

BEFORE THE
SCIENTIFIC AND MEDICAL RESEARCH FACILITIES
WORKING GROUP SEARCH SUBCOMMITTEE OF THE
INDEPENDENT CITIZENS OVERSIGHT COMMITTEE
TO THE CALIFORNIA INSTITUTE FOR REGENERATIVE MEDICINE
REGULAR MEETING

LOCATION: CITY OF HOPE
ADMINISTRATIVE CONFERENCE ROOM
NEEDLEMAN BUILDING
1500 EAST DUARTE ROAD
DUARTE, CALIFORNIA

UC DAVIS MEDICAL CENTER CAMPUS
SUITE 3010A, 3RD FLOOR
ELLISON BUILDING
4860 Y STREET
SACRAMENTO, CALIFORNIA

STANFORD UNIVERSITY
S362
318 CAMPUS DRIVE WEST
STANFORD, CALIFORNIA

BURNHAM INSTITUTE
ADMINISTRATIVE CONFERENCE ROOM
BUILDING 4
10901 N. TORREY PINES ROAD
LA JOLLA, CALIFORNIA

NUVELO, INC.
GENETICS ROOM
675 ALMANOR AVENUE
SUNNYVALE, CALIFORNIA

DATE: WEDNESDAY, MARCH 16, 2005
1:00 P.M.

REPORTER: MARIANNE SEGALLA

BRS FILE NO.: 72038

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1 DUARTE, CALIFORNIA; WEDNESDAY, MARCH 16, 2005

2

3 CHAIRMAN FRIEDMAN: GOOD AFTERNOON, EVERYONE.

4 THIS IS MIKE FRIEDMAN, MELISSA KING, AND OUR

5 TRANSCRIPTIONIST SPEAKING FROM DUARTE, CALIFORNIA.

6 MS. KING: BOB?

7 MS. FRAMDANA: WE'RE HERE.

8 MS. KING: OKAY. GREAT. IT SOUNDS LIKE YOU

9 HAVE QUITE A CROWD AT STANFORD.

10 MS. FRAMDANA: WE'RE HERE.

11 MS. KING: OKAY.

12 MS. FRAMDANA: HELLO.

13 CHAIRMAN FRIEDMAN: HELLO.

14 MS. FRAMDANA: HI, THIS IS NICOLE FRAMDANA,

15 BOB KLEIN'S ASSISTANT.

16 CHAIRMAN FRIEDMAN: GREAT. WE WILL A --

17 MS. KING: WHO ELSE IS ON THE LINE? WE KNOW

18 WE'VE GOT STANFORD. DO WE HAVE UC DAVIS?

19 MS. CARRASCO: YES. DR. POMEROY SHOULD BE

20 HERE ANY MINUTE NOW.

21 MS. KING: GREAT.

22 MS. CARRASCO: I'M STAFFING THE MEETING.

23 THIS IS SUSAN.

24 MS. KING: HI, SUSAN. AND DO WE HAVE

25 DR. LOVE AT NUVELO? I'LL TAKE ROLL CALL IN A MINUTE.

1 I JUST WANT TO KNOW IF WE HAVE EVERYBODY ON THE LINE.
2 DR. LOVE: YES, I'M HERE.
3 MS. KING: GREAT. OKAY. AND DO WE HAVE
4 BURNHAM ON THE LINE?
5 SPEAKER: YES.
6 MS. KING: EXCELLENT. OKAY.
7 CHAIRMAN FRIEDMAN: WONDERFUL. WE'LL WAIT, I
8 BELIEVE -- WELL, I HAVE 1 O'CLOCK, SO LET'S GET
9 STARTED. MELISSA, WOULD YOU PLEASE CALL THE ROLL?
10 MS. KING: ABSOLUTELY. MICHAEL FRIEDMAN?
11 CHAIRMAN FRIEDMAN: HERE.
12 MS. KING: BOB KLEIN?
13 MR. KLEIN: HERE.
14 MS. KING: TED LOVE?
15 DR. LOVE: HERE.
16 MS. KING: FRANCISCO PRIETO? JOHN REED?
17 SPEAKER: HE'LL BE HERE MOMENTARILY. HE'LL
18 BE HERE.
19 MS. KING: OKAY. GAYLE WILSON? AND CLAIRE
20 POMEROY?
21 DR. POMEROY: HERE.
22 MS. KING: OKAY. GREAT. SO IS DR. PRIETO
23 PLANNING TO JOIN IN UC DAVIS, AND HE'S JUST NOT THERE
24 YET?
25 DR. POMEROY: THAT IS OUR UNDERSTANDING.

1 MS. KING: OKAY. GREAT.

2 CHAIRMAN FRIEDMAN: VERY GOOD. AND YOU'LL
3 JUST TELL US WHEN HE JOINS US. I WANT TO THANK
4 EVERYONE FOR ACCOMMODATING THIS SCHEDULE. I KNOW THAT
5 YOU'VE GOT A BUSY SCHEDULE, AND IT'S HARD TO FIT THIS
6 MEETING IN. THANK YOU VERY MUCH. I ALSO WANT TO THANK
7 THE STAFF FOR -- AGAIN, THIS DISTRIBUTED METHOD OF
8 MEETINGS IS SO MUCH MORE EFFECTIVE AND CONVENIENT.
9 IT'S A GREAT PLEASURE, AND I APPRECIATE ALL THE WORK
10 THAT WE'VE DONE. WE WILL, AS WE HAVE BEFORE, WORK
11 EXTRA SPECIAL HARD TO MAKE SURE THAT WE COMPLY WITH ALL
12 THE CONSIDERATIONS AND EXPECTATIONS.

13 I WILL REMIND THE MEMBERS OF THE PUBLIC WHO
14 MAY BE SITTING AT SOME OF THE OTHER SITES. AS MEMBERS
15 OF THE PUBLIC, YOUR COMMENTS ARE WELCOME AND
16 APPRECIATED. YOU WILL BE GIVEN AN OPPORTUNITY TO
17 COMMENT AT EACH POINT OF DISCUSSION. AND SO YOU'LL
18 HAVE MULTIPLE CHANCES TO SPEAK. YOU'RE INVITED TO GIVE
19 US YOUR NAME, BUT THAT'S NOT NECESSARY SHOULD YOU
20 CHOOSE NOT TO.

21 I WOULD THOUGH ASK, THAT IN ACCORDANCE WITH
22 OUR USUAL, OUR TRADITIONAL RULES, THAT YOU LIMIT TO
23 COMMENTS, PLEASE, TO THREE MINUTES OR SO TO ALLOW ALL
24 MEMBERS OF THE PUBLIC AND ALL MEMBERS OF THE WORKING
25 GROUP TO PLEASE HAVE A CHANCE TO ADEQUATELY CONVEY

1 THEIR PERSPECTIVE. THAT HAS NEVER BEEN A PROBLEM IN
2 THE PAST, AND I'M SURE THAT IT WON'T BE TODAY, BUT I
3 JUST MENTION THAT.

4 SO WHY DON'T BE BEGIN. I BELIEVE YOU EACH
5 HAVE PACKETS OF INFORMATION. THERE ARE THREE PRINCIPAL
6 TOPICS THAT WE'RE GOING TO BE DISCUSSING TODAY. AND
7 THERE ARE THREE DOCUMENTS THAT SHOULD BE AVAILABLE AT
8 THE VARIOUS SITES. THE FIRST IS THE PROPOSED TIMELINES
9 FOR THE FACILITIES WORKING GROUP NOMINATION PROCESS.
10 THE SECOND, THE PROPOSED SCORING SYSTEM FOR THE REAL
11 ESTATE SPECIALIST CANDIDATES. THE THIRD IS A DRAFT
12 WORKSHEET FOR USE DURING THE SCREENING PROCESS, THE
13 ACTUAL INTERVIEWS THAT WILL TAKE PLACE.

14 AND, OBVIOUSLY, DISCUSSION AND COMMENTS ARE
15 WELCOME ON ALL OF THESE THINGS. WHAT I'D LIKE TO DO,
16 IF I MAY, IS SIMPLY TO BEGIN WITH THE FIRST TOPIC ON
17 THE AGENDA, WHICH IS THE PROPOSED TIMELINES FOR THE
18 FACILITIES WORKING GROUP.

19 MELISSA, ARE THERE ANY COMMENTS YOU WANT TO
20 MAKE ABOUT THIS?

21 MS. KING: YES, ABSOLUTELY. SO IF YOU LOOK
22 AT THE END OF THE TIMELINE, AND THIS IS LABELED
23 PROPOSED TIMELINE FOR FACILITIES WORKING GROUP
24 NOMINATION PROCESS, AGENDA ITEM NO. 3. IF YOU LOOK AT
25 PAGE 3, IT SAYS THAT WE WOULD SEEK TO HAVE THE

1 COMMITTEE READY TO PRESENT ITS CANDIDATES TO THE FULL
2 ICOC ITS SLATE OF CANDIDATES FOR THE FACILITIES WORKING
3 GROUP TO THE FULL ICOC AT THE JULY 12TH MEETING.

4 AND ONE OF THE REASONS FOR THAT, WE COULD
5 POTENTIALLY DO IT SOONER, BUT ONE OF THE REASONS FOR
6 THAT IS THAT WE'VE TALKED ABOUT STAGGERING THE
7 DIFFERENT WORKING GROUP/SUBCOMMITTEES SLATE
8 RECOMMENDATIONS SO THAT NOT -- THERE'S NEVER AN ICOC
9 MEETING AT WHICH TWO OF THOSE ARE HAPPENING BECAUSE
10 THEY MIGHT TAKE LONG DISCUSSION TIMES. SO WE'RE
11 PLANNING TO DO IT FOR THE JULY 12TH MEETING. AND
12 THERE'S FLEXIBILITY. IF STANDARDS AND GRANTS DO THEIRS
13 SOONER RATHER THAN LATER, AND WE WANTED TO DO OURS IN
14 JUNE, WE COULD DO THAT. WE JUST NEED TO STEP UP THE
15 TIMELINE.

16 SO I JUST WANTED TO PUT THAT IN THERE BECAUSE
17 I KNOW THEY ARE SEEKING TO DO THEIRS AS SOON AS
18 POSSIBLE, BUT THEN AGAIN, IT'S ALREADY MARCH AND SOON
19 TO BE APRIL. SO I --

20 MR. KLEIN: MELISSA, ISN'T THAT ALSO -- THIS
21 IS BOB KLEIN -- ISN'T THAT ALSO BECAUSE THE PROPOSED
22 SCHEDULING ASSUMES THAT THE GRANTS AND STANDARDS WOULD
23 MOVE FORWARD EARLIER THAN FACILITIES BECAUSE OF THE
24 CORE RELATIONSHIP OF THE INFORMATION FROM THE GRANTS
25 WORKING GROUP AS TO WHERE THE DEMAND IS COMING FROM.

1 IT NEEDS TO BE CONSIDERED IN THE FACILITIES GROUP, THE
2 PETITION.

3 MS. KING: YEAH.

4 CHAIRMAN FRIEDMAN: MR. CHAIRMAN, THAT'S A
5 VERY GOOD POINT. IN FACT, AND JUST TO RESTATE, WHAT WE
6 HAD MENTIONED AT A PREVIOUS MEETING. BECAUSE
7 FACILITIES WILL BE DRIVEN BY THE SCIENCE, WE WANTED TO
8 HAVE THE OTHER TWO WORKING GROUPS COMPLETE THEIR
9 BUSINESS BEFORE WE BEGIN THE PROCESS OF IDENTIFYING
10 FACILITIES, GRANTING MECHANISMS, AND SO FORTH. SO
11 YOU'RE QUITE CORRECT IN THAT, AND THAT WAS A CONSCIOUS
12 DECISION.

13 I ALSO THINK, CANDIDLY, THAT THERE'S ANOTHER
14 OPPORTUNITY HERE, WHICH IS THAT THEIR LEARNINGS FROM
15 THE OTHER TWO WORKING GROUPS THAT WE CAN INCORPORATE TO
16 MAKE OUR PROCESS EVEN MORE EFFICIENT. GIVEN THE
17 RECOGNITION OF HOW MUCH, ESPECIALLY OUR PATIENT
18 ADVOCATE REPRESENTATIVES, WILL BE DOING, ANYTHING WE
19 CAN DO TO MAKE THE PROCESS MORE EFFICIENT OR
20 STREAMLINED WITHOUT COMPROMISING THE QUALITY OR THE
21 TRANSPARENCY TO SOMETHING THAT WE'D LIKE TO STRIVE FOR,
22 SO THAT WAS ANOTHER CONSIDERATION.

23 BUT THANK YOU FOR THAT COMMENT.

24 DR. REED: I JUST WANT TO LET YOU KNOW --
25 JOHN REED HERE. I JUST WANT TO LET YOU KNOW I HAVE

1 JOINED THE CALL A FEW MINUTES AGO.

2 CHAIRMAN FRIEDMAN: THANK YOU, JOHN. VERY
3 GOOD TO HAVE YOU HERE, OR THERE, WHEREVER YOU ARE,
4 METAPHORICALLY HERE. OKAY. THANK YOU. THAT'S VERY
5 GOOD.

6 WHAT I'D LIKE TO DO IS -- YOU HAVE ALL HAD A
7 CHANCE TO READ THIS. I SEE LITTLE REASON TO ACTUALLY
8 WALK THROUGH THIS UNLESS A MEMBER OF THE WORKING GROUP
9 WISHES TO DO SO. WHAT I'D LIKE TO DO AT THIS POINT, IF
10 IT'S ALL RIGHT WITH ALL THE MEMBERS, IS TO ASK, PLEASE,
11 FOR QUESTIONS, COMMENTS, AND DISCUSSION. AND WHAT I'D
12 LIKE TO DO, IF I MAY, IS JUST TO PROCEED IN ORDER. AND
13 WHAT WE'LL DO IS HAVE A ROUND OF COMMENTS AND
14 DISCUSSION FROM THE MEMBERS. AND THEN, WE'LL HAVE
15 ANOTHER ROUND OF DISCUSSION FROM MEMBERS OF THE PUBLIC
16 WHO MIGHT BE PRESENT.

17 SO IF THAT'S ACCEPTABLE, COULD I PLEASE ASK
18 JOHN REED, ARE THERE ANY COMMENTS OR QUESTIONS THAT YOU
19 WOULD LIKE TO RAISE ABOUT THE TIMELINE? THAT'S THE
20 TOPIC OF DISCUSSION AT THIS MOMENT.

21 DR. REED: I HAVE NONE. THERE'S ONE MEMBER
22 OF THE PUBLIC HERE, GENE LORY. DO YOU HAVE ANY
23 QUESTIONS? NO. WE'RE GOOD HERE IN SAN DIEGO.

24 CHAIRMAN FRIEDMAN: THANK YOU. COULD I ASK
25 AT UC DAVIS, CLAIRE OR FRANCISCO, ANY COMMENTS,

1 DISCUSSION OR QUESTIONS?

2 DR. POMEROY: NO QUESTIONS.

3 CHAIRMAN FRIEDMAN: COULD I ASK, DR. LOVE,
4 ANY QUESTIONS THAT YOU HAVE?

5 DR. LOVE: YES. I ALSO THINK -- THERE ARE NO
6 MEMBERS OF THE PUBLIC HERE. SO IT'S JUST ME.

7 CHAIRMAN FRIEDMAN: OKAY.

8 DR. LOVE: I GUESS MY QUESTION HAS ALREADY
9 BEEN ANSWERED, BUT I JUST WANTED TO MAKE SURE THAT NO
10 MATERIAL ADVERSE IMPACT TO THE JULY 12TH DATE. IT
11 SOUNDS LIKE IT'S NOT ONLY THAT, THERE'S PROBABLY AN
12 ADVANTAGE TO DELAYING US TO THAT DATE.

13 CHAIRMAN FRIEDMAN: I THINK THAT'S AT LEAST
14 MY ANALYSIS, TED. I THINK THAT THE OTHER POINT,
15 THOUGH, THAT MELISSA RAISED IS IF FOR SOME REASON THIS
16 WHOLE PROCESS GOES MUCH MORE QUICKLY, WE'RE NOT ADVERSE
17 TO MOVING IT AHEAD. BUT I THINK IT'S VERY IMPORTANT
18 FOR US TO SET DEADLINES FOR OURSELVES SO THAT WE
19 DON'T -- WE DON'T GET SLIPPAGE.

20 DR. LOVE: THAT MAKES SENSE. THANK YOU.

21 CHAIRMAN FRIEDMAN: CAN I ASK IF AT STANFORD
22 THERE ARE ANY COMMENTS, QUESTIONS, OR POINTS OF
23 DISCUSSION?

24 MR. KLEIN: THIS IS BOB KLEIN. I DON'T HAVE
25 ANY ADDITIONAL POINTS OR COMMENTS. I THINK THAT THERE

1 IS A MEMBER OF THE PUBLIC HERE WHO HAS AN INFORMATIONAL
2 QUESTION.

3 CHAIRMAN FRIEDMAN: THAT WOULD BE GOOD.
4 COULD WE INVITE, THEN, THE PUBLIC TO MAKE COMMENTS, AND
5 WE'LL BEGIN AT STANFORD, PLEASE.

6 MR. REED: YEAH, THIS IS DON REED. I JUST
7 MISSED SOMETHING EARLIER. ONE OF THE -- YOU SAID ONE
8 OF THE MEETINGS WAS MOVED FORWARD, THE TIMELINE. I'M
9 TAKING NOTES BECAUSE SOMEBODY ELSE ISN'T HERE. THE
10 MEETING WAS MOVED FORWARD?

11 MS. KING: NO. ACTUALLY, WHAT WE WERE
12 TALKING ABOUT, DON, THIS IS MELISSA, IS JUST THAT WE
13 HAVE SET A GOAL IN THIS TIMELINE THAT WE'RE DISCUSSING
14 FOR THIS SUBCOMMITTEE TO HAVE ITS CANDIDATE SLATE READY
15 TO RECOMMEND TO THE FULL ICOC BY JULY 12TH. HOWEVER,
16 WE COULD PROBABLY STEP THAT UP AND MAKE THE
17 RECOMMENDATION IN JUNE IF THE GRANTS AND STANDARDS
18 WORKING GROUP SEARCH SUBCOMMITTEES HAVE MADE THEIR
19 SLATE RECOMMENDATIONS BEFORE THE JUNE ICOC MEETING,
20 WHICH BOTH OF THEM ARE WORKING TOWARD DOING, BUT I'M
21 NOT YET CERTAIN IF THEY'LL BE ABLE TO DO THAT. SO
22 WE'LL EITHER DO OURS IN JULY, OR POSSIBLY STEP IT UP
23 AND DO IT IN JUNE. THAT WAS THE ONLY POINT THAT I WAS
24 MAKING.

25 MR. REED: THANK YOU.

1 MS. KING: OKAY. THANK YOU.

2 CHAIRMAN FRIEDMAN: ARE THERE ANY MEMBERS OF
3 THE PUBLIC AT UC DAVIS? I DON'T REMEMBER, CLAIRE, IF
4 YOU SAID THERE WAS OR NOT, WHO WOULD LIKE TO COMMENT.

5 DR. POMEROY: WE DON'T HAVE ANY RIGHT HERE
6 RIGHT NOW.

7 CHAIRMAN FRIEDMAN: WE HAVE A MEMBER OF THE
8 PUBLIC HERE. WOULD YOU LIKE AN OPPORTUNITY TO COMMENT
9 ABOUT THE PROPOSED TIMELINES? OKAY. AND HE WILL DEFER
10 AT THIS MOMENT.

11 LET ME -- LET ME JUST MAKE ONE OTHER POINT,
12 IF I MAY, AND THEN A QUESTION, MELISSA. THE OTHER
13 POINT IS THIS IS A TIMELINE THAT I THINK IS VERY
14 IMPORTANT TO LAY OUT AND FOR US TO TRY AND ADHERE TO.
15 THAT SAID, THE QUALITY OF OUR DISCUSSIONS, THE QUALITY
16 OF THE VETTING PROCESS, GETTING THE VERY BEST
17 CANDIDATES, AND DOING THIS IN THE MOST PROFESSIONAL WAY
18 IS, OF COURSE, THE PRIMARY GOAL.

19 AND IF FOR ANY REASON THE TIMELINE SLIPS, IF
20 IT'S IN THE INTEREST OF BETTER QUALITY, THEN I'M
21 CERTAINLY GOING TO BE OKAY WITH THAT. I THINK THAT
22 WE'VE LAID OUT A SCHEDULE HERE THAT WILL ALLOW US TO
23 BOTH HAVE GOOD QUALITY DISCUSSIONS AND VETTING AND HAVE
24 AN APPROPRIATE TIMELINE.

25 MELISSA, IS THERE ANY ACTION, FORMAL ACTION,

1 THAT WE NEED TO TAKE ON THIS?

2 MS. KING: I DON'T THINK SO. AS LONG AS
3 EVERYBODY'S COMFORTABLE WITH THIS TIMELINE. I DON'T
4 NECESSARILY THINK WE NEED TO VOTE ON IT.

5 CHAIRMAN FRIEDMAN: I DON'T THINK WE NEED A
6 VOTE, BUT IT WOULD BE THE SENSE OF THE COMMITTEE, THEN,
7 THAT WE WILL PRESENT THIS TO THE FULL ICOC AT THE NEXT
8 MEETING. AND THIS WILL BE, OF COURSE, MATERIAL THAT
9 WILL BE POSTED ON THE WEB BEFORE THAT.

10 MS. KING: RIGHT.

11 CHAIRMAN FRIEDMAN: SO THAT EVERYONE KNOWS
12 WHAT OUR EXPECTATIONS ARE.

13 MS. KING: YES. AND I DO HAVE TWO POINTS TO
14 MAKE RELATED TO THAT FOR THIS SUBCOMMITTEE TO CONSIDER
15 DURING THIS DISCUSSION AS WELL. AND THOSE ARE ONE,
16 WHEN WILL WE HAVE OUR NEXT MEETING? IT WOULD BE GOOD
17 TO TRY AND GET THAT SCHEDULED AS SOON AS POSSIBLE SINCE
18 ALL OF YOU ARE SO BUSY. AND THEN SECOND, DO WE WANT TO
19 INCLUDE THE NOMINATION DEADLINE OF APRIL 18TH, WHICH IS
20 WHAT I HAVE IN THIS TIMELINE, AS OPPOSED TO THE ONE
21 THAT IS NOW LISTED ON THE WEBSITE, WHICH IS MARCH 28TH.

22 I'M BASICALLY ASKING FOR PERMISSION TO GO BY
23 THIS PROPOSED TIMELINE AND CHANGE THE NOMINATION
24 DEADLINE TO APRIL 18TH.

25 CHAIRMAN FRIEDMAN: AND I'M HAPPY TO HAVE

1 DISCUSSION ABOUT THAT, FIRST MEMBERS OF THE COMMITTEE.

2 JOHN, ANY COMMENTS YOU HAVE ABOUT THAT?

3 DR. REED: NO, NOT HERE.

4 CHAIRMAN FRIEDMAN: FRANCISCO OR CLAIRE, I
5 SHOULD SAY?

6 DR. POMEROY: NO, THANK YOU.

7 CHAIRMAN FRIEDMAN: TED?

8 DR. LOVE: SOUNDS FINE WITH ME. I'M ON
9 BOARD.

10 CHAIRMAN FRIEDMAN: MR. CHAIRMAN?

11 MR. KLEIN: NO. NO PROBLEM.

12 CHAIRMAN FRIEDMAN: I PREFER TO HAVE THE
13 EXTRA TIME, BECAUSE I WOULD LIKE THIS PROCESS TO BE AS
14 OPEN TO THE PUBLIC, AND TO HAVE AS MUCH ACCESS TO GOOD
15 NAMES AS WE POSSIBLY CAN GET. AND I BELIEVE THE
16 MINIMAL INCREASE IN TIME HERE IN ORDER TO GARNER MORE
17 PUBLIC COMMENTARY IS A REALLY VALUABLE THING. SO I'M
18 VERY MUCH IN FAVOR OF THAT. GOOD.

19 IF THERE'S NOTHING ELSE TO TALK ABOUT WITH
20 RESPECT TO THE TIMELINES, WOULD IT BE ALL RIGHT THEN IF
21 WE MOVE TO THE SECOND ITEM ON THE AGENDA, WHICH IS THE
22 PROPOSED SCORING SYSTEM. I WANT TO THANK MELISSA FOR
23 WORKING SO HARD ON THIS. WHAT WE TRIED TO DO HERE WAS
24 TO MAKE IT AS STRAIGHTFORWARD AND SIMPLE, TO INTEGRATE
25 THE VARIOUS EXPECTATIONS THAT WE HAD FOR EACH OF THE

1 FOUR PUBLIC MEMBERS. THESE ARE PEOPLE WHO LIVE IN
2 CALIFORNIA, WHO HAVE REAL SKILLS WITH RESPECT TO
3 DEVELOPMENT OF PROPERTY, ESPECIALLY SCIENTIFIC
4 PROPERTY, AND WHO HAVE NO CONFLICTS OF INTEREST, THAT
5 THEY WON'T PROFIT IN ANY INDIRECT OR DIRECT WAY.

6 AND AS WE BEGAN TO SEE NAMES COMING IN, IT
7 STRUCK US THAT THESE WERE HIGHLY QUALIFIED INDIVIDUALS,
8 AND THAT IT MIGHT BE DIFFICULT TO DISTINGUISH ONE FROM
9 THE OTHER. AND SO IN ORDER TO HELP OUR WORKING GROUP
10 MEMBERS HAVE AN OBJECTIVE AND STRAIGHTFORWARD WAY TO
11 ASSIGN RANKINGS, WE CAME UP WITH A SIMPLE SYSTEM WHICH
12 LAYS OUT -- THIS IS TAKEN FROM THE BODY OF THE
13 PROPOSITION AS TO WHAT THE GOALS AND EXPERIENCES SHOULD
14 BE AS MODIFIED BY THE -- OUR COMMITTEE AND THE ICOC
15 WHAT WE THOUGHT SHOULD BE ADDITIONAL THINGS.

16 WE'VE ASSIGNED SOME ARBITRARY LEVELS HERE,
17 MORE THAN 15 YEARS, MORE THAN 10 YEARS, MORE THAN 8
18 YEARS. ONE COULD ARGUE WITH THAT; AND IF THE MEMBERS
19 WOULD LIKE TO PICK DIFFERENT THRESHOLDS, WE'D BE MORE
20 THAN HAPPY TO ACCOMMODATE THEM IN THAT REGARD. BUT I
21 THINK THERE'S REAL VALUE IN HAVING SOME OBJECTIVE
22 CRITERIA THAT WILL ALLOW THESE TEAMS, AND YOU RECALL WE
23 HAVE TEAMS OF TWO PEOPLE, EACH OF WHOM WILL BE ASSIGNED
24 A COHORT OF CANDIDATES TO THEN RANK THOSE CANDIDATES,
25 WILL THEN INTEGRATE ALL THOSE. WE'LL THEN BRING TO THE

1 ICOC A SLATE OF PEOPLE. AND WE'RE GOING TO BRING A
2 SLATE WHICH IS LARGER THAN THE MINIMUM NUMBER THAT WE
3 NEED IN ORDER TO GIVE THE ICOC A CHANCE OF REAL CHOICE.
4 AND WE WILL HAVE AS MANY HIGHLY, HIGHLY QUALIFIED
5 CANDIDATES AS WE CAN FIND TO BRING FORWARD.

6 AND SO WHAT I'D LIKE TO DO, IF I MAY, IS TO
7 INVITE THE COMMITTEE'S COMMENT AND CRITICISM AND
8 SUGGESTIONS ON THIS DRAFT SCORING DOCUMENT. AND THEN
9 WE'LL HAVE A ROUND OF DISCUSSION FROM THE PUBLIC. SO
10 MAY I BEGIN THIS TIME AT STANFORD, PLEASE. MR. KLEIN?

11 MR. KLEIN: MR. CHAIRMAN, MY UNDERSTANDING IS
12 THAT AN INDIVIDUAL WOULD IN THE ALTERNATIVE QUALIFY
13 UNDER ONE OF THESE BOXES. THEY WON'T PICK UP SCORING
14 IN EACH OF THESE BOXES. THESE ARE ALL POINTS IN THE
15 ALTERNATIVE.

16 CHAIRMAN FRIEDMAN: IF I UNDERSTAND YOUR
17 QUESTION CORRECTLY, THAT'S RIGHT. IF YOU FILLED IN --
18 LET'S LOOK AT CATEGORY 4, FOR EXAMPLE, THE HIGHEST. IF
19 A PERSON HAD MULTIPLE -- WE SAY TWO OR MORE OF THE
20 FOLLOWING CRITERIA UNDER THE SECOND BULLET POINT. IF
21 THE PERSON HAD FOUR OR MORE, THAT WOULD MAKE THAT
22 PERSON HIGHER QUALIFIED YET. AND WE BELIEVE THAT THERE
23 IS SOME FLEXIBILITY THERE FOR THE INDIVIDUAL TEAMS TO
24 HELP SCORE THOSE.

25 IN A SENSE, FILLING THOSE DOTS IN HELPS YOU

1 TO KNOW JUST HOW QUALIFIED THE PERSON IS. BUT THIS
2 WAS -- WE WANTED TO GET SOMETHING THAT WAS SIMPLE AND
3 NOT TOO CUMBERSOME. AND MELISSA WAS CAREFUL TO AVOID
4 ANY SUGGESTION OF CHAD.

5 MR. KLEIN: I UNDERSTAND. SO, FOR EXAMPLE,
6 IF SOMEONE WERE TO HAVE 15 YEARS OF EXPERIENCE UNDER
7 THIS CATEGORY, THEY MIGHT GET MORE POINTS, BUT THEY
8 WOULD ALSO GIVE COMMENTARY WHICH MIGHT SAY THAT THEY
9 HAD FOUR DIFFERENT OF THE CRITERIA MET UNDER THE BULLET
10 POINT VERSUS TWO.

11 CHAIRMAN FRIEDMAN: THAT'S CORRECT.

12 MR. KLEIN: YOU GET THE BENEFIT OF BOTH THE
13 NUMERICAL SCORE AND THE COMMENTARY.

14 CHAIRMAN FRIEDMAN: EXACTLY. THAT'S EXACTLY
15 CORRECT. AND IN ORDER TO GET THE FOUR, YOU'D HAVE TO
16 HAVE ALL THE -- YOU'D HAVE TO HAVE THE MAJOR FEATURES
17 REPRESENTED. YOU COULDN'T HAVE 15 YEARS OF EXPERIENCE
18 AND NONE OF -- AND NONE OF THE SECOND BULLET POINT.

19 MR. KLEIN: RIGHT.

20 CHAIRMAN FRIEDMAN: RIGHT. RIGHT. YOU'RE
21 READING IT EXACTLY AS WE INTENDED IT.

22 MR. KLEIN: NO ADDITIONAL COMMENT.

23 CHAIRMAN FRIEDMAN: TED, ANY COMMENTS THAT
24 YOU HAVE, PLEASE?

25 DR. LOVE: NO. I THOUGHT IT WAS A GOOD

1 DOCUMENT. I DIDN'T REALLY THINK ABOUT CANDIDATES.
2 MAYBE THE ONLY THOUGHT I HAD IN THERE WAS THAT
3 SOMETIMES, I THINK, WE'LL RUN INTO CANDIDATES THAT HAVE
4 DONE EXTRAORDINARY THINGS THAT MAY OVERCOME YEARS OF
5 EXPERIENCE BEING THE NUMBER ONE THING BECAUSE THIS IS
6 VERY MUCH, I THINK, DRIVEN BY YEARS OF EXPERIENCE. BUT
7 I THINK THERE'S A FLEXIBILITY TO ACCOUNT FOR THAT.

8 CHAIRMAN FRIEDMAN: THAT'S EXACTLY RIGHT.
9 AND THERE IS A PLACE ON THE SCORING SHEET, THE
10 WORKSHEETS THAT I BELIEVE EVERYONE HAS SEEN, WHERE YOU
11 DO HAVE OTHER UNIQUE FEATURES THAT THE CANDIDATE HAS,
12 AND YOU WOULD BE ABLE TO PUT TEXT IN THERE, YOU KNOW,
13 SOME EXTRAORDINARY THING THAT WE DIDN'T THINK OF IN
14 THESE CRITERIA. YOU'RE ABSOLUTELY RIGHT, TED.

15 CLAIRE, ANY COMMENTS THAT YOU HAVE, PLEASE?

16 DR. POMEROY: YEAH, I HAD A COUPLE OF
17 COMMENTS. I FIRST WANT TO CONGRATULATE YOU ON COMING
18 UP WITH SUCH A GOOD SYSTEM. MY FIRST COMMENT RELATES
19 TO WHERE TED, I THINK, WAS GOING, WHICH IS I HAVE THIS
20 ANXIETY THAT WE'LL HAVE THE PERFECT CANDIDATE ON ALL
21 ACCOUNTS WHO ONLY HAS, YOU KNOW, 12 YEARS OF
22 EXPERIENCE. AND WE LEAVE THEM OUT BY THIS.

23 THE PROBLEM WITH THESE SCORING CRITERIA IS,
24 YOU KNOW, FULL DISCLOSURE KIND OF RECRUIT IS THAT YOU
25 MIGHT BE CHALLENGED IF YOU TOOK SOMEONE WHO ONLY MET

1 OFFICIALLY A THREE BECAUSE OF THEIR 12 YEARS OF
2 EXPERIENCE AND DIDN'T TAKE SOMEONE WHO CAME OUT AS A
3 FOUR, EVEN THOUGH THE PERSON WITH 12 WAS THE VERY BEST
4 CANDIDATE YOU COULD POSSIBLY IMAGINE. I'M WONDERING IF
5 WE WANT TO PUT RANGES IN FOR YEARS OF EXPERIENCE, YOU
6 KNOW, AND WE COULD GIVE WEIGHT WITHIN THAT. BUT I DO
7 HAVE THAT CONCERN.

8 CHAIRMAN FRIEDMAN: MELISSA WANTS TO MAKE A
9 COMMENT, AND THEN I'LL COMMENT. SO PLEASE, MELISSA.

10 MS. KING: THANKS. I JUST WANTED TO SAY
11 THAT, CLAIRE, I THINK THAT YOUR IDEA TO INCLUDE A RANGE
12 IS GOOD. AND MAYBE WE WANT TO PUT THE RANGE HERE OF 10
13 TO 15, SINCE FOR A 3, YOU NEED 10 YEARS OF EXPERIENCE.
14 BUT I JUST WANTED TO LET YOU ALL KNOW THAT, WHERE I WAS
15 GETTING THE IDEA FOR 15 YEARS WAS FROM A LOT OF THE
16 CANDIDATES THAT WE'VE GOTTEN ALREADY FROM SOME
17 COMMITTEE MEMBERS AND FROM OTHER CHANNELS.

18 AND IT SEEMS TO ME THAT ACROSS THE BOARD THE
19 CANDIDATES THAT WE WERE GETTING THAT TENDED TO HAVE A
20 LOT OF THE CRITERIA THAT WE WERE LOOKING FOR, OR AT
21 LEAST ONE OR MORE, ALSO HAD 20 TO 25 YEARS EXPERIENCE.
22 SO I ACTUALLY THOUGHT THAT 15 WAS PRETTY LOW AS FAR AS
23 THE NUMBER OF YEARS THAT PEOPLE I EXPECT TO APPLY FOR
24 THESE POSITIONS WILL HAVE.

25 BUT I'M ALSO HAPPY TO PUT A RANGE IN THERE.

1 I JUST WANTED TO LET YOU KNOW.

2 DR. POMEROY: YEAH. WELL, IT SOUNDS LIKE A
3 LOT OF THOUGHT, LIKE I SAID. BUT I MIGHT BE
4 COMFORTABLE IF THE TOP TWO CATEGORIES WERE, SAY, YOU
5 KNOW, 10 TO 15 PLUS. AND YOU'VE GOT MORE CREDIT IF YOU
6 WERE 15.

7 MS. KING: UH-HUH .

8 DR. POMEROY: BUT IT DIDN'T LEGALLY BOX US IN

9 DR. PRIETO: DR. FRIEDMAN?

10 CHAIRMAN FRIEDMAN: YES.

11 DR. PRIETO: HI, FRANCISCO PRIETO HERE.

12 CHAIRMAN FRIEDMAN: OH, WELCOME, FRANCISCO.

13 GLAD TO HAVE YOU HERE. PLEASE.

14 DR. PRIETO: THANK YOU. I JUST WANTED TO
15 ECHO CLAIRE'S COMMENT. I HAD THE SAME THOUGHTS WHEN I
16 SAW THESE CRITERIA BECAUSE I DIDN'T WANT SOMEONE WHO
17 CAME ACROSS IN INTERVIEW AND, YOU KNOW, IN OUR OTHER
18 EVALUATIONS AS CLEARLY A TOP CANDIDATE TO BE DOWNGRADED
19 BECAUSE OF LACK OF A CERTAIN NUMBER OF YEARS OF
20 EXPERIENCE. I REALIZE EXPERIENCE IS IMPORTANT, BUT I'D
21 BE MORE COMFORTABLE WITH A RANGE OR HAVING A SOFTER
22 CRITERIA THERE.

23 MR. KLEIN: THIS IS BOB KLEIN. IF I COULD
24 ASK A QUESTION. CLAIRE AND DR. PRIETO -- DR. POMEROY
25 AND DR. PRIETO.

1 DR. POMEROY: YOU PICKED UP THE BODY LANGUAGE
2 HERE.

3 MR. KLEIN: THE QUESTION I HAD IS PERHAPS WE
4 COULD MELT THESE TWO BY SAYING THAT IF SOMEONE HAS ONLY
5 8 -- HAD EIGHT OR TEN YEARS OF EXPERIENCE, THEY COULD
6 MOVE INTO THE TOP CATEGORY IF THEY HAD THREE OR MORE OF
7 THE FOLLOWING CRITERIA.

8 DR. POMEROY: YOU KNOW, I LIKE WHERE YOU'RE
9 GOING.

10 MR. KLEIN: SO IF YOU COULD SAY THAT SOMEONE
11 QUALITATIVELY MET THREE OR MORE OF THE FOLLOWING
12 CRITERIA, THEN EVEN THOUGH THEY HAD A LOWER NUMBER OF
13 YEARS, THEY COULD MOVE INTO THE TOP CRITERIA.

14 DR. LOVE: AND GET THE HIGHEST SCORE.

15 MR. KLEIN: THAT'S RIGHT.

16 DR. POMEROY: YEAH, I'D BE TOTALLY
17 COMFORTABLE WITH THAT.

18 DR. LOVE: I LIKE THAT.

19 CHAIRMAN FRIEDMAN: AND THAT'S A VERY
20 STRAIGHTFORWARD MODIFICATION THAT WE COULD MAKE.

21 IF I COULD ADD ONE OTHER THING, THOUGH. I
22 DIDN'T SEE THE SCORING SYSTEM AS A HARD NUMERIC SYSTEM.
23 I SAW THIS AS A WAY OF BEGINNING TO FILTER CANDIDATES.
24 I WOULD, FOR EXAMPLE, LEAVE TO THE DISCRETION OF THE
25 TWO-MEMBER TEAMS FIRST AND THEN TO THE DISCRETION OF

1 OUR ENTIRE SUBCOMMITTEE, AND THEN TO DISCRETION OF THE
2 ENTIRE ICOC OF, YOU KNOW, WHICH CANDIDATES WE
3 ULTIMATELY PICK.

4 AND IT WOULDN'T BE NECESSARILY BASED ON A
5 NUMERIC SCORE. I WAS USING THESE SCORES AS A WAY OF
6 BEGINNING TO GROUP CANDIDATES, BUT I AM TOTALLY
7 COMFORTABLE WITH THE IDEA OF MELDING -- BLENDING, IF
8 YOU WILL, TO GIVE GREATER POWER TO MORE OF THE CRITERIA
9 AND SOME FLEXIBILITY ON YEARS OF EXPERIENCE.

10 DR. POMEROY: IT SOUNDS LIKE WE'RE ALL
11 AGREEING ON THIS, BUT I WOULD JUST SAY THAT WE JUST
12 NEED TO REMEMBER THAT WHEN WE REJECT SOMEBODY, OR DON'T
13 ACCEPT SOMEBODY, THEY MAY COME BACK AND LOOK AT THIS
14 AND CHALLENGE US. SO WE DO WANT TO BE CAREFUL ABOUT
15 KEEPING IT PRETTY FLEXIBLE.

16 I HAD ONE OTHER COMMENT, IF I MIGHT, WHICH IS
17 A LITTLE DIFFERENT TACK. I THOUGHT THAT MIGHT BE NICE
18 TO PUT IN SOME CRITERIA ABOUT OPENNESS, COMMUNICATION
19 SKILLS, LEADERSHIP, LACK OF CONFLICT OF INTEREST. I
20 MEAN, SINCE TRANSPARENCY AND NO CONFLICT OF INTEREST
21 HAVE BEEN SO IMPORTANT TO EVERYONE, WHY NOT PUT THEM IN
22 THE CRITERIA?

23 MR. KLEIN: I THINK THAT'S A GREAT IDEA.
24 PARTICULARLY, WE HAVE SPECIFIC CONFLICT REQUIREMENTS
25 THAT ARE IN THE INITIATIVE ON THIS MATTER. AND WE

1 SHOULD PROBABLY PUT THOSE RIGHT INTO THE CRITERIA
2 BECAUSE THOSE ARE THRESHOLDS TO QUALIFY.

3 DR. POMEROY: EXACTLY.

4 CHAIRMAN FRIEDMAN: I THINK THAT'S A GOOD
5 SUGGESTION, AND WE COULD CERTAINLY MODIFY THAT TO
6 HAVE -- TO SAY THAT IF ANY OF THESE THINGS ARE TRUE,
7 THE PERSON CANNOT BE A CANDIDATE. AND WE WILL LIST
8 THOSE OUT.

9 MS. KING: AND I JUST WANTED TO SAY ABOUT
10 THAT, THAT THE EXCLUSION CRITERIA THAT WE TALKED ABOUT
11 AT THE LAST MEETING ARE ACTUALLY INCLUDED ON THE
12 NOMINATION FORM. AND ALREADY WE'VE BEEN USING, DR.
13 FRIEDMAN AND I, HAVE BEEN USING THOSE EXCLUSION
14 CRITERIA, ALONG WITH ADVICE FROM LEGAL COUNSEL, AS WE
15 SCREEN THE CANDIDATES THAT COME IN THE DOOR. AND
16 ALREADY TWO OF THE CANDIDATES THAT HAVE COME THROUGH TO
17 US RECOMMENDED BY COMMITTEE MEMBERS, WE'VE HAD TO AGREE
18 WITH THEM THAT ACTUALLY THEY SHOULDN'T EVEN APPLY
19 BECAUSE THEY HAVE THE CONFLICT.

20 SO IN OTHER WORDS, WE CAN --

21 CHAIRMAN FRIEDMAN: I LIKE THIS AS A SECOND
22 SCREEN.

23 MS. KING: YEAH.

24 CHAIRMAN FRIEDMAN: WE DO IT THE FIRST TIME,
25 AND THEN WE DO IT A SECOND TIME. AND I THINK THAT JUST

1 ADDS CREDIBILITY TO THE PROCESS.

2 DR. POMEROY: YEAH. I THINK THIS REALLY
3 ABOUT CLARIFYING IN ONE PLACE --

4 CHAIRMAN FRIEDMAN: THAT'S FINE.

5 DR. POMEROY: WHAT OUR VALUES ARE.

6 CHAIRMAN FRIEDMAN: I LIKE THAT, CLAIRE.
7 THANK YOU.

8 FRANCISCO, ARE THERE OTHER COMMENTS THAT YOU
9 HAVE?

10 DR. PRIETO: NO, I AGREE. WELL, BOTH ON THE
11 NEGATIVE CRITERIA AND ON THE POSITIVE CRITERIA,
12 OPENNESS AND LEADERSHIP SKILLS, PEOPLE WHO HAVE
13 DEMONSTRATED THAT. I THINK IT'S STATING OUTRIGHT THAT
14 THOSE ARE INCLUDED IN OUR CRITERIA, I THINK, HELPS
15 TO -- MAY HELP TO EXPLAIN SOME OF THE DECISIONS WE
16 MAKE. THAT IF PEOPLE WILL SAY THAT A CERTAIN PERSON
17 NUMERICALLY, OR ON WHATEVER BASIS, HAD MORE EXPERIENCE,
18 BUT I THINK WE SHOULD BE ABLE TO COME BACK AND SAY FROM
19 THE OUTSET WE WERE LOOKING FOR OTHER THINGS AS WELL,
20 AND WE SAW THEM IN THIS PERSON --

21 CHAIRMAN FRIEDMAN: I THINK --

22 DR. PRIETO: -- WHAT WE WERE LOOKING FOR.

23 CHAIRMAN FRIEDMAN: I THINK THAT'S A VALUABLE
24 SET OF POINTS YOU'RE MAKING. THANK YOU.

25 COULD I ASK, PLEASE, IF JOHN REED HAS ANY

1 COMMENTS YOU'D LIKE TO MAKE?

2 DR. REED: I HAVE NO ADDITIONAL COMMENTS TO
3 MAKE BEYOND WHAT OTHER COMMITTEE MEMBERS HAVE MADE.

4 CHAIRMAN FRIEDMAN: SUPER. CAN I ASK, THEN,
5 FOR A ROUND OF PUBLIC COMMENT, DISCUSSION, AND
6 QUESTIONS? AND I'LL BEGIN HERE IN DUARTE. ANY
7 COMMENTS?

8 ARE THERE ANY COMMENTS FROM THE PUBLIC --
9 JOHN, THERE'S SEVERAL PUBLIC MEMBERS WHERE YOU ARE?

10 DR. REED: NO. I HAVE TWO HERE.

11 CHAIRMAN FRIEDMAN: OH, TWO HERE. GOOD.
12 WOULD THEY LIKE TO SAY ANYTHING?

13 DR. REED: NO. THEY HAVE DECLINED.

14 CHAIRMAN FRIEDMAN: OKAY. CLAIRE AND
15 FRANCISCO, ANY PUBLIC?

16 DR. POMEROY: NONE.

17 DR. PRIETO: NO, THANK YOU.

18 CHAIRMAN FRIEDMAN: TED?

19 DR. LOVE: NO. NO ONE HERE.

20 CHAIRMAN FRIEDMAN: AND IN STANFORD. BOB,
21 ANY MEMBERS OF THE PUBLIC?

22 MR. KLEIN: NO. NO ONE HERE.

23 CHAIRMAN FRIEDMAN: OKAY.

24 SO THIS HAS BEEN A VERY VALUABLE DISCUSSION.
25 LET ME JUST SUMMARIZE, IF I MAY, TO MAKE SURE THAT

1 WE'VE CAPTURED THINGS. I THINK IT WOULD BE VALUABLE TO
2 HAVE A SHORT, IF YOU WILL, OVERALL COMMENT AT THE
3 BEGINNING OF THIS THAT SAYS THAT WHILE THESE NUMERIC
4 CRITERIA ARE IMPORTANT, THERE ARE A VARIETY OF OTHER
5 CATEGORICAL FEATURES THAT MEMBERS WILL TAKE INTO
6 CONSIDERATION IN SCORING CANDIDATES.

7 THAT WE MAKE MORE FLEXIBLE THE YEARS OF
8 EXPERIENCE, AND WE GIVE EXTRA WEIGHT TO HAVING MORE OF
9 THE CRITERIA; THAT WE INDICATE THINGS SUCH AS
10 COMMUNICATION SKILLS, LEADERSHIP, THE OTHER GENERAL
11 LEADERSHIP ASPECTS THAT WERE MENTIONED, ESPECIALLY BY
12 FRANCISCO, TO MAKE SURE THAT THOSE GET SOME ADDITIONAL
13 WEIGHT; AND THAT WE WON'T BE ACCUSED LATER OF NOT
14 HAVING ADHERED STRICTLY TO A VERY PRECISE FORMULA SINCE
15 WE'RE SAYING FROM THE BEGINNING THAT THIS IS NOT A
16 PRECISE FORMULA. IT'S A GENERAL SET OF GUIDELINES.

17 WE WILL INCLUDE THE DISQUALIFYING CRITERIA IN
18 A FORMAL WAY, SO THAT WILL BE PERFECTLY SEEN, EVEN
19 THOUGH WE HAVE IT IN ANOTHER PLACE. BUT THIS WILL BE A
20 DOUBLE-CHECK ON IT. AND I HOPE -- DOES THAT SEEM TO
21 CAPTURE THE GENERAL TENOR OF THE DISCUSSION?

22 MR. KLEIN: I THINK SO.

23 DR. POMEROY: SOUNDS GOOD.

24 CHAIRMAN FRIEDMAN: GOOD. THEN AGAIN,
25 MELISSA, WE DON'T NEED A FORMAL ACTION ON THIS? I

1 WOULD, HOWEVER, SAY THAT I BELIEVE THIS SHOULD BE
2 POSTED ON THE WEB AS WELL BECAUSE I'D LIKE THE MEMBERS
3 OF THE PUBLIC WHO AREN'T AT THESE MEETINGS TO SEE WHAT
4 WE'RE TRYING TO DO.

5 MS. KING: YES.

6 CHAIRMAN FRIEDMAN: AND I ASSUME THERE WILL
7 BE NO OBJECTION TO THAT.

8 MS. KING: NO. AND WHAT I CAN DO IS MODIFY
9 IT AND SEND IT BACK TO EVERYBODY.

10 CHAIRMAN FRIEDMAN: EXACTLY. SO WHAT MELISSA
11 IS SAYING IS SHE'LL MODIFY THIS IN ACCORDANCE WITH THE
12 DISCUSSION, SHE'LL SEND IT TO THE COMMITTEE MEMBERS, AS
13 WE USUALLY DO, WITH YOUR QUICK TURNAROUND AND APPROVAL,
14 IT WILL THEN BE POSTED, AND IT WILL BE THE WORKING
15 DOCUMENT.

16 MR. KLEIN: MR. CHAIRMAN, ON THE CRITERIA
17 ITSELF, SO THAT THE PUBLIC UNDERSTANDS THERE WAS A
18 CONSENSUS, IT MIGHT BE A GOOD THING JUST TO HAVE A
19 MOTION TO ADOPT THOSE WITH THE CLARIFICATIONS YOU'VE
20 STATED.

21 CHAIRMAN FRIEDMAN: I'M HAPPY TO ENTERTAIN
22 THAT, BOB. WOULD ANYONE LIKE TO MAKE THAT MOTION?

23 DR. PRIETO: FRANCISCO PRIETO. CAN I SO
24 MOVE.

25 MR. KLEIN: SECOND.

1 CHAIRMAN FRIEDMAN: IT'S BEEN SECONDED. AND
2 WHAT I'LL DO IS ASK, IS THERE ANYONE -- IS THERE ANY
3 ONE OF THE COMMITTEE MEMBERS THAT WISHES TO VOTE
4 AGAINST THIS?

5 MR. KLEIN: YOU NEED A ROLL CALL VOTE BECAUSE
6 IT'S A TELECONFERENCE.

7 CHAIRMAN FRIEDMAN: THANK YOU.

8 MR. KLEIN: I JUST LEARNED THAT MYSELF
9 RECENTLY.

10 CHAIRMAN FRIEDMAN: THANK YOU. I DIDN'T
11 REALIZE THAT, SO I'M GLAD TO KNOW THAT. THEN, MELISSA,
12 WOULD YOU PLEASE BE SO KIND AS TO CALL THE ROLL.

13 MS. KING: ABSOLUTELY. ALL RIGHT.

14 MICHAEL FRIEDMAN?

15 CHAIRMAN FRIEDMAN: I'M IN FAVOR.

16 MS. KING: BOB KLEIN?

17 MR. KLEIN: YES.

18 MS. KING: TED LOVE?

19 DR. LOVE: YES.

20 MS. KING: CLAIRE POMEROY?

21 DR. POMEROY: YES.

22 MS. KING: FRANCISCO PRIETO?

23 DR. PRIETO: YES.

24 MS. KING: JOHN REED?

25 DR. REED: YES.

1 CHAIRMAN FRIEDMAN: THANK YOU VERY MUCH.
2 THANK YOU, BOB, FOR THAT -- FOR MAKING THAT CLEAR.
3 GOOD.

4 THE THIRD ITEM WE HAVE ARE THE DRAFT
5 WORKSHEETS THAT HAVE BEEN PUT TOGETHER FOR -- AGAIN, I
6 HOPE THE COMMITTEE DOESN'T MIND. WE HAVE, MELISSA AND
7 I, WE'RE TRYING TO MAKE THIS PROCESS AS SIMPLE AS WE
8 COULD MAKE IT BECAUSE WE REALLY ARE CONCERNED ABOUT THE
9 AMOUNT OF TIME THAT YOU COMMITTEE MEMBERS ARE WORKING
10 ON THIS. AND TO MAKE THIS AS SIMPLE AS WE COULD MAKE
11 IT, NOT ONLY FOR YOU TO SCORE CANDIDATES, BUT FOR US TO
12 SHARE AROUND WHEN WE GET TOGETHER TO GO THROUGH WHAT I
13 SUSPECT IS GOING TO BE A DIFFICULT FINAL ROUND OF
14 SELECTION JUST BASED ON THE QUALITY OF THE EARLY
15 CANDIDATES.

16 MELISSA, WOULD YOU LIKE TO COMMENT ON ANY OF
17 THIS, PLEASE?

18 MS. KING: SURE. FIRST OF ALL, I JUST WANT
19 TO TELL EVERYBODY THAT I SENT THIS DOCUMENT THAT DR.
20 FRIEDMAN IS TALKING ABOUT TO EVERYBODY VIA E-MAIL. AND
21 IT IS VERY MUCH A DRAFT, BUT IT ISN'T NECESSARILY
22 SOMETHING THAT I THINK WE NEED TO PUT ON THE WEBSITE.
23 AND SO I WOULD LOVE TO HEAR PEOPLE'S COMMENTS ON THIS
24 AND FOR OTHER IDEAS FOR THINGS TO ADD TO IT. BUT IT'S
25 NOT A DOCUMENT THAT IS -- THAT IS THERE FOR PUBLIC

1 EITHER. IT'S JUST SOMETHING THAT I HAD E-MAILED TO THE
2 COMMITTEE. I'M HOPING YOU ALL HAVE IT IN FRONT OF YOU,
3 OR THAT YOU REMEMBER THE DOCUMENT DR. FRIEDMAN IS
4 TALKING ABOUT.

5 CHAIRMAN FRIEDMAN: THE GOAL HERE WAS TO HAVE
6 A CONSISTENT FORMAT SO THAT WHEN WE ALL GOT TOGETHER,
7 WE WOULDN'T HAVE TO BE MERGING ALL KINDS OF DIFFERENT
8 IDEAS.

9 MR. KLEIN: WE CAN'T ACTUALLY TAKE ANY ACTION
10 ON AND ITEM THAT WE DON'T HAVE DISTRIBUTION COPIES FOR
11 THE PUBLIC.

12 MS. KING: RIGHT. AND THERE'S NO ACTION, I
13 THINK THAT WE NEED TO TAKE.

14 MR. KLEIN: OKAY.

15 CHAIRMAN FRIEDMAN: I JUST -- I ASK YOU TO
16 LOOK AT YOUR E-MAILS. AND YOU CAN EACH USE YOUR OWN
17 SCORING SHEETS, OF COURSE, COME UP WITH ANYTHING THAT
18 YOU WOULD LIKE.

19 MS. KING: THIS IS JUST A SUGGESTED DOCUMENT
20 TO WORK FROM. AND IF ANYONE HAD ANY COMMENTS, WE COULD
21 TAKE THOSE.

22 MR. KLEIN: WILL YOU POST THAT ON THE
23 WEBSITE?

24 CHAIRMAN FRIEDMAN: I THINK ACTUALLY WE
25 SHOULD.

1 MS. KING: YES. SURE.

2 CHAIRMAN FRIEDMAN: I SEE NOT PROBLEM IN
3 DOING THAT. I THINK IT IS -- IT IS JUST A DRAFT OF A
4 WORKING DOCUMENT. AND I THINK, AGAIN, SINCE THERE'S --
5 SINCE IT'S UTTERLY INNOCUOUS AND SIMPLE AND WOULD BE
6 DESIGNED BY ANYBODY, I THINK IT MAKES A LOT OF SENSE TO
7 JUST POST IT ON THE WEBSITE.

8 MS. KING: AND THIS IS A WORKSHEET THAT THE
9 INTERVIEW TEAMS CAN USE WHILE YOU'RE DOING YOUR
10 INTERVIEWS OF CANDIDATES. BUT LIKE DR. FRIEDMAN SAID,
11 YOU CAN CERTAINLY GO OUTSIDE THE BOUNDS OF THIS ON THIS
12 WORKSHEET.

13 CHAIRMAN FRIEDMAN: MAKE UP YOUR OWN IF YOU
14 WANT TO.

15 MS. KING: RIGHT. THIS IS JUST A SUGGESTION.
16 SO CERTAINLY WE CAN PUT IN ON THE WEBSITE, THOUGH.

17 DR. PRIETO: MELISSA?

18 MS. KING: YES.

19 DR. PRIETO: FRANCISCO PRIETO HERE. I GUESS
20 THAT PERHAPS FOR LEGAL REASONS, WE HAVE TO PUT IT ON
21 THE WEBSITE. IT JUST LOOKS TO ME LIKE A VERY BLANK
22 OPEN SPREADSHEET TO SIMPLIFY OUR NOTE TAKING DURING THE
23 INTERVIEWS.

24 MS. KING: EXACTLY.

25 DR. PRIETO: ANY CHANCE WE MIGHT RUN OUT OF

1 SERVER SPACE ONE OF THESE DAYS?

2 MS. KING: EXACTLY. I'M FINE PUTTING IT ON
3 THE WEBSITE, BUT I'M NOT SURE THAT WE REALLY NEED TO.

4 CHAIRMAN FRIEDMAN: IT'S ONLY GOING TO BE UP
5 THERE A SHORT TIME, GUYS. IT'S ONLY GOING TO BE UP
6 THERE LIKE, YOU KNOW, TWO MONTHS, AND THEN IT'S GOING
7 TO COME DOWN. BUT I THINK RIGHT NOW, IN AN ABUNDANCE
8 OF TRANSPARENCY, I WOULD RATHER HAVE EVERYTHING THAT
9 WE'RE DOING THAT SOMEONE COULD CONCEIVABLY HAVE AN
10 INTEREST IN AVAILABLE TO THEM, AND THEN THEY CAN SEE
11 THAT IT'S, YOU KNOW, THAT IT'S -- IT'S JUST VERY
12 STRAIGHTFORWARD AND SIMPLE. THERE'S NOTHING TO IT.

13 MR. KLEIN: AND THAT'S JUST MY STATEMENT IS
14 THAT IT'S -- THERE'S NOT MUCH INFORMATION THERE. IT'S
15 JUST THAT IN THE SPIRIT OF TOTAL DISCLOSURE.

16 CHAIRMAN FRIEDMAN: THAT'S EXACTLY MY POINT.
17 I'D RATHER -- I'D RATHER BE EXTRA, EXTRA CAUTIOUS IN
18 MAKING SURE THAT WE MAKE ALL THIS MATERIAL AVAILABLE
19 AND THEN PEOPLE CAN DO WITH IT AS THEY WISH.

20 MS. KING: ALL RIGHT. I WILL GET THAT UP ON
21 THE WEBSITE.

22 DR. POMEROY: AWESOME.

23 CHAIRMAN FRIEDMAN: COOL. ARE THERE OTHER
24 COMMENTS OR OTHER -- MELISSA, WHAT OTHER BUSINESS --

25 MS. KING: RELATED TO THAT, ACTUALLY --

1 CHAIRMAN FRIEDMAN: NO. NO. NEXT -- OTHER
2 AGENDA ITEMS.

3 MS. KING: SURE. AGENDA ITEM NO. 4 WAS JUST
4 AN INFORMATIONAL UPDATE ON CANDIDATE IDENTIFICATION
5 THAT DR. FRIEDMAN AND I CAN GIVE TO THE SUBCOMMITTEE
6 JUST SO YOU KNOW WHERE WE ARE. AND THE REASON I'M
7 DOING A LOT OF THE TALKING, FORGIVE ME, IS BECAUSE I AM
8 THE ONE THUS FAR THAT HAS BEEN AND WILL CONTINUE TO
9 RECEIVE INFORMATION ON CANDIDATES FROM THOSE OF YOU ON
10 THE SUBCOMMITTEE AS WELL AS THOSE SENT IN VIA THE WEB
11 AND THROUGH OTHER CHANNELS.

12 AND I JUST WANTED TO, ALONG WITH
13 DR. FRIEDMAN, THANK EVERYBODY THAT HAS SENT US
14 CANDIDATES. AND LIKE HE WAS COMMENTING ON, WE DO HAVE
15 SOME VERY GOOD ONES COMING IN THE DOOR THAT I AM GOING
16 THROUGH THE PROCESS OF PRESCREENING AND GETTING THEM TO
17 FILL OUT OUR INFORMATION FORM, MAKING SURE THAT THEY
18 DON'T HAVE ANY VERY CLEAR CONFLICTS WITH OUR EXCLUSION
19 CRITERIA, AND THEN SENDING THEM TO HIM FOR VETTING, AS
20 YOU ALL KNOW, BEFORE HE WILL THEN SEND THOSE CANDIDATES
21 TO THE DIFFERENT INTERVIEW TEAMS ONCE HE'S HAD TIME
22 TO -- HAD TIME TO VET THEM AND PUT THEM INTO CATEGORIES
23 FOR THOSE OF YOU ON THE DIFFERENT INTERVIEW TEAMS. SO
24 THAT YOU'RE NOT -- SO THAT NO ONE INTERVIEW TEAM IS
25 GETTING ALL THE REALLY GOOD CANDIDATES VERSUS -- JUST

1 AN EVEN SPREAD OF CANDIDATES.

2 MAYBE YOU WANT TO TALK MORE ABOUT YOUR
3 FEELINGS IN THAT AREA.

4 CHAIRMAN FRIEDMAN: YEAH. I THINK THIS
5 REALLY WILL SORT OF BE ASSIGNED IN A ROTATING RANDOM
6 ORDER FOR CANDIDATES THAT MEET THE MINIMAL CRITERIA. I
7 THOUGHT IT WOULD BE BETTER, AS WE -- NOW THAT WE'VE
8 DEVELOPED A SYSTEM OF SCORING, TO BEGIN TO DISTRIBUTE
9 TO THE VARIOUS TEAMS THE BIOGRAPHIES OF THE POTENTIAL
10 CANDIDATES FOR YOU TO BEGIN THE PROCESS. AND I
11 CERTAINLY WILL DO THIS ANY WAY THAT YOU ALL THINK IS
12 MOST COMFORTABLE FOR YOU.

13 I THOUGHT IT WOULD BE PREFERABLE NOT TO WAIT
14 UNTIL WE HAVE ALL THE WHOLE BOLUS, AND THEN DROP THOSE
15 ON YOU, YOU KNOW, A COUPLE OF WEEKS FROM NOW. BUT IF
16 THAT IF THERE ARE WHAT APPEAR TO BE QUALIFIED
17 INDIVIDUALS, THAT WE BEGIN TO DISTRIBUTE THOSE NOW.
18 THE ADVANTAGE OF THAT, I THINK, IS TWOFOLD. ONE IS IN
19 TERMS OF WORKFLOW. AND THE SECOND IS IN TERMS OF
20 EXPERIENCE. IS THAT WE ALL GET BETTER AS WE READ MORE
21 AND MORE OF THESE BIOS AND BEGIN TO TALK TO MORE AND
22 MORE PEOPLE.

23 WE BEGIN TO UNDERSTAND CERTAIN NUANCES THAT,
24 AT LEAST, WEREN'T SO APPARENT TO ME AT THE BEGINNING.
25 SO WE GET BETTER AND BETTER AS THE PROCESS GOES ON.

1 AND SO IF THAT FORMAT IS ACCEPTABLE TO MEMBERS OF THE
2 SUBCOMMITTEE, MELISSA AND I WILL BE HAPPY TO -- WILL BE
3 HAPPY TO DO THINGS IN THAT WAY.

4 SO LET ME JUST ASK FOR ANY DISCUSSION OR
5 COMMENTARY, FIRST FROM THE SUBCOMMITTEE MEMBERS, ABOUT
6 WHETHER THIS IS THE WAY YOU'D LIKE TO PROCEED, OR IF
7 THERE'S ANOTHER WAY THAT MELISSA AND I CAN MAKE THIS
8 MORE EFFICIENT FOR YOU. AND THEN LAST, FOR ANY PUBLIC
9 COMMENTARY.

10 SO CAN WE START, PLEASE, AT UC DAVIS. CLAIRE
11 OR FRANCISCO, ANY COMMENTS THAT YOU HAVE ABOUT THAT
12 GENERAL APPROACH?

13 DR. PRIETO: THAT SOUNDS FINE TO ME. I JUST
14 HAVE A QUESTION WHETHER IT WILL BE CIRCULATED BY
15 E-MAIL, OR -- I ASSUME THAT THAT'S OUR USUAL MANNER OF
16 COMMUNICATING NOW.

17 MS. KING: WE CAN DO THAT EITHER WAY,
18 ACTUALLY, SO IF E-MAIL WORKS FOR EVERYBODY, THAT WOULD
19 MEAN THAT YOUR STAFFER OR YOU WOULD NEED PRINT THINGS
20 OUT, SO YOU'D HAVE IT READY FOR YOU IN ORDER TO CONDUCT
21 THE INTERVIEWS. WE CAN ALSO SEND YOU HARD COPIES IF
22 THAT MAKES IT EASIER FOR YOU.

23 DR. PRIETO: I THINK E-MAIL IS FINE; AND IF
24 WE SAVE A LITTLE MONEY ON PRINTING COSTS, SO MUCH THE
25 BETTER.

1 CHAIRMAN FRIEDMAN: IT ALSO MAKES IT HARDER
2 TO LOSE, IN MY EXPERIENCE.

3 DR. POMEROY: YES.

4 DR. PRIETO: YES.

5 CHAIRMAN FRIEDMAN: I MEAN, I KNOW IT'S
6 SITTING IN MY COMPUTER ON MY DESK, IF I NEED IT. SO
7 CLAIRE, ANY COMMENTS THAT YOU HAVE, PLEASE?

8 DR. POMEROY: NO. I'M COMFORTABLE. THANK
9 YOU.

10 CHAIRMAN FRIEDMAN: JOHN, ANY COMMENTS FROM
11 YOU?

12 DR. REED: NO. EVERYTHING SOUNDS FINE.

13 CHAIRMAN FRIEDMAN: TED?

14 DR. LOVE: EVERYTHING SOUNDS GREAT.

15 CHAIRMAN FRIEDMAN: BOB KLEIN, PLEASE.

16 MR. KLEIN: (NO RESPONSE.)

17 CHAIRMAN FRIEDMAN: OKAY.

18 MR. KLEIN: I'M SORRY. I WAS ON MUTE SOUNDS
19 GOOD.

20 CHAIRMAN FRIEDMAN: OH, OKAY. GOOD. I
21 ASSUMED THAT SILENCE WAS AGREEMENT HERE.

22 I WOULD LIKE TO ASK IF THE PUBLIC HAS ANY
23 COMMENTARY. AND AT STANFORD, ANY MEMBERS OF THE PUBLIC
24 THAT WOULD LIKE TO SAY ANYTHING?

25 MR. KLEIN: NO.

1 CHAIRMAN FRIEDMAN: TED?

2 DR. LOVE: NO.

3 CHAIRMAN FRIEDMAN: AT UC DAVIS?

4 DR. POMEROY: NO.

5 CHAIRMAN FRIEDMAN: JOHN, IN SAN DIEGO?

6 DR. REED: NONE HERE.

7 CHAIRMAN FRIEDMAN: OUR REPRESENTATIVE HERE?

8 NO. SO THERE ARE NO PUBLIC COMMENTS ON THAT.

9 MELISSA, YOU'D LIKE TO ADD ANOTHER THING.

10 MS. KING: YES. JUST ON MORE THING I WANTED

11 TO LET THE SUBCOMMITTEE MEMBERS KNOW. WE'VE GOT A GOOD

12 NUMBER OF CANDIDATES THUS FAR. WE'VE GOT 18 CANDIDATES

13 THAT HAVE COME IN FROM COMMITTEE MEMBERS VIA THE WEB

14 AND A COUPLE OF OTHER CHANNELS. AND THEY'RE -- WE'VE

15 GOT GOOD GEOGRAPHIC DISTRIBUTION. WE'VE GOT CANDIDATES

16 FROM SOUTHERN CALIFORNIA, AS FAR SOUTH AS SAN DIEGO,

17 AND ALL THE WAY UP THROUGH SACRAMENTO.

18 SO JUST SO THAT EVERYBODY KNOWS THAT. BUT

19 ALSO IT IS DEFINITELY THE CASE THAT WE ARE OPEN TO AND

20 WOULD LOVE TO RECEIVE MORE CANDIDATES FROM COMMITTEE

21 MEMBERS AND ALSO FROM CONTACTS THAT YOU MAY HAVE, THAT

22 YOU COULD ASK TO SEND US CANDIDATES. AND IF YOU HAVE

23 PEOPLE CONTACT ME DIRECTLY ABOUT GETTING THE FORMS AND

24 GETTING MORE INFORMATION, THAT'S PERFECT.

25 THEY CAN ALSO GO TO OUR WEBSITE. AND THE

1 INFORMATION FORM IS AVAILABLE THERE FOR PEOPLE TO
2 DOWNLOAD AND SEND BACK TO US.

3 DR. PRIETO: MELISSA?

4 MS. KING: YES.

5 DR. PRIETO: FRANCISCO PRIETO HERE. JUST A
6 QUESTION. WHEN WE DIVIDE THESE UP AMONG THE INTERVIEW
7 TEAMS, ARE WE ANTICIPATING THAT THESE WOULD BE
8 FACE-TO-FACE INTERVIEWS, OR WILL WE SET UP TELEPHONE
9 INTERVIEWS?

10 CHAIRMAN FRIEDMAN: FRANCISCO, OBVIOUSLY
11 FACE-TO-FACE IS WONDERFUL, BUT I THINK THAT'S VERY
12 DIFFICULT. AND I WAS ENVISIONING TELEPHONE, YOU KNOW,
13 DISCUSSIONS. IF THE CANDIDATE WISHES TO MAKE HIM OR
14 HERSELF AVAILABLE AT A CONVENIENT PLACE, THAT WOULD BE
15 WONDERFUL. IF THE TWO-PERSON TEAMS WISH TO DO THIS AS
16 A SORT OF A CONFERENCE CALL, THAT WOULD BE IDEAL, OF
17 COURSE, AND THAT WOULD BE JUST FINE. SO IT WOULD BE A
18 THREE-WAY TELECON OR SOMETHING LIKE THAT. WE LEAVE
19 THIS TO YOU FOR YOUR FLEXIBILITY.

20 MR. KLEIN: SO THAT WE -- I'M SORRY. WE
21 COULD DO THIS SEPARATELY AND THEN COMPARE NOTES.

22 CHAIRMAN FRIEDMAN: YOU CERTAINLY COULD DO
23 THAT. YOU COULD DO IT TOGETHER IF THAT'S MORE
24 CONVENIENT. YOU COULD DO IT FACE-TO-FACE, OR YOU COULD
25 DO REMOTELY.

1 MR. KLEIN: SO WE HAVE SOME FLEXIBILITY.

2 CHAIRMAN FRIEDMAN: ABSOLUTELY.

3 MS. KING: AND THE MAIN THING IS THAT THE
4 REASON WE HAVE INTERVIEW TEAMS OF NO MORE THAN TWO IS
5 BECAUSE NO MORE THAN TWO MEMBERS OF THIS SUBCOMMITTEE
6 CAN BE MEETING AT ONCE WITHOUT IT BEING CONSIDERED A
7 MEETING THAT NEEDS TO BE PUBLICLY NOTICED. SO THAT'S
8 WHY WE HAVE TWO-PERSON COMMITTEES. SO YOU CAN DO IT
9 INDIVIDUALLY, YOU CAN DO IT AS A TEAM OF TWO, BUT YOU
10 CAN'T GROUP WITH OTHER TEAMS UNLESS WE'RE HAVING A FULL
11 SUBCOMMITTEE MEETING.

12 CHAIRMAN FRIEDMAN: RIGHT. RIGHT. THAT'S A
13 GOOD POINT. THANK YOU FOR MAKING THAT.

14 MS. KING: AND THAT'S ABOUT ALL AS FAR AS THE
15 UPDATE ON THE CANDIDATES.

16 CHAIRMAN FRIEDMAN: I'M ALSO LOOKING FORWARD
17 TO THE MEMBERS OF THE PUBLIC MAKING SUGGESTIONS ABOUT
18 QUALIFIED INDIVIDUALS THAT THEY KNOW OF. I THINK WE
19 WILL HAVE OUR WORK CUT OUT FOR US TO NARROW THIS DOWN
20 TO A GROUP THAT ULTIMATELY IS APPROVED. THESE LOOK
21 LIKE SOME GOOD PEOPLE.

22 IF THERE'S NOTHING FURTHER ON THAT, I WOULD
23 THEN LIKE TO, VERY BRIEFLY, TOUCH ON THE FITTH TOPIC,
24 THE CONSIDERATION OF INTERACTIONS BETWEEN THE VARIOUS
25 WORKING GROUPS. AND, MR. CHAIRMAN, MR. KLEIN, I

1 UNDERSTAND THAT YOU'D LIKE TO TO COMMENT AND MAKE A
2 SUGGESTION, SO MAY I CALL ON YOU FIRST, AND THEN WE'LL
3 HAVE AN OPPORTUNITY FOR THE FULL ROUND OF DISCUSSION
4 LATER.

5 MR. KLEIN: FIRST OF ALL, AS I PREVIOUSLY
6 REFERENCED ON THIS CALL, IT IS THE INTENTION OF THE
7 FACILITIES GROUP THAT IT BENEFIT FROM THE KNOWLEDGE ON
8 THE GRANT WORKING GROUP AS TO WHERE THE DEMAND IS BEING
9 GENERATED BECAUSE THAT GIVES INSIGHT AS TO WHERE THERE
10 MAY BE CAPACITY ISSUES FOR FACILITIES AND EQUIPMENT.

11 BUT I CALL TO EVERYONE'S ATTENTION THAT ONE
12 OF OUR REAL CHALLENGES IS THAT WE NEED TO GET WORKING
13 GROUP MEMBERS WHO ARE PATIENT ADVOCATES, SIX OF THEM
14 THAT ARE ALSO PATIENT ADVOCATES ON THE GRANT COMMITTEE.
15 THAT WAS INTENDED TO CREATE A STRUCTURAL
16 INTERRELATIONSHIP IN THE KNOWLEDGE BETWEEN THOSE
17 COMMITTEES.

18 SEPARATELY, I WOULD STATE THAT PERHAPS,
19 MR. CHAIRMAN, AFTER THE DISCUSSION, THAT AS THE
20 CHAIRMAN, YOU COULD, BETWEEN THIS MEETING AND THE NEXT
21 MEETING, HAVE A DISCUSSION WITH THE CHAIRMAN OF
22 STANDARDS AND GRANTS WORKING GROUP OR SEARCH COMMITTEES
23 ABOUT SOME WAY TO NARRATIVELY DESCRIBE THE INTERCHANGE
24 THAT'S EXPECTED BETWEEN THESE WORKING GROUPS BECAUSE I
25 THINK IT WOULD BE HELPFUL TO PEOPLE WE'RE ASKING TO

1 SERVE ON THE WORKING GROUP. IF THAT NARRATIVE COULD BE
2 BROUGHT BACK, THEN THIS SUBCOMMITTEE COULD THEN DISCUSS
3 THAT NARRATIVE TO TRY AND REALLY INCORPORATE EVERYONE'S
4 KNOWLEDGE, VIEWS, AND EXPERIENCE IN FILLING OUT THE
5 FLESH ON A CONCEPTUAL KIND OF OUTLINE IN NARRATIVE
6 FORM.

7 CHAIRMAN FRIEDMAN: THAT SEEMS A VERY SOLID
8 SUGGESTION. AND IT WOULD GIVE US A TOPIC FOR OUR NEXT
9 MEETING OF THIS WORKING GROUP, THIS SUBCOMMITTEE, AND I
10 WOULD BE ENTIRELY COMFORTABLE WITH THAT. CAN I GET ANY
11 DISCUSSION THAT THE SUBCOMMITTEE MEMBERS WOULD LIKE TO
12 OFFER WITH REGARD TO THIS? I DON'T REALLY HAVE --
13 THERE'S NOTHING -- THERE'S NO REPORT TO MAKE HERE.
14 THIS IS REALLY -- THIS IS REALLY AN INTENTION OF
15 COLLABORATION AND COOPERATION TO MAKE SURE THAT EACH OF
16 THE WORKING GROUPS IS SENSITIVE TO AND COMPLEMENTARY OF
17 THE OTHER WORKING GROUPS. AND I THINK THIS IS A FINE
18 SUGGESTION.

19 SO ARE THERE ANY COMMENTS OR OTHER POINTS?
20 TED, WOULD YOU LIKE TO ADD ANYTHING?

21 DR. LOVE: NO. I THINK BOB'S SUGGESTION MADE
22 A LOT OF SENSE.

23 CHAIRMAN FRIEDMAN: GOOD. AT UC DAVIS
24 PLEASE, CLAIRE OR FRANCISCO?

25 DR. PRIETO: WELL, IT BECAME APPARENT TO ME

1 AS I -- AS I LOOKED THIS OVER, THAT THERE IS GOING TO
2 BE SO MUCH OVERLAP OF PATIENT ADVOCATES ON THE THREE
3 WORKING GROUP COMMITTEES, THAT THE SHARING OF
4 INFORMATION IS GOING TO BE INEVITABLE. IN FACT, I
5 THINK THAT WE'RE GOING TO HAVE SOME REPORTING
6 RESPONSIBILITIES BACK TO THE WHOLE COMMITTEE, I WOULD
7 ASSUME.

8 CHAIRMAN FRIEDMAN: THAT'S MY -- THAT'S MY
9 VISION AS WELL, FRANCISCO.

10 MR. KLEIN: IF I COULD COMMENT ON THAT.
11 FRANCISCO, ON THE GRANT COMMITTEE -- HOPEFULLY WE CAN
12 GET SOME DEFINITION OR GUIDANCE OR PROCESS WHEREBY THE
13 SCIENTIST -- SCIENTIST AND PHYSICIAN SCIENTISTS COULD
14 IN ADDITION TO JUST EVALUATING THE GRANT
15 RECOMMENDATIONS, PROVIDE SOME FEEDBACK THAT THOSE
16 PATIENT ADVOCATES COULD BRING TO THE GRANT COMMITTEE,
17 OR THE CHAIRMAN FROM ONE COMMITTEE CAN REFER TO THE
18 OTHER THAT QUANTIFIES THIS DEMAND COMING FROM DIFFERENT
19 INSTITUTIONS.

20 DR. PRIETO: FRANCISCO PRIETO HERE. BOB, DO
21 YOU MEAN QUANTIFIED IN TERMS OF GRANT TOTAL AMOUNT?

22 MR. KLEIN: WELL, QUANTIFIED IN TERMS OF THE
23 DEMAND LEVELS. FOR EXAMPLE, THE SCIENTIFIC AND THE
24 PHYSICIAN SCIENTISTS WHO ARE MEMBERS OF THE GRANT
25 WORKING GROUP WILL BE IN A POSITION, WHEN THEY'RE

1 ANALYZING PROPOSALS, TO GET A SENSE, POTENTIALLY, OF
2 WHETHER -- OF WHAT THE RANGE OF SPACE DEMANDS AND
3 EQUIPMENT DEMANDS THAT ARE BEING GENERATED BY THESE
4 GRANT PROPOSALS.

5 SO IF THEY SEE FOUR OR FIVE DIFFERENT
6 PROPOSALS COMING FROM A SINGLE INSTITUTION THAT NEEDS A
7 PARTICULAR TYPE OF ROBOTICS OR A SPECIFIC VERY
8 EXPENSIVE TYPE OF MICROSCOPE, THAT INFORMATION NEEDS TO
9 GO DOWN TO THE FACILITIES COMMITTEE; SO IF THEY ARE
10 GOING TO FUND SOMETHING, THEY'RE GOING TO TRY AND
11 CREATE A COOPERATIVE AGREEMENT WITHIN THE INSTITUTION
12 AMONG THOSE GRANTS PETITIONERS SO THAT WE DON'T END UP
13 WITH FOUR DIFFERENT REQUESTS FOR ROBOTICS OR A
14 MICROSCOPE.

15 DR. PRIETO: I THINK WE MIGHT WANT TO THINK
16 ABOUT SOME WAY OF FORMALIZING OR QUANTIFYING THAT SO
17 THAT AT THE LEVEL OF THE WHOLE BOARD, WE COULD LOOK AT
18 THESE ISSUES. WE COULD -- I DON'T KNOW WHETHER THIS
19 WOULD BE, YOU KNOW, PUT ON SORT OF A SPREADSHEET, BUT
20 SOME WAY OF ORGANIZING THE DATA.

21 CHAIRMAN FRIEDMAN: FRANCISCO, I THINK IT'S
22 VERY MUCH THE INTENTION HERE. AND THAT TO START OFF
23 WITH THE LARGEST AND MOST EXPENSIVE INFRASTRUCTURE
24 REQUIREMENTS, HOW THOSE WILL BE SHARED, NOT JUST
25 AMONGST THE INVESTIGATORS OF A SINGLE INSTITUTION, BUT

1 AMONGST INSTITUTIONS IN AN AREA, AND THEN INSTITUTIONS
2 ACROSS THE ENTIRE STATE -- INSTITUTIONS ACROSS THE
3 ENTIRE STATE. SO THAT WE DO WANT TO HAVE A SENSE OF --
4 WE WANT TO PUT THE ECONOMIC AND THE MORAL INCENTIVES
5 FOR PEOPLE TO WORK TOGETHER, AND THAT NOT ONLY IS
6 BETTER SCIENCE, IT'S ALSO A MORE EFFICIENT USE OF THE
7 PUBLIC'S DOLLARS.

8 DR. POMEROY: SO PERHAPS THE NARRATIVE THAT'S
9 DEVELOPED SHOULD SORT OF SAY THAT AS A VISION. AND I
10 THINK IT WOULD BE USEFUL, AT LEAST FROM MY PERSPECTIVE,
11 IN THE NARRATIVE IS TO DESCRIBE THE ROLE THAT WOULD BE
12 ANTICIPATED FOR THE PATIENT ADVOCATE MEMBERS IN TERMS
13 OF CROSS-COMMUNICATION, THE OTHER MEMBERS, THE WHOLE
14 BOARD, AND THE STAFF OF CIRM, AND PUT A -- DIVVY UP
15 SOME OF THE RESPONSIBILITIES THERE AND CLARIFY WHO'S
16 GOING TO BE DOING THAT COMMUNICATION.

17 CHAIRMAN FRIEDMAN: I THINK THAT'S AN
18 EXCELLENT SUGGESTION. IT WOULD ALLOW PEOPLE TO PACE
19 THEMSELVES. THIS IS A FORMIDABLE AMOUNT OF WORK FOR AT
20 LEAST A SUBGROUP OF THE ICOC MEMBERS. ALTHOUGH, AS ONE
21 OF THEM POINTED OUT TO ME AT THE LAST PUBLIC MEETING,
22 HE VERY WELL KNEW THAT THIS WAS GOING TO BE REQUIRED
23 AND WANTED TO MAKE SURE THAT I WASN'T BEING
24 INAPPROPRIATELY CONCERNED ABOUT HOW HE'S GOING TO SPEND
25 HIS TIME. I ASSURED HIM THAT IT WAS ONLY GENERAL

1 SYMPATHY I WAS EXPRESSING NOT ANY DOUBTS ABOUT HIS
2 ABILITY TO MARSHAL HIS OWN TIME.

3 MR. KLEIN: GOING ALONG DR. POMEROY'S
4 SUGGESTION TOO, I'D LIKE TO POINT OUT ANOTHER PLAYER OR
5 POTENTIAL PARTICIPANT IN THE PROCESS IS THAT THE
6 FACILITIES COMMITTEE HAS THE ABILITY TO, AS WAS
7 PREVIOUSLY REFERENCED, HIRE AD HOC EXPERTS TO EVALUATE
8 GRANT PROPOSALS OF THE SPECIALIZED TYPE. BUT IT SHOULD
9 ALSO BE ABLE TO HIRE ON AN AD HOC BASIS INDIVIDUALS
10 WITH EXPERTISE WHO COULD GO OUT AND SURVEY ON A
11 FORECASTED BASIS THE SPECIAL EQUIPMENT NEEDS OR SPACE
12 NEEDS IN AN AREA SO THAT THAT INFORMATION COULD COME
13 BACK FROM AN EXPERT SOURCE TO THE COMMITTEE. AND THE
14 COMMITTEE IS LOOKING AT INFORMATION NOT ON A REACTIONAL
15 BASIS, BUT AT LEAST HAS SOME FORECASTED ABILITY TO SEE
16 WHERE IT IS EXPECTED DEMAND IS GOING TO COME FROM FOR A
17 FACILITIES.

18 CHAIRMAN FRIEDMAN: VERY GOOD.

19 DR. PRIETO: BOB, ALSO, AND DR. FRIEDMAN, I
20 THINK THAT'S A VERY GOOD POINT, AND I HOPE WE'LL KEEP
21 IT IN MIND. WOULD THE STAFF HELP US TO IDENTIFY SOME
22 OF THE PEOPLE WITH THAT EXPERTISE TO DO THE CONTRACT
23 WITH.

24 MR. KLEIN: YES. THE STAFF COULD HELP US
25 IDENTIFY THE PEOPLE WITH THAT EXPERTISE, BUT INDEED,

1 SOME OF THE PEOPLE THAT WE'RE PUTTING ON THIS COMMITTEE
2 BECAUSE OF THEIR PRIOR EXPERTISE, THEY MAY HAVE
3 PREVIOUSLY, BEFORE THEY RETIRED, FOR EXAMPLE, BUILT
4 LABS IN EACH OF THE STATE MIGHT KNOW SPECIFIC EXPERTS
5 IN THE AREA. WE WOULD ALSO HOPE THAT INSTITUTIONS ON
6 THE BOARD WOULD THROUGH THEIR FACULTIES KNOW PEOPLE WHO
7 ARE EXPERT IN THE EQUIPMENT AREA, FOR EXAMPLE.

8 DR. PRIETO: GOOD POINT.

9 CHAIRMAN FRIEDMAN: AND, OF COURSE, THIS WILL
10 BE THE DECISION OF THAT WORKING GROUP AND NOT US. WE
11 DO, HOWEVER, FEEL -- AT LEAST I FEEL AN OBLIGATION TO
12 STAFF THEM TO THE EXTENT OF WE'VE ALREADY PULLED, AND
13 I'VE GIVEN TO MELISSA THE REVIEW TEAMS FROM NIH FOR
14 FACILITIES FOR MANY YEARS FROM THE DEPARTMENT OF
15 VETERANS' AFFAIRS.

16 WE'VE GATHERED THE STUDY SECTIONS TO CAPTURE
17 NAMES OF PEOPLE WHO HAVE SERVED IN PUBLIC CAPACITIES
18 FOR REVIEWING THESE KIND OF PROPOSALS. THIS WILL JUST
19 BE ONE SET OF DATA THAT WILL BE PROVIDED SHOULD THIS
20 WORKING GROUP REQUEST IT. BUT, OF COURSE, AS BOB SAYS,
21 THEY'LL HAVE THEIR OWN CONTACTS AND THEIR OWN IDEAS,
22 AND WE'LL HELP IN ANY WAY THAT WE CAN.

23 ARE THERE ANY OTHER COMMENTS, PLEASE, FROM
24 THE SUBCOMMITTEE MEMBERS ABOUT THIS TOPIC? AND THEN
25 WHAT I'D LIKE TO DO IS, IF THERE AREN'T ANY, TO OPEN IT

1 TO THE PUBLIC. SO FIRST, ANY OTHER COMMENTS FROM
2 SUBCOMMITTEE MEMBERS?

3 DR. REED: JOHN REED IN SAN DIEGO.

4 CHAIRMAN FRIEDMAN: PLEASE, JOHN.

5 DR. REED: YEAH. I THINK IT'S MORE A POINT
6 OF CLARIFICATION IN TERMS OF WHAT THE MANDATE OF THIS
7 COMMITTEE IS. OUR DISCUSSIONS SEEM TO BE STRAYING IN
8 THE DIRECTION OF SOME OF THE MECHANICS OF HOW THE
9 REVIEW PROCESS WILL BE ACCOMPLISHED. AND I GUESS I WAS
10 UNDER THE IMPRESSION THAT THAT IS REALLY WHAT CIRM
11 STAFF IS FOR, AND OUR ESTEEMED PRESIDENT, DR. HALL, TO
12 HELP ENVISION SOME OF THE ISSUES THAT THE WORKING
13 GROUPS WILL BE CONFRONTED WITH AND TO SUPPLY THEM WITH
14 THE INQUIRY SYSTEMS THAT THEY NEED TO PERFORM
15 THOUGHTFUL REVIEWS OF, YOU KNOW, DEALING WITH ISSUES
16 SUCH OF DUPLICATION OF RESOURCES, RELATIVE NEW
17 RESOURCES, THE IMPACT OF RESOURCES.

18 IN THINKING ABOUT HOW THIS ALL INTEGRATES ON
19 A STATEWIDE LEVEL, I WOULD SEE AS THE RESPONSIBILITY OF
20 THE CIRM STAFF TO COME UP WITH PROCEDURES FOR
21 MAXIMIZING THE BENEFIT OF THE DOLLARS AND PROVIDE THE
22 REVIEW GROUPS WITH THE INFORMATION THEY NEED TO REALLY
23 EVALUATE THOSE IN A RELEVANT CONTEXT.

24 CHAIRMAN FRIEDMAN: WELL, I THINK THAT'S
25 RIGHT, JOHN. BUT I THINK THAT OUR GOAL HERE REALLY IS

1 TO JUST OFFER INITIAL HELP AND ASSISTANCE. AND SINCE
2 THIS WILL BE SOMETHING THAT WILL BE DISCUSSED BY THE
3 ICOC, IS NOT TO BE EXCLUSIONARY, NOT TO SAY, OH, THIS
4 IS THE WAY IT MUST BE DONE. QUITE THE CONTRARY, IT'S
5 JUST TO SAY, WE'VE GOT SOME IDEAS TO HELP SIMULATE. I
6 AND I'M SURE SOME OTHER OTHER PEOPLE ON THE PANEL HAVE
7 HAD DISCUSSIONS WITH DR. HALL ABOUT HIS WELCOMING INPUT
8 AND IDEAS.

9 AND IT WAS REALLY IN THAT SENSE THAT WE'RE
10 OFFERING JUST SOME GENERAL SUGGESTIONS, NOT A
11 PROSCRIPTIVE FORMULA FOR HERE'S EXACTLY HOW IT SHOULD
12 BE DONE. YOU'RE QUITE RIGHT, JOHN, WHEN YOU SAY THAT
13 THIS IS THE PREROGATIVE OF THE PRESIDENT AND OF THE
14 STAFF AND OF THE ACTUAL WORKING GROUPS THEMSELVES.

15 DR. REED: SO IF WE WANTED TO OFFER, SAY, A
16 MENU OF SUGGESTED ISSUES THAT SHOULD BE CONSIDERED IN
17 THE REVIEW PROCESS, WOULD WE NEED TO, THEN, AGENDA THAT
18 AND DEVOTE A PORTION OF A FUTURE MEETING TO SETTING
19 FORTH A LIST OF SUGGESTIONS?

20 CHAIRMAN FRIEDMAN: AND THAT'S EXACTLY WHAT I
21 HAD ENVISIONED THE NEXT MEETING WHEN WE'RE ABLE TO
22 CIRCULATE SOMETHING THAT WE'VE GOTTEN BACK FROM THE
23 SCIENTIFIC GROUP AND FROM THE STANDARDS TO BE ABLE TO
24 INTEGRATE SOME OF THEIR IDEAS, TO BEGIN TO CAPTURE
25 IDEAS FROM OUR SUBCOMMITTEE, TO CAPTURE IDEAS FROM THE

1 PUBLIC, AND THEN IT SORT OF FORMS A NUCLEUS OF WHAT
2 ULTIMATELY GETS CHOSEN.

3 MR. KLEIN: THE OTHER THING THAT'S IMPORTANT
4 HERE, DR. REED, IS THAT THE PUBLIC IS VERY FOCUSED ON
5 THE FACT THAT TO THE EXTENT WE'RE TALKING ABOUT POLICY,
6 YOU KNOW, POLICY IS TO TRY AND SHARE EQUIPMENT BETWEEN
7 FACILITIES WHEN CAPABLE OR WITHIN A FACILITY -- WITHIN
8 AN INSTITUTION WHEN YOU HAVE A NUMBER OF RESEARCHERS
9 UTILIZING THE SAME EQUIPMENT AND THE SAME TYPE OF
10 EXPERIMENTS.

11 THOSE -- THE PUBLIC WANTS TO SEE THOSE KINDS
12 OF GENERAL POLICIES KIND OF PUT ON TABLE AT THE
13 EARLIEST POSSIBLE DATE SO THEY CAN UNDERSTAND HOW THE
14 INSTITUTION WILL WORK ON A POLICY LEVEL WITH, OF
15 COURSE, DR. HALL DECIDING ON THE RECOMMENDATIONS ON HOW
16 TO IMPLEMENT THAT POLICY. BUT THESE OTHER
17 CONSIDERATIONS THAT YOU JUST REFERENCED, THE PUBLIC
18 ALSO WANTS TO UNDERSTAND ENOUGH ABOUT, YOU KNOW, WILL
19 THERE BE -- WILL THERE BE THE KIND OF THE CAPACITY TO
20 DO FORECASTING OF DIFFERENT NEEDS, OR WILL WE BE
21 OPERATING ON A REACTIVE FASHION.

22 CERTAINLY WITH LIMITING THE STAFF TO 50, YOU
23 DON'T HAVE THE ABILITY ON STAFF TO HAVE THE KIND OF
24 SPECIALIST WE NEED FOR FORECASTS, SO THAT THINGS -- HOW
25 IS THIS GOING TO HAPPEN. BY HAVING AN OPEN DISCUSSION

1 AT THIS LEVEL, THE PUBLIC GETS AN UNDERSTANDING OF HOW
2 IT MAY HAPPEN. IN FACT, DR. HALL MAY DECIDE TO ENTER
3 INTO A CONTRACT WITH A FIRM INSTEAD OF AD HOC HIRING OF
4 INDIVIDUALS, BUT A CONTRACT WITH A FIRM THAT DOES THAT
5 KIND OF FORECASTING. BUT AT LEAST WITH AN
6 UNDERSTANDING OF HOW IT'S GOING TO OPERATE AND TAKE
7 INTO CONSIDERATION FORESIGHT OF OTHER --

8 CHAIRMAN FRIEDMAN: AND IT DOES GIVE THE
9 PUBLIC ANOTHER OPPORTUNITY TO COMMENT, TO LEARN AND TO
10 COMMENT --

11 MR. KLEIN: RIGHT.

12 CHAIRMAN FRIEDMAN: -- AND ENGAGE IN A
13 DIALOGUE, AND THAT, OF COURSE, IS VERY USEFUL.

14 DR. REED: OKAY. SO WE'LL LOOK FORWARD TO
15 AGENDING THAT -- PUTTING IT ON THE AGENDA FOR A FUTURE
16 MEETING.

17 CHAIRMAN FRIEDMAN: CORRECT. AND IT'S MY
18 RESPONSIBILITY. I'VE BEEN TASKED WITH MEETING WITH
19 THE, INDIVIDUALLY, THE HEADS OF STANDARDS AND OF THE
20 SCIENTIFIC SUBGROUPS TO BEGIN TO FORMULATE SOME
21 THOUGHTS THAT WOULD BE WORTH DISCUSSING. AND
22 OBVIOUSLY, PEOPLE NOW STIMULATED BY THIS DISCUSSION
23 WILL BE GIVING IT SOME THOUGHT. SO THAT THERE WILL BE
24 A GOOD OPPORTUNITY FOR RICH DISCUSSION AT THE NEXT
25 MEETING.

1 COULD I ASK, PLEASE, WHETHER THERE ARE
2 MEMBERS OF THE PUBLIC THAT WOULD LIKE TO MAKE
3 COMMENTARY. AND IF WE COULD BEGIN IN SAN DIEGO.
4 DR. REED: NONE HERE.
5 CHAIRMAN FRIEDMAN: AT UC DAVIS, PLEASE.
6 DR. POMEROY: NONE.
7 CHAIRMAN FRIEDMAN: DR. LOVE?
8 DR. LOVE: NONE HERE.
9 CHAIRMAN FRIEDMAN: THANK YOU. AND IN PALO
10 ALTO, PLEASE?
11 MR. KLEIN: YES, WE HAVE A MEMBER OF THE
12 PUBLIC HERE.
13 CHAIRMAN FRIEDMAN: GOOD.
14 MR. KLEIN: CAN YOU HEAR PHIL?
15 CHAIRMAN FRIEDMAN: WE CAN'T HEAR.
16 MR. KLEIN: I'M GOING TO ASK HIM TO APPROACH
17 THE MICROPHONE.
18 CHAIRMAN FRIEDMAN: PLEASE DO. THANK YOU SO
19 MUCH.
20 MR. POSNER: PHIL POSNER FROM ORAL. JUST A
21 SUGGESTION WHEN YOU'RE TALKING ABOUT CORE FACILITIES.
22 TYPICALLY, NIH CORE FACILITIES, VA CORE FACILITIES, ARE
23 DEEDED TO THE UNIVERSITY, NOT TO THE INDIVIDUAL
24 INVESTIGATOR. AND WHEN YOU'RE CONSIDERING YOUR CORE
25 FACILITIES, YOU MIGHT WANT TO CONSIDER A TIMEFRAME TO

1 ENSURE THAT THEY ARE, IN FACT, USED FOR STEM CELL
2 RESEARCH.

3 YOU ALSO HAVE TO DEAL WITH MAKING THIS
4 OPERATION UPTAKE (UNINTELLIGIBLE). BUT THE MOST
5 PRESSING ISSUE, I THINK, FOR ICOC IS TO MAKE SURE THAT
6 WHEN THE INITIAL GRANT EXPIRES, THAT THOSE FACILITIES
7 ARE VALUABLE, PARTICULARLY THE CLINICAL FACILITIES, ARE
8 CONTINUED TO USE FOR RESEARCH RATHER THAN OTHER THINGS
9 THAT THE UNIVERSITY MIGHT THINK ARE MORE IMPORTANT THAN
10 ICOC DOES.

11 CHAIRMAN FRIEDMAN: THANK YOU FOR THAT
12 COMMENT. THAT'S A COGENT POINT.

13 MR. KLEIN: THAT'S A VERY IMPORTANT POLICY
14 COMMENT ALONG THE LINES OF A POLICY THAT NEED TO BE
15 DEVELOPED. I CALL TO YOUR ATTENTION THAT THE
16 INITIATIVE EVEN REFERENCED SPECIFICALLY THAT TO THE
17 EXTENT THAT THE EQUIPMENT IS NOT USED -- IS NOT USED
18 UNDER THE ORIGINAL APPLICATION FOR STEM CELL RESEARCH
19 OR OTHER VITAL RESEARCH OPPORTUNITIES, THAT A PORTION
20 OF THE EQUIPMENT COST MIGHT BE A LOAN TO THE
21 INSTITUTION, WHILE THE OTHER PORTION IS A GRANT, SO
22 THAT THE INSTITUTE CAN RECOVER THAT PORTION OVER TIME
23 THAT IS NOT BEING USED FOR STEM CELL RESEARCH UNLESS
24 THERE IS A TRANSITION OF THAT PORTION OF THE EQUIPMENT
25 INTO A STEM CELL RESEARCH FUNCTION.

1 SO THERE ARE POLICY ISSUES LIKE THAT THAT
2 WILL NEED TO BE DISCUSSED IN THE IMPLEMENTATION PHASE.

3 CHAIRMAN FRIEDMAN: GOOD. I'D LIKE TO ASK
4 THAT -- WE HAVE THREE MEMBERS OF THE PUBLIC HERE IN
5 DUARTE. ARE THERE ANY COMMENTS? THEY'RE DEMURRING AS
6 WELL AT THIS MOMENT.

7 THEN LADIES AND GENTLEMEN, I THINK WE'RE
8 PERILOUSLY CLOSE TO CONCLUDING THIS MEETING.

9 DR. POMEROY: CAN I -- THIS IS CLAIRE
10 POMEROY. CAN I ASK A POINT OF CLARIFICATION?

11 CHAIRMAN FRIEDMAN: PLEASE, CLAIRE.

12 DR. POMEROY: WE TALKED A LOT TODAY ABOUT HOW
13 THE SEARCH COMMITTEE IS GOING TO IDENTIFY THE REAL
14 ESTATE SPECIALIST. I STILL HAVE SOME CONCERNS ABOUT
15 HOW WE'RE GOING TO IDENTIFY THE PATIENT ADVOCATES ON
16 THIS COMMITTEE. THEY'RE A BIG CHUNK OF THIS COMMITTEE.
17 ARE WE GOING TO -- IS THERE A PROCESS ALREADY IN PLACE
18 FOR HOW WE CHOOSE THOSE?

19 CHAIRMAN FRIEDMAN: CLAIRE, LET ME TRY, AND
20 MELISSA IS VERY GOOD ABOUT THIS, TO HELP ME GET THROUGH
21 THE NUMEROLOGY OF THIS. I BELIEVE THAT THERE ARE SIX
22 MEMBERS OF THE PUBLIC ADVOCATES WHO, FROM THE ICOC
23 PARENT COMMITTEE, THAT WILL SERVE ON THE FACILITIES
24 WORKING GROUP.

25 MS. KING: THERE ARE SIX OF THE SEVEN THAT

1 ARE ON GRANTS.

2 CHAIRMAN FRIEDMAN: AND THERE ARE SEVEN WHO
3 ARE ON THE GRANTS WORKING GROUP. SO WHAT THAT MEANS IS
4 THAT SIX PEOPLE WHO ARE SIMULTANEOUSLY SERVING ON THE
5 GRANTS WORKING GROUP WILL BE SERVING ON THE FACILITIES
6 WORKING GROUP. THERE IS ADDITIONALLY, I BELIEVE, ONE
7 MEMBER OF THE PUBLIC THAT WILL BE -- ADVOCACY COMMUNITY
8 WHO WILL BE SERVING SIMULTANEOUSLY ON ALL THREE WORKING
9 GROUPS.

10 AND WE -- SINCE OUR ADVOCATE PARTICIPANTS
11 COME FROM THE GRANTS COMMITTEE, WE NEED TO WAIT FOR
12 THEM TO IDENTIFY THE SIX -- THE SEVEN INDIVIDUALS THAT
13 ARE ON THEIR COMMITTEE SO THAT THEN SIX OF THOSE
14 INDIVIDUALS WOULD AGREE TO SERVE ON THE FACILITIES
15 WORKING GROUP. IF I HAVEN'T CONFUSED YOU COMPLETELY,
16 MELISSA CAN SAY IT PROBABLY BETTER.

17 DR. POMEROY: WELL, ACTUALLY THAT WAS FULLY
18 CONSISTENT WITH MY UNDERSTANDING. I GUESS MY QUESTION
19 IS HOW WILL WE CHOOSE WHICH SIX OF THE SEVEN. I AGREE
20 WE HAVE TO WAIT UNTIL THE GRANT SEARCH COMMITTEE GETS
21 THEIR WORK DONE.

22 MR. KLEIN: WELL, IT MAY BE COMPLETELY
23 SELF-LIMITING, DR. POMEROY, IN THAT BECAUSE INDIVIDUALS
24 ONLY HAVE SO MUCH TIME, IT MAY BE THAT IT'S HARD TO
25 EVEN GET THE SIX.

1 DR. POMEROY: I AGREE. SO WE'RE GOING TO ASK
2 FOR VOLUNTEERS, THEN, AMONG THE ELIGIBLE?

3 CHAIRMAN FRIEDMAN: CORRECT. THAT WAS MY
4 UNDERSTANDING, YES.

5 DR. PRIETO: MR. CHAIRMAN?

6 CHAIRMAN FRIEDMAN: YES, PLEASE.

7 DR. PRIETO: I WAS -- THIS IS FRANCISCO
8 PRIETO. IT WASN'T CLEAR TO MY MIND THAT THOSE SIX ON
9 THE FACILITIES WORKING GROUP WOULD BE SIX OF THE SEVEN
10 RATHER THAN THAT THEY WOULD BE SIX OF THE TEN. AND THE
11 STANDARDS WOULD BE SEVEN OF THE TEN.

12 MS. KING: THE WAY THE INITIATIVE IS WRITTEN
13 IS ACTUALLY THAT THERE WILL BE FIVE PATIENT ADVOCATES
14 FROM THE ICOC ON THE STANDARDS WORKING GROUP, AND THERE
15 WILL BE SEVEN PATIENT ADVOCATES FROM THE ICOC ON THE
16 GRANTS WORKING GROUP. AND THEN, THAT THERE WILL BE SIX
17 MEMBERS OF THE GRANTS WORKING GROUP ON THE FACILITIES
18 WORKING GROUP, WITH THE FULL INTENT THAT THOSE SIX
19 WOULD BE SPECIFICALLY SIX THE SEVEN PATIENT ADVOCATES
20 THAT ARE ON THE GRANTS WORKING GROUP. SO IT ACTUALLY
21 IS AN OVERLAP OF PATIENT ADVOCATES IN THIS CASE.

22 CHAIRMAN FRIEDMAN: MY UNDERSTANDING,
23 DR. PRIETO, IS THAT IT'S FAIRLY -- IT'S FAIRLY RIGID IN
24 THAT INTERPRETATION.

25 MR. KLEIN: IT IS POSSIBLE THAT THERE WOULD

1 BE PHYSICIAN SCIENTISTS OR SCIENTISTS ON THE GRANT
2 WORKING GROUP WHO WOULD AGREE TO WORK ON THE FACILITIES
3 WORKING GROUP, BUT IT IS HIGHLY IMPROBABLE.

4 MS. KING: RIGHT.

5 CHAIRMAN FRIEDMAN: WELL, ANYWAY.

6 MS. KING: THE LIKELIHOOD IS THAT WE'LL END
7 UP WITH SIX PATIENT ADVOCATES ON THE FACILITIES WORKING
8 GROUP. AND THEY WILL BE SIX OF THE SEVEN THAT WILL
9 SERVE ON THE GRANTS WORKING GROUP.

10 DR. PRIETO: THANK YOU.

11 CHAIRMAN FRIEDMAN: YOU'RE VERY WELCOME.

12 ARE THERE OTHER QUESTIONS, PLEASE, OR OTHER
13 POINTS OF DISCUSSION THAT THE SUBCOMMITTEE MEMBER WOULD
14 LIKE TO RAISE AT THIS MOMENT?

15 MR. KLEIN: IS THAT A GENERAL QUESTION?

16 CHAIRMAN FRIEDMAN: YES, SIR.

17 MR. KLEIN: WELL, JUST AS A VERY POSITIVE
18 NOTE, AS A FOOTNOTE TO THIS MEETING, THE UNIVERSITY OF
19 CALIFORNIA LOS ANGELES ANNOUNCED ITS PLANS TODAY TO
20 SPEND 20 MILLION OVER FIVE YEARS TO ESTABLISH A STEM
21 CELL INSTITUTE TO COMPETE FOR PROPOSITION 71'S GRANT
22 MONEY. UNIVERSITY OFFICIALS SAID THE MONEY DRAWN FROM
23 EXISTING ACCOUNTS WOULD PAY FOR A DOZEN NEW FACULTY
24 POSITIONS, SALARIES, SUPPLIES, AND EXPANSION OF
25 EXISTING LAB SPACE, WHICH IS A VERY NICE RESULT

1 INCREMENTALLY FOR PROP 71.

2 CHAIRMAN FRIEDMAN: AND THOSE OF YOU WHO WISH
3 TO READ MORE ABOUT IT, THERE'S QUITE A GOOD ARTICLE IN
4 THE LOS ANGELES TIMES THAT I'M SURE IS AVAILABLE ON THE
5 WEB. AND THAT'S A -- IT'S A VERY POSITIVE SORT OF
6 OCCURRENCE.

7 ANY OTHER COMMENTS, PLEASE, FROM OTHER
8 SUBCOMMITTEE MEMBERS?

9 DR. REED: YES. JOHN REED HERE. THE ONLY
10 THING I CAN SAY ABOUT UCLA IS IT TOOK YOU LONG ENOUGH.

11 MR. KLEIN: WELL, I WOULD SAY THAT,
12 DR. POMEROY, WE'D BE DELIGHTED IF YOU WOULD CALL IT UC
13 DAVIS OF UCLA.

14 DR. POMEROY: WE HAVE SOME PLANS.

15 MS. KING: NO PRESSURE.

16 MR. KLEIN: WE'LL BE DEEPLY APPRECIATIVE.

17 CHAIRMAN FRIEDMAN: GOOD. WELL, LADIES AND
18 GENTLEMEN, AGAIN, COGNIZANT OF EVERYONE'S BUSY
19 SCHEDULE, ONE OF THE THINGS THAT REALLY MAKES THIS A
20 PLEASURE FOR ME TO CHAIR THIS SUBCOMMITTEE IS THE
21 EFFICIENCY OF THE PARTICIPANTS AND THE THOUGHTFULNESS
22 OF HOW YOU PROCEED WITH THINGS. I BELIEVE THAT WE'VE
23 COMPLETED ALL THE AGENDA ITEMS, BUSINESS THAT WE
24 PLANNED TO CONDUCT.

25 BEFORE ADJOURNING THIS MEETING, I ASK AGAIN

1 WHETHER THERE ARE ANY TOPICS THAT MEMBERS OF THE
2 SUBCOMMITTEE, OR IF THERE ARE FINAL STATEMENTS THAT ANY
3 MEMBER OF THE PUBLIC WOULD LIKE TO OFFER AT THIS TIME,
4 WE CERTAINLY ARE HAPPY TO ENTERTAIN THEM. AND WHAT
5 I'LL DO IS SIMPLY ASK YOU TO SPEAK UP.

6 HEARING NOTHING THEN, MAY I THANK EVERYBODY
7 FOR THEIR INDULGENCE AND PARTICIPATION TODAY, AND LOOK
8 FORWARD TO -- MELISSA WILL BE IN TOUCH ABOUT THE
9 SUBSEQUENT TELEPHONIC MEETING AND WILL BE DISTRIBUTING
10 THE MODIFIED MATERIALS THAT RESULTED FROM THE
11 DISCUSSION TODAY.

12 I THANK EVERYBODY VERY, VERY MUCH FOR YOUR
13 HARD WORK, AND I LOOK FORWARD TO SPEAKING TO YOU IN THE
14 NEAR FUTURE. THANKS, EVERYBODY. BYE BYE.

15 (PROCEEDINGS CONCLUDED AT 2:05 P.M.)

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