

BETH C. DRAIN, CA CSR NO. 7152

BEFORE THE
GOVERNANCE SUBCOMMITTEE OF THE
INDEPENDENT CITIZENS' OVERSIGHT COMMITTEE
TO THE
CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
ORGANIZED PURSUANT TO THE
CALIFORNIA STEM CELL RESEARCH AND CURES ACT
REGULAR MEETING

LOCATION: VIA ZOOM

DATE: MAY 23, 2022
9 A.M.

REPORTER: BETH C. DRAIN, CA CSR
CSR. NO. 7152

FILE NO.: 2022-21

**133 HENNA COURT, SANDPOINT, IDAHO 83864
208-920-3543 DRAIBE@HOTMAIL.COM**

BETH C. DRAIN, CA CSR NO. 7152

I N D E X

ITEM DESCRIPTION	PAGE NO.
OPEN SESSION	
1. CALL TO ORDER	3
2. ROLL CALL	3
ACTION ITEMS	
3. DISCUSSION RE: CHAIR AND VICE CHAIR QUALIFICATIONS AND PERCENT EFFORT BASED ON SURVEY RESULTS.	5
DISCUSSION ITEMS	
4. PUBLIC COMMENTS	40
5. ADJOURNMENT	43

BETH C. DRAIN, CA CSR NO. 7152

MAY 23, 2022; 9 A.M.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CHAIRPERSON GASSON: OKAY. I THINK I'D
LIKE TO CALL THE MEETING TO ORDER. HI, LINDA.

MS. BONNEVILLE: DOUG, CAN YOU START THE
RECORDING PLEASE? I JUST WANT TO MAKE SURE IT GETS
CAPTURED.

CHAIRPERSON GASSON: THANK YOU. SORRY
ABOUT THAT. I'D LIKE TO CALL THE MEETING TO ORDER.
MARIA, IF YOU WOULD CALL ROLL PLEASE.

MS. BONNEVILLE: DAN BERNAL.

MR. BERNAL: PRESENT.

MS. BONNEVILLE: GEORGE BLUMENTHAL.

DR. BLUMENTHAL: HERE.

MS. BONNEVILLE: LINDA BOXER.

DR. BOXER: PRESENT.

MS. BONNEVILLE: ELENA FLOWERS.

DR. FLOWERS: PRESENT.

MS. BONNEVILLE: JUDY GASSON.

DR. GASSON: HERE.

MS. BONNEVILLE: STEVE JUELSGAARD.

MR. JUELSGAARD: HERE.

MS. BONNEVILLE: JIM KOVACH.

DR. KOVACH: HERE.

MS. BONNEVILLE: LINDA MALKAS. ADRIANA

BETH C. DRAIN, CA CSR NO. 7152

1 PADILLA. JONATHAN THOMAS.

2 CHAIRMAN THOMAS: HERE.

3 MS. BONNEVILLE: ART TORRES.

4 MR. TORRES: HERE.

5 MS. BONNEVILLE: KRISTINA VUORI.

6 DR. VUORI: HERE.

7 MS. BONNEVILLE: AND I BELIEVE LINDA

8 MALKAS IS JUST JOINING US. WE HAVE A QUORUM.

9 CHAIRPERSON GASSON: GREAT. SO, FIRST OF
10 ALL, I'D LIKE TO THANK YOU ALL FOR JOINING US TODAY.
11 WE HAVE TWO HOURS BLOCKED OUT. AS MARIA JUST SAID,
12 THIS IS GOING TO BE A DISCUSSION TODAY OF THE ROLES
13 AND RESPONSIBILITIES WE'LL BE LOOKING FOR IN THE
14 NEXT CHAIR AND VICE CHAIR OF THE ICOC.

15 SO THE WAY THE MEETING IS GOING TO GO IS
16 THAT JAMES HARRISON WILL PRESENT THE RESULTS OF THE
17 SURVEY OF THE BOARD MEMBERS, AND THEN WE WILL HAVE A
18 DISCUSSION AMONG THIS GROUP ABOUT WHAT YOU ALL THINK
19 AS MEMBERS OF THE GOVERNANCE SUBCOMMITTEE ARE THE
20 MOST IMPORTANT ATTRIBUTES. WE DON'T HAVE A BOARD
21 MEETING THIS MONTH, AND SO WE WILL HAVE ANOTHER
22 SUBCOMMITTEE MEETING BEFORE THE NEXT BOARD MEETING.
23 AND KRISTINA AND I AND ANYONE ELSE WHO'S INTERESTED
24 WILL ENDEAVOR TO SYNTHESIZE THE RESULTS OF TODAY'S
25 DISCUSSION INTO A DOCUMENT THAT WE CAN DISCUSS

BETH C. DRAIN, CA CSR NO. 7152

1 FURTHER BEFORE PRESENTATION TO THE BOARD.

2 SO IF THERE ARE NO QUESTIONS, PERHAPS
3 JAMES COULD GO AHEAD AND PRESENT THE RESULTS OF THE
4 SURVEY.

5 MR. HARRISON: THANKS, JUDY. GOOD
6 MORNING, EVERYONE. MARIANNE, I THINK YOU ARE GOING
7 TO BE SHARING THE SCREEN. SO AS YOU WILL ALL
8 RECALL, THE GOVERNANCE SUBCOMMITTEE DRAFTED AND
9 DISTRIBUTED A SURVEY FOR CHAIR TO MEMBERS OF THE
10 BOARD AND ALTERNATES IN AN EFFORT TO GATHER
11 INFORMATION ABOUT THE BOARD'S VIEWS ON BOTH THE
12 QUALIFICATIONS FOR CHAIR AND VICE CHAIR; THE
13 PREFERRED MODEL, WHETHER BOARD MEMBERS THOUGHT THAT
14 THE CHAIR SHOULD FUNCTION IN MORE OF AN OPERATIONAL
15 ROLE OR MORE OF AN OVERSIGHT ROLE; AND THEN THE
16 PERCENT EFFORT THAT THEY BELIEVE WAS NECESSARY TO
17 CARRY OUT THE DUTIES OF BOTH CHAIR AND VICE CHAIR.
18 NEXT SLIDE PLEASE.

19 TRY THAT AGAIN. WHILE MARIANNE IS GETTING
20 THE SLIDES UP, I THOUGHT IT MIGHT BE HELPFUL JUST TO
21 REMIND MEMBERS OF WHAT THE CRITERIA ARE SET FORTH IN
22 STATUTE FOR THE CHAIR AND VICE CHAIR.

23 SO FOR CHAIR, THERE ARE FOUR MANDATORY
24 CRITERIA. THEY INCLUDE: A HISTORY OF SUCCESSFUL
25 ADVOCACY FOR STEM CELL RESEARCH OR OTHER VITAL

BETH C. DRAIN, CA CSR NO. 7152

1 RESEARCH OPPORTUNITIES. EXPERIENCE WITH STATE AND
2 FEDERAL LEGISLATIVE PROCESSES, INCLUDING APPROVAL OF
3 MEDICAL RESEARCH FUNDING OR STANDARDS.
4 QUALIFICATION AS A PATIENT ADVOCATE ELIGIBLE FOR
5 BOARD APPOINTMENT. AND THAT CRITERIA REFERS TO THE
6 PATIENT ADVOCATE MEMBERS OF THE BOARD. SO THE CHAIR
7 WOULD HAVE TO QUALIFY FOR APPOINTMENT IN ONE OF
8 THOSE CATEGORIES. SO THEY INCLUDE A CALIFORNIA
9 REPRESENTATIVE OF THE A REGIONAL, STATE, OR A
10 NATIONAL DISEASE ADVOCACY GROUP FOR SPINAL CORD
11 INJURY, ALZHEIMER'S, TYPE 2 DIABETES, MULTIPLE
12 SCLEROSIS, ALS, TYPE 1 DIABETES, HEART DISEASE,
13 CANCER, PARKINSON'S DISEASE, MENTAL HEALTH, AND
14 HIV/AIDS. AND THAT, FINALLY, THE CHAIR CANNOT BE
15 CONCURRENTLY EMPLOYED BY OR ON LEAVE FROM A RESEARCH
16 AWARD RECIPIENT OR APPLICANT. NEXT SLIDE PLEASE.

17 THERE ARE ALSO ADDITIONAL CRITERIA FOR
18 CONSIDERATION FOR CHAIR SET FORTH IN STATUTE. THESE
19 ARE NOT MANDATORY, BUT ARE CONSIDERED OF SOME
20 SIGNIFICANCE. THEY INCLUDE: GOVERNMENT AGENCY
21 EXPERIENCE. EXPERIENCE IN ESTABLISHING GOVERNMENT
22 STANDARDS AND PROCEDURES. LEGAL EXPERIENCE WITH THE
23 REVIEW OF GOVERNMENTAL AUTHORITY FOR THE EXERCISE OF
24 GOVERNMENTAL POWERS. AND DIRECT KNOWLEDGE AND
25 EXPERIENCE IN BOND FINANCE. NEXT SLIDE PLEASE.

BETH C. DRAIN, CA CSR NO. 7152

1 SO THE CRITERIA FOR THE VICE CHAIR ARE
2 VERY SIMILAR TO THAT OF THE CHAIR WITH ONE
3 EXCEPTION. THE MANDATORY CRITERIA FOR VICE CHAIR DO
4 NOT INCLUDE STATE AND FEDERAL LEGISLATIVE PROCESS
5 EXPERIENCE, BUT THE OTHER CRITERIA ARE APPLICABLE
6 FOR VICE CHAIR. AND THE STATUTE CONTEMPLATES THAT
7 THE CONSTITUTIONAL OFFICERS, IN MAKING NOMINATIONS,
8 WILL ATTEMPT TO BALANCE THE QUALIFICATIONS OF THE
9 CHAIR AND VICE CHAIR TO MEET THE AGENCY'S NEEDS.

10 NEXT SLIDE PLEASE. SO AS I MENTIONED, THE
11 GOVERNANCE SUBCOMMITTEE DISTRIBUTED A SURVEY AND
12 ULTIMATELY RECEIVED 27 SURVEY RESULTS WHICH WE HAVE
13 SYNTHESIZED HERE. NEXT SLIDE PLEASE.

14 SO THE FIRST QUESTION ASKED ABOUT THE
15 MODEL THAT MEMBERS OF THE BOARD PREFERRED. AS YOU
16 WILL RECALL, THE STATUTE DELEGATES SOME OPERATIONAL
17 RESPONSIBILITIES TO THE CHAIR IN ADDITION TO
18 MANAGING THE BOARD'S AGENDA AND PROVIDING OVERSIGHT
19 OVER THE AGENCY. THE STATUTORY DUTIES INCLUDE
20 SUPERVISING CIRM'S ANNUAL REPORT AND PUBLIC
21 ACCOUNTABILITY REQUIREMENTS, MANAGING AND OPTIMIZING
22 THE BOND FINANCE PROGRAM, INTERFACING WITH THE
23 LEGISLATURE, CONGRESS, AND THE PUBLIC, AND
24 OPTIMIZING FINANCIAL LEVERAGED OPPORTUNITIES. SO
25 THOSE ARE THE SPECIFIC STATUTORY ROLES. OF COURSE,

BETH C. DRAIN, CA CSR NO. 7152

1 THE DEGREE TO WHICH THE CHAIR CARRIES OUT THOSE
2 DIRECTLY AS OPPOSED TO SUPERVISING AND OVERSEEING
3 THOSE FUNCTIONS IS REALLY THE CRUX OF THIS QUESTION.

4 SO THE MODELS THAT WE PROPOSED TO THE
5 BOARD FOR CONSIDERATION WERE A PARTNERSHIP MODEL IN
6 WHICH THE CHAIR, THE VICE CHAIR, AND THE PRESIDENT
7 EACH CARRY OUT THEIR SPECIFIED OPERATIONAL ROLES AND
8 RESPONSIBILITIES. AND THEN THE SECOND OPTION WAS
9 THE MORE TRADITIONAL MODEL WHERE THE CHAIR, ON
10 BEHALF OF THE BOARD, PROVIDES LEADERSHIP AND
11 OVERSIGHT AND DELEGATES TO THE EXTENT POSSIBLE THOSE
12 OPERATIONAL RESPONSIBILITIES TO CIRM TEAM MEMBERS.

13 SO THERE WAS A FAIRLY CLOSE SPLIT HERE
14 AMONG THE RESPONDENTS. AS YOU WILL SEE, 52 PERCENT
15 FAVORED THE PARTNERSHIP MODEL WITH 48 PERCENT
16 FAVORING THE MORE TRADITIONAL OVERSIGHT ROLE. THIS
17 IS CONSISTENT WITH THE 2010 SURVEY THE BOARD
18 CONDUCTED WHEN IT ASKED THE VERY SAME QUESTIONS. IN
19 FACT, IT WAS 47.5 PERCENT IN THAT CASE THAT
20 PREFERRED THE TRADITIONAL ROLE VERSUS THE
21 PARTNERSHIP MODEL. SO THE BOARD HAS HAD A
22 CONSISTENT AND CONSISTENTLY SPLIT VIEW ON THIS
23 QUESTION.

24 NEXT SLIDE PLEASE. WE ALSO ASKED A
25 QUESTION ABOUT THE PERCENT EFFORT THAT MEMBERS FELT

BETH C. DRAIN, CA CSR NO. 7152

1 WAS WARRANTED IN LIGHT OF THE CHAIR'S
2 RESPONSIBILITIES. AS YOU WILL SEE, 75 PERCENT
3 BELIEVE THE CHAIR SHOULD BE AT LEAST 70 PERCENT
4 TIME. SO THERE IS DEFINITELY A CONCENTRATION IN THE
5 70 TO 100-PERCENT TIME FRAME. NEXT SLIDE PLEASE.

6 WE ASKED THE SAME QUESTION ABOUT THE VICE
7 CHAIR, AND HERE TOO THERE WAS A CONCENTRATION,
8 ALTHOUGH LESS SO THAN WITH CHAIR. 59 PERCENT
9 BELIEVE THE VICE CHAIR SHOULD BE SOMEWHERE BETWEEN
10 50 AND 80 PERCENT. NEXT SLIDE PLEASE.

11 SO WE ALSO ASKED ABOUT THE DESIRABLE
12 ATTRIBUTES FOR A NEW CHAIR AND ASKED MEMBERS TO
13 SELECT THE ATTRIBUTES THAT THEY FELT WERE MOST
14 IMPORTANT. AND AS YOU WILL SEE, INTEGRITY, PASSION
15 AND ENTHUSIASM, LEADERSHIP, EFFECTIVE COMMUNICATION.
16 COLLABORATION AND RESPECT FOR LEADERSHIP AND STAFF
17 LED THE PACK HERE. IN 2010 THE TOP QUALIFICATION
18 WAS COLLABORATION AND INCLUSIVENESS JUST FOR
19 COMPARISON PURPOSES. NEXT SLIDE PLEASE.

20 WE ASKED THE SAME QUESTION WITH RESPECT TO
21 THE VICE CHAIR. AND HERE THE RESULTS WERE SIMILAR.
22 INTEGRITY, PASSION AND ENTHUSIASM FOR MISSION,
23 EFFECTIVE COMMUNICATOR, COLLABORATIVE AND INCLUSIVE,
24 RESPECT FOR LEADERSHIP AND STAFF, AND THEN A STRONG
25 AND EFFECTIVE ADVOCATE IN ADDITION TO STATE

BETH C. DRAIN, CA CSR NO. 7152

1 GOVERNMENTAL EXPERIENCE WERE AMONG THE TOP CRITERIA
2 THAT MEMBERS IDENTIFIED FOR VICE CHAIR.

3 AND THAT CONCLUDES THE SUMMARY OF THE
4 SURVEY. I'D BE HAPPY TO ANSWER ANY QUESTIONS YOU
5 HAVE.

6 MS. BONNEVILLE: STEVE JUELSGAARD HAS HIS
7 HAND RAISED.

8 MR. JUELSGAARD: JAMES, IF I'M READING THE
9 THIS RIGHT, IT'S THE LEGISLATIVE OR CONSTITUTIONAL
10 OFFICERS WHO NOMINATE INDIVIDUALS FOR THE POSITIONS
11 OF CHAIR AND VICE CHAIR?

12 MR. HARRISON: CORRECT.

13 MR. JUELSGAARD: AND SO THE QUESTION IS
14 YOU READ OUT THE MANDATORY REQUIREMENTS PER STATUTE.
15 BUT THE QUESTION IS IF A CONSTITUTIONAL OFFICER
16 EFFECTIVELY IGNORES SOME OR ALL OF THOSE
17 QUALIFICATIONS AND NOMINATES SOMEBODY WHO MAY NOT
18 MEET, WHAT HAPPENS IN THAT REGARD, IN THAT EVENT?

19 MR. HARRISON: WELL, SO FIRST, THE
20 CONSTITUTIONAL OFFICERS ARE RESPONSIBLE FOR VETTING
21 THE CANDIDATES THEY NOMINATE AND DETERMINING THAT
22 THEY MEET THOSE CRITERIA. AND SOME DEFERENCE IS, OF
23 COURSE, ACCORDED TO THE CONSTITUTIONAL OFFICERS IN
24 CARRYING OUT THAT FUNCTION. AND IT'S ASSUMED TO BE
25 REGULARLY CARRIED OUT AND PERFORMED.

BETH C. DRAIN, CA CSR NO. 7152

1 IF A CONSTITUTIONAL OFFICER WERE TO
2 NOMINATE A CANDIDATE WHO FAILED TO SATISFY, WHO
3 OBJECTIVELY FAILED TO SATISFY ONE OF THOSE MANDATORY
4 REQUIREMENTS, THEN THE BOARD COULD DECLINE TO ELECT
5 THAT PERSON. THE BOARD COULD DECIDE TO SEND THE
6 NOMINATION BACK AND REQUEST A NEW NOMINEE. OR IF
7 THE BOARD MOVED FORWARD TO ELECT SUCH AN INDIVIDUAL,
8 THERE COULD CONCEIVABLY BE A CHALLENGE TO THE
9 PERSON'S QUALIFICATIONS FOR THE OFFICE.

10 MR. JUELSGAARD: OKAY. THANK YOU.

11 CHAIRPERSON GASSON: I DON'T SEE ANY OTHER
12 HANDS RAISED AT THIS TIME.

13 MS. BONNEVILLE: NO.

14 CHAIRPERSON GASSON: OKAY. SO WHY DON'T
15 WE DISCUSS THESE IN THE ORDER IN WHICH JAMES
16 PRESENTED THEM. AND SO THE FIRST QUESTION WOULD BE
17 THE PARTNERSHIP MODEL VERSUS THE TRADITIONAL
18 OVERSIGHT MODEL. AND IT'S INTERESTING IN BOTH 2010
19 AND IN THIS SURVEY THE BOARD MEMBERS WERE FAIRLY
20 EVENLY SPLIT. SO WHAT IS THE SENSE OF THIS
21 SUBCOMMITTEE IN TERMS OF THESE TWO POTENTIAL MODELS?
22 J.T., I SEE YOUR HAND.

23 CHAIRMAN THOMAS: THANK YOU, JUDY. JAMES,
24 THANKS VERY MUCH AS ALWAYS FOR PUTTING ALL THE
25 MATERIAL TOGETHER. VERY, VERY HELPFUL AND

BETH C. DRAIN, CA CSR NO. 7152

1 ENLIGHTENING.

2 ON THIS QUESTION, IT'S INTERESTING BECAUSE
3 THE, WITHOUT SAYING WHICH WAY TO GO WAS BETTER,
4 SITUATION IN 2010 AND 2022 VIS-A-VIS THE INTERACTION
5 OF THE CHAIR AND OPERATIONS WAS VERY DIFFERENT. IN
6 THE EARLIER DAYS, THE CHAIR HAD CONSIDERABLY MORE TO
7 DO WITH OPERATIONAL ISSUES, AND IN 2022 THAT
8 SITUATION IS SUBSTANTIALLY DIFFERENT.

9 ONE OF THE THINGS THAT I DID WAS TO REALLY
10 TAKE AWAY A LOT OF THE OPERATIONAL ELEMENTS OF WHAT
11 THE CHAIR WAS INVOLVED IN AND HAVING THE TEAM RUN
12 THINGS FOR THE MOST PART. HAVING SAID THAT, THERE
13 WERE A NUMBER OF THINGS I WAS STILL INVOLVED IN THAT
14 HAD TO DO WITH SOME OF THE MANDATORY CRITERIA, SUCH
15 AS OVERSEEING ALL THE BOND FINANCING AND ANY
16 FINANCING RELATED ITEMS, THAT SORT OF THING; BUT BY
17 AND LARGE, AS OF 2022, IT IS A PARTNERSHIP MODEL,
18 BUT MUCH MORE OF A SITUATION WHERE THE TEAM IS
19 REALLY RUNNING THE OPERATIONAL SHOW.

20 SO HAVING SAID THAT, IT'S INTERESTING THAT
21 THE SURVEY RESULTS WERE PRETTY MUCH THE SAME, WHICH
22 I'M NOT QUITE SURE HOW THAT WAS THE CASE. BUT IN
23 ANY EVENT, WERE WE TO GO TO THE SECOND OPTION, WHICH
24 IS THE SORT OF CLASSIC OVERSIGHT SITUATION WHERE THE
25 CHAIR SORT OF COMES IN AND OUT OF THE PICTURE AS

BETH C. DRAIN, CA CSR NO. 7152

1 NEEDED ON A MEETING BY MEETING BASIS OVER TIME, IT'S
2 A LOT LESS OF AN INVOLVED POSITION THAN IT IS NOW.
3 SO I MERELY LAY THAT OUT TO THE SUBCOMMITTEE BECAUSE
4 I WANTED EVERYBODY TO UNDERSTAND THAT THE FIRST
5 OPTION IS SORT OF CONTINUATION OF THE STATUS QUO
6 WHICH IS HOW IT EXISTS TODAY UNDER MY APPROACH.
7 GOING TO THE OTHER OPTION WOULD BE A SIGNIFICANT
8 DEPARTURE FROM THAT AND A NOTABLY LESS INVOLVED
9 CHAIR THAN YOU HAVE TODAY. SO JUST WANTED TO MAKE
10 THAT CLEAR TO EVERYBODY.

11 CHAIRPERSON GASSON: THANK YOU, J.T.
12 OTHER THOUGHTS? KRISTINA.

13 DR. VUORI: I JUST HAVE A QUICK QUESTION
14 FOR JAMES AS IT COMES TO THE DUTIES ASSIGNED TO THE
15 CHAIR AND VICE CHAIR. IN THE PROPOSITION IT DOES
16 NOT SPEAK TO THE FACT THAT IT'S OVERSIGHT OR
17 OPERATIONAL ACTIVITY THAT THE CHAIR AND VICE CHAIR
18 UNDERTAKES.

19 MR. HARRISON: THE STATUTE SPECIFIES THAT
20 CHAIR IS TO CARRY OUT FIVE DISCRETE FUNCTIONS IN
21 ADDITION TO MANAGING THE BOARD'S AGENDA. THEY
22 INCLUDE SUPERVISING THE ANNUAL REPORT AND PUBLIC
23 ACCOUNTABILITY REQUIREMENTS, WHICH REFER TO
24 COMPLIANCE WITH THE OPEN MEETING LAWS, CONFLICT OF
25 INTEREST LAWS, ET CETERA; MANAGING AND OPTIMIZING

BETH C. DRAIN, CA CSR NO. 7152

1 THE BOND FINANCE PROGRAM. THE CHAIR IS A MEMBER OF
2 THE STATE FINANCE COMMITTEE. SO I THINK THAT GOES A
3 BIT HAND IN HAND. INTERFACING WITH CALIFORNIA
4 LEGISLATURE, CONGRESS, AND THE PUBLIC, OPTIMIZING
5 FINANCIAL LEVERAGE OPPORTUNITIES, AND LEADING
6 NEGOTIATIONS FOR INTELLECTUAL PROPERTY AGREEMENTS.
7 OF COURSE, CIRM HAS ESTABLISHED REGULATIONS WHICH
8 OBVIATE THE NEED BY AND LARGE TO NEGOTIATE
9 INDIVIDUAL INTELLECTUAL PROPERTY AGREEMENTS, BUT
10 THAT IS ONE OF THE FUNCTIONS ASSIGNED BY STATUTE TO
11 THE CHAIR.

12 IN ADDITION TO THAT, THE CHAIR IS
13 DESIGNATED TO SERVE ON THE FOUR WORKING GROUPS,
14 GRANTS WORKING GROUP, STANDARDS, AND FACILITIES, AND
15 THE AFFORDABILITY AND ACCESSIBILITY WORKING GROUP IN
16 ADDITION TO THE STATE FINANCE COMMITTEE WHICH I
17 MENTIONED.

18 DR. VUORI: THANK YOU.

19 CHAIRPERSON GASSON: IN A WAY IT'S ABOUT
20 THE CHAIR AND THE VICE CHAIR, BUT IT'S IN THE LARGER
21 SENSE ABOUT THE ROLE OF THE ENTIRE BOARD IN THE
22 ORGANIZATION AND THE INDIVIDUAL MEMBERS OF THE BOARD
23 AND THE SUBCOMMITTEES AND THE ENTIRE STRUCTURE OF
24 THE ICOC.

25 OTHER THOUGHTS FROM MEMBERS OF THE

BETH C. DRAIN, CA CSR NO. 7152

1 SUBCOMMITTEE?

2 DR. VUORI: MAYBE JUST ANOTHER QUICK
3 QUESTION, THEN, TO MAYBE MARIA OR SOMEBODY ON THE
4 STAFF WHO KEEPS A TAB OF THE VARIOUS MEETINGS. HOW
5 MANY MEETINGS ALONE ANNUALLY IS THE CHAIR AND VICE
6 CHAIR ATTENDING IF ONE ATTEMPTS TO GAUGE A LITTLE
7 BIT THE TIME COMMITMENT STARTING FROM THERE?

8 MS. BONNEVILLE: SO THEY ARE MEMBERS OF
9 ALL OF THE SUBCOMMITTEES, SO DEPENDING ON AN ACTIVE
10 YEAR. FOR EXAMPLE, THIS YEAR WE HAVE ABOUT 70
11 MEETINGS OVERALL BETWEEN ICOC MEETINGS, SUBCOMMITTEE
12 MEETINGS, AND THEN THEY ARE MEMBERS -- THE CHAIR IS
13 A MEMBER OF EVERY WORKING GROUP. THE VICE CHAIR CAN
14 BE DEPENDING ON THEIR ROLE. SO WITH THOSE ADDED,
15 IT'S QUITE A BIT OF MEETINGS. I'D SAY DEPENDING ON
16 HOW ACTIVE IT IS. IF THEY'RE ON THE GWG, YOU THINK
17 ABOUT THE GWG MEETINGS, WE HAVE AT LEAST 22 OF THOSE
18 THIS YEAR. WE'RE GOING TO HAVE ANYWHERE FROM 30 TO
19 45 ICOC MEETINGS, BOARD MEETINGS, SUBCOMMITTEE
20 MEETINGS, PREMEETINGS FOR THOSE MEETINGS, THINGS
21 LIKE THAT.

22 CHAIRPERSON GASSON: SO THAT IS A
23 SUBSTANTIAL TIME COMMITMENT. ART.

24 MR. TORRES: I THINK J.T. OUTLINED THE
25 ISSUES PRETTY WELL. HAVING LIVED THROUGH BOB KLEIN

BETH C. DRAIN, CA CSR NO. 7152

1 AND J.T. NOW, IT'S VERY CLEAR THAT THE NATURE OF THE
2 RESPONSIBILITIES FOR THE CHAIR HAS CHANGED IN TERMS
3 OF A MORE OVERSIGHT OPERATIONAL PERSPECTIVE, BUT
4 CLEARLY HIS ROLE WITH THE BOND FINANCE COMMITTEE IS
5 STILL A VERY, VERY INTEGRAL PART OF BEING THE CHAIR.
6 WHAT'S ALSO INCREASED IN MY EXPERIENCE SINCE I CAME
7 ON BOARD IN 2009 IS THE NUMBER OF COMMITTEE MEETINGS
8 THAT ARE TAKING PLACE NOW. I THINK WE HAVE A MUCH
9 MORE ENERGETIC AND ROBUST BOARD. THERE'S REALLY AN
10 ACTIVISM THAT I HAVE NOT SEEN, WHICH I THINK IS
11 TERRIFIC, AND THE PARTICIPATION GOES ALONG WITH
12 THAT.

13 THE WORKLOAD HAS INCREASED ALSO IN TERMS
14 OF THE GRANTS WORKING GROUP. ALSO THE NATURE OF
15 GRANTS THAT ARE COMING THROUGH FOR APPROVAL IS ALSO
16 INCREASED. SO, THEREFORE, THE PARTICIPATION OF
17 THOSE OF US THAT ARE ON THE GRANTS WORKING GROUP, I
18 REPRESENT CANCER ON THE GROUP AS WELL AS BEING THE
19 VICE CHAIR, HAS DEFINITELY INCREASED IN TERMS OF
20 PARTICIPATION LEVELS, BUT ALSO IN TERMS OF THE
21 ACTUAL CONTENT THAT WE HAVE TO REVIEW. ANCILLARY
22 PORTION, OF COURSE, IS THE WORK AND THE EFFORT THAT
23 IT'S TAKEN MANY OF US ON THE DEI ISSUE, AND HOW DO
24 WE INCREASE REPRESENTATION, AND WHAT FACTORS DO WE
25 TAKE INTO ACCOUNT, AND WHAT MEETINGS DO WE HAVE TO

BETH C. DRAIN, CA CSR NO. 7152

1 TAKE THOSE FACTORS INTO ACCOUNT HAS ALSO TAKEN UP.
2 THAT WAS NOT MENTIONED EARLIER, THE DEI SITUATION.

3 IN TERMS OF PARTICIPATION BY THE CHAIR, I
4 DON'T KNOW WHETHER WE CONSIDER REDUCING THE SALARY
5 BASED UPON REDUCED RESPONSIBILITY OR ACTIVITY.
6 THAT'S SOMETHING THAT WE STILL HAVE TO DECIDE.

7 AND ALSO IN TERMS OF THE LEGISLATIVE
8 OUTREACH, I THINK THAT'S BEEN A DUAL ROLE THAT J.T.
9 AND I HAVE TAKEN ON, I MORE SO. AND THAT'S BEEN
10 REDUCED AS WELL BECAUSE WE'VE REDUCED THE FRICTION
11 BETWEEN US AND THE PREVIOUS LEADERSHIP TEAM AND THE
12 LEGISLATURE. SO THAT THERE'S A MUCH MORE AMICABLE
13 RELATIONSHIP AND MUCH MORE AWARENESS OF WHAT WE DO
14 FOR THE MOST PART AND THE FACT THAT THEY AGREE WITH
15 WHAT WE DO, AND THAT'S STARTING WITH THE GOVERNOR ON
16 DOWN AND ALSO WITH THE LEGISLATIVE LEADERSHIP AND
17 INDIVIDUAL MEMBERS WHO CHAIR POLICY COMMITTEES THAT
18 ARE RELEVANT TO OUR MISSION.

19 I THINK ALL OF THOSE FACTORS ARE IMPORTANT
20 TO TAKE INTO ACCOUNT, BUT MOST IMPORTANTLY OF ALL
21 FROM MY PERSPECTIVE IS THAT THE ROLES FOR THE VICE
22 CHAIR AND CHAIR HAVE GRADUALLY BEEN CHANGING AND
23 EVOLVING INTO DIFFERENT ROLES, AND MUCH MORE
24 LEADERSHIP HAS BEEN TAKEN OVER BY THE PRESIDENT AND
25 BY THE LEADERSHIP TEAM, LIKE GIL SAMBRANO, LIKE

BETH C. DRAIN, CA CSR NO. 7152

1 MARIA BONNEVILLE, LIKE OUR GENERAL COUNSEL. AND NOW
2 WITH SHYAM TAKING OVER THE AAWG RESPONSIBILITIES IN
3 TERMS OF OUTREACH, THAT'S GOING TO TAKE A
4 SIGNIFICANT AMOUNT OF TIME. IF THE VICE CHAIR
5 CONTINUES AS CHAIR OF, AND IT'S OBVIOUSLY UP TO THE
6 NEW CHAIRMAN, CONTINUES AS CHAIR OF THE AAWG GROUP,
7 THAT'S GOING TO ADD ANOTHER RESPONSIBILITY WHICH WE
8 HAVEN'T YET BEGUN TO ASSESS JUST HOW MUCH THAT
9 RESPONSIBILITY WILL BE.

10 I'M STARTING TO SEE THAT NOW AS WE ARE
11 GETTING INTO THE AREAS OF CENTERS OF EXCELLENCE, IN
12 TERMS OF ALPHA CLINICS, IN TERMS OF OTHER FACTORS,
13 AND THE MOST IMPORTANT ONE, OF COURSE, IS
14 ACCESSIBILITY AND AFFORDABILITY, WHICH WE'RE BARELY
15 STARTING TO SCRATCH THE SURFACE OF NOW. I THINK
16 IT'S SOMETHING WE NEED TO TAKE INTO CONSIDERATION.

17 CHAIRPERSON GASSON: I THINK THOSE ARE
18 EXCELLENT POINTS. I THINK THAT THE AFFORDABILITY
19 AND ACCESSIBILITY ISSUE THAT WE ARE ONLY REALLY JUST
20 BEGINNING TO ADDRESS IS A VERY IMPORTANT ONE, AND I
21 THINK IT WILL REPRESENT A SIGNIFICANT COMMITMENT OF
22 TIME FOR THE PERSON WHO'S CHAIRING THAT COMMITTEE.

23 OTHER THOUGHTS FROM MEMBERS OF THE
24 COMMITTEE? GEORGE.

25 DR. BLUMENTHAL: I'M NOT SURE I HAVE ANY

BETH C. DRAIN, CA CSR NO. 7152

1 DEEP THOUGHTS HERE, BUT I JUST WANT TO MAKE A COUPLE
2 OF POINTS. ONE IS I BELIEVE IT IS THE CASE, AND
3 OTHERS WHO HAVE BEEN ON THE BOARD LONGER THAN I, ART
4 CAN CORRECT ME, BUT I BELIEVE ACTUALLY THAT ART TOOK
5 OVER SOME OF THE GOVERNMENT RELATIONS FUNCTIONS THAT
6 THE BOARD HAD ACTUALLY BEEN ENGAGED IN BEFORE
7 THROUGH A GOVERNMENT RELATIONS OFFICER. SO, IN
8 FACT, THE CHAIR AND VICE CHAIR HAVE TAKEN ON SOME
9 ADDITIONAL RESPONSIBILITIES HISTORICALLY THAT HAD
10 BEEN A PART OF THE TEAM. SO I THINK WE NEED TO TAKE
11 THAT INTO ACCOUNT AS WE EVALUATE THESE POSITIONS.

12 THE OTHER THING THAT JUST STRIKES ME
13 LISTENING TO ALL OF THIS IS I'M IMPRESSED WITH HOW
14 WELL THINGS HAVE BEEN WORKING. I THINK IT'S WORKED
15 EXTREMELY WELL UNDER J.T. AND ART. FOR ME TO REALLY
16 BE SUPPORTIVE OF A CHANGE, I NEED TO SEE EVIDENCE
17 FOR WHAT WE NEED TO CHANGE. I GUESS WHAT I'M REALLY
18 SAYING IS IF IT AIN'T BROKE, WHY ARE WE GOING TO FIX
19 IT? TO SOME EXTENT WE REALLY NEED TO DECIDE IS
20 SOMETHING BROKEN, IS THERE SOMETHING THAT WE NEED TO
21 ADJUST.

22 CHAIRPERSON GASSON: THANK YOU, GEORGE.
23 STEVE.

24 MR. JUELSGAARD: SO IN ORDER, I THINK, FOR
25 CANDIDATES TO BE BROUGHT FORWARD, WHAT WE'RE GOING

BETH C. DRAIN, CA CSR NO. 7152

1 TO NEED TO DO IS PROVIDE ESSENTIALLY A JOB
2 DESCRIPTION, RIGHT. WE'VE BEEN TALKING A LITTLE BIT
3 ABOUT THIS. IS, FOR EXAMPLE, THE VICE CHAIR GOING
4 TO BE HEAD OF THE AAWG OR IS SOMEBODY ELSE GOING TO
5 BE, AND HOW DOES THAT EBB AND FLOW OVER TIME, THINGS
6 OF THAT SORT.

7 SO I GUESS JAMES IS STILL ON THE LINE.
8 BUT HOW DO WE GO ABOUT PROVIDING FOR SOMEBODY WHO
9 MIGHT BE INTERESTED IN BASICALLY HAVING THEIR NAME
10 IN THE HAT AND APPROACHING A CONSTITUTIONAL OFFICER
11 IN THAT REGARD, HOW DO WE GO ABOUT PROVIDING A LIST
12 OF WHAT THE ROLES AND RESPONSIBILITIES ARE GOING TO
13 BE FOR EACH OF THESE POSITIONS?

14 MR. HARRISON: I THINK ULTIMATELY THAT'S
15 THE GOAL OF JUDY AND KRISTINA IN LEADING THIS
16 DISCUSSION. FIRST, AT A HIGH LEVEL, TO DETERMINE
17 WHETHER OR NOT YOU PREFER THE PARTNERSHIP MODEL OR
18 THE MORE TRADITIONAL OVERSIGHT MODEL. AND IF IT IS
19 THE PARTNERSHIP MODEL, WHAT SORTS OF TASKS YOU WOULD
20 LIKE THE CHAIR AND VICE CHAIR TO PARTICIPATE IN AT A
21 MORE OPERATIONAL LEVEL.

22 SO TO GEORGE'S POINT, IS GOVERNMENT
23 RELATIONS ONE OF THE FUNCTIONS THAT YOU WANT THE
24 CHAIR AND VICE CHAIR TO BE RESPONSIBLE FOR?

25 MR. TORRES: RIGHT. EXCUSE ME. AND IN

BETH C. DRAIN, CA CSR NO. 7152

1 RESPECT TO THAT POINT, JAMES, THAT'S WHAT MARIA DOES
2 ALL THE TIME, MARIA BONNEVILLE. WHEN THERE'S A
3 VACANCY, SHE PROVIDES A VERY DETAILED REPORT TO THE
4 APPOINTING CONSTITUTIONAL OFFICER AS TO WHAT ARE THE
5 CREDENTIALS THAT ARE NEEDED FOR THE VACANCY THAT'S
6 BEEN CREATED. LIKE SHE DID THAT WITH DAVE MARTIN TO
7 THE TREASURER'S OFFICE. SO I THINK, AS STEVE
8 INDICATED, THAT IS AN IMPORTANT ELEMENT OF PROVIDING
9 THE INFORMATION TO THOSE CONSTITUTIONAL OFFICERS.

10 THE OTHER IS THAT OF THE FOUR
11 CONSTITUTIONAL OFFICERS, YES, PROBABLY IN ORDER OF
12 UNDERSTANDING US, GAVIN AND ELENI, THE LIEUTENANT
13 GOVERNOR, COME PRETTY CLOSE TO KNOWING MOST OF WHAT
14 WE DO. ELENI, BECAUSE SHE WAS SO MUCH A PART OF
15 BOTH CAMPAIGNS ON PROPOSITION 71 AND PROPOSITION 14,
16 SHE REALLY PUT HER COMMITMENT, FINANCIAL AND
17 OTHERWISE, INTO THOSE TWO CAMPAIGNS BECAUSE SHE
18 UNDERSTANDS WHAT WE DO AND KNOWS WHAT WE DO. I KNOW
19 SHE WILL GO LOOKING FOR THOSE CREDENTIALS, BUT ALSO
20 LOOKING FOR CANDIDATES.

21 GAVIN IS THE SAME. HE WAS THERE AT THE
22 BEGINNING. HE'S FOLLOWED US. I'VE KEPT HIM IN
23 TOUCH ALMOST MONTHLY IN RESPECT TO WHAT WE ARE
24 DOING, AND HE'S ESPECIALLY EXCITED ABOUT THE
25 AFFORDABILITY AND ACCESSIBILITY ASPECT OF THE

BETH C. DRAIN, CA CSR NO. 7152

1 WORKING GROUP. OF COURSE, BETTY YEE AS THE
2 CONTROLLER UNDERSTANDS THE FISCAL NATURE OF WHO WE
3 ARE. FIONA IS MUCH MORE NEWER TO THE SCENE, THE
4 TREASURER. SO WE HAVE TO BRING HER UP TO DATE, BUT
5 FOR THE MOST PART, GOING TO STEVE'S POINT ABOUT HOW
6 DO WE COMMUNICATE WHAT WE NEED IN TERMS OF
7 CANDIDATES, I THINK THEY PRETTY MUCH GET IT. JUST
8 GIVING THEM AN OUTLINE OF WHAT THE CREDENTIALS ARE,
9 THEY'LL FOLLOW THEM PRETTY CAREFULLY.

10 CHAIRPERSON GASSON: THANK YOU, ART.
11 STEVE, DOES THAT ANSWER YOUR QUESTION?

12 MR. JUELSGAARD: YES. WHAT I UNDERSTAND,
13 JUDY, IS THAT YOU AND KRISTINA ARE GOING TO TAKE THE
14 FIRST CRACK AT PUTTING THIS TOGETHER SOMEHOW, TRYING
15 TO ASCERTAIN ALL THE THOUGHTS OF THE VARIOUS PEOPLE
16 HERE, AND THEN WE'LL GO FROM THERE.

17 CHAIRPERSON GASSON: THAT'S CORRECT.
18 KRISTINA.

19 DR. VUORI: JUST A COMMENT. I UNDERSTOOD
20 STEVE HAD SORT OF ANOTHER QUESTION IN A WAY THAT
21 WHAT IF THERE IS A PERSON SOMEWHERE IN THE STATE OF
22 CALIFORNIA WHO MIGHT BE INTERESTED IN THESE
23 POSITIONS, BUT DOES NOT KNOW EXACTLY WHAT THEY
24 ENTAIL. IS THERE A TYPICAL JOB DESCRIPTION
25 AVAILABLE SOMEWHERE THAT THEY CAN TAKE A LOOK AT AND

BETH C. DRAIN, CA CSR NO. 7152

1 THINK WHETHER THIS IS SOMETHING THAT THEY WOULD BE
2 QUALIFIED FOR AND INTERESTED IN.? SO IS THERE SORT
3 OF A PROCESS OF COMMUNICATING ABOUT THESE POSITIONS
4 TO THE WIDER AUDIENCE?

5 MR. JUELSGAARD: THAT'S A VERY GOOD POINT.

6 MR. HARRISON: I THINK THE ULTIMATE GOAL
7 WOULD BE TO, AS KRISTINA AND JUDY SAID, TO
8 SYNTHESIZE WHAT THE GOVERNANCE SUBCOMMITTEE VIEWS
9 ARE THE MOST IMPORTANT ATTRIBUTES FOR CANDIDATES FOR
10 CHAIR AND VICE CHAIR AND WHAT THEIR ROLES AND
11 RESPONSIBILITIES ARE, WHAT THE PERCENT EFFORT IS,
12 AND WHAT THE RANGE OF COMPENSATION WOULD BE. AND
13 ALL THAT MATERIAL WOULD BE COMPILED INTO A SUMMARY
14 THAT WOULD BE PROVIDED TO THE CONSTITUTIONAL
15 OFFICERS AND MADE AVAILABLE TO THE PUBLIC SO THAT
16 FOLKS WHO ARE INTERESTED IN THE POSITION COULD TAKE
17 A CLOSER LOOK AT BOTH WHAT'S REQUIRED AND WHAT THE
18 RESPONSIBILITIES ARE AND WHAT THE EXPECTATIONS ARE
19 IN TERMS OF TIME COMMITMENT AND COMPENSATION.

20 CHAIRPERSON GASSON: AND I THINK WE'RE
21 GOING TO RELY HEAVILY ON THE BOARD MEMBERS TO GET IN
22 TOUCH WITH THEIR NETWORKS AND TO LET IT BE KNOWN
23 BROADLY THAT THESE POSITIONS ARE OPEN AND WE ARE
24 LOOKING FOR NOMINEES TO FORWARD ON TO THE
25 CONSTITUTIONAL OFFICERS AND TO PARTICIPATE VERY

BETH C. DRAIN, CA CSR NO. 7152

1 ACTIVELY IN THIS PROCESS.

2 CHAIRMAN THOMAS: JUDY, IF I MIGHT, ONE OF
3 THE CHALLENGES HERE IS THAT, IN DEFINING WHAT THE
4 ROLES AND RESPONSIBILITIES ARE, IS THAT TO A CERTAIN
5 EXTENT THAT'S COLORED BY THE STRENGTHS AND/OR
6 WEAKNESSES THAT ART AND I BROUGHT TO OUR POSITIONS
7 AND THE THINGS THAT WE FOCUSED ON THE MOST. SO ART,
8 OF COURSE, HAS SPEARHEADED ALL THE GOVERNMENT
9 RELATIONS WORK THROUGH HIS VAST NETWORK OVER THE
10 YEARS AND DONE A WONDERFUL JOB ON BEHALF OF THE
11 BOARD. THAT'S NOT SOMETHING NECESSARILY THAT YOU
12 ARE GOING TO BE ABLE TO DUPLICATE WITH A SUBSEQUENT
13 PERSON WHO MIGHT TAKE THAT VICE CHAIR POSITION, FOR
14 EXAMPLE. OR ON THE FINANCING STUFF, UNDERSTANDING
15 OF BOND FINANCING, LEVERAGED FINANCING TECHNIQUES,
16 AND ALL THAT SORT OF THING, THAT HAPPENED TO BE
17 SOMETHING THAT I BROUGHT TO THE BOARD, ET CETERA.
18 AND SO WE HAVE OUR OWN STRENGTHS THAT DEFINE WHAT
19 OUR ROLES HAVE BEEN OVER THE YEARS.

20 AND I THINK THE CHALLENGE OF THE
21 SUBCOMMITTEE AND THE BOARD IS GOING TO BE TO COME UP
22 WITH A LIST OF CRITERIA THAT ISN'T NECESSARILY
23 REFLECTIVE OF WHAT OUR STRENGTHS WERE, BUT OF
24 STRENGTHS THAT WE THINK THAT THE POSITIONS
25 INHERENTLY SHOULD HAVE GOING FORWARD BECAUSE YOU'RE

BETH C. DRAIN, CA CSR NO. 7152

1 UNLIKELY TO FIND TWO DIFFERENT PEOPLE TO TAKE THOSE
2 ROLES THAT HAVE THE SAME STRENGTHS AND WEAKNESSES
3 THAT ART AND I HAVE HAD.

4 I THINK WHEN WE GET INTO THE LATER LIST OF
5 CRITERIA THAT ARE IMPORTANT FOR THE POSITION, I
6 THINK THAT'S SOMETHING WE'RE GOING TO HAVE TO LOOK
7 AT VERY CLOSELY.

8 CHAIRPERSON GASSON: THANK YOU, J.T.
9 LINDA.

10 DR. BOXER: ACTUALLY HEARING J.T. AND ART
11 IS VERY HELPFUL, AND MAYBE THIS QUESTION JUST SORT
12 OF -- THE ANSWER TO THIS QUESTIONS JUST SORT OF
13 WORKED OUT. BUT IN THE PARTNERSHIP MODEL, I
14 UNDERSTAND SORT OF THE BALANCING OF THE DIFFERENT
15 SKILL SETS, EXPERIENCE OF THE CHAIR, THAT THE TWO
16 BRING, BUT HOW IS IT WORKED OUT AS PERHAPS
17 REQUIREMENTS CHANGE OVER TIME OR THERE ARE NEW
18 ACTIVITIES THAT NEED TO BE TAKEN ON? I WOULD
19 IMAGINE IN THE PARTNERSHIP THAT'S A DISCUSSION WITH
20 NEW PLANS TO DIVIDE UP THESE RESPONSIBILITIES.

21 CHAIRMAN THOMAS: IF I CAN SPEAK TO THAT.
22 SO YES. AS NEW THINGS ARISE, THERE IS A DISCUSSION.
23 AND A PERFECT EXAMPLE IS THE AAWG, WHICH WAS
24 MANDATED BY PROP 14. AND I ASKED ART TO CHAIR THAT
25 WORKING GROUP, NOT BECAUSE HE WAS VICE CHAIR, BUT

BETH C. DRAIN, CA CSR NO. 7152

1 BECAUSE HE HAS SKILL SETS THAT WERE IDEAL TO BE
2 RUNNING THAT PARTICULAR WORKING GROUP EFFORT.

3 AND SO AS THINGS COME UP, AND THERE ARE
4 THINGS THAT ARE MANDATED BY PROP 14 SUCH AS THAT, WE
5 DO SORT OF ANALYZE IN REAL-TIME WHO THE BEST PEOPLE
6 ARE. NOW, ALSO, BY THE WAY, REMEMBER THERE ARE ALSO
7 FIVE BOARD MEMBERS WHO ARE PART OF THE AAWG. AND SO
8 WE HAD TO HAVE AN INTERNAL THOUGHT PROCESS AS TO WHO
9 THE BEST PEOPLE FROM THE BOARD TO BE ON THAT WORKING
10 GROUP WHO THEY WOULD BE, AND WE MADE THE
11 APPOINTMENTS ACCORDINGLY.

12 SO, YES, THE ANSWER IS WE DO DEAL WITH
13 THESE THINGS IMMEDIATELY AS THEY COME UP AND ASSESS
14 WHAT THE BEST POSSIBLE WAY TO PROCEED WOULD BE.

15 CHAIRPERSON GASSON: I THINK LINDA RAISES
16 A REALLY IMPORTANT POINT, WHICH IS THAT THE FOCUS
17 HERE IS ON GOING FORWARD, IT'S ON THE FUTURE. WE
18 HAVE RESPONSIBILITY FOR \$5.5 BILLION IN FUNDING FOR
19 STEM CELL AND REGENERATIVE MEDICINE RESEARCH. WE
20 CAN'T NECESSARILY KNOW AT THIS MOMENT IN TIME WHAT
21 KINDS OF FUTURE RESPONSIBILITIES WOULD COME TO THE
22 CHAIR AND THE VICE CHAIR AND THE MEMBERS OF THE
23 BOARD. SO IT'S USEFUL TO KEEP THAT IN MIND.

24 BUT IN TERMS OF THE JOB DESCRIPTION, WHAT
25 WE'RE GOING TO TRY TO DO IS HAVE SOMETHING FOR YOU

BETH C. DRAIN, CA CSR NO. 7152

1 TO REACT TO AT THE NEXT MEETING WHICH WE BELIEVE
2 WILL REPRESENT THE VIEWS OF PEOPLE THAT HAVE SPOKEN
3 UP TODAY.

4 ARE THERE MEMBERS OF THE SUBCOMMITTEE THAT
5 WANT TO ARGUE STRONGLY FOR THE TRADITIONAL OVERSIGHT
6 ROLE AS OPPOSED TO THE CURRENT ROLE OF A PARTNERSHIP
7 WHERE RESPONSIBILITIES ARE SHARED BETWEEN THE BOARD
8 AND THE CEO AND THE LEADERSHIP TEAM? OKAY. I DON'T
9 SEE THAT ANYBODY WANTS TO MAKE THAT ARGUMENT.

10 SO MY SENSE IS THAT WE FEEL LIKE IT'S
11 WORKING WELL THE WAY IT IS NOW AND THAT WE SHOULD
12 CONTINUE ON.

13 AND THE NEXT THING THAT WE SHOULD DESCRIBE
14 IS THE PERCENT EFFORT. THANK YOU AGAIN, JAMES, FOR
15 ALL OF YOUR WORK COLLATING THOSE DATA. AND THE
16 MAJORITY CAME OUT BETWEEN 70 AND A HUNDRED PERCENT.
17 I THINK, J.T., ARE YOU AT 80 RIGHT NOW?

18 CHAIRMAN THOMAS: YES.

19 CHAIRPERSON GASSON: AND, ART, YOU'RE AT A
20 HUNDRED RIGHT NOW BECAUSE OF YOUR NEW
21 RESPONSIBILITIES, CORRECT?

22 MR. TORRES: RIGHT. WHICH THE BOARD
23 AMENDED RECENTLY.

24 CHAIRPERSON GASSON: RIGHT. SO GIVEN ALL
25 OF THE MEETINGS THAT MARIA BONNEVILLE JUST TOLD US

BETH C. DRAIN, CA CSR NO. 7152

1 ABOUT AND THE ADDITIONAL RESPONSIBILITIES AND PUBLIC
2 APPEARANCES AND OUTREACH AND ALL THE THINGS THAT THE
3 CHAIR NEEDS TO DO, IT CERTAINLY SEEMS REASONABLE TO
4 ME THAT IT WOULD BE BETWEEN 70 AND A HUNDRED. AND
5 J.T. IS CURRENTLY AT 80. SO ANYBODY HAVE THOUGHTS
6 THEY WOULD LIKE TO SHARE ABOUT THE PERCENT EFFORT?

7 MR. TORRES: I THINK WE JUST NEED TO KEEP
8 IN MIND THAT BOTH THE CHAIR AND VICE CHAIR
9 RESPONSIBILITIES, IN TERMS OF ADVOCACY, ARE GOING TO
10 EVOLVE AND CHANGE BECAUSE OF THE NATURE OF THE
11 WORKING GROUP THAT REQUIRES US, AND RIGHTLY SO, TO
12 REACH OUT TO PATIENT ADVOCATE ORGANIZATIONS AND
13 ASSESSING THEIR AFFORDABILITY AND ACCESSIBILITY
14 OUTREACH. I THINK THAT'S GOING TO INCREASE THE
15 AMOUNT OF TIME COMMITMENT TO MEETINGS OUTSIDE THE
16 OFFICE IN RESPECT TO THAT OUTREACH. WE'LL HAVE
17 STAFF TO DO THAT NONETHELESS, BUT I THINK IT'S
18 IMPORTANT FOR THE CHAIR AND THE VICE CHAIR IN TERMS
19 OF GETTING OUT THERE AND LENDING THEIR CREDIBILITY
20 TO THOSE ADVOCACY GROUPS. THEY'RE A PART AND PARCEL
21 OF THE PROCESS.

22 WHEN JAMES AND I AND BOB KLEIN WROTE THE
23 AFFORDABILITY AND ACCESSIBILITY LANGUAGE, IT CAME
24 FROM ME IN TERMS OF ONE LEGACY, THE ORGAN TRANSPLANT
25 FOUNDATION, WHERE WE HAD REALLY BEEN WORKING THAT

BETH C. DRAIN, CA CSR NO. 7152

1 MODEL FOR ABOUT 20 YEARS NOW WHERE WE REACH OUT TO
2 FOUNDATIONS, FUND THEM, AND THEY PROVIDE THE
3 OUTREACH TO PATIENTS, AND HELP PAY FOR EXPENSES FOR
4 PATIENTS TO GET ORGAN TRANSPLANTS.

5 WE ALSO HAVE AN OPPORTUNITY, I THINK, TO
6 LOOK AT JUST WHERE WE NEED TO GO FROM HERE IN TERMS
7 OF THE RESPONSIBILITIES OF WHOEVER ASSUMES THAT
8 CHAIRMANSHIP. IT COULD BE THE NEW VICE CHAIR THAT
9 WE DECIDE OR THE NEW CHAIR DECIDES THAT OUGHT TO
10 CONTINUE IN THAT VEIN OR CAN BE SOMEONE ELSE. BUT
11 AT THE END OF THE DAY, I THINK THE 80-PERCENT MODEL
12 HAS WORKED PRETTY WELL IN TERMS OF ACCOUNTABILITY
13 AND IN TERMS OF TIME COMMITMENT. BUT THAT'S GOING
14 TO CHANGE AND EVOLVE AS WE MOVE FORWARD AND AS THE
15 CHAIR AND VICE CHAIR ROLES HAVE CHANGED AND EVOLVED
16 SINCE I CAME ON BOARD. WE ARE FLEXIBLE ENOUGH AND
17 WE'RE NIMBLE ENOUGH THAT WE CAN MEET THOSE
18 CHALLENGES.

19 CHAIRPERSON GASSON: GOOD POINTS ALL, ART.
20 STEVE.

21 MR. JUELSGAARD: SO THE DETERMINATION OF
22 THE PERCENTAGE OF TIME SEEMS TO ME A DERIVATIVE OF
23 THE JOB DESCRIPTION. AND MORE IMPORTANTLY FOR THE
24 VICE CHAIR THAN PERHAPS FOR THE CHAIR. IF THE JOB
25 DESCRIPTION IS ESSENTIALLY THE ONE THAT EXISTS FOR

BETH C. DRAIN, CA CSR NO. 7152

1 J.T. CURRENTLY, THEN I WOULD SAY 80 PERCENT, WHICH
2 IS THE AMOUNT OF TIME THAT WE HAVE FOR J.T., SEEMS A
3 REASONABLE OUTCOME.

4 ART FILLS ONE FUNCTION RIGHT NOW THAT IT'S
5 NOT CLEAR TO ME THAT THAT WOULD CONTINUE WITH THE
6 VICE CHAIR. THAT'S GOVERNMENT RELATIONS. SO WE
7 NEED TO MAKE A DECISION ON JOB DESCRIPTION BECAUSE
8 IF IT'S NOT IN THERE, THEN THAT TAKES AWAY SOME OF
9 THE THINGS THAT HE'S BEEN DOING AND DIMINISHES OR
10 DECREASES THE AMOUNT OF TIME.

11 AND THEN THE OTHER THING IS THE AAWG,
12 AGAIN, HE'S TAKEN ON THE CHAIRMANSHIP OF THAT, BUT
13 ARE WE GOING TO CONTINUE THAT OR NOT? SO FOR ME THE
14 VICE CHAIR IS REALLY A BIT UP IN THE AIR AS TO THE
15 TIME COMMITMENT BECAUSE IT DEPENDS ON THE JOB
16 DESCRIPTION THAT WE DERIVE FOR THAT. SO MAYBE WE
17 CAN SORT OUT AT THIS POINT THE CHAIRMAN'S PERCENTAGE
18 OF TIME, BUT I'M NOT SURE WE'RE QUITE THERE YET FOR
19 THE VICE CHAIR.

20 MR. TORRES: UNLESS WE MANDATE IT THROUGH
21 OUR OWN LANGUAGE THAT THE VICE CHAIR CONTINUES AS
22 CHAIR OF THE WG GROUP AS WELL AS TAKING
23 RESPONSIBILITY FOR GOVERNMENT RELATIONS. AND THAT
24 MIGHT BE AN APPROPRIATE STEP TO TAKE. I DON'T KNOW.

25 MR. JUELSGAARD: YOU'RE RIGHT, BUT I THINK

BETH C. DRAIN, CA CSR NO. 7152

1 WE HAVE TO COME TO THAT DECISION WHICH WE HAVEN'T
2 COME TO YET. SO THAT'S GOING TO BE DEPENDENT UPON
3 WHAT JUDY AND KRISTINA DECIDE TO PUT ON FOR US TO
4 CONSIDER AND DEBATE AND THEN DECIDE.

5 MR. TORRES: THAT'S MY ONLY
6 RECOMMENDATION.

7 CHAIRPERSON GASSON: THANK YOU. J.T., YOU
8 HAVE YOUR HAND RAISED.

9 CHAIRMAN THOMAS: YES. I WANT TO ECHO
10 WHAT STEVE SAID. I THINK FOR THE CHAIR POSITION, I
11 THINK THE 80-PERCENT FIGURE HAS WORKED WELL OVER MY
12 YEARS IN THE POSITION. AND I WOULD RECOMMEND
13 CONTINUING ALONG WITH THAT NUMBER.

14 CHAIRPERSON GASSON: OKAY. THAT'S GOOD.
15 THAT'S HELPFUL. THANK YOU.

16 FOR ME I SORT OF CONSIDER THE CHAIR AND
17 THE VICE CHAIR AS A PACKAGE. AND IN SOME WAYS WHEN
18 THE NOMINEES COME TO US, WHICH THEY EVENTUALLY WILL,
19 FROM THE CONSTITUTIONAL OFFICERS, I THINK WE'RE
20 GOING TO HAVE TO WEIGH THE RELATIVE STRENGTHS OF
21 EACH OF THE CANDIDATES FOR CHAIR AND VICE CHAIR AND
22 HOPEFULLY COME UP WITH TWO PEOPLE WHO ARE ABLE TO
23 MEET ALL THE REQUIREMENTS.

24 ARE THERE MEMBERS OF THIS COMMITTEE WHO
25 WANT TO CONSIDER MANDATING THAT THE VICE CHAIR CHAIR

BETH C. DRAIN, CA CSR NO. 7152

1 THE AAWG AND/OR BE THE PERSON WHO'S RESPONSIBLE FOR
2 GOVERNMENT RELATIONS?

3 MR. TORRES: I WOULD. THAT WOULD BE MY
4 RECOMMENDATION INITIALLY. IT'S GOING TO REQUIRE
5 WORK, AND THAT GIVES A LITTLE MORE MEAT TO THE ROLE
6 AS WE SEE IT IN THE FUTURE.

7 CHAIRPERSON GASSON: OKAY. OTHER THOUGHTS
8 ABOUT THIS? STEVE.

9 MR. JUELSGAARD: I THINK IT NARROWS THE
10 FUNNEL CONSIDERABLY IF YOU ADD THOSE TWO COMPONENTS
11 TO THE JOB DESCRIPTION BECAUSE SOMEBODY WHO HAS BOTH
12 THE KNOWLEDGE OF WORKING WITH THE CALIFORNIA
13 LEGISLATURE AND WITH THE ADMINISTRATION ON THE ONE
14 HAND AND KNOWING SOMETHING ABOUT ACCESS AND
15 AFFORDABILITY ISSUES ON THE OTHER. TO SUCCESSFULLY
16 LEAD THAT COMMITTEE, I THINK YOU HAVE TO BE STEEPED
17 IN SOME KNOWLEDGE OF THAT AREA. AND YOU'RE NOW
18 LAYERING ON SOME VERY SPECIFIC REQUIREMENTS THAT I
19 THINK MAY LIMIT THE NUMBER OF CANDIDATES.

20 SO I'D AT LEAST LIKE TO THINK ABOUT THAT A
21 LITTLE BIT AS TO WHETHER WE DO THAT OR NOT SIMPLY
22 BECAUSE MY CONCERN IS THAT WE MIGHT HAVE TROUBLE
23 REALLY FINDING SOMEBODY WHO OTHERWISE WOULD BE A
24 REALLY, REALLY GOOD CANDIDATE WHO MIGHT NOT HAVE
25 GOVERNMENT RELATIONS ABILITIES ON THE ONE HAND AND

BETH C. DRAIN, CA CSR NO. 7152

1 ACCESS AND AFFORDABILITY ON THE OTHER. ANYWAY,
2 THOSE ARE MY THOUGHTS.

3 CHAIRPERSON GASSON: THOSE TWO ATTRIBUTES
4 DON'T NECESSARILY GO IN HAND, MEANING THERE MAY NOT
5 BE ANOTHER ART TORRES OUT THERE.

6 MR. JUELSGAARD: YES. THAT'S MY POINT
7 EXACTLY.

8 CHAIRPERSON GASSON: ART, WERE YOU GOING
9 TO SAY SOMETHING? NO. OKAY. LINDA.

10 DR. BOXER: I AGREE WITH STEVE. I THINK
11 THAT MIGHT BE REALLY NARROWING THE CANDIDATE POOL.
12 I WONDER IF THERE IS SOME KIND OF COMPROMISE WHERE
13 WE COULD TALK ABOUT DESIRED EXPERIENCE AND
14 QUALIFICATIONS THAT MIGHT LEAD TO THE APPROPRIATE
15 PERSON FOR ONE OR BOTH OF THOSE POSITIONS RATHER
16 THAN SAYING THAT THEY HAVE TO HAVE IT.

17 CHAIRPERSON GASSON: I KNOW THAT JAMES
18 NEEDS TO GO SHORTLY. SO DOES ANYBODY HAVE ANY OTHER
19 QUESTIONS FOR JAMES? I THINK, JAMES, YOU DID SUCH A
20 FINE JOB OF NOT ONLY SUMMARIZING THE RESPONSES FROM
21 THIS YEAR BUT TAKING US BACK IN TIME TO 2010 WHERE
22 WE HAD VERY SIMILAR RESULTS. I'VE LOOKED AT THOSE
23 RESULTS, AND YOU'RE RIGHT. THEY'RE ALMOST EXACTLY
24 THE SAME. THANK YOU.

25 CHAIRMAN THOMAS: CAN I JUST ASK BEFORE

BETH C. DRAIN, CA CSR NO. 7152

1 JAMES LEAVES.

2 CHAIRPERSON GASSON: YES, BY ALL MEANS.

3 CHAIRMAN THOMAS: JAMES, WHO IS ELIGIBLE
4 UNDER THE STATUTE TO CHAIR THE AAWG?

5 MR. HARRISON: ANY MEMBER OF THE AAWG CAN
6 BE APPOINTED AS CHAIR. IT IS IMPORTANT TO NOTE THAT
7 THE CHAIR AND VICE CHAIR OF THE ICOC ARE BOTH
8 DESIGNATED MEMBERS OF THE AAWG, BUT THEY DON'T
9 NECESSARILY HAVE TO SERVE AS CHAIR.

10 MS. BONNEVILLE: ANY BOARD MEMBER. IT'S
11 ANY BOARD MEMBER THAT'S ON THE AAWG, NOT ANY MEMBER
12 OF THE AAWG IS MY RECOLLECTION AS TO HOW THE BYLAWS
13 CAME THROUGH. SO ONE OF THE BOARD MEMBERS THAT SITS
14 ON THE AAWG DOES NOT HAVE TO BE CHAIR OR VICE CHAIR.

15 CHAIRMAN THOMAS: THANK YOU.

16 CHAIRPERSON GASSON: SO IT WOULD BE ANY OF
17 THE FIVE BOARD MEMBERS THAT SIT ON THE COMMITTEE.

18 CHAIRMAN THOMAS: OR THE CHAIR OR VICE
19 CHAIR.

20 CHAIRPERSON GASSON: TWO OF WHICH ARE THE
21 CHAIR AND THE VICE CHAIR.

22 CHAIRMAN THOMAS: THERE'S SEVEN.

23 MS. BONNEVILLE: THERE'S SEVEN.

24 CHAIRPERSON GASSON: SO THERE'S SEVEN
25 BOARD MEMBERS. THANK YOU VERY MUCH FOR THAT.

BETH C. DRAIN, CA CSR NO. 7152

1 MOVING ALONG TO THE LIST OF ATTRIBUTES
2 THAT WERE IDENTIFIED, THEY SEEM TO BE FAIRLY OBVIOUS
3 THINGS IN TERMS OF HONEST AND ETHICAL AND A GOOD
4 COMMUNICATOR AND A STRONG LEADER AND RESPECTFUL AND
5 INCLUSIVE AND ALL OF THOSE GOOD THINGS. DOES ANYONE
6 HAVE ANY ADDITIONAL ATTRIBUTES BECAUSE KRISTINA AND
7 I CAN GO DOWN THAT LIST AND SYNTHESIZE A NICE
8 SUMMARY OF ATTRIBUTES THAT WE'RE LOOKING FOR IN
9 ADDITION TO WHAT'S MANDATED IN THE PROPOSITION.
10 DOES ANYBODY WANT TO ADD ANYTHING TO THAT LIST OR TO
11 HELP US FLESH THAT OUT A BIT MORE? J.T.

12 CHAIRMAN THOMAS: ONE OF THE ISSUES IN
13 LOOKING AT THAT SURVEY, IT'D BE NICE TO PUT THAT
14 BACK UP IF POSSIBLE.

15 CHAIRPERSON GASSON: I THINK MARIANNE CAN
16 DO THAT FOR US.

17 CHAIRMAN THOMAS: IF YOU COULD INCREASE
18 THE FONT SIZE JUST A LITTLE BIT, MARIANNE, IT WOULD
19 BE HELPFUL. THANK YOU.

20 SO ONE OF THE ISSUES THAT'S SORT OF
21 STRIKING IS THE ROLE AND THE MANDATORY CRITERION
22 LIST OF PATIENT ADVOCATE IS VERY CLEAR. AND YET, AS
23 YOU LOOK AT THAT ON THIS PARTICULAR LIST, THAT'S WAY
24 DOWN THE LIST, A 7-PERCENT NUMBER. SO WE NEED TO
25 SORT OF FIGURE OUT HOW TO RECONCILE THAT SURVEY

BETH C. DRAIN, CA CSR NO. 7152

1 RESULT WITH THE CRITERIA ITSELF IN THAT REGARD.

2 CHAIRPERSON GASSON: HIGHER UP IS A STRONG
3 AND EFFECTIVE ADVOCATE. I GUESS THAT COULD MEAN
4 PATIENT ADVOCATE OR ADVOCATE FOR THE ORGANIZATION OR
5 THE SCIENCE OR THE WORK. IT'S NOT REALLY TOTALLY
6 CLEAR. I THINK I'M ASSUMING THAT IT MEANS FOR THE
7 ORGANIZATION.

8 CHAIRMAN THOMAS: THAT WOULD BE MY
9 READING. I THINK IF IT WERE AIMING TOWARDS PATIENT
10 ADVOCACY, IT WOULD BE A LITTLE BIT MORE SPECIFIC.

11 CHAIRPERSON GASSON: RIGHT. AND THAT IS
12 IN THE LIST IN THE PROPOSITION THAT JAMES EXPLAINED
13 IN THE EARLIER SLIDES. OKAY.

14 DR. VUORI: MAYBE BEFORE JAMES LEAVES WE
15 CAN ASK HIM THE QUESTION AS TO WHEN THE NOMINEE IN
16 PRINCIPLE WOULD NEED TO QUALIFY FOR A PATIENT
17 ADVOCATE SEAT ON THE ICOC. IS THERE SOME SORT OF
18 EXPECTATION OF A FORMAL DEMONSTRATION OF PAST
19 HISTORY OF BEING A PATIENT ADVOCATE? OR HOW DO YOU
20 EXPECT THAT TO BE ESSENTIALLY RECONCILED?

21 MR. HARRISON: I THINK FOR THE MOST PART
22 THE CRITERIA HAS BEEN SATISFIED THROUGH
23 DEMONSTRATION OF AN AFFILIATION WITH A PATIENT
24 ADVOCACY ORGANIZATION. I DON'T THINK IT'S A
25 PARTICULARLY HIGH MARK TO SATISFY.

BETH C. DRAIN, CA CSR NO. 7152

1 CHAIRPERSON GASSON: GREAT. OKAY.

2 LOOKING AT THE OTHER ATTRIBUTES THAT WERE
3 RANKED LOWER, SO ON THIS SURVEY GOVERNMENT SERVICE
4 EXPERIENCE WAS RANKED LOW, BUT WE KNOW THAT THAT'S
5 PART OF THE MANDATORY QUALIFICATIONS. BIOMEDICAL
6 RESEARCH, THERAPEUTIC, EMOTIONAL INTELLIGENCE,
7 RUNNING LARGE MEETINGS, FINANCIAL, FINANCING. WE
8 WERE ONLY ABLE TO CHOOSE SEVEN OR EIGHT, SO NOT
9 EVERYBODY COULD PICK ALL OF THE ATTRIBUTES THAT THEY
10 LIKE. DOES ANYBODY WANT TO ELEVATE ANY OF THESE
11 OTHER ATTRIBUTES TO HIGHER ON THE LIST?

12 I DON'T SEE ANY HANDS RAISED. IN THAT
13 CASE WE WILL USE OUR GOOD JUDGMENT, KRISTINA, TO PUT
14 SOMETHING TOGETHER FOR CONSIDERATION AT THE NEXT
15 MEETING.

16 WE CAN GO TO THE NEXT ONE, WHICH IS VICE
17 CHAIR. IT'S VERY SIMILAR TO THIS ONE. THIS ONE YOU
18 CAN SEE THE GOVERNMENT EXPERIENCE IS MUCH HIGHER.

19 MS. BONNEVILLE: STEVE HAS HIS HAND
20 RAISED.

21 CHAIRPERSON GASSON: I'M SORRY, STEVE,
22 PLEASE.

23 MR. JUELSGAARD: THIS IS A QUESTION FOR
24 JAMES, AND IT RELATES BACK TO THE QUESTION I ASKED
25 EARLIER. WHEN A CONSTITUTIONAL OFFICER NOMINATES

BETH C. DRAIN, CA CSR NO. 7152

1 SOMEBODY FOR A POSITION, I TAKE IT THAT THE
2 PRESUMPTION IS THE CONSTITUTIONAL OFFICER HAS
3 REVIEWED THE REQUIREMENTS UNDER THE STATUTE AND HAS
4 DETERMINED IN THEIR OWN MIND THAT THIS CANDIDATE
5 MEETS THOSE REQUIREMENTS. IS THAT FAIR? SO WE ARE
6 NOT GOING TO SECOND-GUESS, FOR EXAMPLE, THE PATIENT
7 ADVOCACY EXPERIENCE OF A NOMINEE. WE ARE GOING TO
8 EXPECT THAT THE CONSTITUTIONAL OFFICER WILL HAVE
9 DONE THEIR JOB?

10 MR. HARRISON: THAT'S CORRECT.

11 MR. JUELSGAARD: OKAY. GOOD. THANKS.

12 CHAIRPERSON GASSON: ARE THERE ANY OTHER
13 MEMBERS OF THE COMMITTEE WHO WANT TO RAISE
14 ADDITIONAL ISSUES OR GO BACK TO ANYTHING THAT WE'VE
15 ALREADY DISCUSSED, OR RAISE NEW ISSUES, BY ANY
16 CHANCE? I'M NOT SEEING ANY HANDS. WE ARE NOT GOING
17 TO -- KRISTINA.

18 DR. VUORI: MAYBE JUST A QUICK COMMENT TO
19 ECHO WHAT I THINK GEORGE SAID SOME TIME AGO, THAT I
20 THINK THE SURVEY PROBABLY DEMONSTRATES THAT AT LEAST
21 ICOC MEMBERS ARE COMFORTABLE AND VIEW POSITIVELY HOW
22 THE OPERATIONS AND ORGANIZATION, BOTH THE ICOC AND
23 CIRM, ARE CURRENTLY BEING HANDLED. SO THAT'S, I
24 THINK, KUDOS TO J.T. AND ART AND MARIA, THAT THINGS
25 SEEM TO BE WORKING QUITE WELL. AND, HENCE, THE

BETH C. DRAIN, CA CSR NO. 7152

1 APPROACH IS NOT TO BREAK ANYTHING THAT SEEMS TO BE
2 WORKING.

3 I WOULD MAKE JUST ONE COMMENT, THAT IF WE
4 INDEED START DRAMATICALLY CHANGING MAYBE THE ROLES
5 OF THE CHAIR AND VICE CHAIR, WE PROBABLY NEED TO
6 KEEP IN MIND THAT THE CURRENT OPERATIONS OF CIRM IN
7 AND OF ITSELF, IN MY MIND, CERTAINLY ARE FUNCTIONING
8 VERY WELL WITH THE CURRENT MODEL. SO IF WE CHANGE
9 CHAIR AND VICE CHAIR, WE PROBABLY WOULD NEED TO
10 THINK ABOUT THE IMPACT ON THE CIRM AS AN
11 ORGANIZATION AND THINK WHETHER WE REALLY WANT TO
12 START BREAKING THAT FACET. SO JUST A COMMENT TO
13 ECHO WHAT GEORGE SAID EARLIER, THAT I THINK IT'S
14 REFLECTIVE OF THE SURVEY.

15 CHAIRPERSON GASSON: THANK YOU, KRISTINA
16 AND GEORGE, YES. ANY OTHER COMMENTS? LOOKING FOR
17 HANDS THAT ARE RAISED. MARIA BONNEVILLE, SINCE
18 WE'RE NOT VOTING ON ANYTHING, ARE WE GOING TO SEE IF
19 THERE ARE QUESTIONS FROM THE PUBLIC?

20 MS. BONNEVILLE: YES. WE DO ASK FOR
21 PUBLIC COMMENT, AND I DO HAVE ONE PUBLIC COMMENT
22 THAT CAME THROUGH VIA EMAIL THAT I'M HAPPY TO SHARE
23 NOW.

24 CHAIRPERSON GASSON: OKAY. THANK YOU.

25 MS. BONNEVILLE: IT'S FROM DAVID JENSEN.

BETH C. DRAIN, CA CSR NO. 7152

1 "DOES THE GOVERNANCE COMMITTEE ENVISION A ROLE FOR
2 THE NEW CHAIR AND CREATING A PATH TOWARDS THE
3 SUSTAINABILITY OF CIRM WHEN THE BOND FUNDS RUN OUT
4 IN ABOUT TEN YEARS OR SO?"

5 CHAIRPERSON GASSON: EXCELLENT QUESTION.
6 J.T.

7 CHAIRMAN THOMAS: I WOULD SAY YOU SHOULD
8 PUT THAT IN THERE. I ALSO WILL CAUTION THAT WE
9 THOUGHT THE FUNDS WOULD TAKE TEN YEARS TO PUT OUT
10 LAST TIME, TOOK A LOT LONGER THAN THAT. SO WE HAVE
11 TO BE PREPARED FOR THE FACT THAT IT COULD END UP
12 BEING 10, IT COULD END UP BEING 15. YOU'RE JUST NOT
13 GOING TO KNOW UNTIL YOU GET WELL INTO IT. 5.5
14 BILLION IS A LOT OF MONEY TO DEPLOY OUT THERE. SO
15 THERE'S NO -- I DON'T THINK WE SHOULD ASSUME ANY SET
16 TIME FRAME. IT'S GOING TO BE EXPERIENTIAL AND JUDGE
17 IT AT THE TIME. YES, ANSWER TO THE QUESTION IS YES.
18 I WOULD RECOMMEND THAT.

19 CHAIRPERSON GASSON: I THINK FOR ANY
20 ORGANIZATION THE ISSUE OF SUSTAINABILITY SHOULD
21 ALWAYS BE TOP OF MIND. SO THAT'S A GOOD COMMENT.
22 ARE THERE ANY HANDS RAISED, MARIANNE?

23 MS. BONNEVILLE: NO, THERE ARE NOT. THAT
24 WAS THE ONLY PUBLIC COMMENT THAT WE HAVE.

25 CHAIRPERSON GASSON: OKAY. ALL RIGHT. SO

BETH C. DRAIN, CA CSR NO. 7152

1 ANY FINAL CONCLUDING THOUGHTS? I THINK WE'RE GOING
2 TO GIVE YOU --

3 MS. BONNEVILLE: I'M SO SORRY. THERE IS
4 ONE MORE. I NEED TO FIND IT VERY QUICKLY. I WAS
5 JUST INFORMED ABOUT IT, AND I BELIEVE IT CAME
6 THROUGH EARLIER. SO JUST ONE SECOND --

7 CHAIRPERSON GASSON: NO PROBLEM, MARIA.

8 MS. BONNEVILLE: -- SO I CAN FIND IT.
9 OKAY. HERE WE GO. THIS IS FROM DON REED.

10 "FOR A NEW CHAIR AND VICE CHAIR, I HOPE,
11 FIRST OF ALL, THAT WE GET PEOPLE HALF AS HARD
12 WORKING AND DEDICATED AS OUR CURRENT LEADERS. WE
13 NEED SOMEONE WITH THE UTTER CHARM OF SENATOR TORRES,
14 THE ABILITY TO REACH ACROSS THE AISLE OF THE LATE
15 LAMENTED DWAYNE ROTH, THE WARMTH AND FRIENDLINESS OF
16 JONATHAN THOMAS, AND THE INCOMPARABLE SPIRIT AND
17 GENIUS OF BOB KLEIN. THAT IS NOT TOO MUCH TO ASK
18 FOR, SURELY. OH, IT WOULD BE ALSO HELPFUL IF THEY
19 DO NOT REQUIRE SLEEP.

20 "AS A PATIENT ADVOCATE, IT HAS BEEN A JOY
21 WATCHING OUR CIRM LEADERSHIP BATTLE THROUGH THE
22 VARIOUS PROBLEMS AND CRISES THAT HAVE CONFRONTED
23 THEM AND OUR BELOVED STAFF. I HOPE YOUR CHOICE WILL
24 HAVE THE ABILITY TO SPEAK PEOPLE TALK, TRANSLATING
25 SCIENCE'S GIGANTIC WORDS INTO LANGUAGE THE REST OF

BETH C. DRAIN, CA CSR NO. 7152

1 US CAN FOLLOW. IT IS HARD TO SUPPORT WHAT WE DO NOT
2 UNDERSTAND. WE NEED SOMEONE WHO CAN SHARE
3 ENTHUSIASM BECAUSE THERE IS SO MUCH JOY IN THE
4 DISCOVERIES BEFORE YOU. IT WILL, OF COURSE, BE
5 DIFFICULT AS ALMOST EVERY DISEASE CIRM TAKES ON IS
6 ONE THAT HAS BEEN DECLARED CHRONIC, INCURABLE. YOU
7 WILL BE HELPING TO REDEFINE WHAT IS POSSIBLE AND THE
8 WORLD WILL BENEFIT.

9 "OUR NEW LEADER'S EFFORTS WILL BE VALUABLE
10 NOT ONLY FOR CARRYING AND EXPANDING THE WORK ALREADY
11 BEGUN, BUT ALSO TO RECOGNIZE THE NEW AND EXCITING
12 DISCOVERIES AHEAD. I AM SURE I SPEAK FOR EVERY
13 ADVOCATE IN THE WORLD WHEN I EXPRESS PRIDE IN CIRM'S
14 ACCOMPLISHMENTS ALREADY AND CONFIDENCE IN WHAT IS TO
15 COME. WHEN YOU AS A BOARD MAKE THE GREAT DECISION,
16 KNOW THAT YOU HAVE OUR SUPPORT. THANK YOU. DON
17 REED."

18 CHAIRPERSON GASSON: BEAUTIFULLY SAID.
19 REALLY BEAUTIFULLY SAID. OKAY.

20 MS. BONNEVILLE: THOSE ARE THE ONLY PUBLIC
21 COMMENTS. NO MORE.

22 CHAIRPERSON GASSON: THANK YOU. OKAY. IF
23 THERE ARE NO OTHER CONCLUDING THOUGHTS OR COMMENTS
24 FROM THE MEMBERS OF THE SUBCOMMITTEE, I WILL THANK
25 YOU ALL FOR PARTICIPATING TODAY. AND STAY TUNED AS

BETH C. DRAIN, CA CSR NO. 7152

1 WE CONTINUE ON WITH THIS JOURNEY FOR THE NEW CHAIR
2 AND VICE CHAIR.

3 CHAIRMAN THOMAS: THANK YOU, JUDY.

4 (THE MEETING WAS THEN CONCLUDED AT 10:01 A.M.)
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

REPORTER'S CERTIFICATE

I, BETH C. DRAIN, A CERTIFIED SHORTHAND REPORTER IN AND FOR THE STATE OF CALIFORNIA, HEREBY CERTIFY THAT THE FOREGOING TRANSCRIPT OF THE VIRTUAL PROCEEDINGS BEFORE THE GOVERNANCE SUBCOMMITTEE OF THE INDEPENDENT CITIZEN'S OVERSIGHT COMMITTEE OF THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE IN THE MATTER OF ITS REGULAR MEETING HELD ON MAY 23, 2022, WAS HELD AS HEREIN APPEARS AND THAT THIS IS THE ORIGINAL TRANSCRIPT THEREOF AND THAT THE STATEMENTS THAT APPEAR IN THIS TRANSCRIPT WERE REPORTED STENOGRAPHICALLY BY ME AND TRANSCRIBED BY ME. I ALSO CERTIFY THAT THIS TRANSCRIPT IS A TRUE AND ACCURATE RECORD OF THE PROCEEDING.

BETH C. DRAIN, CSR 7152
133 HENNA COURT
SANDPOINT, IDAHO
(208) 920-3543