE WILL BE TWO
19 STEPS. YOU CAN COME INTO A PUBLIC MEETING AND GET
20 INPUT AND HAVE AN OPEN SESSION, THEN WE CAN GO INTO
21 A CLOSED SESSION. AND IF SOMEBODY HAD SOMETHING
22 THEY DIDN'T WANT TO SAY, THEY COULD SAY IT THEN.

23 IN CORPORATE BOARDS THAT I'M ON, WE
24 ACTUALLY DO IT THAT WAY. WE GO INTO AN OPEN
25 SESSION, THEN THE OFFICERS LEAVE, AND WE GO INTO

BARRISTERS' REPORTING SERVICE

1 WHAT' S CALLED AN EXECUTIVE SESSION. AND SOMEBODY
2 WILL SAY I DIDN' T WANT TO SAY THIS, BLAH, BLAH,
3 BLAH. AND THEN THERE' S ALWAYS THE PERSON WHO HAS TO
4 GO AND DELIVER THE BAD NEWS. SO WE CAN DO IT IN
5 THAT WAY.

6 MR. KLEIN: THAT MIGHT WORK WELL.

7 CHAIRPERSON LANSING: MAYBE LET' S HEAR
8 MORE COMMENTS, AND MAYBE, CLAIRE, TALK THIS AROUND A
9 LITTLE BIT MORE AND THINK ABOUT THIS. WE DON' T HAVE
10 TO COME TO A CONCLUSION TODAY, BUT I' M NOT OBJECTING
11 TO THOSE TWO STEPS.

12 DR. POMEROY: BEFORE THE PEOPLE COMMENT, I
13 MIGHT JUST SAY I THINK IT' S VERY -- THAT WOULD BE
14 VERY APPROPRIATE, BUT I DON' T THINK IT' S FAIR TO THE
15 PEOPLE IN THESE POSITIONS TO GET 29 DIFFERENT
16 PERFORMANCE EVALUATIONS ULTIMATELY. THERE HAS TO BE
17 ONE FINAL PERFORMANCE EVALUATION. THAT' S DIFFERENT
18 THAN GETTING FEEDBACK FROM EVERYONE ABOUT HOW YOU
19 CAN DO YOUR JOB BETTER.

20 CHAIRPERSON LANSING: YOU CAN DO THAT ANY
21 TIME YOU WANT.

22 MR. KLEIN: SO I THINK SHERRY' S CORPORATE
23 MODEL WITH BOTH STEPS IS VERY HELPFUL. AND WHY
24 DON' T WE, SHERRY, JUST GIVE PEOPLE A CHANCE TO THINK
25 ABOUT THIS.

BARRISTERS' REPORTING SERVICE

1 CHAIRPERSON LANSING: THAT'S OKAY. ARE
2 THERE ANY MORE COMMENTS FROM MEMBERS OF THE
3 SUBCOMMITTEE?

4 DR. FONTANA: I'M LIKING THE CORPORATE
5 MODEL. AND MY ONLY OTHER COMMENT WAS INSTEAD OF THE
6 ONE PERSON GIVING BACK THE RESPONSE, THAT PERHAPS
7 THERE SHOULD BE TWO OR THREE. JUST WHEN YOU'RE
8 HEARING 29 PEOPLE AND TO SUMMARIZE THAT.

9 CHAIRPERSON LANSING: THAT'S FAIR.

10 DR. FONTANA: JUST A COUPLE, NOT A BIG
11 COMMITTEE, JUST A COUPLE PEOPLE THAT WOULD ALSO HELP
12 IN THAT FEEDBACK. AND THEN ALSO IN THE MODEL, AND I
13 UNDERSTAND HOW THE CEO WOULD GIVE THE FEEDBACK TO
14 THE PRESIDENT, WHO GIVES THE -- HOW WOULD THIS
15 MODEL --

16 DR. POMEROY: THE CHAIR GIVES THE FEEDBACK
17 TO THE PRESIDENT. THE PRESIDENT IS THE CEO.

18 DR. FONTANA: I'M THINKING THE PRESIDENT
19 IS ALAN TROUNSON AND THE CEO IS BOB.

20 MR. KLEIN: NO. NO. THE CHAIR --

21 DR. FONTANA: I'M SORRY.

22 MR. KLEIN: OTHER THAN MY FUNCTIONS IN
23 LAW, FINANCE, AND GOVERNMENT, THE PRESIDENT IS THE
24 CEO. AND AS THE CHAIR, I WOULD SAY, I THINK SHERRY
25 IS SAYING HERE, BUT I DON'T KNOW IF YOU CAN HEAR

BARRISTERS' REPORTING SERVICE

1 HER, THAT IT'S A FAIR COMMENT TO HAVE TWO OR THREE
2 PEOPLE. THAT WAY YOU GET SOME DEPTH AND SOME
3 VARIATION TO THE FEEDBACK.

4 CHAIRPERSON LANSING: CLAIRE, AGAIN --

5 DR. POMEROY: THAT SOUNDS VERY REASONABLE.

6 CHAIRPERSON LANSING: VERY REASONABLE. I
7 THINK THAT'S A GOOD POINT, JEANNIE.

8 DR. FONTANA: COULD YOU JUST HELP ME
9 CLARIFY THE BEGINNING OF THIS WHOLE PRESENTATION
10 WE'RE TALKING ABOUT PERFORMANCE EVALUATIONS, AND I
11 HAVE THREE LISTED.

12 DR. POMEROY: CHAIR, VICE CHAIR, AND
13 PRESIDENT.

14 DR. FONTANA: SO THEN WHO IS EVALUATING
15 WHOM?

16 DR. POMEROY: SO JUST TO REITERATE, ALL
17 THREE OF THESE POSITIONS REPORT TO THE ICOC. THE
18 WHOLE ICOC IS EVALUATING ALL THREE OF THESE
19 POSITIONS. THAT'S WHY WE GET TOGETHER. THEN THE
20 FINAL REPORT IS DELIVERED TO THE PRESIDENT BY THE
21 CHAIR OF THE ICOC MAYBE WITH A COUPLE OF ADDITIONAL
22 PEOPLE, AS YOU'VE SUGGESTED. AND THEN FOR THE CHAIR
23 AND VICE CHAIR, FINAL REPORT IS DELIVERED BY THE
24 CHAIR OF THE GOVERNANCE SUBCOMMITTEE PLUS OR MINUS A
25 COUPLE OF ADDITIONAL PEOPLE AS WE TALKED ABOUT.

BARRISTERS' REPORTING SERVICE

1 DR. FONTANA: THAT'S GREAT.

2 MR. KLEIN: ON THE VICE CHAIR, CLAIRE,
3 SINCE UNDER THE INITIATIVE, THE VICE CHAIR,
4 STATUTORILY THEIR DUTIES ARE TO SUPPORT THE CHAIR IN
5 THEIR FUNCTION, MAKING SURE THAT THOSE FUNCTIONS ARE
6 BEING FULFILLED FOR THE CHAIR, I THINK THAT ONE OF
7 THOSE THREE PEOPLE NEEDS TO BE THE CHAIR BECAUSE THE
8 CHAIR IS THE ONE THAT INTERFACES WITH HIM EVERY DAY
9 IN TERMS OF WHETHER THOSE FUNCTIONS ARE BEING
10 FULFILLED. THERE'S ASSIGNMENTS FROM THE CHAIR TO
11 THE VICE CHAIR OF FUNCTIONS THAT ARE CONSTANTLY IN
12 REAL TIME CHANGING. IT'S MORE OF A TEAM EFFORT.

13 DR. POMEROY: THAT SOUNDS REASONABLE TO ME
14 PERSONALLY. WE'LL LET EVERYONE COMMENT ON THAT, BUT
15 THAT SOUNDS REASONABLE TO ME.

16 DR. FONTANA: ME TOO.

17 MS. KING: SHERRY, IF THERE ARE NO OTHER
18 COMMENTS FROM MEMBERS OF THE BOARD, WE HAVE ACTUALLY
19 HAVE SOME STAFF MEMBERS IN SAN FRANCISCO. I KNOW AT
20 LEAST PRESIDENT TROUNSON. I WASN'T SURE IF ANYONE
21 ELSE HAD A COMMENT. I JUST WANTED TO MAKE SURE YOU
22 WERE AWARE OF THAT.

23 CHAIRPERSON LANSING: I WOULD LIKE TO HEAR
24 COMMENTS FROM ANYONE ELSE WHO WOULD LIKE TO SPEAK
25 BEFORE I GO TO MEMBERS OF THE PUBLIC, STAFF IN ANY

BARRISTERS' REPORTING SERVICE

1 WAY.

2 DR. TROUNSON: IT'S NICE TO BE HERE,
3 EVERYBODY. YOU KNOW, I HAVE NO PROBLEM WITH
4 CLAIRE'S PROPOSAL. THE ONLY THING THAT I THINK WE
5 NEED TO DO FOR CERTAIN IS TO ESTABLISH GOALS SO THAT
6 THERE IS SOME SUBSTANCE TO WHICH THE REVIEW WILL BE
7 MADE AFTER A PERIOD OF TIME. AND SO THOSE GOALS
8 NEED TO BE VERY CLEAR. AT THE MOMENT I SEE THE
9 MISSION AS THE PRIMARY GOAL, BUT THERE MAY BE
10 SUBSIDIARY GOALS THAT NEED TO BE SPELLED OUT WITHIN
11 THAT THAT YOU WOULD THEN BE RANKED AGAINST.

12 I THINK IF THERE'S SOME CLARITY ON THE WAY
13 THE JUDGMENT WOULD BE MADE, THEN I THINK IT'S A VERY
14 WORKABLE PROCEDURE.

15 AND THE ONLY THING I THINK, IF YOU ARE
16 GOING TO HAVE THREE PEOPLE, YOU MIGHT WANT TO ASK
17 THE PRESIDENT OR THE CHAIR WHETHER THEY HAVE A
18 PREFERENCE FOR ONE OR OTHER OF THE PEOPLE THAT MIGHT
19 BE DOING IT. IT JUST COULD TURN OUT IN A SMALL
20 GROUP OF PEOPLE SOME PEOPLE YOU DIDN'T GET ALONG
21 WITH. APART FROM THAT, I THINK IT'S A PERFECTLY
22 GOOD WAY OF DOING IT.

23 DR. POMEROY: THE WHOLE CONCEPT OF THIS
24 WAS TO GIVE DEFINED DELIVERABLES TO HELP YOU AND THE
25 CHAIR AND THE VICE CHAIR. AND I WOULD SUGGEST THAT

BARRISTERS' REPORTING SERVICE

1 THE CONSTITUTION OF WHO THE TWO TO THREE PEOPLE ARE
2 WOULD BE AN ICOC DECISION. USUALLY PEOPLE DON'T
3 PICK OUT THEIR OWN EVALUATORS.

4 CHAIRPERSON LANSING: I AGREE WITH THAT.

5 NOW CAN I TURN TO COMMENTS FROM MEMBERS OF
6 THE PUBLIC BECAUSE I DON'T THINK WE'RE READY TO TAKE
7 A VOTE ON THIS. I THINK WHAT WE NEED TO DO, CLAIRE,
8 UNLESS YOU DISAGREE, I THINK WE GOT GOOD INPUT, AND
9 I THINK WE NEED TO COME BACK WITH ANOTHER PROPOSAL,
10 HEARING THE INPUT ABOUT POSSIBLY TWO STEPS AND ALSO
11 HEARING THE INPUT ABOUT NOT ONE PERSON, BUT THREE
12 PEOPLE, AND KIND OF COME UP WITH A PROPOSAL THAT WE
13 CAN CIRCULATE.

14 DR. POMEROY: SOUNDS GOOD.

15 CHAIRPERSON LANSING: OKAY. I'D LIKE TO
16 GO TO CIRM IN SAN FRANCISCO. IS THERE ANYTHING FROM
17 THE PUBLIC THERE?

18 MS. KING: YES, WE DO.

19 MR. REED: THIS IS DON REED. I'M NOT SURE
20 IF THIS FITS HERE OR NO. 4, CONSIDERATION OF
21 AMENDMENTS TO CIRM INTERNAL GOVERNANCE POLICY.
22 LOOKING AT THE JOB DESCRIPTION OF THE CHAIR, VICE
23 CHAIR, AND THE PRESIDENT, AND IN NONE OF THEM DO I
24 SEE ANYTHING ABOUT BEING THE FACE OF THE CIRM TO THE
25 PUBLIC. I THINK THAT'S SOMETHING THAT SHOULD BE A

BARRISTERS' REPORTING SERVICE

1 CONSTANT REMINDER FOR EACH OF THESE THREE PEOPLE TO
2 REACH OUT FIRST TO THE COMMUNITY SO THEY CAN HEAR
3 FROM US AND NOT ONLY WHEN WE'RE REACTING TO THE
4 LATEST ATTACK.

5 SO I THINK THAT WE NEED TO MAYBE WORK OUT
6 SOMETHING, A MINUTE FOR STEM CELLS OR SOMETHING. I
7 ALWAYS LOVE IT WHEN PRESIDENT TROUNSON BEGINS BY
8 TALKING A LITTLE BIT ABOUT THE LATEST SCIENCE. THE
9 PUBLIC NEEDS TO HEAR THAT.

10 I THINK EACH PERSON'S JOB DESCRIPTION
11 SHOULD BE A REMINDER AND A PROMISE THAT THEY ARE THE
12 FACE OF THE FIRM AND TO SYSTEMATICALLY SERVE THE
13 PUBLIC SO THE PUBLIC CAN KNOW WHAT WE'RE DOING AND
14 NOT JUST ANSWER TO ATTACKS.

15 CHAIRPERSON LANSING: THANK YOU, DON.
16 THAT'S A GOOD POINT. UC DAVIS?

17 DR. POMEROY: NO PUBLIC.

18 CHAIRPERSON LANSING: LANCELOT LANE?

19 DR. FONTANA: YES, WE HAVE A COMMENT.

20 MR. ADAMS: HI, IT'S BILL ADAMS,
21 INTERNATIONAL STEM CELL. I THINK THIS PROCESS
22 SHOULD BE HELD TO THE SAME STANDARD AS PUBLIC
23 CORPORATIONS LIKE OURS WHERE OUR OUTSIDE DIRECTORS
24 FORM A COMMITTEE, AND GUYS LIKE ME HAVE TO GO IN AND
25 SCRIMP AND SCRAPE TO GET MY SALARY RENEWED EVERY

BARRISTERS' REPORTING SERVICE

1 YEAR. I JUST THINK IT MAKES SENSE. AND I THINK
2 YOU' LL WANT TWO OR THREE PEOPLE BECAUSE YOU
3 CERTAINLY CAN' T HAVE 29.

4 MY OTHER QUESTION IS HOW ARE THE
5 EVALUATIONS GOING TO TAKE PLACE FOR THE REST OF THE
6 STAFF OF CIRM?

7 DR. POMEROY: THE REST OF THE STAFF REPORT
8 TO THE PRESIDENT, AND THE PRESIDENT -- THAT' S
9 OUTLINED IN THE INTERNAL GOVERNANCE POLICY. AND THE
10 PRESIDENT WILL DO THEIR EVALUATIONS EITHER DIRECTLY
11 OR THROUGH THE SENIOR OFFICERS TO WHICH THEY
12 REPORT -- THROUGH WHICH THEY REPORT. AND THERE
13 ACTUALLY IS A FORM AND A PROCESS BY WHICH THE REST
14 OF THE STAFF ARE EVALUATED.

15 DR. TROUNSON: CLAIRE, THAT' S JUST BEING
16 COMPLETED AT THE PRESENT TIME. IT' S, YOU KNOW,
17 WITHIN ONE OR TWO STAFF. THE REST HAVE BEEN ALL
18 THROUGH THE STAFF APPRAISAL SYSTEM.

19 MR. KLEIN: AND I' D LIKE TO SAY THAT THE
20 APPRAISAL SYSTEM THEY PUT TOGETHER IS NOT ISOLATED
21 TO THE IMMEDIATE SUPERVISOR. IT INCLUDES WHAT THEY
22 CALL A 360 OVERVIEW SO THAT INCORPORATING COMMENTS
23 FROM MORE THAN THE DIRECT SUPERVISOR, INCLUDING
24 PEOPLE WHERE THERE ARE PRIMARY, SECONDARY, AND
25 TERTIARY CONTACTS, SO THAT YOU GET A DIVERSITY OF

BARRISTERS' REPORTING SERVICE

1 OPINION, SO YOU HAVE A BALANCED OUTCOME BASED UPON
2 ALL THE VARIOUS PRIMARY AND LAYERS OF SECONDARY,
3 PROPER WAY TO PUT IT, REPORTING AND FUNCTIONAL
4 INTERFACE.

5 CHAIRPERSON LANSING: THANK YOU. IRVINE,
6 PUBLIC?

7 DR. STEWARD: NO PUBLIC.

8 MR. ADAMS: ONE LAST THING. WITH THE
9 EXCEPTION OF THE THREE, THEN THE PUBLIC WOULD HAVE
10 NO INPUT ON ANY OF THE SENIOR STAFF MEMBERS; IS THAT
11 CORRECT?

12 DR. POMEROY: ALAN, YOU WANT TO ADDRESS
13 THAT ONE?

14 DR. TROUNSON: THERE HASN'T BEEN -- THERE
15 HASN'T BEEN ANY INVOLVEMENT BEYOND THE SUPERVISORS
16 AND THE 360 DEGREES OF THREE OR FOUR PEOPLE WHO
17 SURROUND THAT INDIVIDUAL IN THEIR CONTACTS. THAT
18 HASN'T BEEN PART OF THE CURRENT STAFF APPRAISAL
19 SYSTEM, NO.

20 DR. POMEROY: AND THAT -- I MIGHT JUST
21 COMMENT, ALAN, THAT WOULD BE CONSISTENT WITH THE
22 APPROACH THAT'S USED IN THE UNIVERSITY OF CALIFORNIA
23 AND OTHER AGENCIES.

24 DR. TROUNSON: THANK YOU.

25 CHAIRPERSON LANSING: CONNECT?

BARRISTERS' REPORTING SERVICE

1 MR. ROTH: NO COMMENTS HERE.

2 CHAIRPERSON LANSING: LOS ANGELES?

3 MR. SIMPSON: JOHN SIMPSON, CONSUMER
4 WATCHDOG. I JUST WANTED TO AGREE AND UNDERSCORE DR.
5 TROUNSON'S POINT OF THE IMPORTANCE OF CLEAR GOALS
6 BEING ESTABLISHED. ALSO I WAS ABOUT TO SUGGEST THE
7 SAME THING THAT DR. FONTANA SUGGESTED, MORE THAN
8 ONE, BUT LESS THAN THREE, THREE OR LESS.

9 SOMETHING I'D LIKE TO ADD IS THE NOTION
10 THAT SOME SORT OF PUBLIC SYNOPSIS OF THE EVALUATION
11 THAT IS RELEASED IN SOME FORM OR ANOTHER AFTER IT'S
12 DONE. I THINK THAT'S IMPORTANT. IT COULD BE AKIN
13 TO THE WAY YOU DO SUMMARIES ON YOUR GRANT REQUESTS,
14 BUT I THINK THAT IT WOULD BE GOOD TO HAVE SOME SORT
15 OF DISTILLED, CLEAR PUBLIC SUMMARY OF THE
16 EVALUATION.

17 CHAIRPERSON LANSING: SO WHAT I'D LIKE TO
18 SUGGEST IS THAT WE'VE NOW HEARD ALL THE COMMENTS.
19 AND, CLAIRE, I THINK WE SHOULD GO BACK AND TRY AND
20 DISTILL EVERYTHING THAT WE'VE HEARD AND COME BACK
21 WITH ANOTHER RECOMMENDATION AS TO HOW TO TACKLE THE
22 SITUATION.

23 DR. POMEROY: I THINK THIS HAS BEEN VERY
24 HELPFUL, AND WE CAN ACTUALLY, NOW THAT WE HAVE ALL
25 THIS INPUT, PREPARE SOMETHING IN WRITING FOR A

BARRISTERS' REPORTING SERVICE

1 FORMAL CONSIDERATION BY THE COMMITTEE.

2 CHAIRPERSON LANSING: YES, JOHN.

3 MR. SIMPSON: JOHN SIMPSON AGAIN FROM
4 CONSUMER WATCHDOG. IT JUST OCCURS TO ME THAT IT'S
5 CRITICALLY IMPORTANT THAT AS YOU GO THROUGH WITH
6 THIS VERY IMPORTANT PROCESS, THAT YOU FOCUS ON THE
7 PROCESS AND THE STRUCTURES AND DON'T THINK ABOUT
8 INDIVIDUALS WHO HOLD THE POSITIONS NOW. YOU SHOULD
9 BE THINKING PRIMARILY ABOUT PROCESS AND STRUCTURE,
10 WHICH I SENSE IS WHAT YOU ARE TRYING TO DO, BUT I
11 JUST WANTED TO UNDERSCORE IT.

12 CHAIRPERSON LANSING: IT IS A VERY GOOD
13 POINT, AND WE'RE THINKING ABOUT THE JOBS, NOT THE
14 PEOPLE. THAT'S WHY WE'RE DOING THIS. I THINK
15 THAT'S A VERY IMPORTANT THING.

16 WITH THAT, THEN, I THINK, AM I RIGHT, I'M
17 MOVING TO AGENDA ITEM NO. 4, WHICH IS CONSIDERATION,
18 AGAIN, OF AMENDMENTS TO CIRM'S INTERNAL GOVERNANCE
19 POLICY, AND THESE ARE ALL LINKED TOGETHER. SO,
20 AGAIN, CLAIRE, I'D LIKE YOU TO WALK US THROUGH SOME
21 OF THE POSSIBLE MODIFICATIONS.

22 DR. POMEROY: SO THE INTERNAL GOVERNANCE
23 POLICY HAS KIND OF BEEN A LIVING DOCUMENT, THE
24 HISTORY OF THE CIRM. AND IN LIGHT OF THAT, WE
25 WANTED TO ASK FOR INPUT ON SEVERAL ASPECTS OF IT.

BARRISTERS' REPORTING SERVICE

1 FIRST OF ALL, FOR THOSE OF YOU WHO HAVE IT
2 IN FRONT OF YOU, SECTION 1 TALKS ABOUT THE
3 ORGANIZATION OF CIRM AND JOB RESPONSIBILITIES. AND
4 NOW WOULD BE THE APPROPRIATE TIME TO GO THROUGH
5 THOSE, SHERRY.

6 CHAIRPERSON: YES.

7 DR. POMEROY: SO WE WOULD SUGGEST SOME
8 MODIFICATIONS. THE CHAIRPERSON OF THE ICOC'S
9 PRIMARY RESPONSIBILITIES ARE THE FIRST THING
10 DISCUSSED. AND THAT I WANT TO JUST GIVE AN OVERVIEW
11 OF THIS. IT'S TO MANAGE THE ICOC'S AGENDA AND WORK
12 FLOW, INCLUDING THE EVALUATIONS AND APPROVALS FOR
13 THE CIRM RESEARCH GRANTS AND LOANS, FACILITIES
14 GRANTS, APPROVAL OF THE RESEARCH AND ETHICAL
15 STANDARDS FOR THE RECIPIENTS OF THOSE GRANTS.

16 TO SUPERVISE THE PUBLIC ACCOUNTABILITY
17 REQUIREMENTS FOR THE ICOC AND SUBCOMMITTEES, AND
18 THAT INCLUDES COMPLIANCE AND LEGAL AND FINANCIAL
19 ACCOUNTABILITY OF THE ICOC. AND FURTHER
20 CLARIFICATION FROM THE PREVIOUS VERSION, WE WOULD
21 SUGGEST SPECIFICALLY POINTING OUT THAT THIS INCLUDES
22 TRAVEL AND EXPENSE REIMBURSEMENT POLICIES FOR ICOC
23 MEMBERS.

24 THAT THIRDLY, THE CHAIR WOULD BE
25 RESPONSIBLE FOR GUIDING THE ICOC AND SUPERVISING THE

BARRISTERS' REPORTING SERVICE

1 CIRM ANNUAL REPORT AND THE ANNUAL INDEPENDENT
2 FINANCIAL AUDIT. THAT THE CHAIR WOULD GUIDE THE
3 ICOC IN DEVELOPING AND IMPLEMENTING THE CIRM
4 STRATEGIC EXTERNAL FINANCIAL PLAN. THAT'S WORDING
5 THAT'S TAKEN FROM PROPOSITION 71. AND THAT WOULD
6 INCLUDE OPTIMIZING FINANCIAL LEVERAGE OPPORTUNITIES.

7 THE CHAIR WOULD ALSO GUIDE THE ICOC IN
8 ESTABLISHING POLICIES FOR THE ICOC'S LEGISLATIVE
9 ADVOCACY. AND IT WOULD BE EXPECTED THAT THIS WOULD
10 BE DONE IN PARTNERSHIP WITH THE CIRM PRESIDENT AND
11 IN ACCORD WITH ALL LAWS AND REGULATIONS RESTRICTING
12 POLITICAL ACTIVITIES OF STATE EMPLOYEES.

13 THE CHAIR WOULD ALSO REPORT TO THE
14 CITIZENS FINANCIAL ACCOUNTABILITY OVERSIGHT
15 COMMITTEE REGARDING THE AUDIT AND THE FINANCIAL
16 PRACTICES AND PERFORMANCE OF CIRM. WOULD SERVE AS A
17 MEMBER OF THE CALIFORNIA STEM CELL RESEARCH AND
18 CURES FINANCE COMMITTEE, AND AS OUTLINED IN PROP 71,
19 APPOINT TWO MEMBERS OF THE ICOC TO THE COMMITTEE AND
20 WORK WITH THE STATE TREASURER'S OFFICE, THE
21 CONTROLLER'S OFFICE, AND THE DIRECTOR OF THE
22 DEPARTMENT OF FINANCE ON THE STRUCTURE OF THE BOND
23 FINANCING.

24 THE PRESIDENT WOULD -- SORRY -- THE CHAIR
25 WOULD LEAD NEGOTIATIONS FOR INTELLECTUAL PROPERTY

BARRISTERS' REPORTING SERVICE

1 AGREEMENTS, POLICIES, AND CONTRACT TERMS. THIS WAS
2 PREVIOUSLY DELEGATED TO THE VICE CHAIR. THAT COULD
3 BE DONE AGAIN, BUT IT IS ULTIMATELY THE CHAIR'S
4 RESPONSIBILITY TO MAKE SURE IT HAPPENS. TO CHAIR
5 THE ICOC EXECUTIVE COMMITTEE MEETINGS, AND TO SERVE
6 AS EX OFFICIO MEMBER OF THE GRANTS WORKING GROUP AND
7 AS A MEMBER OF THE STANDARDS WORKING GROUP AND THE
8 FACILITIES WORKING GROUP, AGAIN AS OUTLINED IN PROP
9 71, AND TO MANAGE THE INTERNAL OPERATIONS OF THE
10 CIRM OFFICE OF THE CHAIR.

11 TO PREPARE, OBTAIN APPROVAL FROM THE ICOC
12 AND COMMUNICATE THE ANNUAL OBJECTIVES AND
13 PERFORMANCE EVALUATIONS OF THE CIRM PRESIDENT.
14 AGAIN, THAT'S WHAT WE JUST DISCUSSED IN THE FIRST
15 SECTION. TO COMPLY WITH THE INTERNAL GOVERNANCE
16 POLICY AND PERFORM OTHER DUTIES AS ASSIGNED BY THE
17 ICOC.

18 AND IT POINTS OUT THAT THESE DUTIES CAN BE
19 DELEGATED TO THE VICE CHAIR OR OTHERS WITH APPROVAL
20 OF THE ICOC.

21 SO THAT'S A CLARIFICATION PROPOSED OF THE
22 CHAIR'S DUTIES. AND IF I CAN JUST GO ON TO THE TWO
23 POSITIONS, I THINK IT MIGHT HELP IF I JUST RUN
24 THROUGH THE WHOLE THING.

25 THE VICE CHAIR'S RESPONSIBILITIES, WE

BARRISTERS' REPORTING SERVICE

1 WOULD PROPOSE, ARE, AGAIN, TO REPORT TO THE ICOC AND
2 ASSIST THE CHAIR IN CARRYING OUT HIS OR HER DUTIES.
3 TO PARTICIPATE IN THE ICOC EXECUTIVE COMMITTEE
4 MEETING AND TO COMPLY WITH THE INTERNAL GOVERNANCE
5 POLICY, AND PERFORM OTHER DUTIES AS ASSIGNED BY THE
6 ICOC.

7 SO THE VICE CHAIR POSITION IS ACTUALLY
8 VERY EASY. IT'S TO ASSIST THE CHAIR IN CARRYING OUT
9 ALL OF THE DUTIES WE DISCUSSED FOR THE CHAIR.

10 FINALLY, THE PRESIDENT. THE PRESIDENT'S
11 PRIMARY RESPONSIBILITIES ARE TO SERVE AS THE CHIEF
12 EXECUTIVE OF CIRM AND TO REPORT TO THE ICOC. TO
13 DEVELOP, RECEIVE ICOC APPROVAL FOR, AND IMPLEMENT
14 THE STRATEGIC PLAN, EXCLUDING THE STRATEGIC EXTERNAL
15 FINANCE PLAN FOR CIRM, AND TO COMMUNICATE THE
16 VISION, MISSION, AND PROGRAMS OF CIRM TO EXTERNAL
17 CONSTITUENCIES. THAT GOES TO AN EARLIER COMMENT.

18 TO LEAD THE IMPLEMENTATION OF ALL CIRM
19 PROGRAMS AND POLICIES AND TO OVERSEE AND MANAGE ALL
20 CIRM OPERATIONS AND ACTIVITIES. TO HIRE, DIRECT,
21 AND MANAGE THE STAFF OF CIRM, AND TO HIRE AND
22 OVERSEE CONSULTANTS AS NEEDED. TO DEVELOP, OVERSEE,
23 AND MANAGE THE BUDGETS OF CIRM. TO EXECUTE AND
24 MANAGE ALL INTELLECTUAL PROPERTY AGREEMENTS AND ANY
25 OTHER CONTRACTS PERTAINING TO CIRM AND THE RESEARCH

BARRISTERS' REPORTING SERVICE

1 IT FUNDS.

2 TO COORDINATE WITH STATE AND FEDERAL
3 GOVERNMENT OFFICIALS REGARDING THE IMPLEMENTATION OF
4 CIRM'S PROGRAMS WITH THE EXCEPTION OF THE EXTERNAL
5 FINANCIAL STRATEGIES. TO DEVELOP AND IMPLEMENT
6 CIRM'S RELATIONSHIP WITH PATIENT ADVOCACY GROUPS,
7 ACADEMIC AND INDUSTRY PARTNERS, AND NATIONAL AND
8 INTERNATIONAL SCIENTIFIC ORGANIZATIONS. TO RECRUIT
9 THE EXTERNAL, THAT IS THE NON-ICOC, MEMBERSHIP OF
10 THE WORKING GROUPS, AND TO DIRECT AND PARTICIPATE IN
11 THE PROCESS OF SUPPORTING THE WORKING GROUP
12 REQUIREMENTS TO DEVELOP RECOMMENDATIONS ON GRANTS,
13 LOANS, FACILITIES, AND STANDARDS.

14 AND TO DEVELOP AND IMPLEMENT CIRM'S
15 DIVERSITY POLICIES, TO PARTICIPATE IN ICOC EXECUTIVE
16 COMMITTEE MEETINGS, AND TO COMPLY WITH THE INTERNAL
17 GOVERNANCE POLICY, AND PERFORM OTHER DUTIES AS
18 ASSIGNED BY THE ICOC.

19 AND, SHERRY, THAT COMPLETES OUR
20 RECOMMENDATIONS ON THE PORTION OF THE INTERNAL
21 GOVERNANCE POLICY RELATED TO THE JOB DESCRIPTIONS.
22 AND I'M GOING TO STOP THERE AND THEN LATER RESUME
23 WITH SOME GENERAL COMMENTS ABOUT THE REMAINING
24 PARTS.

25 CHAIRPERSON LANSING: ALL RIGHT. SO I'D

BARRISTERS' REPORTING SERVICE

1 LIKE TO HEAR IF THERE'S ANY COMMENTS FROM ANY
2 MEMBERS OF THE SUBCOMMITTEE.

3 MR. KLEIN: THIS IS BOB. FIRST OF ALL,
4 CLAIRE, OBVIOUSLY YOU PUT A LOT OF THOUGHT INTO
5 THIS. AND IT'S DIFFICULT TO FOLLOW ALL OF THAT
6 WITHOUT A MARKED-UP VERSION, SO I THINK IT WOULD BE
7 HELPFUL FOR EVERYONE TO HAVE A MARKED-UP VERSION.
8 IT WOULD ALSO PROBABLY BE HELPFUL TO EVERYONE,
9 INCLUDING THE SUBCOMMITTEE MEMBERS, TO HAVE A COPY
10 OF, SHERRY, WHAT YOU ASKED ALAN AND I TO DO ABOUT
11 THREE MONTHS AGO, WHICH IS OUR JOB DESCRIPTION OF
12 THE CHAIR AND THE PRESIDENT, WHICH ALAN REVIEWED
13 MINE AND MADE COMMENTS, I MADE CHANGES, I REVIEWED
14 ALAN'S, HE MADE COMMENTS AND CHANGES. SO THOSE TWO
15 JOB DESCRIPTIONS KNIT TOGETHER TO MAKE SURE WE
16 COVERED THE WHOLE AREA.

17 AND I THINK IT WOULD BE HELPFUL TO
18 EVERYONE, INCLUDING THE PUBLIC, TO LOOK AT THOSE AND
19 HOW THEY WORK TOGETHER BECAUSE IN THE DAY-TO-DAY
20 OPERATION, THERE ARE AREAS THAT ARE NOT YET -- THAT
21 ARE NOT DETAILED INTO THE INITIATIVE WHICH SOMEBODY
22 HAS TO COVER, AND THE JOB DESCRIPTIONS ARE MORE
23 COMPLETE. SO I THINK GIVING THE PUBLIC AND THE
24 COMMITTEE MEMBERS COPIES OF THOSE WOULD BE HELPFUL
25 TO EVALUATE.

BARRISTERS' REPORTING SERVICE

1 DR. POMEROY: SHERRY, IF I MIGHT JUST
2 CLARIFY, THAT WE REALLY WANTED TO HAVE A DISCUSSION
3 ABOUT THIS AND GET INPUT BEFORE WE HAD A FINAL
4 VERSION. THAT'S THE FIRST COMMENT. AND, OF COURSE,
5 AS SOON AS WE GET THAT INPUT, WE WILL PUT OUT A
6 WRITTEN VERSION.

7 SECOND OF ALL, THE PRINCIPLE THAT WE USED
8 WAS TO REALLY DEFINE THE RESPONSIBILITIES AS
9 OUTLINED IN PROP 71, AND THAT THE MORE SPECIFICS
10 COULD BE PROVIDED BY THE ANNUAL OBJECTIVES AND
11 DELIVERABLES THAT WE TALKED ABOUT PREVIOUSLY.

12 CHAIRPERSON. LANSING: ALL RIGHT.

13 DR. FONTANA: I HAVE A COMMENT. I HATE TO
14 BRING THIS UP, BUT, YOU KNOW, WHEN IT'S SPELLED OUT
15 SO BEAUTIFULLY IN FRONT OF US THE JOB DESCRIPTION OF
16 THE CHAIR, IT'S HARD TO IMAGINE THAT THIS IS A
17 PART-TIME POSITION.

18 CHAIRPERSON LANSING: WELL, UNFORTUNATELY
19 IT IS. BUT WE ALL ACCEPTED THAT. I RESPECT YOUR
20 OPINION. I UNDERSTAND WHAT YOU'RE SAYING.

21 MR. SHEEHY: OKAY. I WANT TO GO BACK TO
22 THE DUTIES OF THE PRESIDENT. AND THERE WAS A
23 MENTION OF THE STRATEGIC PLAN. COULD YOU REPEAT
24 THAT FOR ME, AND THEN COULD I MAKE A COMMENT ON IT?

25 DR. POMEROY: OKAY. TO RECEIVE ICOC

BARRISTERS' REPORTING SERVICE

1 APPROVAL FOR AND IMPLEMENT THE STRATEGIC PLAN,
2 EXCLUDING THE STRATEGIC EXTERNAL FINANCIAL PLAN.

3 MR. SHEEHY: SO WHERE IS IT -- IF I
4 REMEMBER PROP 71, THE DEVELOPMENT OF THE STRATEGIC
5 PLAN IS A DUTY OF THE ICOC.

6 DR. POMEROY: YES. AND I AGREE WITH THAT.
7 AND THAT'S -- SO I THINK THE QUESTION REALLY COMES
8 DOWN TO, JEFF, A SPECIFIC OF HOW THE PRESIDENT WOULD
9 RECEIVE ICOC APPROVAL OF THE PLAN. I HEAR WHAT
10 YOU'RE SAYING. BUT I ALSO THINK THAT I WOULD JUST
11 SUGGEST THAT THE PRESIDENT MIGHT WANT TO BE THE SORT
12 OF -- THE PERSON WHO PUTS TOGETHER ALL THE INPUT
13 THAT THE ICOC GIVES AND DRAWS UP SOMETHING FOR THE
14 ICOC TO RESPOND TO. BUT ULTIMATELY THE ICOC HAS TO
15 APPROVE IT.

16 MR. SHEEHY: CAN I MAKE -- BECAUSE -- AND
17 I REALLY THOUGHT THAT ZACH DID A TREMENDOUS JOB THE
18 FIRST GO-AROUND. I THINK WE ALL RECOGNIZE THAT THE
19 EXPERTISE TO DEVELOP THE SCIENTIFIC STRATEGIC PLAN
20 AND THE LEADERSHIP IS GOING TO RESIDE WITHIN THE
21 INSTITUTE. BUT WHAT I INTERPRET THAT PARTICULAR
22 PIECE OF PROP 71 TO EXPLICITLY CREATE IS A PUBLIC
23 PROCESS FOR DOING SO IN THAT IT IS AN ICOC FUNCTION
24 THAT BRINGS IT UNDER BAGLEY-KEENE, AND THAT MAKES IT
25 A PUBLIC PROCESS. SO MUCH LIKE WHEN ZACH CONDUCTED

BARRISTERS' REPORTING SERVICE

1 HIS PROCESS, HE EXERTED TREMENDOUS LEADERSHIP AND,
2 YOU KNOW, ULTIMATELY WENT BEHIND CLOSED DOORS TO
3 PULL ALL THE DIFFERENT PIECES TOGETHER, BUT THAT WAS
4 A VERY ROBUST PUBLIC PROCESS.

5 AND I THINK THAT THE INSTITUTE AND THE
6 ICOC BENEFITED FROM THAT PROCESS. AND I REALLY DO
7 THINK THAT THAT'S EXPLICIT IN PROP 71, THAT THAT
8 WOULD BE A PUBLIC PROCESS. SO I'M NOT TRYING --
9 THERE'S NO WAY 29 MEMBERS OF US CAN PULL TOGETHER A
10 STRATEGIC PLAN. BUT THE PUBLIC ASPECT OF THAT WHICH
11 IS EXPLICIT IN PROP 71 SHOULD BE HONORED.

12 DR. POMEROY: OKAY. I'M ADDING THAT
13 COMMENT IN HERE.

14 MR. KLEIN: I'D LIKE TO COMMENT ON THAT,
15 JEFF. YOU KNOW, THE BOARD, WHEN ZACH WAS THERE,
16 VERY CLEARLY DEFINED THAT WE LOOK TO THE PRESIDENT
17 AND THE PRESIDENT'S SCIENTIFIC STRATEGIC VISION TO
18 LEAD US IN PUTTING TOGETHER THE PROCESS FOR THE
19 STRATEGIC PLAN AND THEN DRAWING TOGETHER THE
20 COMPONENTS OF THE STRATEGIC PLAN. SO WHILE IT WAS A
21 PUBLIC PROCESS, ZACH DESIGNED THAT PROCESS TO GET
22 OUTSIDE SCIENTIFIC INPUT, INTERNAL SCIENTIFIC INPUT,
23 BUT IT WAS VERY MUCH A BENEFIT -- WE BENEFITED FROM
24 THE VISION OF THE PRESIDENT IN THAT PROCESS AND THE
25 LEADERSHIP OF THE PRESIDENT BECAUSE THE PRESIDENT

BARRISTERS' REPORTING SERVICE

1 WILL HAVE TO BELIEVE IN THE SCIENTIFIC PLAN TO
2 PASSIONATELY BE COMMITTED TO IMPLEMENTING IT.

3 AND IT IS VERY IMPORTANT, I THINK, THAT WE
4 WENT ALL THE WAY ACROSS SEVERAL CONTINENTS TO GET
5 SOMEONE WHO HAD LED THE REVOLUTION FOR IN VITRO
6 FERTILIZATION, SCIENTIFIC REVOLUTION OF TREMENDOUS
7 MAGNITUDE, WHO HAS GLOBAL CONTACTS AND KNOWLEDGE AND
8 EXPOSURE TO HELP LEAD IT TO A PROCESS THAT DOESN'T
9 JUST REPEAT THE GOOD RECORD OF THE NIH, BUT ONE THAT
10 CAN HAVE INNOVATIONS LIKE THE DISEASE TEAMS AND THE
11 SCALE OF THE DISEASE TEAM EFFORT.

12 SO WHILE I THINK IT'S VERY IMPORTANT, AND
13 I'D LIKE TO GET DR. TROUNSON'S INPUT THERE BECAUSE
14 WE'RE PARTNERS WITH THE PRESIDENT IN THIS PROCESS,
15 BUT IT'S HIS SCIENTIFIC LEADERSHIP THAT'S GOING TO
16 HELP INSPIRE THE STRATEGIC PLAN. SO I THINK IT'S
17 IMPORTANT TO HAVE, SHERRY, HIS COMMENTS.

18 CHAIRPERSON LANSING: I DEFINITELY WANT IT
19 AS SOON AS I'M DONE WITH THE SUBCOMMITTEE MEMBERS.
20 SO I JUST WANT TO SEE IF THERE ARE ANY OTHER
21 COMMENTS FROM THE SUBCOMMITTEE MEMBERS.

22 DR. POMEROY: SHERRY, I WANT TO JUST
23 CLARIFY FOR EVERYBODY ON THIS THAT THE PROPOSAL AND
24 RECOMMENDATION IS NOT TO RESTRICT THE PRESIDENT TO
25 DOING THE SCIENTIFIC COMPONENTS OF THE STRATEGIC

BARRISTERS' REPORTING SERVICE

1 PLAN, BUT, IN FACT, THE PRESIDENT IS RESPONSIBLE FOR
2 ALL ASPECTS OF AND ALL STRATEGIES, SCIENTIFIC AND
3 OTHERWISE, OF CIRM, EXCEPT FOR THE EXTERNAL
4 FINANCING PLAN. SO I DON'T WANT ANYONE TO
5 MISINTERPRET THE PREVIOUS DISCUSSION TO THINK THAT
6 THE PRESIDENT IS ONLY RESPONSIBLE FOR THE SCIENTIFIC
7 STRATEGIES.

8 CHAIRPERSON LANSING: THANK YOU, CLAIRE,
9 FOR THAT CLARIFICATION.

10 MR. SHEEHY: YOU KNOW, I JUST WANT TO
11 RESPOND TO BOB'S COMMENTS. I'M JUST REALLY TRYING
12 TO STAY WITHIN THE CONFINES OF THE LAW. AND, YOU
13 KNOW, I DO THINK THAT THERE'S AN EXPLICIT COMMITMENT
14 TO A PUBLIC PROCESS FOR THIS. AND I THINK WE'VE
15 SEEN THAT IT CAN WORK. AND THE DISEASE TEAMS IS A
16 GREAT EXAMPLE. I CAN POINT TO THE TWO MEETINGS
17 WHERE THE GENESIS OF THE DISEASE TEAMS CAME FROM AND
18 THE PUBLIC COMMENTS THAT WERE MADE AND THE PEOPLE
19 WHO PARTICIPATED. SO, YOU KNOW, I CERTAINLY
20 APPRECIATE THE SCIENTIFIC LEADERSHIP WE HAVE AT OUR
21 DISPOSAL, BUT WE DO HAVE AN OBLIGATION FOR
22 TRANSPARENCY WITH THE PUBLIC.

23 SO I DON'T THINK WE'RE FAR APART. I DON'T
24 THINK THERE'S A BIG DEBATE HERE, BUT I THINK WE
25 DON'T HAVE TO GET INTO THE WEEDS ON THIS.

BARRISTERS' REPORTING SERVICE

1 DR. POMEROY: JEFF, I THINK I CAN PUT SOME
2 WORDING OUT THAT INDICATES THAT OUR EXPECTATION IS
3 THAT THE PUBLIC, THE CIRM STAFF, AND THE ICOC SHOULD
4 ALL HAVE INPUT INTO THIS PROCESS.

5 MR. KLEIN: JEFF, I CERTAINLY COMPLETELY
6 ENDORSE AND EMBRACE THE PUBLIC PROCESS THAT ZACH PUT
7 TOGETHER UNDER HIS LEADERSHIP. WHAT'S IMPORTANT
8 HERE, THOUGH, IS THAT HE MADE SCIENTIFIC DECISIONS
9 AT THAT TIME AT THAT SCIENTIFIC PLAN. THE PROVISION
10 FOR GMP, GOOD MANUFACTURING PRACTICES, FOR
11 DEVELOPMENT OF THERAPEUTIC GRADE PRODUCTION FOR
12 THERAPIES IS NOT A NECESSARY COMPONENT, BUT IN THIS
13 PHASE THE SCIENTIFIC JUDGMENT MAY BE DIFFERENT.
14 SO --

15 CHAIRPERSON LANSING: I THINK WHAT YOU ARE
16 SAYING, BOB, I THINK WHAT JEFF AND EVERYONE IS
17 AGREEING IS THAT WE HAVE A PLAN, BUT WE ALSO HAVE TO
18 RECOGNIZE THAT THE PLAN HAS TO EVOLVE, DO YOU KNOW,
19 THAT IT'S CONSTANTLY CHANGING AS THE SCIENCE
20 CHANGES.

21 MR. KLEIN: THE SCIENTIFIC LEADERSHIP OF
22 THE PRESIDENT IS CRITICAL IN LEADING US IN THAT WAY.

23 CHAIRPERSON LANSING: I THINK WE ARE ALL
24 IN AGREEMENT ON THAT.

25 MR. ROTH: JUST A COUPLE OF THOUGHTS ON

BARRISTERS' REPORTING SERVICE

1 HOW THIS DOCUMENT SHOULD REALLY FOLLOW PROP 71 IN
2 TERMS OF THE DUTIES AND RESPONSIBILITIES OF WHO IS
3 IN CHARGE, AND WHETHER THERE'S INFORMAL AGREEMENTS
4 ABOUT LEADERSHIP ON ONE ITEM OR ANOTHER CAN HAPPEN.
5 WE DON'T HAVE TO PUT IT INTO THE DOCUMENT EVERY TIME
6 WE AGREE TO SOMETHING LIKE THAT.

7 SO IN MY READING OF THIS, AND I THINK WHAT
8 CLAIRE TRIED TO EXPRESS, IS A SIMPLIFICATION SORT OF
9 BACK TO WHERE THE ULTIMATE RESPONSIBILITY LIES AND
10 THEN FIGURE OUT IF THEY WANT TO DELEGATE THOSE
11 RESPONSIBILITIES, THAT CERTAINLY WE SHOULD BE AWARE
12 OF THOSE, BUT WE DON'T HAVE TO CHANGE THIS POLICY
13 EVERY TIME.

14 CHAIRPERSON LANSING: RIGHT. I AGREE WITH
15 THAT. ANY MORE SUBCOMMITTEE BEFORE I GO TO STAFF?

16 DR. STEWARD: ONE OF THE THINGS THAT I
17 THINK THAT WE SHOULD THINK ABOUT, ALTHOUGH I'M NOT
18 SURE IT ACTUALLY NEEDS TO GO EXPLICITLY INTO THE
19 DOCUMENT, IS A LITTLE BIT OF THE DETAILS IN TERMS OF
20 THE ACTUAL PROCEDURE THROUGH WHICH THE STRATEGIC
21 PLAN WOULD BE DEVELOPED. BY THAT I MEAN EXACTLY WHO
22 WRITES THE DRAFT AND WHEN BECAUSE I THINK THAT WE
23 NEED TO MAKE IT CLEAR OBVIOUSLY THAT PUBLIC INPUT IS
24 IMPORTANT AND BOARD INPUT IS IMPORTANT AND ALL
25 STAKEHOLDER INPUT IS IMPORTANT, BUT SOMETIMES IT'S

BARRISTERS' REPORTING SERVICE

1 ACTUALLY EASIER TO HAVE A WORKING DRAFT AS YOU GO
2 ALONG.

3 AND I WOULD JUST LIKE TO TRY TO MAKE IT
4 SOMETHING THAT WOULD BE CLEAR UP FRONT SO THAT, FOR
5 EXAMPLE, STAFF DIDN'T WASTE A LOT OF TIME PREPARING
6 A DOCUMENT THAT WE WOULD THEN NOT CONSIDER AT ALL
7 AND GO BACK AND LISTEN TO PUBLIC COMMENT OR VICE
8 VERSA. JUST MAKE THE INSTRUCTIONS VERY CLEAR.

9 DR. POMEROY: OS, DO YOU AGREE THAT THAT
10 VERY APPROPRIATELY COULD BE OUTLINED IN THE SETTING
11 OF THE ANNUAL OBJECTIVES AND DELIVERABLES WITHOUT
12 HAVING TO PUT IT IN THE INTERNAL GOVERNANCE POLICY?

13 DR. STEWARD: ABSOLUTELY. I DON'T THINK
14 THE RIGHT PLACE IS THE INTERNAL GOVERNANCE POLICY.
15 I JUST THINK IT SHOULD BE THERE SOMEWHERE SO IT'S
16 CLEAR UP FRONT.

17 CHAIRPERSON LANSING: THANK YOU. GOOD
18 POINTS, DUANE. ANY OTHER SUBCOMMITTEE? NOW I'D
19 LIKE TO TURN TO STAFF. ALAN, I WELCOME YOUR
20 COMMENTS.

21 DR. TROUNSON: THANK YOU, SHERRY. I THINK
22 IT'S CLARITY THAT I'M PARTICULARLY SEEKING. SO I
23 THINK THIS DISCUSSION HAS HELPED IN SOME OF THAT, TO
24 BE HONEST. YOU KNOW, IT WASN'T ALL THAT CLEAR TO ME
25 FROM THE RANGE OF COMMENTS THAT WERE AT THE LAST

BARRISTERS' REPORTING SERVICE

1 BOARD MEETING. IT WAS A REAL DIVERSITY OF COMMENTS
2 HERE. SO I THINK IT REALLY DOES HELP IF WE HAVE
3 CLARITY.

4 ONE OF THE IMPORTANT THINGS I THINK YOU
5 ALL RECOGNIZE ANYWAY, THAT THERE IS A TREMENDOUS
6 CHANGE GOING ON AND CHANGE WHICH IS SHOOTING THE
7 DIRECTION OF THE SCIENCE AND THE TECHNOLOGY IN
8 DIRECTIONS, I THINK, LET ALONE PREDICT TWO MONTHS
9 AGO OR THREE MONTHS AGO. SO THIS IS HAPPENING IN
10 REAL TIME. AND WHAT WE'RE TRYING TO DO IS
11 ACCOMMODATE THE CHANGES TO REFLECT AN APPROPRIATE
12 RESPONSE IN THE ORIGINAL PLAN. WE'RE NOT REALLY
13 TRYING TO CHANGE THE ORIGINAL PLAN. IN FACT, THE
14 GOALS WERE EXACTLY THE SAME. WHAT WE'RE TRYING TO
15 DO IS REPOSITION OURSELVES APPROPRIATELY TO
16 ACCOMMODATE THE CHANGES, THE TREMENDOUS CHANGES THAT
17 ARE GOING ON. AND THAT INCLUDES NOW POLITICAL
18 CHANGE, WHICH IS AFFECTING GOVERNMENT, BUT ALSO
19 AFFECTING THE ATTITUDE, FOR EXAMPLE, OF THE
20 PHARMACEUTICAL INDUSTRY DRAMATICALLY.

21 SO WE'RE IN A VERY DIFFERENT POSITION, I'D
22 SUGGEST, THAN WE WERE BACK IN 2006. I WELCOME THE
23 IDEA OF HAVING MORE PUBLIC INPUT. WHAT I DON'T WANT
24 TO DO IS DRAG IT OUT FOR A VERY LONG TIME BECAUSE I
25 THINK WE'LL NEED TO REDO IT AGAIN IN PERHAPS TWO

BARRISTERS' REPORTING SERVICE

1 YEARS' TIME. BUT WE WOULD LIKE TO HAVE A PUBLIC
2 MEETING, PARTICULARLY WITH INDUSTRY BECAUSE IT'S
3 CHANGING SO QUICKLY ON US. AND THERE ARE A VERY
4 LARGE NUMBER OF INPUTS THAT WE COULD GET, AND I
5 THINK WE OUGHT TO SEEK.

6 I THINK PUBLICLY IN OTHER AREAS I THINK
7 THINGS ARE CHANGING. THERE ARE TREATMENTS OUT THERE
8 THAT ARE BEING USED IN MANY WAYS. I DON'T KNOW HOW
9 EFFECTIVELY, BUT THEY'VE GOT CLINICAL TRIALS ON
10 THINGS THAT WE WOULD NEVER HAVE THOUGHT ABOUT TWO
11 YEARS AGO. AND DO WE WANT TO BE POSITIONED MORE
12 CLOSELY WITH THOSE, OR DO WE WANT TO SORT OF
13 MAINTAIN, LET ME JUST SAY, PURITY OF STEM CELL TYPE?
14 I ACTUALLY THINK WE NEED A MIXTURE. AND I THINK
15 WHAT WE NEED IS TO ENSURE THAT THE GOAL ENDS UP WITH
16 TREATMENTS IN THE CLINIC.

17 SO THE RECOMPOSITION OR THE REFURBISHMENT
18 OF THE PLAN IS REALLY MEANT TO TRY AND ACCOMMODATE
19 THESE CHANGES. AND SO IT WOULD BE HELPFUL FOR US TO
20 EXPLAIN THAT, AND WE'RE TRYING, BECAUSE OF A VERY,
21 VERY GOOD STAFF HERE, TRYING TO GET SOME DUMPING
22 DOWN OF WHAT THEY THOUGHT WERE THE MAJOR THINGS THAT
23 WERE HAPPENING AND MAYBE THE KIND OF RESPONSES THAT
24 WE COULD MAKE, BUT WE OUGHT TO TURN THAT INTO
25 SOMETHING THAT THEN CAN BE REFLECTED IN THE PUBLIC,

BARRISTERS' REPORTING SERVICE

1 SO WE HAVE NO PROBLEM WITH THAT.

2 I THINK IF WE GET A CLARITY OF PROCESS,
3 AND I THINK YOU NEED TO UTILIZE THE TREMENDOUS
4 SCIENCE AND CAPACITY THAT'S INTERNAL, BUT ALSO, YOU
5 KNOW, GET SOME OF THE FLAVOR OF VIEWS THAT ARE OUT
6 THERE. FOR EXAMPLE, IN THE CANCER WORLD, THERE'S A
7 HECK OF A LOT OF DEBATE ABOUT CANCER STEM CELLS.
8 THOSE ARE GREAT OPPORTUNITIES, BUT THERE'S GREAT
9 DEBATE, SO WE NEED TO BE IN A FLEXIBLE POSITION, BUT
10 IN AN OPPORTUNE WAY OF BEING ABLE TO PICK UP MAJOR
11 TREATMENTS. CANCER STILL IS AFFECTING MORE PEOPLE
12 THAN ANYTHING ELSE, I THINK.

13 SO IT'S REALLY US BEING THE VEHICLE OF
14 WHAT YOU NEED TO DELIVER THE MISSION BECAUSE THE
15 MISSION I DON'T THINK EVER, EVER CHANGES. IT'S A
16 GOLD LEAF TO US. WE JUST NEED TO REFORMAT THE WAY
17 WE DO THINGS TO BE BETTER PREPARED TO DELIVER ON
18 THAT MISSION BECAUSE IF IT'S TREATMENTS IN THE NEXT
19 FIVE TO SIX YEARS THAT WILL HAVE AN IMPACT ON
20 PATIENTS, THAT'S WHAT WE ALL WANT. SO WE'RE
21 PREPARED TO BE RESPONSIVE. AND WE JUST SEEK -- I
22 THINK WE'RE JUST SEEKING SOME CLARITY ON HOW TO GO
23 ABOUT IT.

24 CHAIRPERSON LANSING: THANK YOU. I JUST
25 WANT -- THAT WAS VERY, VERY ARTICULATELY PUT AND

BARRISTERS' REPORTING SERVICE

1 THANK YOU. IS THERE ANY MORE INPUT FROM THE STAFF?

2 DR. FONTANA: I HAVE A COMMENT TOO ON
3 THAT. I THINK IT ALSO BRINGS BACK JEFF'S POINT AND
4 GOES BACK TO A COMMENT THAT I MADE AT THE LAST ICOC
5 MEETING WHERE, ALAN, I AM IN AGREEMENT WITH WHAT YOU
6 ARE SAYING, BUT WOULD LIKE TO INCLUDE THE VERY
7 BENEFICIAL INPUT THAT THE PUBLIC GIVES. WHEN I SAY
8 PUBLIC, I MEAN INCLUDING INDUSTRY, ADVOCACY GROUPS,
9 AND THE SCIENTISTS.

10 AS A SUGGESTION PERHAPS THIS COULD OCCUR
11 AT THE ANNUAL CIRM GRANTEES' MEETING MAYBE AT THE
12 END OF -- I KNOW THEY'RE LONG DAYS, BUT A DAY WHERE
13 THE SCIENTISTS ARE THERE, BUT ALSO INVITE THE PUBLIC
14 AND INDUSTRY AT THAT TIME TO GIVE WHAT WOULD BE AN
15 ANNUAL PERFORMANCE EVALUATION. BECAUSE I FOUND
16 THOSE CONVERSATIONS TO BE VERY HELPFUL AND
17 INSIGHTFUL, AND MAYBE THAT WOULD BE A FORMAT BY
18 WHICH WE COULD GET SOME HELPFUL FEEDBACK WITHOUT IT
19 BEING A CUMBERSOME, LONG, DRAWN-OUT ADDITIONAL
20 MEETING.

21 DR. TROUNSON: SURE, JEANNIE. THIS YEAR
22 COMING UP, THOUGH, THE ISSCR MEETING IS IN SPAIN IN
23 BARCELONA. SO I THINK WE'RE NOT -- I'M NOT QUITE
24 SURE. WE'RE NOT EXPECTING TO HAVE A MEETING UNTIL
25 MARCH THE FOLLOWING YEAR.

BARRISTERS' REPORTING SERVICE

1 DR. FONTANA: WE'RE NOT HAVING ANNUAL
2 GRANTEE MEETINGS?

3 DR. TROUNSON: MARIE IS MAKING COMMENTS TO
4 THE SIDE THAT IT'S MORE LIKE ABOUT EVERY 18 MONTHS.
5 WE JUST NEED TO MAKE SURE THAT WE DON'T DUPLICATE
6 TOO MUCH OF WHAT HAPPENS AT THE ISSCR. SO WHILE I
7 AGREE THAT THAT IS A FORUM FOR DOING THAT, IT MIGHT
8 NOT SUIT THE TIMEFRAMES THAT WE'RE CURRENTLY IN TO
9 WAIT THAT LONG.

10 MR. KLEIN: BUT FOR JEANNIE'S POINT, IN
11 2010 WE HAVE THE TREMENDOUS CROSS-FERTILIZATION OF
12 HAVING THE INTERNATIONAL MEETING IN SAN FRANCISCO.
13 SO ALL THE CIRM SCHOLARS AND EVERYONE CAN HAVE A
14 HUGE BENEFIT ALONG WITH OUR SCIENTISTS AND PHYSICIAN
15 SCIENTISTS OF THAT CROSS-FERTILIZATION FROM AROUND
16 THE WORLD.

17 CHAIRPERSON LANSING: CLAIRE, SO I HAVE
18 THIS UNAVOIDABLE CONFLICT. SO I'M GOING TO ASK YOU
19 TO CONTINUE THE MEETING IN MY REGRETTABLE ABSENCE.
20 I'M VERY SORRY ABOUT THIS SCHEDULING CONFLICT. BUT
21 IF YOU CAN ASK FOR COMMENTS FROM THE PUBLIC AND MORE
22 COMMENTS FROM STAFF, WHATEVER, AND THEN I'LL LET YOU
23 LEAD THE CLOSED SESSION. AND I'D ASK MY ASSOCIATE
24 DOUG TO SIT IN FOR THE PUBLIC PART, SO HE CAN TELL
25 ME WHAT HAPPENED. AGAIN, THANK YOU ALL.

BARRISTERS' REPORTING SERVICE

1 DR. POMEROY: THANK YOU, SHERRY. ARE
2 THERE ADDITIONAL COMMENTS ABOUT THE INTERNAL
3 GOVERNANCE POLICY FIRST FROM THE COMMITTEE MEMBERS?
4 HEARING NONE, FROM THE PUBLIC.

5 MS. KING: WE HAVE ONE HERE IN SAN
6 FRANCISCO.

7 MR. REED: THIS IS DON REED. I THINK IT'S
8 CRUCIAL THAT THE WIDERANGING INCLUSIVE NATURE WHICH
9 HAS GIVEN US SUCCESS NOW BE CONTINUED. THE
10 PRESIDENT WILL HAVE ENORMOUS INFLUENCE OVER THE
11 DRAFT. HE WILL PROBABLY BE DOING THE BULK OF THE
12 WRITING, AS ZACH HALL, FROM MY IMPRESSION, DID. BUT
13 I THINK THAT THE INCLUSION IS VITAL.

14 IN THE ARMY THEY USED TO TEACH US IF YOU
15 DON'T KNOW WHAT TIME IT IS, ASK EVERYBODY, ADD UP
16 THE NUMBERS, AND DIVIDE THEM BY THE NUMBER OF
17 PEOPLE, AND YOU GET IT VERY ACCURATE. I THINK
18 THAT'S A CRUCIAL THING.

19 I REMEMBER ONE PARTICULAR INCIDENT. THERE
20 WAS A BIG CONFLICT BETWEEN THE CITIZENS, THE
21 ADVOCATES, AND THE SCIENTISTS, FROM MY VIEWPOINT, MY
22 PERSPECTIVE, WHAT WAS ACHIEVABLE AND WHAT SHOULD BE
23 TRIED FOR. AND WE FINALLY AGREED THAT THERE WOULD
24 BE TWO GOALS, AN IMMEDIATE AND AN ASPIRATIONAL.

25 NOW, ONLY THAT INTERPLAY BETWEEN THE TWO

BARRISTERS' REPORTING SERVICE

1 FORCES BROUGHT ABOUT THAT EMINENTLY SENSIBLE
2 COMPROMISE. SO I STRONGLY ENDORSE THE IDEA OF
3 TAKING A LITTLE EXTRA TIME AND MAKING SURE THE
4 PUBLIC IS THOROUGHLY ENGAGED IN THIS.

5 DR. POMEROY: THANK YOU, DON. COMES WITH
6 MULTIPLE PERSPECTIVES. OTHER PUBLIC COMMENT?

7 MR. SIMPSON: JOHN SIMPSON, CONSUMER
8 WATCHDOG. TWO THINGS. I JUST WANTED TO REITERATE
9 THE IMPORTANCE OF MAKING SURE THAT THERE IS MAXIMUM
10 INPUT FOR THE STRATEGIC PLAN, AND HOPE THAT WE'LL
11 GET SOME OF THAT ON THE PLAN THAT'S OUT THERE
12 PENDING RIGHT NOW. I DON'T KNOW WHAT THE MECHANISMS
13 FOR THAT WILL BE.

14 THE OTHER ISSUE IS THAT WHILE THE
15 CONVERSATION, I THOUGHT, WAS VERY VALUABLE, AS FAR
16 AS THE PROPOSED CHANGES IN THE BYLAWS, IT MAY JUST
17 BE A COMMENT ON MY ABILITY TO FOLLOW SUCH A
18 CONVERSATION. IT WAS EXTREMELY DIFFICULT TO DO THAT
19 WITHOUT SOME SORT OF WRITTEN DOCUMENT, AND IT SEEMED
20 TO ME THAT ONE EXISTED AND THAT YOU WERE READING
21 FROM IT. SO I WOULD HOPE THAT AS SOON AS POSSIBLE,
22 AS THIS CONVERSATION GOES FURTHER, THAT DOCUMENT
23 WILL BE MADE PUBLIC. THANK YOU.

24 DR. POMEROY: AND I DO WANT TO JUST ASSURE
25 EVERYBODY THAT THE PLAN IS TO INCORPORATE ALL OF

BARRISTERS' REPORTING SERVICE

1 TODAY'S COMMENTS AND PUT OUT A DOCUMENT IN ADVANCE
2 FOR THE NEXT GOVERNANCE COMMITTEE.

3 MR. SIMPSON: THANK YOU.

4 DR. POMEROY: OTHER PUBLIC COMMENTS?

5 OKAY. IT'S BEEN VERY HELPFUL FOR THAT.

6 THERE IS ONE OTHER PART OF THE INTERNAL
7 GOVERNANCE POLICY WHICH WE WANTED TO GET INPUT ON.
8 THAT IS THE PART ABOUT THE ORGANIZATION OF THE
9 OFFICE OF THE CHAIR. FOR THOSE OF YOU WHO HAVE LOTS
10 OF EXTRA TIME, IF YOU WENT BACK AND READ THE MARCH
11 2007 VERSION OF THE INTERNAL GOVERNANCE POLICY, IT
12 CALLED FOR LIMITING THE OFFICE OF THE CHAIR TO NO
13 MORE THAN THREE EMPLOYEES TO SUPPORT THE CHAIR AND
14 ONE EMPLOYEE TO SUPPORT THE VICE CHAIR.

15 MR. KLEIN: WHERE WAS THIS?

16 DR. POMEROY: THIS IS IN THE MARCH 2007
17 INTERNAL GOVERNANCE POLICY, WHICH WAS THEN MODIFIED
18 IN DECEMBER OF '07 TO SIX PLUS TWO. AND I THINK
19 THAT SOME OF THE MEMBERS WERE NOT COMPLETELY AWARE
20 OF THE CHANGE BETWEEN THE MARCH AND THE DECEMBER '07
21 INTERNAL GOVERNANCE POLICY IN THIS SECTION. AND WE
22 WANTED TO OPEN THIS UP FOR INPUT AND DISCUSSION.

23 MR. KLEIN: THIS IS BOB KLEIN. CERTAINLY
24 WITH ME CUTTING BACK MY TIME TO HALF, GIVEN WHAT I
25 THINK THE OBJECTIVES ARE GOING TO BE OVER THE NEXT

BARRISTERS' REPORTING SERVICE

1 YEAR, THEY'RE GOING TO BE HIGHLY STRESSED. BUT I
2 THINK IT'S BEST IF YOU TAKE A LOOK AT THE OBJECTIVES
3 IN DETERMINING THE MANPOWER THAT'S NECESSARY. AND
4 MAYBE I CAN EVEN DRAFT A COUPLE OF BOARD MEMBERS
5 FULL TIME TO HELP BECAUSE I THINK THE OBJECTIVES IN
6 THE NEXT YEAR, GIVEN THE STATE'S CHALLENGES, ARE
7 GOING TO BE FAIRLY DAUNTING.

8 DR. POMEROY: AND, BOB, I WOULD AGREE THAT
9 THE CHAIR AND VICE CHAIR SHOULD BE SUPPORTED BY THE
10 FULL RANGE OF THE ICOC AND THE FULL RANGE OF ALL THE
11 CIRM STAFF. AND THAT IS ALSO MENTIONED AS AN
12 APPROPRIATE WAY TO GO IN THE INTERNAL GOVERNANCE
13 POLICY.

14 ARE THERE OTHER COMMITTEE MEMBER COMMENTS
15 ABOUT THIS PART OF THE INTERNAL GOVERNANCE POLICY?

16 MR. ROTH: ARE THERE OTHER DIFFERENCES
17 BETWEEN THOSE TWO VERSIONS?

18 DR. POMEROY: THE ONLY THING IS THAT IT
19 SPECIFICALLY DELINEATES THE INDIVIDUALS IN THE
20 OFFICE OF THE CHAIR TO INCLUDE THE DIRECTOR OF
21 FINANCE, LEGAL, AND GOVERNMENTAL AFFAIRS, THE DEPUTY
22 TO THE CHAIR FOR FINANCE POLICY AND OUTREACH, AND
23 THE DIRECTOR OF GOVERNMENTAL AFFAIRS AS ALL BEING IN
24 THE OFFICE OF THE CHAIR. THOSE WERE NOT SPECIFIED
25 IN THE PREVIOUS VERSION, WASN'T SPECIFIED WHO THE

BARRISTERS' REPORTING SERVICE

1 EMPLOYEES WOULD BE. OTHERWISE, IN MY REVIEW, THERE
2 ARE NO SIGNIFICANT OTHER DIFFERENCES.

3 MR. ROTH: SO MY INPUT WOULD BE THAT IT'S
4 PROBABLY TIME TO REVISIT THIS, ESPECIALLY GIVEN
5 WHAT'S GOING ON. BOB MAKES SOME IMPORTANT POINTS
6 ABOUT SOME OF THE CHALLENGES. ON THE OTHER HAND,
7 THESE ARE TOUGH TIMES. AND KEEPING THE HEAD COUNT,
8 ESPECIALLY A HEAD COUNT NOT DIRECTLY INVOLVED IN THE
9 GRANT PROCESS, IS PROBABLY SOMETHING WE HAVE TO BE
10 VERY JUDICIOUS ABOUT.

11 DR. POMEROY: OF COURSE, PROPOSITION 71
12 DOES LIMIT THE TOTAL NUMBER OF EMPLOYEES.

13 MR. ROTH: CORRECT. I JUST THINK IT'S
14 PROBABLY TIME TO TAKE OUT A CLEAN SHEET OF PAPER AND
15 ASK THE QUESTION ABOUT WHAT WE NEED. AND I KNOW BOB
16 HAS SOME THOUGHTS ON THAT. AND I'M SURE ALAN DOES
17 AND OTHERS. BUT I WOULD CERTAINLY HOPE, AS PART OF
18 THIS PROCESS, THAT WE REVISIT THAT.

19 MR. KLEIN: I WOULD CALL TO YOUR ATTENTION
20 THAT IN TERMS OF GOVERNMENTAL AFFAIRS AND THE
21 DIRECTOR OF FINANCE FOR EXTERNAL FINANCE, WE'RE IN
22 THE PROCESS OF HIRING THOSE PEOPLE RIGHT NOW AS WELL
23 AS THE ASSISTANTS. AND WE NEED TO DO THAT IF WE
24 HAVE ANY HOPE OF AVOIDING A MAJOR FUNDING GAP FOR
25 THIS AGENCY. IN FACT, IF WE HAD HAD A RUNNING START

BARRISTERS' REPORTING SERVICE

1 MAYBE 90 DAYS AGO, IT WOULD HAVE BEEN CLEAR THAT THE
2 LEGISLATURE AND THE GOVERNOR WOULD COME TO THE
3 IMPASSE THEY HAVE. BUT PARTICULARLY GIVEN THE
4 CURRENT PROPOSALS FOR SOLVING THAT IMPASSE, IT WOULD
5 APPEAR TO HAVE A MAJOR SHORTFALL. AND 2009, 2010
6 ARE NOW PROJECTED TO BE MUCH MORE SEVERE THAN THEY
7 WERE EVEN 90 DAYS AGO.

8 WE'RE GOING TO HAVE TO LOOK AT THE
9 POTENTIAL OF A PRIVATE PLACEMENT BOND ISSUE OF 250
10 TO \$300 MILLION TO FUND THIS AGENCY. I WOULD
11 SUGGEST THAT BOTH POLITICALLY AND ETHICALLY WE DO
12 NOT WANT TO BE IN A POSITION WHERE THE STATE CAN
13 ONLY ISSUE TEN BILLION AND NEEDS 15 BILLION OF BONDS
14 WHERE WE'RE HAVING TO TAKE BOND FUNDS THAT WOULD
15 OTHERWISE GO TO TEACHERS OR THE DISABLED.

16 WE NEED TO THINK ABOUT THE BAN MODEL AND
17 REALIZE THAT THE LEADERSHIP THAT WAS IN THE
18 TREASURER'S OFFICE THAT REALLY HELPED CONSTRUCTIVELY
19 AS A TEAM DO THE BOND ANTICIPATION NOTE MODEL,
20 THEY'VE LEFT. THE TREASURER IS GONE, DEPUTY
21 TREASURER IS GONE, THE SENIOR CIVIL SERVANT IS GONE.
22 AND THE PEOPLE THAT ARE LEFT REALLY WERE NOT AT ALL
23 KEY, AND SOME MIGHT ARGUE HAD SOME MAJOR CONFLICTS
24 WITH OUR LEGAL TEAM WHICH THE TREASURER HAD TO
25 SOLVE. SO IT IS IMPORTANT TO REALIZE WE HAVE GOT A

BARRISTERS' REPORTING SERVICE

1 MAJOR JOB TO DO TO WORK WITH THE TREASURER'S OFFICE
2 HERE.

3 AND IF WE'RE GOING TO PRIVATELY PLACE \$250
4 MILLION WORTH OF BONDS, WE'VE GOT AN ENORMOUS
5 CHALLENGE IN THIS FINANCIAL ENVIRONMENT, NOT ONE
6 THAT IS SOMETHING ANYONE WOULD EVER WANT TO DO, BUT
7 WE'RE GOING TO HAVE TO REALIZE WE'VE GOT FUNDING
8 THROUGH JUNE. TO GET PAST JUNE, YOU'RE GOING TO
9 HAVE TO BE REALLY FULLY STAFFED AND ENGAGED.

10 THE TREASURER'S OFFICE HAS GOT PHENOMENAL
11 CHALLENGES. THEY CAN'T AFFORD TO DEDICATE STAFF TO
12 GO OUT AND DO A PRIVATE PLACEMENT.

13 DR. POMEROY: THANK YOU FOR THAT INPUT,
14 BOB. ARE THERE OTHER COMMITTEE MEMBER COMMENTS?
15 ARE THERE PUBLIC COMMENT? PUBLIC COMMENT IN SAN
16 FRANCISCO?

17 MS. KING: DOESN'T LOOK LIKE WE HAVE ANY
18 PUBLIC OR STAFF COMMENTS AT THIS TIME.

19 DR. POMEROY: IN L. A. ?

20 MR. SIMPSON: JOHN SIMPSON, CONSUMER
21 WATCHDOG. I THINK THAT THIS IS A VERY DIFFICULT
22 AREA THAT'S GOING TO REQUIRE VERY CLOSE EXAMINATION.
23 I THINK THAT DUANE ROTH'S SUGGESTION, IT'S TIME FOR
24 A CLEAN SLATE AND SERIOUSLY THINKING IS IN ORDER,
25 BUT I THINK THAT BOB KLEIN LAID OUT SOME VERY

BARRISTERS' REPORTING SERVICE

1 SIGNIFICANT CHALLENGES. SO I HOPE THIS IS
2 THOROUGHLY DISCUSSED AND THOROUGHLY THOUGHT THROUGH
3 IN A COMPLETELY PUBLIC AND TRANSPARENT WAY.

4 DR. POMEROY: THANK YOU. IF THERE ARE NO
5 OTHER COMMENTS ON THE INTERNAL GOVERNANCE POLICY, I
6 THINK WHAT WE WILL DO IS GO BACK AND INCORPORATE AS
7 MANY OF THESE COMMENTS AS POSSIBLE AND ISSUE A
8 WRITTEN VERSION FOR PEOPLE TO STUDY AND DISCUSS AT
9 OUR NEXT GOVERNANCE SUBCOMMITTEE.

10 ARE THERE ANY OTHER COMMENTS BEFORE WE GO
11 FROM THE -- GO INTO CLOSED SESSION FROM THE
12 COMMITTEE MEMBERS? IF NOT, WE WILL GO INTO CLOSED
13 SESSION NOW. JAMES, CAN YOU STATE THE CODE SECTION
14 THAT ALLOWS US TO DO THIS?

15 MR. HARRISON: YES, INDEED. WE'LL BE
16 CONVENING A CLOSED SESSION PURSUANT TO GOVERNMENT
17 CODE 11126(A) AND HEALTH AND SAFETY CODE
18 125290.30(D)(3)(D).

19 MR. ROTH: JAMES, BEFORE YOU DO THAT, I
20 WASN'T PLANNING TO GO INTO THIS SESSION FOR OBVIOUS
21 REASONS. SHOULD I CALL IN? THERE'S NO VOTING
22 THAT'S GOING TO TAKE PLACE IN CLOSED SECTION?

23 MR. HARRISON: THAT'S CORRECT, DUANE.
24 WE'LL LET YOU KNOW WHEN WE RETURN TO OPEN SESSION.

25 MR. ROTH: I PROBABLY WILL NOT CALL IN

BARRISTERS' REPORTING SERVICE

1 UNLESS THERE'S A NEED FOR THAT. I'VE GOT A MEETING
2 THAT STARTS IN TEN MINUTES.

3 MR. HARRISON: THAT'S FINE. I SUSPECT
4 WE'LL JUST RETURN TO OPEN SESSION AND ANNOUNCE THAT
5 THERE'S NO ACTION TO REPORT AND THAT WE'RE
6 ADJOURNING.

7 MR. SIMPSON: IF I MAY, WHEN WOULD YOU
8 EXPECT THAT THAT WRITTEN VERSION OF THE BYLAWS
9 CHANGES MIGHT BE AVAILABLE? AND DO YOU HAVE AN IDEA
10 WHEN THE NEXT GOVERNANCE COMMITTEE MEETING MIGHT
11 TAKE PLACE?

12 DR. POMEROY: WE DON'T YET HAVE THE NEXT
13 GOVERNANCE COMMITTEE SCHEDULED. I BELIEVE THAT'S
14 CORRECT, RIGHT, MELISSA?

15 MS. KING: YES. THAT IS CORRECT. AND
16 ALSO I WAS TRYING TO MAKE SURE THAT MR. SIMPSON
17 REALIZES THAT THE DOCUMENT HE'S REFERRING TO IS
18 ACTUALLY THE INTERNAL GOVERNANCE POLICY.

19 DR. POMEROY: THANK YOU FOR THAT
20 CLARIFICATION. WE WILL BEGIN TO WORK ON THAT RIGHT
21 AWAY, AND WE WILL MAKE SURE THAT WE HAVE IT OUT
22 WITHIN AT LEAST TEN DAYS IN ADVANCE SO THAT PEOPLE
23 HAVE A CHANCE TO STUDY IT.

24 MR. SIMPSON: THANK YOU VERY MUCH.

25 DR. POMEROY: WITH THAT, WE'LL NOW GO INTO

BARRISTERS' REPORTING SERVICE

1 CLOSED SESSION. AND IF EVERYONE CAN HANG UP NOW AND
2 DIAL IN, THE COMMITTEE MEMBERS DIAL INTO THE CLOSED
3 SESSION, WE'LL REPORT OUT IN OPEN SESSION
4 AFTERWARDS.

5 (THE COMMITTEE THEN WENT INTO CLOSED
6 SESSION, NOT REPORTED NOR HEREIN TRANSCRIBED. THE
7 COMMITTEE THEN MET IN OPEN SESSION AS FOLLOWS:)

8 DR. POMEROY: THANK YOU VERY MUCH.
9 WELCOME BACK TO THE OPEN SESSION. I WANT TO
10 OFFICIALLY REPORT THAT NO ACTION WAS TAKEN IN THE
11 CLOSED SESSION DESPITE SPIRITED CONVERSATIONS.

12 ARE THERE ANY ADDITIONAL COMMENTS FROM THE
13 COMMITTEE MEMBERS AT ANY OF THE LOCATIONS?

14 MR. KLEIN: I WOULD LIKE TO THANK ALL OF
15 THE COMMITTEE MEMBERS FOR THEIR PASSIONATE
16 COMMITMENT, AND WISH YOU ALL HAPPY HOLIDAYS AND
17 MERRY CHRISTMAS AS APPROPRIATE. AND TELL YOU THAT
18 THERE'S BEEN A MAGNIFICENT CONTRIBUTION FROM THE
19 MEMBERS OF THIS COMMITTEE OVER THE LAST FOUR PLUS
20 YEARS, ALMOST FIVE YEARS. AND IT IS WONDERFUL TO
21 HAVE PEOPLE OF DEEP PASSION COMMITTED, AND THE
22 DIVERSITY OF OPINION ENRICHES US ALL.

23 DR. POMEROY: BOB, VERY WELL SAID. AND WE
24 THANK YOU FOR YOUR LEADERSHIP AND MAKING ALL OF THAT
25 POSSIBLE.

BARRISTERS' REPORTING SERVICE

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DR. FONTANA: THANK CLAIRE FOR HOSTING OR
CHAIRING THIS.

DR. POMEROY: ARE THERE ANY FURTHER PUBLIC
COMMENT? ANY PUBLIC COMMENT?

MR. SHEEHY: NOT IN SAN FRANCISCO.

DR. POMEROY: OKAY. HAPPY HOLIDAYS,
EVERYBODY. THE MEETING STANDS ADJOURNED.

(THE MEETING WAS THEN ADJOURNED AT
05:31 P.M.)

BARRISTERS' REPORTING SERVICE

REPORTER' S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE TELEPHONIC PROCEEDINGS BEFORE THE GOVERNANCE SUBCOMMITTEE OF THE INDEPENDENT CITIZEN' S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING ON DECEMBER 22, 2008, WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.



BETH C. DRAIN, CSR 7152
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